# **INDIA PESTICIDES LIMITED**

An ISO 9001:2015, 14001:2015, 45001:2018 and 10002:2018 Company CIN No. U24112 UP1984PLC006894



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Website: www.indiapesticideslimited.com E-mail: info@indiapesticideslimited.com

Date: 23.07.2021

To

The Manager

Department of Corporate Services

BSE Limited,

Phiroze Jeejeebhoy Towers

Dalal Street Mumbai-400001

Scrip Code: 543311

ISIN:INE0D6701023

To

The Manager

Listing Department,

National Stock Exchange of India Limited.

Exchange Plaza, Bandra-Kurla Complex,

Bandra (East), Mumbai-400051

Symbol: IPL

ISIN:INE0D6701023

Dear Sir/Ma'am,

# Sub: Investor Presentation in connection with Unaudited Financial Results for quarter ended 30th June 2021.

Pursuant to Regulation 30 of Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed a copy of Investor Presentation in connection with Unaudited Standalone and Consolidated Financial Results for quarter ended 30<sup>th</sup> June 2021.

Kindly take the above on record.

Thanking You,

For India Pesticides Limited

(AJEET PANDEY)

adspandey

Company Secretary and Compliance Officer

Membership No.: A42500



# **Investor Presentation**

Q1 FY22

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Section I

## **Overview**



India Pesticides is an R&D driven agro-chemical manufacturer of Technicals<sup>1</sup> with a growing Formulations<sup>2</sup> business, and is one of the fastest growing agro-chemical companies in terms of volume of Technicals manufactured<sup>3</sup>.

• **Products and Competitive Position**<sup>5</sup>: 22 agro-chemical Technicals & 125 Formulations for sale in India<sup>8</sup>, 27 agro-chemical Technicals & 35 Formulations for export<sup>7</sup> and 2 APIs<sup>8</sup>. In FY21, agro-chemical Technicals were 78.87% of revenue from sale of products, Formulations the balance.



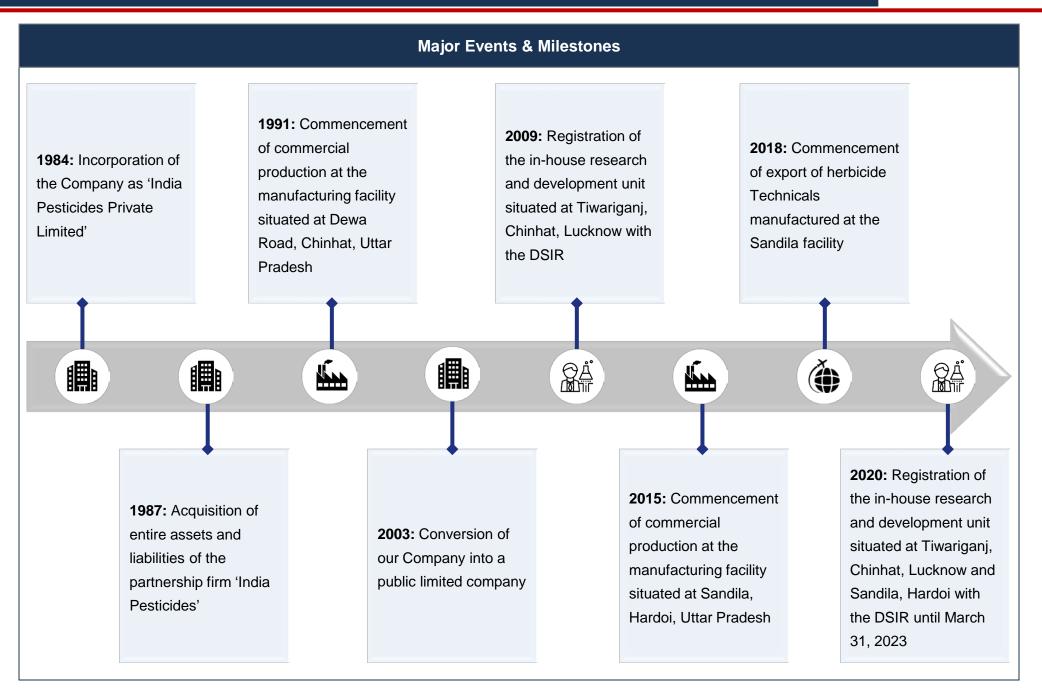
- ➤ Sole Indian manufacturer of five Technicals and among the leading manufacturers globally for Captan, Folpet and Thiocarbamate Herbicide, in terms of production capacity⁴
- **R&D Focus:** Capabilities include two well-equipped in-house laboratories registered with the DSIR. Focus on 1) identification of appropriate complex Technicals that are suitable for commercialization, 2) improving production processes, the quality and purity of present products



