7th November, 2025

To,
BSE Limited
Listing Dept. / Dept. of Corporate Services,
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400 001.

Security Code: 500101
Security ID: ARVIND

To,
National Stock Exchange of India Limited
Listing Dept., Exchange Plaza, 5th Floor,
Plot No. C/1, G. Block,
Bandra-Kurla Complex,
Bandra (E),
Mumbai - 400 051.

Symbol: ARVIND

Dear Sir/Madam,

Sub: Investor Presentation on Unaudited financial results for the quarter and half year ended on 30th September, 2025

Ref.: Regulations 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Pursuant to Regulations 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith Investor Presentation issued by the Company in respect of Unaudited financial results for the quarter and half year ended on 30th September, 2025.

You are requested to take the same on records.

Thanking you

Yours faithfully,
For Arvind Limited

KRUNAL DEVENDRAKUMAR BHATT
Digitally signed by KRUNAL DEVENDRAKUMAR BHATT
Date: 2025.11.07 13:15:06 +05'30'

Krunal Bhatt
Company Secretary

Encl.: As above.

Arvind

FASHIONING POSSIBILITIES

Arvind Limited Q2 FY26 Results

Investor Review Note

07th Nov 2025 | Ahmedabad

Safe harbour statement

Certain statements contained in this document may be statements of future expectations and other forward looking statements that are based on management's current view and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. None of Arvind Limited or any of its affiliates, advisors or representatives shall have any liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this document or its content or otherwise arising in connection with this document. This document does not constitute an offer or invitation to purchase or subscribe for any shares and neither it nor any part of it shall form the basis of or be relied upon in connection with any contract or commitment whatsoever.

Q2 reflections – hits & misses

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What went right

+ Strong volume growth in Fabric & Garmenting, Near term orderbook full
+ Garment volume of 10.7 Mn pcs, a growth of 17% YoY
+ Rebound in AMD revenue growth at 15% YoY. Defence orders which were on pause have started to come in
+ No customer loss despite U.S. tariffs, supported by our integrated, end-to-end supply chain & differentiated product portfolio
+ Significant efforts on accelerating diversification by adding new geographies
+ Total exposure in terms of direct revenue from US is limited to ~ ₹500 Cr (21% of topline).
+ Tariff impact was ~₹23 Cr, partially off set by increased volumes

What could have gone better

- Uncertainty & unpredictability continues for US business.
- Margin expansion restricted to ~41 bps due to tariff overhang.

Steady growth & margins

₹ Cr | YoY

	₹ Cr	YoY
Revenues	2371	*8%*
EBITDA	262	*13%*
PAT (Before exceptional items)	107	*70%*
Closing Net Debt	1270	*1284 (31st Mar 2025)*

- **Textile**
  - Volume growth across segments in spite of global uncertainty
  - +17% Δ in Garmenting volume, crosses 10.7 Mn Pcs.
  - +16% Δ in Denim volume, crosses 15 Mn Mtr
  - Woven volume surpasses 35 Mn Mtr resulting 100% utilisation
- **AMD**
  - 15% growth for the Qtr with stable margins.
- **EBITDA & EBITDA margin**
  - Double digit EBITDA growth including tariff impact (₹23 Cr)
  - EBITDA margin improved by ~41 bps YoY (~140 bps without tariff impact)

The growth momentum proves the organization's strategic agility, and adapt to external challenges, backed by a solid foundation, resilient operation, and differentiated offerings.

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Q2 FY26 & H1 FY26 | Summary P&L

Best ever Q2 performance (Revenue, EBITDA & PAT)

₹ Cr

Particulars	Q2 FY26	Q2 FY25	YoY Change	H1'FY26	H1'FY25	YoY Change
Revenue from Operations	**2,371**	**2,188**	**8%**	**4,377**	**4,019**	**9%**
Other Income	15	12		24	25	
EBITDA#	**262**	**233**	**13%**	**448**	**396**	**13%**
EBIDTA %	*11.0%*	*10.6%*		*10.2%*	*9.8%*	
Interest	41	39		82	79	
Depreciation^	72	60		141	128	
PBT	**149**	**135**	**11%**	**225**	**189**	**19%**
Tax@	42	72		64	83	
PAT	**107**	**63**	**70%**	**161**	**107**	**52%**
Cash Accruals	179	122		302	234	

@ Tax Expense for Q2FY25 included higher provision of deferred tax of ₹29 Cr due to change in Tax rate in Capital Gain in The Finance (No. 2) Act, 2024

^ Depreciation in Q2FY25 was lower due to phasing out of Ethiopia's asset in earlier Qtr.

