Gillette India Limited
CIN: L28931MH1984PLC267130
Regd. Office
P&G Plaza, Cardinal Gracias Road,
Chakala, Andheri (E),
Mumbai - 400099
Tel: (91-22) 6958 6000
Fax: (91-22) 6958 7337
Website: in.pg.com

October 30, 2025

To,
The Corporate Relations Department
The BSE Limited
Department of Corporate Services
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai – 400001
Ref:- Scrip Code:- 507815

To,
The Listing Department
The National Stock Exchange of India Limited
Exchange Plaza, Plot No. C/1, G Block,
Bandra Kurla Complex, Bandra (East),
Mumbai – 400051
Ref:- Scrip Code:- GILLETTE

Dear Sir / Madam,

Sub:- Outcome of Board meeting held on October 30, 2025

We are pleased to inform you that at a meeting of the Board of Directors of the Company held today, i.e. October 30, 2025, (commenced at 14:48 P.M. and concluded at 15:24 P.M.), the Unaudited Financial Results for the quarter ended September 30, 2025 were approved.

We are enclosing herewith the following:

a. Unaudited Financial Results for the quarter ended September 30, 2025; and
b. Limited Review Report in respect of the Unaudited Financial Results for the quarter ended September 30, 2025, furnished by Statutory Auditors of the Company.

Kindly take the same on record and oblige.

Thanking you,
Yours faithfully,

For Gillette India Limited

FLAVIA PETER MACHADO
Digitally signed by FLAVIA PETER MACHADO
Date: 2025.10.30 15:35:20 +05'30'

Flavia Machado
Company Secretary

Gillette India Limited
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Mumbai - 400099
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(₹ in Lakhs)

STATEMENT OF UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTH PERIOD ENDED 30TH SEPTEMBER 2025

	Particulars	(1) Three Months Ended 30th September 2025	(2) Preceding Three Months Ended 30th June 2025	(3) Corresponding Three Months Ended 30th September 2024	(4) Six Months Ended 30th September 2025	(5) Corresponding Six Months Ended 30th September 2024	(6) Previous Year - Nine Month Period Ended 31st March 2025
		(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited) (Refer note 8 below)	(Audited) (Refer note 7 below)
1	Revenue from operations	81 081	70 672	78 182	1 51 753	1 42 715	2 23 484
2	Other income	871	668	705	1 539	1 163	2 798
3	**Total income (1+2)**	**81 952**	**71 340**	**78 887**	**1 53 292**	**1 43 878**	**2 26 282**
4	**Expenses**						
(a)	Cost of raw and packing materials consumed	24 827	17 697	17 227	42 524	33 300	53 520
(b)	Purchases of stock-in-trade (Traded goods)	11 436	8 157	14 409	19 593	20 262	40 179
(c)	Changes in inventories of finished goods, work-in-progress and stock-in-trade	(1 868)	(4 250)	2 425	(6 118)	1 762	(2 161)
(d)	Employee benefits expense	5 326	4 889	4 811	10 215	8 796	13 258
(e)	Finance costs	407	104	105	511	472	851
(f)	Depreciation and amortization expense	1 968	2 046	1 924	4 014	4 044	6 428
(g)	Advertising & sales promotion expenses	11 240	13 637	11 344	24 877	22 769	31 907
(h)	Other expenses	9 344	9 517	8 917	18 861	19 225	26 885
	Total expenses	**62 680**	**51 797**	**61 162**	**1 14 477**	**1 10 630**	**1 70 867**
5	**Profit before tax (3-4)**	**19 272**	**19 543**	**17 725**	**38 815**	**33 248**	**55 415**
6	**Income tax expense**						
(a)	Current tax	5 193	5 164	4 796	10 357	8 874	14 615
(b)	Deferred tax	(286)	(190)	(372)	(476)	(489)	(584)
(c)	Prior year tax adjustments	----	----	----	----	(35)	(382)
	Income tax expense	**4 907**	**4 974**	**4 424**	**9 881**	**8 350**	**13 649**
7	**Profit for the period (5-6)**	**14 365**	**14 569**	**13 301**	**28 934**	**24 898**	**41 766**
8	**Other comprehensive income/(loss)**						
	Items that will not be reclassified to profit or loss:						
	Re- measurement of the defined benefit plans	140	(156)	236	(16)	53	(622)
	Income tax effect on above	(35)	39	(59)	4	(13)	157
	Total other comprehensive income/(loss)	**105**	**(117)**	**177**	**(12)**	**40**	**(465)**
9	**Total comprehensive income for the period (7+8)**	**14 470**	**14 452**	**13 478**	**28 922**	**24 938**	**41 301**
10	Paid-up equity share capital (Face Value ₹ 10 per Equity Share)	3 259	3 259	3 259	3 259	3 259	3 259
11	Other Equity						99 052
12	**Earnings per share (Face value of ₹ 10/- per equity share) (not annualised):**						
(a)	Basic (in ₹)	44.08	44.71	40.82	88.79	76.41	128.17
(b)	Diluted (in ₹)	44.08	44.71	40.82	88.79	76.41	128.17

