

RDL/083/2021-22 Date: 14.02.2022

To,

National Stock Exchange of India Ltd. Exchange Plaza, Bandra – Kurla Complex, Bandra (E), Mumbai – 400051 NSE EQUITY SYMBOL: RUSHIL To, BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai- 400001 BSE SCRIPT CODE: 533470

ISIN: INE573K01017

Sub: Submission of Q3 F.Y. 2021-22 Presentation.

Dear Sir / Madam,

We are enclosing herewith a copy of the Q3 F.Y. 2021-22 Presentation regarding the financial performance of the company and other highlights for the period ended on 31st December, 2021.

Please take the same in your records and do the needful.

Thanking you

Yours Faithfully,

For, Rushil Decor Limited Moder

Hasmukh K. Modi Company Secretary

Encl: as above



RUSHIL DÉCOR LTD., RUSHIL HOUSE, NEAR NEELKANTH GREEN BUNGALOW, OFF SINDHU BHAVAN ROAD, SHILAJ, AHMEDABAD-380058, GUJARAT, INDIA.

REGD. OFFICE: S. NO. 125, NEAR KALYANPURA PATIA, VILLAGE ITLA, GANDHINAGAR-MANSA ROAD, TA. KALOL, DIST. GANDHINAGAR-382845, GUJARAT, INDIA. I CIN: L25209GJ1993PLC019532

PH: +91-79-61400400 | FAX: +91-79-61400401 | EMAIL: INFO@RUSHIL.COM | WWW.RUSHIL.COM



RUSHIL

DECOR LIMITED

WE'LL MAKE IT

Investor Presentation Q3 & 9M FY22





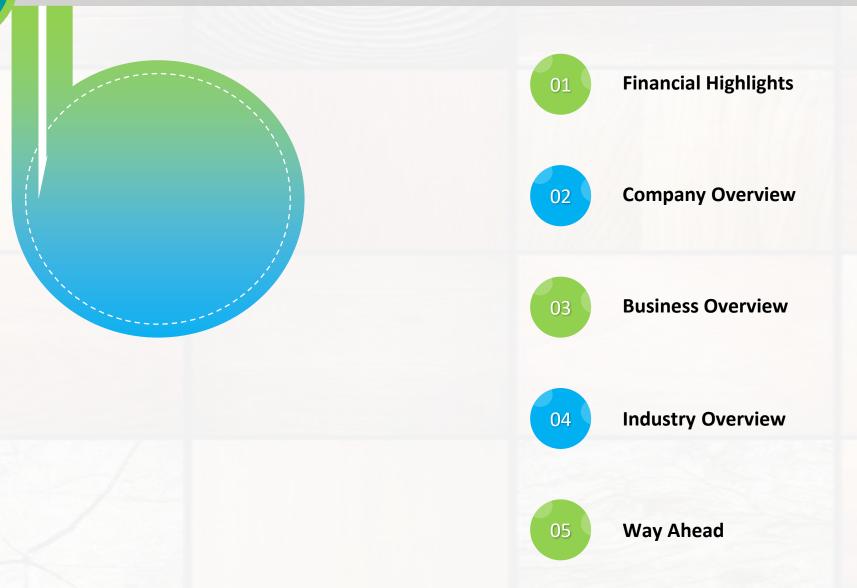
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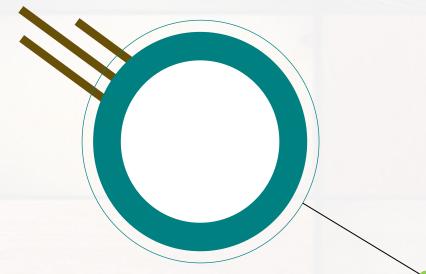
Financial Highlights



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Management Comment





Commenting on the results, Shri Krupeshbhai G. Thakkar, Chairman, Rushil Décor Limited said: "In the quarter ended December 2021, we reported an 80.21% YoY growth in revenue, with EBITDA growing by 95.47% to Rs. 18.96 crores and a PAT of Rs. 7.29 crores. As for nine months ended, we recorded a revenue of Rs. 429.06 crores. This growth is on account of the commencement of our new facility at Andhra Pradesh leading to substantially higher sales volumes vis-à-vis Q3 of FY21. Better realisations too contributed to the revenue growth.

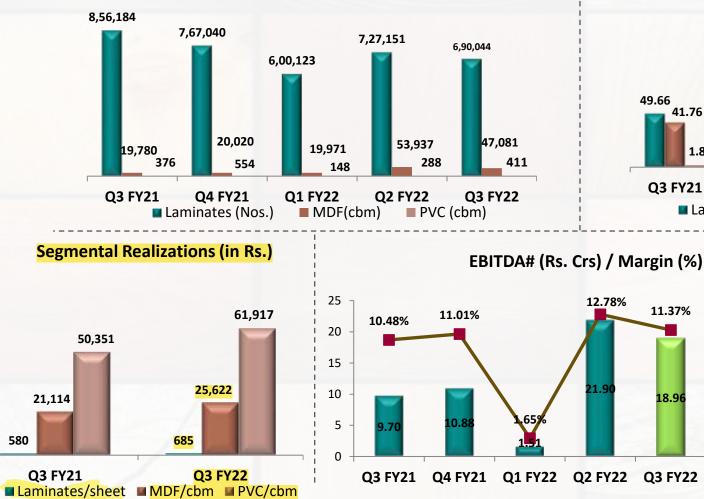
We have been working tirelessly to increase the utilisation of our new Andhra plant. This, as already stated, is state of the art plant. We have already clocked a utilisation level of over 80% for this plant on monthly basis, in the last month of Q3 FY22. As stated earlier, we are confident of closing this year with a utilisation level of over 75% for the new plant. This swift and smooth upward movement of new plant utilisation enabled us to compensate for the lost volumes from Chikmagalur due to planned shutdown. Once this facility commences operations our over all capacity is likely to trend move higher.