- Manufacturing Facilities: 2 manufacturing facilities located in Uttar Pradesh (Dewa Road, Lucknow and Sandila, Hardoi) with
  an aggregate installed capacity of 19,500 MT for agro-chemical Technicals and 6,500 MT for formulations<sup>6</sup>.
- **Customers:** Diverse customer base includes crop protection majors like Syngenta Asia Pacific Pte. Ltd. and UPL Limited. Top 10 customers generated 56.83% of total revenue from operations<sup>6</sup>.
- **Exports:** Exports to over 25 countries including Australia and other countries located in Europe, Africa and Asia<sup>4</sup>. 56.71% of total revenue was generated from exports<sup>6</sup>.
- Raw Material Sourcing: Primary raw materials are sourced from within and outside India. 61.96% of raw materials were sourced locally.

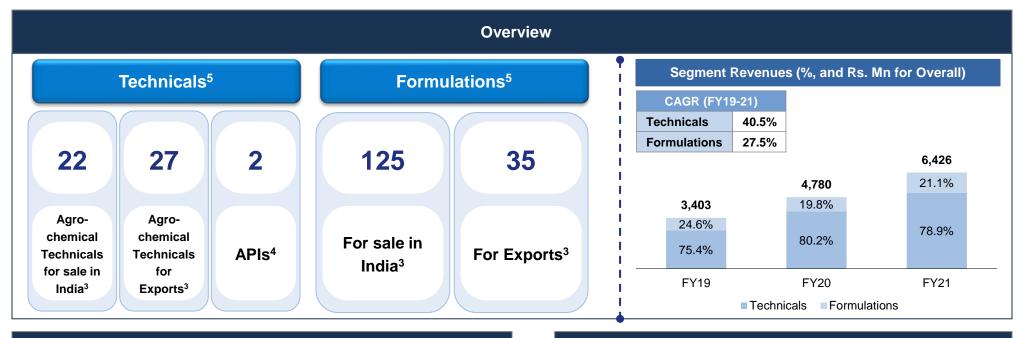
Note: (1) Technicals are defined as 'Commercial form of the active ingredient used for manufacturing formulated pesticide products', (2) Formulations are defined as 'Product containing technical grade ingredients along with auxiliaries in definite proportion obtaining well-defined target properties', (3) Source: F&S Reports, (4) as of March 31, 2021, (5) as on the date of the Red Herring Prospectus, (6) As of / In Fiscal 2021, (7) Obtained registrations and license to manufacture from the CIBRC and the Department of Agriculture, Uttar Pradesh, (8) obtained a license for manufacturing two drugs for sale at Dewa Road from the Drug Licensing and Controlling Authority under the Drugs and Cosmetics Rules. 1945.





# **Business Verticals**





Agro-chemical Technicals		
Herbicides	Fungicides	APIs

Installed Capacity (MT)	FY19	FY20	FY21
Dewa Road	2,100	2,100	2,100
Sandila	7.900	12.400	17,400
Total <sup>1,2</sup>	10,000	14,500	19,500

Formulations	
chemical Formulations	

Installed Capacity (MT)	FY19	FY20	FY21
Dewa Road	3,000	3,000	3,000
Sandila	3,000	3,500	3,500
Total <sup>1,2</sup>	6,000	6,500	6,500

**Agro** 

Note: (1) as of March 31, 2021, (2) As certified by Amir Husain Rizvi, Chartered Engineer, by certificate dated May 25, 2021, (3) Obtained registrations and license to manufacture from the CIBRC and the Department of Agriculture, Uttar Pradesh, (4) obtained a license for manufacturing two drugs for sale at Dewa Road from the Drug Licensing and Controlling Authority under the Drugs and Cosmetics Rules, 1945, (5) as on the date of the Red Herring Prospectus

