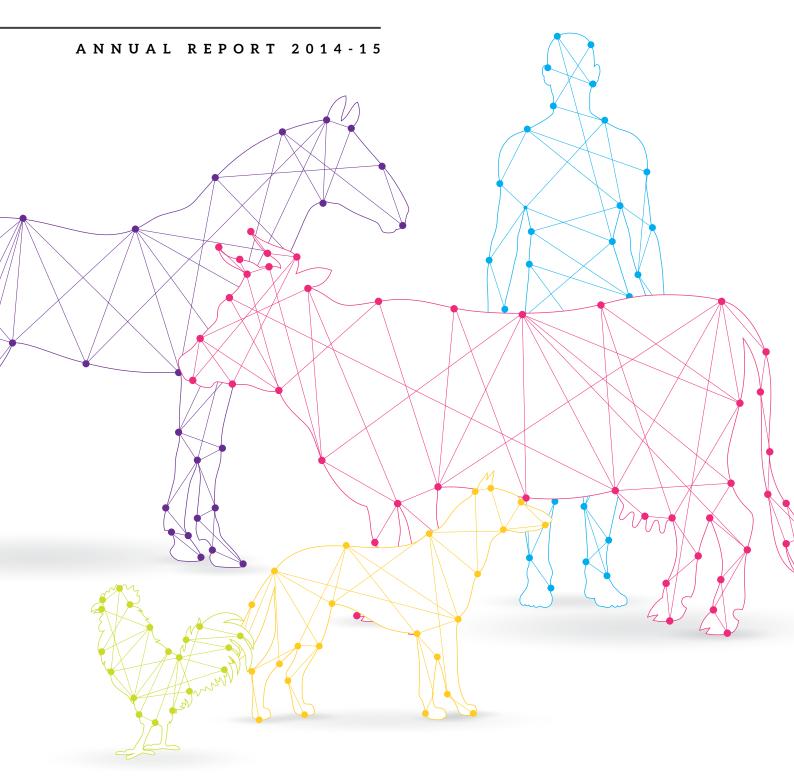


# LIVING THE VISION



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# Forward-looking statements

In this Annual Report, we have disclosed forward-looking information to enable investors to comprehend our prospects and take investment decisions. This report and other statements - written and oral - that we periodically make contain forward-looking statements that set out anticipated results based on the management's plans and assumptions. We have tried wherever possible to identify such statements by using words such as 'anticipate', 'expects', 'projects', 'intends', 'plans', 'believes', and words of similar substance in connection with any discussion of future performance. We cannot guarantee that these forward-looking statements will be realised, although we believe we have been prudent in assumptions. The achievements of results are subject to risks, uncertainties, and even inaccurate assumptions. Should known or unknown risks or uncertainties materialise, or should underlying assumptions prove inaccurate, actual results could vary materially from those anticipated, estimated, or projected. Readers should keep this in mind. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.

As a future-focused business, our vision has always been to emerge as a valuable, independent and integrated player in the domains of Animal Health (APIs and finished dosage formulations), Human Health (APIs) and analytical services. Over the years, our strategies have always been aligned to this overarching objective.

FY 2014-15 saw us taking significant steps in that direction.

We strengthened the prominence of Alivira, our animal health brand. We have an integrated platform (Animal Health API and formulations) to address the real-world challenges of those who raise and care for animals.

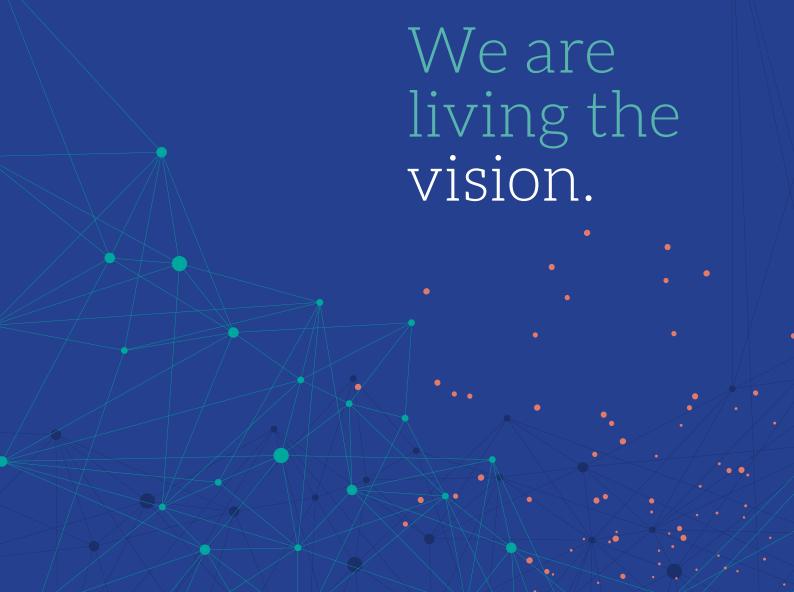
We are also expediting our growth in Human Health API with focus on niche molecules. These molecules involve low volumes, yet high levels of technological knowhow; and are hence margin accretive in a competitive market scenario.

