

28th October 2025

To,

BSE Limited (Scrip Code: 532720)
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai - 400 001

National Stock Exchange of India Ltd. (Symbol: M&MFIN)
Exchange Plaza, 5th Floor, Plot No. C/1, "G" Block,
Bandra - Kurla Complex, Bandra (East),
Mumbai - 400 051

Dear Sir/ Madam,

Sub: Earnings Presentation for the second quarter and half year ended 30th September 2025 - Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations")

Ref: Our letter dated 23rd October 2025 intimating about earnings conference call

In compliance with Regulation 30, Schedule III, Part A, Para A (15)(a) and other applicable provisions of the Listing Regulations, please find enclosed herewith an Earnings Presentation, to be made at earnings conference audio call scheduled to be held today i.e. on Tuesday, 28th October 2025 at 6.00 p.m. (IST) encompassing, inter-alia, an overview of the standalone and consolidated financial results of the Company for the second quarter and half year ended 30th September 2025, highlights of the quarter and business overview.

Please note that no Unpublished Price Sensitive Information would be shared by the Company during the said earnings conference call.

In compliance with Regulation 46(2)(o) of the Listing Regulations, the enclosed earnings presentation is also being uploaded on the Company's website viz. <https://www.mahindrafinance.com/investor-relations/financial-information#investor-presentation>

Kindly take the same on record.

Thanking you,

For **Mahindra & Mahindra Financial Services Limited**

Brijbala Batwal
Company Secretary
FCS No.: 5220

Mahindra & Mahindra Financial Services Limited

Result Update

Quarter ended Sep'25 (Q2FY26)

Regd. Office:

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Mumbai-400 001, India
Tel: +91 22 6897 5500
Fax: +91 22 2287 5485
www.mahindrafinance.com
CIN - L65921MH1991PLC059642

Corporate Office:

Mahindra Towers, 3rd Floor,
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Mumbai-400 018, India
Tel: +91 22 6652 6000
Email: investorhelpline_mmfsl@mahindra.com



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mahindra FINANCE

 Safe Harbor

Certain statements in the Financial Results Update presentation describing the Company's objectives, and predictions may be 'forward-looking statements' within the meaning of applicable laws and regulations. Actual results may vary significantly from the forward-looking statements contained in this document due to various risks and uncertainties. These risks and uncertainties include the effect of economic and political conditions in India, volatility in interest rates, new regulations and Government policies that may impact the Company's business as well as its ability to implement the strategy. The Company does not undertake to update these statements.

Providing Financial Solutions to Emerging India



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Key Priorities



**Defend and grow
wheels
leadership**



**Steady progress
on growth and
margins**



**Sustain risk levels
(asset quality,
credit costs)**



**Grow SME,
leasing, and fee
income
(insurance)**



**Turnaround
MRHFL & then
grow affordable
housing**

Continue to build a resilient operating model



**Efficiency gains –
Sales, underwriting,
collections**



**Data, Digital, AI in
Business and
Controls**



**Achieve stronger
RoA and RoE
outcomes**

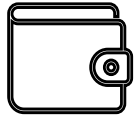
Overall Disbursements

Figs. In ₹ Cr

Product Wise	Q2 FY26	Q2 FY25	YoY	Q1 FY26	QoQ
Tractor	1,746	1,237	41%	1,711	2%
Pre-Owned Vehicle	2,473	2,384	4%	2,176	14%
PV	5,348	5,315	1%	5,254	2%
CV & CE	2,293	2,633	(13%)	2,354	(3%)
3-Wheeler	503	642	(22%)	496	1%
SME	736	659	12%	524	40%
Others*	415	293	41%	294	41%
Total	13,514	13,162	3%	12,808	6%

*Others include Farm implements, Gensets, and Personal Loans

Q2FY26 Results – Highlights



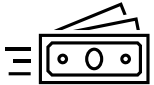
Q2 Disbursement

Rs 13,514 crores v/s Rs 13,162 crores
YoY 3% ↑



AUM (Business Assets)

Rs 1,27,246 crores v/s Rs 1,12,454 crores
YoY 13% ↑



Total Income

Rs 4,489 crores v/s Rs 3,925 crores
YoY 14% ↑

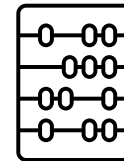
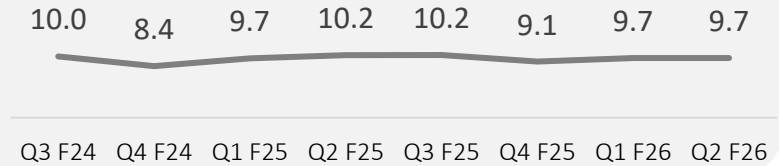


PAT

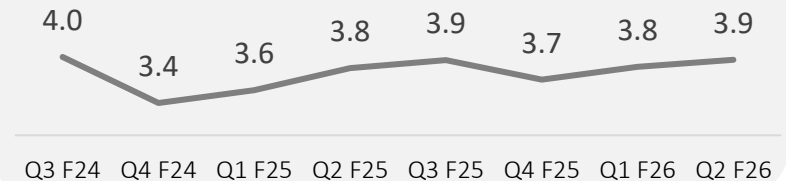
Rs 569 crores v/s Rs 369 crores
YoY 54% ↑



Asset quality: GS2+GS3 <10%



Stage-3 @3.9% (v/s. 3.8% in Sep-2024)



Credit Costs*

YoY 2.2% v/s 2.3%

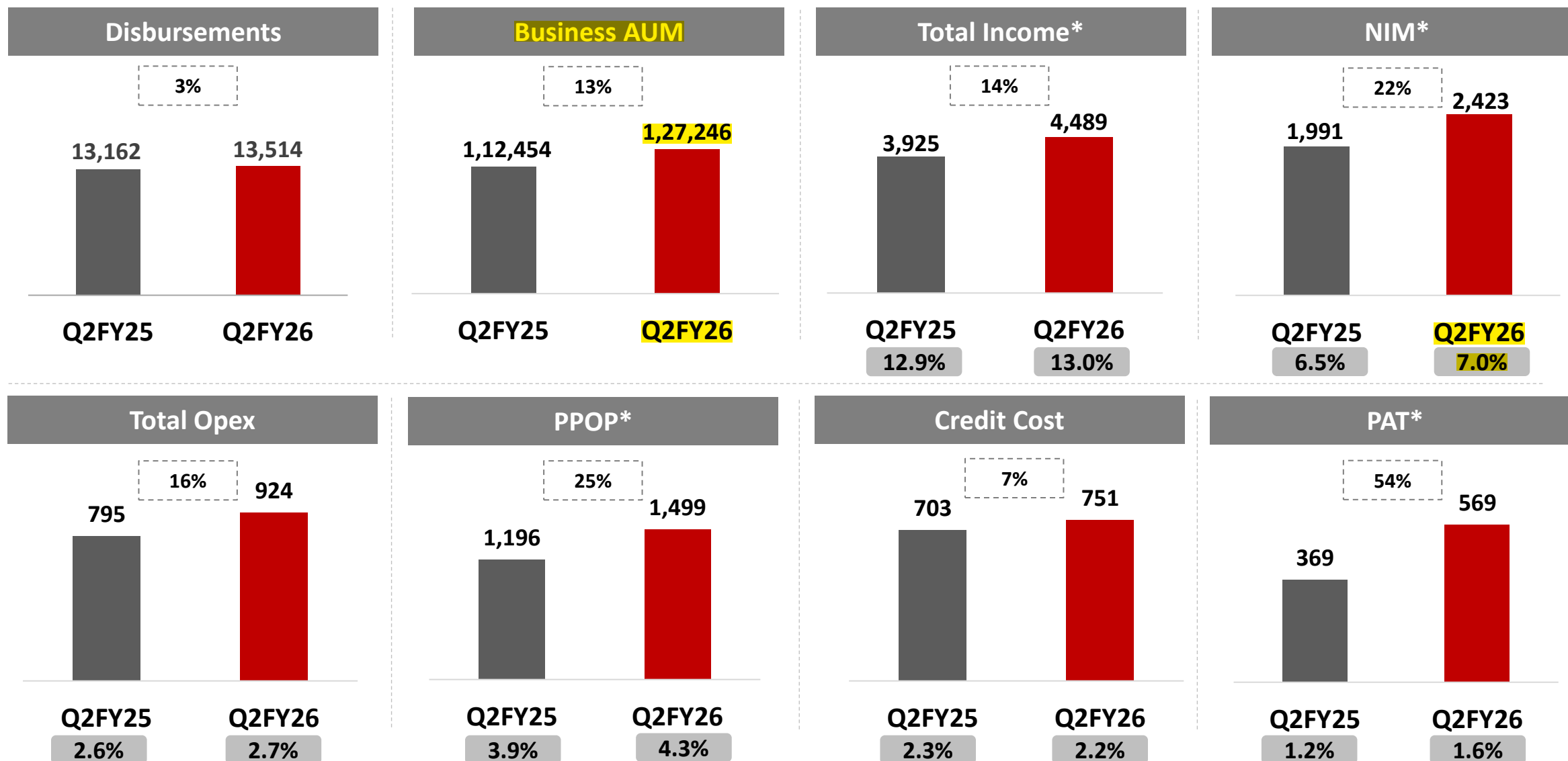


Capital Adequacy

Comfortable at 19.5% with Tier I capital at 16.9% & Tier II capital at 2.6%

Key Business Indicators Q2FY26 vs Q2FY25

Figs. In Rs. Cr
 Growth %



*Q2FY25 & Q2FY26 include Rs.15cr (5bps) & Rs.54cr (15bps) of dividend income from MIBL respectively

Spread & RoA Tree

on standalone basis

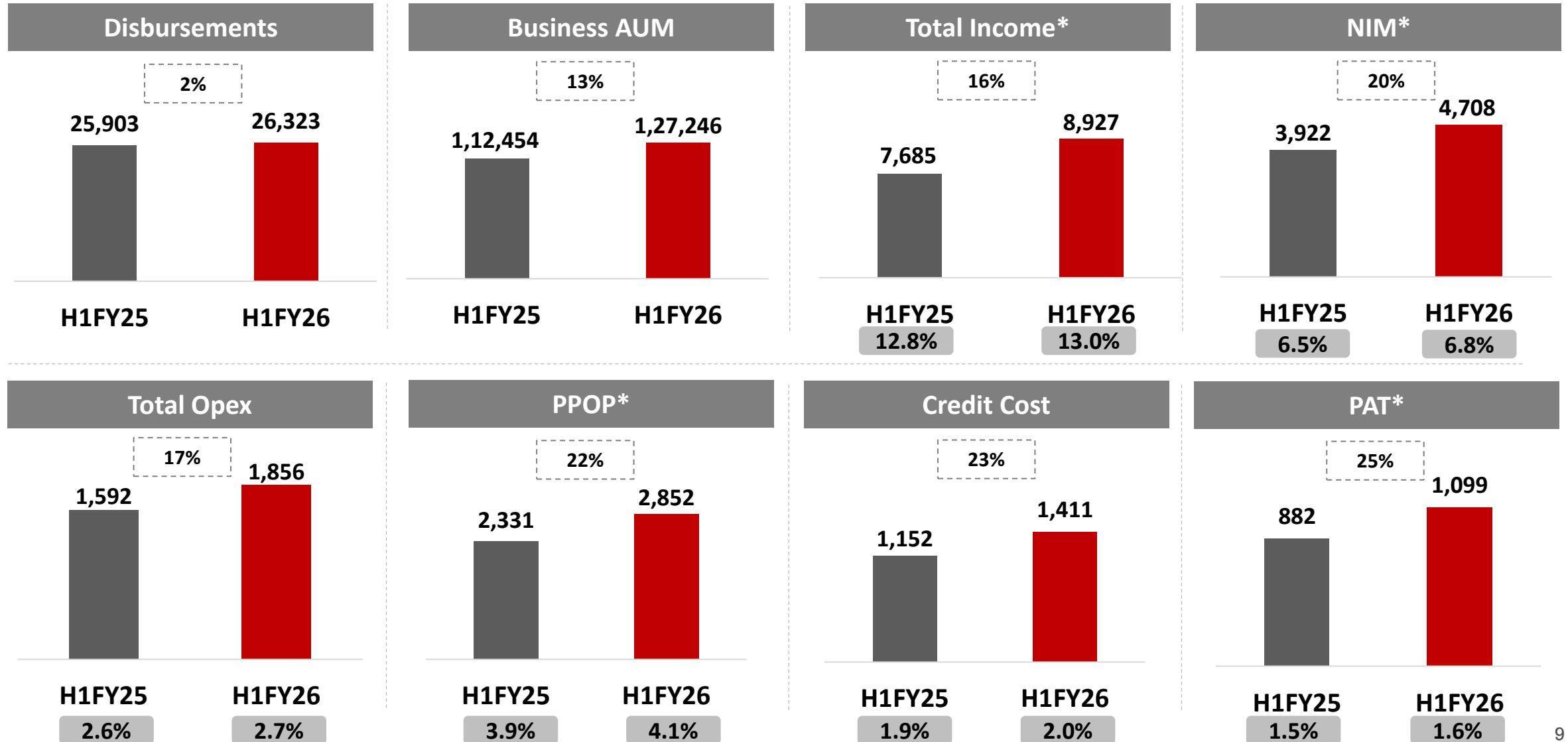
Particulars	Q2FY26	Q1FY26	Q2FY25	H1FY26	H1FY25	FY25
Total Income / Average Assets	13.0%	13.0%	12.9%	13.0%	12.8%	12.8%
- Loan Income	11.6%	11.7%	11.7%	11.6%	11.7%	11.7%
- Fee, Investment & Other Income	1.4%	1.4%	1.1%	1.4%	1.1%	1.1%
Interest cost / Average Assets	6.0%	6.3%	6.3%	6.1%	6.3%	6.3%
Gross Spread	7.0%	6.7%	6.5%	6.8%	6.5%	6.5%
Overheads / Average Assets	2.7%	2.7%	2.6%	2.7%	2.6%	2.7%
End Losses & provisions / Average Assets	2.2%	1.9%	2.3%	2.0%	1.9%	1.3%
- End Losses	1.2%	1.2%	1.0%	1.2%	1.0%	1.2%
- Provisions	1.0%	0.7%	1.3%	0.8%	0.9%	0.0%
Net Spread before Tax	2.2%	2.0%	1.6%	2.1%	2.0%	2.5%
Net Spread after Tax	1.6%	1.6%	1.2%	1.6%	1.5%	1.9%

