

# **Graphite India Limited**

**Q2 FY2013 Earnings Presentation** 















# Important Notice



# **Forward Looking Statements**

This presentation contains statements that contain "forward looking statements" including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to Graphite India's future business developments and economic performance.

While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

Graphite India undertakes no obligation to publicly revise any forward looking statements to reflect future / likely events or circumstances.















# Financial Highlights



# **Q2 FY2013 Standalone Performance**

- ➤ Gross Sales stood at Rs 408 Crores
- > Operating Profit increased by 12.2%
- Operating margins increased by 454 basis points
- ➤ Net Profit increased by 10.9%
- ➤ Net Profit margins increased by 235 basis points
- Average capacity utilization remains above 90% in Q2 FY2013

## Commenting on the results and performance, Mr. K. K. Bangur, Chairman of Graphite India said:

"With demand in global steel markets currently subdued, graphite electrode sales volumes have been impacted. However, improved realizations have enabled the decline in top line to be contained resulting in substantial improvements in operating margins.

In context of this uncertain business environment, we are pleased to report a satisfactory performance at the net income level. Expansion at Durgapur is now in ramp up mode and likely to be fully functional by next quarter. Management expects the global outlook to improve in coming quarters and the company is well positioned with its additional capacity"















# **Business Snapshot**



### **Global Market Position**

- Largest Indian producer of graphite electrodes by total capacity
- One of the leading players in a highly consolidated industry
- ❖ Accounts for 6.5% of global electrode capacity
- Diversified global client base with no client accounting for more than 6.0% of revenues

### **Best-in-Class Operations**

- Strong quality with 56% of electrode production exported in competition with global players
- Focus on efficiency and productivity resulting in industry leading operating margins
- Secured supplies of key raw material, needle coke
- Access to low cost sources of power

# Attractive Industry Dynamics

- Electrodes are critical to the electric arc furnace (EAF) steel making process, with no substitutes available
- Strong secular support for EAF route due to significant advantages over traditional blast furnace method
- ❖ EAF¹ is expected to contribute 50% (with current level of 30%) of global steel production by 2020
- Consolidated industry with significant entry barriers due to technology intensive nature of operations

# Strong Financial Performance

- Steady double-digit revenue CAGR over the past five years despite a global slowdown
- Strong cost management resulting in average EBITDA margins of approximately 24% from FY 2008 to FY 2012
- Steady growth in exports
- Strong balance sheet with low leverage
- History of consistent profitability even during challenging pricing environments

Graphite India is globally well positioned through its product quality, scale of operations and manufacturing platform base

Note:

1. 08th April 2011, The Financial Express



















### **Standalone Performance**

(₹ Crore)	Q2 FY2013	Q2 FY2012	% Y-o-Y Growth	Q1 FY2012	% Q-o-Q Growth	H1 FY2013	H1 FY2012	% Y-o-Y Growth
Gross Sales <sup>1</sup>	408	465	(12.3)%	428	(4.6)%	836	793	5.5%
Net Sales (incl Other Operating Income)	407	462	(11.9)%	418	(2.5)%	825	782	5.5%
Operating Profit <sup>2</sup>	86	77	12.2%	78	11.0%	164	145	12.8%
% Margin	21.2%	16.6%		18.6%		19.9%	18.6%	
Net Profit	46	42	10.9%	41	14.5%	87	79	10.5%
% Margin	11.4%	9.1%		9.7%		10.6%	10.1%	
Basic EPS (₹)	2.37	2.14	10.7%	2.08	13.9%	4.45	4.03	10.4%

### Notes:

- 1 Gross Sales includes excise duty
- 2 Operating Profit defined as earnings before depreciation, interest, exceptional items and taxes; includes other income
- 3 All margins calculated as a percentage of Net Sales (incl Other Operating Income)

