In line with our stated intent last year, we exited from non-core operations to channelise our energies on core business. We also raised capital to fund our growth momentum.

Not just that, we enhanced our investments and efforts in developing R&D expertise in our areas of focus. Our research efforts are focusing on the emerging priorities in the human and animal health sectors.

As the burgeoning global population, increasing middle class and rising urbanisation stimulate demand in our areas of focus, we are committed to create sustainable value and grow organically and inorganically.

We are working hard. We are making the most of the opportunity landscape



# Growing our value proposition

SeQuent Scientific Limited (SeQuent) is a leading integrated pharmaceutical Company with a global footprint, operating in the domains of Animal Health (APIs and finished dosage formulations), Human Health (APIs) and analytical services.

Over the years, we have made a judicious shift in our strategy from 'Driving Growth' to 'Creating Value'. Through our subsidiary, Alivira Animal Health Limited (Alivira), we are emerging as a global and integrated company in the animal health segment. In Animal Health, we have presence in both the APIs and formulations, built on a solid platform of quality and compliance.

In the Human Health segment, we focus on building a portfolio of niche APIs, which are produced in low volumes, but require high levels of technological proficiency, thereby limiting competition.

Our analytical services business division provides analytical and bio-analytical services, primarily to pharmaceutical and consumer product companies.

# **OUR VISION**

To become an integrated global leader in the Animal Health Ingredient space, manufacture niche molecules and be a specialised Human APIs resource for our customers.

### **OUR MISSION**

To deliver quality products competitively, while adhering to high standards of quality and compliance.

### **OUR VALUES**

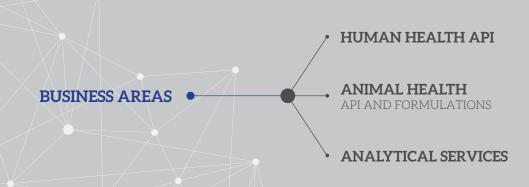
**KNOWLEDGE:** We understand customers, their needs and apply our extensive knowledge and rich experience in supporting them. We seize opportunities to surge ahead.

**TALENT:** We employ talented individuals who reflect the passion and proficiency to support customers. We provide world-class products and strive to become the reliable partner for our customers.

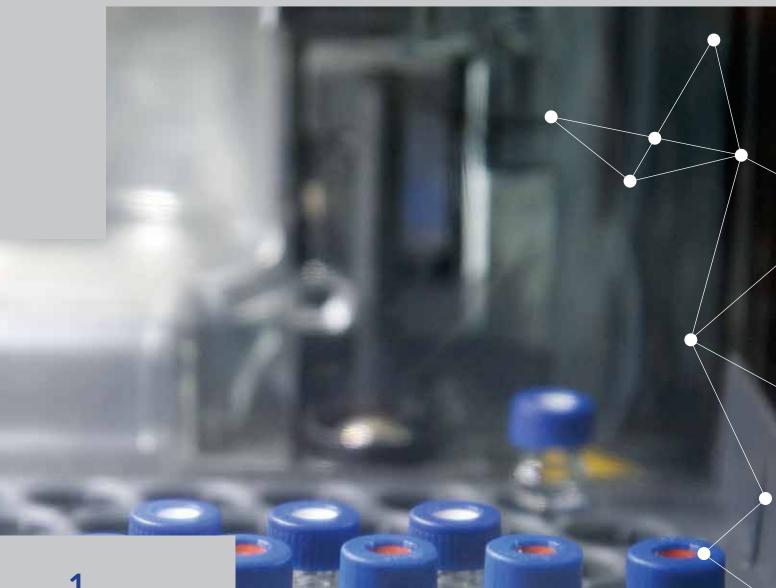
**STRENGTH:** We are capable to provide customised solutions in a short time; this guarantees ease and convenience to our customers.

**EXPERTISE:** Our core expertise is our high quality benchmarks, state-of-the-art manufacturing facilities, and our R&D centre, which enable us to deliver excellence for driving our standing partnerships.





Quality control laboratory at Vizag, India facility



State-of-the-art R&D centre with 120+ scientists driving innovation

216

Animal Health formulation products (182 - Current portfolio and 34 - Pipeline)

34

Human Health API products (20 - Current Portfolio and 14 - Pipeline)