See accompanying notes to the Financial Results

Segment wise Revenue, Results, Assets and Liabilities under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

(₹ in Lakhs)

Particulars	(1) Three Months Ended 30th September 2025	(2) Preceding Three Months Ended 30th June 2025	(3) Corresponding Three Months Ended 30th September 2024	(4) Six Months Ended 30th September 2025	(5) Corresponding Six Months Ended 30th September 2024	(6) Previous Year - Nine Month Period Ended 31st March 2025
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited) (Refer note 8 below)	(Audited) (Refer note 7 below)
1.Segment Revenue						
- Grooming	66 593	57 693	64 890	1 24 286	1 16 858	1 86 411
- Oral Care	14 488	12 979	13 292	27 467	25 857	37 073
Total Income from Operations	**81 081**	**70 672**	**78 182**	**1 51 753**	**1 42 715**	**2 23 484**
2.Segment Results (Profit/(Loss)) before finance costs and tax						
- Grooming	16 238	15 353	15 732	31 591	29 752	45 946
- Oral Care	2 563	3 681	1 570	6 244	2 868	7 729
Total Segment Results	**18 801**	**19 034**	**17 302**	**37 835**	**32 620**	**53 675**
Less: Finance costs	(407)	(104)	(105)	(511)	(472)	(851)
Add/(Less): Unallocable Income net of Unallocable Expenditure	878	613	528	1 491	1 100	2 591
Total Profit Before Tax	**19 272**	**19 543**	**17 725**	**38 815**	**33 248**	**55 415**
3. Segment assets						
- Grooming	1 12 700	1 07 073	99 765	1 12 700	99 765	1 06 621
- Oral Care	11 149	11 603	9 978	11 149	9 978	12 056
Total Segment Assets	**1 23 849**	**1 18 676**	**1 09 743**	**1 23 849**	**1 09 743**	**1 18 677**
- Unallocated Corporate Assets	91 096	93 875	93 969	91 096	93 969	73 093
Total Assets	**2 14 945**	**2 12 551**	**2 03 712**	**2 14 945**	**2 03 712**	**1 91 770**
4. Segment liabilities						
- Grooming	65 539	62 786	58 334	65 539	58 334	59 686
- Oral Care	13 575	12 351	13 386	13 575	13 386	11 236
Total Segment Liabilities	**79 114**	**75 137**	**71 720**	**79 114**	**71 720**	**70 922**
- Unallocated Corporate Liabilities	19 574	20 524	21 297	19 574	21 297	18 537
Total Liabilities	**98 688**	**95 661**	**93 017**	**98 688**	**93 017**	**89 459**

Notes to Segment Results:

a. Segments have been identified in line with the Indian Accounting Standard (Ind AS) 108- Operating Segments.

b. Grooming segment produces and sells shaving system and cartridges, blades, toiletries and components. Oral Care segment produces and sells tooth brushes and oral care products.

c. All assets are allocated to reportable segments other than loans, other financial assets and income tax and deferred tax assets. Assets used jointly by reportable segments are allocated on the basis of the revenues earned by individual reportable segments.

d. All liabilities are allocated to reportable segments other than provisions, other current liabilities and current tax liabilities. Liabilities for which reportable segments are jointly liable are allocated in proportion to the segment cost ratio.

