

Date: 14.08.2025

**To
BSE LIMITED
P.J.Towers Dalal Street
Mumbai-400001**

Scrip Code: 509732

Dear Sir/Madam,

Sub: Investor Presentation

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015, please find attached Investor Presentation for the quarter ended June 30, 2025.

The presentation is being also uploaded on the website of the Company at www.kotharis.in

Thanking You,

Yours Faithfully,

For Kothari Industrial Corporation Limited

**Anil Kumar Padhiali
Company Secretary and Compliance Officer**



KOTHARI INDUSTRIAL CORPORATION LIMITED
CIN No. L74110TN1970PLC005865
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KOTHARI INDUSTRIAL CORPORATION LIMITED

FY2025 Investor Presentation – Jun 30, 2025



VISION OF KICL



FINANCIAL HIGHLIGHTS



KICL's STRENGTHS



KICL's DIVISIONS



FERTILIZER AND PESTICIDES (Food Security)



FOOTWEAR MANUFACTURING (Employment generation)



OTHER INITIATIVE



CSR (Societal Impact)

Vision and Mission

Vision

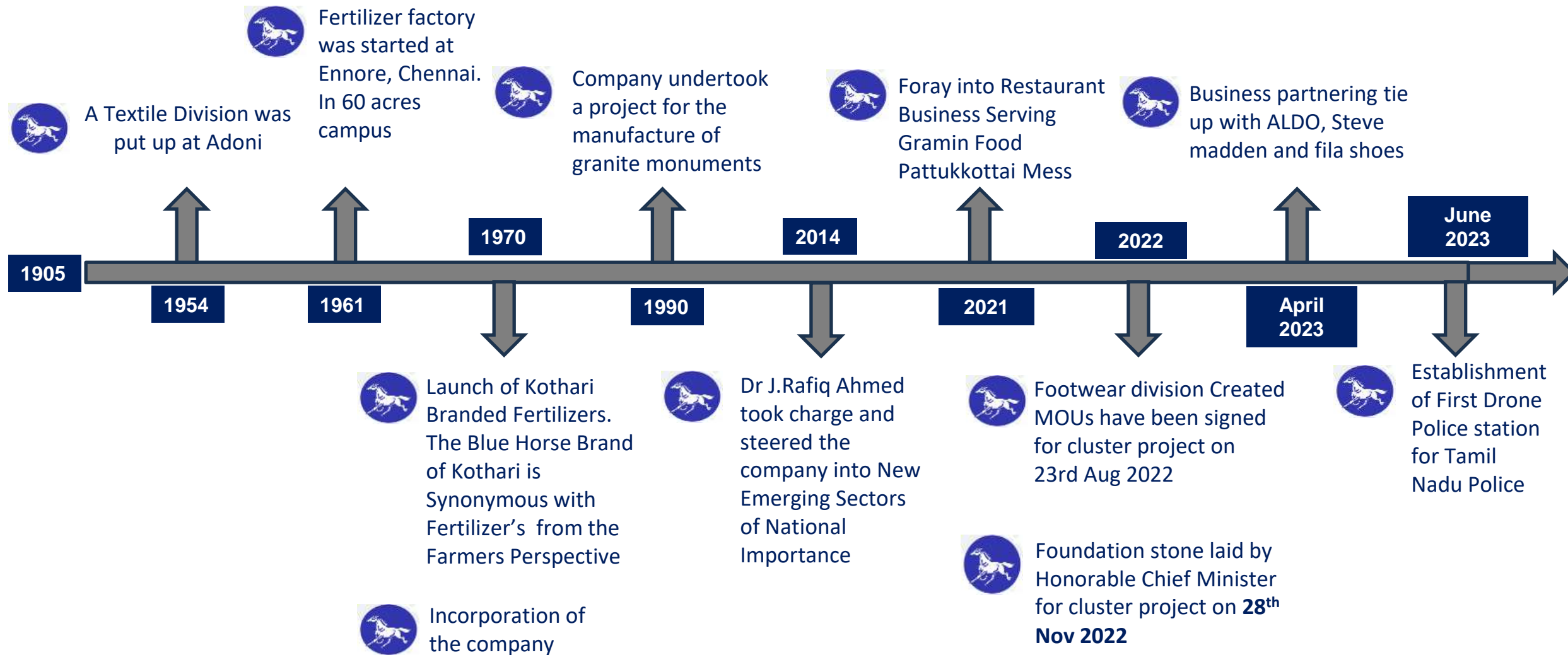
“KICL stands for progress with purpose. Guided by values and driven by innovation, we aim to uplift lives, build trust, and create meaningful impact across generations and industries”

Mission

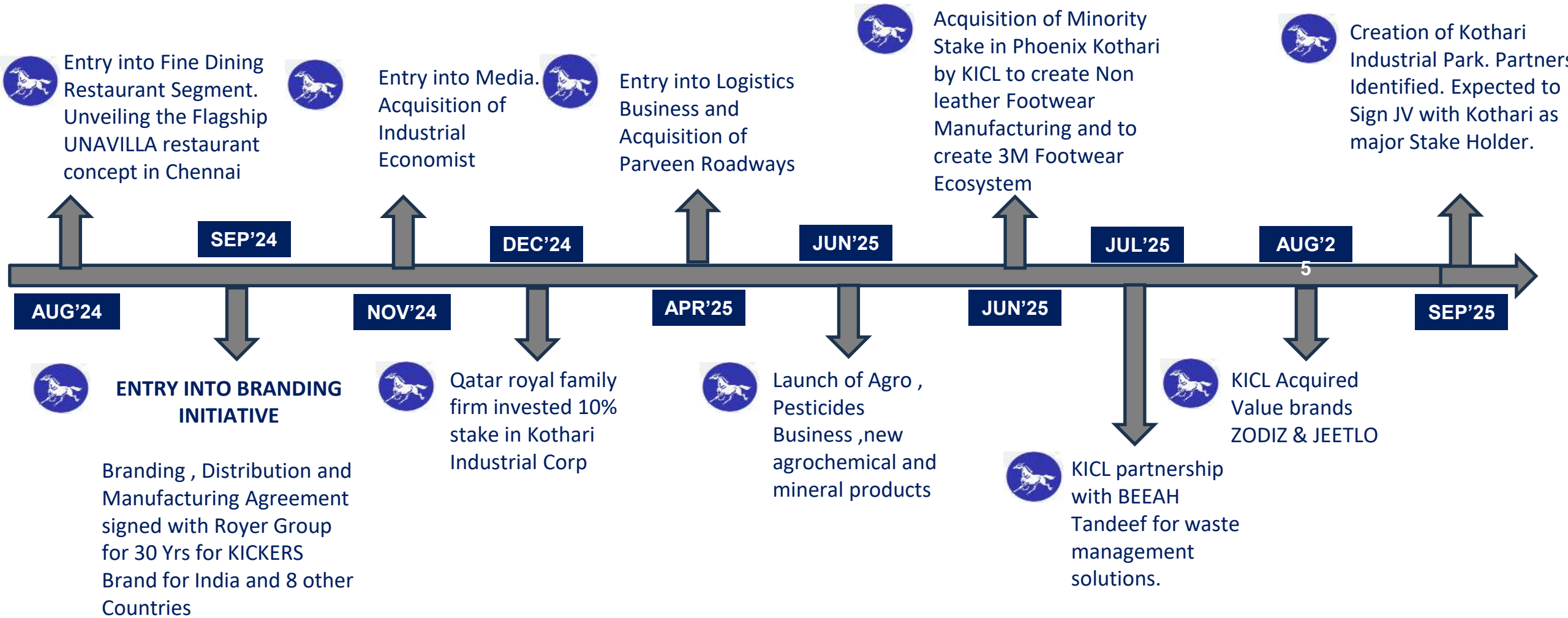
"To lead as a trusted global network, delivering value through innovative products and services, while acting responsibly toward our people, partners, and planet.”

Values

- TRUST
- INNOVATION
- INTEGRITY
- RESPONSIBILITY
- EXCELLENCE



Our Journey Continues.....



Key Enablers

1

**Building India,
One step at a Time**

KICL's family tree includes the following divisions

- ❖ Kothari Fertilizers
- ❖ Kothari Foods
- ❖ Kothari Digital
- ❖ Kothari Footwear
- ❖ Kothari Health
- ❖ Kothari public school
- ❖ Kothari footwear

2

**One of the Trusted
companies in Indian and
Global Market**

- ❖ Founded by Mr. Chandula Mothilal Kothari in 1917, Kothari has ruled businesses in many fields for over a century

3

**Efficient Operating model
through clear business plan
with expansion plan**

- ❖ Kothari's expansion plan is characterized by diversification, strategic partnerships, and a commitment to leveraging technological advancements and skill development across various sectors, with a focus on creating job opportunities and contributing to India's economic growth

4

**Strong promoter background
with an experienced and
entrepreneurial management
team**

- ❖ KICL under the leadership of Chairman MD Dr.J.Rafiq Ahmed an independent Entrepreneur has a vision of expanding across the globe in various ventures
- ❖ Dr J.Rafiq supported by able team with domain expertise ranging from 30-40 years to carry the vision forward.