31

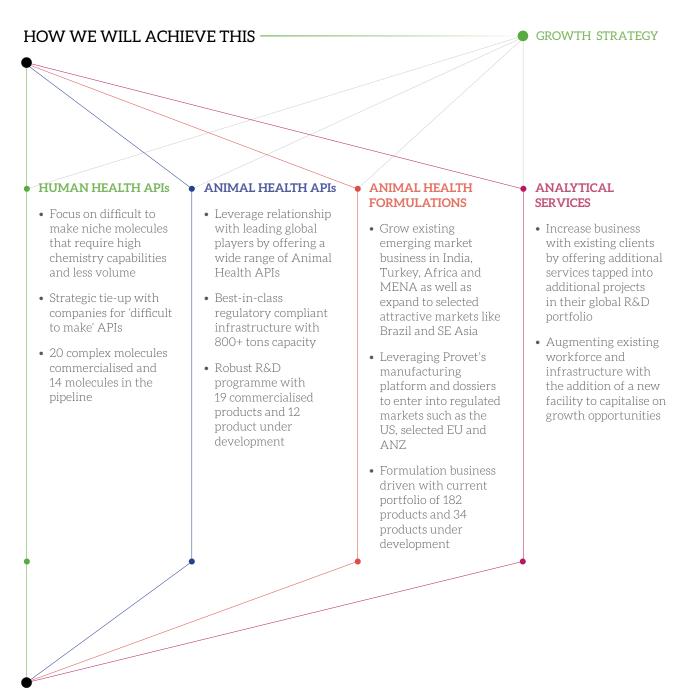
Animal Health API products (19 - Current portfolio and 12 - Pipeline)

Country sales presence

# Strategic framework

# ONE GOAL

Emerge as a leading animal health and niche human APIs player globally.



# **RESULT**

We are well positioned to capitalise on the high growth Animal Health and Human APIs sector to deliver consistent stakeholder value

# Best-in-class facilities

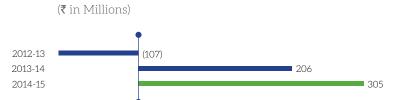
LOCATION	PRODUCTS MANUFACTURED	FACILITY DETAILS
Polatli, Turkey	Animal Health formulations	Injectable suspensions / solutions, Oral solutions / suspension, Intramammary suspension, Aerosol and Pour-on / Spot-on Turkish GMP approved
<b>Ambernath,</b> India  Maharashtra	Animal Health formulations	Oral liquids and granules for injection cGMP approved
Visakhapatnam, India  Andhra Pradesh	Animal Health APIs	EU supplies ongoing   US filings initiated cGMP facility 5 clean rooms
Mangalore, India  Karnataka	Human Health APIs	TGA, USFDA, WHO-PQ approved 6 clean rooms
<b>Mahad,</b> India Maharashtra	Human & Animal Health APIs	EU supplies ongoing cGMP facility
<b>Tarapur,</b> India  Maharashtra	Animal Health APIs	Intermediates
Mysore, India  Karnataka	Human Health APIs	Intermediates

# Year at a glance





# **EBIDTA**



48.1% <u></u>

# Gross block + CWIP



40.1% <u></u>

# Market capitalisation

(₹ in Millions)







# Message from the Managing Director



Manish Gupta Dear Shareholders,

Managing Director

We have entered the new financial year 2016 with renewed confidence, strength and commitment. We believe FY 2015 was exciting, yet a remarkably eventful year for your Company. As FY 2014 came to a close, your Company had outlined its vision to drive business with a recalibrated model with a focus on core business. The outlying strategy of this model was to drive value rather than growth. I am happy to state that we have made significant progress in our efforts to be future ready and live our vision to become a leading, global and integrated company in the animal health segment, while also focussing on building core competence in niche Human Health APIs.

From a macro standpoint, the global economy in 2014 showed

signs of improvement, but a mix of geopolitical tensions and slow pace of reforms kept the overall growth in check. The pharmaceutical industry on the other side registered a healthy uptick for the global medicine sales on the back of momentum recovery in the developed pharmaceutical markets like the US, and significant contribution from emerging markets like China and India.

Globally, as the aging population is growing, the changing demographics, coupled with economic growth is likely to drive market to the new highs. This gives our Human Health API vertical enough upside to build a niche portfolio and maintain leadership position in it. The animal healthcare, which is a US\$ 28 billion market and an important core of pharmaceutical business, is a growing industry for a couple of reasons. The industry focuses, both on the livestock and companion animals, therefore touching the life of billions of people and animals world over. The rising demand in quality animal meat and milk, changing pattern of animal diseases and increasing animal companionship has resulted in a fair growth during the course of 2015, and is expected to expand further to US\$ 42 billion through 2019 at a CAGR of 7%. At SeQuent, animal health remains the mainstay and a dedicated business under the aegis of Alivira.

When you look at SeQuent in greater granularity, we strategised five key avenues as part of our effort to realign our business in the direction of profitability. I am glad to communicate that we have made headway in each of those focus areas as outlined below:

# Create a valuable, independent, integrated and global animal health business

In FY 2015, our veterinary business underwent a rebranding exercise to be christened as Alivira Animal Health. This was in keeping with our commitment to improve animal

well-being through our integrated platform addressing both the Animal Health API and formulations segment. The commissioning of our cGMP compliant API facility at Vizag was an important milestone in the lifecycle of the Company. This facility, with a total production capacity of 800 tons per annum, and adhering to exacting regulatory standards consolidates our global positioning in the world markets. In the finished dosage space, we acquired Provet (Turkey's third largest animal health pharmaceutical company) to strengthen our presence in the emerging and regulated markets, including the US, RSA, the EU and Australia. We have announced our intent to acquire minority shares in Alivira as to make it a 100% subsidiary of SeQuent Scientific Limited. We are committed to make Alivira a globally leading animal healthcare company and the Company will leave no stone unturned to ensure that this goal is achieved.