#EBITDA includes other income

Segment Performance

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₹ Cr

Particulars	Q2 FY26				Q2 FY25				Δ YoY
Business	**Revenue**	**EBIDTA**	**EBIDTA %**	**ROCE %**	**Revenue**	**EBIDTA**	**EBIDTA %**	**ROCE %**	***Revenue***
Textiles	1803	180	10.0%	14.2%	1633	168	10.3%	15.0%	*10.4%*
Advanced Material	446	60	13.6%	29.7%	388	60	15.3%	28.5%	*14.9%*
Others	185	22			188	5			
Inter Segment	-63				-21				
Total	**2371**	**262**	**11.0%**	**14.4%**	**2188**	**233**	**10.6%**	**13.9%**	***8.4%***

Particulars	H1 FY26				H1 FY25				Δ YoY
Business	**Revenue**	**EBIDTA**	**EBIDTA %**	**ROCE %**	**Revenue**	**EBIDTA**	**EBIDTA %**	**ROCE %**	***Revenue***
Textiles	3339	310	9.3%	11.4%	2983	268	9.0%	10.3%	*11.9%*
Advanced Material	797	106	13.3%	25.5%	717	105	14.7%	24.4%	*11.2%*
Others	334	33			360	23			
Inter Segment	-93				-40				
Total	**4377**	**448**	**10.2%**	**11.6%**	**4019**	**396**	**9.8%**	**10.8%**	***8.9%***

Q2 FY26 : Run rate ROCE considering normalized EBIT# and invested capital in use* improved by ~150 bps to ~17.2% (Reported ROCE is 14.4%)

*#After impact of one offs| *Capital Employed { without CWIP} | Inter Segment constitutes elimination in consolidation for inter segment transactions*

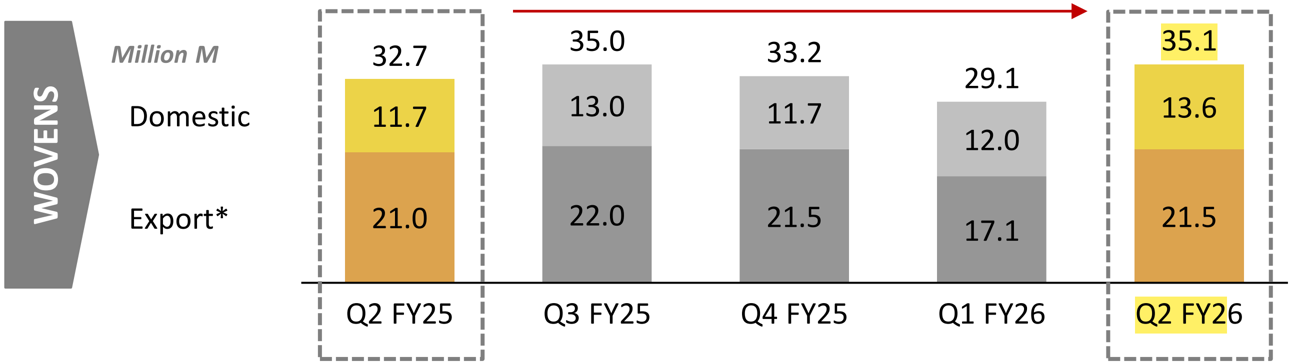
Consolidated Balance sheet as at 30th Sep 2025