5

**Asset light business with an
efficient operating model
leading to sustained
profitable growth**

- ❖ Owing to scale of operations and strong supplier network, Company is able to leverage better margins with our vendors



VISION OF KICL



FINANCIAL HIGHLIGHTS



KICL's STRENGTHS



KICL's DIVISIONS



FERTILIZER AND PESTICIDES (Food Security)



FOOTWEAR MANUFACTURING (Employment generation)



OTHER INITIATIVE



CSR (Societal Impact)

Profit and Loss Statement

Rs in lakhs

Particulars	FY22	FY23	FY24	FY25
Revenue from Operations	945.77	957.64	1,363.52	8,663.59
Other Income	86.09	73.48	6,317.50	96.64
Total Income	1,031.86	1,031.12	7,681.02	8,760.23
Expenses				
Cost of Material consumed	-	-	-	-
Purchase of stock in trade	801.06	531.00	882.74	7,472.47
Changes in inventories	-73.22	-18.77	29.08	-631.71
Employee Benefits Expansion	160.62	288.67	861.74	1,020.05
Finance Costs	973.55	1,134.61	270.92	189.99
Depreciation and Amortisation	10.77	11.26	24.88	112.77
Other expenses	420.84	831.21	1,579.21	2,213.49
Total Expenses	2,293.62	2,777.98	3,648.57	10,377.06
Exceptional Items	169.54	-230.00	-	-
Profit/(Loss) before tax	-1,092.22	-1,976.86	4,032.45	-1,616.83

- KICL is actively engaged in the trading of fertilizer, footwear and Operates robust division in drones and Food services. While the company incurred a loss in FY25, management has well-defined, profitable expansion plan supported by additional funding.
- KICL has acquired 30% equity in Phoenix Kothari Footwear Limited. Third largest part of shoe town group.
- Phoenix Kothari Footwear Limited is a leading contract manufacturer for global brands like Nike, Crocs and Adidas, known for quality, sustainability and Innovations.
- KICL has signed MOUs with 19 materials, mould and machinery manufacture to create 3M eco system at Perambalur. All this product import substitute.
- KICL has acquired Parveen Roadways, a sole proprietorship founded in 1994 for Rs 24.03 Crores. The entity operates in the logistics sector, specializing in railway related services. Its owns a fleet of over 100 vehicles.
- KICL has ventured into branding business by signing 30 years licence with France's Group Royer for promoting in 9 countries including India. This a major initiative and entry into branding space.

Balance Sheet

Balance Sheet

Rs in Lakhs

Particulars	As on 31st Mar'22	As on 31st Mar'23	As on 31st Mar'24	As on 31st Mar'25
Non Current Assets				
a) Property, Plant and Equipment	2,738.82	2,753.81	2,969.06	3,622.44
b) Capital work-in-progress	-	-	-	-
c) Other Intangible assets	-	3.22	3.11	300.79
d) Intangible assets under development	-	-	-	-
e) Financial Assets				
i) Investments	-	-	11.89	-
ii) Loan and Advances	133.46	83.66	961.98	1,063.01
f) Deferred tax assets	778.03	778.03	45.39	45.39
g) Other Non-Current Assets	0.06	0.03	-	-
Current Assets				
a) Inventories	222.29	167.84	138.75	770.47
b) Financial Assets				
i) Investments	-	-	-	-
ii) Trade receivables	225.17	271.54	19.09	389.17
iii) Cash and cash equivalents	17.09	37.79	88.66	2,178.15
iv) Bank balance other than above	-	-	26.87	30.00
v) Other financial assets	522.21	704.44	708.07	10,443.48
c) Current tax assets (net)	-	-	145.06	153.76
d) Other Current Assets	-	-	-	2.64
Total Assets	4,637.13	4,800.38	5,117.93	18,999.30

Net Working Capital Days

Particulars	FY22	FY23	FY24	FY25
Inventory	222.29	167.84	138.75	770.47
Trade receivables	225.17	271.54	19.09	389.17
Trade payables	-33.94	-5.24	11.29	-19.93
Net Working Capital	413.52	434.14	169.13	1,139.71
Revenue from Operations	945.77	957.64	1,363.52	8,663.59
Net Working Capital days	160	165	45	48

Particulars	As on 31st Mar'22	As on 31st Mar'23	As on 31st Mar'24	As on 31st Mar'25
Equity and Liabilities				
Equity				
i) Equity Share Capital	955.54	955.54	624.19	4,635.91
ii) Other Equity	-3,718.10	-5,709.28	156.27	13,418.98
Equity	-2,762.56	-4,753.74	780.46	18,054.89
Non Current liabilities				
a) Financial Liabilities				
i) Borrowings	6,252.84	7,265.80	398.14	402.95
ii) Other financial liabilities	-	-	-	-
b) provisions	16.03	19.29	19.94	29.99
c) Deferred tax Liability (Net)	-	-	-	-
d) Other non-Current Tax Liability	-	-	-	-
Current Liabilities				
a) Financial Liabilities				
i) Borrowings	-	-	-	-
ii) Trade payables - Micro & Small enterprises	33.94	5.24	-11.29	19.93
Other than micro & small enterprises	202.56	115.71	-	-
iii) Other financial liabilities	806.25	2,040.39	3,724.14	409.73
b) Other current liabilities	0.35	0.44	63.46	74.66
c) provisions	87.72	107.26	5.84	7.16
d) Current Tax Liability (Net)	-	-	137.24	-
Total Equity and Liabilities	4,637.13	4,800.38	5,117.93	18,999.30

During the financial year 2024-25, the Company issued equity shares for a consideration of Rs 188.97 Cr through preferential allotment in three tranches as

- 1st allotment of 3,00,00,000 equity shares on 31st August 2024.
- 2nd allotment of 3,52,00,000 equity shares on 20th January 2025 .
- 3rd allotment of 1 ,50,34,220 equity shares on 27th March 2025

These allotments were made in compliance with applicable regulatory provisions

Cash Flow Statement

Rs in lakhs

Particulars	FY22	FY23	FY24	FY25
A) Cash flow from Operating Activities	-2,219.04	118.79	-6,816.50	-12,363.24
B) Cash flow from Investing Activities	375.55	-29.48	11,068.60	-926.91
C) Cash flow from Financing Activities	1,841.14	-68.59	-4,174.37	15,382.78
Net Increase in Cash and Cash Equivalents(A+B+C)	-2.35	20.71	77.73	2,092.63
Cash and Cash Equivalents Opening Balance	19.44	17.09	37.79	115.52
Cash and Cash Equivalents Closing Balance	17.09	37.79	115.52	2,208.15

Profit and Loss Statement - Quarter Ended - Jun'25

Rs in lakhs

Particulars	Quarter Ended 30-06-2025	Quarter Ended 30-06-2024	Quarter Ended 31-03-2025
Revenue from Operations	3,919.66	1,344.40	2,642.02
Other Income	32.30	18.42	45.39
Total Income	3,951.96	1,362.82	2,687.41
Expenses			
Cost of Material consumed	-	-	-
Purchase of stock in trade	2,738.07	1,327.53	2,270.37
Changes in inventories	-323.23	-334.94	-87.87
Employee Benefits Expansion	657.12	86.45	615.47
Finance Costs	16.18	2.44	3.83
Depreciation and Amortisation	160.54	26.50	-65.24
Other expenses	895.12	227.38	1,252.67
Total Expenses	4,143.79	1,335.36	3,989.24
Exceptional Items	-	-	-
Profit/(Loss) before tax	-191.83	27.46	-1,301.82

Segment-wise Revenue, Results for the Quarter ended – Jun’25



Sl. No.	PARTICULARS	30-06-2025 (Unaudited)	30-06-2024 (Unaudited)	31-03-2025 (Audited)
1	Segment Revenue (Net Sales/Income from Operations)			
	Food	640.83	304.69	346.51
	Fertilizers	408.44	19.56	752.78
	Leather	2,135.36	975.97	1,435.20
	Drone	38.05	20.89	30.69
	FMCG	-	-	-
	Logistics & Facility Management	460.46	-	-
	Media	18.41	-	-
	Others	250.41	41.71	126.29
	Rent from Property	-	-	-
	Total	3,951.96	1,362.82	2,691.48
	Less: Inter Segment revenue	-	-	-
	Net Sales / Income from Operations	3,951.96	1,362.82	2,691.48
2	Segment Results (Profit before Tax and Interest)			
	Food	23.36	(0.81)	(290.00)
	Fertilizers	51.43	-4.54	83.58
	Leather	-14.25	132.77	-811.01
	Drone	-19.66	-15.76	-17.02
	FMCG	-9.47	-6.69	-35.28
	Logistics & Facility Management	37.01	-	-
	Media	6.08	-	-
	Others	-250.17	-75.08	-224.19
	Rent from Property	-	-	-
	Total Segment results	(175.66)	29.89	(1,293.92)
	(i) Finance Costs	-16.18	-2.44	-3.83
	(ii) Unallocated Corporate Expense Net of Unallocated Income	-	-	-
	Profit before tax	(191.83)	27.45	(1,297.75)

