

MBFSL/CS/2025-26

14th August, 2025

To, Department of Corporate Relations, BSE Limited, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400001	To, National Stock Exchange of India Ltd, Exchange Plaza, C- 1, Block G, Bandra Kurla Complex, Bandra (East), Mumbai– 400051
Scrip Code : 543253	Scrip Symbol : BECTORFOOD

Dear Sir/Ma'am,

Subject: Investor's Presentation

In terms of Regulation 30 and other applicable provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith copy of Investors' Presentation with respect to the performance of the Company for the Quarter ended June 30, 2025.

The same is also available on the website of the Company i.e. www.bectorfoods.com

Thanking You,

Yours faithfully,

For **Mrs. Bectors Food Specialities Limited**

Atul Sud
Company Secretary and Compliance Officer
M.No. F10412

Encl: as above



Mrs. Bector's



THE MAGIC OF BAKING

INVESTOR PRESENTATION | Q1FY26



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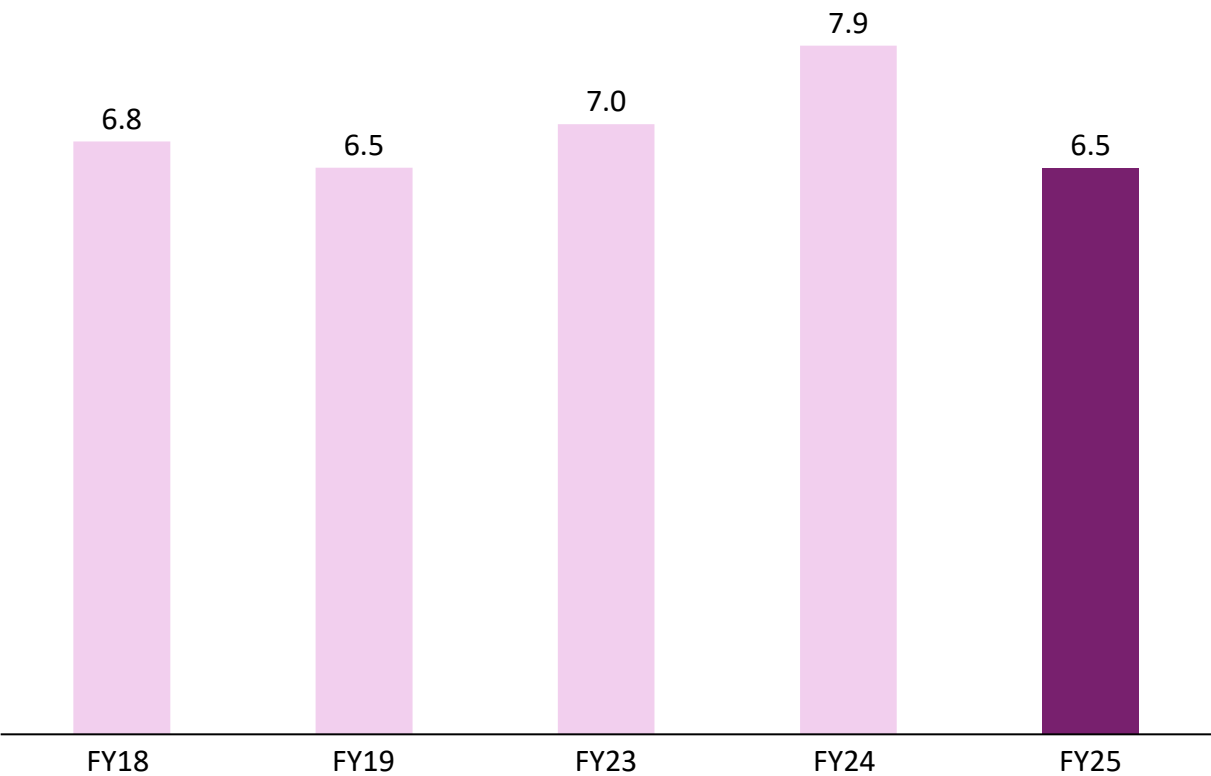
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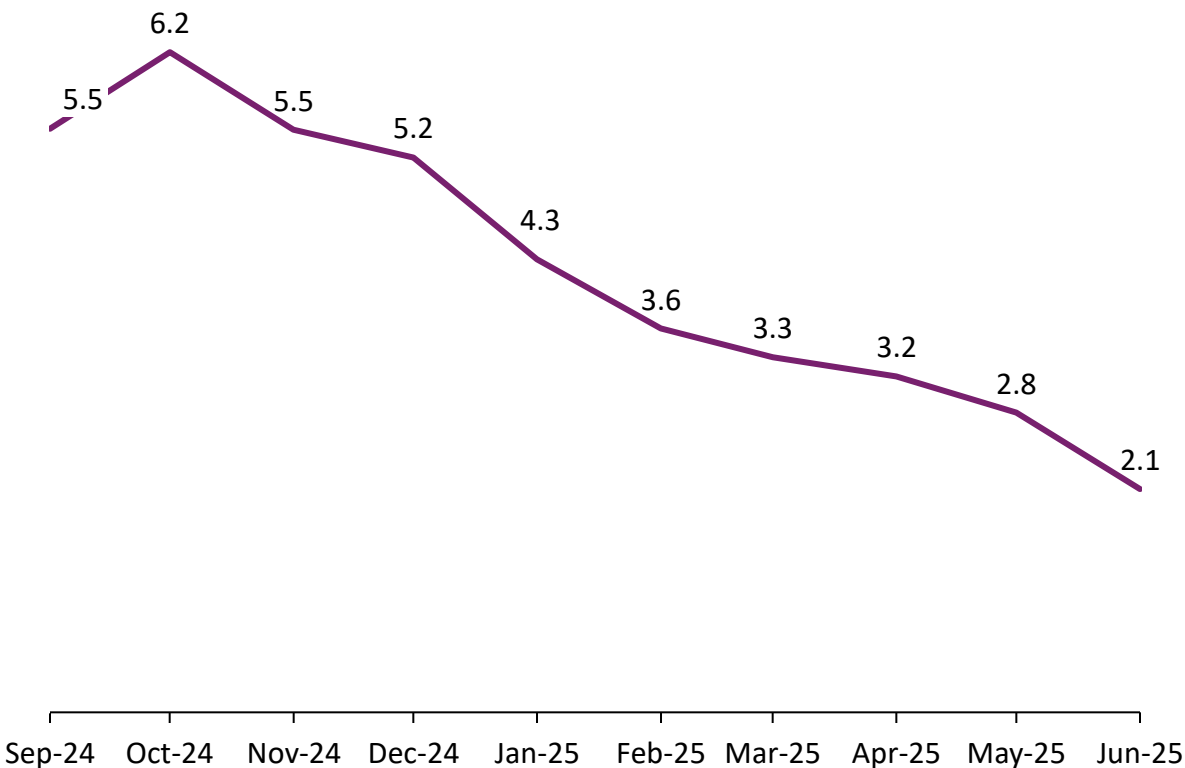
India's growth story continues amidst global slowdown. Inflation showing signs of moderation.

India's Real GDP Growth

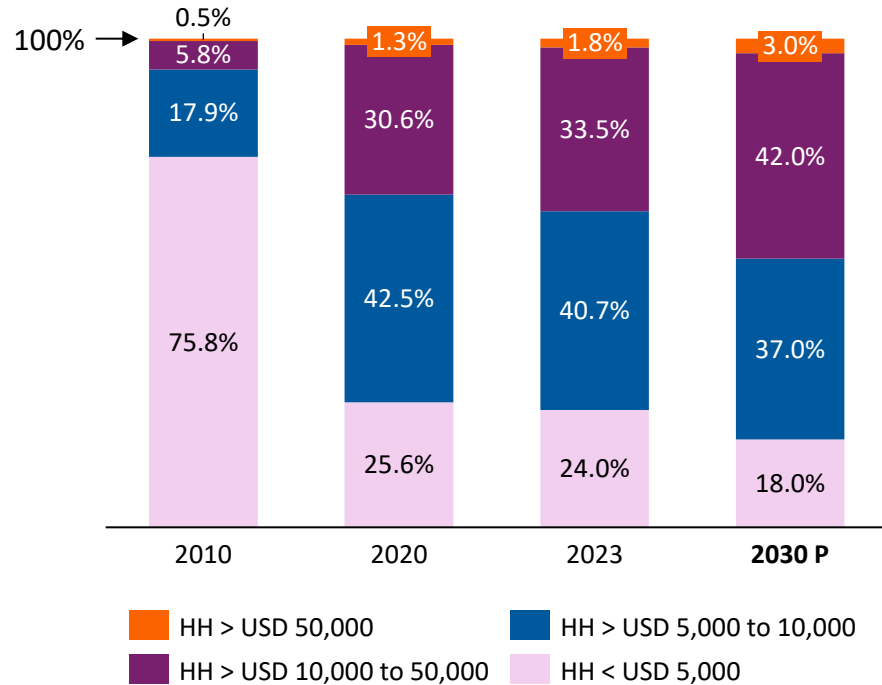


Source: Annual GDP, Ministry of Statistics & Programme Implementation (MOSPI)
Source: CPI, Ministry of Statistics & Programme Implementation (MOSPI)