1 **Statement of Assets and Liabilities** (₹ in Lakhs)

Particulars	As at 30th September 2025 (Unaudited)	As at 31st March 2025 (Audited)
ASSETS		
Non-current assets		
Property, plant and equipment	32 240	34 211
Capital work-in-progress	3 054	1 736
Financial assets		
(i) Loans	2 145	2 089
(ii) Other financial assets	309	340
Deferred tax assets (Net)	6 917	6 439
Non-current tax assets (Net)	12 940	12 938
Other non-current assets	3 128	5 769
Total non-current assets	**60 733**	**63 522**
Current assets		
Inventories	51 018	45 347
Financial assets		
(i) Trade receivables	38 050	37 903
(ii) Cash and cash equivalents	58 958	41 545
(iii) Bank balances other than (ii) above	194	369
(iv) Loans	280	263
(v) Other financial assets	2 882	671
Other current assets	2 830	2 150
Total current assets	**1 54 212**	**1 28 248**
Total Assets	**2 14 945**	**1 91 770**
EQUITY AND LIABILITIES		
EQUITY		
Equity share capital	3 259	3 259
Other equity	1 12 998	99 052
Total Equity	**1 16 257**	**1 02 311**
LIABILITIES		
Non-current liabilities		
Financial liabilities		
(i) Leased liabilities	5	5
Provisions	11 393	11 269
Total non-current liabilities	**11 398**	**11 274**
Current liabilities		
Financial liabilities		
(i) Leased Liabilities	----*	----*
(ii) Trade payables		
Total outstanding dues of micro enterprises and small enterprises	488	485
Total outstanding dues of creditors other than micro enterprises and small enterprises	72 506	64 649
(iii) Other financial liabilities	1 266	1 108
Other current liabilities	5 292	5 068
Provisions	6 131	5 932
Current tax liabilities (Net)	1 607	943
Total current liabilities	**87 290**	**78 185**
Total Liabilities	**98 688**	**89 459**
Total Equity and Liabilities	**2 14 945**	**1 91 770**

* denotes amount less than ₹ 50 000

2 **Statement of Cash Flows**

(₹ in Lakhs)

Particulars	Six Months Ended 30th September 2025 (Unaudited)	Nine Month Period Ended 31st March 2025 (Audited) (Refer note 7 below)
A. Cash Flows from Operating Activities		
Profit before tax	**38 815**	**55 415**
Adjustments for:		
Depreciation and amortization expense	4 014	6 428
Loss on disposal of property, plant and equipment	67	136
Finance costs	511	851
Provision for doubtful receivables (net)	(90)	129
Interest income	(1 380)	(1 799)
Net unrealised foreign exchange loss	232	180
Expense recognised in respect of equity settled share based payments	339	394
Operating profit before working capital changes	**42 508**	**61 734**
Working capital adjustments		
(Increase) in trade receivables	(70)	(10 570)
(Increase) in financial assets	(2 221)	(527)
(Increase) in inventories	(5 671)	(5 763)
Decrease in other assets	2 923	1 199
Increase in trade and other payables	7 856	2 507
(Decrease)/Increase in provisions	(197)	303
Cash generated from operations	**45 128**	**48 883**
Income taxes paid (net of refund)	(9 690)	(16 098)
Net cash generated from operating activities	**35 438**	**32 785**
B. Cash Flows from Investing Activities		
Payment to acquire property, plant and equipment and capital work-in-progress	(4 267)	(4 364)
Proceeds from sale of property, plant and equipment	9	12
Interest received	1 348	1 812
Change in earmarked balances	200	(200)
Net cash (used in) investing activities	**(2 710)**	**(2 740)**
C. Cash Flows from Financing Activities		
Dividend paid	(15 315)	(35 843)
Principal payment of lease liabilities	—*	—*
Interest paid on lease liabilities	—*	—*
Net cash (used in) financing activities	**(15 315)**	**(35 843)**
Net increase / (decrease) in cash and cash equivalents (A+B+C)	**17 413**	**(5 798)**
Cash and cash equivalents at the beginning of the year	**41 545**	**47 343**
Cash and cash equivalents at the end of the period	**58 958**	**41 545**

* Denotes amount less than ₹ 50 000

3 The above results have been reviewed by the Audit Committee and approved by the Board of Directors of the Company at their respective meetings held on October 30, 2025 and have been subjected to a limited review by the Statutory Auditors of the Company.These financial results are prepared and published in accordance with Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

4 The Unaudited Financial Results are prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 “Interim Financial Reporting” (Ind AS-34), as prescribed under Section 133 of the Companies Act, 2013, read with relevant Rules issued thereunder and other accounting principles generally accepted in India.