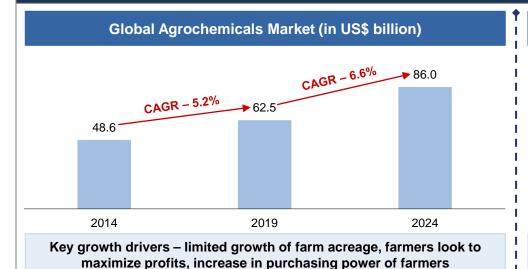


Section II

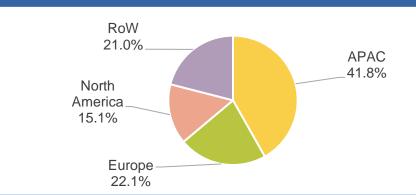
# **Agrochemicals Industry – Snapshot**



## **Global Agrochemicals Market Overview**



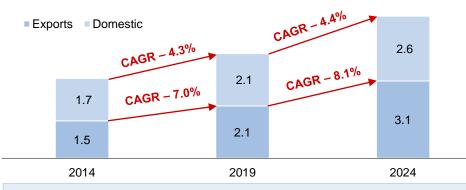
Global Agrochemicals Market Segmentation by Geography (2019)



Countries such as India, China, Indonesia and Australia dominate the usage of crop protection chemicals in Asia Pacific region

## **India Agrochemicals Market Overview**





India has been ranked 4th globally in the production of agrochemicals (crop protection chemicals/ pesticides) after the United States, Japan and China

 India has one of the lowest per capita consumption of crop protection chemicals per hectare, which suggests, there is a significant scope of growth for the crop protection chemicals in India.

## **Key Demand Drivers**

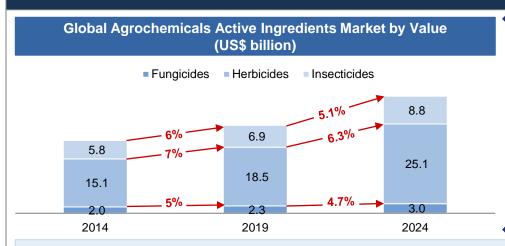
- ✓ Government initiative to double farmer's income
- ✓ Increase in horticulture and floriculture production
- ✓ Increasing shortage of labour
- ✓ Increasing food demand due to increasing population
- ✓ Shrinking agriculture land
- ✓ Increased usage of bio-pesticides

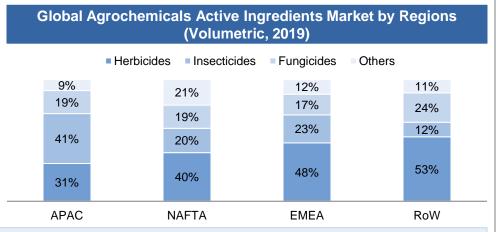
Source – F&S Reports 8

# **Agrochemicals Technicals - Snapshot**



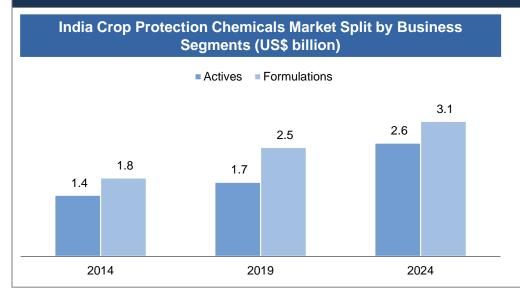
## **Global Technicals Market Overview**





Fungicides & Herbicides are more prominent globally compared to the Asia Pacific region. Global trend suggests that herbicides & fungicides are going to record higher growth internationally due to factors such as farm labor shortage.

## **India Technicals Market Overview**



• Agrochemical technical manufacturing in India is strongly driven by export led demand and contract manufacturing in India

## **Key Demand Drivers for technicals market**

- ✓ Supply chain interruptions with China on account of Covid-19 crisis
- ✓ Incentive program by the Government of india for manufacturing of actives
- ✓ Increase in export led demand
- ✓ Need for increase in crop yield and crop mix

Source – F&S Reports 9



Section III

# India Pesticides Limited Key Strengths and Strategies



# Strong R&D and Product Development Capabilities



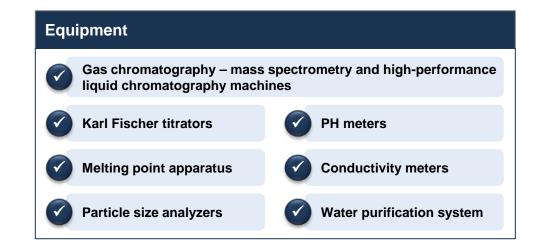
## **Strategic R&D Focus on Product Development**