CPI Inflation

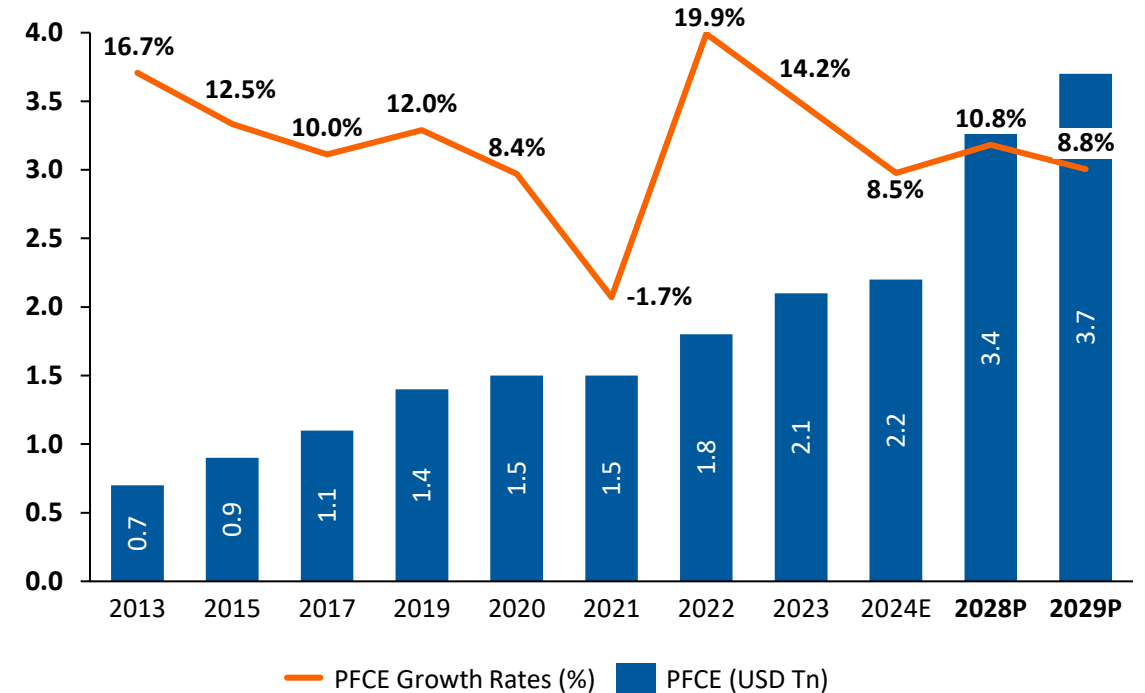


Household (HH) Annual Earning Details (FY)



- The increase in number of households with annual earnings ranging from USD 10,000 to USD 50,000 is poised to drive the Indian economy by fostering demand across wide array of sectors
- The expanding middle-class sector in India is accompanied by a growing appetite for premiumization across various sectors

India's Private Final Consumption Expenditure (In USD trillion) (FY)



- GDP growth in India is expected to be driven by rising Private Final Consumption Expenditure (PFCE)
- With the rapidly growing GDP and PFCE, India is poised to become one of the top consumer markets globally

Source: EIU, Technopak Estimates
 RBI, Ministry of Statistics and Program Implementation, Technopak Analysis, Note: 1 USD = INR 80



MRS. RAJNI BECTOR
FOUNDER OF THE COMPANY

Mrs. Rajni Bector conferred with **Padma Shri** for her contribution to trade and industry

“

I feel blessed and express my gratitude to the Central government for recognising my services. I am feeling honoured and want to thank my family, children, and staff. This is a very proud moment for me and for all at Bectors. I would like to dedicate this award to all who have worked that extra mile to make this possible. I would also like to thank our customers, who believed in us, supported us and continued relationships with us, which motivated us to work harder to give them the best products in our category.

”

‘Lifetime Achievement Award’ and ‘Pride of Punjab’ by Global Achievers Forum in 2017

Felicitated by SBI for her outstanding achievement as an entrepreneur and serving as a role model for the women fraternity in 2017

‘Woman of Excellence’ from FICCI Ladies Organisation, Ludhiana in 2014 & 2009

‘Outstanding Women Entrepreneur’ by SIDBI 2010

‘Hall of Fame 2010, The Premier League’ by the Human Factor

Large & Diverse Portfolio

Mrs. Bector's

DOMESTIC BISCUITS



Domestic Range Of Cookies, Creams, Digestives, Marie And Crackers

BAKERY



Breads, Bakery & Gourmet

EXPORTS



Exports Range Of Crackers, Cookies, and Creams

QSR + B2B



Largest and the Most Trusted QSR players

The brand names mentioned are the property of their respective owners and are used here for identification purpose only

Mrs. Bector's

MRS. BECTOR'S
CREMICA



Performance Update



Consolidated Performance Scorecard – Q1 FY26



Net Revenue



Gross Profit



EBITDA

₹ 473.0 Crs
Q1 FY26

₹ 215.8 Crs
Q1 FY26

₹ 58.2 Crs
Q1 FY26

+7.6%
12 Months Growth

+2.3%
12 Months Growth

-9.0%
12 Months Growth

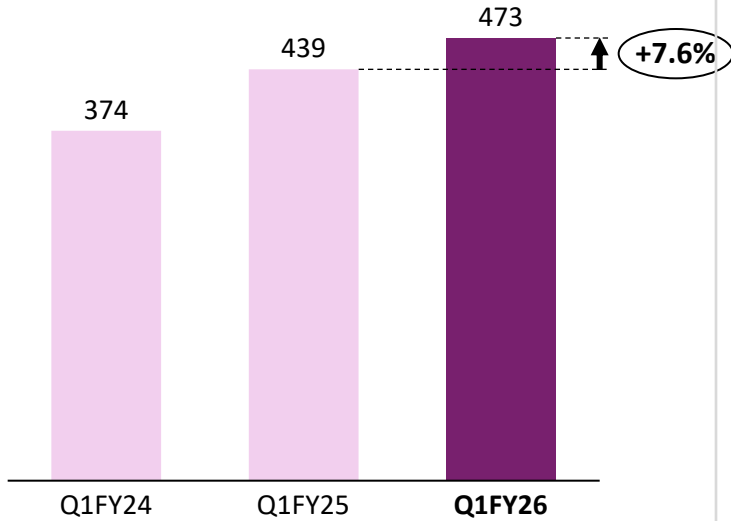
+26.4%
24 Months Growth

+22.9%
24 Months Growth

+0.5%
24 Months Growth

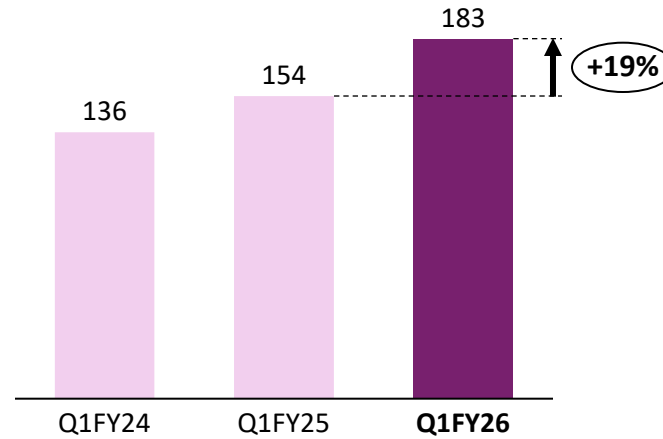
Consolidated Q1 FY26 Performance Highlights (YoY and 24 months comparison) *Mrs. Bector's*

Revenue from Operations*

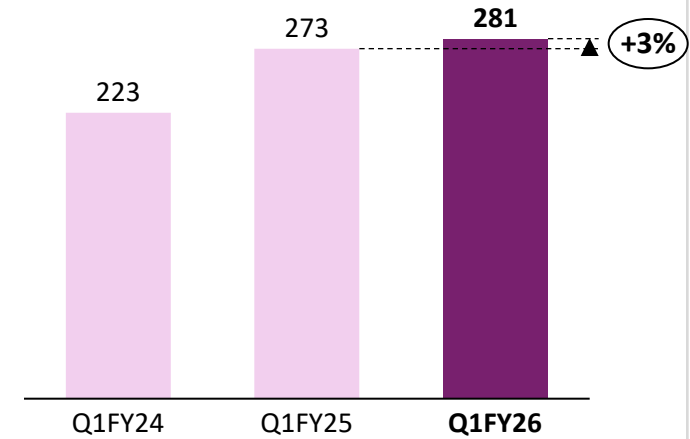


Segment Wise Revenues (Rs. Crs.)

