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Date: 17/10/2025

E-mail: monika@himadri.com

| Ref: Listing Code: 500184 | Ref: Listing Code: HSCL |
|---------------------------------------|--------------------------------------|
| BSE Limited | National Stock Exchange of India Ltd |
| Department of Corporate Services | Exchange Plaza, C-1, Block-G |
| P. J. Towers, 25 th Floor, | Bandra Kurla Complex, |
| Dalal Street, | Bandra (E) |
| Mumbai- 400 001 | Mumbai- 400 051 |

Sub: Investor Presentation

In compliance with Regulation 30 read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 we are enclosing herewith Investors presentation on the financial results for the quarter ended 30 September 2025.

The above information will be made available on the Company's website at www.himadri.com.

We request you to kindly take on record the same.

Thanking You,

Yours faithfully, For Himadri Speciality Chemical Ltd

(Company Secretary & Compliance Officer) ACS: 29322

Encl.: as above





Himadri Reloaded

The Next Chapter

Himadri Speciality Chemical Ltd

Investor Presentation | October 2025



Safe Harbor

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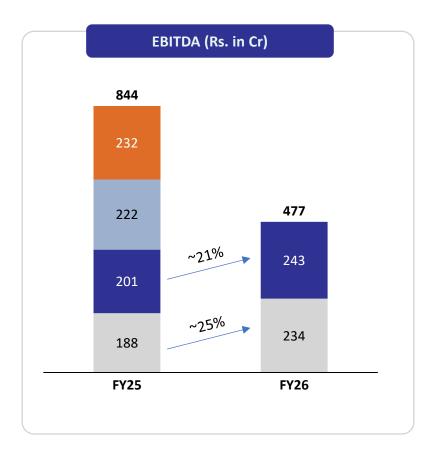
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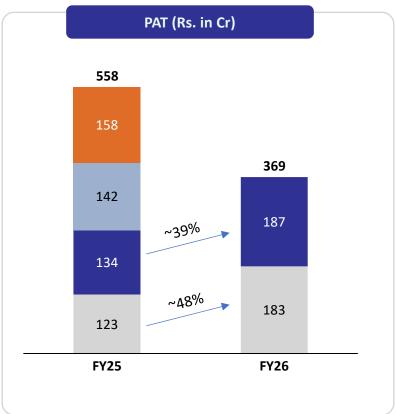


Q2 & H1 FY26 Highlights



Sustained profitability momentum: Delivering strong yoy EBITDA and PAT growth





On Quarterly basis, recorded highest ever **EBITDA & PAT**

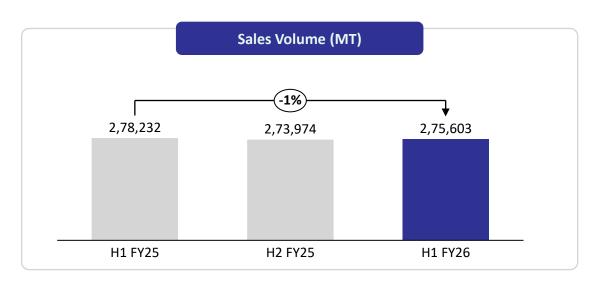
- Product mix remains focused towards high value-added products
- Revenue impacted due to reduction in raw material prices
- Export order executed during the quarter, revenue to be recognized in the next quarter

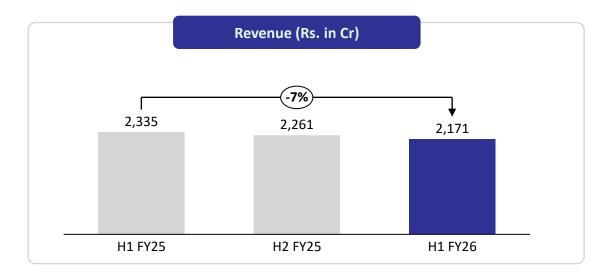


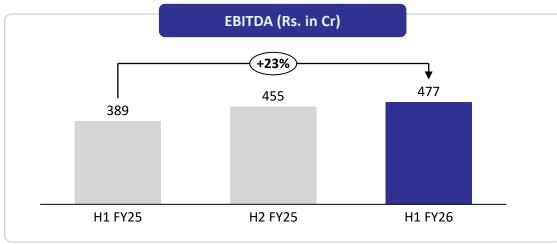
On Standalone Basis

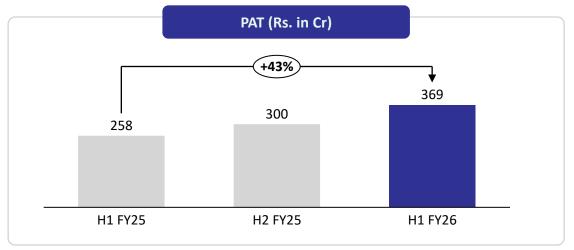


H1 FY26 – Performance at a glance





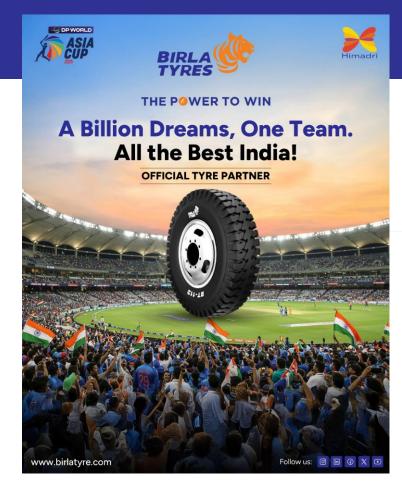






Driving brand momentum with Asia's premier sporting event









Driving excellence in sustainable value chains



Himadri has achieved the prestigious ISCC PLUS certification for our Mahistikry plant. This milestone reinforces our commitment to **sustainability**, **transparency**, and **circular economy** practices, placing Himadri amongst leading global enterprises driving responsible value chains.

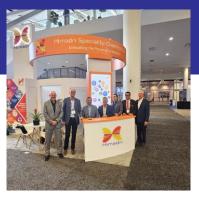
At Himadri, we remain dedicated to creating innovative, low-carbon, and circular solutions that deliver long-term value for society, the environment, and our stakeholders worldwide.



Driving international engagement and brand presence













Abrafati 2025

ABRAFATI stands as the premier event for the coatings industry in Latin America and ranks among the most influential global platforms in its domain. It has been around since 1989 and has gained recognition for the quality of its program and for bringing together thousands of businesspeople and industry-leading companies, having positive effects on the industry.

Global Polymer Summit 2025

The Global Polymer Summit (GPS) is a landmark industry convergence, seamlessly integrating the International Elastomer Conference (IEC) and the International Tire Exposition & Conference (ITEC) into a single, high-impact platform. Designed to foster cross-sector collaboration, GPS brings together leading professionals, innovators, and decision-makers from the rubber, tire, elastomer, and polymer ecosystems

The Battery Show & EV Tech Expo 2025

The Battery Show & EV Tech Expo 2025, North America's largest showcase for advanced battery & EV Innovation, energized Detroit with four days of innovation and collaboration, marking 15 years of progress. With 1,300+ exhibitors, thousands of industry leaders and 150 speakers, it set a new benchmark for electrification.