# Accelerate growth in Human Health API with focus on niche molecules

Our underlying strategy in Human Health APIs is to move away from the crowded API space and focus only on molecules, which are relatively low in volumes, need high chemistry capabilities and offer high margins. FY 2015 had been a great year with Human Health APIs singly registering over 20% of growth. From a strategic perspective, we increased the capacity in our Mangalore facility and also got into a long-term non-exclusive, royalty-free licensing agreement with Gilead for producing Sofosbuvir and Ledipasvir APIs, both used in the dosages curing Hepatitis C virus. Moreover, we completed our acquisition of manufacturing assets and business of Arvee Syntthesis, which we use for manufacturing intermediates for our Human Health pipeline. In addition, we have a land bank adjacent to our Mangalore facility for catering to the future growth.

# Exit non-strategic business

As we announced in the last fiscal, we have exited from noncore operations to channelise our energies on core business. We closed down our operations in Vietnam and Kenya, which were no longer strategic and also completed the divestment of our specialty chemicals division to Songwon Industrial Group in the period of August 2014. Post the commercialisation of facility at Vizag in Animal Health APIs, we discontinued operations at our manufacturing unit in Ambernath and the business of the same has already been transferred to Vizag.

# Enhance our efforts in Research and Development (R&D)

We have stepped up our investments and efforts in developing expertise in our areas of focus. Today, we are a 150+ team of scientists and intellectuals working both in the APIs and formulations space. The R&D team today has been pivotal in building our Animal Health API portfolio strong with 19 active products and a rich pipeline of 12 products. The Human Health API basket comprises 20 products with over 14 products under different stages of development. We have also increased our total regulatory filings to 19 Drug master files in the Human Health segment.

# Scale our analytical services

Through our subsidiary, Sequent Research Limited, we forayed into contract research services with our specialisation in Analytical and Bio Analytical Services. During the year, we registered a 14% uptick in sales. We enhanced the scope of services to our existing clientele and acquired new business with leading global companies. I believe, we are moving in the right direction and our focus continues to be the best-in-class analytical service provider for pharmaceutical (human and veterinary), nutraceutical and personal care industry.

While the financial performance of the Company was under pressure in FY 2015, we believe the Company has judiciously used its resources to carve way for smoother operations in the years to come. Going forward, we have the launch pad for the multi-billion dollar animal healthcare opportunity that we foresee. We intend to forge partnerships and collaboration with leading companies in the regulatory markets, and we are confident of a robust growth. In the Human Health, we have invested in facilities and strategic arrangements to safeguard our future business interest. We are focussed on the development and supply of high value, low volume APIs and grow both organically or inorganically

In the end, I would also like to thank our stakeholders for unstinting faith in your Company, its management and business. With your confidence, we have successfully closed a QIP of ₹ 4,000 million in the ongoing FY 2016. This QIP was an important milestone to augment our resources and fund our long-term capital expenditure. I also take this opportunity to thank our customers, employees, partners, suppliers, regulatory agencies and lenders for their continued trust and support.

Regards **Manish** 

# Conversation with the Chief Financial Officer

We have made some strategic moves to enhance our business capacity, and inorganic growth has been one such route. Our subsidiary, Alivira acquired the manufacturing facility at Visakhapatnam from Shasun Pharmaceuticals Limited, which serves as a facility for Animal Health business. We also entered into a transaction with M/s Arvee for the transfer of its business and facility of manufacturing pharmaceutical products at Mysore to our Company for our Human Health business.

Kannan PR

Chief Financial officer



**A.** We registered a topline of ₹ 4,531.8 million in FY 2015, which is nearly flat over the previous year. This was primarily due to divestment of our specialty chemical division during the course of year. Eliminating the effect of the discontinued operations from the previous year, we have grown over 13% from ₹ 3,988.4 million in FY 2014 to ₹ 4,531.8 million in FY 2015. The API business accounted for a moderate growth of 1.9%, as a result of headwinds in the animal APIs business. We acquired 60% stake in Turkey's Provet Veterinary products, which catalysed our foray into global finished dosage markets. This resulted in a yearly growth of 98% in the finished dosage revenues

for the Company. The analytical services business contributed 2% in the overall business and the segment grew 14% over the previous year.

During the year, we sold our products in over 82 countries, globally. The economic downturn in the EU affected our revenues with our total revenues from Europe reducing by 8% to ₹ 949.5 million. The revenues from the rest of world (excluding Asia) witnessed a robust upswing of 62% from ₹ 623.9 million to ₹ 1,012.8 million. This was largely on account of our acquisition of Provet. The business in Asia registered a 7% downfall on account of divested business.