Bakery Segment



Biscuit Segment



Bakery segment revenue

In Q1 FY26 stood at Rs. 183 crores against Rs. 154 crores in Q1 FY25, registering a growth of 19% compared to Q1 FY25 including retail bakery and institutional segment. The Bakery segment has grown by 35% compared to Q1 FY24

➤ **Bakery Segment** includes Retail and Institutional



Biscuit segment revenue

In Q1 FY26 stood at Rs. 281 crores against Rs. 273 crores in Q1 FY25, registering a growth 3% compared to Q1 FY25 including domestic and export biscuits segment. The Biscuit segment has grown by 26% compared to Q1 FY24

➤ **Biscuit Segment** includes Domestic, Exports and CSD

Consolidated Profit & Loss Statement – Q1 FY26

Profit & Loss Statement (Rs. Crs.)	Q1 FY26	Q1 FY25	Y-o-Y	Q4 FY25	Q-o-Q
Revenue from Operations	473.0	439.4	7.6%	446.1	6.0%
Cost of Materials Consumed	258.8	235.2		244.8	
Purchase of stock-in-trade	10.8	9.1		11.7	
Changes in inventories of finished goods, stock-in- trade and work-in-progress	-12.4	-15.8		-8.0	
Gross Profit	215.8	210.9	2.3%	197.6	9.2%
GP %	45.6%	48.0%		44.3%	
Employee Benefits Expense	71.4	63.8		59.8	
Other Expenses	86.2	83.1		82.2	
EBITDA	58.2	64.0	-9.0%	55.6	4.8%
EBITDA %	12.3%	14.6%		12.5%	
Other Income	7.4	5.0		11.3	
Depreciation and Amortisation Expense	21.3	17.3		19.8	
EBIT	44.4	51.7		47.1	
Finance Costs	3.1	4.2		1.9	
Share of net profit/Loss of associate accounted for using the equity method	0.0	0.0		0.0	
PBT	41.3	47.5		45.2	
Total Tax Expense	10.5	12.1		11.0	
Profit after Tax (PAT)	30.9	35.4	-12.8%	34.3	-9.9%
PAT %	6.5%	8.1%		7.7%	



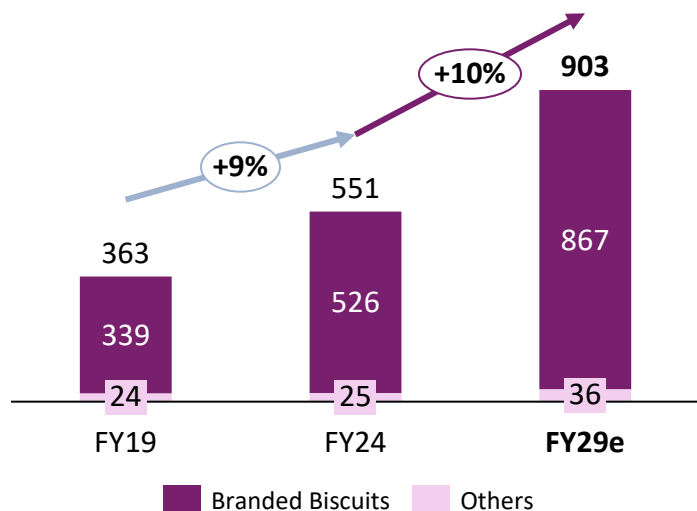
Mrs. Bector's



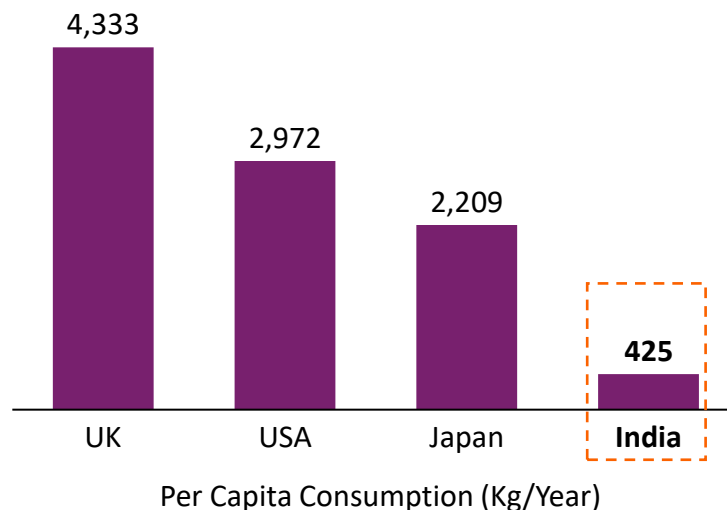
Outlook & Approach

Immense Industry Potential in the Biscuit Market

Growth in Biscuit Market (Rs. Bn.)



Low per capita spending on biscuits



“Per capita consumption of biscuits in India is low as compared to the key developed economies

However, factors like increasing disposable income, product innovations, demand for various product types, and favorable consumer perception, presents a strong case for room and growth for the industry”

Key Growth Drivers



Changing Lifestyles & Innovative Product Development



Growth in Organized Retail



Technological Advancements & Innovation in Ingredients



Improved Packaging Solutions

Key Trends



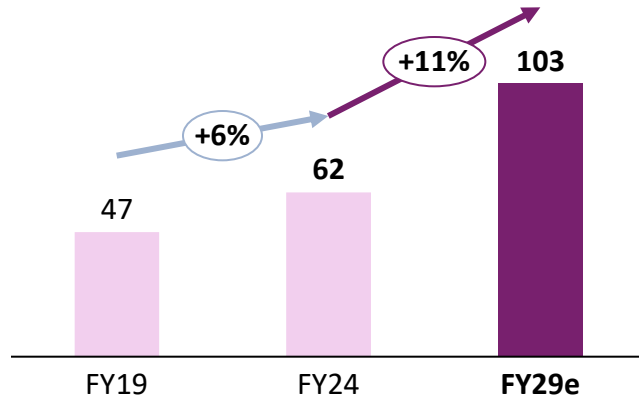
New products development and premiumization



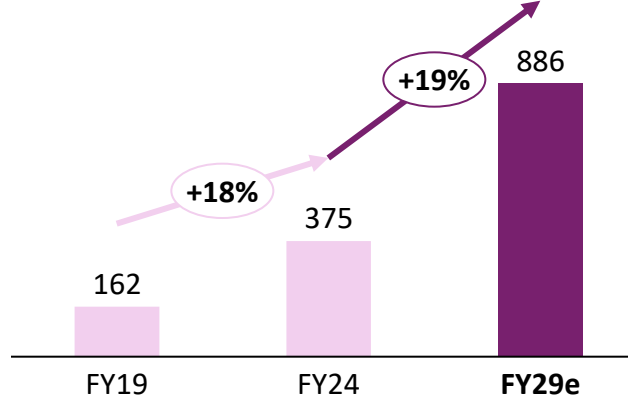
Healthy Options

Growth Potential in Bread & Bakery Business

Indian Breads & Buns Market (Rs. Bn.)

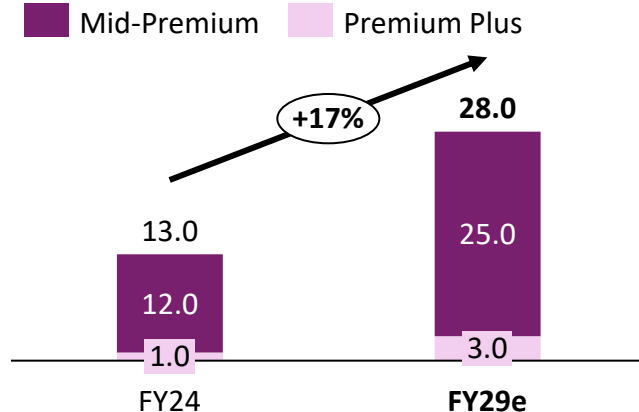


Chain QSR Market (Rs. Bn.)

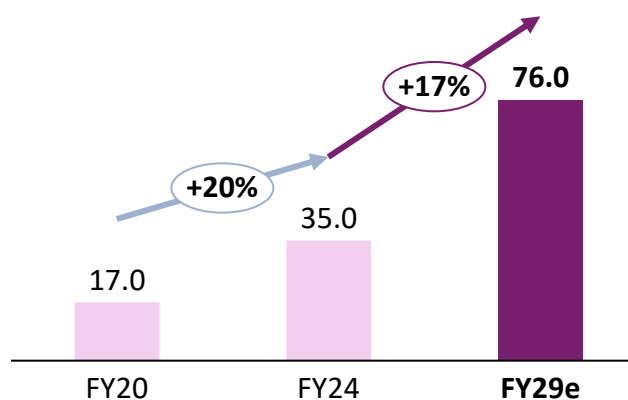


- Indian breads and buns retail market in India was valued at INR 62 billion in FY 24, growing at a CAGR of 6% from INR 47 billion in FY 19
- The market is further projected to grow at a CAGR of 11%, to reach a market size of INR 103 billion in FY 29

Mid Premium & Premium Plus Segment growing faster (Rs. Bn.)



Processed Dough and Bread Market (Rs. Bn.)