- ✓ Significant emphasis on
  - identification of appropriate complex Technicals that are suitable for commercialization,
  - improving production processes and the quality and purity of present products and
  - > manufacturing of new off-patent products
- ✓ Undertake pilot studies of new technologies, evaluate and incorporate feedback from customers to manufacture Technicals
- Conduct extensive R&D on Technicals at a laboratory scale to generate necessary analytical information
- ✓ R&D enables us to identify higher margin products that require specialized manufacturing and handling capabilities
  - Since 2018, the R&D efforts have resulted in development of processes for products that are not highly toxic and commercialization of 3 Technicals which contributed 42.13% of revenue from operations in Fiscal 2021

# Analytical Capabilities Critical quality control measures Non GLP-5 batch analysis Method validation Stability studies

## **R&D Capabilities**

- R&D team comprises PhDs, masters graduates in chemistry and biotechnological engineer
- 2 well-equipped R&D laboratories, each registered with DSIR
- Currently in the process of developing processes for certain Technicals, including 2 fungicides, 2 herbicides, 2 insecticides and 2 intermediates
- Commenced construction of 2 manufacturing units at the Sandila facility that are proposed to be used for herbicide Technicals



R&D efforts focus on determining optimal production process for the Technicals we manufacture and the reduction of energy consumption

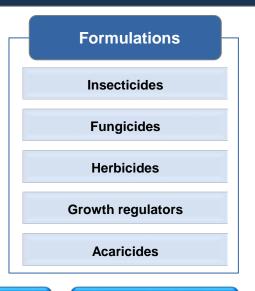


# **Diversified Portfolio of Niche and Quality Specialized Products**



## **Diverse Product Portfolio**

# **Technicals Fungicides Herbicides APIs for Dermatological** products





Product portfolio has been diversified over the years and the Company has grown into a multi-product manufacturer of Formulations, herbicides and fungicides Technicals as well as APIs



Diversification across products and sectors has allowed de-risking of business operations



Products are exported to regulated markets such as Australia and countries in Europe, Africa and Asia; Product registrations are received through customers or by the Company



Diversified product portfolio allows for limited dependence on individual products and helps counter seasonal trends, that are a challenge for agriculture industry in India

## Technicals<sup>2</sup>

Formulations<sup>2</sup>

22

27

Agrochemical **Technicals** for sale in

India<sup>3</sup>

Agrochemical **Technicals** for Exports<sup>3</sup>

APIs4

For sale in India<sup>3</sup>

125

For Exports<sup>3</sup>

35

## **Key Characteristics**

- Quality
- Levels of toxicity that are not high
- None of the key products in the Technicals segment are classified in the "red triangle" category
  - > Helps avoid uncertainties associated with products including the use or import of such products being banned by regulators in India and abroad

IPL is the sole Indian manufacturer of five Technicals and among the leading manufacturers globally for Captan, Folpet and Thiocarbamate Herbicide, in terms of production capacity<sup>1</sup>



# **Long-term Relationships with Key Customers**



## Customer base including crop protection product manufacturing companies













Strong and long term relationships with various multinational corporations has helped expand product offerings and geographic reach of the Technicals business

Major customers include MNCs that look to collaborate with active ingredient manufacturers in India, leveraging their cost effective manufacturing, cheap labour force and stronger R&D capabilities<sup>1</sup>

Customer relationships are led by the ability to manufacture complex off-patent Technicals in a cost effective, safe & environmentally conscious manner as well as meet stringent quality specifications

In case of exports, products are registered with the relevant regulatory authority by the customer or the Company, with the name of the company appearing on the package of product as the "source" or "manufacturer"

## Long term relationships have allowed us to



Plan capital expenditure (including through provisions in customer agreements entitling us to an enhancement in price for future off-take by the customer if stipulated minimum quantities are not purchased)



Benefit from increasing economies of scale with stronger purchasing power for raw materials & lower cost base

- Key customers include crop protection product manufacturing companies
- 57% of FY21 revenue from operations are from Top 10 customers
- Company has been manufacturing products for certain customers for over 10 years