Empowering young minds within Himadri family: Vihaan







Company Overview



Himadri's strategic roadmap to grow and accelerate towards 2028

FY2026

o Growth : Core Business

+

 Speciality Carbon Black Expansion to be completed by Q3FY26



 Birla Tyres commencement in Q1FY26 and will gradually ramp-up



 ○ Launch of branded retail offering of Naphthalene balls - DurofreshTM

FY2027

Growth : Core Business



Speciality Carbon Black Expansion full year of operations



 Birla Tyres capacity ramp-up in OHT & CV segment



 Forward integration to produce – anthraquinone and carbazole to be completed by Q2FY27



Phase 1 commercial plant for LFP Cathode Active Material to be operational in Q3FY27



Ramp up of Naphthalene balls (DurofreshTM)

FY2028

o Growth: Core Business



 Speciality Carbon Black -Full Year Operations



 Anthraquinone and Carbazole -Full Year Operations



 Birla Tyres production scale up with OHT, CV & PCR



 Commercial plant for LFP Cathode Active Material –Full Year Operations



Naphthalene balls (Durofresh™) –
 Full operations

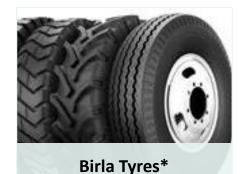
Shifting Gears Towards
High-Value Growth

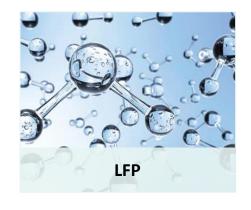
Diversification to drive Business Resilience

Significant sustainable growth in profitability over the next 2 years



Unlocking new opportunities with focused investments through internal accrual







Capex

Operational Commencement

Expansion

Turnaround + Gain Market Share

Rs. 306 Cr

Q1FY26

Acquisition

Pioneer in India

Rs. 1,125 Cr

Q3FY27

Greenfield

Forward Integration

Rs. 220 Cr

Q3FY26

Brownfield

Vertical Integration

Rs. 120 Cr

Q2FY27

Brownfield

Progressing as per scheduled timeline



Each acquisition made with a strategic purpose

Investment in Sicona Battery Technologies

As of 30th September 2025, Himadri has secured 17.6% post-conversion equity in Sicona Battery Technologies Pvt. Ltd. with a cumulative investment of Rs. 103.95 Cr. Himadri has **two nominee directors** on the Sicona Board.

Investment in International Battery Company (IBC)

Himadri acquired a 16.24% stake in International Battery Company, Inc. (IBC), USA, through a mix of stock purchase and subscriptions with a total investment of USD 4.43 Mn (approx. Rs. 37.47 Cr).

Investment in Invati Creations

40% stake for a consideration of Rs. 45.16 Cr. Himadri has **two nominee directors** on the Invati Board

Collaborations poised to accelerate the development and deployment of next-generation EVs and Energy storage solutions

Supporting our vision to provide premium Li-ion battery materials and pioneer advancements in the battery materials industry.

Strengthens our position to capitalise on the growing demand for high-performance batteries, particularly in electric vehicles and renewable energy storage



R&D innovations for tomorrow's market

Excelling while innovating

Global knowledge bank

Technocommercial team World class laboratory

Consistent R&D

An innovative mindset

Process of R&D for product development

1. Conceiving the product based on market trend

2. Bench scale study

3. Pilot production for establishing the process

4. Production

5. Product offering

6. Customer feedback

7. Commercialisation

Advanced R&D facilities are accredited by the National Accreditation Board for Testing and Calibration Laboratories (NABL), ensuring the highest standards in research and testing

Supported by a team of global experts, we continuously foster innovation and advance our product offerings to deliver exceptional value



R&D led innovative product portfolio driving growth







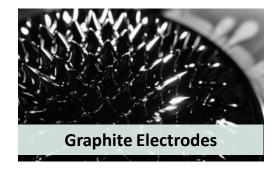
Products serving the high growth sunrise sectors







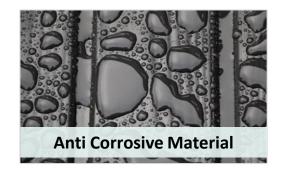




















Reliability and distinction are catalysts for client retention























































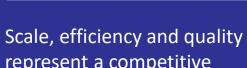












long-term agreements

Strong client relationships, with

represent a competitive advantage that is difficult to replicate

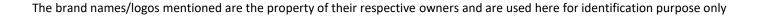
















Marking an exciting new chapter in the growing global market

Planned to expand its operation in the liquid coal tar pitch market and establish a strong market presence for export of liquid pitch.

Foray into the international liquid coal tar pitch market to serve all key international markets

We have successfully completed our first export shipment of Liquid Coal Tar Pitch in October 2024, paving the way for large global liquid coal tar pitch market.



Liquid Coal Tar Pitch

Commissioned high temperature liquid coal tar pitch terminal at Haldia and Mangalore port

Himadri's plan to strengthen its footprint in the coal tar pitch export market

Levers

- Approvals across major Aluminum players
- Brand recognition in the global market
- Serving customers across 56 countries
- R & D capabilities
- Recognition in the solid pitch market
- World class quality



DurofreshTM: Unlocking value in B2C naphthalene balls market

Backed by decades of expertise and a strong legacy in naphthalene manufacturing, we possess the technical capability and quality assurance required to excel in consumer-facing markets.

Capture greater value within its existing value chain by directly engaging with end consumers, thus enhancing margins and building brand equity

Market Potential:

- The global naphthalene mothballs market is poised for steady growth, valued at USD 1.5 Bn in 2024 and expected to reach USD 2.1 Bn by 2033, growing at a CAGR of 4.5% from 2026
- The Asia Pacific region, which includes India, is the fastest-growing market, projected to expand at CAGR of 6.5%
- Domestically, the Indian naphthalene market is forecasted to reach USD 232 Mn by 2030, growing at a CAGR of 3.5% from 2024

To seize this opportunity, we are launching "DurofreshTM", a refined naphthalene ball brand engineered to set the benchmark for quality and efficacy



Durofresh[™] balls deliver an industry leading 99.5 % purity which makes them completely stain free and significantly boosts vapour strength for faster, longer lasting protection



Source : Annual Report



Advancing speciality value chain

Coal Tar Pitch

Positioned among the few global manufacturers of specialized pitches; consistently improved anode lifespan via process optimization.

Speciality Carbon Black

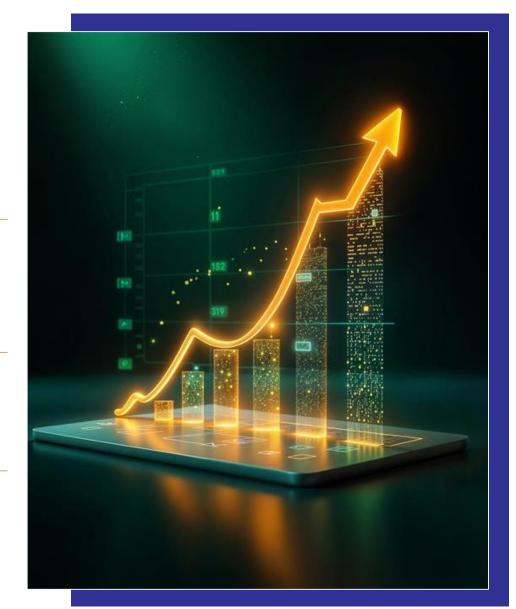
Launched a series of application-specific speciality blacks with superior performance parameters which finds application in fibres, semicon cables, engineering plastics, inks and several other specialised applications

SNF & PCE

Developed application-specific SNF for non-construction segment (agrochemicals, gypsum and latex) and next-generation products in PCE

Battery Material

Coal Tar Pitch is a key ingredient in the production of anode materials for batteries. Developed technology to manufacture critical material for Lithium-ion Batteries and we are one of the few companies globally to have backward integration for this material