- Mid-premium & premium plus segments are expected to grow at a CAGR of 16% and 20% respectively
- It is expected to grow faster than the overall market due to factors like shift in customer preference for healthier & speciality options, higher disposable income, & propensity to spend

- Share of processed dough-based inputs for the organised QSR segment was valued at INR 35 bn in FY24 and is projected to grow at CAGR of 17% to reach INR 76 bn by FY 29
- The dough-based inputs market for QSRs in India is experiencing significant growth across segments

Source: Technopak Report



Cremica Brand footprint in 70+ Countries



Association with Walmart - Part of Walmart's commitment to source \$10 bn in goods from India



70+

Overall number of countries catered

Dedicated subsidiary setup in the UAE to cater to MENA and African markets; plans to expand footprint in FY25-26

America	Africa	Europe	Middle East
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Bouquet of unique international offerings



Company is a leading player in the institutional bakery segment

Key Success Factors



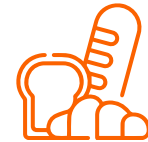
Stringent quality control and compliance with standards



Dedicated lines for manufacturing buns to serve QSR customers



Industry best practices such as use of premium quality raw materials



Innovative lines for manufacturing desserts, pizzas, garlic breads, croissants

Strong relationship with leading QSRs, multiplex chains, and cloud kitchens

Pioneering new innovative products like, **'dessert jars'** and **'brownies'** in the Indian retail business segment

One of the two key vendors, in India, working with institutions for the supply of processed and semi- processed dough-based offerings

Well-positioned to capitalize on growth opportunities in the institutional bakery business by leveraging **dedicated manufacturing facilities** and **long-standing relationships** with **key institutional customers**

SCALE UP CONTINUES

Zero maida pav with no artificial preservatives & no palm oil
MRP Rs 50/- for 250gms



Non stop mini crackers - snacking “baked not fried”
2 international flavors – sour cream & onion and cheese



New variant - cheese Existing – sour cream & onion
Rs 60/- for pack of 6

NEW INTRODUCTIONS

“Zero Maida” variant in our flagship coconut cookies – across channels

Cremica Coconut
“Zero Maida”
Rs 20/- for 100gms



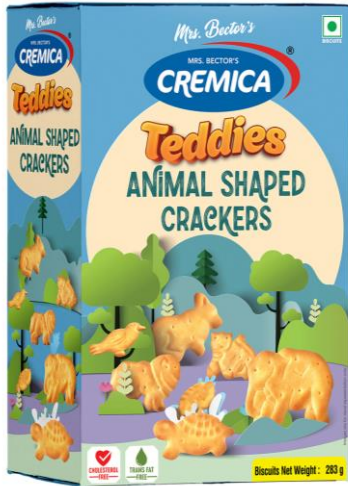
NaturBaked – new brand
2 variants - Super Seed and Wholewheat Bread – 300gms



Rs 70/- Rs 60/-

No maida,
No added preservatives
No added colors
No artificial chemicals

CREMICA



Animal shaped cracker biscuits
MRP Rs 150/- for 283gms

25% butter, no palm oil



ENGLISH OVEN

Ready-To-Eat Dessert launch, launched first in Q-Commerce



Starting from 149/- onwards

NaturBaked – New Clean Label Brand

NaturBaked launched in north in select GT & Q-Commerce Platforms

Launch activities (PoS Exclusive Visibility & Sampling)



Print & influencers



Mothers Day Campaign ~ Sapnon ka 1st Birthday

LUDHIANA TIMES OF INDIA

BEING FIT AND ABLE TO DO THINGS OTHERS MY AGE CAN'T IS A BLESSING P.4

4 PAU STUDENTS ARRESTED 3 BOOKED FOR SUFFLE P.2

BURGA CITY DIRECTOR SHOCKED LAAPATA WRITER SAYS STORY IS ORIGINAL P.7

WRITERS' HUB

IS A STORY WAITING TO BE TOLD?
Are you keen to help and guide budding writers? Do you want to be part of an initiative that will help them to hone their craft and get their work published in print and online? If so, you may want to join the Ludhiana Writers' Hub, a group of public interest writers who are looking for new talent to join their ranks.

Woman run over by truck dies

By truck dies
A woman was run over by a truck on the Ludhiana-Tarn Taran road on Sunday morning. The woman, who was identified as Mrs. Gurni Kaur, was 45 years old. She was running across the road when she was hit by a truck. She was taken to a nearby hospital but died on the way. The police are investigating the case.

WEATHER

Today: Partly cloudy, 15°C to 25°C
Tomorrow: Sunny, 16°C to 26°C
After Tomorrow: Partly cloudy, 17°C to 27°C

Will Ashu-Warring rift mar Cong poll campaign?

Warring Skips Ashu PC, Ashu Fails To Meet Him

Political Divide

Ludhiana: The Congress's decision to skip the leadership of Ashu Warring for the Ludhiana West constituency has brought the rift between him and PCC chairperson Preet Singh to a head.

On Sunday night, Warring was seen at a public meeting in Ludhiana. He was seen with a group of people, including some of the Congress's workers. He was seen to be in a good mood.

DANCE OF DEMOCRACY

PROTESTERS

Protesters in Ludhiana are demanding the removal of the government. They are holding rallies and protests. They are demanding the removal of the government. They are holding rallies and protests. They are demanding the removal of the government.

WE STAND UNITED: ASHU & WARRING

When contacted, Warring said that he was not in Ludhiana. He said that he was in a meeting. He said that he was not in Ludhiana. He said that he was in a meeting.

Man held for breaking glass

of Ambedkar's statue

A man was held for breaking the glass of the statue of B.R. Ambedkar. The man was caught by the police. He was taken to the police station. He was taken to the police station. He was taken to the police station.

'Complete anarchy in Punjab'

Ludhiana

Majoring in the Ludhiana district, the police have been unable to control the situation. They are facing a complete anarchy. They are facing a complete anarchy. They are facing a complete anarchy.

Major reshuffle in police

dept, vacant posts filled

Police

Major reshuffle in police

dept, vacant posts filled

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dept, vacant posts filled</

This Mother's Day, Celebrate Sapnon Ka 1st Birthday

A Painter
A Baker
A Choreographer

She was a dreamer.

But then, she had to push all her dreams aside.
As a mother, she gave up her own dreams
to fulfill yours.

We believe it's never too late. Just like our inspiration
Padma Shri Mrs. Rajni Bector, who started a home kitchen
more than 40 years ago, and built a legacy with
passion and perseverance.

This Mother's Day, tell us about that one dream
your Mother aspired for, and let's try to give wings to
her dream!

#SapnonKa1stBirthday

Mrs. Rajni Bector
(Founder of Cremica and English Oven)
A mother who inspired millions

Scan to share your mother's dream tagging @englishoven & @cremica

www.englishoven.com | www.cremica.in

Follow us on: [Facebook icon] [Instagram icon] [Twitter icon]

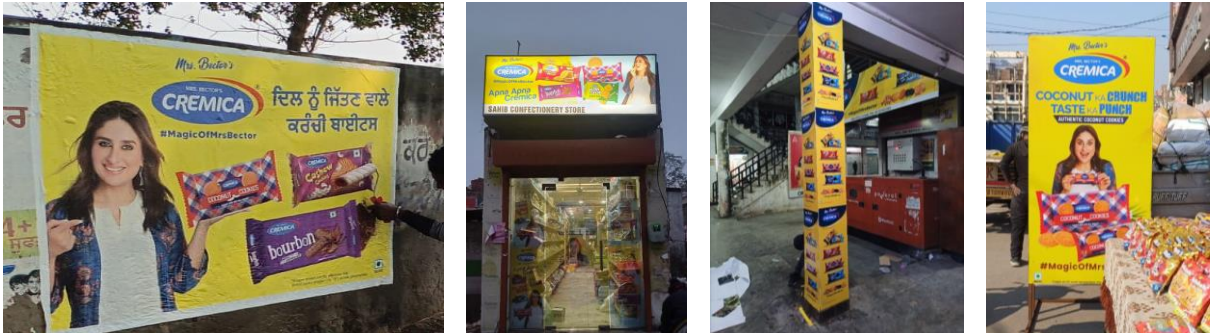
BAKERY



English Oven Outdoor Campaign -
Top 20 Towns of North India



Cremica wall painting – UP
& punjab & CPO branding



Auto branding (UP)



Mela Activations



Urban – Brand Visibility and Reach

TVC on renovated portfolio continues for Magic Creme



Influencer campaigns across product portfolio ~more than 9 Million views



Point of sale ~ Top Premium Outlets



Automated state of art manufacturing units



- Equipped with advanced modern technology and automated systems
- Invested Rs. 716+ crores between FY21 to FY25 to build capacities with superior capabilities
- Sourced best in class equipment from Denmark, Germany, US and Italy
- Plants are equipped with best of technology with capability to produce international quality products
- Focus on innovation

Introduced 'sub breads' branded as 'English Oven Sub'

Commissioned a sheeting line capable of producing 'Focaccia Breads', 'Panini Breads', 'Ciabatta Breads'

Stringent
Quality
Controls



State of the art quality assurance lab with highly capable personnel aiding quality and innovation



Additions in Rajpura (Punjab)