5 The Statement of Assets and Liabilities as at September 30, 2025, is attached herewith as Note 1.

6 The Statement of Cash Flows has been prepared under the indirect method as set out in Ind AS -7 on the "Statement of Cash Flows" and is attached herewith as Note 2.

7 The Board of Directors of the Company, on January 23, 2025, approved the change of the Financial Year end from June 30th to March 31st. Accordingly, the previous Financial Year of the Company viz., 2024-25 was for a period of nine months commencing on July 1, 2024, and ending on March 31, 2025.

8 Pursuant to the change in the Financial Year as mentioned in note 7 above, the figures for the corresponding six months ended September 30, 2024 are arrived at by adding the published audited figures for the quarter ended June 30, 2024 and the published unaudited figures for the quarter ended September 30, 2024.

9 The Company does not have a subsidiary, an associate or a joint venture as at September 30, 2025.

For and on behalf of the Board of Directors of
Gillette India Limited

KUMAR VENKATASU BRAMANIAN
Digitally signed by KUMAR VENKATASUBRAMANIAN
Date: 2025.10.30 15:11:11 +05'30'

Kumar Venkatasubramanian
Managing Director

Place: Mumbai
Date: October 30, 2025

REVIEW REPORT
TO THE BOARD OF DIRECTORS
GILLETTE INDIA LIMITED

1. We have reviewed the accompanying Statement of Unaudited Financial Results of ***GILLETTE INDIA LIMITED*** *("the Company")* for the quarter and six months ended September 30, 2025, together with the Unaudited Statement of Assets and Liabilities, Unaudited Statement of Cash Flows and the notes thereon, ("the Statement") attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, duly initialled by us for identification. This Statement, which is the responsibility of the Company's Management, has been reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on October 30, 2025, and has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 'Interim Financial Reporting' ('Ind AS 34'), prescribed under Section 133 of the Companies Act, 2013 ("the Act") read with relevant Rules issued thereunder, as applicable and other accounting principles generally accepted in India. Our responsibility is to issue a report on the Statement based on our review.

2. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. This Standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review is limited primarily to inquiries of company personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.

3. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with applicable accounting standards and other recognized accounting practices and policies, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, including the manner in which it is to be disclosed, or that it contains any material misstatement.

4. Attention is drawn to note 8 regarding the fact that the Statement includes the results for the corresponding six months ended September 30, 2024 which is arrived at by adding the published audited figures for the quarter ended June 30, 2024 and the published unaudited figures for the quarter ended September 30, 2024, on which we had issued a separate limited review report.

For KALYANIWALLA & MISTRY LLP
CHARTERED ACCOUNTANTS
Firm Regn. No.: 104607W / W100166

ROSHNI
RAYOMAND
MARFATIA

Digitally signed by ROSHNI RAYOMAND MARFATIA
DN: c=IN, o=Personal, postalCode=400001, l=Mumbai, st=Maharashtra, street=M-62, Cusrow Baug Colaba, Mumbai, Mumbai Maharashtra India- 400001- Near Electric House, title=8293, 2.5.4.20=8124e9eabed6e93d03c7b49ba48d3e0b50c821c90000bfa3b050a98354f41be6, serialNumber=518887f7761f485e7c353617b634d2140b3b6688b354a8968644824e78c62af8, email=roshni.marfatia@kmllp.in, cn=ROSHNI RAYOMAND MARFATIA
Date: 2025.10.30 15:19:53 +05'30'

Roshni R Marfatia
PARTNER
M. No.: 106548
UDIN: 25106548BMKSTV1679

Mumbai: October 30, 2025.