Rs in lakhs

Rs in lakhs				
Sl. No.	PARTICULARS	30-06-2025 (Unaudited)	30-06-2024 (Unaudited)	31-03-2025 (Audited)
3	Segment Assets			
	Food	-83.67	491.02	-305.50
	Fertilizers	1,959.92	203.78	1,868.36
	Leather	976.88	1,114.96	-345.36
	Drone	153.25	142.09	73.04
	FMCG	-146.73	76.98	-59.26
	Logistics & Facility Management	1,384.57	-	-
	Media	8.66	-	-
	Others	17,205.90	4,383.94	17,758.46
	Rent from Property	-	-	-
	Total Segment Assets	21,458.79	6,412.77	18,989.75
4	Segment Liability			
	Food	484.64	29.11	286.17
	Fertilizers	20.55	78.97	-19.58
	Leather	1,962.46	1,044.10	625.97
	Drone	388.79	133.60	323.97
	FMCG	63.19	37.87	103.37
	Logistics & Facility Management	1,362.82	-	-
	Media	2.58	-	-
	Others	-1,080.06	4,281.21	-387.81
	Rent from Property	-	-	-
	Total Segment Liabilities	3,204.96	5,604.86	932.10
5	Capital Employed (3-4) (Total Equity)	18,253.82	807.91	18,057.64



VISION OF KICL



FINANCIAL HIGHLIGHTS



KICL's STRENGTHS



KICL's DIVISIONS



FERTILIZER AND PESTICIDES (Food Security)



FOOTWEAR MANUFACTURING (Employment generation)



OTHER INITIATIVE



CSR (Societal Impact)

Partnership with Ruling Family of Qatar



- Dr. Jinnah Rafiq Ahmed maintains a strategic partnership with H.E. Sheikh Falah Bin Jassim Bin Jabor Al Thani, a member of Qatar's ruling family and major stakeholder in key Qatari Institutions
- KICL (especially Dr Jinnah Rafiq Ahmed) has close relationships with the Ruling Family Members of Qatar. Shri Jinnah Rafiq Ahmed has a partnership Company with HE Sheikh Falah Bin Jassim Bin Jabor Al Thani for projects in India

Partnership with Shoetown Evervan Group (Phoenix Kothari JV)



- Taiwan's Evervan Shoe Town Group is the world's third-largest contract footwear manufacturer, producing close to 165 million pairs per annually for Global brands Like Crocs , Nike , Adidas , New Balance , Sketchers etc.
- The Indian JV Would target to make 60 Million pairs per Annum in Perambalur District for Crocs and Adidas.

Collaboration with Royer Group

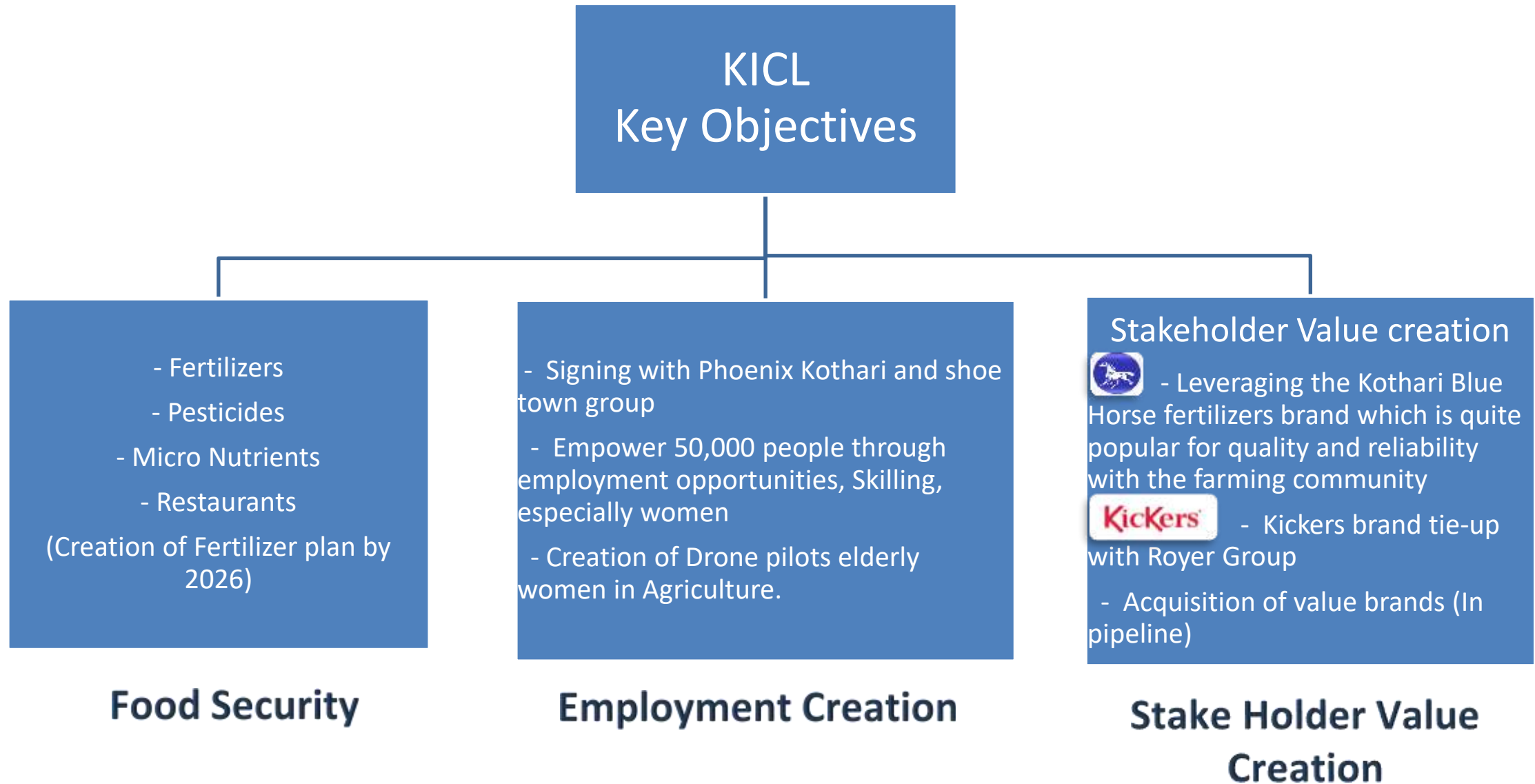


- KICL Signed an agreement with French Group Royer SA to Manufacture, Distribute and Retail World famous Kickers Brand.
- The Agreement is for 30 years covering India , Bangladesh, Srilanka , Nepal ,Bhutan , Maldeives , Qatar , UAE and KSA.

KICL partnership with BEEAH Tandeef for waste management solutions.



- Founded in 2007, **BEEAH Group** has made remarkable strides towards becoming a regional pioneer for sustainability and partner of choice for public and private sector institutions across the region. Recognizing sustainability and technology as the pillars of a modern economy.
- KICL has signed MOU with BEEAH Group for Waste Management Solutions







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OTHER INITIATIVE



CSR (Societal Impact)

Kothari Fertilizers



Kothari Foods



Kothari Digital



Kothari Health



Kothari Drones & Geo Spatial



Kothari Public School



Kothari Footwear



Witness the backbone of Indian agriculture:

- Since 1962, we have been empowering farmers with superior quality fertilizers and agro inputs
- With 60 years of experience, the Kothari brand is a trusted name in the industry
- Our 30,000 strong dealer & farmer network spans across Tamilnadu, Andhra Pradesh, Karnataka & Kerala.



KICL FERTILIZER DIVISION CURRENT UPDATE:

- Fertilizer division is involved in the manufacturing and marketing of different grades of fertilizer mixtures, concentrating the targeting the paddy segment during the Rabi season. In addition to this we plan to introduce Zinc sulphate, Boron, Neem Powder, Water Soluble fertilizer, Micronutrients and Liquid NPK foliar fertilizer in the due course.
- In the agrochemical division, we have shortlisted 30 products including insecticides, fungicides and weedicides. Also, we have finalized 2 products under the biological category wherein we have associated with an MNC for the same and the process is in the final stage.
- Proposed NPK Complex Plant at Qatar:
Proposed NPK / DAP plant with daily capacity of 1800 MT / day.
600,000 MT / year
- Actively pursuing to create a fertilizer plant in southern India as anything national importance becomes our priority.



Kothari Fertilizer Business Highlights

- ✓ *Kharif 2025*, KICL has been allotted 5,000 metric tons and are currently preparing mixtures accordingly.
- ✓ *Rabi*, we are planning to scale up and produce 10,000 metric tons of fertilizer mixtures.
- ✓ *Agrochemicals*: KICL has recently launched 34 new agrochemicals , and mineral products, expanding our portfolio significantly. We may include the list/images of agrochemicals in the slide.
- ✓ We are in the process of initiating production of 28 Micronutrients(Fertilizers) at Vazhavandhankottai near Trichy



Agro Intex fair Inauguration



KICL Agro stand at the fair



Agro trade fair van

Our family of Kothari foods include

Savor the flavors of Kothari Foods:

- **Pattukottai Mess:** Authentic South Indian delicacies with branches across Tamil Nadu
- **Unavilla Traditional**
- **Ultra premium, fine dining restaurant in Nungambakkam**

Upcoming Projects : Stay tuned for exciting ventures in the food industry:

- Kothari Foods is working on several other food-based projects, set to make a mark in the market
- 2 New Fine Dining with International Cuisines is on the way at Prime Area



We have Industrial Catering Facility Which Serves 2 Million People

KICL Restaurant chain (Food Division)



Experience cutting-edge marketing solutions:

- Kothari Digital offers integrated marketing solutions tailored to your needs
- From digital content creation to SEO, our team of expert's curates engaging content for your brand
- Elevate your brand with compelling video production and photography
- Our technology and design team brings authenticity and flair to your online presence
- Connect with influencers and create original content to reach your target audience
- Maximize returns with data analytics-driven marketing strategies

Unlock the power of geospatial services:

- Kothari Geospatial offers timely, cost-effective solutions with ethical practices
- First time in the country we in association with Tamil nadu Police laid a Drone Police Unit in Chennai
- We are proud about that we created the first Drone Police Station In India
- Our Drones are used in sprinkling fertilizers in fields with the association of IFFCO
- We Have Started a Drone Training Centre in Madurai



New initiatives

KICL has procured new spraying drones and lidar geospatial drones to enhance our coverage and precision in both agricultural spraying and land survey applications.