Note: (1) Source: F&S Reports



# Advanced Manufacturing Facilities with Focus on Environment, Health and Safety



## **Manufacturing infrastructure**

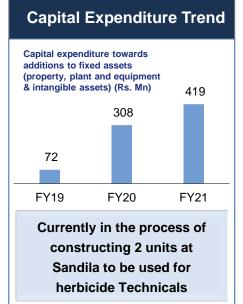
Manufacturing units!						
Facility.	Installe	d Capacity (N	/IT) as on	Capacity Utilisation as on		
Facility	FY19	FY20	FY21	FY19	FY20	FY21
Agro-chemicals To	Agro-chemicals Technicals					
Dewa Road	2,100	2,100	2,100	91%	86%	95%
Sandila	7,900	12,400	17,400	77%	74%	75 <mark>%</mark>
Formulations						
Dewa Road	3,000	3,000	3,000	64%	71%	89%
Sandila	3,000	3,500	3,500	54%	47%	58%

## **Features**

- Aggregate installed capacity of 19,500 MT of Technicals and 6,500 MT of Formulations<sup>3</sup>
- Further permissions from MoEF in place to expand Sandila facility up to 30,000 MT
- Both facilities are equipped with sophisticated equipment and machinery to manufacture quality technical grade products & formulations
- Both facilities have ability to manufacture a wide range of products
- Technological processes utilized at the facilities have been developed through R&D efforts

# Manufacturing footprint<sup>2</sup> Sandila Dewa Road





## **EHS Measures**

- Dedicated team for pollution prevention & recovery of by-products.
- Manufacturing processes contribute towards reducing raw material, solvent & water consumption, resulting in reduced effluent & solid hazardous waste
- Implemented water recycling and zero discharge systems
- Periodic preventive maintenance of equipment to ensure safety of employees
- Employees and workers whose duties involve the handling of chemicals are educated on safety methods for handling chemicals



# Experienced Promoters and Strong Management Team



## **Promoters and KMP**

## **Anand Swarup Agarwal**

## Chairman, Founder and non-executive Director



- Holds a bachelor's degree in law from the University of Lucknow.
- Over 35 years of experience in agrochemical manufacturing.
- Nominated as a part time non-official director on the board of directors of Punjab National Bank. Also been a director on the board of directors of PNB Gilts Limited.
- He has been awarded with the UP Ratan award in the year 2013 by the All India Conference of Intellectuals.

# Rajendra Singh Sharma Whole-time Director



- Holds a bachelor's degree of science in agriculture from the University of Meerut.
- Has been associated with the Company since last 22 years and was initially appointed as a director of the Company on June 10, 1998.
- Extensive experience in agro-chemical manufacturing.

# Dheeraj Kumar Jain Chief Executive Officer



- Holds a bachelor's degree and a master's degree in chemical engineering from Osmania University, Hyderabad India.
- Over 25 years of experience with the Company and has been responsible for product development, international business development and project engineering.
- Prior to joining the Company he has worked with Indian Institute of Chemical Technology, Hyderabad.

# Satya Prakash Gupta Chief Financial Officer



- Holds a bachelor's degree in commerce from the University of Allahabad.
- Associate member of the Institute of Cost Accountants of India and an associate of the Institute of Chartered Accountants of India.
- Over 27 years of experience in the field of finance and over 25 years of experience with the Company
- Prior to joining the Company, he has worked at Delite Commercial Limited and Trimurtee Fertilisers Limited.

## **Other Directors**

## Adesh Kumar Gupta

## Independent Director



- Holds a bachelor's degree in commerce from the University of Jodhpur and is a qualified chartered accountant.
- Registered insolvency professional with the Insolvency and Bankruptcy Board of India.
- Previously held the position of whole time director and chief financial officer at Grasim Industries Limited and has also been a director at Ultra Tech Cement Limited.

## Mohan Vasant Tanksale

# 8

- Independent Director
- Member of the Institute of Cost and Works Accountants of India.
- Previously the chairman and managing director of Central Bank of India and was an executive director on the board of Punjab National Bank till June 2011.

## Madhu Dikshit

## Independent Director



- Holds a master's degree in science (bio chemistry) from the University of Allahabad and a PhD in chemistry from the Chhatrapati Shahuji Maharaj University, Kanpur.
- Previously associated with the CSIR Central Drug Research Institute, Lucknow as a director and has been a visiting professor of Indian Institute of Technology, Jodhpur.
- Also been appointed as the national chair of the Transitional Health Science and Technological Institute, Faridabad.