P&G

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(₹ in Lakhs)

STATEMENT OF UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTH PERIOD ENDED 30TH SEPTEMBER 2025

	Particulars	(1) Three Months Ended 30th September 2025	(2) Preceding Three Months Ended 30th June 2025	(3) Corresponding Three Months Ended 30th September 2024	(4) Six Months Ended 30th September 2025	(5) Corresponding Six Months Ended 30th September 2024	(6) Previous Year - Nine Month Period Ended 31st March 2025
		(Unaudited)	**(Unaudited)**	**(Unaudited)**	**(Unaudited)**	**(Unaudited) (Refer note 8 below)**	**(Audited) (Refer note 7 below)**
1	Revenue from operations	81 081	70 672	78 182	1 51 753	1 42 715	2 23 484
2	Other income	871	668	705	1 539	1 163	2 798
3	**Total income (1+2)**	**81 952**	**71 340**	**78 887**	**1 53 292**	**1 43 878**	**2 26 282**
4	**Expenses**						
(a)	Cost of raw and packing materials consumed	24 827	17 697	17 227	42 524	33 300	53 520
(b)	Purchases of stock-in-trade (Traded goods)	11 436	8 157	14 409	19 593	20 262	40 179
(c)	Changes in inventories of finished goods, work-in-progress and stock-in-trade	(1 868)	(4 250)	2 425	(6 118)	1 762	(2 161)
(d)	Employee benefits expense	5 326	4 889	4 811	10 215	8 796	13 258
(e)	Finance costs	407	104	105	511	472	851
(f)	Depreciation and amortization expense	1 968	2 046	1 924	4 014	4 044	6 428
(g)	Advertising & sales promotion expenses	11 240	13 637	11 344	24 877	22 769	31 907
(h)	Other expenses	9 344	9 517	8 917	18 861	19 225	26 885
	Total expenses	**62 680**	**51 797**	**61 162**	**1 14 477**	**1 10 630**	**1 70 867**
5	**Profit before tax (3-4)**	**19 272**	**19 543**	**17 725**	**38 815**	**33 248**	**55 415**
6	**Income tax expense**						
(a)	Current tax	5 193	5 164	4 796	10 357	8 874	14 615
(b)	Deferred tax	(286)	(190)	(372)	(476)	(489)	(584)
(c)	Prior year tax adjustments	----	----	----	----	(35)	(382)
	Income tax expense	**4 907**	**4 974**	**4 424**	**9 881**	**8 350**	**13 649**
7	**Profit for the period (5-6)**	**14 365**	**14 569**	**13 301**	**28 934**	**24 898**	**41 766**
8	**Other comprehensive income/(loss)**						
	Items that will not be reclassified to profit or loss:						
	Re- measurement of the defined benefit plans	140	(156)	236	(16)	53	(622)
	Income tax effect on above	(35)	39	(59)	4	(13)	157
	Total other comprehensive income/(loss)	**105**	**(117)**	**177**	**(12)**	**40**	**(465)**
9	**Total comprehensive income for the period (7+8)**	**14 470**	**14 452**	**13 478**	**28 922**	**24 938**	**41 301**
10	Paid-up equity share capital (Face Value ₹ 10 per Equity Share)	3 259	3 259	3 259	3 259	3 259	3 259
11	Other Equity						99 052
12	**Earnings per share (Face value of ₹ 10/- per equity share) (not annualised):**						
(a)	Basic (in ₹)	44.08	44.71	40.82	88.79	76.41	128.17
(b)	Diluted (in ₹)	44.08	44.71	40.82	88.79	76.41	128.17

See accompanying notes to the Financial Results

Segment wise Revenue, Results, Assets and Liabilities under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

(₹ in Lakhs)