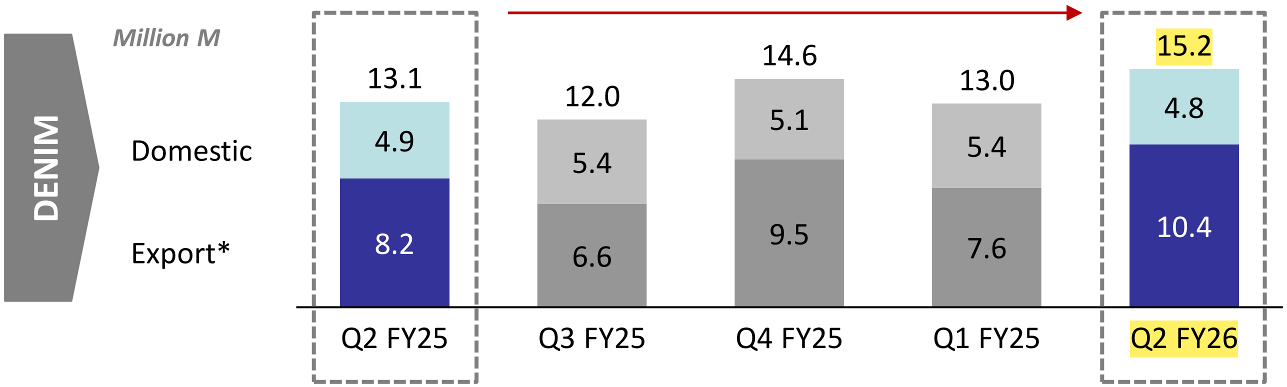
₹ Cr

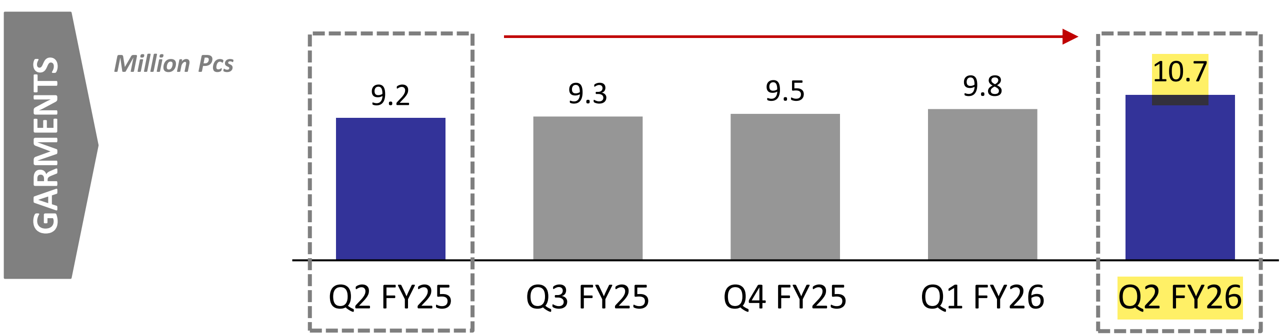
Particulars	30th Sep 25	31st Mar 25
Shareholders' Fund	**3927**	**3871**
Share Capital	262	262
Reserves & Surplus	3575	3524
Minority Interest	90	85
Borrowings	**1348**	**1376**
Long Term Borrowings	253	292
Short Term Borrowings	1006	982
Long Term Liability Maturing in one year	89	102
Lease Liabilities (Current + Non Current)	**189**	**186**
Other Liabilities	**2766**	**2665**
Total	8231	8099
Assets	**4374**	**4327**
Fixed Assets	3874	3828
ROU Assets	161	160
Non Current Investments	142	149
Other Non Current Assets	197	190
Cash and cash equivalents	**97**	**117**
Other Current Assets	**3760**	**3655**
Total	8231	8099

- Long term borrowing at ₹342 Cr, decreased by ₹52 Cr on account of scheduled repayment.
- Short-term borrowing increased by 24 Cr