At the EBITDA level, we registered an upswing of 36% with EBITDA of ₹ 280.8 million against ₹ 206.3 million in the previous year. The Company's net loss accounted for ₹ 107.4 million and it takes into account the exceptional net loss of ₹ 166.6 million, resulting from impairment of discontinuing our manufacturing operations at Ambernath API facility following the commencement of operations at Vizag.

# **Q.** What have been the major corporate actions during the year?

**A.** We have made some strategic moves to enhance our business capacity and inorganic growth has been one such route. Our subsidiary, Alivira acquired the manufacturing facility at Visakhapatnam from Shasun Pharmaceuticals Limited, which serves as a facility for Animal Health business. We also entered into a transaction with M/s Arvee for the transfer of its business and facility of manufacturing pharmaceutical products at Mysore to our Company for our Human Health business.

In the finished dosage space, we acquired 60% of ordinary shares

of Provet (through its subsidiary – Alivira Ireland) pursuant to a share purchase agreement dated 9 September 2014. Provet is involved in the business of manufacturing animal health formulations in the Turkey; it also provides us with the commercial platform through which we intend to sell our Animal Health formulation products in regulated markets such as the US, the EU and Australia.

We believe that these corporate actions would be significant factors that will accelerate the growth of our product portfolio, the markets we operate in and finally on our financial performance.

# **Q.** Can you elaborate on the divestment activity that was initiated in FY 2014?

A. To realign our business model as a part of our core strategy, we divested our Speciality Chemicals Division, along with all related assets and liabilities by means of a 'going concern' to Songwon for a consideration of ₹ 1,068.46 million. This sale was completed on 1 August 2014. We discontinued our manufacturing operations at Ambernath API facility in light of the commencement of operations at Visakhapatnam.

# **Q.** What is the capital expenditure and amount invested in FY 2015?

A. In the last couple of years, we have been investing in facilities to augment our resource base and be future ready. We incurred significant expenditures in upgrading capacities at our manufacturing facilities. During FY 2015, the outflows in the form of purchase of fixed assets including capital advances were ₹ 909.3 million. As on 31 March 2015, we have tangible assets of ₹ 3,901.9 million against ₹ 2,168.7

million as on 31 March 2014. The net intangible assets stand at ₹ 131.8 million, compared to ₹ 112.7 million in 2014. We have a capital workin- progress of ₹ 367.41 million with intangible assets under development of ₹ 23.2 million.

Going forward, to grow our Animal Health formulations business, we may incur significant expenditures on R&D; and for either setting up a new formulation manufacturing facility or for acquiring an existing formulation facility. We intend to fund these capital expenditures from the proceeds of QIP and through internal accruals.





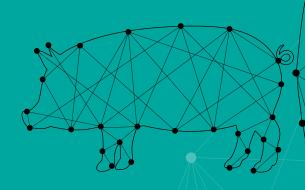
Investing in **innovation** 



VISION TO VALUE

capabilities and extending **global reach** 

Complying with stringent quality standards the world over





# Living the vision. Loving the journey.

# Animal health makes a difference to our lives



As the world's growing population increasingly depends on animals for both nutrition and companionship, we are taking strategic steps to strengthen an integrated animal health business.

The opportunity landscape is also encouraging. The global animal health market size is expected to reach US\$ 41.9 billion by 2019 from around US\$ 28 billion in 2014, registering a compound annual growth rate (CAGR) of 7% in 2014-19.

We are well positioned to capitalise on the growth in the animal health sector on account of niche pipeline of products, enduring relationships with top veterinary companies and growing presence in regulated and emerging markets. We have emerged among the few Indian players with critical mass in the animal health space.

# **Industry opportunity**

The animal health segment where SeQuent has presence is poised to grow consistently.

6.8%

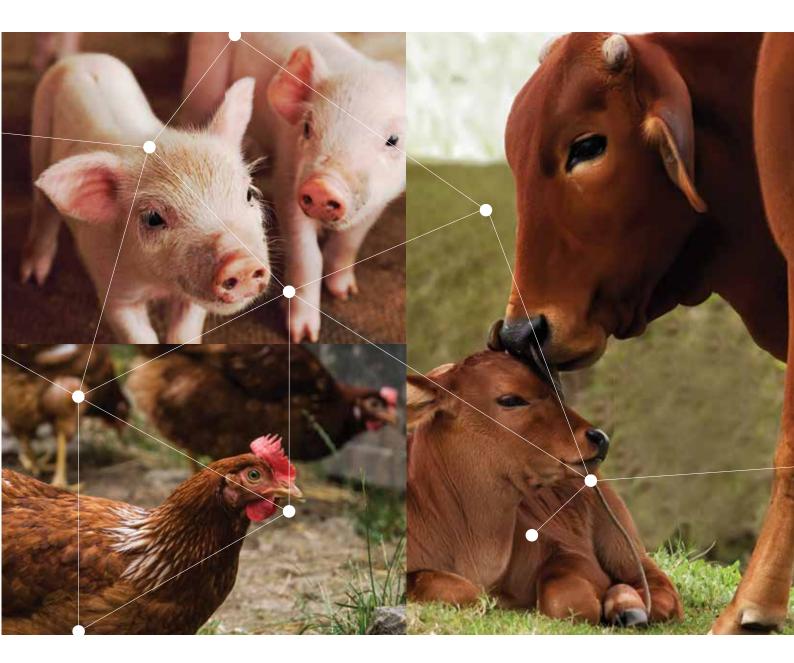
Global animal health pharmaceuticals market is expected to reach US\$ 15.8 billion by 2019 from around US\$ 11.4 billion in 2014, growing at a CAGR of over 6.8% in 2014-19 7.6%

