



JULY 29, 2021

Strong performance in a recovery quarter

ABB India Ltd Analyst Call

Important notices

This presentation includes forward-looking information and statements including statements concerning the outlook for our businesses. These statements are based on current expectations, estimates and projections about the factors that may affect our future performance, including global economic conditions, and the economic conditions of the regions and industries that are major markets for ABB India Ltd. These expectations, estimates and projections are generally identifiable by statements containing words such as "expects," "believes," "estimates," "targets," "plans," "outlook," "on track," "framework" or similar expressions.

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- business risks associated with the volatile global economic environment and political conditions
- costs associated with compliance activities
- market acceptance of new products and services
- changes in governmental regulations and currency exchange rates, and
- such other factors as may be discussed from time to time in ABB India Ltd's filings with the Securities and Exchange Board of India (SEBI), including its Annual Report
- Impact of ongoing pandemic

Although ABB India Ltd believes that its expectations reflected in any such forward-looking statement are based upon reasonable assumptions, it can give no assurance that those expectations will be achieved.

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Agenda

Business highlights

Financial Highlights



Q2 2021 highlights

Operational highlights



Significant increase in orders and revenues Y-o-Y with double digit growth across all business units



Improved profitability Y-o-Y, margin growth supported by demand and cost optimization



Strong H1 cash generation

Priority areas



Health and Safety, agility to adapt to changing scenarios



Maintain operational efficiencies and customer connect thereby continue business momentum



Focus on **10 step ESG plan**



COVID focus areas

Enable business continuity while ensuring employee safety



Vaccination



Restarting Operations



Refurbish OHCs



Preparing – 3rd Wave







Demand driven by strong short cycle



Short-cycle

Growth driven across most businesses



Market segments

Focus on channels & segments aid price realization



Systems and service

Orders make a come-back this quarter



Process industries and optimization

Energy efficiency, management and stabilization solutions led growth



Discrete

Broad-based order growth supported with automotive green-shoots

Orders +41%¹

INR crores

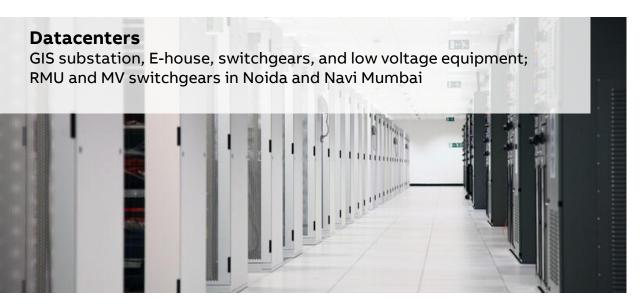


Revenues +45%¹

INR crores



Proactive measures lead to order wins in high growth areas



Power distribution

Power equipment project for a railway tunnel project in J&K GIS package for a north India corridor of the Regional Rapid Transit System



Renewable energy

SCADA and RTU for CGD network for diversified energy major in 7 states Doubly fed induction generators AC wall box charger for Audi etron



Food and beverage

End of line palletization solution for a F&B packaging machinery major, global FMCG conglomerate & depalletization for F&B specialized storage & logistics company



ABB India's commitment to a greener future

Driving sustainability to the last mile

ABB Group

CLIMATE GROUP

ABB commits to **electrifying its fleet** of more than 10,000 vehicles by 2030

REO

CLIMATE GROUP

CDP

ABB commits to sourcing **100 percent** renewable electricity by 2030

CLIMATE GROUP

EP100

ABB commits to establishing energy efficiency targets and continue deploying energy management systems at the company's sites

ABB India

10 POINT ESG FRAMEWORK

Following indicators to be used for benchmarking across ABB India:

- Green Infrastructure
- 2. Energy Efficiency Improvement
- 3. Renewable Energy
- 4. GHG Emission Reduction
- 5. Water Conservation
- 6. Material Conservation
- 7. Waste Management & Circularity
- 8. Green Supply Chain & Customer
- 9. Product Stewardship & Life cycle analysis
- 10. Innovation & Biodiversity