Training initiative

Our RPTO (Remote Pilot Training Organization) at Madurai is fully operational, with training sessions currently underway to create certified drone pilots.

Certifications for empowering older housewives (Training them as Drone pilots)

We have plans to undertake type certification work for agricultural drones. The proposal has been submitted to the DGCA and we are currently awaiting the inspection process to move forward.

Drone Training Cell – An Outlook



Drone pilot training initiative (women empowerment)



Join our journey in quality education:

- Kothari Public School aims to provide excellence in education from Pre-School to Primary grades
- Expanding to Secondary and Higher Secondary levels with a focus on the CBSE curriculum
- Our experienced team continuously innovates to pave the path for future education systems.
- This school about 300000/- Square feet is located near Madurai, aiming to produce leaders of future.





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OTHER INITIATIVE



CSR (Societal Impact)

Alliance with Leaders in Non-Leather Footwear

- Our partnership with Evervan - shoe town group (Phoenix Kothari) to produce 60 Million Pairs per annum.
- Evervan Shoe town Group is the third largest Contract Manufacturing Group Known for Innovative Products. manufacturing for global brands like Crocs, Adidas, Nike, and more.
- Together, we are developing a world Class Material Eco-System. Partners Identified and MOUS signed .
- Empower 50,000 people through employment opportunities especially women from underprivileged Sections of the society in a District which has Lowest HDI. Transform the Social Fabric through Employment Generation



MOU signed for Cluster (By Phoenix Kothari)

MOUs have been signed for cluster project on 23rd August 2022



MOUs have been signed for plug and play cluster project on 17th August 2023



Footwear Cluster – A Digital View



Digital Overview of Kothari at Perambalur 3M Eco-system pioneered by KICL

Foundation Stone laid by Honourable Chief Minister for cluster project on 28th November 2022



Phoenix Kothari will become an investee company of Kothari Industrial corporation limited (Board approval in place)

- Investment and Capacity Details KICL along with JV Partners and the details given in subsequent slides
- Joint Venture between Kothari and International Footwear Partners signed on 28th November 2022
- Partners for plug and play model signed on 17th August 2023

S.No	Name of the Company MOU signed on 28th November'2022	Product proposed to manufacture	Proposed investment (1USD=INR 80)			# of People to be employed
			USD Million	INR Cr	Timeline	
1	Atteck Automation Integration Technology Corporation	Shoe Machinery	3	24	2025-26	100
2	Jhong bu Development Singapore Pta Ltd	Adhesives	6	48	2025-26	150
3	Longjohn Taiwan	Technical Textile for Shoes & Bags	6	48	2025-26	200
4	Dongguan Xiaofeng Shoematerial Company Ltd	Secondary processes - Digital Printing, Laser Printing, Painting, 3D Vacum transfer, No Sew Hi Frequency (cold and heat) pressing	8	64	2025-26	1000
5	Huachang Group Company Ltd	Microfiber Leather	50	400	2025-26	1000
6	Mingzhing Sewing Machines Company Ltd	Sewing machine & CNC Engraving m/c	3	24	2025-26	50
7	New Yu Ning Machinery Ltd	Shoe Machinery	2.5	20	2025-26	100
8	Schung Shin Global	Footwear Outsole	6	48	2025-26	1500
9	Tung Sheng Machinery Company Ltd	Shoe Machinery	3	24	2025-26	100
10	Phoenix Power Singapore Ltd (Phoenix Kothari Footwear Ltd)	Sports Footwear & Vulcanised	200	1600	2023-24 - 400 CR, 2025-26 - 400 CR, 2026-27- 400 CR & 2027-28 - 400 CR	40000
11	Pao Yuen Knit Company Ltd, Taiwan	Flyknit	5	40	2023-24- 20 CR & 2025-26- 20 CR	300
	Total		292.5	2340		44500

- ✓ MOU signed approx. 300 USD Million to create approx. 50,000 jobs in Perambalur district, a district with lowest HDI
- ✓ Phoenix Kothari first project executed in record 1 year time for crocs, adidas project to go live by Apr'26.
- ✓ Rest of project are under planning stage

S.No	Name of the Company	Product proposed to manufacture	Nature of MOU Plug and play Model		
		Signed in August 2023	Amount Planned to Invest	No Of People intend to Employ	Timeline
1	DONGGUAN CHUANLI SHOE MACHINERY CO., LTD (DCSML) China	Shoe Machinery	US\$ 2 Million	50	2025-26
2	DONGGUAN MINGSHAN MACHINERY MANUFACTURING CO., LTD, China	Shoe Machinery	US\$ 2 Million	50	2025-26
3	GBOS LASER INC.,China	Shoe Machinery	US\$ 9 million	25	2025-26
4	HK GAOFENG LIMITED (HKGL), Hong Kong	Shoe Machinery (Sewing Machines)	US\$ 2 Million	50	2025-26
5	HONG KONG NAN XIONG INTERNATIONAL ENTERPRISES LIMITED, Hong Kong	Shoe Machinery	US\$ 6 Million	150	2025-26
6	M/s. ASSEM INC, Republic of Korea	Hotmelt Films for Shoe Industry	US\$ 9 Million	100	2025-26
7	DONGGUAN XIAOFENG SHOE MATERIAL CO. LTD , China	Manufacturing of EVA polymer new material, shoe material technology processing	US\$ 20 Million	500	2025-26
8	DONGGUAN JINHONG SPORTS EQUIPMENT COMPANY LIMITED, China/Taiwan	Manufacturing of Insole, EVA-Foaming and Lamination	US\$ 3 Million	250	2025-26
Total			US\$ 53 Million	1175	

- ✓ **Technology and innovation provided by Technical partners and KICL to create infrastructure for plug and play**
- ✓ **All the company will be 100% owned by KICL , the technology partner will get technical fees**

Profiles Of Partners – Details of MOUs signed

PHOENIX POWER SINGAPORE LIMITED (Phoenix Kothari Footwear Ltd)

CATEGORY	DETAILS
LINE OF BUSINESS	Sports Footwear , Vulcanised ,Direct (IP) Injection
MOU STATUS	SIGNED
HSN code	6405 , 6401, 6402 & 6405
Proposed investment (1USD=INR 80)	200 MILLION
TIMELINE	2023-24 - 400 CR, 2024-25 - 100 CR, 2025-26- 400 CR & 2026-27 - 400 CR 2027-28 – 300 CR
CAPACITY BEING CREATED	40 million pairs by 2026-27
PEOPLE TO BE EMPLOYED	40000

- NEW TECHNOLOGY INNOVATION Group Known For Technologically advanced Manufacturing Techniques

Shoe Town/ Evervan's Indonesian Plant



Vietnam Plant



8/14/2025

Activate Windows
Go to Settings to activate Windows.

China Plant of Shoe town /Evervan Group



Key Customers to Whom
Products are Made By Evervan/
Shoe Town Group:- Nike, Adidas,
Crocs.



AITECK AUTOMATION INTEGRATION TECHNOLOGY CORPORATION

CATEGORY	DETAILS
LINE OF BUSINESS	SHOE MACHINERY
MOU STATUS	SIGNED
HSN code	8453 & 84778010
PROPOSED INVESTMENT (1USD=INR 80)	3 MILLION
TIMELINE	2025 - 26
CAPACITY BEING CREATED	PHASE 1 – SERVICE OFFICE PHASE 2 – FACTORY
PEOPLE TO BE EMPLOYED	100

- IMPORT SUBSTITUTE

INDUSTRIAL DEHUMIDIFIER MACHINE



SPRAY CLEANER



AI-702
RUBBER BELT



AI-701
NETTING BELT



AI-705
SLAT CONVEYOR



AI-704
ROUND IRON
BRANCH BELT



AI-703
CHAIN TYPE



AI-705Y
SLOPE SLAT



AI-709
SOLID



PRODUCTION LINE

AI-838



AI-787



AI-888



HEAT SETTER

AI-Ecoject



AI-926i



AI-916



AI-914AT



AI-928V



AI-928B



CHILLER

AI-726



AI-728



AI-726V



AI-721



AI-728VS2



JHONG BU DEVELOPMENT SINGAPORE PVT LTD

CATEGORY	DETAILS
LINE OF BUSINESS	ADHESIVES
MOU STATUS	SIGNED
HSN code	35061000
Proposed investment (1USD=INR 80)	6 MILLION
TIMELINE	2025-26
CAPACITY BEING CREATED	12000 TONS PER YEAR
PEOPLE TO BE EMPLOYED	150

- **IMPORT SUBSTITUTE**



China



Indonesia



Bangladesh



Vietnam

Our Technology Cooperation Partner

Technical cooperation with No-Tape, Japan, the famous adhesive producer in Japan. Production of professional adhesive products in China, Vietnam and Indonesia

- **No-tape:** Has over 60 years experience in professional adhesive production
- **No-tape:** R&D center located in Osaka Japan, has several ten professional technicians
- **No-tape:** Few technical experts are permanently stationed at ISH

8/14/2025



Main Production Plant in Zhuhai China



Indonesia factory

Main production plant had obtained:
ISO 9001 & ISO 14001
The laboratory had been accredited by SATRA

LONGJOHN TAIWAN

CATEGORY	DETAILS
LINE OF BUSINESS	Technical Textile for Shoes & Bags
MOU STATUS	SIGNED
HSN code	590320 & 54074290 & 54075290 & 54075300 & 39204900
Proposed investment (1USD=INR 80)	6 MILLION
TIMELINE	2025-26
CAPACITY BEING CREATED	3600 TONS
PEOPLE TO BE EMPLOYED	200

- **IMPORT SUBSTITUTE**



Headquarter and R&D Centre :

- Administrative / Finance command center
- State of the Art facilities :
 - Warp, Circular & Flat knitting Innovation.
 - Advanced Dyeing and Premium Post-Process Innovation





- Long John Group - Founded in 1983 by Jeff Wen
- No. of Employees: Approx. 2500
- Major Supplier of Footwear Textile Materials
- Services over 38 brands globally:
NIKE, Adidas, New Balance , Brooks, Decathlon,
etc.....