Average Assets is computed based on Net Total Assets i.e., Total Assets less ECL Provisions

Key Business Indicators H1FY26 vs H1FY25

Figs. In Rs. Cr

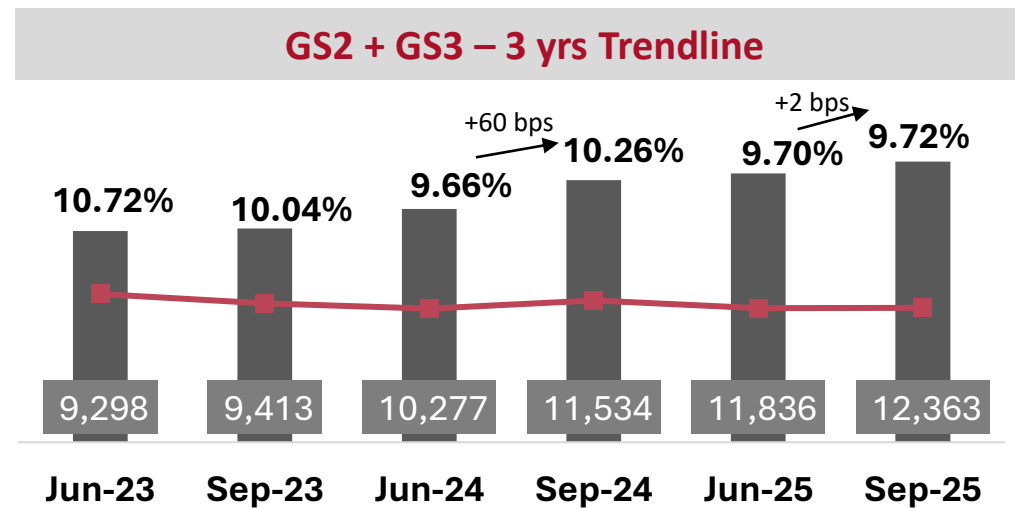
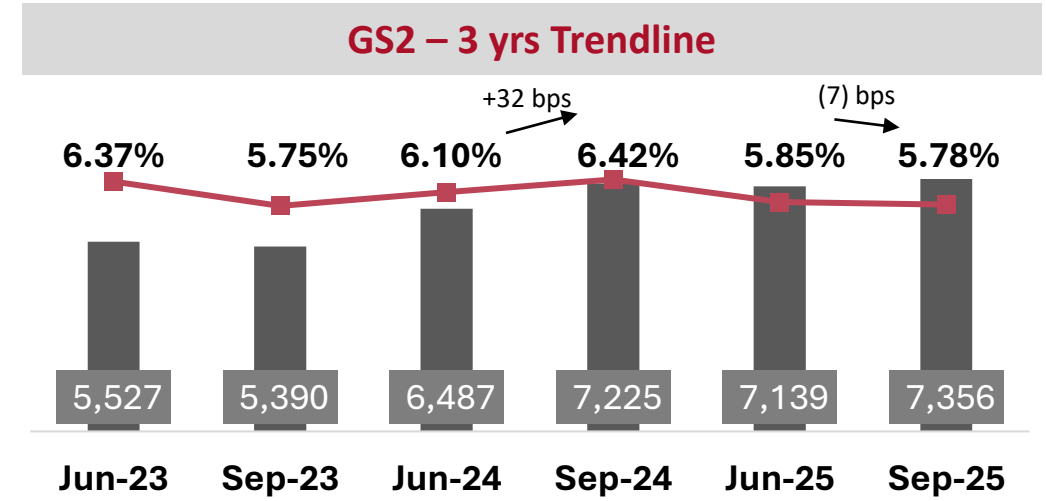
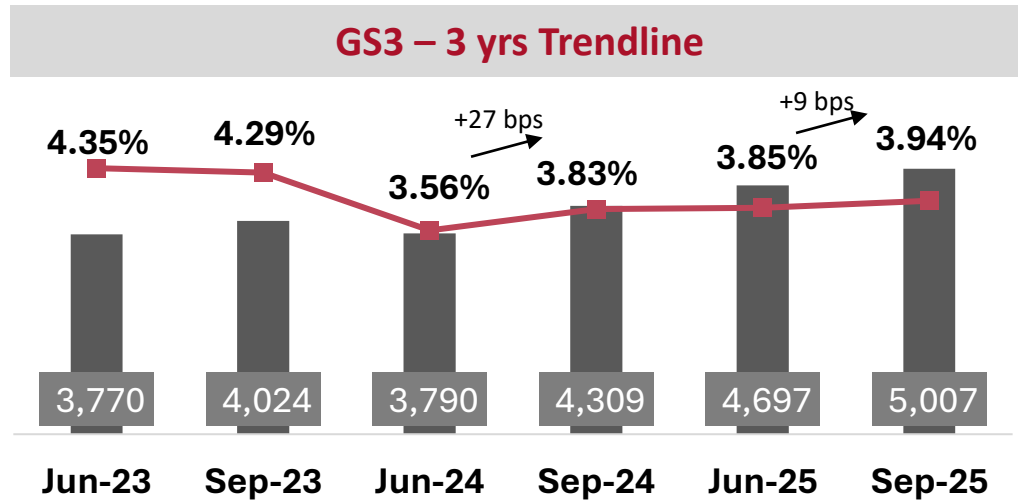
Growth %



*H1FY25 & H1FY26 include Rs.15cr (3bps) & Rs.100cr (15bps) of dividend income from MIBL respectively

GS2 + GS3: Within range

Figs. In ₹. Cr

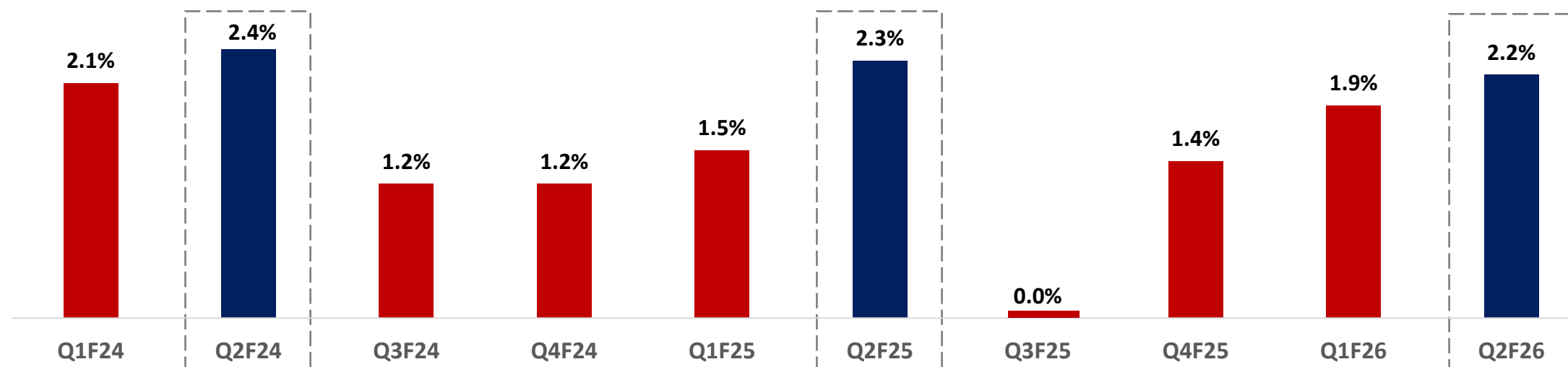


Credit Cost: Break down

on standalone basis

Particulars	FY24	FY25	Q1FY25	Q2FY25	Q1FY26	Q2FY26
GS-3 (%)	3.4%	3.7%	3.6%	3.8%	3.8%	3.9%
Credit Cost (%)	1.7%	1.3%	1.5%	2.3%	1.9%	2.2%
Provision (%)	0.1%	0.0%	0.4%	1.3%	0.7%	1.0%
GS-3 Coverage (%)	63.2%	51.2%	59.8%	59.5%	51.4%	53.0%
Provision (Rs Cr)	108	59	126	407	243	337
End Losses (%)	1.6%	1.2%	1.1%	1.0%	1.2%	1.2%
End Losses (Rs Cr)	1,715	1,559	322	296	417	415

Credit Cost*



* % of Avg. Total Assets

Providing Financial Solutions to Emerging India



Executive Summary



Financial Information - Standalone



Subsidiary Financials



Company Overview



ESG & CSR



Distribution of Disbursements

on standalone basis

Product Wise	Q2 FY26	Q2 FY25	YoY	H1 FY26	H1 FY25	YoY	FY25
PV	5,348 (40%)	5,315 (40%)	1%	10,602 (40%)	10,457 (41%)	1%	23,527 (41%)
Pre-Owned Vehicle	2,473 (18%)	2,384 (18%)	4%	4,649 (18%)	4,501 (17%)	3%	9,468 (17%)
CV & CE	2,293 (17%)	2,633 (20%)	(13%)	4,647 (17%)	5,303 (21%)	(12%)	12,290 (21%)
Tractor	1,746 (13%)	1,237 (10%)	41%	3,457 (13%)	2,655 (10%)	30%	5,871 (10%)
3-Wheeler	503 (4%)	642 (5%)	(22%)	999 (4%)	1,163 (4%)	(14%)	2,445 (4%)
SME	736 (5%)	659 (5%)	12%	1,260 (5%)	1,302 (5%)	(3%)	3,010 (5%)
Others	415 (3%)	293 (2%)	41%	709 (3%)	522 (2%)	36%	1,288 (2%)
Total	13,514 (100%)	13,162 (100%)	3%	26,323 (100%)	25,903 (100%)	2%	57,900 (100%)