Agenda

Business highlights

Financial highlights



Financial Performance

Strong performance in a recovery quarter

INR crores

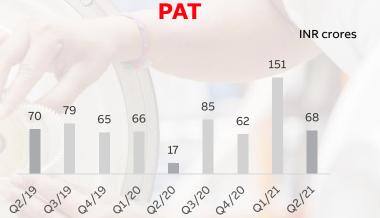
| Q1 2021 | Performance Indicator | Q2 2021 | Q2 2020 | Change Vs Q2 20 | H1 2021 | H1 2020 | Change Vs H1 20 | Full Year 2020 | |
|---------|--|---------|---------|--------------------|---------|---------|--------------------|-------------------|--|
| 1,825 | Base Orders Received | 1,689 | 1,200 | +41% | 3,514 | 3,135 | +12% | 5,914 | |
| - | Large Orders Received | er 11- | 1 | | | 18 | | 18 | |
| 1,825 | Total Orders Received | 1,689 | 1,200 | +41% | 3,514 | 3,153 | +11% | 5,932 | |
| 4,328 | Order Backlog (end of period) | 4,583 | 4,671 | | 4,583 | 4,671 | | 4,114 | |
| 1,629 | Revenue | 1,425 | 986 | +45% | 3,054 | 2,508 | +22% | 5,821 | |
| 129 | Profit Before Exceptional and Tax (PBT) | 90 | 21 | +320% | 219 | 51 | +328% | 338 | |
| 7.9 | PBT before Exceptional % | 6.3 | 2.2 | | 7.2 | 2.0 | | 5.8 | |
| 75 | Exceptional item | - A - | 2 | | 75 | 59 | | (34) | |
| 204 | Profit After Exceptional and Before Tax(PBT) | 90 | 23 | +284% | 294 | 110 | +167% | 304 | |
| 12.5 | PBT after Exceptional % | 6.3 | 2.4 | | 9.6 | 4.4 | | 5.2 | |
| 151 | Profit After Tax (PAT) | 68 | 17 | +308% | 219 | 83 | +165% | 230 | |
| 9.2 | PAT % | 4.8 | 1.7 | | 7.2 | 3.3 | | 4.0 | |
| 111 | Operational EBITA | 88 | (21) | | 200 | 22 | +782% | 293 | |
| 6.8 | Operational EBITA% | 6.2 | (2.1) | | 6.5 | 0.9 | | 5.0 | |
| 2,528 | Cash balance | | | | 2,364 | 1,498 | | 2,207 | |