- Taiwan: Headquarter and R&D Center – 10% production
- Vietnam: Largest production facility - 50% Production
- China: LJG's Earliest expansion – 15% production
- Indonesia: 2nd factory expansion – 25% Production
- Portland: Office and Showroom
- Boston: Agency/Office

8/14/2025



DONGGUAN XIAOFENG SHOE MATERIAL COMPANY LIMITED

CATEGORY	DETAILS
LINE OF BUSINESS	Secondary processes - Digital Printing, Laser Printing, Painting, 3D Vacuum transfer, No Sew Hi Frequency (cold and heat) pressing
MOU STATUS	SIGNED
HSN code	590320 & 54074290 & 54075290 & 54075300 & 39204900
Proposed investment (1USD=INR 80)	8 MILLION
TIMELINE	2025-26
CAPACITY BEING CREATED	20 MILLION PAIRS
PEOPLE TO BE EMPLOYED	200

- **NEW TECHNOLOGY- INNOVATION**

HUACHANG GROUP COMPANY LIMITED

CATEGORY	DETAILS
LINE OF BUSINESS	Microfiber Leather and PU Materials
MOU STATUS	SIGNED
HSN code	5603
Proposed investment (1USD=INR 80)	50 MILLION
TIMELINE	2025-26
CAPACITY BEING CREATED	30 MILLION METERS
PEOPLE TO BE EMPLOYED	1000

- **IMPORT SUBSTITUTE- Huge Demand in India**



- Establishment: **1988**
- Location HQ: **Jinjiang Fujian China**
- FTY Location: **7 in China and 1 in Vitenam**
- Employees (by 2021): **2,000**
- Customer scope: **Global** (EU, US, Asia, India, Brazil)

[READ MORE](#)

Facilities



70 Production equipments

12 non -woven, 10 microfibre, 12 wet coating process, 18 dry coating process,
6 TPU, 8 TPU mesh, 2 TPU net , 70 After Treatment;
2 set of water-base equipments;



Annual capacity:
90 million meters



PRODUCT OFFERINGS



MINGZHING SEWING MACHINES COMPANY LTD

CATEGORY	DETAILS
LINE OF BUSINESS	Sewing machine & CNC Engraving m/c
MOU STATUS	SIGNED
HSN code	8452
Proposed investment (1USD=INR 80)	3 MILLION
TIMELINE	2025-26
CAPACITY BEING CREATED	Phase 1- Service office , Phase 2- Factory
PEOPLE TO BE EMPLOYED	50

- **IMPORT SUBSTITUTE**

NEW YU NING MACHINERY LIMITED

CATEGORY	DETAILS
LINE OF BUSINESS	Shoe Machinery
MOU STATUS	SIGNED
HSN code	84778010
Proposed investment (1USD=INR 80)	2.5 MILLION
TIMELINE	2025-26
CAPACITY BEING CREATED	Phase 1- Service office , Phase 2- Factory
PEOPLE TO BE EMPLOYED	200

- **IMPORT SUBSTITUTE**

SCHUNG SHIN GLOBAL

CATEGORY	DETAILS
LINE OF BUSINESS	Footwear Outsole
MOU STATUS	SIGNED
HSN code	64062000
Proposed investment (1USD=INR 80)	6 MILLION
TIMELINE	2025-26
CAPACITY BEING CREATED	4 MILLION PAIRS
PEOPLE TO BE EMPLOYED	1500

- **NEW TECHNOLOGY- INNOVATION Company**

Highest Annual
Sales Record

Years of Experience

Global Production
Network

136 million
pairs

35+ years

16+ factories

2021 Sales Status Graph
Since 2006

+395% **+195%**
Revenue vs. 2006 Volume vs. 2006

● Revenue (red)
● Volume (yellow)

China

Sungshin China

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Qingyuan | Hexin | Qingxin |

F +86 763 360 3972

Qiyang | Nanchang | Guangxi

E business@sungshinchina.com

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E ssi@sungshinid.com

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F +82 8 3897 4197

Sungshin Vietnam A- II

E ssv@sungshinvn.com

Sungshin Vietnam A- III

Sungshin Solution

TUNG SHENG MACHINERY COMPANY LIMITED

CATEGORY	DETAILS
LINE OF BUSINESS	SHOE MACHINERY
MOU STATUS	SIGNED
HSN code	84778010
Proposed investment (1USD=INR 80)	3 MILLION
TIMELINE	2025-26
CAPACITY BEING CREATED	600 SET OF MACHIBERY
PEOPLE TO BE EMPLOYED	100

- **IMPORT SUBSTITUTE**

PRODUCT OFFERINGS



Color Foxing Extruder



Fabric Laminating Roll



Mixer Machine Rubber Mixing
Mill two roll Windows



Auto Mixing Line



DIRECT TYPE FOUR COLOR
FOXING EXTRUDER (WATER...



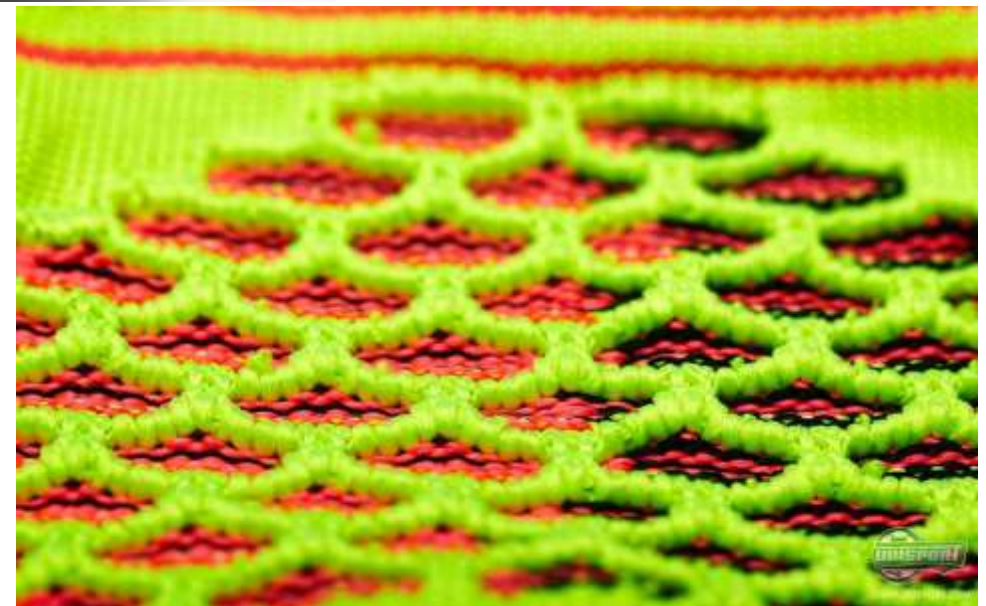
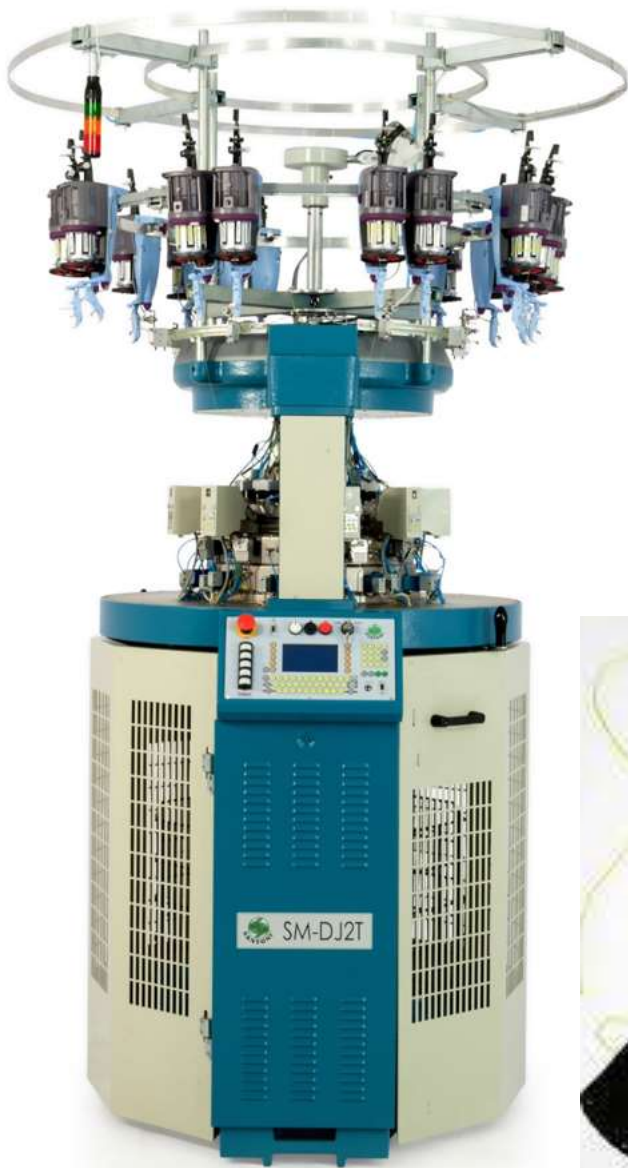
Outsole and Foxing Line