Speciality Carbon Black



Capex to more than double speciality carbon black capacity

Brownfield expansion of a new speciality carbon black line of 70,000 MTPA

Increasing the total speciality carbon black capacity to 1,30,000 MTPA making it world's largest speciality carbon black capacity at single site

Estimated capex of Rs. 220 Cr

Sufficient land available for the future expansion

Progressing as planned, scheduled to be operational by end of Q3FY26





New speciality carbon black grades

8 Speciality Black Series with more than 60 Grades



ONYX



COLORX



ELECTRA



VIRTEX



JETEX



BARONX



KLAREX



ENERGEX

New Li+ and LB Series of Speciality Blacks launched for Battery Application

New Speciality Carbon Black Grades applications

- Synthetic fibres
- High-performance plastics
- U.S. FDA-compliant applications

Offer excellent Color and UV protection applications

- Pressure pipes
- · Plastic films and molding
- Solvent- and water-based coatings
- Industrial decorative paints

Advanced conductive applications

- Batteries
- Conductive polymers
- Coatings
- Rubber and composites



Speciality Chemicals



Leveraging the existing infrastructure and expertise in coal tar derivatives

Expected capex of Rs. 120 Cr, plant to be commissioned by Q2 FY27

Setting up facility to extract **high value-added speciality products** namely Anthraquinone & Carbazole from our existing coal tar distillates

First of its kind in India at this scale and aims to eliminate the country's reliance on these chemical imports.

Anthraquinone

Dye, Paper, Wood Pulp, Hydrogen Peroxide, Agriculture etc.

Carbazole

Dyes & Pigments, Pharmaceuticals, Electronics,
 Polymeric Materials, Agrochemicals etc.





Future Plans

Target Market

Target markets: Domestic and global sectors

Forward Integration

Forward integrating from our existing coal tar distillates to unlock value

Enhanced Synergy

New facility will enhance the synergy within our already integrated state-of-the-art complex

Customer Expansion

Leverage our existing customer base in the dyes and pigments market



Entry into LiB Components



Together anode and cathode - represent close to 65% of the total Li-ion cell cost



Anode

Anode plays a crucial role for liion batteries, therefore, making it critical to choose the anode materials. The correct anode materials help in determining the discharge capacity, charging rate and the cycle life of the lithium batteries

Cathode

Lithium iron phosphate (LiFePO4) and Lithium nickel manganese cobalt oxide (LiNiMnCoO2 or NMC) are two of the most common cathode materials used in lithium-ion batteries. These cathode materials provide a high capacity for lithium intercalation and compatible chemical and physical properties that are crucial for li-ion battery-based transports.

Our LFP Cathode Active Material Vision

- To produce 2,00,000 MTPA of Lithium Iron Phosphate (LFP) Cathode Active Material, catering to 100 GWh of Li-ion Battery, in a phased manner over the next 5-6 years
- 1st Commercial plant for LFP Cathode Active Material globally ex-China, for catering to the domestic & international market — a pioneering step towards Atma-Nirbhar Bharat

Anode Material

- Strong R&D team and execution roadmap for Anode materials
- Coal Tar Pitch (CTP) is a key ingredient in the production of anode materials for these batteries
- Exclusive technology licensing partnership with Sicona that grants Himadri the rights to access, localise, and commercialize Sicona's proprietary Silicon-Carbon (SiCx®) anode technology in India
- Developments in Natural, Synthetic, Hybrid and Silicon Anode Materials for multiple applications
- Ongoing interactions with potential customers for approval process

Source : Annual Report



Demand is surging, and migrating toward higher-performance chemistries

Cathode Material Landscape

- Market Projection: Cathode Material demand to reach 9.4 Mn tonnes annually by 2030 for global LiB cell production
- Domestic Demand: Expected growth to 311 KT (base scenario) and 499 KT (promising scenario) annually by 2030

Anode Material Landscape

- Market Projection: Global Anode sales volume trend is expected to grow to 8 Mn MTPA in 2030 from 2.206 Mn MTPA in 2024 at CAGR of 24%
- The market trend confirms a quantitative pull for advanced anodes; our multi chemistry portfolio is positioned to supply each growth pocket. By coupling legacy expertise in natural and synthetic graphite with Sicona's technology, we can serve both cost driven and performance driven customers.

India is emerging as a strategic and trusted alternative for global battery supply chains

This presents a compelling export opportunity for Indian Cathode Active Material (CAM) and Anode Material producers

With an integrated value chain spanning LFP CAM production, and materials R&D, we are uniquely positioned to support global battery manufacturers—and drive the government of India's and Himadri's shared vision of an Atma Nirbhar Bharat forward.

Source: Annual Report



Advancing our work with LFP cathode active material

To produce 2,00,000 MTPA of Lithium Iron Phosphate (LFP) Cathode Active Material, catering to 100 GWh of Li-ion Battery, in phases in 5-6 years

1st Commercial plant for LFP Cathode Active Material globally ex- China, for catering to the domestic & international market – a pioneering step towards Atma-Nirbhar Bharat

Demonstration and commercialisation milestones

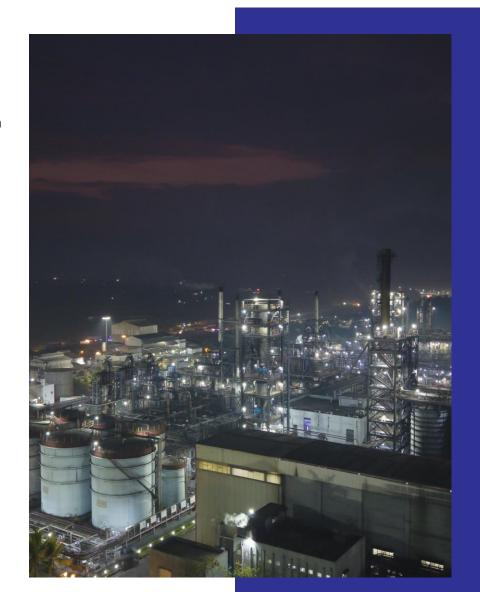
- A LFP demonstration plant is being set up. This will fast-track customer approvals and accelerate time-to-market.
- The first commercial plant with 40,000 MTPA capacity is expected to be operational by Q3FY2027. Aligned with robust domestic and global demand.

Global-India customer engagement

- · Customer engagement have intensified with both Indian and global battery manufacturers.
- The response has been strongly positive reinforcing our belief in LFP's dominance in global EV and ESS space.