Strong operational performance delivering peak volumes







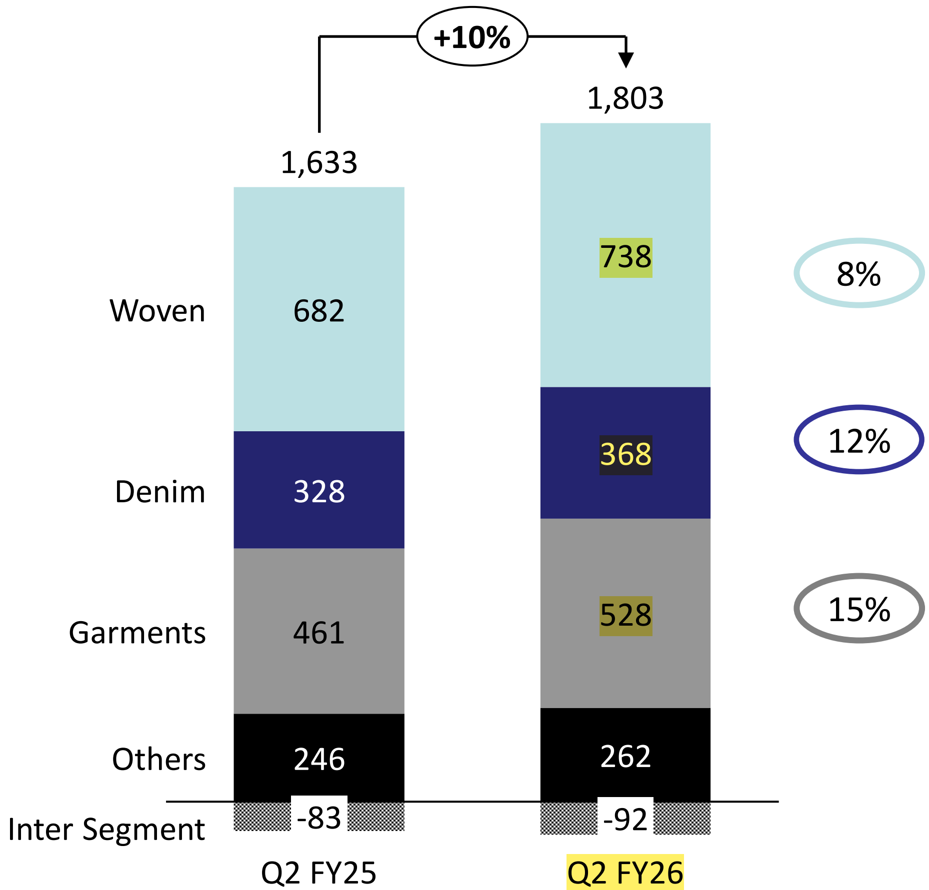
Comparison for Q2 FY26 (YoY)

- Woven volume surpasses 35 Mn mtr, a growth of 8% on YoY basis & 21% sequentially.
- Denim volumes up 16%, marking the highest performance in 13 Qtr, backed by higher verticalization.
- Full Garments volume surpasses 10.7 Mn pcs
- Above Garmenting growth is driven by higher capacity utilization, new customer acquisition and increased verticalization.

** Export volumes includes sales made to export customers and shipments made to their garment factories in India*

Strong segmental performance driven by healthy realisation and vertical integration

Textile revenues (₹ Cr)

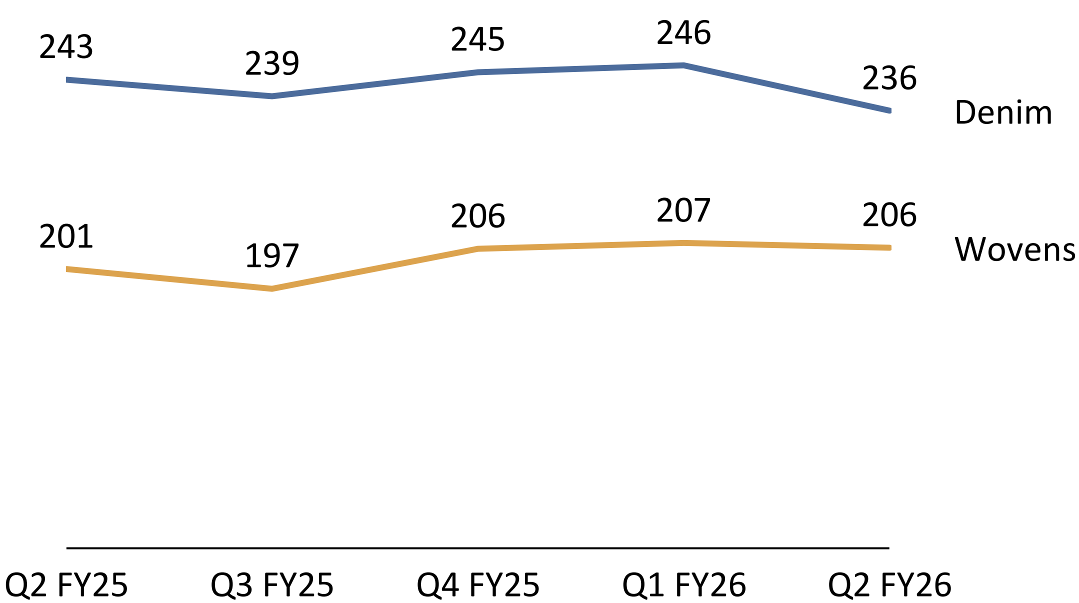


Q2 FY26 (YoY)

- Stable pricing and optimized product mix fueled consistent revenue expansion for woven.
- Balanced product portfolio dovetail by verticalization enabled volume-led revenue progression for Denim .
- Consistent double digit growth enables Garmenting revenue crosses ₹2,000 Cr, Quarterly run rate basis.