PAO YUEN KNIT COMPANY LTD, TAIWAN

CATEGORY	DETAILS
LINE OF BUSINESS	Flyknit
MOU STATUS	SIGNED
HSN code	6004, 6005 & 6006
Proposed investment (1USD=INR 80)	5 MILLION
TIMELINE	2025-26 - 20 CR & 2026-27 - 20 CR
CAPACITY BEING CREATED	1 million pairs
PEOPLE TO BE EMPLOYED	300

- **NEW TECHNOLOGY INNOVATION**



M/s. ASSEM INC, REPUBLIC OF KOREA

CATEGORY	DETAILS
LINE OF BUSINESS	HOTMELT FILMS FOR SHOE INDUSTRY
MOU STATUS	SIGNED
HSN code	8452
Proposed investment (1USD=INR 80)	US \$ 9 MILLION
TIMELINE	2025-26
PEOPLE TO BE EMPLOYED	100

*** JV between Phoenix Kothari and ASSEMS INC

- NEW TECHNOLOGY INNOVATION

PLUG AND PLAY MODEL

- INFRASTRUCTURE BY KOTHARI
- ALL TECHNICAL COLLABORATION

DONGGUAN CHUANLI SHOE MACHINERY CO., LTD (DCSML), CHINA

CATEGORY	DETAILS
LINE OF BUSINESS	Shoe Machinery
MOU STATUS	SIGNED
HSN code	8453 & 84778010
Proposed investment (1USD=INR 80)	US \$ 2 MILLION
TIMELINE	2025-26
PEOPLE TO BE EMPLOYED	50

- **IMPORT SUBSTITUTE**

DONGGUAN MINGSHAN MACHINERY MANUFACTURING CO., LTD, CHINA

CATEGORY	DETAILS
LINE OF BUSINESS	Shoe Machinery
MOU STATUS	SIGNED
HSN code	8453 & 84778010
Proposed investment (1USD=INR 80)	US \$ 2 MILLION
TIMELINE	2025-26
PEOPLE TO BE EMPLOYED	50

- **IMPORT SUBSTITUTE**

GBOS LASER INC., CHINA

CATEGORY	DETAILS
LINE OF BUSINESS	Shoe Machinery
MOU STATUS	SIGNED
HSN code	8453 & 84778010
Proposed investment (1USD=INR 80)	US \$ 9 MILLION
TIMELINE	2025-26
PEOPLE TO BE EMPLOYED	25

- **IMPORT SUBSTITUTE**

HK GAOFENG LIMITED (HKGL), HONGKONG

CATEGORY	DETAILS
LINE OF BUSINESS	SEWING MACHINES
MOU STATUS	SIGNED
HSN code	8452, 8453 & 84778010
Proposed investment (1USD=INR 80)	US \$ 2 MILLION
TIMELINE	2025-26
PEOPLE TO BE EMPLOYED	50

- **IMPORT SUBSTITUTE**

HONG KONG NAN XIONG INTERNATIONAL ENTERPRISES LIMITED, HONGKONG

CATEGORY	DETAILS
LINE OF BUSINESS	SHOE MACHINERY
MOU STATUS	SIGNED
HSN code	8453 & 84778010
Proposed investment (1USD=INR 80)	US \$ 6 MILLION
TIMELINE	2025-26
PEOPLE TO BE EMPLOYED	150

- **IMPORT SUBSTITUTE**

DONGGUAN XIAOFENG SHOE MATERIAL CO. LTD

CATEGORY	DETAILS
LINE OF BUSINESS	Manufacturing of EVA polymer new material, shoe material technology processing
MOU STATUS	SIGNED
HSN code	6406 & 64069090
Proposed investment (1USD=INR 80)	US \$ 20 MILLION
TIMELINE	2025-26
PEOPLE TO BE EMPLOYED	500

- **NEW TECHNOLOGY INNOVATION**

DONGGUAN JINHONG SPORTS EQUIPMENT COMPANY LIMITED

CATEGORY	DETAILS
LINE OF BUSINESS	Manufacturing of Insole, EVA-Foaming and Lamination
MOU STATUS	SIGNED
Proposed investment (1USD=INR 80)	US \$ 3 MILLION
TIMELINE	2025-26
PEOPLE TO BE EMPLOYED	250

- **NEW TECHNOLOGY INNOVATION**



VISION OF KICL



FINANCIAL HIGHLIGHTS



KICL's STRENGTHS



KICL's DIVISIONS



FERTILIZER AND PESTICIDES (Food Security)



FOOTWEAR MANUFACTURING (Employment generation)



OTHER INITIATIVE

Footwear Branding (Kickers brand) enhancement of stakeholder's value



CSR (Societal Impact)

Kickers Branding Initiative DNA Videos



Kickers Brand Launch 2024-2025

Kickers 1st Store Opening



Signing of Agreement with Royer Group



Kickers Chennai Marathon



Kickers Brand Launch in MBOs



Kickers Stores Opening Qatar, Indore and VR Mall

Indore Store facade



Mall of Qatar Store facade



V R Mall, Chennai Store facade



Indore Store Interior



V R Mall, Chennai Store Interior





VISION OF KICL



FINANCIAL HIGHLIGHTS



KICL's STRENGTHS



KICL's DIVISIONS



FERTILIZER AND PESTICIDES (Food Security)



FOOTWEAR MANUFACTURING (Employment generation)



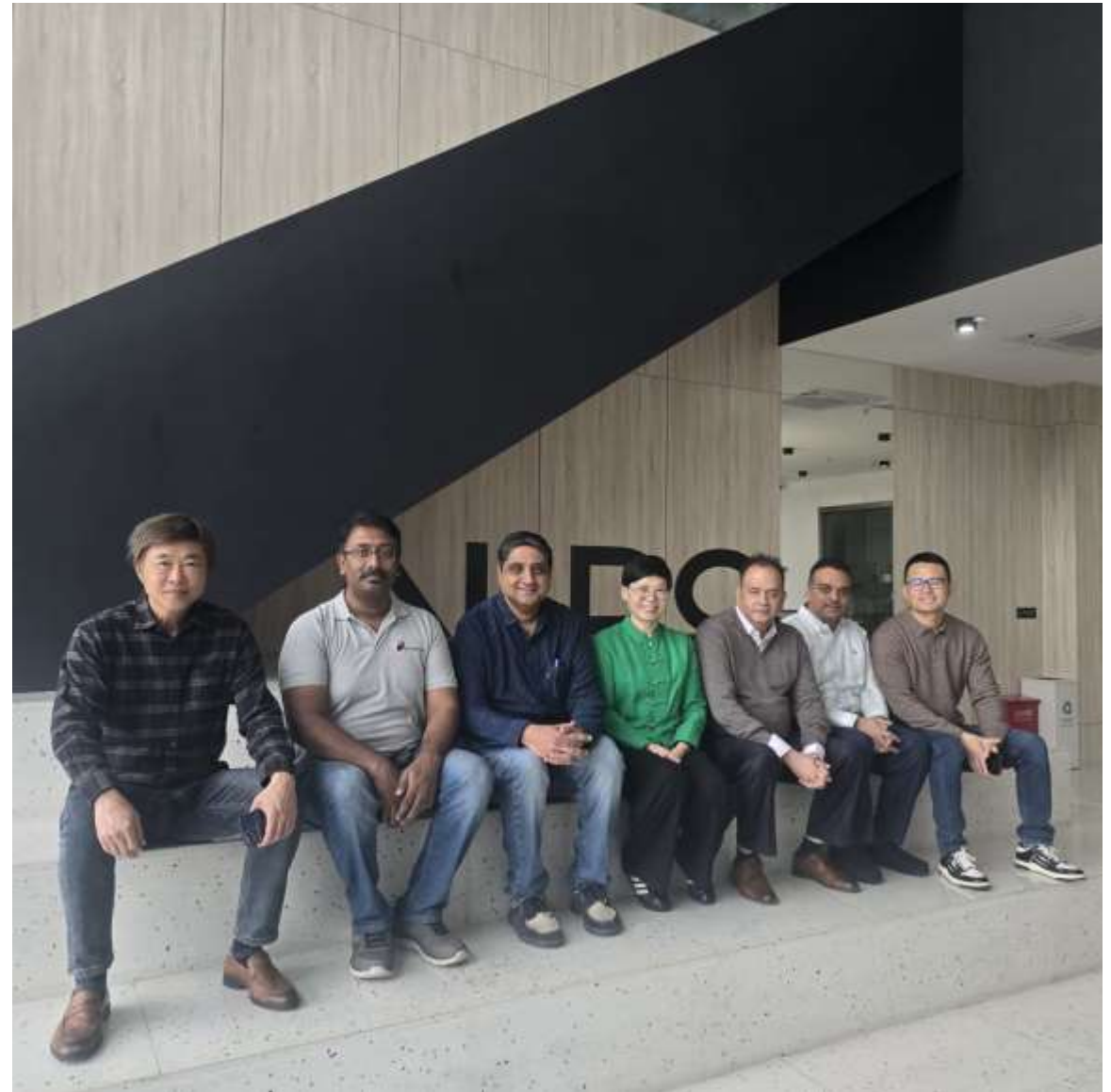
OTHER INITIATIVE

Footwear business partnering (Supporting customer at marketplace & Entry into new product areas with Indian manufactures)