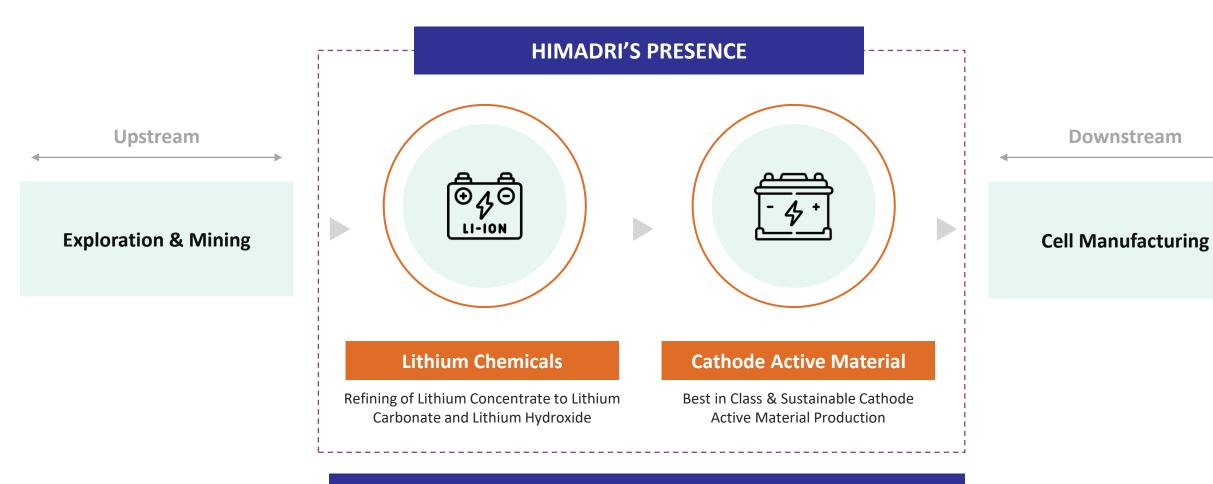
Sustainable supply chain and raw material security

- Actively developing a cost-optimised, environmentally friendly process for producing Li₂Co₃
- Strategic interest is being explored in phosphate mines, securing a key raw material for LFP.
- Discussions with lithium miners are ongoing to ensure reliable supply of lithium concentrate.
- These steps collectively support a risk-free and secure supply chain for LFP production.





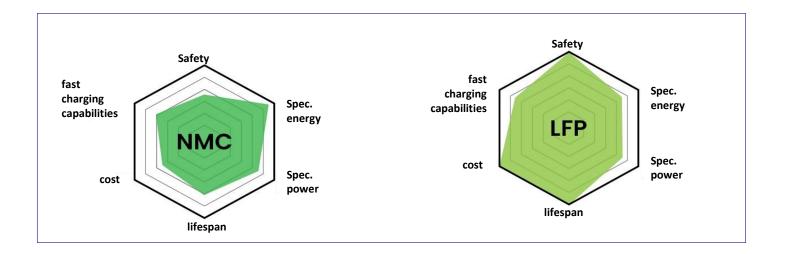
Where we play a role



Critical player in Battery Energy Storage System



Primary cathode active material used now – NMC & LFP



NMC and LFP are among the top choices for EVs, offering balanced energy density, power density, safety, and overall performance, making them ideal for both EVs and energy storage systems

Working of LFP battery

LFP batteries use lithium iron phosphate as the cathode material alongside a graphite electrode with a metallic backing as the anode

Unlike many cathode materials, LFP has its atoms arranged in a crystalline structure forming a 3D network of lithium ions compared to the 2D slabs from nickel manganese cobalt, helping better electrical conductivity

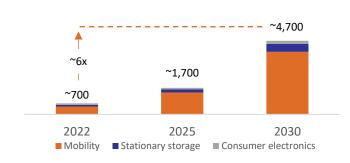
Phosphate in LFP is a non-toxic material compared to cobalt oxide, and LFP batteries are capable of delivering constant voltage at a higher charge cycle



Well poised to cater to global demand for LiB raw materials

LiB Growth Potential

Li-ion battery demand is expected to grow by about 27% annually to reach around 4,700 GWh by 2030.*



India Battery Energy Storage Demand



Himadri is actively positioning itself to cater to a significant portion of the global demand for LiB raw materials

EV penetration in India rose to 7.3% in FY 2025, up from 6.8% in FY 2024, indicating a rapid shift toward cleaner mobility.

Leading OEMs such as Tata Motors are launching premium yet accessible EVs, while global majors like Tesla and BYD are finalising their India entry plans.

As India marches toward its ambitious goal of achieving 500 GW of renewable energy capacity, stationary energy storage systems (ESS) are poised to become a major demand centre

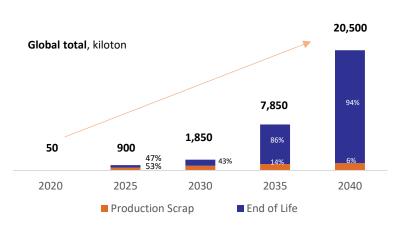
Source: Annual Report



Powering the future through circular energy systems

The Global Availability of EV batteries for recycling is expected to increase 25% YoY till 2040 resulting in a huge volume influx. Himadri is keen to play a significant role in the LiB recycling in India

The global supply of EV batteries for recycling is steadily increasing, driven primarily by production scrap before 2030 & end-of-life batteries after 2030*



Total CO₂e battery cell production emissions from a nickelbased lithium-ion battery with virgin versus recycled materials, kgCO₂e per kWh*



We are the only Indian company selected by the Indo German Science and Technology Centre for a landmark battery recycling initiative, strengthening our circular economy efforts

Lowering the dependency on mined minerals and providing a circular economy structure

Reducing the total CO₂ emission



Strategic Acquisitions



Strategic stake in Sicona Battery Technologies

Exclusive technology licensing partnership with Sicona that grants Himadri the rights to access, localise, and commercialise Sicona's proprietary Silicon-Carbon (SiCx®) anode technology in India

Sicona's Transformative Year: Key Updates and Milestones

Pilot Plant Achievements

 Ramped up production in the latter half of 2024, exceeding targets by producing Gen3 SiCx® material

Expansion Plans

 Sicona intends to establish production facilities across burgeoning and developing battery and electric vehicle manufacturing geographies.

Innovative Technologies at Sicona: Potential Applications and Global Impact

• Silicon-Carbon (SiCx®) Anode Materials

- Offers over 20% increase in energy density compared to conventional graphite-only cells
- Reduces charging times by more than 40%

Gen3 SiCx® Performance

 Demonstrated superior performance metrics, including higher tap density, lower electrode resistance, and improved cycle life compared to commercial SiOx materials

What sets Sicona apart

- Intellectual Property Portfolio: Extensive IP portfolio underpins its technological advancements providing a competitive edge in the battery materials
- Market Positioning: Cost-effective and scalable manufacturing processes, offering high-performance battery materials without reliance on expensive and hazardous supply chains
- Commitment to Sustainability: Goal of reducing greenhouse gas emissions by enhancing the performance and adoption of electric vehicles, aligning with global sustainability objectives



Strategic investment in IBC: Catalyzing global growth

New product

IBC is developing its LFP-based Prabal 2000 using Himadri's LFP Cathode active and anode materials, backed by a strong joint product roadmap

Plant Location

Operates a 50MWh lithium-ion battery cell facility in South Korea, which began production in 2023 and is developing a Gigafactory in Bengaluru, in JV with Mahanagar Gas Limited (MGL, a GAIL subsidiary)

Operation Commencement

Bengaluru Gigafactory by Q4FY27

Market Focus

B2B fleet, 2- & 3-wheeler OEMs, global battery exports

International Battery Company, Inc (IBC) is a full-service lithium-ion cell manufacturing company specializing in the design, development, and manufacturing of prismatic form factor cells for niche players in the mobility and energy storage sectors

IBC's AI platform: IBC's proprietary
Industrial AI platform, which helps it drive
faster innovation and co-development of
advanced materials



Partnership is driven by a shared vision of producing LiB materials & innovative technologies

About Invati Creations

Strong focus on engineering Lithium-ion electrode materials for efficient energy storage with higher energy density and longer battery life and using groundbreaking nanotechnology biosciences to provide real-world solutions.

Engages in R&D of various molecules and nanotech solutions, addressing challenges in life-science verticals, designing technology for diverse industries such as agrochemical, animal health and energy storage.