- 2 Biscuit lines have been commissioned in Rajpura in FY23-24
- 2 more lines have been commissioned in Rajpura in H1'24-25

01

Biscuit Lines at Dhar (MP)

- Dhar plant has been commissioned in Q1 of FY25-26

03

Addition in Bakery Business

- Bhiwadi plant has been commissioned in FY23-24
- The company will be initiating production at a new bakery unit in Kolkata in FY25-26

02

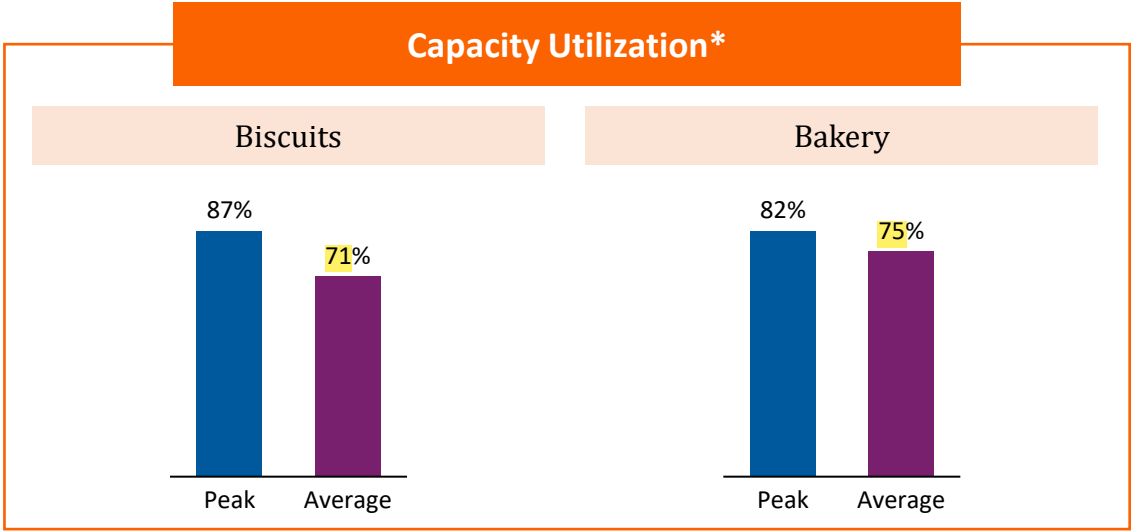
New Bakery Plant in Khopoli (Maharashtra)

- The company has started construction of building in Khopoli, Mumbai
- Plant will be commissioned in FY25-26

04



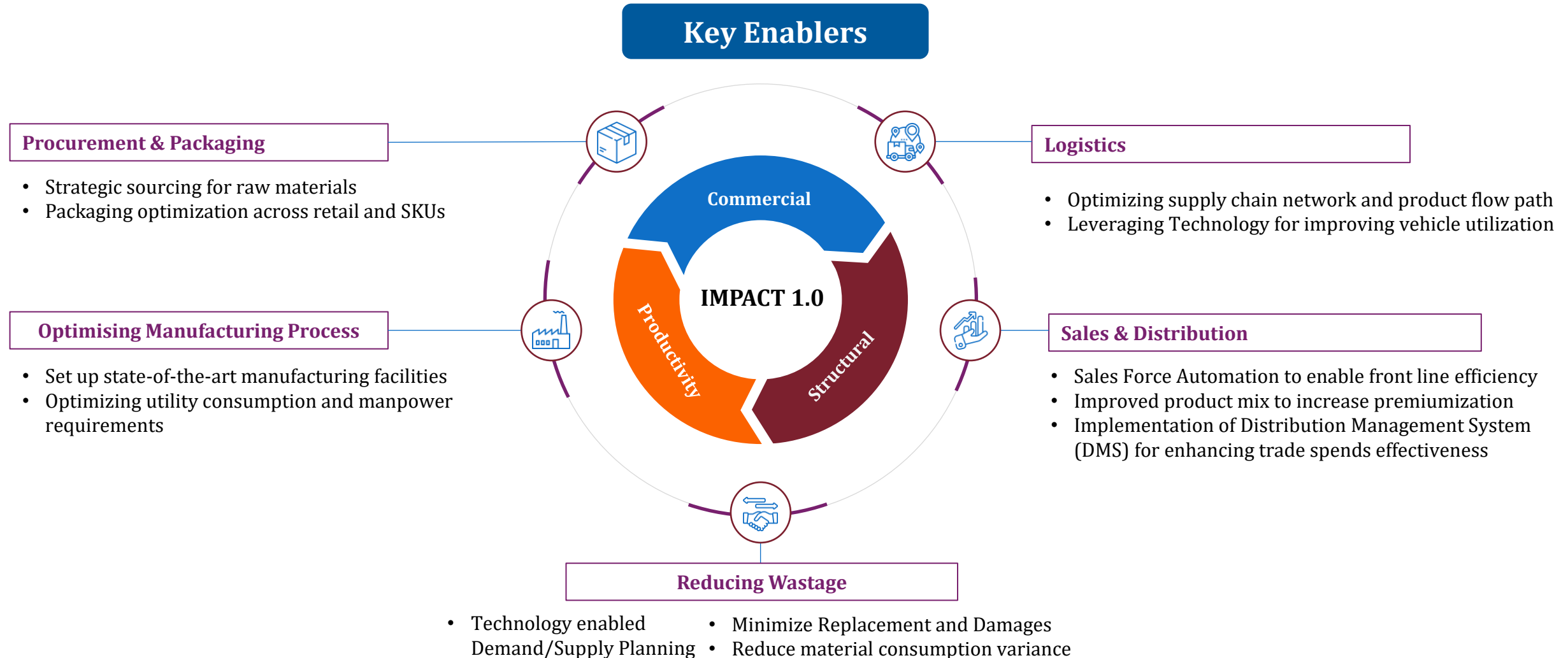
	Biscuits (Metric Tonnes)	Bakery (Metric Tonnes)
Current Capacity	1,85,880	91,267
Additional Planned	0	24,741
Total	1,85,880	1,16,008



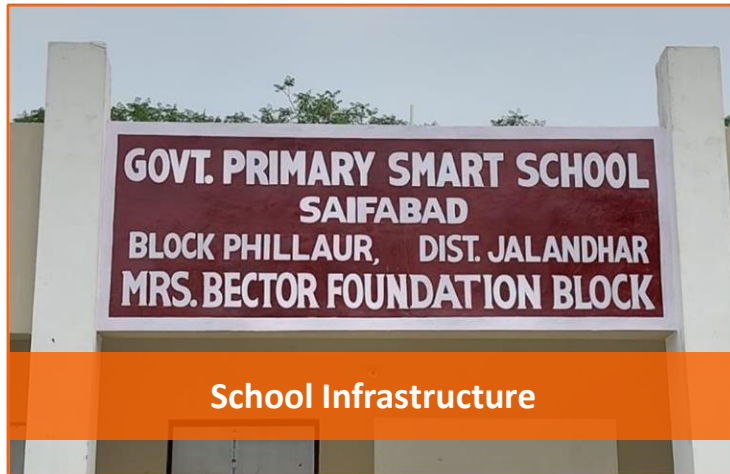
Updated FY25

Project Impact 1.0 (Initiatives For Mrs. Bectors' Cost Transformation)

We have launched Project IMPACT 1.0, embarking on a cost transformation journey that began in Q1 FY25 and will continue



Under “Goodness Together”, we continuously look for every opportunity to develop the community around us