CSR (Societal Impact)

Business Partnering – Partnership with ALDO



ALDO

Products at a Glance : Fashion Athletic



ALDO

Products at a Glance : Ladies Dress & Casual



ALDO

Products at a Glance : Men's Leather



New Joint Venture with Kothari as major shareholders world luxury footwear manufacturer from Taiwan (2025 initiative)



NEW INITIATIVE : BRANDED VALUE FOOTWEAR - ZODIZ & JEETLO

KICL is proud to enter into the branded value footwear market with acquisition of well known brands ZODIZ and JEETLO


zodiz

JEETLO



NEW INITIATIVE : BRANDED VALUE FOOTWEAR - ZODIZ & JEETLO

For the first time KICL will be entering into distribution led footwear market focused on Tier 2&3 cities.

Market Presence

Presently in TN,WB,OD,AP,KL,KA,UP

4 Warehouse

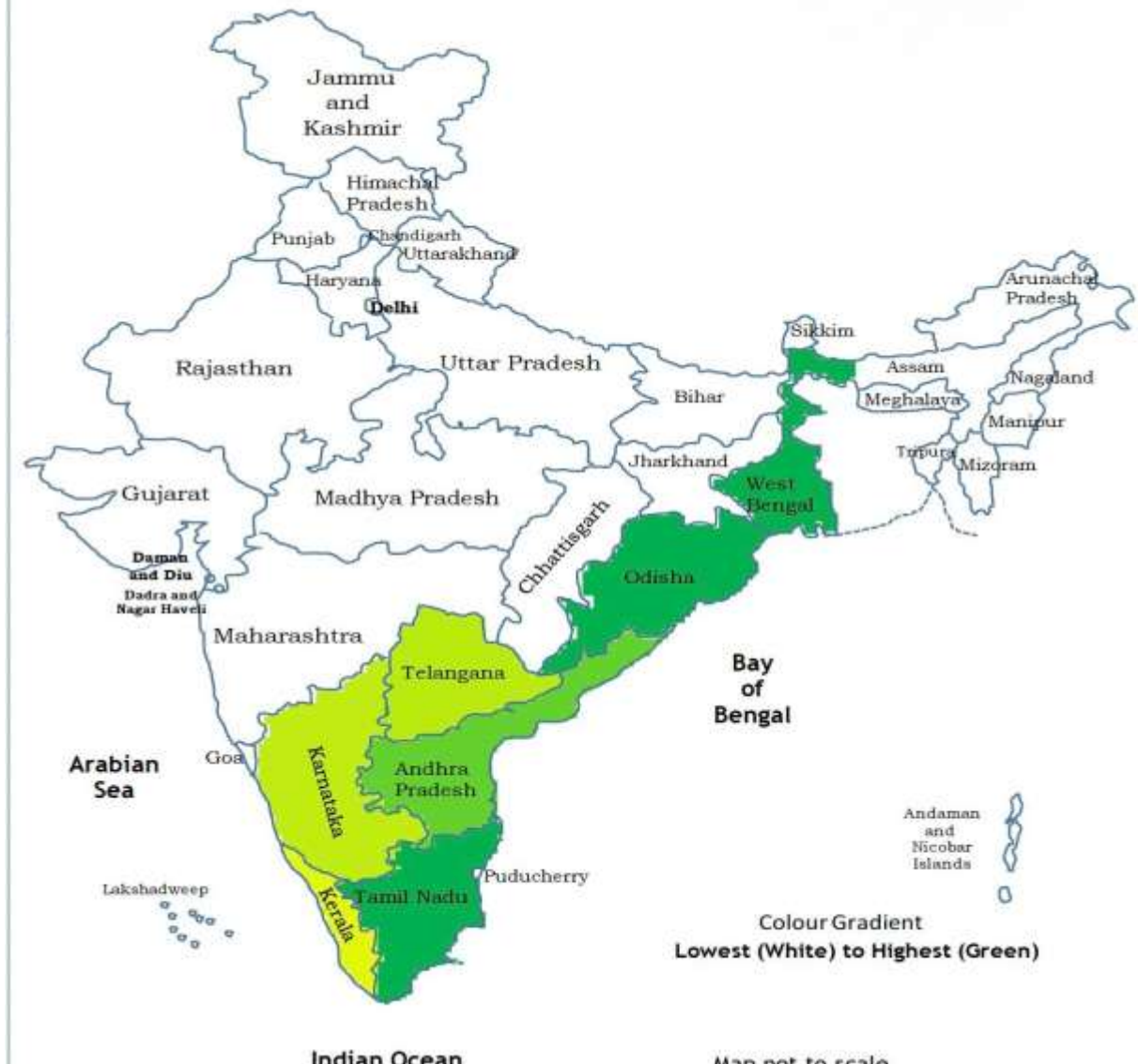
- Coimbatore
- West Bengal
- Kanpur
- Odisha

Total Distributors

A Total of 150 Distributors across 7 states.

Total Retailers

A Total of 2000 Retailers selling our products across 7 states with an expansion planned for 10000 within 5 years

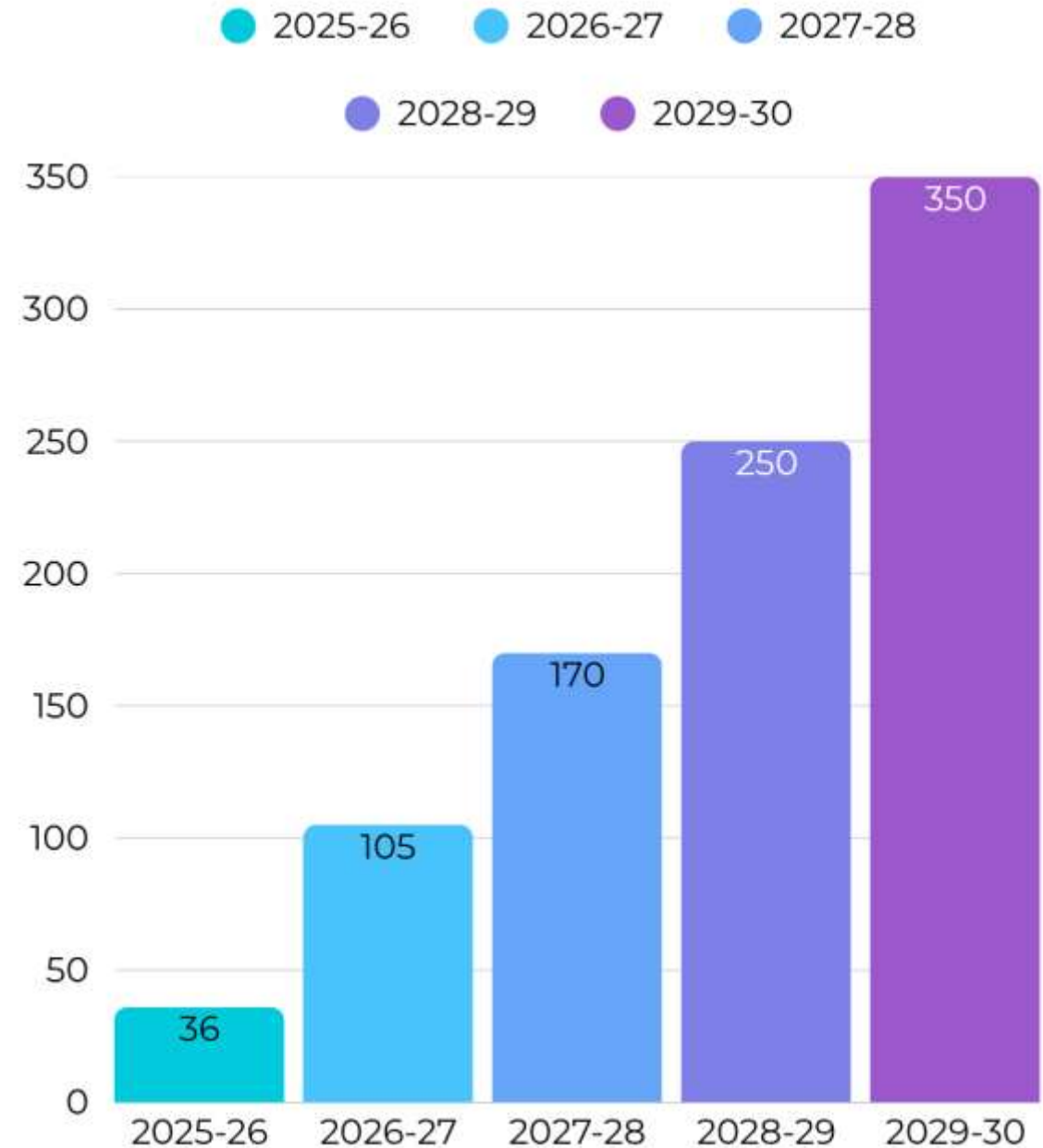


Geographic Growth Strategy



NEW INITIATIVE : BRANDED VALUE FOOTWEAR - ZODIZ & JEETLO

**Branded Footwear business to achieve
Turnover of INR 350 Cr by Mar 2030**





A team with over 60+ years of collective experience in the mass footwear market

Footwear Design team backed with product experts helping launch most trending products in the market at affordable price range of Rs.99 to Rs.999

Technology First: Utilizing the latest technology in manufacturing to improve efficiency and supply chain to reduce time to market and follow consistency.