## Rahul Arun Bagaria

## Non-Executive Director

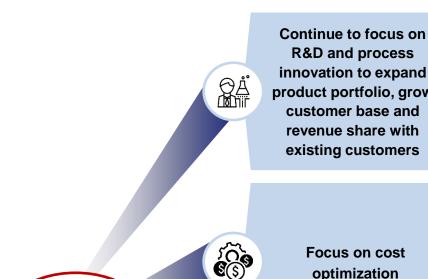


- Holds a bachelor's degree in commerce from University of Mumbai and is a Qualified Chartered Accountant.
- Extensive professional experience and expertise in corporate law and taxation.

# **Key Strategies**

India Pesticides Limited





R&D and process innovation to expand product portfolio, grow customer base and revenue share with

- Continue to expand product portfolio by manufacturing complex off patented technicals - 19 Technicals are expected to go off-patent between 2019 and 2026 creating an opportunity of over US\$ 4.2 bn1
- Leveraging R&D capabilities and relationships with customers to improve existing products and processes and also increase the number of Technicals that are currently manufactured for such customers
- · Expand distribution network within India to cover additional states including states and also increase the number of branches in states where currently present
- Expansion of existing manufacturing capacity that will create economies of scale and improve efficiency in manufacturing processes
- Further reduce dependence on import of raw materials and source raw materials indigenously
- Continuous portfolio evaluation to either include or eliminate products based on costs incurred, profits generated and processes involved

Grow the portfolio of **Formulations** products

- Launch new products in the formulations segment which is supported by the opportunities to forward integrate from growth in the Technicals segment
- Undertake brand building activities including conducting dealer training, field demonstrations and product promotion through advertisements and other publications and participation in various national and international exhibitions.

Capitalize on industry opportunities1

- Total agro-chemicals market is projected to grow from US\$ 62.5 billion in 2019 to US\$ 86 billion by 2024 (~7% CAGR)
- Recent border issues with China have triggered the self-reliant India initiative, reducing the sourcing dependence on China by the Indian agro-chemical industry.
- A number of multinationals employing a 'China plus one' strategy and taking proactive steps to reduce dependence on China for their manufacturing operations and looking at India as an alternative option