# Q2 FY2013 Segment Financial Performance – Standalone

### **Standalone Performance**

(₹ Crore)	Q2 FY2013	Q2 FY2012	% Y-o-Y Growth	Q1 FY2012	% Q-o-Q Growth	H1 FY2013	H1 FY2012	% Y-o-Y Growth
Net Sales	407	462	(11.9)%	418	(2.5)%	825	782	5.5%
Graphite and Carbon	375	399	(6.1)%	366	2.4%	740	672	10.2%
Power	6	11	(45.9)%	3	81.0%	10	17	(41.7)%
Steel	8	28	(71.1)%	24	(66.8)%	33	37	(11.3)%
Unallocated	29	38	(25.6)%	34	(15.7)%	62	77	(19.3)%
Less: Intersegment	(11)	(14)		(9)		(20)	(21)	
EBIT	67	85	(21.0)%	80	(16.5)%	147	145	0.9%
Graphite and Carbon	55	65	(15.4)%	75	(26.4)%	129	116	11.2%
Power	5	10	(47.0)%	1	nm	6	14	(57.7)%
Steel	(1)	1	nm	0	nm	(0)	(1)	nm
Unallocated	8	9	(15.2)%	4	73.1%	12	16	(25.9)%















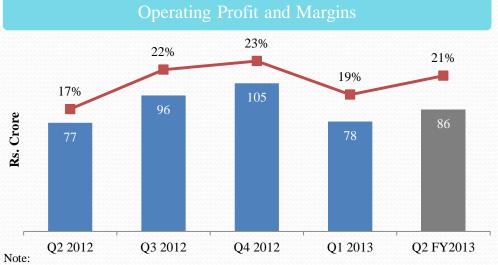
# Quarterly Financial Performance – Standalone



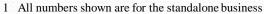


### Historical Trends

- Contraction in Q2 FY2013 volumes partly due to subdued demand scenario and temporary closure of the Bangalore plant
- ❖ Lower electrode sales volume in Q1 FY2013 as compared to Q4 FY2012
- Q4 FY2012 Increase in sales primarily due to better contribution by all segments other than steel
- Lower electrodes sales volumes in Q3 FY2012. In Q2 FY2012, it was higher due to the clearance of backlog
- Robust sales volume growth of ~40% coupled with the steady pricing in Q2 FY2012



- ❖ Better margins in Q2 FY2013 due to higher price realisations coupled with favourable foreign exchange fluctuations
- Q1 FY2013 margins contracted due to increase in input costs
- Better contribution from steel and other segments in Q4 FY 2012
- ❖ Margins benefited from improved productivity and optimum capacity utilizations in Q3 FY2012
- ❖ Higher operating profits offset by increasing input costs and adverse forex fluctuations in Q2 FY2012

















# Quarterly Financial Performance – Standalone



# Net Profit and Margins 23% 9% 13% 10% 11% Q2 2012 Q3 2012 Q4 2012 Q4 2012 Q1 2013 Q2 FY2013

(Rs. Crore)	<b>Standalone 30.9.2012</b>	<b>Standalone 30.6.2012</b>
Secured Debt	395	360
Unsecured Debt	129	92
Total Debt	524	452
Less: Cash & Cash Equivalents	228	231
Net Debt / (Net Cash)	296	221
Net Worth	1,649	1,602
Net Debt / Equity (x)	0.18	0.14

### Note:

1 All numbers shown are for the standalone business















### Historical Trends

- Higher Q2 FY2012 Net Profits due to better operating margins and lower interest costs
- ❖ Lower Operating Profits in the quarter and exceptional gain in Q4 FY2012
- Q4 FY2012 Net Profit increased due to higher Operating profit and profit on the disposal of Carbon International Holdings NV
- ❖ Q3 FY2012 Net Profit increased due to higher operating profits despite an increase in finance costs
- ❖ Q2 FY2012 Net Profit margins moderated due to lower operating margins due to foreign exchange loss

### Capital Structure

- Outstanding shares as of September 30, 2012 is 195,375,594
- ❖ Significant financial flexibility available for future organic / inorganic growth

# Strategic Initiatives



# **Durgapur Plant Expansion**

- ❖ Electrode capacity expansion plan of 20,000 MT per annum
  - Continue to position Graphite India as the largest Indian producer of graphite electrodes
  - **Key drivers:** Access to capital at competitive costs and anticipated improvement in electrode demand in the medium term
  - **Focus**: Facilities with eco-friendly advanced technology and greater energy efficiency
  - ➤ Cost of expansion: Approx INR 255 Crore which is being funded through internal accruals and borrowings
  - ➤ Current Status: Major portion of the commissioning process at Durgapur Plant has been completed and expect to reap the benefits of the expanded capacity from Q4 FY2013