Quick to market : New Products released to market with a quick turnaround of 45-50 Days.

Agile Supply Chain Network: Built to deliver goods to end customer with a lead time of 2-4 days PAN India.



VISION OF KICL



FINANCIAL HIGHLIGHTS



KICL's STRENGTHS



KICL's DIVISIONS



FERTILIZER AND PESTICIDES (Food Security)



FOOTWEAR MANUFACTURING (Employment generation)



OTHER INITIATIVE

Entry into print media acquisition of trusted brand Industrial Economist



CSR (Societal Impact)

- The Industrial Economist (IE) was founded in 1968 by S. Viswanathan and has been a reliable voice in India's economic journalism for over five decades.-
- IE has consistently highlighted developmental initiatives, reflecting the realities of business and industry, particularly in Tamil Nadu and the southern region of India.
- Despite the passing of its founder in 2022 and facing operational challenges, IE's commitment to quality journalism has remained unwavering.
- Dr Rafiq Ahmed, who leads Kothari Industrial Corporation Ltd., has taken the initiative to revive IE, emphasising that hard work and legacy should not fade. Under a licensing agreement with the Viswanathan family, IE has been relaunched in both digital and print formats, to reach a broader audience.
- The rejuvenated IE continues its mission to provide insightful coverage of developmental economics and business, adapting to contemporary media consumption trends.
- IE aims to accurately present the corporate landscape of Tamil Nadu and the southern region within national and global contexts.
- IE's journey exemplifies resilience, adaptability, and commitment—qualities that inspire employment growth and economic development.



Industrial Economist (IE) Launch (2/2)



Diversified Business Portfolio

KICL operates in various industries, ensuring a stable and resilient business model

The company's **fertilizer division** has played a significant role in meeting India's agricultural demands, while its **FMCG segment** continues to expand with a range of high-quality consumer products

Strategic Collaborations and Expansion

This strategic move opens new avenues for growth and enhances the company's market valuation

Recently, KICL signed a **Memorandum of Understanding (MoU)** with the **Government of Assam** to explore and mine **rare earth and critical minerals**, committing an initial investment of **₹200 crore**

Increased Retail Investor Interest

Investor confidence in KICL has grown significantly.

As of the **December quarter**, retail investors increased their stake from **41.3% to 53%**, while **Life Insurance Corporation of India (LIC)** holds a **1.89% stake**, further reinforcing trust in the company's future prospects.



Dr JINNAH RAFIQ,
*Chairman and Managing
Director*

- ❖ With a background rooted in the iron and steel industry, he has been involved in his family business from a young age
- ❖ He is associated with KICL since xxxx



**DAKSHINAMOORTHY
GUNASEKARAN,**
*Non-Executive Director and
Independent Director*

- ❖ His educational background includes studies at the Indian Institute of Banking & Finance
- ❖ Experienced professional with a background in banking and finance



**T ARULPATHY
RAJALAXMI,**
*Non-Executive Director and
Non-Independent Director*

- ❖ She holds bachelor's degree in arts
- ❖ Her extensive experience in corporate governance and financial management underscores her significant contributions to the organization

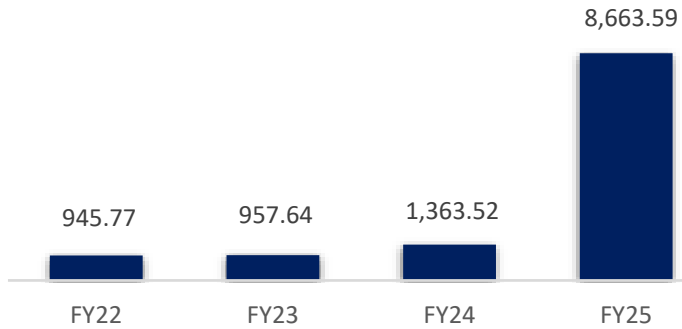


**GNANA SAMBANDAM
VENKATRAGHAVAN,**
*Non-Executive Director and
Independent Director*

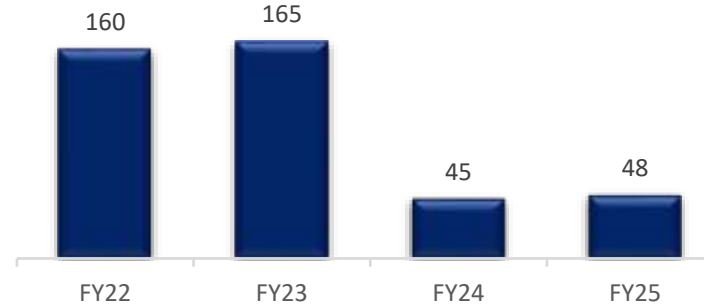
- ❖ He is a seasoned HR and business leader with over 26 years of comprehensive experience across human resource management, payroll, recruitment, compliance.
- ❖ Renowned for developing training programs on leadership, diversity and legal compliance

Strong track record of growth and financial discipline

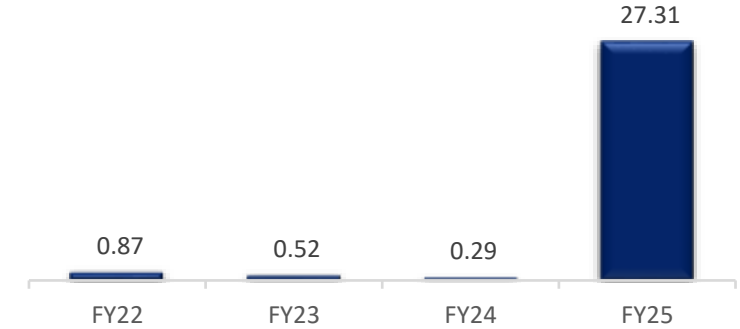
Revenue from Operations (Rs in Lakhs)



Net Working Capital (No of Days)



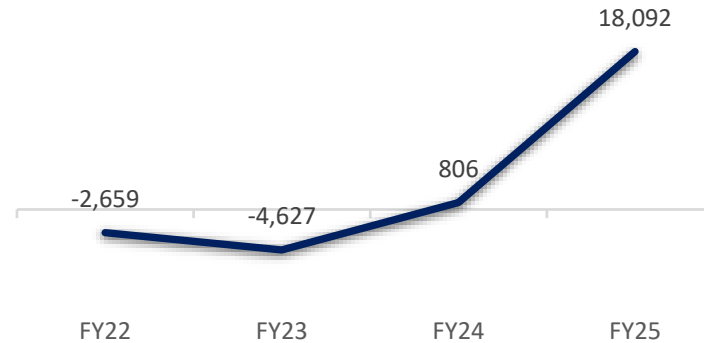
Current Ratio



Debt to Equity ratio



Net Worth (Rs in Lakhs)



- KICL has demonstrated financial discipline through reduced debt and strong profit growth, while also showing some areas needing improvement in sales growth and contingent liabilities
- Sales growth 535% in FY25 Vs FY24, KICL incurred loss in FY25. the management has a clear business plan for expansion with plans for additional financing
- KICL has shown a positive trend in reducing its debt levels, which is a sign of improved financial health
- Net working capital number of days drastically reduced in FY25, 48 days from 160 days in FY22



VISION OF KICL



FINANCIAL HIGHLIGHTS



KICL's STRENGTHS



KICL's DIVISIONS



FERTILIZER AND PESTICIDES (Food Security)



FOOTWEAR MANUFACTURING (Employment generation)



OTHER INITIATIVE



CSR (Societal Impact)



“In a free enterprise, the community is not just another stakeholder in business, but is in fact the very purpose of its existence” - Jamsetji Tata

“KICL believes strongly that Society is centre of every initiative and forays into industries of National Importance and makes best efforts to create positive impact on the Societies around industries developed by them”

CSR (Societal Impact - Pure drinking water initiative)



- KICL's CSR water initiative spans over 18 km of pipelines and supplies RO-treated water to over 100,000 villagers across five locations. All infrastructure is funded and maintained by KICL
- RO water system provided to 5 villages: Eraiyur, Udhay, Thirumandurai, Nannaiand, Thungapuram.

CSR (Societal Impact – Investing in future generation – Schools support Kothari in Perambalur)



CSR (Societal Impact – Investing in future generation – Schools support to Kothari in preambular)



Kothari Group | Global Footprint



Locations:



Head Office (Chennai)

Brand Distribution Office – Gurgaon

Warehouses – Both in North and South

Components and Material Show Room – Ambur and Delhi

THANK YOU