Global feed additives market is expected to reach US\$ 20 billion by 2019 from around US\$ 13.9 billion in 2014, growing at a CAGR of over 7.6% in 2014-19

6.8%

Global production animal health market is expected to reach US\$ 25.1 billion by 2019 from around US\$ 18.1 billion in 2014, growing at a CAGR of over 6.8% in 2014-19 7.5%

Global companion animal health market is expected to reach US\$ 16.8 billion by 2019 from around US\$ 11.7 billion in 2014, growing at a CAGR of over 7.5% in 2014-19



# From thought to action

# INDIA BUSINESS STRATEGY

- Deliver customised solution in poultry and dairy segments
- Facilitate API to formulation integration
- Capture evolving market opportunity in enzyme segments
- Launch new conceptual products and services focus towards education and creation of new market segment
- Focus towards high value nutrition segment
- Augment brand through strategic tie-ups and inlicensing

# **OUTCOME**

- Delivered strong growth in India business since entry in 2012; achieved sales of ₹ 235 million in FY 2015
- Grew in-licensing business, currently contributes 22% of total sale.
- Established premium pricing at par with top players
- Top five brands contributed 54% of sales in FY 2015

# Building global scale

Our animal health arm Alivira acquired 60% stake in Provet Veterinary Products, Turkey (Provet), the country's third largest animal health company.

Acquisition synergies

- Fast-track our vision to become a formidable player in global veterinary business
- Turkey's geographic position provides market access to Europe, Commonwealth of Independent States (CIS), and the Middle East and North Africa (MENA) countries
- Currently, formulations account for around 22% of the animal health business; with this acquisition formulations will account for one third of animal health business revenues
- Establish strong frontend presence in the emerging markets of India, Turkey and Africa
- The facility in Turkey can manufacture injectibles, intramammaries, oral solutions and topical; it provides a platform for future expansion into regulated markets in the European Union (EU), Canada and Australia markets
- Wide product portfolio of 100+ products across multiple therapy segments with focus on sterile injectable
- Access to the US\$ 400 million
   Turkish veterinary market, which
   is growing at around 8% annually,
   faster than the global industry
   growth; it is among the top 10
   ruminant market and overall the
   16th largest veterinary market in
   the world.

# Expanding Animal Health APIs business

We intend to grow our Animal Health API business by leveraging our established relationship with global pharmaceutical companies by increasing the range of Animal Health API products. We believe that our investment in new manufacturing facility at Visakhapatnam has been a strategic

investment in this direction as it provides us with the scale and the flexibility to service our customers. This, in turn, is backed by our strong R&D, which enabled us to launch five new products in the last 18 months with another 12 under development. We are expanding portfolio into newer segments like NSAIDS, Beta Agonist, Feed Additives and Ecto-Parasiticides.

# Extending API product portfolio

<b>By Therapeutic Area</b> 31 products (%)	
Anthelmentic	48
Antibiotic	3
Antiprotozoal	13
Beta Agonist	7
Feed Additives	13
NSAID / Anesthetics	16

<b>By Development Status</b> 31 products (%)	
Commercialised	61
Under Development	39

# Relationships with global animal health companies

We continue to strengthen our relationships with our customers to sustain our existing business and grow our market share as well. It is pertinent to mention in this context that our manufacturing facilities, quality assurance procedures and adherence to environment, health and safety standards have enabled us to deepen our customer relationships; and ensure that our products conform to client requirements.

# 8 out of top 10

Supplying APIs to 8 out of top 10 global animal health companies

# 5+ years

Supplying our products to five of such companies (among the top ten) for a period of more than five years.





# Way forward

After becoming a prominent player in India, Africa and Turkey, we are now enhancing our focus on regulated markets.

# India

- Launch new products including calf milk replacer
- Establish direct to retail marketing for Over-the-counter (OTC / nutraceuticals
- Invested in best-in-class manufacturing unit to provide better quality assurance

# **Emerging markets**

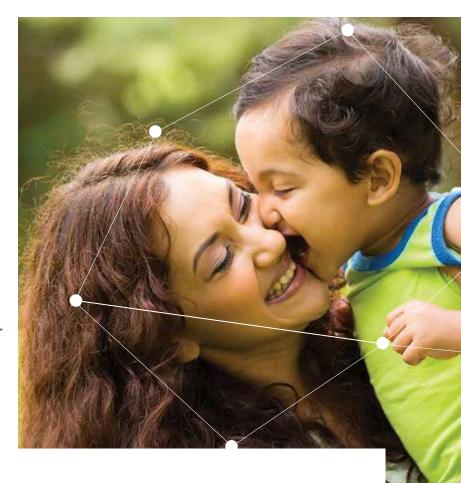
- Facilitate portfolio maximisations and new product development
- Pursue inorganic opportunities to enter Brazil, one of the fastest growing animal health markets
- Initiate market development across South East Asia, MENA and CIS
- Drive growth in feed supplement across select markets