Invati holds multiple patented and patentable technologies for novel molecule inventions spanning various applications, including the pioneering development of the first-ever broad-spectrum antiviral drug molecule.

Why Invati Creations?

Aligns with Himadri's vision of producing high-quality Lithium-ion (Li-ion) battery materials and reinforces its commitment in exploring innovative technologies in the battery material segment

Acquisition cost

40% stake for a consideration of Rs. 45.16 Cr

Directors

Himadri has two nominee directors on the Invati Board





Birla Tyres - turnaround opportunity

Link: https://birlatyre.com/



The Case for Acquisition

 Strategic fit with the Company's focus on being a lead player across EV value chain

Value Propositions of the Acquisition

- Birla Tyres enduring Legacy
- Turnaround with High Value Opportunities
- Strategic Foray into B2C Tyre Space
- Broadening of Customer base
- Enhanced Geographical Reach

Birla Tyres is proud to unveil the launch of its new brand identity, including a modernized logo and a redesigned corporate website, reflecting the company's renewed direction under its new promoters



Future Plans

Focusing on building a comprehensive product portfolio of speciality tyres to service Off-Highway tyres (OHT), Commercial Vehicles (CV), Agri, Industrial and EV segments

Commissioning our Passenger Car Radial (PCR) tyre unit that will cater to meet the needs of EVs & SUV segment vehicles.

Leveraging our expertise in carbon black production to develop tyres for commercial and passenger vehicles under the Birla Tyres brand



Strong Domestic and Global Presence

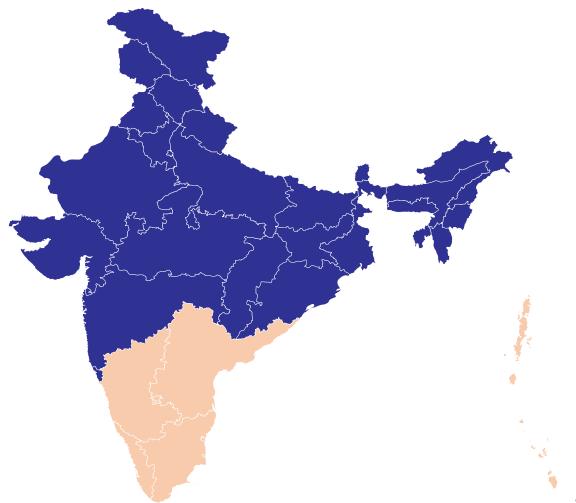
Birla Tyres is building a trusted reputation across India and several key international markets through its consistent focus on quality, reliability, and customer satisfaction. Currently we have total 29 Distributors (26 Domestic + 3 Global) & 351 Dealers.

Domestic Presence (India)

- Across India, Birla Tyres operates an extensive distribution and dealer network that spans major states and regions.
- The company serves a wide spectrum of customers from truck and bus fleets to farmers, industrial equipment users, and off-the-road vehicle owners.
- Its strong product performance, competitive pricing, and nationwide service support have made it a preferred brand across highways, towns, and rural markets alike.

Global Presence

 Globally, Birla Tyres has expanded its footprint to major regions in Asia, the Middle East, Africa and expanding its network to South-east Asia and other parts of world.





Classic Strength, Reimagined for Now: A glimpse of our Tyre Portfolio













Sustainability Goals



Where sustainability meets innovation



We will address substantial part of the critical raw material requirements of Lithium-Ion Batteries



NET ZERO

- Scope 3 Baseline Year 2023 (FY23-24)
- Scope 1 Baseline Year 2021 (FY 21-22)

packaging by 100%

Scope 2 = 0, Baseline Year 2021 (FY 21-22)

OUR AMBITION











■ Reduction of Scope 1 by 30 %

energy for transportation

+2.4 °C to +1.5 °C

Assumption: India will be regulated carbon

conventional Fuel & PLI for clean fuel and

Zero Tolerance on Sustainable

Collaboration with value chain

Reduction of Scope 3 by 30%

Scale carbon capture and utilization

• Scale usage of owned recycled plastics

Scale renewable thermal energy

Scale recycled and upcycled raw

· Scale usage of renewable fuels and

as packaging material

Procurement framework &

Scale successful science based offset

market with high tax imposed on

technologies

projects.

partners.

consumption

material input









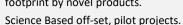
Reduce Packaging Emission.



Reduction of Upstream and down stream emission



Lowering customer's carbon footprint by novel products.





Achieve

Path to Net Zero

2023

Focus on adding renewable energy



Deployment of Sustainable Procurement Framework

Reduction of Scope 3 by 20%



Introduction of fuel diversification/greener tech. Capture and convert carbon



Recycling initiatives



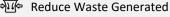
Adapt circular economy products.



Deployment of Sustainable Procurement Framework.



Consumption of renewable energy



Reduction of Scope 1 by 30 %

+3.3 °C to +2.8 °C

Reduction of Freight emission by

Elimination of virgin plastic in





Accelerate

Science based off- set, Broadening horizon of successful pilot projects.

Reinforcing sustainable procurement framework to make it more effective & efficient.





Consumption of new generations/carbon neutral fuel.



-20%

-30%

2030

100% electrification of our operations



Consumption of recycled RM by 50%.



Carbon removal projects



Consumption of renewable thermal energy

Reduction of Scope 1 by 30 %

+2.8 °C to +2.4 °C

-60% -60%

2040

Sustainability Objectives 2025 – 26



| Objectives | Measures | Target FY 2026 | Target FY 2025 | Result FY 2025 | Main Domain | UNGC -SDGs |
|--|--|----------------|----------------|------------------------------|-------------|--|
| Vision Zero Accident / Incident | By 2025, Loss Time Injury Frequency Rate below 1(Vs 2021) | < 1 | <1 | 0 | People | 3 Good Health 8 Decent Work © Economic Growth |
| Energy Consumption | By 2025, Reduce Energy Intensity per metric tonne of product sold (Vs 2021) | -20% | -10% | -17.42% | Planet | 9 Industry, University of Industry, Original Programme In Indu |
| CO2e emission Intensity (Scope-1 & scope-2) | By 2025, Reduce Scope 1 and Scope 2 CO2e emission intensity per metric tonne of product sold (Vs 2021) | -30% | -25% | -36.08% | Planet | 9 Industries 6 Commontation Com |
| CO2e emission Intensity (Scope-3) | By 2025, Reduce scope 3 CO2e emission intensity per Metric tonne of product sold (Vs 2024) | -8%* | 5% | -22.25% | Planet | 9 meneralization 12 Proposition of Communitation Communita |
| Zero Liquid Discharge | All plant must operate with ZLD status(Vs 2021) | 100% | 100% | 100% | Planet | 6 Countries 9 Substitute 12 Consequently Con |
| Solid Waste | Reduce solid waste (Hazardous and sent to landfill) per metric tonne of product sold (Vs 2021) | <1% | <1% | 0.01% | Planet | 9 12 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 |
| Recycle Materials | Maintain the proportion of Non-virgin raw material from external sources used in production to avoid depletion of natural resources(Vs 2021) | > 95% | >95% | >95% | Planet | 9 Industries to the second sec |
| Gender Diversity | Increase female representation in management team(vs 2021) | 6.5% | 5% | 5.56% | People | 5 Country |
| Compliance Training | Increase percentage of Targeted staff, who completed anti bribery and corruption training (Vs 2021) | > 95% | >95% | 99% | Governance | 16 Peace Audico portinidare Local Company Comp |
| Value Chain Partner | By 2026, conduct sustainability assessment of our value chain partners (Upstream & Downstream) covering at least 75% of group spend & Sales of FY 2025 | 100% | 85% | 88.1% (against 75% Spend) | Communities | 8 Creat West Transport of Trans |
| Carbon neutral product | By 2026, introduction of carbon neutral product to customers - % Variants/ % FG in MT | 0.2% | 0.1% | 0.1% | Communities | 13 Climate Action 12 Proportible Community Co |
| Customer decarbonisation | Introduction of customer-side carbon footprint reduction collaboration project | 1 | New Objective | New Objective | Communities | 13 Climate 12 Production is Community 9 Induction Community 12 Responsible Community 13 Climate Community 14 Community Co |