* Others include Farm implements, Gensets, and Personal Loans

Figures re-grouped and rounded where found relevant

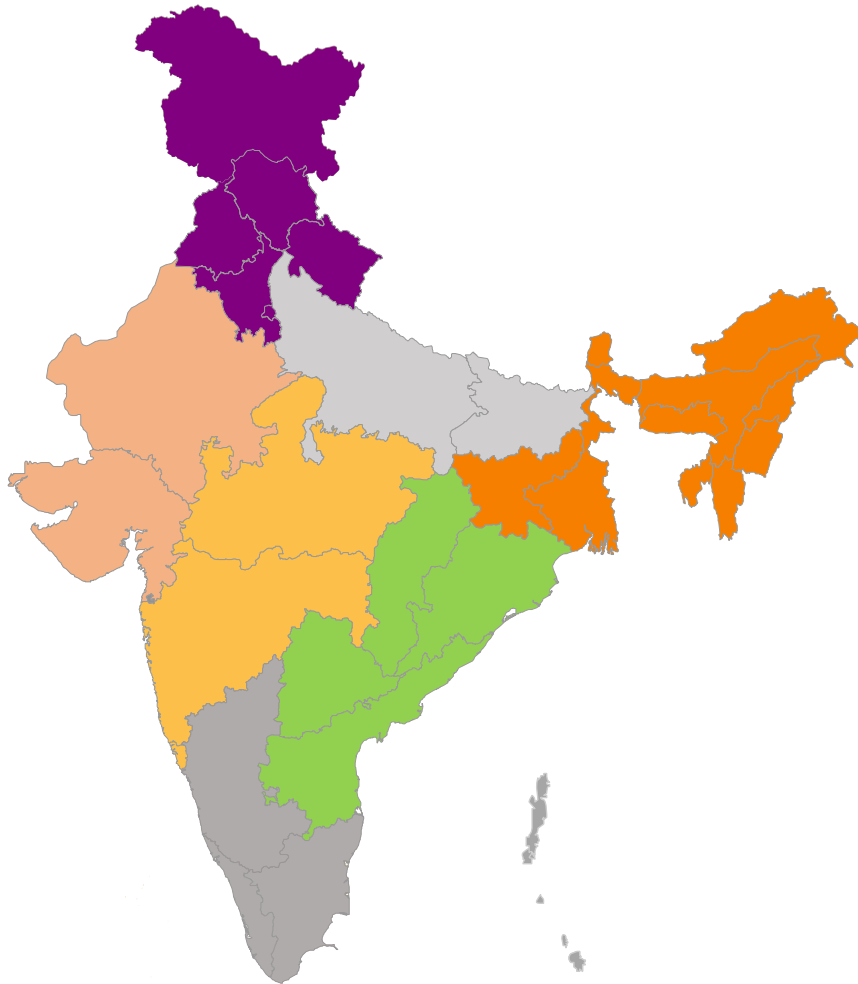
Break down of Business Assets

on Standalone Basis

Asset Class	HIFY26	HIFY25	FY25
Passenger vehicles	41%	39%	40%
Commercial vehicles and construction equipments	21%	22%	22%
Pre-owned vehicles	12%	13%	13%
Tractors	11%	11%	11%
SME	5%	5%	5%
3 Wheelers	3%	4%	4%
Others*	7%	7%	5%
Contribution of M&M assets in Business Assets	43%	43%	44%

* Others include Trade Advances, Personal and Consumer Loans, Finance Lease Receivables, Implements etc.
 Figures re-grouped and rounded where found relevant

Distribution by Geography



on standalone basis

Circle HQ	Disbursement*		Business Assets	
	Q2 FY26	Q2 FY25	Q2 FY26	Q2 FY25
Delhi	13.5%	12.8%	14.9%	13.5%
Jaipur	15.0%	15.6%	14.9%	14.6%
Lucknow	17.4%	17.3%	16.8%	17.9%
Thane	17.9%	17.9%	19.3%	18.7%
Chennai	12.7%	14.0%	11.8%	11.9%
Hyderabad	13.2%	13.1%	12.3%	12.6%
Kolkata	10.4%	9.4%	9.9%	10.8%

DELHI: Chandigarh, Delhi, Haryana, Himachal Pradesh, Jammu & Kashmir, Ladakh, Punjab, Uttarakhand

JAIPUR: Rajasthan, Gujarat, Dadra & Nagar Haveli

LUCKNOW: Uttar Pradesh, Bihar

THANE: Maharashtra, Goa, Madhya Pradesh

CHENNAI: Andaman & Nicobar Island, Karnataka, Kerala, Puducherry, Tamil Nadu

HYDERABAD: Andhra Pradesh, Telangana, Orissa, Chhattisgarh

KOLKATA: Arunachal Pradesh, Assam, Meghalaya, Mizoram, Manipur, Sikkim, Tripura, West Bengal, Jharkhand

Disbursements → Steady YoY

on standalone basis

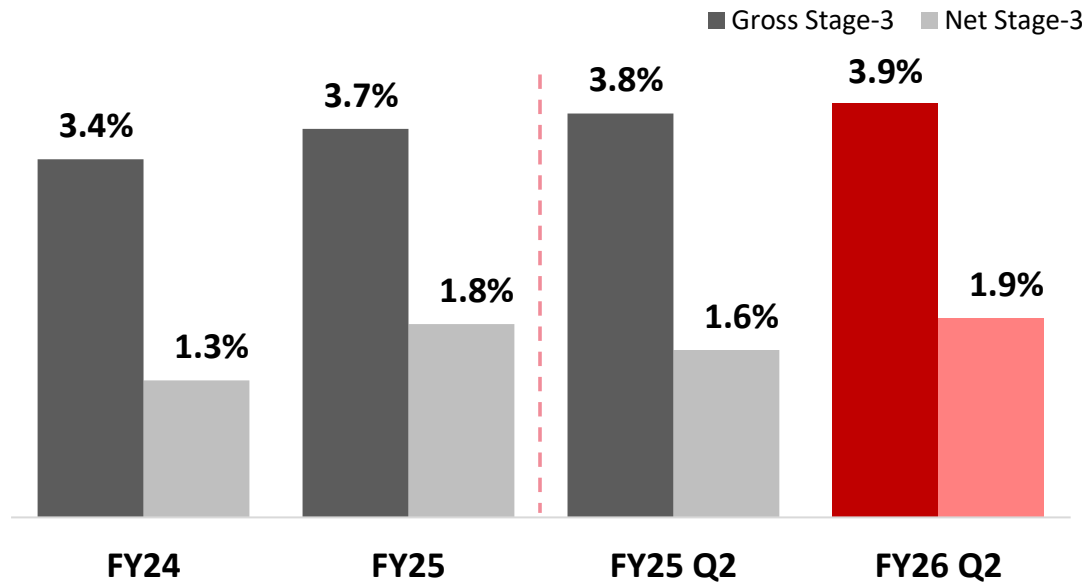
Historical Disbursements (Rs. in crores)	Q1	Q2	Q3	Q4	FY
FY 2026	12,808 (1% yoy)	13,514 (3% yoy)	-	-	-
FY 2025	12,741	13,162	16,467	15,530	57,900
FY 2024	12,165	13,315	15,436	15,292	56,208

Collection Efficiency^	Q1	Q2	Q3	Q4	FY
FY 2026	95%	96%	-	-	-
FY 2025	94%	96%	95%	97%	95%
FY 2024	94%	96%	95%	98%	96%

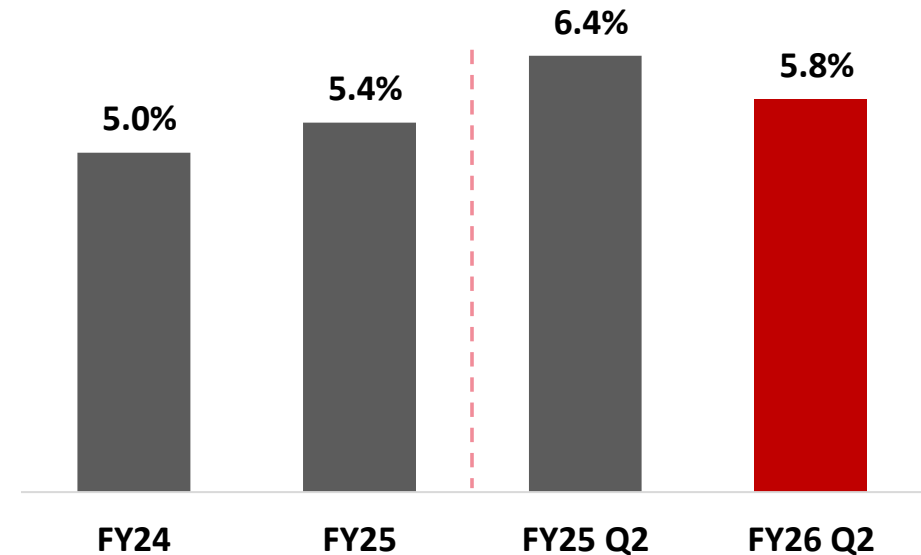
^ Computed as (Current month demand collected + Overdues collected)/(Current month demand due for the month) without considering restructured contracts

Asset Quality → Overall Range-Bound

on standalone basis



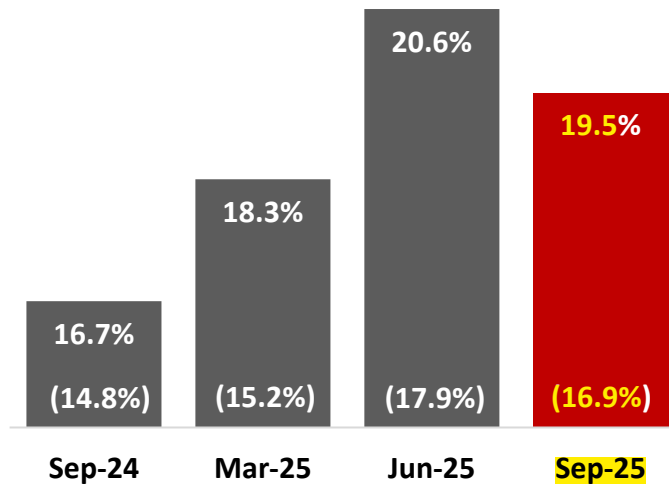
Gross & Net Stage - 3



Gross Stage - 2

Balance Sheet → Adequately Capitalized

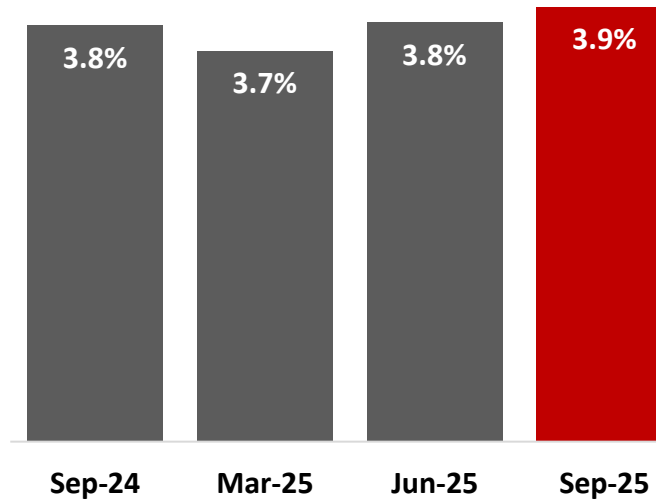
Capital Adequacy



(Tier I - %)