I would like to take this opportunity to thank each member of the Rushil Decor family. I would also like to thank our Clients, Creditors, Banks, Financial Institutions, and all other Stakeholders. Their faith & support in us has made it easier for us to strive and excel."

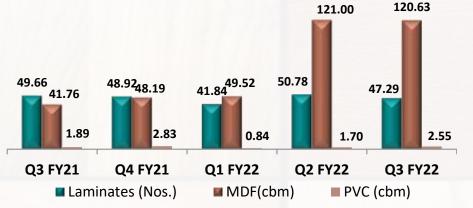


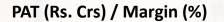
Financial Highlights – Quarterly

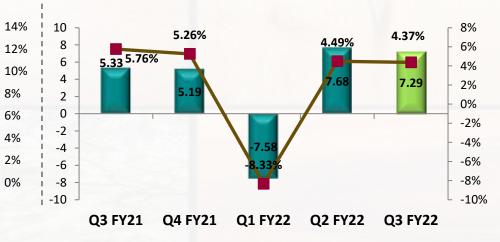
Sales Volume



Segmental Revenue (Rs. Crs)*







*Revenue includes inter segment revenue #EBITDA excluding other income



Financial Highlights – Quarterly

Rs. Crore	Q3 FY22*	Q3 FY21*	Y-o-Y (%)	Q2 FY22*
Total Income	166.75	92.53	80.21%	171.32
Raw Materials	89.89	52.10		93.39
Employee Cost	10.36	7.41		10.30
Other Expenses	47.54	23.32		45.73
Total Expenditure	147.80	82.83	78.43%	149.42
EBITDA	18.96	9.70	95.47%	21.90
EBIDTA Margin (%)	11.37%	10.48%	89 bps	12.78%
Other Income	2.67	0.73		0.20
Depreciation	6.12	2.21		6.02
Interest	5.73	2.69		5.76
Exceptional Item (Gain) / Loss	0.00	1.52		0.00
Profit Before Tax	9.79	7.06		10.31
Тах	2.50	1.73		2.63
Profit After Tax	7.29	5.33	36.73%	7.68
Other Comprehensive Income	(0.06)	0.09		(0.06)
Net Profit	7.23	5.42	33.38%	7.63
Net Profit Margin %	4.34%	5.86%		4.45%
Basic EPS in Rs.	3.66	3.48	5.17%	3.86

 Volumes during the quarter remained subdued on account of plant shutdown at Chikmagalur in Q3 FY22

- MDF volumes largely compensated by higher production from Andhra plant
- Revenue remained flat on sequentially inspite of shutdown due to higher realisations
- Interest cost Y-o-Y higher on account of Capex done at the new facility in AP

*Company came out with Rights Issue in Sept'20 to raise Rs. 24.89 cr by issuing 50 lakh shares



Financial Highlights – Nine Monthly

Rs. Crore	9M FY22*	9M FY21*	Y-o-Y (%)
Total Income	429.06	236.70	81.27%
Raw Materials	226.67	127.66	
Employee Cost	30.25	20.23	
Other Expenses	129.78	64.71	
Total Expenditure	386.70	212.60	
EBITDA	42.37	24.10	75.83%
EBIDTA Margin (%)	9.87%	10.18%	(31 bps)
Other Income	3.05	1.38	
Depreciation	18.04	6.57	
Interest	17.37	9.02	
Exceptional Item (Gain) / Loss	0.00	1.52	
Profit Before Tax	10.01	11.41	
Тах	2.62	2.88	
Profit After Tax	7.39	8.53	(13.35%)
Other Comprehensive Income	(0.18)	0.27	
Net Profit	7.21	8.80	(18.01%)
Net Profit Margin %	1.68%	3.72%	(204 bps)
Basic EPS in Rs.	3.71	5.57	(33.39%)

 EBITDA Margins slightly lower on account of commencement of operations at new plant and plant shutdown in Q3F22 at Chikmagalur

 Depreciation and Interest costs too remained higher as a result of Capex done at the AP plant leading

*Company came out with Rights Issue in Sept'20 to raise Rs. 24.89 cr by issuing 50 lakh shares



Balance Sheet as on 30th Sept'21

Rs. Crore	As on 30 th Sept 2021	As on 31 st Mar 2021	Rs. Crore	As on 30 th Sept 2021	As on 31 st Mar 2021
Equity	264.02*	264.15	Non-current Assets	600.27	615.92
Equity Share Capital	19.89	19.73	Property, Plant and Equipment	582.84	587.18
Other Equity	244.13	244.41	Capital WIP	2.83	1.04
Non-Current Liabilities	335.20	343.49	Other Intangible Assets	0.01	0.03
Long Term Borrowings	287.09	295.21	Financial Assets		
Other Financial Liabilities	8.97	9.59	Investments	0.01	0.01
			Trade Receivables	2.37	2.37
Provisions	2.78	2.38	Loans	0.10	0.08
Deferred Tax Liabilities (Net)	28.38	28.30	Other Financial Assets	6.65	6.60
Other Non-Current Liabilities	7.98	8.01	Other Non- Current Assets	5.45	18.60
Current Liabilities	256.28	200.79	Current Assets	255.23	192.51
Short Term Borrowings	114.11	83.46	Inventories	133.06	84.27
Trade Payables	115.50	102.56	Financial Assets		
Other Financial Liabilities	1.15	1.14	Trade Receivables	73.26	57.54
			Cash & Cash Equivalent	1.40	1.56
Other Current Liabilities	7.99	2.84	Bank Balance other than Cash	5.46	10.07
Provisions	17.54	10.79	Loans	0.00	0.00
Current Tax Liability (Net)	0.00	0.00	Other Current Assets	42.04	39.07
Total Equity & Liabilities	855.49	808.43	Total Assets	855.49	808.43