* New Objective 46



Leading ESG practices globally

PLATINUM Top 1%

ecovadis

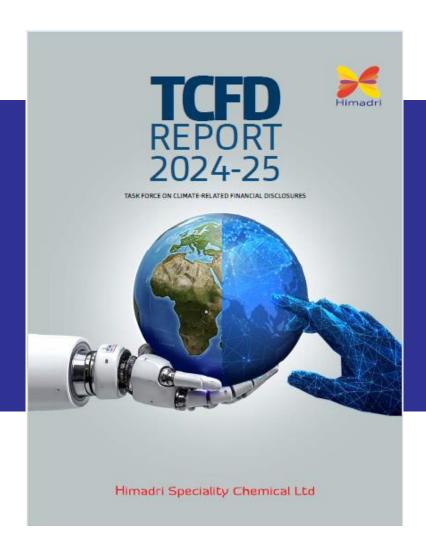
Sustainability Rating

JAN 2025

Recognition with the EcoVadis Platinum Medal, placing the company among the top 1% of over 1,30,000 companies assessed globally for sustainability practices



Enhancing Climate Resilience and Disclosure through TCFD Report FY 2024–25



Himadri released its **TCFD Report for FY 2024–25**, demonstrating a strong commitment to climate risk transparency and strategic resilience.

The report aligns with the Task Force on Climate-related Financial Disclosures (TCFD) framework, integrating climate-related risks and opportunities into governance and business planning.

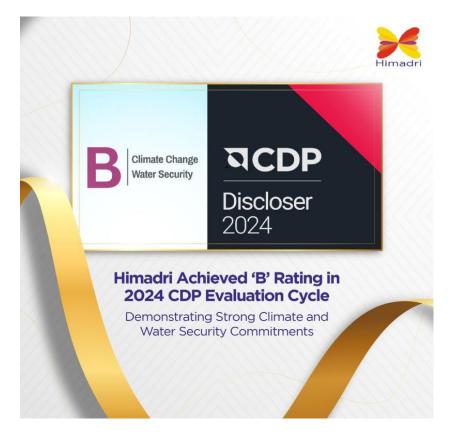
This initiative underscores Himadri's focus on long-term sustainability, investor confidence, and climate-resilient growth.



Commendable recognition in maiden CDP assessment

Achieved a commendable 'B' rating in its maiden CDP evaluation in 2024 for both Climate Change and Water Security

This achievement places Himadri alongside over 24,700 organizations worldwide that are utilizing data-driven insights to promote environmentally sustainable decisions, contributing to a positive impact on the planet



A CDP Score provides a snapshot of a company's disclosure and environmental performance

| Α | A List Criteria | Best Practice Transparency & Performance | | | | |
|----|-----------------|--|--|--|--|--|
| A- | Leadership | Implementing current best practices | | | | |
| В | Managamant | Taking coordinated action on | | | | |
| B- | Management | environmental issues | | | | |
| С | Awareness | Knowledge of impacts | | | | |
| C- | / wareness | on/ of environment | | | | |
| D | Disclosure | Starting to disclose | | | | |
| D- | Disciosure | environment impacts | | | | |



Working sustainably progressing responsibly



Achieved 'Merit' in International Safety Award by British Safety Council during 2024



CDP- Supplier Engagement Assessment: A rating



Awarded with [ICRA ESG]
Combined Rating 80, Exceptional



Joined the United Nations Global Compact (UNGC) as a direct signatory



Latest triumphs in excellence and innovation



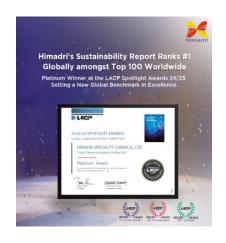
Honoured to have received four prestigious awards, recognising our efforts as Winners in:
Sustainability Leader of the Year
Energy Efficiency
Environment Protection
Good Health & Well-Being



Recognised with six prestigious awards at the 13th The Golden Globe Tigers Award 2025 held in Kuala Lumpur, across key categories in CSR, workplace excellence, climate action, and sustainability leadership.

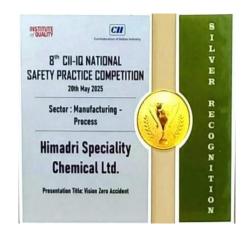


Honoured with the Golden Peacock Award for Occupational Health & Safety 2025 by Institute of Director



Himadri honoured with Top Global Recognition at LACP Spotlight Awards 2024/25

Himadri has received global recognition by securing the **Platinum Award** and clinching **#1 rank in Top 100 Worldwide**



Honoured with Silver
Recognition for its
presentation on Vision Zero
Accident at the 8th CII IQ—
Safety Practice Competition,
reflects Himadri's commitment
to building a safe, proactive,
and prevention-focused work
environment





Standalone Profit & Loss Statement – Q2 & H1 FY26

| Particulars (Rs. in Cr) | Q2FY26 | Q2FY25 | Y-o-Y | Q1FY26 | Q-o-Q | H1FY26 | H1FY25 | Y-o-Y |
|--|----------|----------|---------|----------|---------|----------|----------|---------|
| Net Revenue From Operations | 1,070.41 | 1,135.21 | (5.71%) | 1,100.42 | (2.73%) | 2,170.83 | 2,334.98 | (7.03%) |
| Cost of Materials Consumed | 675.60 | 792.86 | | 704.05 | | 1,379.65 | 1,644.18 | |
| Gross Profit | 394.81 | 342.35 | 15.32% | 396.37 | (0.39%) | 791.18 | 690.80 | 14.53% |
| Employee Benefits Expense | 40.14 | 32.94 | | 33.73 | | 73.87 | 62.68 | |
| Other Expenses | 111.96 | 108.06 | | 128.67 | | 240.63 | 239.12 | |
| EBITDA | 242.71 | 201.35 | 20.54% | 233.97 | 3.74% | 476.68 | 389.00 | 22.54% |
| Other Income | 38.29 | 13.31 | | 27.60 | | 65.89 | 25.86 | |
| Foreign Exchange Fluctuation (Loss)/Gain | (5.10) | 4.90 | | 9.80 | | 4.70 | 9.21 | |
| Depreciation and Amortization Expense | 15.59 | 12.49 | | 12.90 | | 28.49 | 24.86 | |
| EBIT | 260.31 | 207.07 | 25.71% | 258.47 | 0.71% | 518.78 | 399.21 | 29.95% |
| Finance Costs | 13.17 | 11.25 | | 14.37 | | 27.54 | 24.15 | |
| Exceptional Items | 0.00 | 0.00 | | 0.00 | | 0.00 | 0.00 | |
| Profit / (Loss) Before Tax | 247.14 | 195.82 | 26.21% | 244.10 | 1.25% | 491.24 | 375.06 | 30.98% |
| Tax Expenses | 60.29 | 61.38 | | 61.53 | | 121.82 | 117.17 | |
| Profit / (Loss) for the year | 186.85 | 134.44 | 38.98% | 182.57 | 2.34% | 369.42 | 257.89 | 43.25% |
| Other Comprehensive Income | (0.90) | 3.91 | | 1.56 | | 0.66 | 5.17 | |
| Total Comprehensive Income for the year | 185.95 | 138.35 | 34.41% | 184.13 | 0.99% | 370.08 | 263.06 | 40.68% |