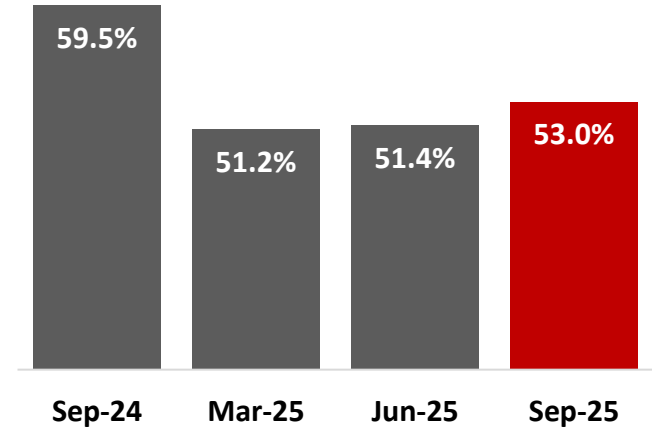
Adequately capitalized

Gross Stage-3



Asset quality under control

Stage 3 - Coverage Ratio

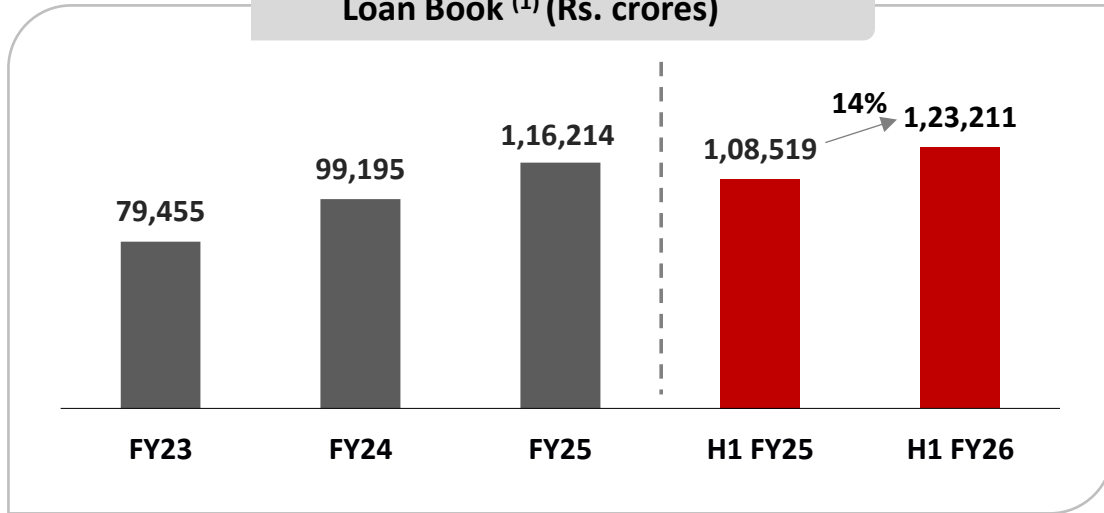


Prudent

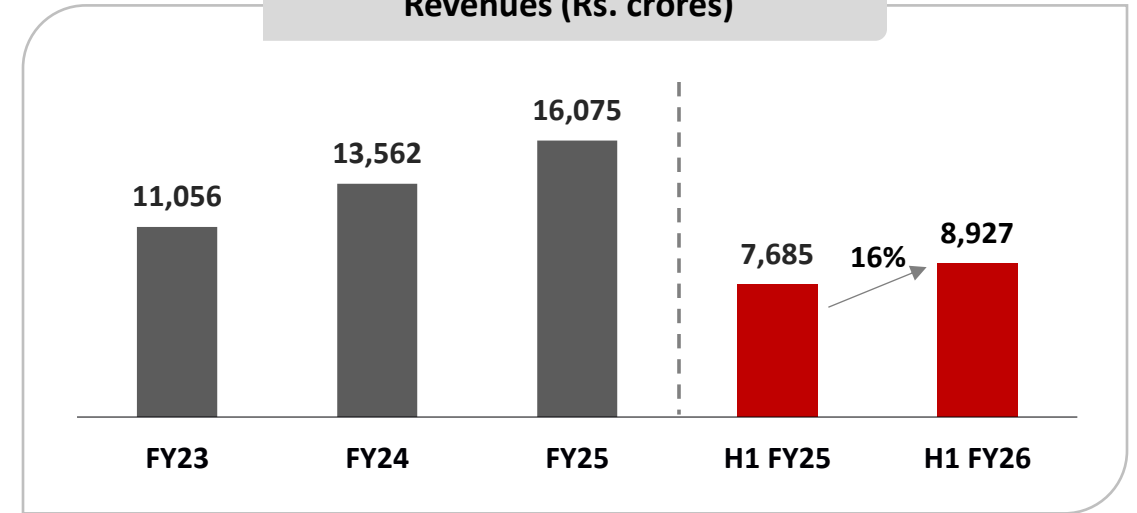
Growth Trajectory

on standalone basis

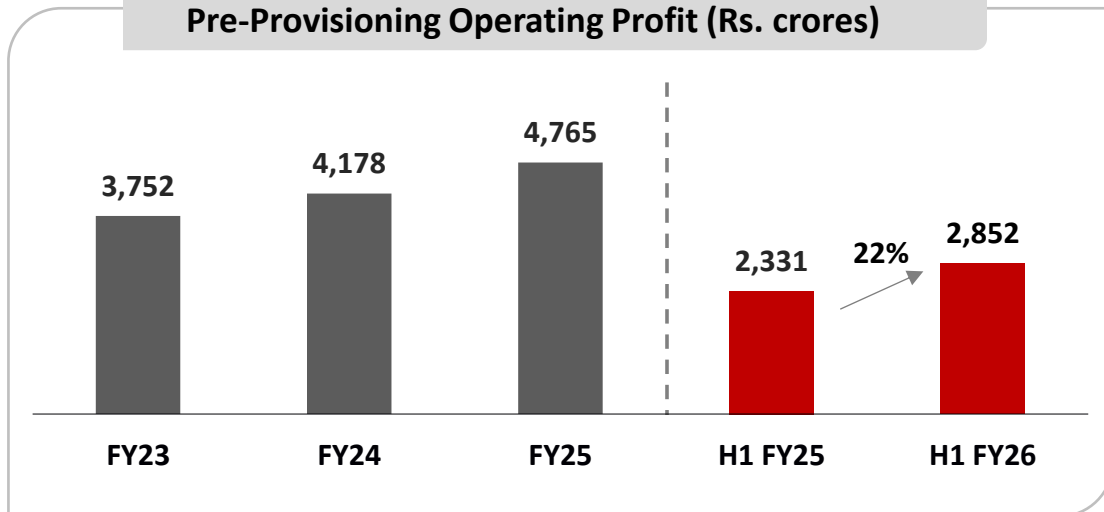
Loan Book ⁽¹⁾ (Rs. crores)



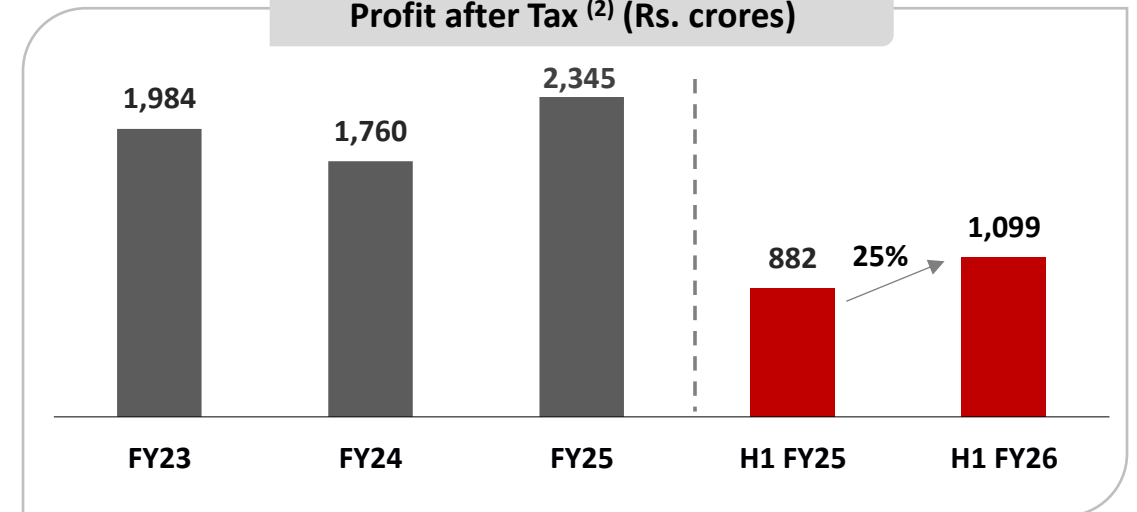
Revenues (Rs. crores)



Pre-Provisioning Operating Profit (Rs. crores)



Profit after Tax ⁽²⁾ (Rs. crores)



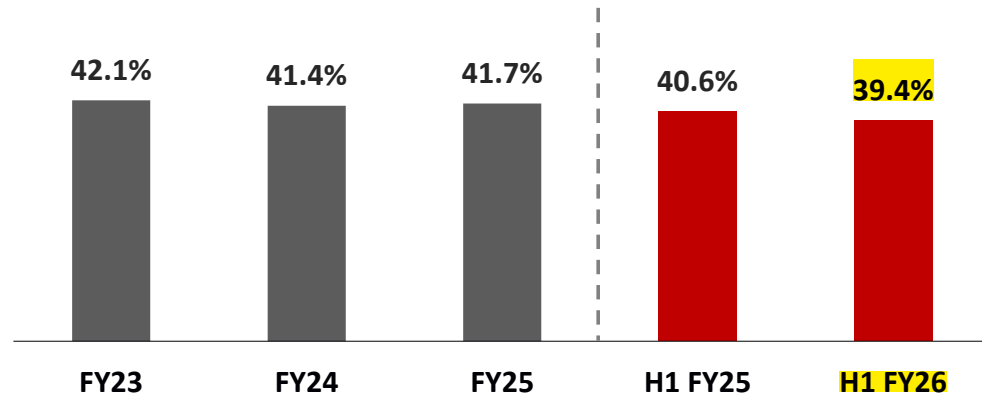
Note : ⁽¹⁾ Loan Book net of provisions.

⁽²⁾ PAT post exceptional items.

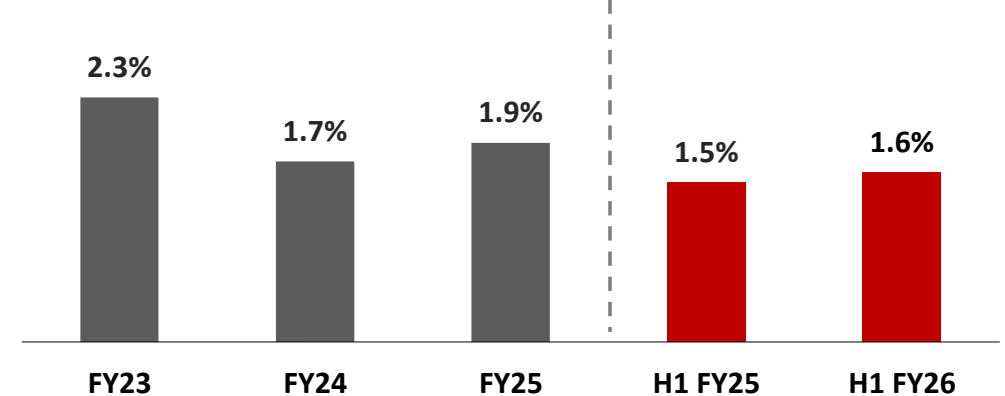
Financial Performance

on standalone basis

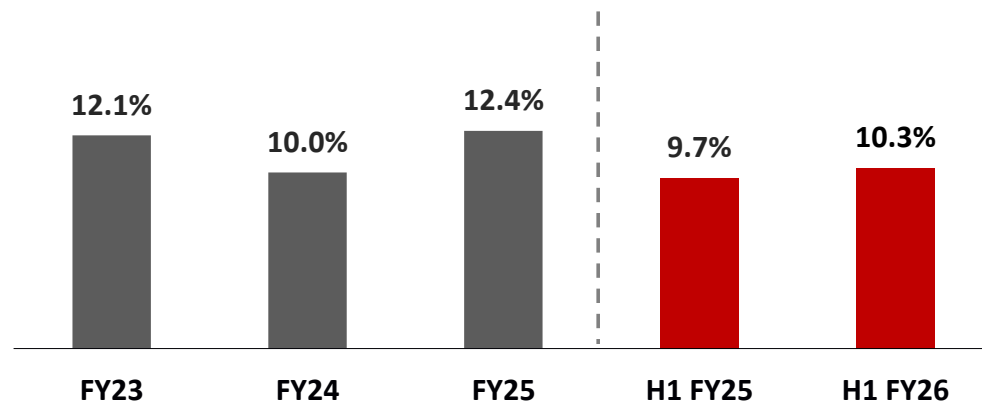
Cost to income ratio ⁽¹⁾ (%)



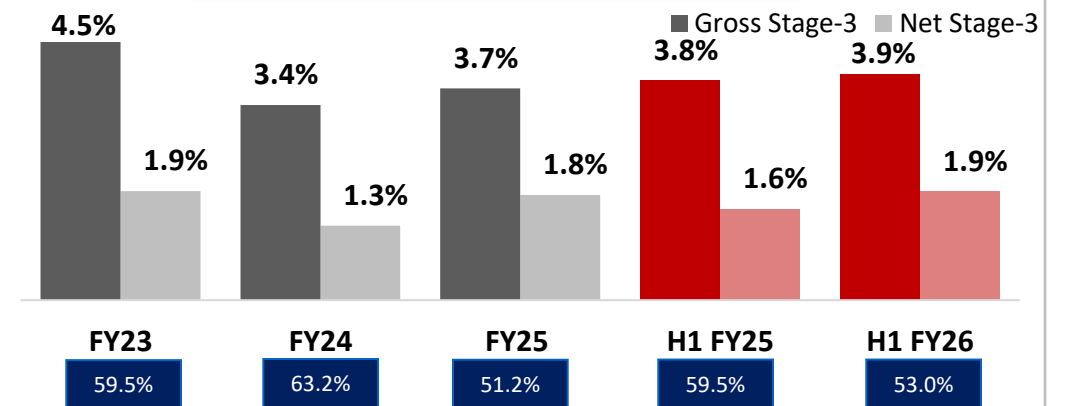
Return on Assets (ROA) ⁽²⁾ (%)



Return on Net Worth (RONW) ⁽²⁾ (%)



Asset Quality (%)



Provision Coverage Ratio: Stage-3 Provisions/ Stage-3 Assets

Note : ⁽¹⁾ Cost to Income calculated as Operating Expenses (including depreciation)/(Net Interest Income + Other Income).