*Company came out with Rights Issue in Sept'20 to raise Rs. 24.89 cr by issuing 50 lakh shares

During this quarter 2,74,210 partly paid up equity shares were converted into fully paid up shares – Company has not utilised said proceeds till end of quarter ended 30th September 2021

Company Overview





One of the leading player in manufacturing Decorative Laminate Sheets and Medium Density Fibre Boards (MDF) in India

	Focussed on
One of the	segments,
Largest player in Laminates	MDF + LAMINATES +
segment	Industry growth ar

3

+ PVC reas

4 Generations in **Business of Design** Engineering

India's **3rd** largest manufacturer of MDF boards

28 years of experience in Industry

Manufactures Decorative (single sided) as well as Industrial (double sided) Laminates with wide range of designs, colors and finishing in 3 manufacturing plants of Laminates located at Gujarat with Laminate capacity of 34.92 lakh sheets p.a.



"Vir Laminate" and "Vir MDF" well recognised and respected brands in Industry

Manufacturing thin and thick MDF Boards and Pre-Lam MDF Boards with thickness ranging from 2mm to 30mm at its plant in Chikmagalur, Karnataka with capacity of 300 CBM per day or 90,000 CBM p.a. & 2,40,000 CBM p.a. capacity at new plant in Andhra Pradesh covering thin and thick MDF Boards with thickness from 2mm to 30mm

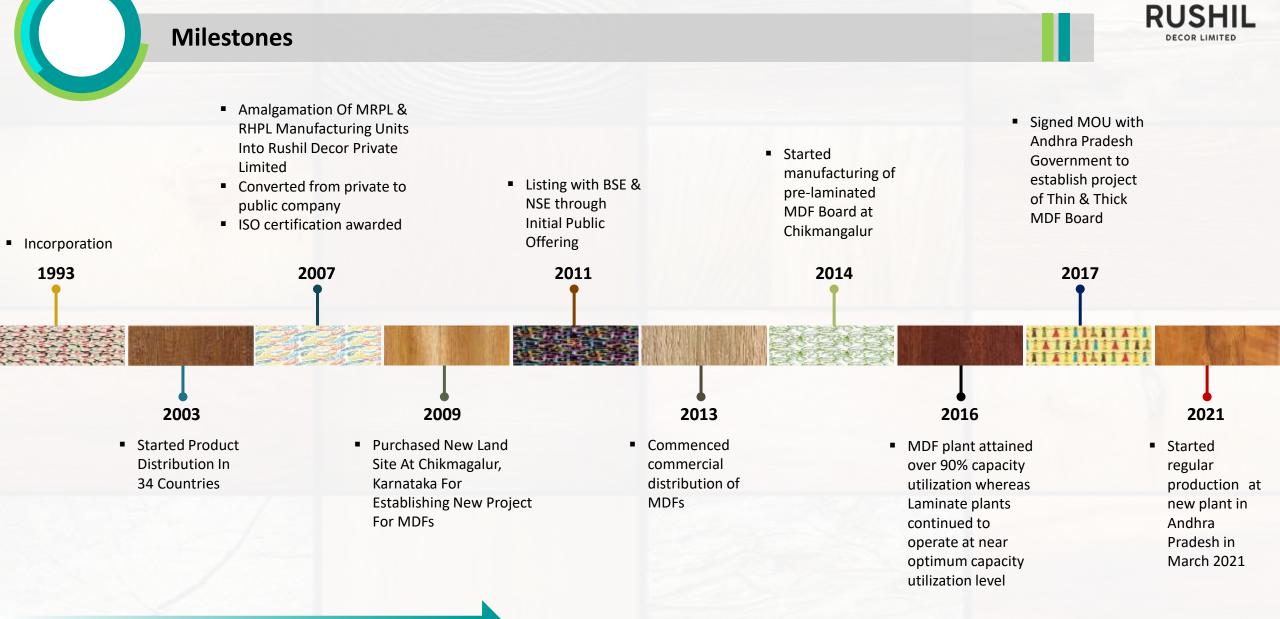
~ 120

Vir Studdios across India

Global Footprint across **42** countries

More than 1000 designs in Laminated Sheet

Employee Strength: 600+



28 years of Growth & Experience

Strong & Experienced Management Team





Shri Krupeshbhai G. Thakkar – Chairman

- Experience in industry of laminated sheets and allied items
- Conferred with several accolades which include "Rajiv Gandhi Shiromani Award" and "Indira Gandhi Sadbhavana Award" in 2007 for his achievement in his field of work and contribution to the Nation
- Promoter of Company and appointed as Chairman w.e.f. 13th August 2021

Shri Rushil Krupeshbhai Thakkar – Director

- Associated with Company since last 8 years
- Completed Bachelor of Commerce from Gujarat University
- Online certificate course in MBA Essential from "The London School of Economics and Political Science"
- Appointed as Director w.e.f. 13th August 2021