Particulars	(1) Three Months Ended 30th September 2025	(2) Preceding Three Months Ended 30th June 2025	(3) Corresponding Three Months Ended 30th September 2024	(4) Six Months Ended 30th September 2025	(5) Corresponding Six Months Ended 30th September 2024	(6) Previous Year - Nine Month Period Ended 31st March 2025
	(Unaudited)	**(Unaudited)**	**(Unaudited)**	**(Unaudited)**	**(Unaudited) (Refer note 8 below)**	**(Audited) (Refer note 7 below)**
1.Segment Revenue						
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- Oral Care	14 488	12 979	13 292	27 467	25 857	37 073
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2.Segment Results (Profit/(Loss)) before finance costs and tax						
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Total Segment Results	**18 801**	**19 034**	**17 302**	**37 835**	**32 620**	**53 675**
Less: Finance costs	(407)	(104)	(105)	(511)	(472)	(851)
Add/(Less): Unallocable Income net of Unallocable Expenditure	878	613	528	1 491	1 100	2 591
Total Profit Before Tax	**19 272**	**19 543**	**17 725**	**38 815**	**33 248**	**55 415**
3. Segment assets						
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- Oral Care	11 149	11 603	9 978	11 149	9 978	12 056
Total Segment Assets	**1 23 849**	**1 18 676**	**1 09 743**	**1 23 849**	**1 09 743**	**1 18 677**
- Unallocated Corporate Assets	91 096	93 875	93 969	91 096	93 969	73 093
Total Assets	**2 14 945**	**2 12 551**	**2 03 712**	**2 14 945**	**2 03 712**	**1 91 770**
4. Segment liabilities						
- Grooming	65 539	62 786	58 334	65 539	58 334	59 686
- Oral Care	13 575	12 351	13 386	13 575	13 386	11 236
Total Segment Liabilities	**79 114**	**75 137**	**71 720**	**79 114**	**71 720**	**70 922**
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Total Liabilities	**98 688**	**95 661**	**93 017**	**98 688**	**93 017**	**89 459**

Notes to Segment Results:

a. Segments have been identified in line with the Indian Accounting Standard (Ind AS) 108- Operating Segments.

b. Grooming segment produces and sells shaving system and cartridges, blades, toiletries and components. Oral Care segment produces and sells tooth brushes and oral care products.

c. All assets are allocated to reportable segments other than loans, other financial assets and income tax and deferred tax assets. Assets used jointly by reportable segments are allocated on the basis of the revenues earned by individual reportable segments.

d. All liabilities are allocated to reportable segments other than provisions, other current liabilities and current tax liabilities. Liabilities for which reportable segments are jointly liable are allocated in proportion to the segment cost ratio.

1 **Statement of Assets and Liabilities**

(₹ in Lakhs)

Particulars	As at 30th September 2025 (Unaudited)	As at 31st March 2025 (Audited)
ASSETS		
Non-current assets		
Property, plant and equipment	32 240	34 211
Capital work-in-progress	3 054	1 736
Financial assets		
(i) Loans	2 145	2 089
(ii) Other financial assets	309	340
Deferred tax assets (Net)	6 917	6 439
Non-current tax assets (Net)	12 940	12 938
Other non-current assets	3 128	5 769
Total non-current assets	**60 733**	**63 522**
Current assets		
Inventories	51 018	45 347
Financial assets		
(i) Trade receivables	38 050	37 903
(ii) Cash and cash equivalents	58 958	41 545
(iii) Bank balances other than (ii) above	194	369
(iv) Loans	280	263
(v) Other financial assets	2 882	671
Other current assets	2 830	2 150
Total current assets	**1 54 212**	**1 28 248**
Total Assets	**2 14 945**	**1 91 770**

EQUITY AND LIABILITIES		
EQUITY		
Equity share capital	3 259	3 259
Other equity	1 12 998	99 052
Total Equity	**1 16 257**	**1 02 311**
LIABILITIES		
Non-current liabilities		
Financial liabilities		
(i) Leased liabilities	5	5
Provisions	11 393	11 269
Total non-current liabilities	**11 398**	**11 274**
Current liabilities		
Financial liabilities		
(i) Leased Liabilities	----*	----*
(ii) Trade payables		
Total outstanding dues of micro enterprises and small enterprises	488	485
Total outstanding dues of creditors other than micro enterprises and small enterprises	72 506	64 649
(iii) Other financial liabilities	1 266	1 108
Other current liabilities	5 292	5 068
Provisions	6 131	5 932
Current tax liabilities (Net)	1 607	943
Total current liabilities	**87 290**	**78 185**
Total Liabilities	**98 688**	**89 459**
Total Equity and Liabilities	**2 14 945**	**1 91 770**

* denotes amount less than ₹ 50 000

2 **Statement of Cash Flows**

(₹ in Lakhs)