⁽²⁾ Annualised - Calculated based on average total assets/ average network

Standalone Profit & Loss Account

Particulars (Rs. in crores)	Q2FY26	Q1FY26	Q-o-Q	Q2FY25	Y-o-Y	FY25
Revenue from operations (A)	4,473	4,419	1%	3,913	14%	16,019
Less: Finance cost (B)	2,066	2,152	(4%)	1,934	7%	7,898
NII (C= A-B)	2,406	2,267	6%	1,979	22%	8,121
Other Income (D)	17	18	(10%)	12	37%	56
Total Income (E=C+D)	2,423	2,285	6%	1,991	22%	8,176
Employee benefits expense (F)	491	523	(6%)	446	10%	1,903
Other expenses (G)	350	334	5%	282	24%	1,235
Depreciation and amortization (H)	83	75	11%	67	25%	273
Total Expenses (I=F+G+H)	924	932	(1%)	795	16%	3,411
Pre-Provisioning Operating Profit (J=E-I)	1,499	1,353	11%	1,196	25%	4,765
Provisions and write-offs (K)	751	660	14%	703	7%	1,618
Profit before Exceptional items (L=J-K)	748	693	8%	493	52%	3,147
Exceptional Items (M)	-	-	0%	-	0%	-
Profit before Tax (N=L+M)	748	693	8%	493	52%	3,147
Tax expense (O)	178	164	9%	123	45%	802
Net Profit after Taxes (P=N-O)	569	530	8%	369	54%	2,345

Figures re-grouped and rounded where found relevant

Standalone Profit & Loss Account

Particulars (Rs. in crores)	H1FY26	H1FY25	Y-o-Y	FY25
Revenue from operations (A)	8,892	7,635	16%	16,019
Less: Finance cost (B)	4,219	3,763	12%	7,898
NII (C= A-B)	4,673	3,872	21%	8,121
Other Income (D)	35	50	(30%)	56
Total Income (E=C+D)	4,708	3,922	20%	8,176
Employee benefits expense (F)	1,014	916	11%	1,903
Other expenses (G)	684	545	26%	1,235
Depreciation and amortization (H)	158	130	21%	273
Total Expenses (I=F+G+H)	1,856	1,592	17%	3,411
Pre-Provisioning Operating Profit (J=E-I)	2,852	2,331	22%	4,765
Provisions and write-offs (K)	1,411	1,152	23%	1,618
Profit before Exceptional items (L=J-K)	1,441	1,179	22%	3,147
Exceptional Items (M)	-	-	-	-
Profit before Tax (N=L+M)	1,441	1,179	22%	3,147
Tax expense (O)	342	297	15%	802
Net Profit after Taxes (P=N-O)	1,099	882	25%	2,345

Figures re-grouped and rounded where found relevant

Standalone Balance Sheet

Particulars (Rs. in crores)	As on Sep 30, 2025	As on Sep 30, 2024	As on Mar 31, 2025
ASSETS			
Financial Asset			
a) Cash and cash equivalents	132	880	1,667
b) Bank balance other than (a) above	5,984	3,666	3,869
c) Derivative financial instruments	152	-	31
d) Trade Receivables	54	13	53
e) Loans	1,23,211	1,08,519	1,16,214
f) Investments	7,430	9,187	10,400
g) Other Financial Assets	197	275	248
Financial Asset	1,37,161	1,22,541	1,32,482
Non-Financial Asset			
a) Current tax assets (Net)	466	602	602
b) Deferred tax assets (Net)	711	731	641
c) Property, plant and equipment	891	818	877
d) Intangible assets	256	169	238
e) Other non-financial assets	644	634	709
Non-Financial Assets	2,968	2,955	3,066
Total Assets	1,40,129	1,25,496	1,35,548

Figures re-grouped and rounded where found relevant

Standalone Balance Sheet (Contd.)

Particulars (Rs. in crores)	As on Sep 30, 2025	As on Sep 30, 2024	As on Mar 31, 2025
LIABILITIES AND EQUITY			
Financial Liabilities			
a) Derivative financial instruments	289	274	390
b) Payables			
i) Trade payables	758	940	1,209
ii) Other payables	21	38	20
c) Debt Securities	25,725	33,147	26,205
d) Borrowings (Other than Debt Securities)	69,815	58,268	69,735
e) Deposits	13,816	9,388	11,404
f) Subordinated Liabilities	5,430	4,114	5,530
g) Other financial liabilities	823	715	791
Financial Liabilities	1,16,678	1,06,884	1,15,283
Non-Financial liabilities			
a) Current tax liabilities (Net)	127	77	70
b) Provisions	216	174	217
c) Other non-financial liabilities	92	78	166
Non-Financial Liabilities	436	329	453
Equity			
a) Equity Share capital	278	247	247
b) Other Equity	22,738	18,036	19,565
Equity	23,016	18,283	19,812
Total Equities and Liabilities	1,40,129	1,25,496	1,35,548

Figures re-grouped and rounded where found relevant

Summary & Key Ratios

on standalone basis

Particulars	HIFY26	HIFY25	FY25
RONW (Avg. Net Worth) - annualised	10.3%	9.7%	12.4%
Debt / Equity	4.99:1	5.74:1	5.70:1
Capital Adequacy	19.5%	16.7%	18.3%
Tier I	16.9%	14.8%	15.2%
Tier II	2.6%	1.9%	3.1%
EPS (Basic) (Rs.)	8.17	6.94	18.43
Book Value (Rs.)	165.6	148.0	160.4
Dividend %	-	-	325%
No. of employees	23,285	26,749	25,261

Figures restated where found relevant

Stage 3 - Analysis

on standalone basis

Particulars (Rs. in crores) except figures in %	Sep 30, 2025	Jun 30, 2025	Sep 30, 2024	Mar 31, 2025	Mar 31, 2024
Business Assets (including Provisions)	1,27,246	1,22,008	1,12,454	1,19,673	1,02,597
Gross Stage 3	5,007	4,697	4,309	4,414	3,491
Less: Stage 3 ECL Provisions	2,654	2,416	2,563	2,258	2,205
Net Stage 3	2,353	2,281	1,746	2,156	1,286
Gross Stage 3 as % of Business Assets	3.94%	3.85%	3.83%	3.69%	3.40%
Net Stage 3 as % of Business Assets	1.89%	1.91%	1.59%	1.84%	1.28%
Coverage Ratio (%) – based on Stage 3 ECL	53.0%	51.4%	59.5%	51.2%	63.2%
Stage 1 & 2 provision to Business Assets (%)	1.1%	1.1%	1.2%	1.0%	1.2%
Coverage Ratio (%) – including Stage 1 & 2 provision	80.6%	78.8%	91.3%	78.4%	97.4%

Figures restated, re-grouped and rounded where found relevant

Credit Charge

on standalone basis

Particulars (Rs. in crores)	Q2FY26	Q1FY26	Q2FY25	H1FY26	H1FY25	FY25	FY24
Stage-1 Provisions	57	37	25	94	0	(7)	46
Stage-2 Provisions	41	49	86	90	175	12	67
Stage-3 Provisions	238	157	297	396	358	53	(5)*
Provisions – P&L Charge	337	243	407	580	534	59	108
Write-Offs	415	417	296	831	618	1,559	1,715
Total	751	660	703	1,411	1,152	1,618	1,823

* Stage 3 Provisions include one time impact of Rs. 136 crores pertaining to the fraud at its branch in Mizoram

Stage Wise Provisioning

on standalone basis

Stage-Wise Assets and Provisioning

Rs. in crores	As on 30 th Sep 2025				As on 30 th Jun 2025				As on 31 st Mar 2025			
	Business Assets (Amount and %)		Provisions & Coverage		Business Assets (Amount and %)		Provisions & Coverage		Business Assets (Amount and %)		Provisions & Coverage	
Stage - 1 Assets	1,14,882	90.3%	688	0.6%	1,10,172	90.3%	632	0.6%	1,08,747	90.9%	598	0.6%
Stage - 2 Assets	7,356	5.8%	693	9.4%	7,139	5.9%	651	9.1%	6,512	5.4%	602	9.3%
Stage - 3 Assets	5,007	3.9%	2,654	53.0%	4,697	3.8%	2,416	51.4%	4,414	3.7%	2,258	51.2%
Total	1,27,246		4,034	3.2%	1,22,008		3,699	3.0%	1,19,673		3,459	2.9%

Comparison of IRACP and IND-AS Provisioning requirement

Rs. in crores	IRACP (A)*	IND-AS (B)	Difference (B-A)
Stage 1 and Stage 2	478	1,380	902
Stage 3	1,824	2,654	830
Total	2,302	4,034	1,732

*GNPA as per IRACP norm is Rs 7,019 cr v/s stage 3 assets as per IND-AS norm of Rs 5,007 cr
Figures re-grouped and rounded where found relevant

Broad Based Liability Mix

on standalone basis

Funding Mix by Investor Category



Investor Type	Sep'25		Jun'25	Sep'24
	Amount	% Share	% Share	% Share
Banks / Financial Institutions	71,722	63.6%	63.9%	57.6%
Mutual Funds	5,056	4.5%	3.5%	9.0%
Insurance & Pension Funds	14,919	13.2%	13.8%	15.0%
FIs & Corporates	13,271	11.8%	11.4%	10.3%
Others	7,836	6.9%	7.4%	8.1%
Total	1,12,805	100.0%	100.0%	100.0%

Funding Mix by type of Instrument



Instrument Type	Sep'25		Jun'25	Sep'24
	Amount	% Share	% Share	% Share
NCDs	22,607	20.0%	21.4%	24.1%
Retail NCDs	3,230	2.9%	3.0%	3.1%
Bank / FI Loans	51,571	45.8%	47.7%	46.0%
Offshore Borrowings	6,795	6.0%	6.2%	3.7%
Fixed Deposits	13,124	11.6%	11.5%	8.6%
CP, ICD, TREPS	4,400	3.9%	0.5%	8.8%
Securitisation/ Assignment	11,077	9.8%	9.7%	5.6%
Total	1,12,805	100.0%	100.0%	100.0%