Shri Vipul S. Vora – Chief Financial Officer

- Over 38 years of experience in field of finance & accounts
- Associated with Company since last 15 years
- Commerce Graduate, hold degree as Chartered Accountant from ICAI, holds DISA Course from ICAI

Shri Keyur M. Gajjar – Chief Executive Officer

- Associated with Company since last 16 years
- Holds degree of Bachelor of Engineering and Masters In Business Administration

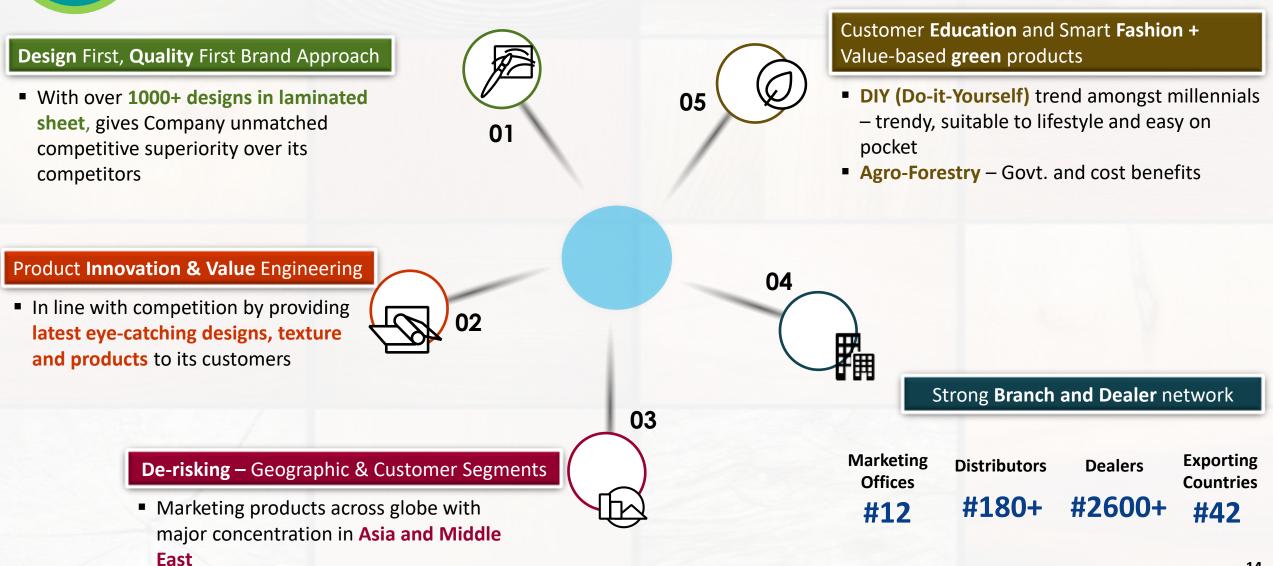


Shri Hasmukh K. Modi – Company Secretary

- Associated with Company since last 14 years
- Completed Bachelor of Commerce, hold degree of Company Secretary from ICSI in year 2003
- Completed ICMAI in 2011



Key Strengths



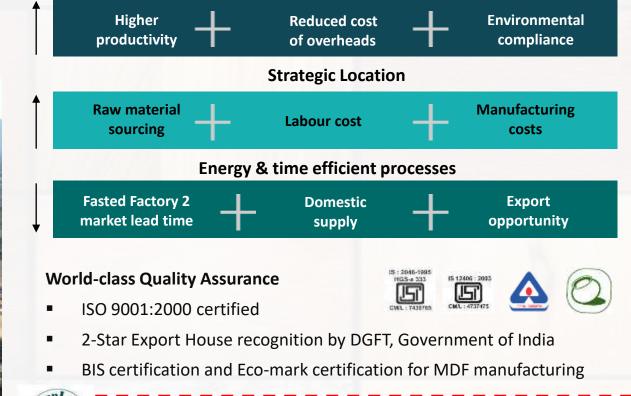


Key Strength - Strategic Manufacturing Advantage

Manufacturing Unit



World-class infrastructure modelled on International Technical Plants



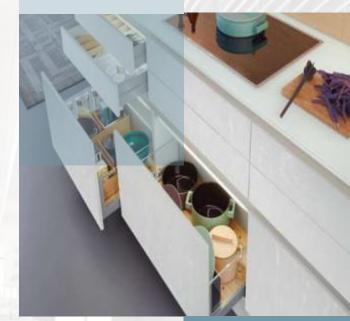


Green-label certification from Singapore Environmental Council for laminates manufacturing process

Ratings & Recognition



Business Overview



Product Portfolio



Laminates

APPLICATIONS:

1mm Master Series | Compact | Ext-Lam | Digital Layer | Unicolor | Sync Series | H2 Series | Mar Resistance Grade | Post Forming | Primelam (0.8mm) | High Gloss | Door | Lab Grade | FR Grade Chalk/ Marker Grade | Sleek

AVAILABLE SIZE :

8ft X 4ft (2440mm X 1220mm) | 9ft X 4.25ft (2800mm X 1300mm) | 10ft X 4.25ft (3050mm X 1300mm)



MDF Boards

Great alternative to solid wood, particle board and plywood

APPLICATIONS :

Commercial, residential projects along with other institutional projects

AVAILABLE SIZE :

8ft X 4ft (2440mm X 1220mm)

• All international sizes are available

AVAILABLE THICKNESS :

All thicknesses from 2mm to 30mm



PVC

APPLICATIONS :