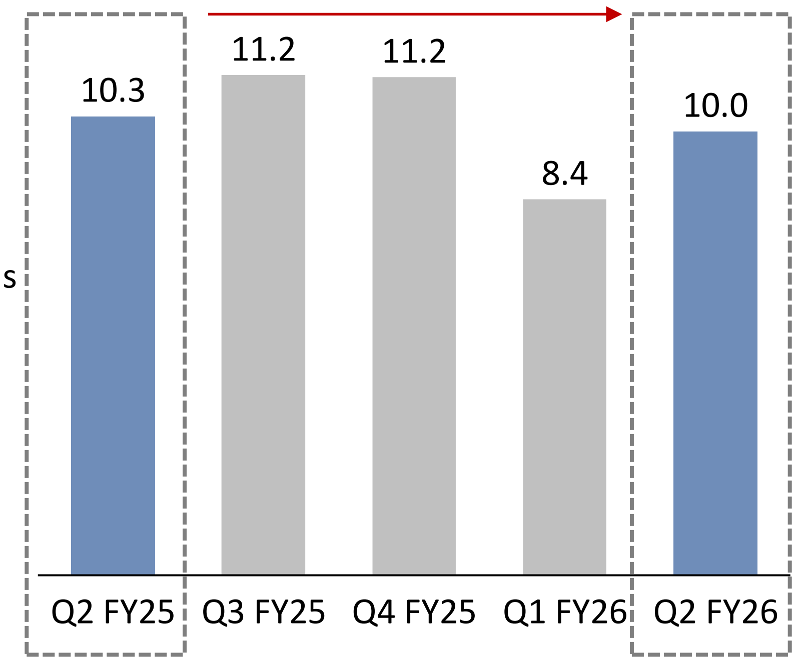
Realisation remained stable as tariff related impact taken in cost line item