Computed based on FV/ Principal value

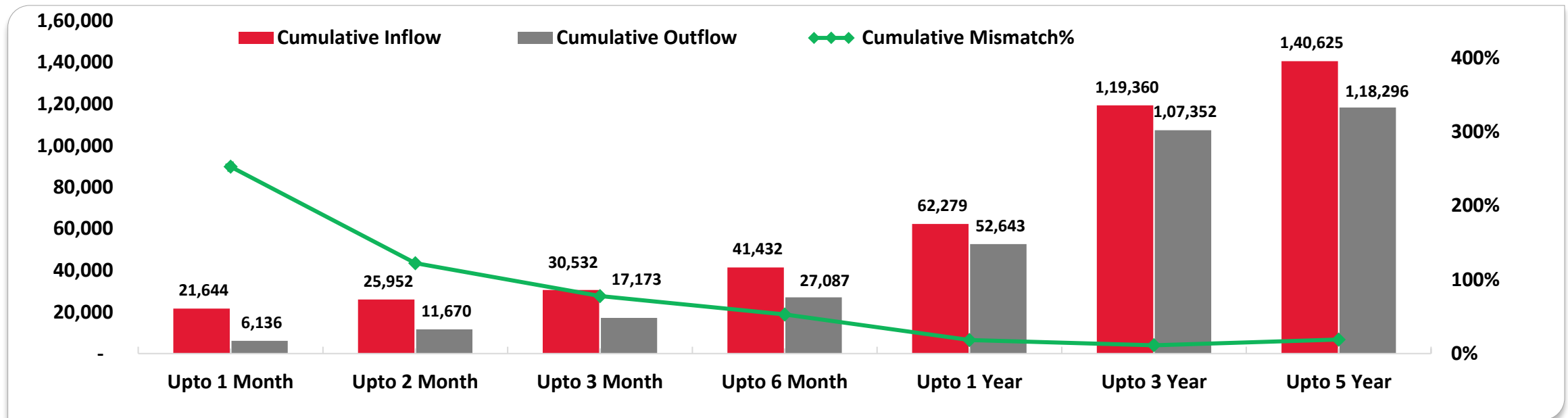
41% of the overall borrowing is at floating rate as of Sep'25

^ Based on holding as at respective period ends

All figures in INR crores

ALM Position and Liability Maturity

All figures in Rs. crores



Liability Maturity [^]	Oct-25	Nov-25	Dec-25	Q3 FY26	Jan-26	Feb-26	Mar-26	Q4 FY26	Next 6 months
Bank Loans	2,249	1,403	3,853	7,505	664	2,801	2,109	5,574	10,031
Market Instruments (NCD/ CP etc.)	1,250	3,157	806	5,213	117	-	1,410	1,527	2,361
Others (FD/ ICD)	274	326	275	875	244	357	295	896	2,821
Total	3,773	4,886	4,934	13,593	1,024	3,158	3,814	7,997	15,213

In addition to undrawn sanctioned lines, the Company held Cash/ Liquid investments of over INR 8,550 crores

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ESG & CSR



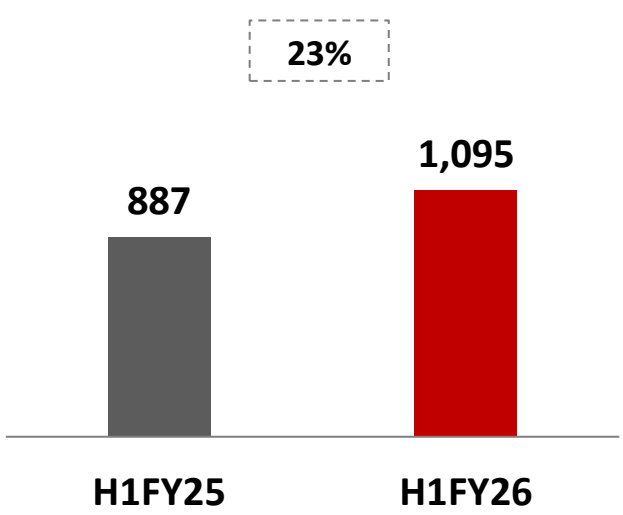
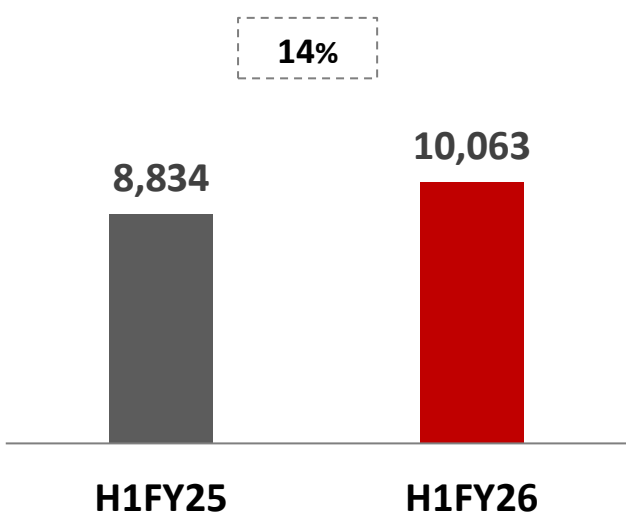
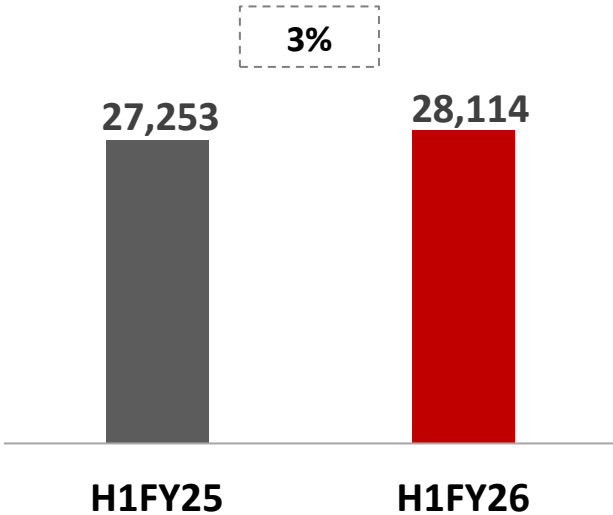
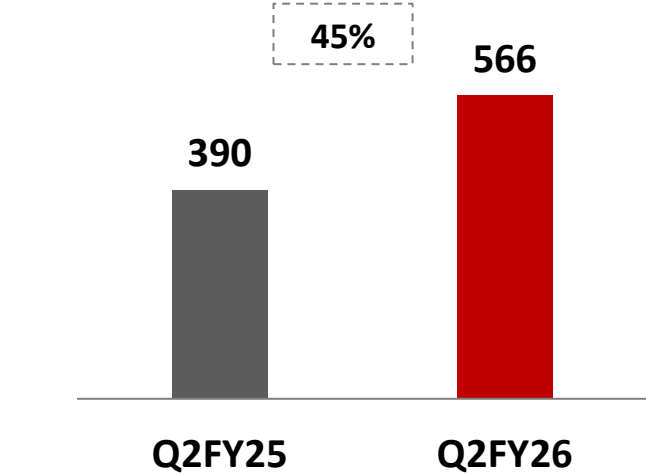
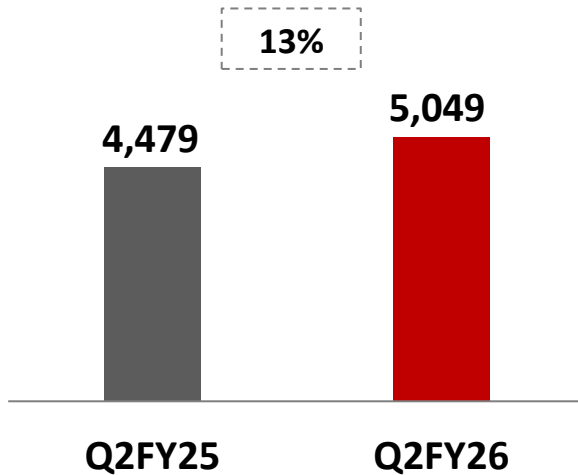
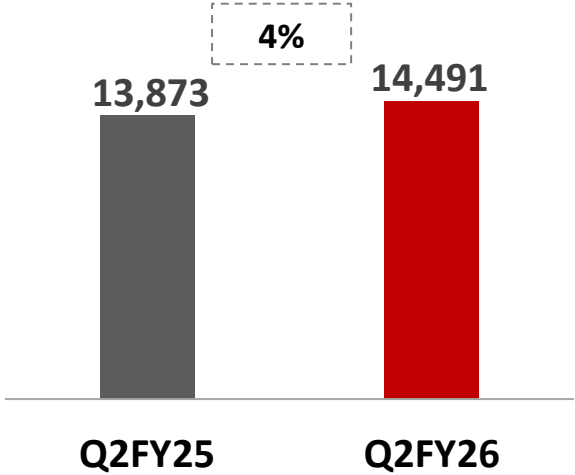
Key Financials

on consolidated basis

Disbursements

Total Income

PAT



Consolidated Profit & Loss Account

Particulars (Rs. in crores)	Q2 FY26	Q1 FY26	Q-o-Q	Q2 FY25	Y-o-Y	FY25
Revenue from operations (A)	5,026	4,991	1%	4,465	13%	18,463
Less: Finance cost (B)	2,198	2,280	-4%	2,062	7%	8,415
NII (C= A-B)	2,829	2,711	4%	2,403	18%	10,048
Other Income (D)	23	23	2%	14	65%	67
Total Income (E=C+D)	2,852	2,733	4%	2,417	18%	10,115
Employee benefits expense (F)	603	634	-5%	558	8%	2,355
Other expenses (G)	644	635	1%	533	21%	2,392
Depreciation and amortization (H)	94	86	9%	79	19%	321
Total Expenses (I=F+G+H)	1,340	1,355	-1%	1,170	15%	5,068
Pre-Provisioning Operating Profit (J=E-I)	1,511	1,379	10%	1,247	21%	5,047
Provisions and write-offs (K)	768	695	10%	738	4%	2,085
Profit before Exceptional items (L=J-K)	743	683	9%	509	46%	2,962
Exceptional Items (M)	-	-	-	-	-	-
Share of Profit of Associates (N)	15	20	-23%	14	7%	65
Profit before taxes (O= L+M+N)	759	704	8%	523	45%	3,027
Tax expense (P)	193	175	10%	133	45%	766
Net Profit after Taxes (Q=O-P)	566	529	7%	390	45%	2,261

Figures re-grouped and rounded where found relevant

Consolidated Profit & Loss Account

Particulars (Rs. in crores)	H1 FY26	H1 FY25	Y-o-Y	FY25
Revenue from operations (A)	10,017	8,781	14%	18,463
Less: Finance cost (B)	4,478	4,023	11%	8,415
NII (C= A-B)	5,539	4,758	16%	10,048
Other Income (D)	46	54	-14%	67
Total Income (E=C+D)	5,585	4,811	16%	10,115
Employee benefits expense (F)	1,237	1,150	8%	2,355
Other expenses (G)	1,279	1,063	20%	2,392
Depreciation and amortization (H)	180	154	16%	321
Total Expenses (I=F+G+H)	2,695	2,368	14%	5,068
Pre-Provisioning Operating Profit (J=E-I)	2,890	2,444	18%	5,047
Provisions and write-offs (K)	1,463	1,293	13%	2,085
Profit before Exceptional items (L=J-K)	1,427	1,151	24%	2,962
Exceptional Items (M)	-	-	-	-
Share of Profit of Associates (N)	36	33	6%	65
Profit before taxes (O= L+M+N)	1,462	1,184	23%	3,027
Tax expense (P)	367	297	24%	766
Net Profit after Taxes (Q=O-P)	1,095	887	23%	2,261

Figures re-grouped and rounded where found relevant

Consolidated Balance Sheet

Particulars (Rs. in crores)	As on Sep 30, 2025	As on Sep 30, 2024	As on Mar 31, 2025
ASSETS			
Financial Asset			
a) Cash and cash equivalents	158	951	1,830
b) Bank balance other than (a) above	6,132	3,786	4,017
c) Derivative financial instruments	154	-	31
d) Trade Receivables	235	180	247
e) Loans	1,30,893	1,15,819	1,23,514
f) Investments	7,759	9,183	10,590
g) Other Financial Assets	216	291	263
Financial Asset	1,45,548	1,30,210	1,40,491
Non-Financial Asset			
a) Current tax assets (Net)	638	740	736
b) Deferred tax Assets (Net)	893	857	829
c) Property, plant and equipment (includes CWIP)	1,035	983	1,028
d) Intangible assets (includes under development)	261	178	245
e) Other non-financial assets	710	694	776
Non-Financial Assets	3,539	3,451	3,614
Total Assets	1,49,086	1,33,661	1,44,105

Figures re-grouped and rounded where found relevant

Consolidated Balance Sheet (Contd.)