Consolidated Profit & Loss Statement – Q2 & H1 FY26

| Particulars (Rs. in Cr) | Q2FY26 | Q2FY25 | Y-o-Y | Q1FY26 | Q-o-Q | H1FY26 | H1FY25 | Y-o-Y |
|--|----------|----------|---------|----------|---------|----------|----------|---------|
| Net Revenue From Operations | 1,071.03 | 1,136.92 | (5.80%) | 1,118.29 | (4.23%) | 2,189.32 | 2,337.33 | (6.33%) |
| Cost of Materials Consumed | 661.95 | 789.76 | | 709.45 | | 1,371.40 | 1,639.53 | |
| Gross Profit | 409.08 | 347.16 | 17.84% | 408.84 | 0.06% | 817.92 | 697.80 | 17.21% |
| Employee Benefits Expense | 51.38 | 34.82 | | 41.12 | | 92.50 | 66.28 | |
| Other Expenses | 119.85 | 109.11 | | 132.47 | | 252.32 | 240.68 | |
| EBITDA | 237.85 | 203.23 | 17.03% | 235.25 | 1.11% | 473.10 | 390.84 | 21.05% |
| Other Income | 35.93 | 13.57 | | 26.68 | | 62.61 | 26.21 | |
| Foreign Exchange Fluctuation (Loss)/Gain | (5.07) | 4.90 | | 9.76 | | 4.69 | 9.21 | |
| Depreciation and Amortization Expense | 17.39 | 13.10 | | 14.64 | | 32.03 | 26.03 | |
| EBIT | 251.32 | 208.60 | 20.48% | 257.05 | (2.23%) | 508.37 | 400.23 | 27.02% |
| Finance Costs | 14.78 | 11.30 | | 15.83 | | 30.61 | 24.25 | |
| Exceptional Items | 0.00 | 0.00 | | 0.00 | | 0.00 | 0.00 | |
| Profit / (Loss) Before Tax | 236.54 | 197.30 | 19.89% | 241.22 | (1.94%) | 477.76 | 375.98 | 27.07% |
| Tax Expenses | 60.40 | 61.60 | | 61.86 | | 122.26 | 117.50 | |
| Profit / (Loss) for the year | 176.14 | 135.70 | 29.80% | 179.36 | (1.80%) | 355.50 | 258.48 | 37.53% |
| Other Comprehensive Income | 2.80 | 6.86 | | 1.73 | | 4.53 | 7.93 | |
| Total Comprehensive Income for the year | 178.94 | 142.56 | 25.52% | 181.09 | (1.19%) | 360.03 | 266.41 | 35.14% |



Standalone Balance Sheet

| ASSETS | | |
|---|----------|----------|
| Non-Current Assets | 3,003.29 | 2,401.07 |
| Property, Plant and Equipment | 1,429.82 | 1,448.23 |
| Capital work-in-progress | 338.32 | 176.45 |
| Right of use Assets | 47.27 | 16.29 |
| Intangible Assets | 0.58 | 0.70 |
| Financial Assets | | |
| (i) Investments | 880.34 | 627.77 |
| (ii) Trade Receivables | 10.18 | 10.18 |
| (iii) Loans | 128.96 | 10.90 |
| (iv) Other Financial Assets | 121.93 | 60.97 |
| Non-Current Tax Assets (net) | 8.81 | 8.81 |
| Other Non-Current Assets | 37.08 | 40.77 |
| Current Assets | 2,323.35 | 2,121.09 |
| Inventories | 700.77 | 585.92 |
| Financial Assets | | |
| (i) Investments | 35.01 | 0.00 |
| (ii) Trade Receivables | 640.95 | 627.70 |
| (iii) Cash and Cash Equivalents | 63.56 | 153.03 |
| (iv) Bank Balances other than (iii) above | 566.68 | 516.71 |
| (v) Loans | 1.80 | 1.83 |
| (vi) Other Financial Assets | 38.91 | 23.28 |
| Other Current Assets | 275.67 | 212.62 |
| Total Assets | 5,326.64 | 4,522.16 |

| Particulars (Rs. in Cr) | Sep'25 | Mar' 25 |
|-----------------------------------|----------|----------|
| EQUITY AND LIABILITIES | | |
| Equity | 3,996.39 | 3,647.53 |
| Equity Share Capital | 49.42 | 49.38 |
| Other Equity | 3,946.97 | 3,598.15 |
| Non-Current liabilities | 285.45 | 278.21 |
| Financial Liabilities | 203.13 | 270.21 |
| (i) Borrowings | 2.94 | 2.20 |
| (ii) Lease Liabilities | 1.02 | 1.40 |
| (iii) Other Financial Liabilities | 0.26 | 0.26 |
| Provisions | 11.79 | 11.09 |
| Deferred Tax Liabilities (net) | 269.44 | 263.26 |
| Current Liabilities | 1,044.80 | 596.42 |
| Financial liabilities | | |
| (i) Borrowings | 796.78 | 305.60 |
| (ii) Trade Payables | 154.32 | 234.78 |
| (iii) Lease Liabilities | 0.90 | 0.90 |
| (iv) Derivatives | 16.93 | 4.24 |
| (v) Other Financial Liabilities | 42.06 | 33.74 |
| Other Current Liabilities | 7.00 | 7.15 |
| Provisions | 1.59 | 0.45 |
| Current tax liabilities (net) | 25.22 | 9.56 |
| Total Equity & Liability | 5,326.64 | 4,522.16 |



Consolidated Balance Sheet

| Particulars (Rs. in Cr) | Sep'25 | Mar' 25 | Particulars (Rs. in Cr) | Sep'25 | Mar' 25 |
|---|----------|----------|--|----------|----------|
| ASSETS | | | EQUITY AND LIABILITIES | | |
| Non-Current Assets | 2,970.79 | 2,504.76 | Equity | 4,096.42 | 3,770.94 |
| Property, Plant and Equipment | 1,525.60 | 1,502.43 | Equity Share Capital | 49.42 | 49.38 |
| Capital work-in-progress | 442.91 | 185.25 | Other Equity | 4,019.56 | 3,672.36 |
| Right of use Assets | 52.13 | 21.27 | Total equity attributable to equity shareholder of the | 4,068.98 | 3,721.74 |
| Goodwill | 24.43 | 18.10 | company | · | |
| Intangible Assets | 61.29 | 63.31 | Non-Controlling Interest | 27.44 | 49.20 |
| Financial Assets | | | Non-Current liabilities | 343.62 | 280.23 |
| (i) Investments | 681.57 | 578.00 | Financial Liabilities | | |
| (ii) Trade Receivables | 10.18 | 10.18 | (i) Borrowings | 56.27 | 2.73 |
| (iii) Loans | 0.00 | 0.00 | (ii) Lease Liabilities | 2.34 | 2.92 |
| (iv) Other Financial Assets | 122.50 | 76.13 | (iii) Other Financial Liabilities | 1.26 | 0.26 |
| Non-Current Tax Assets (net) | 13.10 | 9.31 | Provisions | 11.84 | 11.10 |
| Other Non-Current Assets | 37.08 | 40.78 | Deferred Tax Liabilities (net) | 271.91 | 263.22 |
| Current Assets | 2,546.88 | 2,151.25 | Current Liabilities | 1,077.63 | 604.84 |
| Inventories | 741.11 | 585.20 | Financial liabilities | | |
| Financial Assets | | | (i) Borrowings | 803.50 | 305.98 |
| (i) Investments | 41.73 | 4.17 | (ii) Trade Payables | 166.00 | 239.30 |
| (ii) Trade Receivables | 602.28 | 632.82 | (iii) Lease Liabilities | 1.88 | 1.82 |
| (iii) Cash and Cash Equivalents | 69.10 | 155.11 | (iv) Derivatives | 16.93 | 4.24 |
| (iv) Bank Balances other than (iii) above | 582.71 | 516.71 | (v) Other Financial Liabilities | 48.06 | 35.08 |
| (v) Loans | 7.12 | 2.09 | Other Current Liabilities | 13.19 | 7.88 |
| (vi) Other Financial Assets | 42.99 | 24.19 | Provisions | 2.29 | 0.98 |
| Other Current Assets | 459.84 | 230.96 | Current tax liabilities (net) | 25.78 | 9.56 |
| Total Assets | 5,517.67 | 4,656.01 | Total Equity & Liability | 5,517.67 | 4,656.01 |