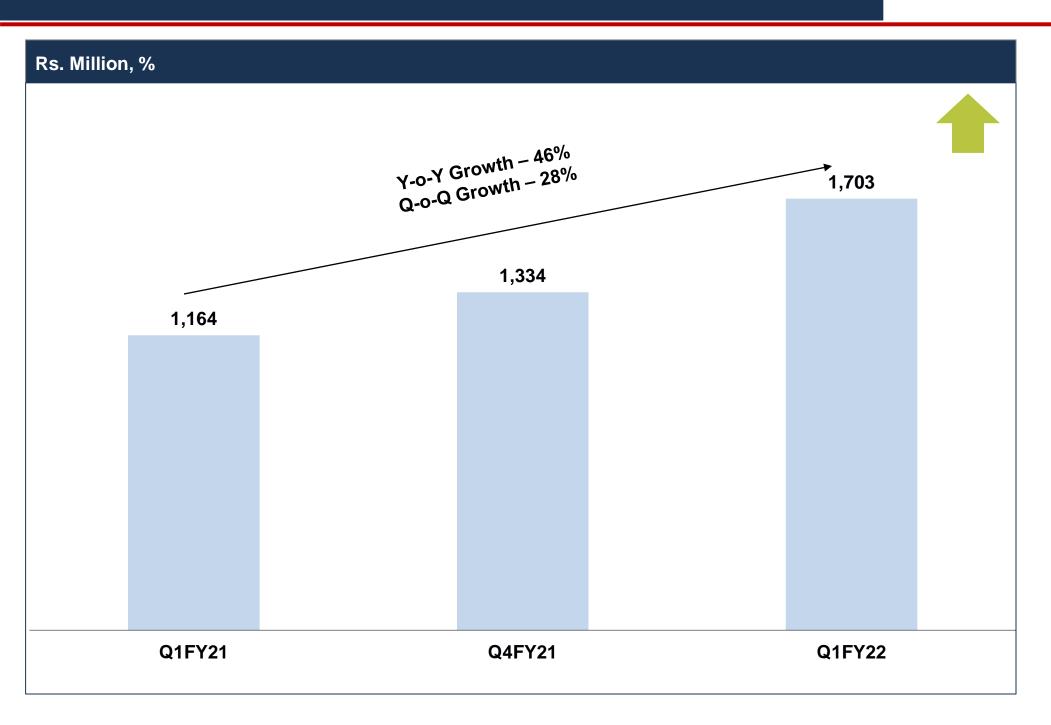
16 Note: (1) Source: F&S Reports



Section IV

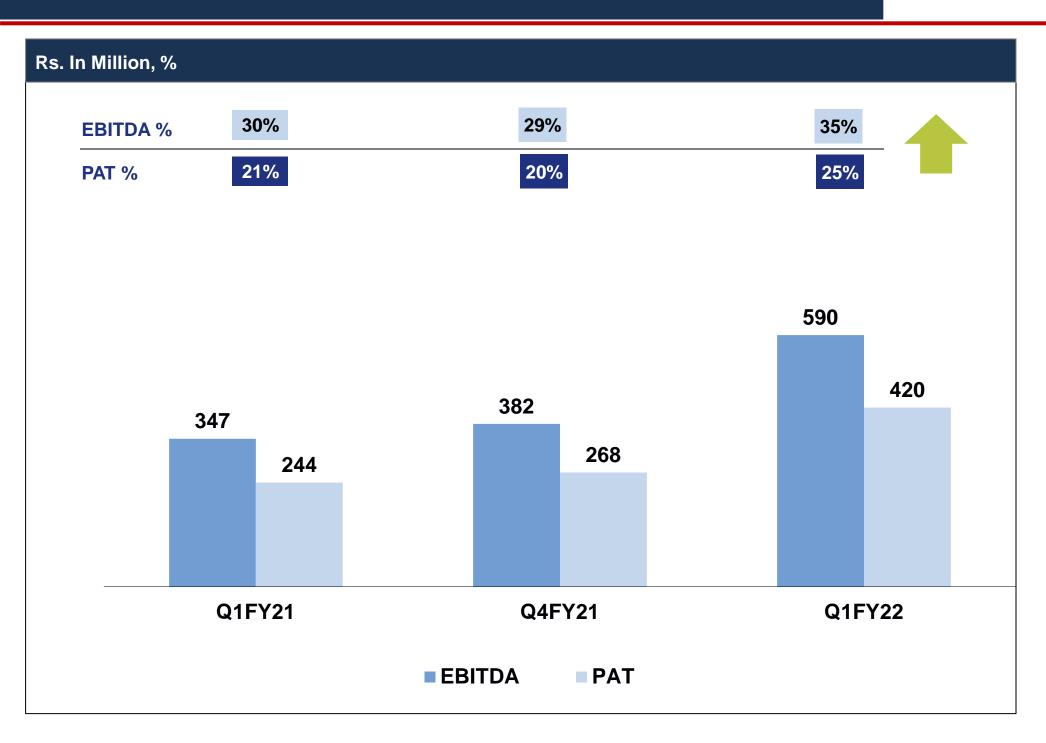
# **Revenue from Operations**



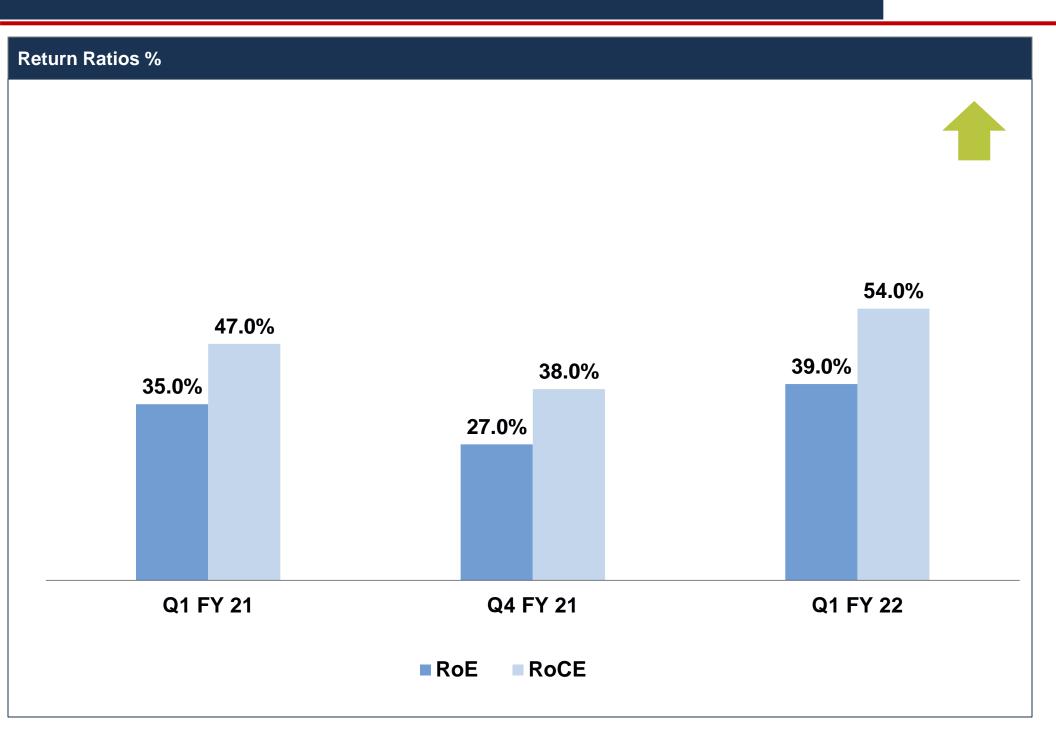


# **Profitability Performance – Margins**









# **Profit and Loss Summary**



Rupees in million, %				
Particulars	rticulars Quarter Ended			Previous Year Ended
	Q1 FY 22	Q4 FY 21	Q1 FY 21	31st March, 2021
INCOME				
Revenue from Operations	1,702.94	1,333.83	1,163.82	6,489.54
Total Revenue Growth (YoY)	146%			
Other Income	37.86	17.68	11.28	64.23
TOTAL INCOME	1,740.80	1,351.51	1,175.10	6,553.77
EXPENSES				
Net Cost of Materials consumed	778.53	608.95	528.17	3,104.14
Gross Profit	962.27	742.56	646.93	3,449.63
Gross Margins (%)	57%	56%	56%	53%
Gross Margins Growth (%) (YoY)	149%			
Employees benefits expenses	69.89	63.48	47.99	227.42
Other Expenses	301.95	297.13	252.28	1,326.89
EBITDA	590.43	381.95	346.66	1,895.32
EBITDA Margins (%)	35%	29%	30%	29%
EBITDA Growth (%) (YoY)	170%			
Finance Cost	11.00	7.12	6.27	34.33
Depreciation and amortization expenses	17.54	15.17	15.15	61.35
PROFIT BEFORE TAX	561.89	359.66	325.23	1,799.65
TAX EXPENSE	141.67	92.16	81.16	454.21
PROFIT AFTER TAX	420.22	267.50	244.07	1,345.44
PAT Margins (%)	25%	20%	21%	21%
PAT Growth (%) (YoY)	157%			

# **Abbreviations**



Rs./Rupees	Indian Rupees
APAC	Asia-Pacific
APIs	Active pharmaceutical ingredients
Bn	Billion
CAGR	Compound Annual Growth Rate
CFO	Chief Financial Officer
CIBRC	Central Insecticides Board and Registration Committee
DSIR	Department of Scientific and Industrial Research, Ministry of Science & Technology, Government of India