School Infrastructure



90+ Mobile Health Camps



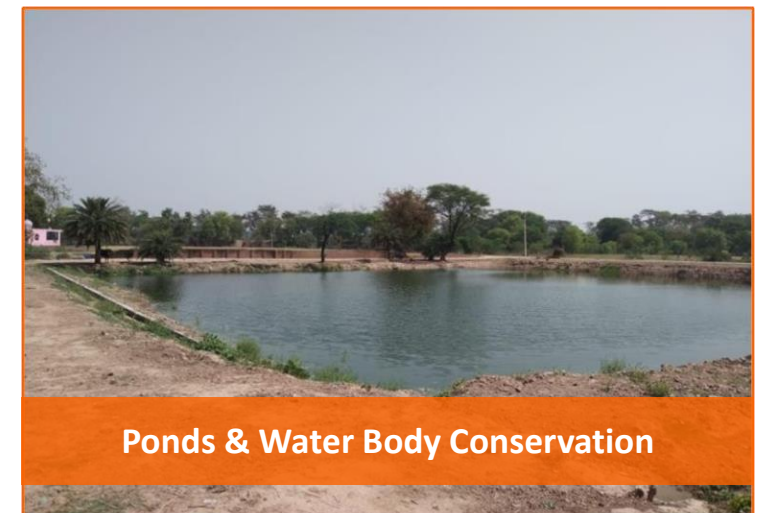
Hospital Infra Development



Women's Health & Hygiene



Facility for Technical Skills Development



Ponds & Water Body Conservation

Mrs. Bector's

MRS. BECTOR'S
CREMICA

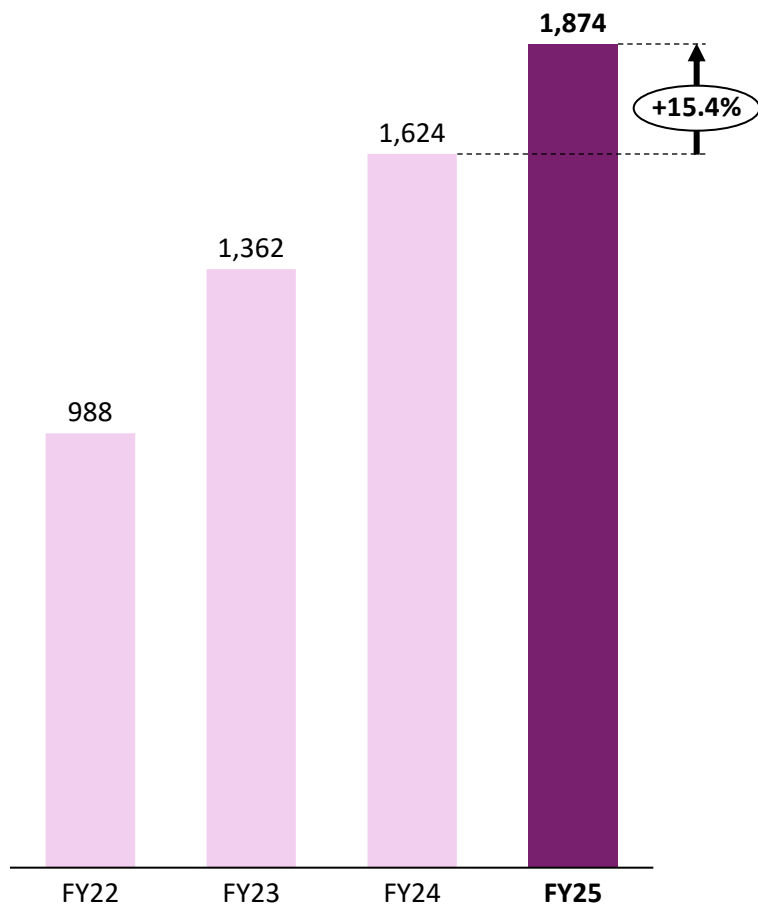


Historical Financials

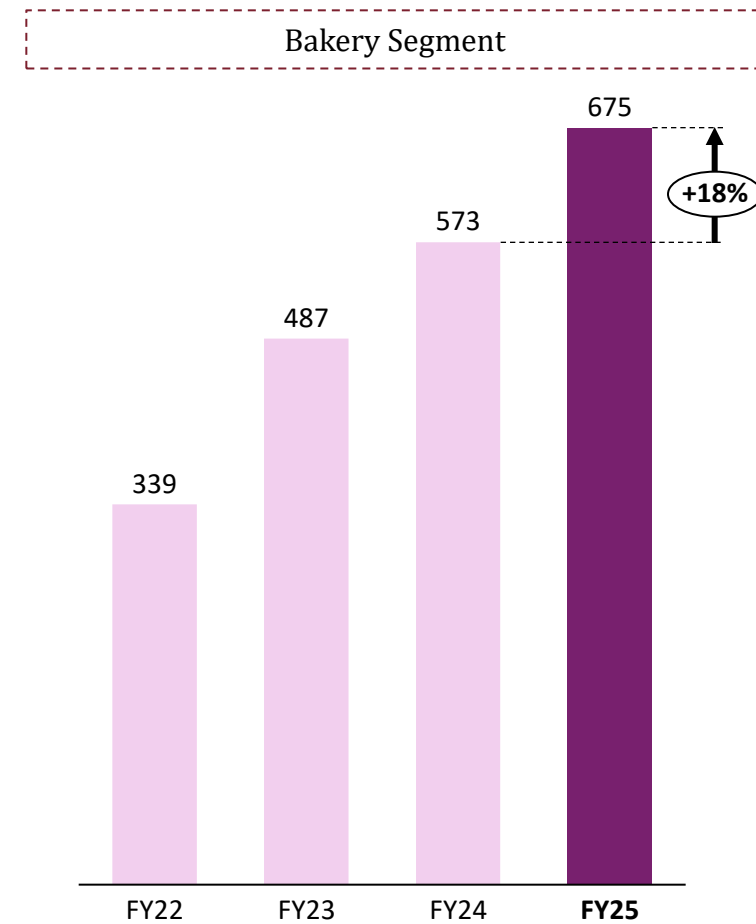
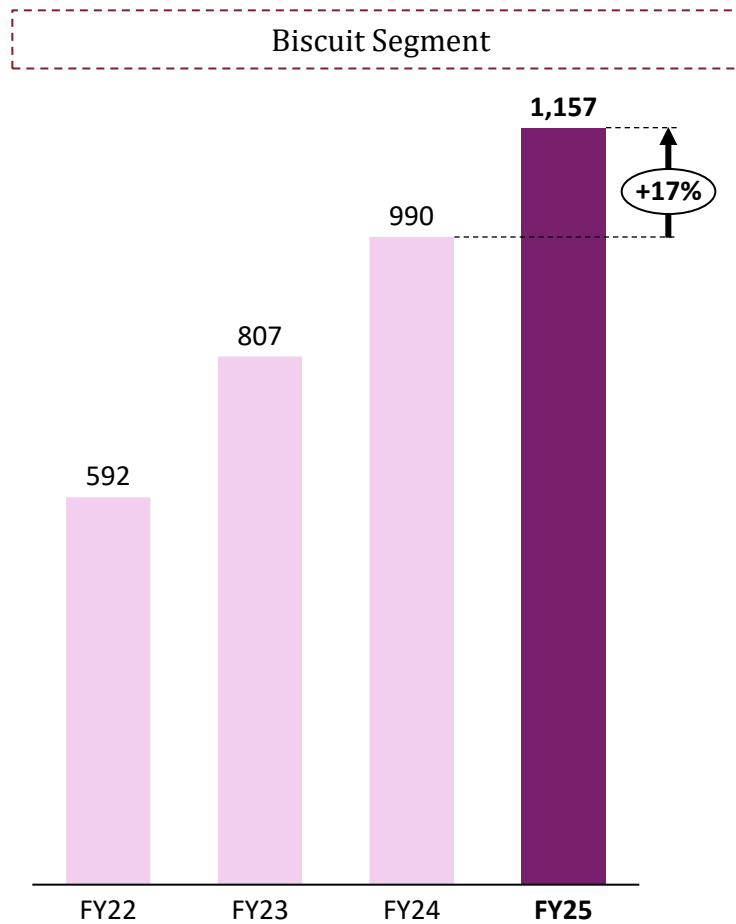