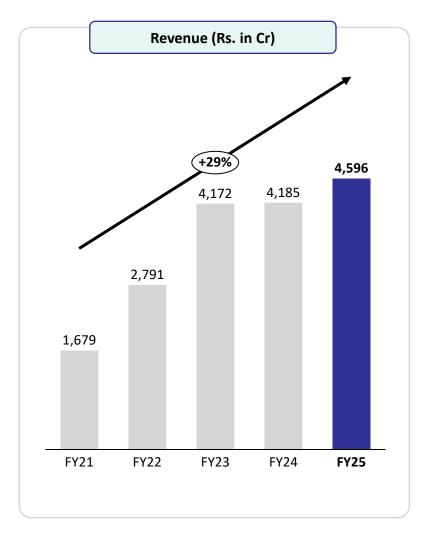


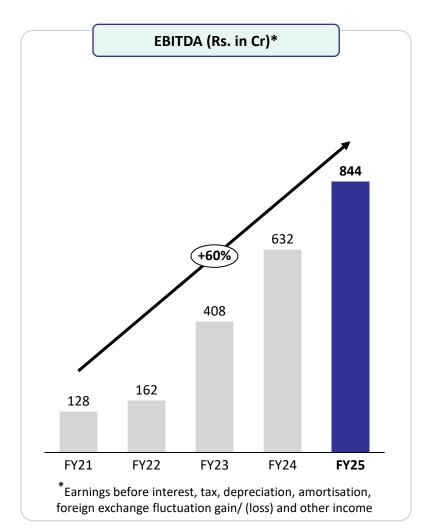
Cash Flow Statement

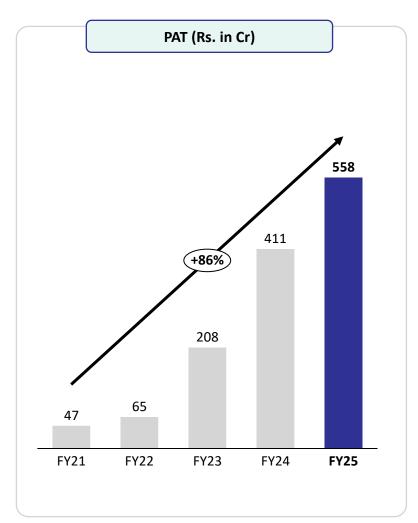
| | Standalone | | Consol | lidated |
|---|------------|----------|----------|----------|
| Particulars (Rs. in Cr) | Sep-25 | Sep-24 | Sep-25 | Sep-24 |
| Profit Before Tax | 491.24 | 375.06 | 477.76 | 375.98 |
| Adjustments for: Non-Cash Items / Other Investment or Financial Items | 5.18 | 20.20 | 5.28 | 23.91 |
| Operating profit before working capital changes | 496.42 | 395.26 | 483.04 | 399.89 |
| Changes in working capital | (342.93) | (158.60) | (474.17) | (167.78) |
| Cash generated from/ (used in) Operations | 153.49 | 236.66 | 8.87 | 232.11 |
| Direct taxes paid (net of refund) | (99.69) | (55.18) | (103.73) | (55.21) |
| Net Cash generated from/ (used in) operating activities (A) | 53.80 | 181.48 | (94.86) | 176.90 |
| Net Cash generated from/ (used in) Investing Activities (B) | (580.03) | (118.16) | (463.93) | (115.69) |
| Net Cash generated from/ (used in) financing activities(C) | 436.76 | (221.52) | 471.65 | (220.59) |
| Net increase/ (decrease) in Cash and Cash equivalents | (89.47) | (158.20) | (87.14) | (159.38) |



Sustainable increase in financial performance



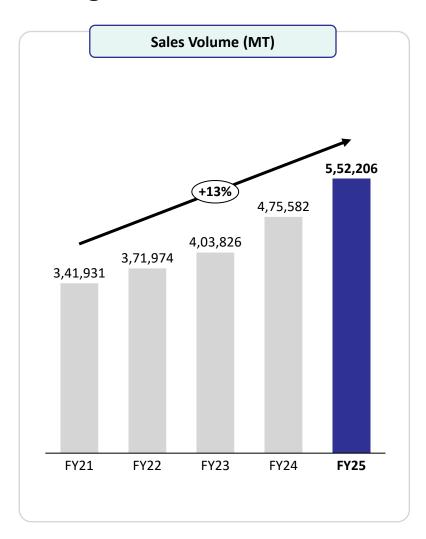


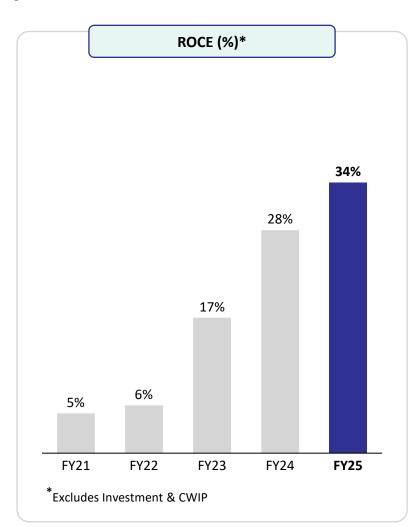


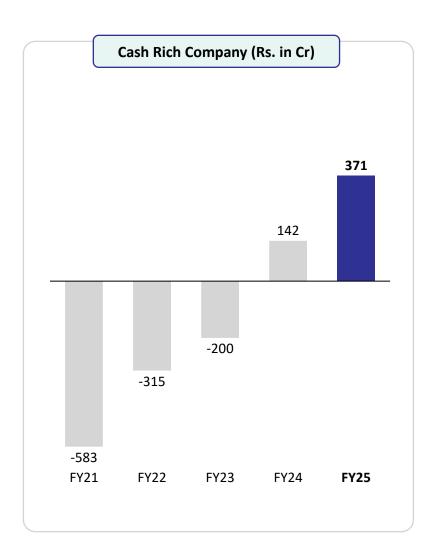
On Standalone Basis



Progressive returns on capital







On Standalone Basis



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CIN: L27106WB1987PLC042756

Ms. Monika Saraswat Company Secretary

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Meeting Request