# Performance Outlook



# ❖ Global steel industry continues to remain under pressure.

Ongoing uncertainty arising from the euro zone debt crisis and a sharper than expected slowdown in China

### Revenues

- Well positioned to capitalize on expected incremental demand for electrodes through increased capacity and low cost manufacturing
- **\*** Exports continue to show steady growth in volumes
- ❖ A major portion of the commissioning process at Durgapur Plant has been completed and we expect to reap the benefits of the expanded capacity from Q4 FY2013
- ❖ Continue to win businesses from existing and new clients

### Costs

- Optimum capacity utilization levels
- Continued focus on cost efficiency and productivity
- ❖ Needle coke supplies secured for FY2013 at increased but competitive prices















# Graphite India: At a Glance



# **Company Background**

Graphite India is the largest Indian producer of graphite electrodes and one of the largest globally, by total capacity. Its manufacturing capacity of approximately 98,000 tonnes per annum is spread over four plants at Durgapur (54,000 MT post expansion), Bangalore (13,000 MT), Nashik (13,000 MT) and Nurnberg in Germany (18,000 MT). The Company accounts for approximately 6.5% of global electrode capacity and has over 40 years of technical expertise in the industry. With its corporate office in Kolkata, India, the Company services its clients in over fifty countries, with no client accounting for over 6% of revenues. Exports account for approximately 56% of revenues and export volumes increased over 3 times from FY2001 to FY2012. Graphite India manufactures the full range of graphite electrodes but stays focused on the higher margin, large diameter, ultrahigh power ("UHP") electrodes. Approximately 85% of the Company's total capacity is currently UHP.

Graphite India is well poised in the global graphite electrode industry through its quality, scale of operations and low cost production base. The Company's competitive edge was particularly evident during the last decade, when low prices for graphite electrodes resulted in many of the leading players generating losses, but Graphite India however remained consistently profitable and declared dividends. The Company experienced steady double digit revenue CAGR over the past

five years despite a global slowdown. Graphite India currently has a conservative leverage profile, with significant financial capacity for organic or inorganic expansion.

The Company's strategy is to become further vertically integrated, continue its penetration of new markets and clients as well as pursue value enhancing inorganic growth opportunities. Graphite India also manufactures Calcined Petroleum Coke ("CPC") for use in electrode manufacturing. It is enhancing its presence in value added graphite products for the auto, aerospace, chemical, pharmaceutical, metallurgical and machine tool industries.

The Company is further targeting focused reductions in its manufacturing costs. The capacity expansion at its Durgapur (West Bengal) plant is progressing well. Major portion of the commissioning process at Durgapur Plant has been completed and expect to reap the benefits of the expanded capacity from Q4 FY2013. This expansion will increase capacity by 20,000 MT per annum, taking the total capacity towards 100,000 MT per annum.

The Company also has facilities designed for the manufacture of impervious graphite equipment and glass reinforced plastic pipes and tanks. It has an installed capacity of 33 MW of power generation through hydel and multi-fuel routes.

### **Industry**

Graphite electrodes are used in electric arc furnace ("EAF") based steel mills and is a consumable item for the steel industry. The graphite electrode industry is highly consolidated with the top five major global players accounting for 75% of the high end UHP electrode capacity. Majority of this capacity however, is currently located in high cost regions like US, Europe and Japan. The manufacturing process, for the high end UHP electrodes is technology intensive and is a significant barrier for the entry of new players. Due to the global economic recession, demand for electrodes is currently less than total installed capacity of 1.2 million MT, of which UHP capacity is 0.9 million MT. Global steel production continues to recover post-recession. The EAF method of manufacturing steel is becoming increasingly attractive due to its low capital costs, lower breakeven tonnage, and flexibility in locating plants closer to consumption points and significantly lower pollution levels than in the blast furnace steel plants. As a result, EAF production has increased from 180 million tonnes in 1985 to 407 million MT in 2011.

















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