Consolidated Segment Performance Highlights

Revenue from Operations*



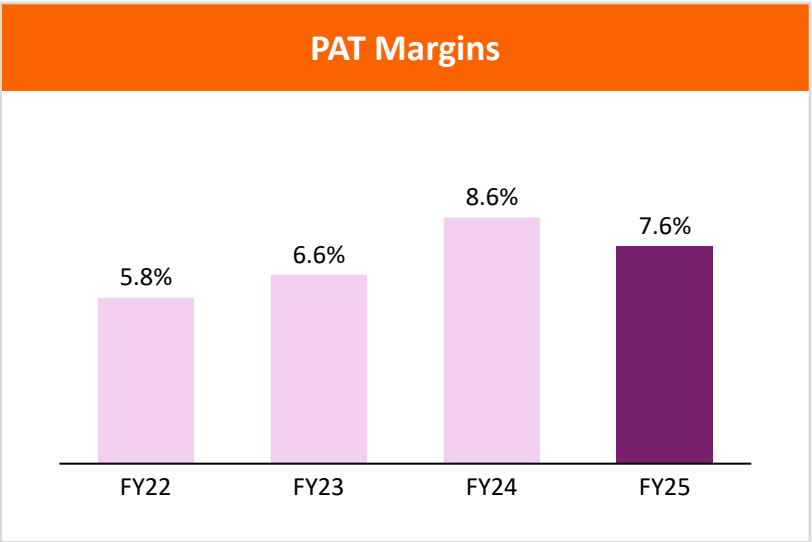
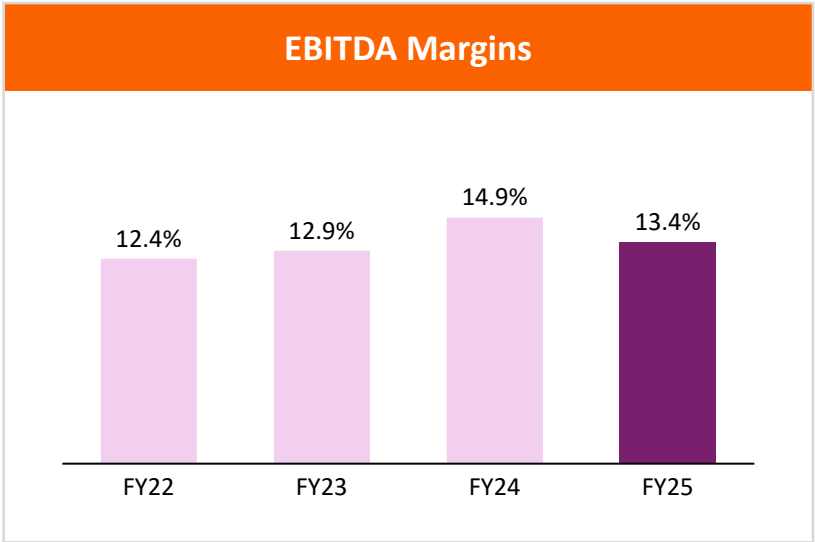
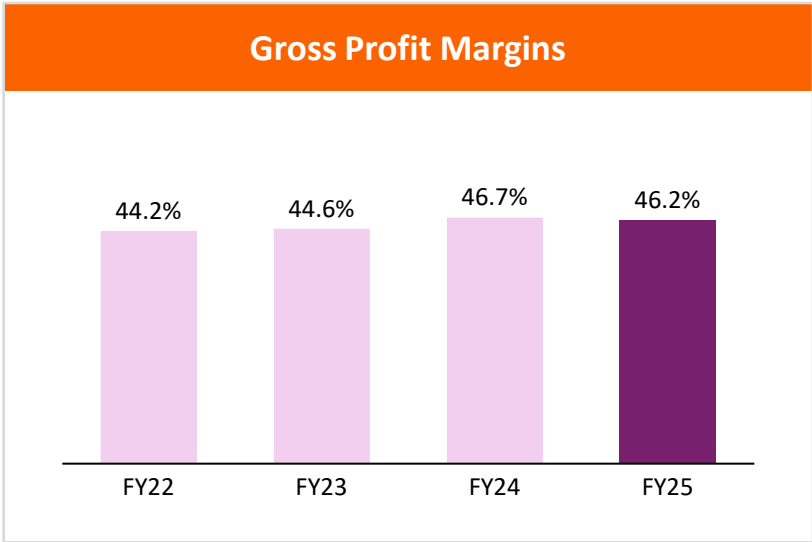
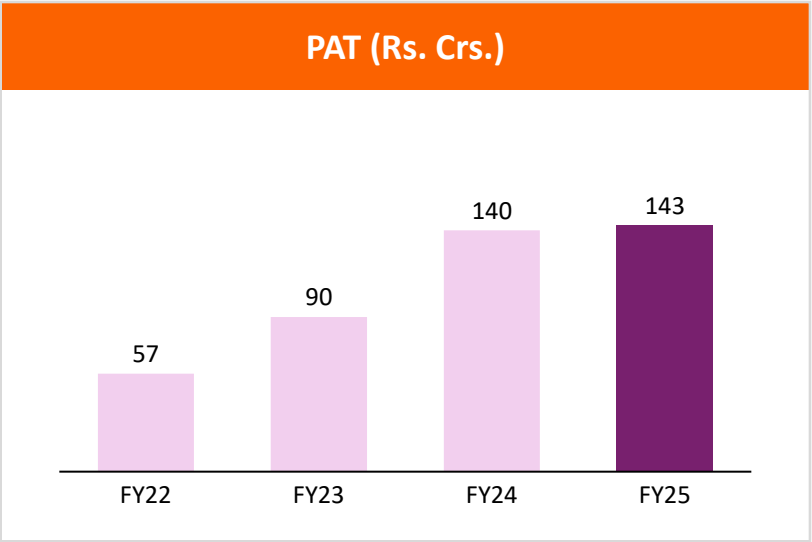
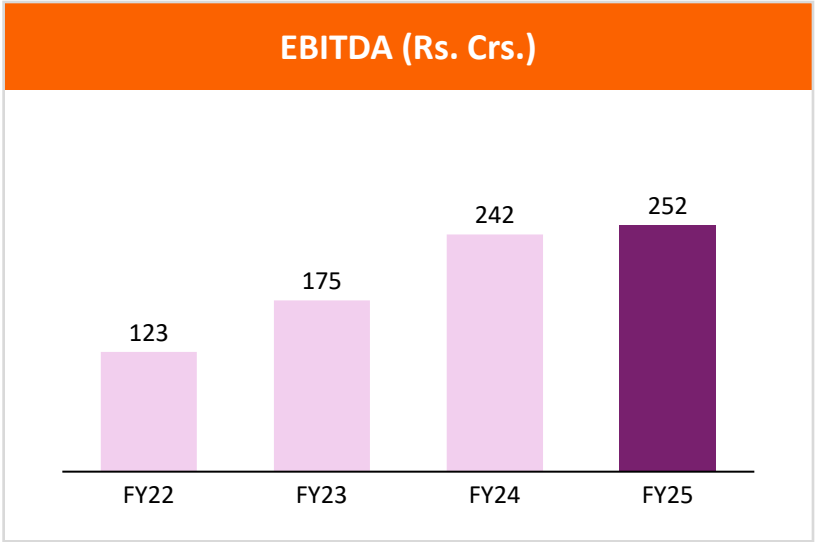
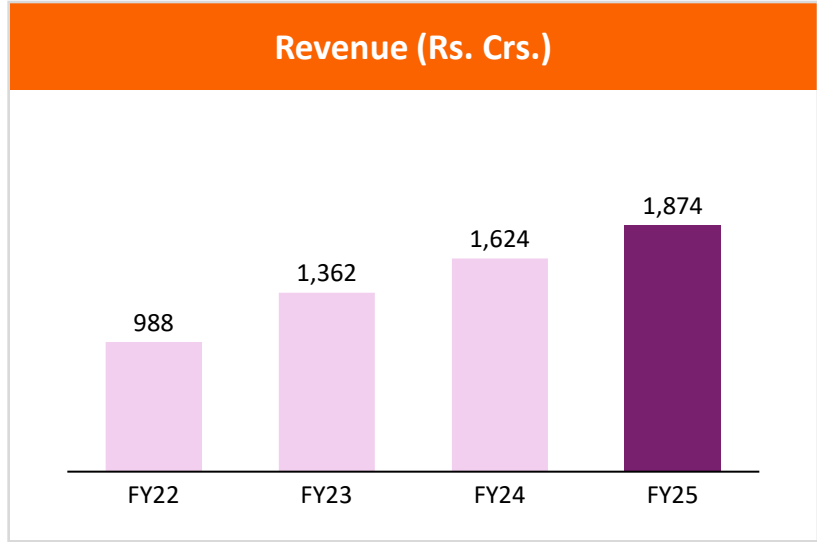
Segment Wise Revenues (Rs. Crs.)



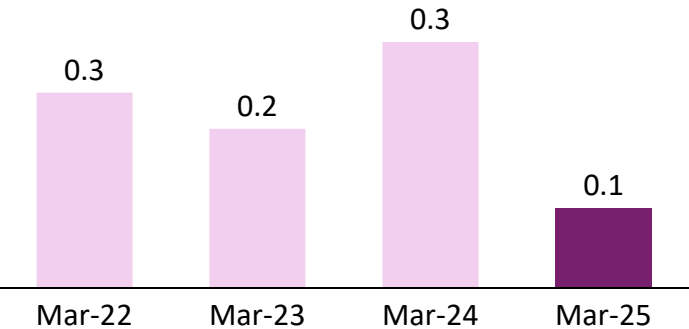
Biscuit Segment includes Domestic, Exports and CSD ; Bakery Segment includes Retail and Institutional

* Total Revenue includes revenue from contract manufacturing and other operating revenues