Particulars	Six Months Ended 30th September 2025 (Unaudited)	Nine Month Period Ended 31st March 2025 (Audited) (Refer note 7 below)
A. Cash Flows from Operating Activities		
Profit before tax	**38 815**	**55 415**
Adjustments for:		
Depreciation and amortization expense	4 014	6 428
Loss on disposal of property, plant and equipment	67	136
Finance costs	511	851
Provision for doubtful receivables (net)	(90)	129
Interest income	(1 380)	(1 799)
Net unrealised foreign exchange loss	232	180
Expense recognised in respect of equity settled share based payments	339	394
Operating profit before working capital changes	**42 508**	**61 734**
Working capital adjustments		
(Increase) in trade receivables	(70)	(10 570)
(Increase) in financial assets	(2 221)	(527)
(Increase) in inventories	(5 671)	(5 763)
Decrease in other assets	2 923	1 199
Increase in trade and other payables	7 856	2 507
(Decrease)/Increase in provisions	(197)	303
Cash generated from operations	**45 128**	**48 883**
Income taxes paid (net of refund)	(9 690)	(16 098)
Net cash generated from operating activities	**35 438**	**32 785**
B. Cash Flows from Investing Activities		
Payment to acquire property, plant and equipment and capital work-in-progress	(4 267)	(4 364)
Proceeds from sale of property, plant and equipment	9	12
Interest received	1 348	1 812
Change in earmarked balances	200	(200)
Net cash (used in) investing activities	**(2 710)**	**(2 740)**
C. Cash Flows from Financing Activities		
Dividend paid	(15 315)	(35 843)
Principal payment of lease liabilities	----*	----*
Interest paid on lease liabilities	----*	----*
Net cash (used in) financing activities	**(15 315)**	**(35 843)**
Net increase / (decrease) in cash and cash equivalents (A+B+C)	**17 413**	**(5 798)**
Cash and cash equivalents at the beginning of the year	**41 545**	**47 343**
Cash and cash equivalents at the end of the period	**58 958**	**41 545**

* Denotes amount less than ₹ 50 000

3 The above results have been reviewed by the Audit Committee and approved by the Board of Directors of the Company at their respective meetings held on October 30, 2025 and have been subjected to a limited review by the Statutory Auditors of the Company.These financial results are prepared and published in accordance with Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

4 The Unaudited Financial Results are prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 “Interim Financial Reporting” (Ind AS-34), as prescribed under Section 133 of the Companies Act, 2013, read with relevant Rules issued thereunder and other accounting principles generally accepted in India.

5 The Statement of Assets and Liabilities as at September 30, 2025, is attached herewith as Note 1.

6 The Statement of Cash Flows has been prepared under the indirect method as set out in Ind AS -7 on the "Statement of Cash Flows" and is attached herewith as Note 2.

7 The Board of Directors of the Company, on January 23, 2025, approved the change of the Financial Year end from June 30th to March 31st. Accordingly, the previous Financial Year of the Company viz., 2024-25 was for a period of nine months commencing on July 1, 2024, and ending on March 31, 2025.

8 Pursuant to the change in the Financial Year as mentioned in note 7 above, the figures for the corresponding six months ended September 30, 2024 are arrived at by adding the published audited figures for the quarter ended June 30, 2024 and the published unaudited figures for the quarter ended September 30, 2024.

9 The Company does not have a subsidiary, an associate or a joint venture as at September 30, 2025.

For and on behalf of the Board of Directors of Gillette India Limited

KUMAR VENKATASUBRAMANIAN
Digitally signed by KUMAR VENKATASUBRAMANIAN
Date: 2025.10.30 15:11:11 +05'30'

Kumar Venkatasubramanian
Managing Director

ROSHNI RAYOMAND MARFATIA
Digitally signed by ROSHNI RAYOMAND MARFATIA
DN: c=IN, o=Personal, postalCode=400001, l=Mumbai, st=Maharashtra, street=M-62, Cusrow Baug Colaba, Mumbai, Mumbai Maharashtra India-400001- Near Electric House, title=8293, 2.5.4.20=8124e9eabed6e93d03c7b49ba48d3e0b50c821c90000bfa3b050a98354f41be6, serialNumber=518887f7761f485e7c353617b634d2140b3b6688b354a8968644824e78c62af8, email=roshni.marfatia@kmllp.in, cn=ROSHNI RAYOMAND MARFATIA
Date: 2025.10.30 15:19:25 +05'30'

Place: Mumbai
Date: October 30, 2025