Particulars (Rs. in crores)	As on Sep 30, 2025	As on Sep 30, 2024	As on Mar 31, 2025
LIABILITIES AND EQUITY			
Financial Liabilities			
a) Derivative financial instruments	289	274	392
b) Payables			
i) Trade payables	1,000	1,175	1,441
ii) Other payables	21	38	21
c) Debt Securities	29,628	36,365	29,862
d) Borrowings (Other than Debt Securities)	72,031	60,418	71,754
e) Deposits	13,748	9,389	11,374
f) Subordinated Liabilities	5,982	4,586	6,104
g) Other financial liabilities	1,069	889	1,042
Financial Liabilities	1,23,769	1,13,135	1,21,989
Non-Financial liabilities			
a) Current tax liabilities (Net)	136	100	82
b) Provisions	249	206	257
c) Other non-financial liabilities	126	107	205
Non-Financial Liabilities	511	413	544
Equity			
a) Equity Share capital	278	247	247
b) Other Equity	24,482	19,824	21,282
c) Non-controlling interests	47	43	44
Equity (incl. attributable to minority investors)	24,807	20,113	21,573
Total Equities and Liabilities	1,49,086	1,33,661	1,44,105

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Mahindra Rural Housing Finance Limited

Particulars (Rs. in crores)	Q2FY26	Q2FY25	H1 FY26	H1FY25	FY25
Loans disbursed	598	509	1,093	996	2,022
Loans & Advances (net)	7,106	7,010	7,106	7,010	6,894
Total income	283	302	572	604	1,197
PBT	15	9	17	(66)	(305)
PAT	11	7	13	(49)	(228)
Net-worth	1,272	1,441	1,272	1,441	1,260
Gross Stage 3 %	2.86%	9.14%	2.86%	9.14%	8.65%
Net Stage 3 %	1.01%	5.89%	1.01%	5.89%	1.41%
No. of Employees	4,780	6,312	4,780	6,312	5,442

- **Business Area:** Provide loans for home construction, extension, purchase and improvement to customers in rural and semi-urban India
- **Shareholding pattern:** MMFSL – 98.43%; MRHFL Employee Welfare Trust and Employees – 1.57%
- **Reach:** Currently spread in 16 States & 3 Union Territory

Figures re-grouped and rounded where found relevant

Mahindra Insurance Brokers Limited

Particulars (Rs. in crores)	Q2FY26	Q2FY25	HIFY26	HIFY25	FY25
Gross Premium	1,109	974	2,263	1,983	4,739
Total income	308	261	628	547	1,240
PBT	28	19	57	49	124
PAT	20	13	41	34	89
No. of employees (nos.)	572	619	572	619	589

- **Business Area:** Licensed by IRDAI for undertaking insurance broking in Life, Non-Life and reinsurance businesses
- **Shareholding pattern:** MMFSL – 100%*

* MIBL became wholly owned subsidiary of the company w.e.f 22nd September 2023.

Mahindra Ideal Finance Limited

Particulars (in LKR Mn)	Q2FY26	Q2FY25	H1 FY26	H1FY25	FY25
Loans disbursed	13,129	7,253	24,357	12,718	29,473
Loans & Advances (net)	20,376	11,072	20,376	11,072	14,803
Total income	993	664	1,847	1,256	2,741
PBT*	267	117	477	157	433
PAT	119	45	209	44	146
Net-worth	3,292	2,976	3,292	2,976	3,083
Gross Stage 3 % (including Gold loans)	1.7%	3.4%	1.7%	3.4%	1.9%
Net Stage 3 % (including Gold loans)	1.2%	2.7%	1.2%	2.7%	1.2%

- **Business Area:** Provide Gold loans and lease/ loan against vehicles in Sri-Lankan market
- **Shareholding pattern:** MMFSL holds 58.2% stake.
- **Reach:** 37 branches across Sri Lanka

* before VAT and Income Tax

Figures re-grouped and rounded where found relevant

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Company Background

Parentage

Mahindra & Mahindra Financial Services Limited ("MMFSL") is a subsidiary of Mahindra and Mahindra Limited (M.Cap: Rs 4.49 trillion)*

About MMFSL

MMFSL (M.Cap: Rs 416 billion)*, one of India's leading non-banking finance companies focused in the rural and semi-urban sector

Key Business Area

Primarily operates in the business of financing purchase of new and pre-owned auto and utility vehicles, tractors, cars, CV/ CE and SME Financing

Vision

MMFSL's vision is to be a Leading and responsible financial solutions partner of choice for Emerging India

Reach

Has 1,346 offices covering 27 states and 7 union territories in India, with over 11 million customer contracts since inception

Credit Ratings

All rating agencies – CRISIL, India Ratings, CARE and Brickwork has assigned AAA/Stable rating to the Company's long term and subordinated debt

**Source: Market capitalisation as of October 27, 2025, from BSE website*

Vision

“Leading and Responsible Financial Solutions Partner of Choice for Emerging India”

Our DNA

Scale



1,300+ Branches



10+ OEMs



120K Cr AUM



6,000+ Dealers



11M+ Customers

Customer



Customer Offerings



Wheels



MSME



LAP/HL



PL



Insurance



FD



Mutual Fund

Our Mantra

Bharat ke PAAS

Accessible

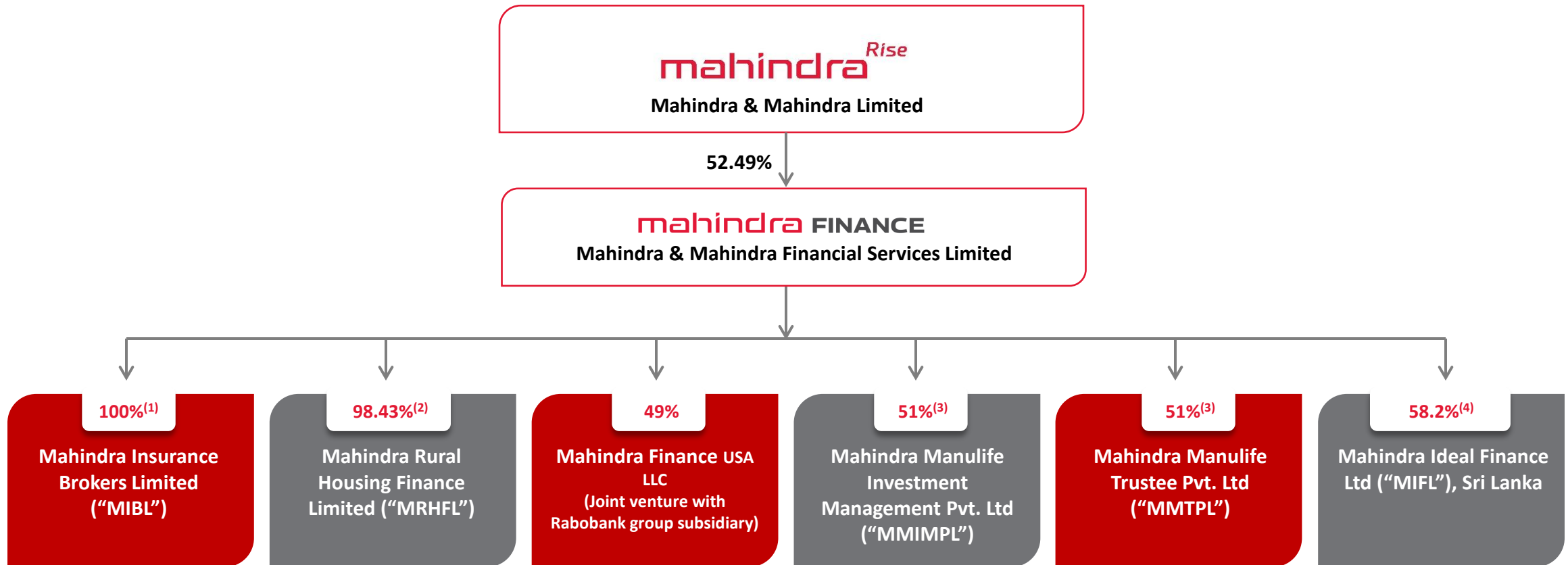
Timely

Bharat ke SAATH

Right Offering

Trust

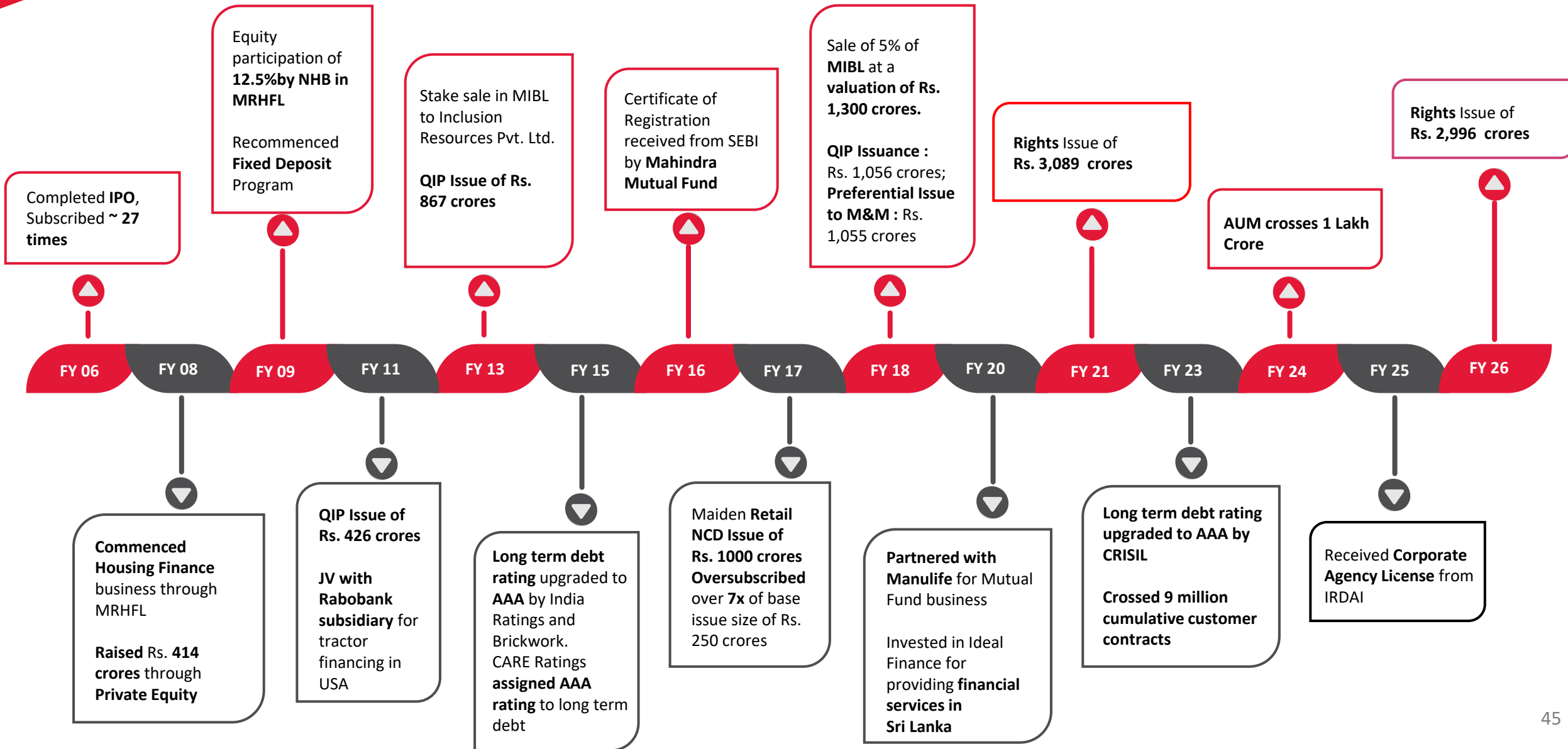
MMFSL Group Structure



Note:

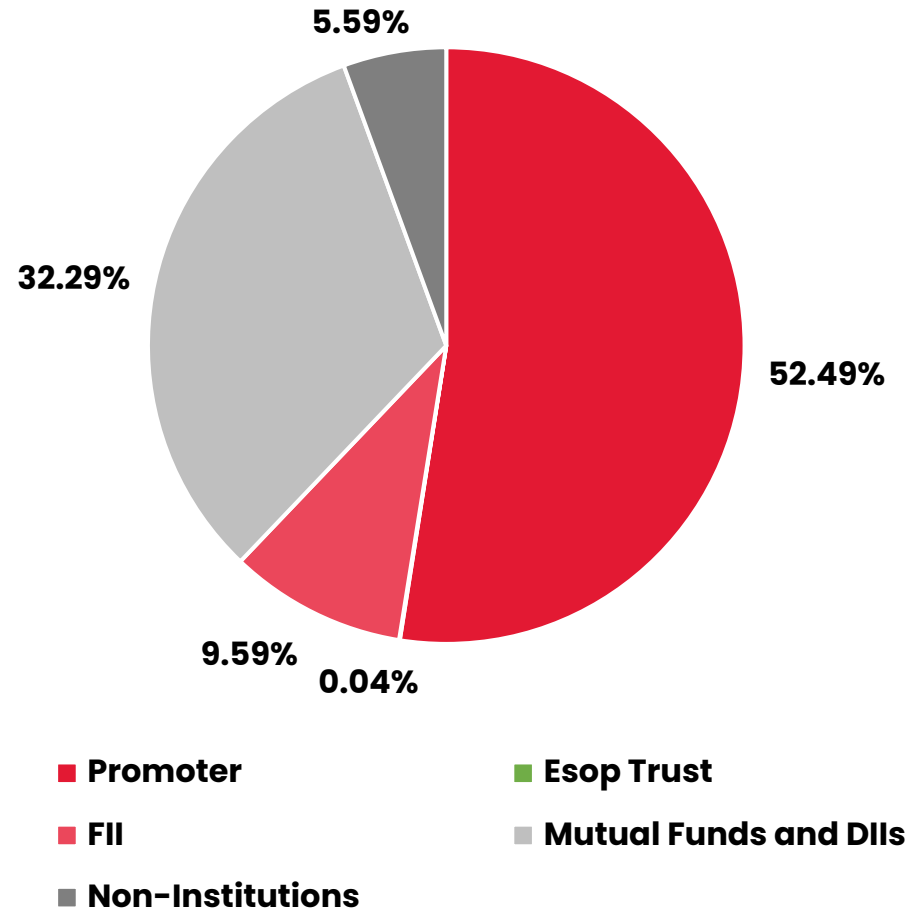
1. MIBL became wholly owned subsidiary of the company w.e.f 22nd September 2023.
2. Balance 1.57% held by MRHFL Employee Welfare Trust and employees
3. Manulife Investment Management (Singapore) Pte. Ltd. holds 49% of the shareholding of MMIMPL and MMTPL.
4. MIFL w.e.f. 8th July 2021 is a subsidiary of the Company
5. Mahindra Finance CSR Foundation is a wholly-owned subsidiary of MMFSL w.e.f 2nd April 2019, involved in engaging and promoting CSR projects and CSR activities of the Company and its group Companies

Our Journey



Shareholding Pattern (as on September 30, 2025)

Shareholding Pattern



Mahindra & Mahindra Limited holds a stake of 52.49% in the Company

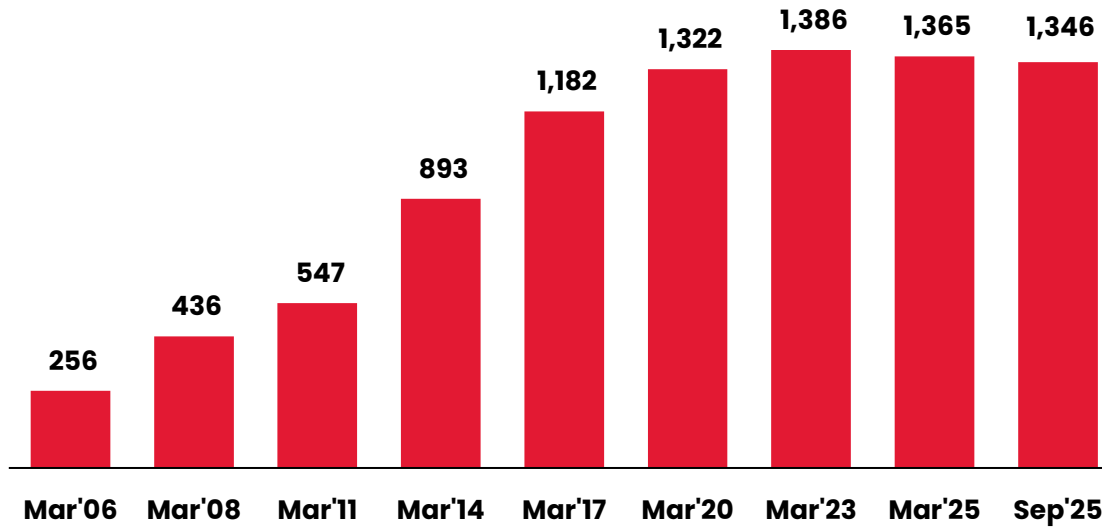
Top 10 Public Shareholders

- Life Insurance Corporation of India
- SBI Mutual Fund
- HDFC Mutual Fund
- HDFC Life Insurance Company Limited
- Sundaram Mutual Fund
- Bandhan Mutual Fund
- SBI Life Insurance Co. LTD
- Ashish Dhawan
- Government Pension Fund Global
- ICICI Prudential Mutual Fund

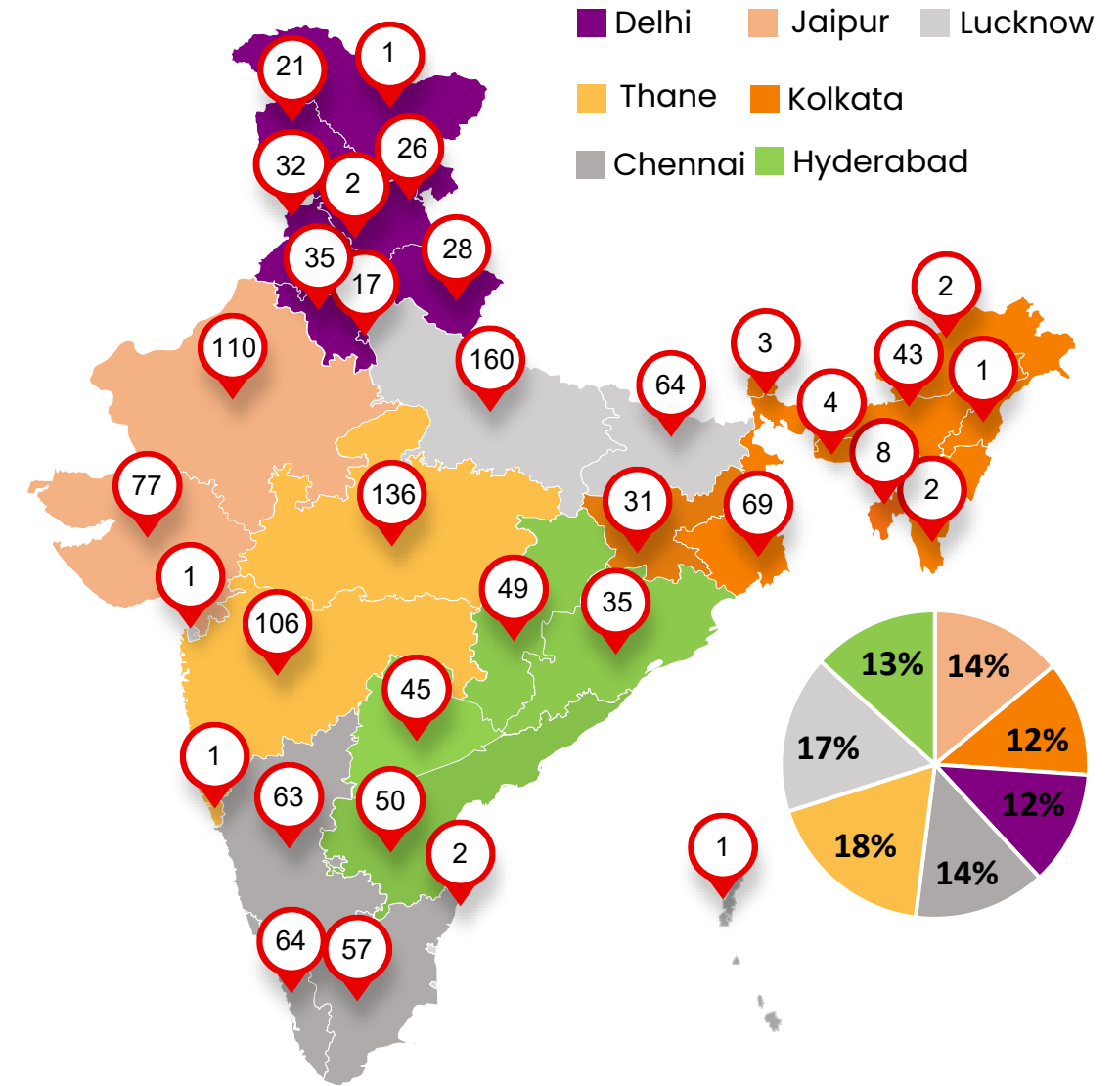
Extensive Branch Network

- Extensive branch network with presence in 27 states and 7 union territories in India through 1,346 offices
- Branches have authority to approve loans within prescribed guidelines

Branch Network as of



Coverage (Circle HQ)



Diversified Product Portfolio



Vehicle Financing

Loans for auto and utility vehicles, tractors, cars, commercial vehicles and construction equipments



Pre-Owned Vehicles

Loans for pre-owned cars, multi-utility vehicles, tractors and commercial vehicles



SME Financing

Loans for varied purposes like project finance, equipment finance and working capital finance



Personal Loans

Offers personal loans typically for weddings, children's education, medical treatment and working capital



Mutual Fund Distribution

Advises clients on investing money through AMFI certified professionals



Insurance Distribution

Insurance solutions to our retail customers through Corporate Agency License



Housing Finance

Loans for buying, renovating, extending and improving homes in rural and semi-urban India through our subsidiary MRHFL



Mutual Fund & AMC

Asset Management Company/ Investment Manager to 'Mahindra Manulife Mutual Fund',



Insurance Broking

Insurance solutions to retail customers as well as corporations through our subsidiary MIBL

Credit Rating

Long term Issuer Rating; Bank Facility; Non-Convertible Debenture (incl. MLD) and Subordinated debt; Fixed Deposit	India Ratings IND AAA IND PP-MLD AAA	Outlook Stable
Short term Bank Facility & Commercial Paper	IND A1+	-
Long term Bank Facility; Non-Convertible Debenture and Subordinated debt; Fixed Deposit	CRISIL CRISIL AAA	Outlook Stable
Short term Bank Facility & Commercial Paper	CRISIL A1+	-
Long term Non-Convertible Debenture and Subordinated debt	CARE Ratings CARE AAA	Outlook Stable
Long term Subordinated debt	Brickwork BWR AAA	Outlook Stable

Our strong credit rating and brand equity enables us to borrow funds at competitive rates

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ESG & CSR



“Dhan Samvaad” - CSR Flagship Program

>2,07,000

Individuals Trained

76%

Adoption of Digi Locker
Application

66%

Linkages with Social Securities
schemes

37%

Women participants

- Launched Dhan Samvaad for “Financial & Digital Literacy”, to impact **1 Mn** individuals by 2030
- To train underprivileged communities on financial planning, importance of saving, investment, insurance, online banking, safeguard from digital frauds, borrow responsibly and enroll them for DigiLocker app & various social welfare schemes.



CSR Impact

550

Women trained in driving E-Rickshaw to enhance livelihood opportunities



>48,000

Women Skilled through Mahindra Pride program on domains such as Agriculture, Tally, Coding etc.



~2900

Underprivileged students assisted with educational scholarship through **Saksham**



>14,600

Girls assisted for elementary education - Nanhi Kali Program



Potential created for ~3 Crs litres of water through 11 Rain-Water Harvesting Structures, 3 check dams repaired and 1 lake distilled. 2,800+ beneficiaries impacted



77,000 trees planted on 570 farmers land in 30 villages to improve agricultural productivity through agroforestry practices

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Thank You