# Regulated markets

- Offer a portfolio of 90+ products for the regulated markets with 27 products in FY 2016
- Evaluate partnerships / collaborations to tap into the US and ANZ markets
- Explore opportunities for the acquisition of sales and marketing organisations in selected the EU markets
- Establish B2B arrangements in other regulated markets

Living the vision.
Loving the journey.

# Human health is a consistently growing focus area



That's the logical conclusion we can draw, when the global spending on medicine is expected to reach nearly US\$ 1.3 trillion by 2018. It is growing at a CAGR of 4-7%. Ageing population, rising global population, growing lifestyle diseases and higher healthcare spending will drive pharmaceutical industry growth, going forward.

In the Human Health API business, we primarily focus on niche products. These products are produced in small volumes, but they entail technological complexity, potentially limiting competition products.

Of the current portfolio of 19 products, five have been commercialised in the US and the remaining 14 products are yet to be commercialised. We have an extensive presence across therapies like anti-malarial, anthelmintics, anti-infective, antiviral, CNS and dermatology.

We have invested in best-in-class technologies with an objective of creating an integrated, flexible unit capable of manufacturing several niche and complex APIs. The manufacturing facilities are capable of meeting the growing demand of our key products in the USFDA and WHO regulated markets.

# From strength to strength

We have signed a non-exclusive royalty-free licensing agreement with Gilead to make APIs Sofosbuvir and Ledipasvir, which are used for manufacturing drugs used to treat Hepatitis C virus. Under the agreement, we will receive a complete technology pack from Gilead to enable us to scale up our production of APIs as quickly as possible. The formulations using these APIs can be distributed in 91 developing countries, which account for over 100 million people living with hepatitis C, globally.



# From thought to action

### **STRATEGY**

- Focus on mature APIs with availability issues, low volumes and high margins
- Target high-growth markets with limited competition
- Produce technologically complex products with strong backward integration

### **OUTCOME**

- Long-term supply agreements for two large volume APIs with two of the top global pharma companies
- Currently selling commercialised products predominantly across markets requiring WHO prequalification
- Recent commercialisation of five products in the US
- Possess a pipeline of 14 APIs under various stages of development

Addressing regulated and emerging markets	Filings
USDMF	19
EDMF	1
CEP	4
WHO-GMP	7
TGA	3
Health Canada	3

We entered into a memorandum of understanding (MoU) with Arch Pharma for operating the manufacturing facility at Medak, Andhra Pradesh and leverage their customer base.

We have also recently added new capacities at our Mangalore facility, which manufactures Human Health APIs and have acquired land near our facility at Mangalore. This we intend to use to expand our Human Health API facilities.

We have also acquired the manufacturing assets and business of Arvee at Mysore, which manufactures intermediates. These

are,in turn, used to manufacture our Human Health API products. This facility has all necessary approvals and infrastructure with room for future expansion.

We have also entered into longterm contracts with two global pharmaceutical companies to supply Human Health APIs.

# Way forward

Going forward, we will consistently chase niche opportunities in the human API space. Moreover, we expanded our product range to service existing customer requirements in larger territories.

Living the vision.
Loving the journey.

Customer insight drives global expansion

We talk to customers, understand their insights and accordingly develop our products and services. We cater to over 82 countries globally across regulated and emerging markets with our wide portfolio of products and services.



# Regulated markets

European Union: In the Animal Health API segment, we have 10 filings of which nine are commercialised. Besides, in the Human Health API segment, we have obtained CEP certification for four products, of which two have been commercialised. We have also made filings for one product in various jurisdictions of the EU, including Germany, Spain and the UK.

**United States:** In the Animal Health API segment, we have three filings.

In addition, in Human Health API segment we have made 19 filings, of which five have been commercialised. We are also exploring opportunities for the acquisition of sales and marketing organisations in select markets in the EU and to set up majority owned joint ventures in the LIS

Other regulated markets: In other regulated markets, we sell only Human Health API products. We sell such Human Health API products primarily to formulators, for which we require WHO pre-qualification. We have made seven WHO filings for

Human Health API products of which four Human Health API products are already commercialised. Further, in Human Health API segment, our Company has made three TGA filings for Australia and three Health Canada filings.



# Key emerging markets

# India

We believe that we are well positioned to capitalise on the emerging opportunities in India's Animal Health sector. We have established strategic tie-ups and inlicensing arrangements with foreign pharmaceutical manufacturers to market and distribute their products in India, Nepal and Bhutan.