Q2 CY21 financial summary

| | Quarter ended on 30.06.2021 | | Quarter ended on 31.03.2021 | | Quarter ended on 30.06.2020 | | Half year ended 30.06.2021 | | Half year ended 30.06.2020 | | Year ended 31.12.2020 | |
|--|--------------------------------|-------|--------------------------------|-------|--------------------------------|-------|-------------------------------|-------|-------------------------------|-------|--------------------------|-------|
| | Amount | % | Amount | % | Amount | % | Amount | % | Amount | % | Amount | % |
| INCOME | | | | | | | | | | | | |
| Revenue from Operations | 1,425.0 | 100.0 | 1,629.2 | 100.0 | 985.8 | 100.0 | 3,054.1 | 100.0 | 2,508.0 | 100.0 | 5,821.0 | 100.0 |
| Other Income | 25.2 | 1.8 | 25.3 | 1.6 | 26.6 | 2.7 | 50.5 | 1.7 | 72.4 | 2.9 | 106.9 | 1.8 |
| Total Income | 1,450.2 | 101.8 | 1,654.4 | 101.6 | 1,012.4 | 102.7 | 3,104.6 | 101.7 | 2,580.4 | 102.9 | 5,927.8 | 101.8 |
| EXPENDITURE | | | | | | | | | | | | |
| Material cost | 946.0 | 66.4 | 1,086.1 | 66.7 | 641.9 | 65.1 | 2,032.1 | 66.5 | 1,634.7 | 65.2 | 3,870.4 | 66.5 |
| Personnel Expenses | 139.1 | 9.8 | 153.8 | 9.4 | 120.2 | 12.2 | 292.9 | 9.6 | 283.5 | 11.3 | 568.0 | 9.8 |
| Other Expenses | 245.1 | 17.2 | 257.0 | 15.8 | 200.2 | 20.3 | 502.2 | 16.4 | 551.9 | 22.0 | 1,106.6 | 19.0 |
| Depreciation | 28.4 | 2.0 | 25.3 | 1.6 | 24.9 | 2.5 | 53.7 | 1.8 | 52.0 | 2.1 | 120.4 | 2.1 |
| Interest | 1.6 | 0.1 | 3.2 | 0.2 | 3.8 | 0.4 | 4.8 | 0.2 | 7.1 | 0.3 | 16.9 | 0.3 |
| Total Expenditure | 1,360.2 | 95.5 | 1,525.3 | 93.6 | 991.0 | 100.5 | 2,885.6 | 94.5 | 2,529.2 | 100.8 | 5,682.2 | 97.6 |
| Profit before Tax and exceptional | 90.0 | 6.3 | 129.1 | 7.9 | 21.4 | 2.2 | 219.0 | 7.2 | 51.2 | 2.0 | 245.6 | 4.2 |
| Exceptional item (loss)/gain | | - | 74.5 | - | 2.0 | - | 74.5 | - | 58.8 | - | 58.8 | - |
| Profit before Tax and after exceptiona | 90.0 | 6.3 | 203.6 | 12.5 | 23.4 | 2.4 | 293.6 | 9.6 | 110.02 | 4.4 | 304.4 | 5.2 |
| | | | | | | | | | | | | |
| Profit after tax | 68.3 | 4.8 | 150.6 | 9.2 | 16.7 | 1.7 | 218.9 | 7.2 | 82.8 | 3.3 | 230.4 | 4.0 |