Fabric realisation *₹/m*



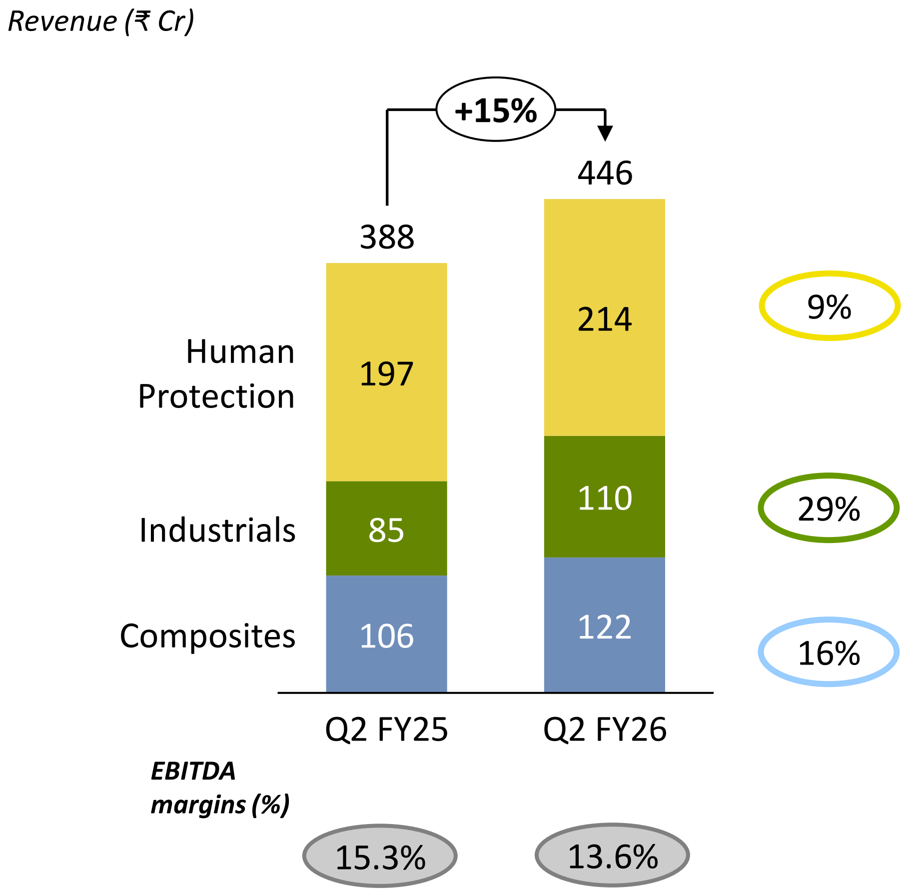
Textile Margin

EBITDA Margins (%)



AMD reported a positive momentum and strength across segments

AMD performance summary



Comments

Overall

- Topline growth returns to healthy mid-teens
- Limited impact of tariff so far, customers base remains strong & inquiry levels are high
- AMD business transferred to AAML (100% Subsidiary of Arvind Ltd)

Human Protection

- Resumption of orders in Defense segments

Industrials

- Revenue growth driven by strong volumes and price realization

Composites

- Pultrusion business saw strong resurgence of demand across key markets

Note : Normalising the Tariff & related impact, AMD margins would have been 15.2%

AAML: Arvind Advanced Material Limited

Shaping a sustainable and responsible future

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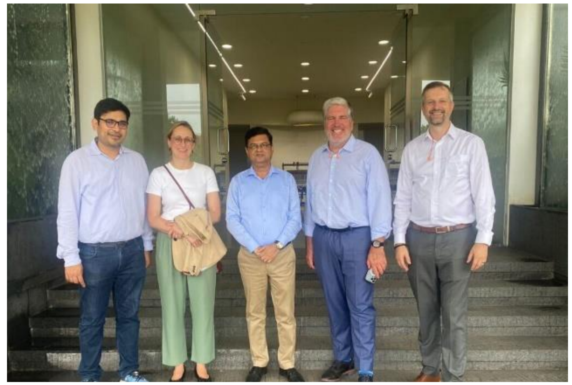
Sustainable Dyeing Technology

First ever supercritical CO2 dyeing Technology in India delivering upto…

- 76% reduction in water consumption
- 67% reduction in energy requirements
- 90% saving in Dyes and Chemicals.

Partnership with H&M will create stickiness.

Circularity in Textiles



Partnership with Circ Inc. (USA) to embed circular material in to production

- Five-year collaboration to purchase recycled polyester and lyocell fibers
- Facilitates large-scale adoption of next-gen circular materials.
- Reinforces Arvind's commitment to sustainable and circular fashion value chains.

Climate Leadership

SCIENCE BASED TARGETS

SBTi Net-Zero Commitment

- SBTi-approved near-, long-term, and net-zero targets aligned with 1.5°C pathway.
- Targeting net-zero GHG emissions across the value chain by FY2050.
- Strengthens Arvind's leadership in climate action and responsible growth.

All the sustainability initiatives reaffirm the company's commitment to being a responsible corporate citizen, underscore its leadership in the industry in advancing ESG principles, and reflect its core belief of doing what is fundamentally right.

Outlook for Q3 FY26

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Macro Environment

- US consumption remains strong; Fed rate cuts expected to maintain/ boost momentum
- GST and personal tax cuts expected to lift discretionary consumption
- Early festivals expected to result in a longer wedding season

Business Outlook for Q3 FY26

- Healthy Q3 order book, aligned with seasonally stronger H2
- AMD to continue growth momentum to clock 18% - 20% revenue growth.
- Garments volume will continue to witness mid-teen growth.
- Tariffs to impact certain parts of direct to US business (20-25% of overall revenue)
  - ₹25-30 Cr impact on quarterly EBITDA
- Management action on cost front is expected to partially offset impact of tariff in H2
- Accelerated efforts to onboard new discerning customers.

Capital Allocation

- FY26 CAPEX: ₹400–450 Cr, with ₹220 Cr invested to date
- Selective deferrals of non-critical spends to preserve liquidity flexibility

Thank You!