Partitioning, Panelling, False Ceiling, Furniture, Modular Furniture, Kitchens, Exhibitions and Display Products, Pre-laminated Stationary Articles, Automotive, Construction, Consumer Goods, etc

FEATURES :

Smooth Surface, Gluing and Laminations, Easy Installation, Environment Friendly, Best for Sandwich Construction, Nailable and Screwable, Sawing and Cutting, Timeless Warranty, Splinter-Free Impact-Resistant, Anti-Fungal, Weather and Ageing Resistant

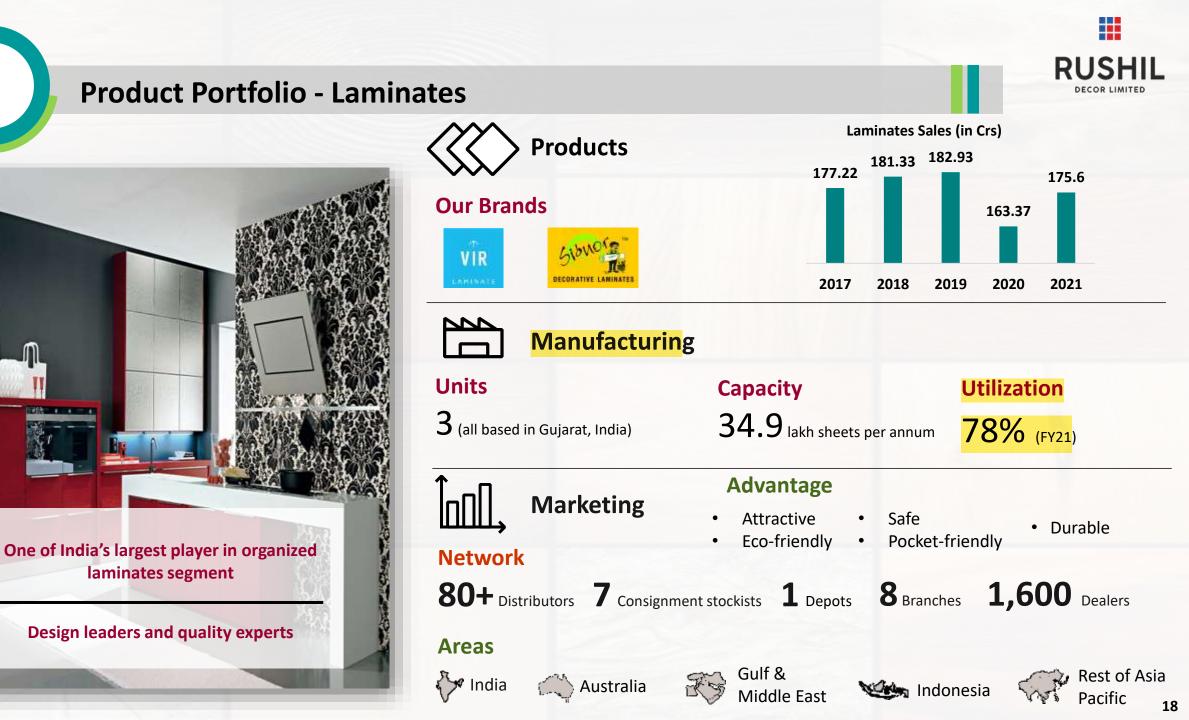
AVAILABLE SIZE* :

8ft X 4ft (2440mm X 1220mm)

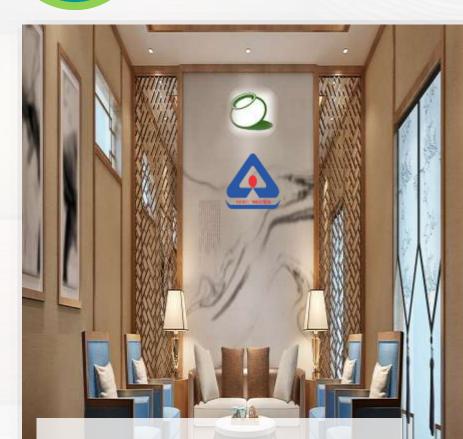
*Custom sizes available

RUSHIL

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Product Portfolio – MDF Boards



India's third largest manufacturer of MDF

MDF Sales (in Crs) Products 172.52 167.07 **Our Brands** 156.74 156.46 155.92 VIR VIR PRELAM MDF 2017 2018 2019 2020 2021

Manufacturing

Units

Network

Areas: India

<u>PP</u>

- 1 (based in Karnataka, India)
- New unit added in Andhra Pradesh
- State of art CNC machines that make MDF with homogeneity and less wastage

Marketing

Capacity

1,100 CBM/day (after

Utilization

82% (FY21)

RUSHIL

DECOR LIMITED

capacity)

recent addition of 800 CBM/day in March'21)

(excluding new

4 Ft. X 8 Ft. MDF Boards with thickness range from 2 mm to 30 mm, both in Interior & **Exterior grades**

100+ Distributors 2 Consignment stockists 1,000+ Dealers 6 Branches 50+ OEMs

Range

(including 5 of Flooring)

Product Portfolio – PVC



					R	USHIL DECOR LIMITED
Products			PVC	Sales (in 6.38	Crs) 7.12	7.66
Our Brands Wide rang Boards Interior & grad	both in Exterior	0 2017	0.41	2019	2020	2021
Manufacturin						
Unit Chikmagalur, Karnataka Operations Commenced 2018	Capa 12,4 CBM per	180		Itilizat .4%		
Marketing	Advantag • Green pr	roduct -		0% wate cket-frie		
Network	• Durable	o-friendly	• 900	JKet-me	nury	
New offering Introduced throug	sh current market	ing channel	ls 2 Br	anches		
Areas: India						20