PBT before exceptional



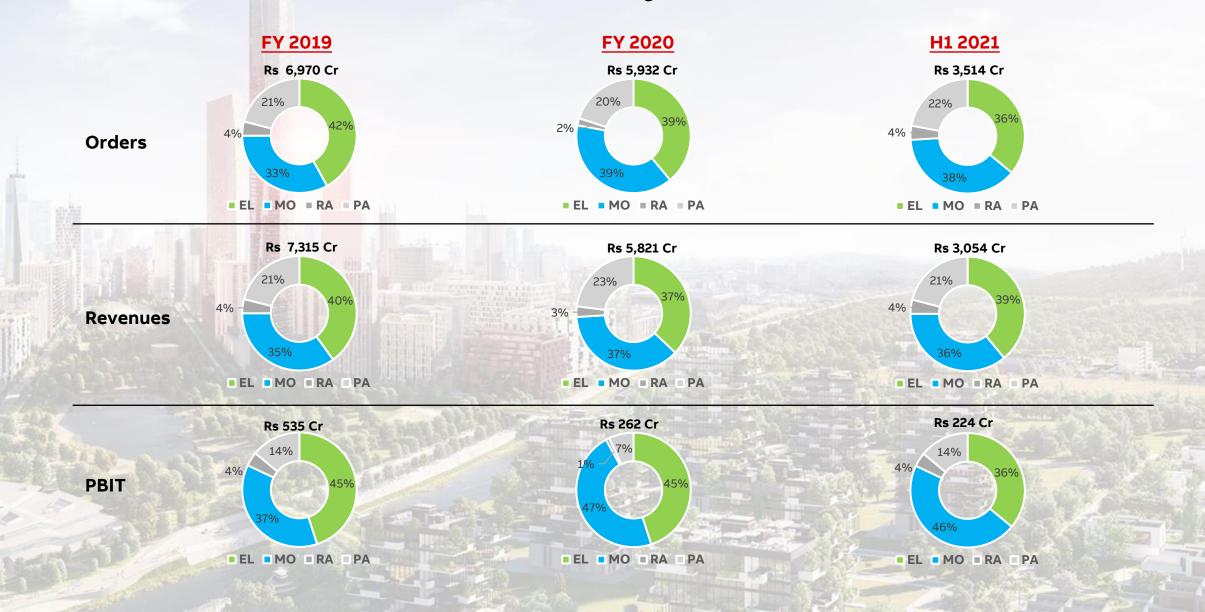


Hardening of commodity prices

Improved capacity utilization

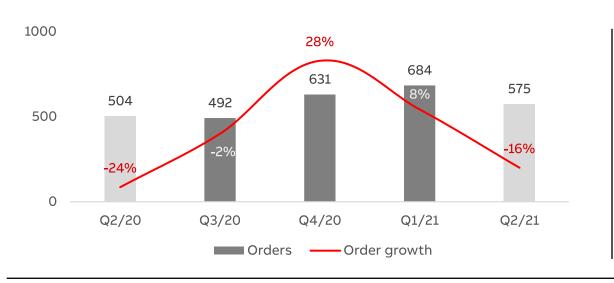
Optimization of expenses

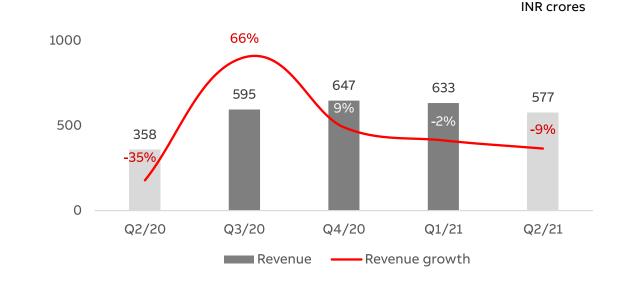
Share of total orders, revenues & PBIT by division



Q2 2021 Electrification

Volume and mix support margin





Orders - Rs 575 crores Order Backlog Rs 1,365 crores

- Lockdown impact during the quarter
- Growth from low-voltage business
- Good order booking in Utility and Data center

Revenues - Rs 577 crores

- Increase across all businesses
- Disruptions due to second wave
- Early signs of recovery in June

PBIT - Rs 39 crores

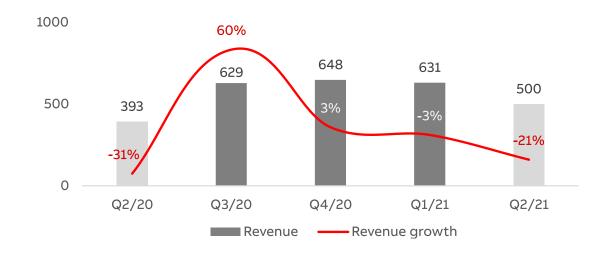
- Low volume
- Hardening of commodity prices
- Mix & better price realization partially offset increase in commodity prices

Q2 2021 Motion

Sustained momentum despite market headwinds caused by second wave







Orders - Rs 731 crores Order Backlog Rs 1,739 crores

- Growth across all divisions; primarily short cycle orders
- Good contribution from Channel business, export & Packaging
- Focused channels & market segments aid better price realization to mitigate high commodity prices

Revenues - Rs 500 crores

- Higher in low voltage motors, drives and service business
- Revenue impacted due to COVID lockdown
- Faridabad & Vadodara factories were operational aiding in better revenue

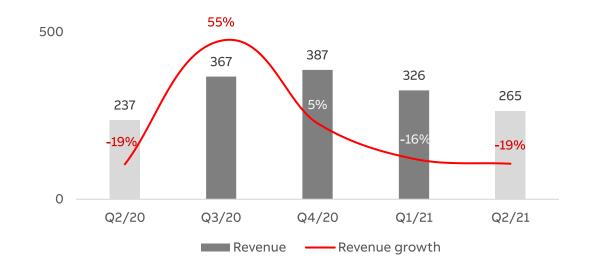
PBIT - Rs 55 crores

- Profitability improved due to better volume growth & mix
- Higher revenue in Low voltage motors and drives
- Service businesses with better margin