EBITDA	Net profit after tax + Finance cost + Depreciation, amortization & impairment expenses + Tax expense - Other income
EBITDA Margin	EBITDA divided by Revenue from Operations
EHS	Environment, Health and Safety
EMEA	Europe, the Middle East and Africa
EPS	Earnings per Share

ERP	Enterprise Resource Planning
Financial Year/ Fiscal/ FY	Unless stated otherwise, the period of 12 months ending March 31 of that particular year
MoEF	Ministry of Environment, Forest and Climate Change, Government of India
Mn	Million
MNC	Multi-national corporation
MT	Metric tonne
NAFTA	Members of the North American Free Trade Agreement
PAT	Profit After Tax
R&D	Research and development
RoW	Rest of the World
UPSIDC	Uttar Pradesh State Industrial Development Corporation
UK	United Kingdom
USA	United States of America
wc	Working Capital

## **Safe Harbour**



Certain statements in this presentation concerning our future growth prospects are forward looking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The company's results may be affected by factors including, but not limited to, the risks and uncertainties in research and development; competitive developments; regulatory actions; the extent and duration of the effects of the COVID-19 pandemic; litigation and investigations; business development transactions; economic conditions; and changes in laws and regulations. India Pesticides Limited will not be responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances



# THANK YOU

## Contact us:

Mr S P Gupta Chief Financial Officer Investors@indiapesticideslimited.com +91 522 2653602

## **Corporate office:**

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