VIR Studdio – Creating Brand Awareness

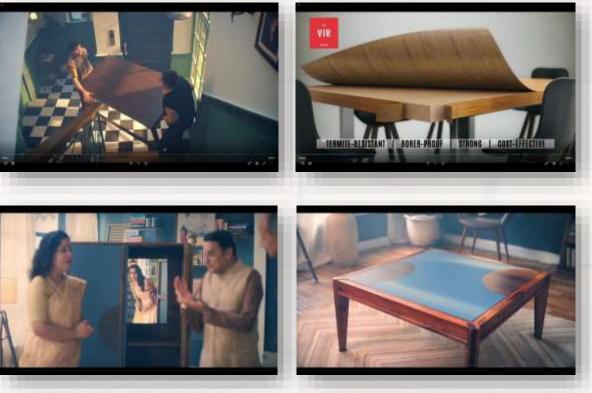
Branding through VIR Studdio

- Unique marketing platform across Country displays entire product range at one location
- Live practical end use demonstration in very practical and effective manner helping customers to visualize various permutations and combinations of entire product range
- Signature showrooms/display centers –'Vir laminates' as well as 'Vir Boards' range of products all under one roof
- As of July 2021, Company has 120+ showrooms





Branding through Advertisements



Source link: https://www.youtube.com/watch?v=eF2xsGMcfy4

Our Product Proposition – Design led Value Engineering



	Laminates	MDF Boards	PVC	
Value Proposition	Design Leaders	Quality Experts	Value Engineering	Customer
Price-point	 Competitively priced products for domestic and export markets 	 Competitively priced products for domestic markets (South India – logistics advantage) 	 Quality extruded products for domestic and export markets 	Vantage
Product Excellence	 ISO 9001:2008; ISO 14001:2004; BSOHSAS 18001:2007 quality certification for management systems of all laminate plants by ISOQAR. Certificate of compliance by UK certification and inspection Ltd 	 Certified by Bureau of Indian Standards (BIS) 	 Eco-friendly Versatility & ease of use LEED certification led carbon credits 	Affordable User-friendly
Durability	 Used for both interior and exterior applications and heavy-duty industrial applications 	 MDF boards are manufactured using German technology and machines 	 Durable (8-10 years) 	Best-in-class
Cutting-edge range	 1000+ designs & 50+ textures & finishes in HPL segment alone. Constant innovation Strong product development and Merchandising team 	 Current capability of MDF boards thickness range - 2 mm to 30 mm Commissioned new plant at Andhra Pradesh: Capability of producing entire range of thickness of MDF Board 		Quality Aesthetic Appeal



Our Manufacturing Facilities

Laminates -Gujarat

- Unit RDL, 608, GIDC Mansa, Dist.
 Gandhi Nagar, Gujarat
- Unit MRPL, Dholakuva Patia, Gandhinagar-Mansa Road, Mansa, Dist. Gandhinagar
- Unit RHPL, Survey No. 125,
 Nr. Kalyanpura Patia, Gandhinagar Mansa Road, village Itla, Tal. Kalol



Production – 34.92 lakh sheets per annum Utilization - 78%*

*Capacity utilisation pertains to FY21



Manufacturing Facilities





Unit – RDL, Plot No. 58, 59 & 60p, Amble Industrial Estate Village, Amble Tal. & Dis. Chikmagalur, Karnataka

Production & Capacity Utilization – • MDF – 90,000 CBM per annum Utilization – 82%*

• PVC – 12,460 CBM per annum Utilization – 14%*





New Manufacturing Plant - 2nd MDF Unit

- Greenfield project for manufacturing thin + thick MDF Boards at Vishakhapatnam, Andhra Pradesh having installed capacity of 800 CBM per day or 2,40,000 CBM per annum – 50% expected utilisation by FY22
- Location advantage: Unit setup in Agro belt, Southern India being one of prominent market for MDF - located close to Southern port making it easier to facilitate export of our products
- Attractive incentive package offered by Andhra Pradesh incurred total CAPEX of approx. Rs. 450 crores
- Started regular commercial operations from March 2021
- This plant will help Company increase market share and take care of incremental demand generated in Industry







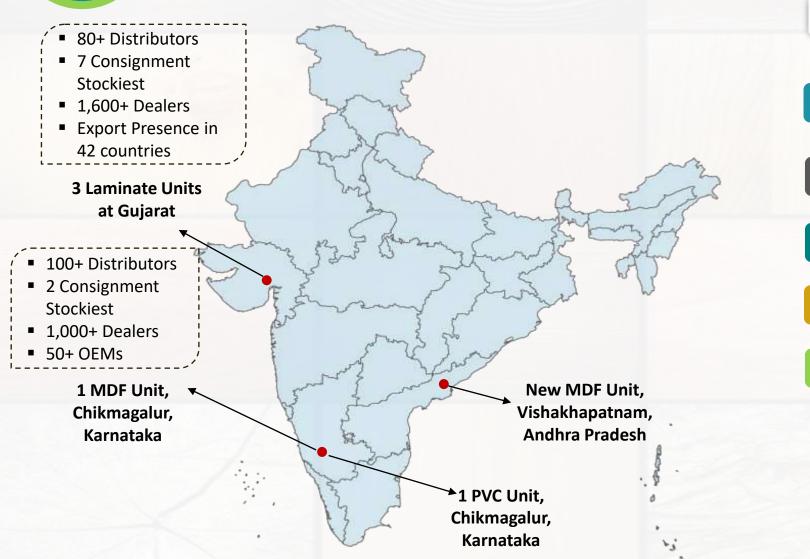
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Fire resistance	🕅 Easier pest control
	🖺 Rot resistance
Moisture resistance	🖁 Easy-clean
² Temperature resistance	ل المراجع للمراجع المراجع