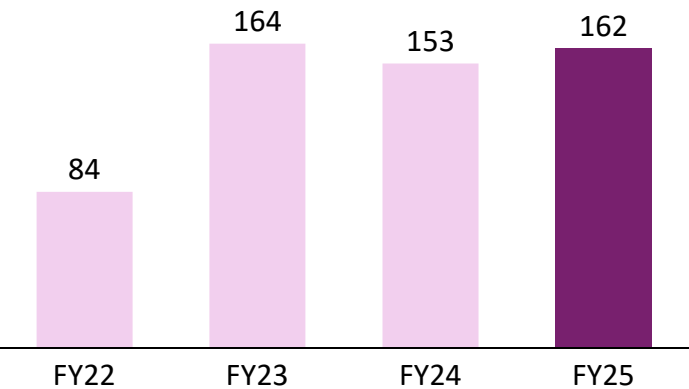
Consolidated Performance Highlights



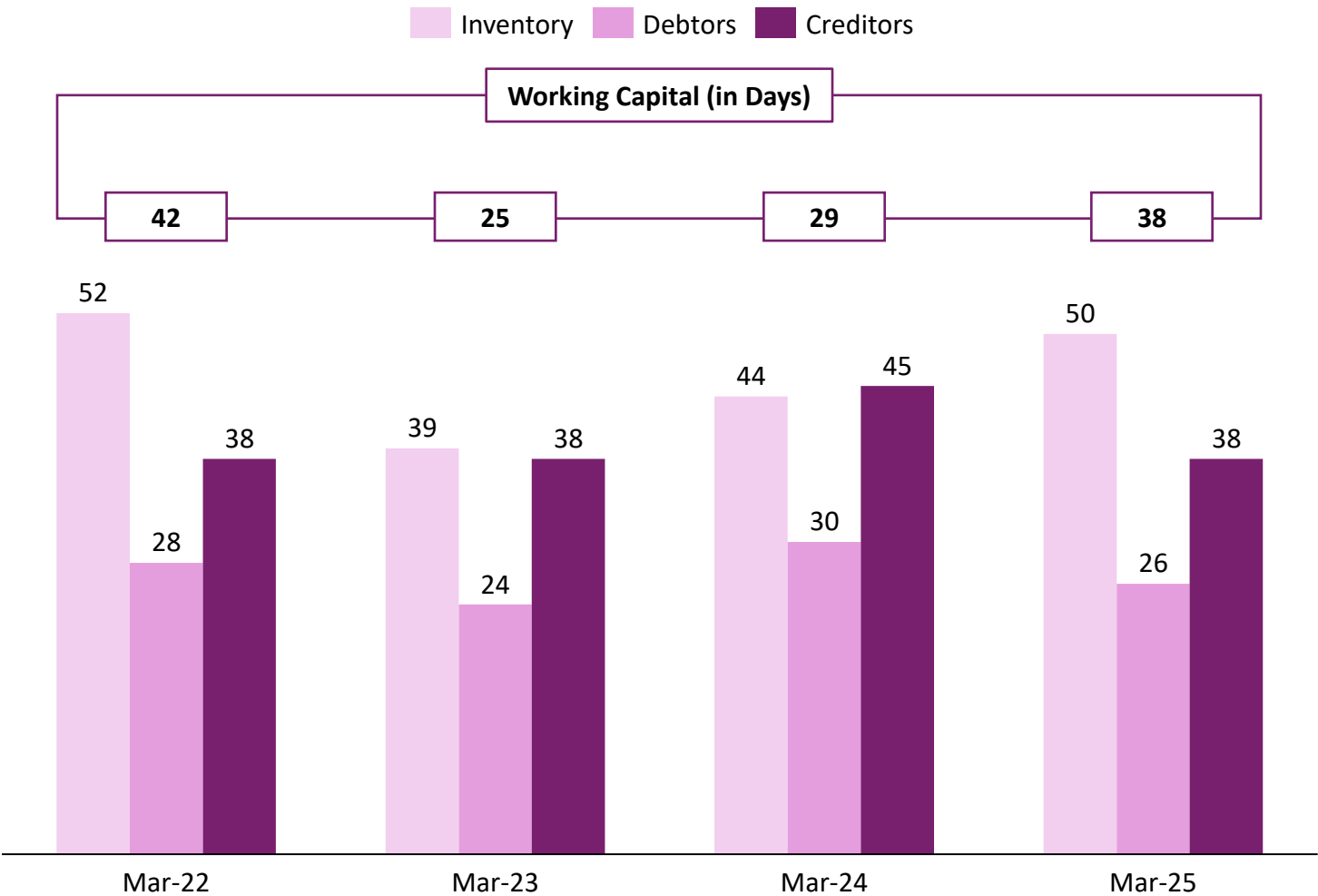
Debt to Equity



Cash Flow from Operations (Rs. Crs.)



Working Capital (in Days)



Consolidated Profit & Loss Statement

Profit & Loss Statement (Rs. Crs.)	FY25	FY24	FY23	FY22
Revenue from Operations	1,873.9	1,623.9	1,362.1	988.2
Cost of Materials Consumed	982.9	833.6	737.7	536.0
Purchase of stock-in-trade	38.9	40.6	23.8	15.6
Changes in Inventories of Finished Goods and Work in Progress	-13.2	-8.1	-7.4	-0.5
Gross Profit	865.3	757.8	608.1	437.1
GP %	46.2%	46.7%	44.6%	44.2%
Employee Benefits Expense	258.8	218.2	163.0	137.8
Other Expenses	355.0	297.2	269.9	176.8
EBITDA	251.5	242.4	175.2	122.5
EBITDA %	13.4%	14.9%	12.9%	12.4%
Other Income	29.0	19.0	12.0	6.3
Depreciation and Amortisation Expense	75.9	61.4	53.3	46.0
EBIT	204.6	200.1	134.0	82.8
Finance Costs	12.9	11.8	12.9	7.1
Share of net profit of associate accounted for using the equity method	0.1	0.1	-0.3	0.0
PBT	191.8	188.3	120.7	75.7
Total Tax Expense	48.5	47.9	30.6	18.6
Profit for the year	143.2	140.4	90.1	57.1
PAT %	7.6%	8.6%	6.6%	5.8%

Consolidated Historical Balance Sheet

EQUITY AND LIABILITIES (Rs. Crs.)	31-Mar-25	31-Mar-24	31-Mar-23	31-Mar-22
Equity				
Equity share capital	61.3	58.8	58.8	58.8
Other equity	1,104.4	604.1	485.5	410.2
Total equity	1,165.8	662.9	544.3	469.0
Non-current liabilities				
Financial liabilities				
(i) Borrowings	60.9	149.0	94.0	88.0
(ii) Lease liabilities	48.8	18.3	5.1	5.9
Provisions	5.2	5.8	5.3	6.5
Deferred tax liabilities (net)	8.5	9.5	9.8	9.9
Other non-current liabilities	7.3	10.1	8.1	8.5
Total non-current liabilities	130.6	192.6	122.4	118.9
Current liabilities				
Financial liabilities				
(i) Borrowings	70.5	75.6	26.7	40.5
(ii) Lease liabilities	4.0	2.0	1.2	1.1
(iii) Trade payables				
(a) Total outstanding dues of micro enterprises and small enterprises	12.7	9.3	10.4	9.0
(b) Others	92.7	97.4	67.1	48.7
(iv) Other financial liabilities	64.2	40.1	12.2	8.2
Other current liabilities	19.3	15.3	40.3	22.9
Provisions	5.9	5.0	6.0	3.8
Current tax liabilities (net)	0.3	0.0	0.9	0.1
Total current liabilities	269.4	244.8	164.7	134.3
Total liabilities	400.1	437.4	287.0	253.2
Total Equity and Liabilities	1,565.9	1,100.3	831.4	722.2

Consolidated Historical Balance Sheet

ASSETS (Rs. Crs.)	31-Mar-25	31-Mar-24	31-Mar-23	31-Mar-22
Non-current assets				
Property, plant and equipment	550.4	491.6	407.6	391.4
Right-of-use assets	63.3	31.9	18.2	19.2
Capital work-in-progress	237.0	94.4	48.7	11.9
Goodwill	0.4	0.4	0.4	0.4
Other intangible assets	9.1	0.1	0.1	0.2
Intangible asset under Development	0.9	0.0	0.0	0.0
Investments accounted for using the equity method	3.8	3.7	3.6	4.0
Financial assets				
(i) Investments	0.3	0.4	0.5	0.3
(ii) Loans	0.3	0.3	0.0	0.0
(iii) Other financial assets	14.9	8.1	35.9	3.9
Non-current tax assets (net)	4.2	4.1	4.1	4.1
Deferred tax assets (net)	0.4	0.0	0.0	0.0
Other non-current assets	62.3	56.1	18.2	10.9
Total non-current assets	947.1	691.0	537.3	446.3
Current assets				
Inventories	137.1	103.7	81.4	78.7
Financial assets				
(i) Trade receivables	135.0	133.1	90.3	75.0
(ii) Cash and cash equivalents	86.2	7.6	9.0	32.5
(iii) Bank balances other than cash and cash equivalents	202.0	119.5	65.9	50.6
(iv) Loans	0.8	0.6	0.5	0.5
(v) Other financial assets	15.9	25.4	14.1	17.8
Other current assets	41.8	19.4	26.0	14.4
Total current assets	618.8	409.3	294.1	275.9
Total Assets	1,565.9	1,100.3	831.4	722.2

Consolidated Cash Flow Statement

Cash Flow Statement (Rs. Crs.)	Mar-25	Mar-24	Mar-23	Mar-22
Cash Flow from Operating Activities				
Profit before Tax	191.8	188.3	120.7	75.7
Adjustment for Non-Operating Items	72.8	61.4	61.3	46.5
Operating Profit before Working Capital Changes	264.6	249.7	182.0	122.2
Movement in Working Capital	-53.4	-47.2	11.8	-16.8
Cash Generated from Operations	211.2	202.5	193.8	105.4
Income tax paid (net)	-49.8	-49.0	-29.8	-21.2
Net Cash generated from operating activities	161.5	153.4	164.1	84.3
Cash Flow used in Investing Activities	-331.4	-223.5	-151.0	-56.5
Net Cash generated from financing activities	248.4	68.8	-36.6	-30.0
Net increase/ (decrease) in Cash & Cash equivalents	78.5	-1.4	-23.5	-2.3
Cash and cash equivalents at beginning of the year	7.6	9.0	32.5	34.7
Cash and cash equivalents at the end of the year	86.1	7.6	9.0	32.5

Company

Mrs. Bector's



CIN: L74899PB1995PLC033417

Company



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Meeting Request

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