Q2 2021 Process Automation

Impacted by COVID-19, but basics in place





Orders - Rs 362 crores Order Backlog Rs 1,410 crores

- Business during the quarter remained tepid
- System orders making a comeback
- Focus on energy management and grid integration stability with advanced process controls and digitalization

Revenues - Rs 267 crores

- Conversion of backlog in solutions segments
- Delays in manufacturing clearances due to ongoing pandemic
- Higher service revenues in terms of product deliveries

PBIT - Rs 16 crores

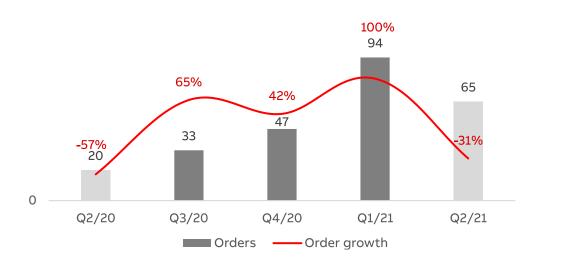
- Higher service revenue
- Better revenue mix and margin development

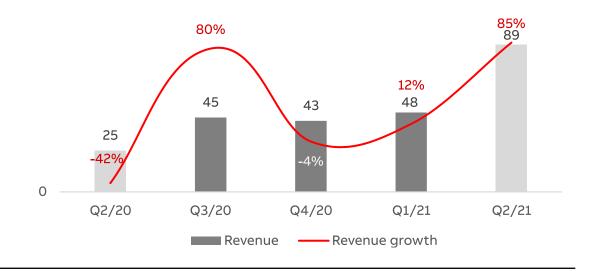
INR crores

 Lower discretionary spend and improvement in material cost

Q2 2021 Robotics and Discrete Automation

Strong backlog aids good recovery





Orders - Rs 65 crores Order Backlog Rs 147 crores

- Automotive segments showing early signs of recovery
- Paint system orders from Auto OEMs
- Good order intake from 2-Wheeler and General Industry

Revenues - Rs 89 crores

- Service revenues going steady with some system upgrades
- Project execution progressing well, but slow due to 2nd lockdown across states

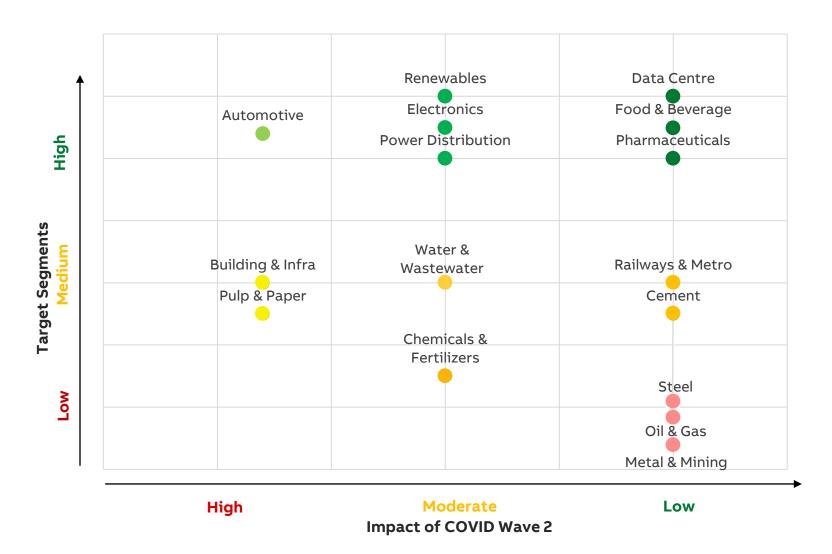
PBIT - Rs 5 crores

 Service revenues boosting overall profitability

INR crores

Sequential volume impact

Outlook





Focus on order wins and seamless execution



Cautious lookout on demand/supply imbalances, forex volatility and geopolitical and COVID risks



Leverage growth pockets across sectors with improving macro backdrop in India



Cost optimization

Driving Innovation: together