Our Distribution Model & Market Reach

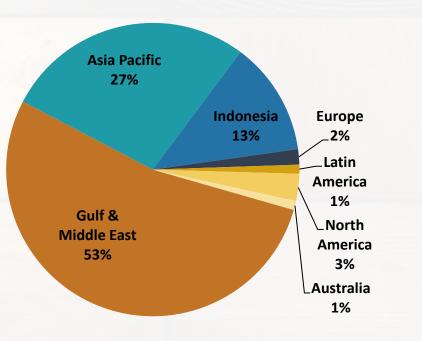






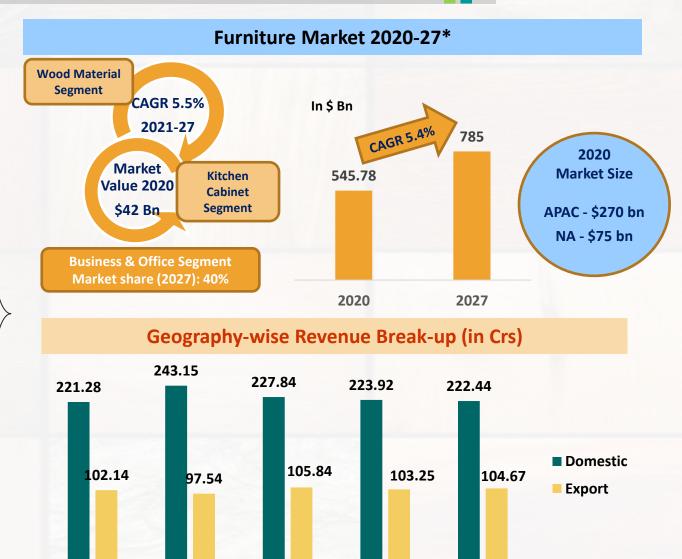
Our Exports shadowing global consumption

Laminates – Geography-wise Sales



- Our exports are focused in growing and fast-growing regions of furniture consumption markets
- Two star export house recognition by DGFT, Ministry of Commerce and Industry, Government of India
- Exports destinations fastest growing markets of North America, Asia Pacific, Middle East

* Source: Global Market Insights



2017

2018

2019

2020

2021

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Awards & Recognition

Mr. Krupesh G. Thakkar, Chairman of Company has three decades of experience in trading and manufacture of plywood, laminates and allied products. He has been conferred with accolades which include "Rajiv Gandhi Shiromani Award" and "Indira Gandhi Shadbhavna Award" in year 2007, acknowledging his achievement in their field of work and contribution to Nation. He was President of Indian Laminate Manufacturers Association

Our Company has been awarded with ISO 9001:2000 for Quality Assured, ISO 18001:1999 for Health and Safety and ISO14001:2004 for Environmental System for all units

Our Company operates in competitive environment were generating and maintaining brand recognition is significant element of our business strategy

Unlimited Unnati Pvt. Ltd. provided its prestigious leadership award to Mr. Krupesh G. Thakkar, Managing Director, Rushil Décor Limited for his vision, Commitment and belief in power of I CAN – I WILL IDEOLOGY. Shri Shyam Taneja, Founder Director of Unlimited Unnati awarded Shri Krupesh G. Thakkar with this award for showcasing his Unmatched Leadership Qualities towards achieving Quantum Growth



Industry Overview

Regional Demand for MDF in India Others, **MDF v/s Plywood Consumption** Made from wood, fibres and resin 10% Sourced through agroforestry Plywood MDF West, Machine dried and pressed to 15% produce dense, stable sheets South, DIY (Do-it-yourself) trends gaining 30% 45% traction More stable than solid wood 65% Withstands changes in heat and humidity better Millennials want furniture compatible North. 70% with their lifestyle 30% Easy on pocket 35% **Global Size of MDF market*** GLOBAL INDIA In \$ Bn Huge penetration opportunity India's CAGR 6.6% 102 **MDF** consumption Plywood replacement 2.8 million CBM opportunity - MDF 61.3 **China's MDF consumption Total Indian Plywood market: 50 million CBM INR 180 billion The Plywood Substitution Opportunity - MDF** 2019 2027

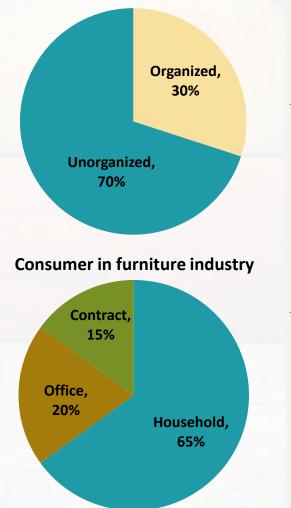
Furniture of the Future: Made with MDF

* Source: grandviewresearch.com

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Huge opportunity in MDF and PVC from surge in demand

Percentage share of organized/ unorganized furniture industry



Laminates Industry Snapshot

- Consumption of Indian panel products has grown at CAGR of 15-20% for organised segment
- Increasing consumerism and urbanization are key growth drivers



 Industry size – INR 5,000 crore

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- 40% organized sector
- 60% unorganized sector

MDF Industry Snapshot

- ~33% of India's requirement met through imports from China, Malaysia, Thailand and Sri Lanka
- Significant advantages over plywood spurring popularity



- Industry size INR 3,000 crore
- CAGR of 15% 20% presently

PVC Industry Snapshot

- Globally preferred alternative to wood and wood products
- LEED certification (green building) & enhanced recycled content credit

- Industry size INR 1,000 crore
- CAGR of 10.7% between 2016 and 2021



The Agro-Forestry Edge



What is agroforestry?

Land use system which integrate trees and shrubs on farmlands and rural landscapes to enhance productivity, profitability, diversity and ecosystem sustainability.



Impact



Improvement in productivity



Farmer income and livelihood opportunities for rural smallholder farmers

Win-win for Farmers & RDL

- Active participation in government-sponsored agroforestry projects
- Farmers in coffee growing regions of South India growing trees on their farmland.



Singapore **Green Label**

- Fast growing trees such as eucalyptus, acacia, silver oaks
- Require timely cutting to protect plantations
- RDL strategically sources Agro-forestry wood from farmers



Ecomark

Farmers gain second source of income





Conservation of natural resources and forest



protection security



Increasing forest / tree cover 31





Inches



Strategies for Growth – in line with Company's Vision

Brand Enhancement & Increasing Market Reach

- Focus on expanding distributor network opening new marketing offices, appointment of new distributors
- Tapping smaller towns considered to be new emerging realty hubs for development of residential and commercial complexes, and we intend to position ourselves to capitalize on these emerging opportunities

Diversifying Product Portfolio by Strengthening Infra Support

 Enrich product portfolio of MDF products by introducing Wood PVC (WPVC) boards and marble board panels as an extension of its MDF panel product

In-depth Market Penetration, New Product Infusion coupled with additional capacity to fuel next level of growth and profitability for Rushil Decor Limited

Impact Of Government Sponsored Mission

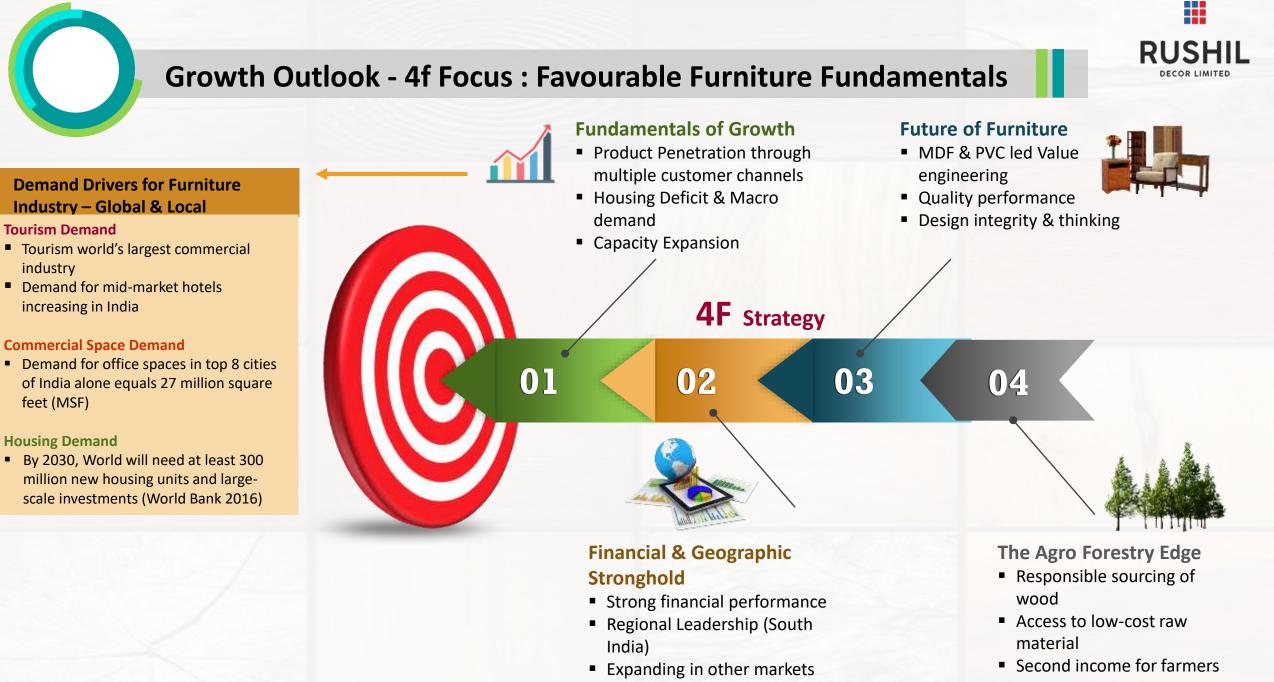
 Demand for plywood, MDF boards and laminates is likely to remain strong with Government's focus on infrastructure and lowcost housing

India – 3rd largest consumer market globally driving demand

LEED certified Green Buildings (picking up in India) can only use MDF + PVC and no plywood Impetus to Make in India programme on global platform gives indigenous manufacturers an inherent advantage







(East India)





For further information, please contact:

Mr. Vipul Vora Chief Financial Officer Rushil Decor Ltd Email: vipul@rushil.com Website: www.rushil.com

Mr Amit Sharma / Ms Disha Shah Bridge Investor Relations Pvt. Ltd.

Tel: +91 9867726686 / +91 9699060134 Email: amit@bridge-ir.com, disha@bridge-ir.com Website : <u>www.bridge-ir.com</u>