Our recent initiatives in the Animal Health formulation segment in India are (i) Cattle Rx, some of which is also used as a feed additive, typically prescribed by veterinary doctors and; (ii) Fokamel, which is a calf milk replacement. Our customers for these products are primarily co-operative societies. In the poultry nutrition segment our products are primarily Citrinal, Enerzyme and Sequivit.

We are also evaluating setting up or acquiring a new manufacturing facility to cater to our dairy nutrition products. We also intend to commence selling our poultry nutrition products in Bangladesh.

# Turkey

The Turkish animal health market is expected to grow at a CAGR of 7% from 2015-20 with an estimated market size of US\$ 22 million in 2015.

Our acquisition of Provet Veterinary Products, Turkey (Provet) enables us to cater to regulated (the US, South Africa, the EU and Australia) and emerging markets (MENA and CIS).

# Other emerging markets

We have presence in other emerging markets, such as Africa and MENA. We also intend to pursue inorganic opportunities to enter Brazil, one of the fastest growing animal health markets (for companion animal), globally. We have also undertaken initiatives to develop key markets like South East Asia and CIS.

Living the vision.
Loving the journey.

# Thinking afresh builds a sustainable business



Research and Development (R&D) is at the core of our efforts to provide innovation outcomes, globally. We try to anticipate our future industry needs and align our R&D priorities accordingly.

We have a dedicated R&D facility at Mangalore, which has over 120 scientists operating out of eight laboratories. Our R&D centre is recognised by the Department of Scientific and Industrial Research, Government of India. We have recently commissioned a pilot scale plant for faster product development. Our R&D team has expertise in carbohydrate chemistry and heterocyclic chemistry.

Our list of development, scale-ups and commercialisation of products involve the following chemical reactions:

- Catalytic hydrogenation (noble metal catalysis)
- Hydride reductions
- Organometallic reactions (Grignard, diethyl zinc)
- Hazardous reactions involving cyanuric chloride methyl mercaptan, and so on
- Asymmetric synthesis and chiral separations
- High pressure and high temperature reactions
- Fluorinations (DAST, deoxyfluor)
- Halogenations
- Azide reactions
- Friedel Crafts reactions
- Suzuki Coupling

# Developing a sustainable pipeline

Product category		
Commercialised products		
Under development		
Total		
DMF filings		

Animal Health	າ
API	Formulations
19	182
12	34
31	216
10	NA

Human Health			
20			
14			
34			
19			

Living the vision.
Loving the journey.

Our 360° quality approach follows clockwork precision



We have been able to create a reliable and credible track record of excellence due to our persistent efforts to sustain world-class infrastructure and quality standards. We are continuously delivering and exceeding the expectations of our customers.

Across various manufacturing sites, we have put in place quality systems that cover all areas of our business processes from supply chain to product delivery, to ensure consistent quality, efficacy and safety of products. Regular audit programmes validate our attempts to deliver consistent quality. Besides, all activities and aspects which can have a direct or indirect impact on quality of the products and compliance levels are controlled through standard operating procedures. We have established a welldefined validation and qualification

framework to ensure that systems, facilities and processes are designed and developed in line with the needs of customers and to comply with regulatory requirements.

Our quality management processes extend from factory levels to the higher echelons of management. Quality risk management procedures are established and followed for internal audits, failure investigations and implementation of permanent remedial measures. We have also established training procedures and systems for the training and

development of our employees with respect to regulatory guidance, new developments, internal procedures and case studies.

We have also established an analytical testing facility, which caters to both in-house requirements and provides analytical supports to clients. This laboratory is located at Mangalore and is ISO 17025 certified.

# Product portfolio

# Animal Health segment

## Animal Health API

Our Animal Health API business offers a wide range of products, predominantly in anthelmintics segment. In the recent past, we have made significant investments in R&D and have launched five new products in last 24 months with another 12 under development. We are

also looking to expand our portfolio into newer segments like NSAIDS, beta agonist, feed additives and endoparasiticides. We manufacture and export our Animal Health API products from our manufacturing facility at Visakhapatnam.

The following table summarises the key Animal Health API products which we sell in certain of our key markets:

APIs	Therapeutic Segments
S-Methoprene	Insecticide
Albendazole	Anthelmintic
Fenbendazole	Anthelmintic
Ricobendazole	Anthelmintic
Triclabendazole	Anthelmintic
Toldimphos	Mineral supplement
Nitroscanate	Anti protozoal
Clorsulon	Anthelmintic
Flunixin Meglumine	NSAID
Praziquantel	Anthelmintic

# **Animal Health Formulations**

We have a portfolio of 182 formulations in the animal health segment. Additionally, Alivira's acquisition of Provet (through its subsidiary – Alivira Ireland) has strengthened our presence in the Animal Health formulations segment. Our Animal Health formulations are manufactured at Provet's Polatli facility in Turkey and at Ambernath formulation facility in India.

The following table summarises the key Animal Health formulations which we sell:

Formulations	Manufacturing Locations
Beta Lactam Injection – Suspension	Polatli, Turkey
Non Beta Lactam Injection – Solution	Polatli, Turkey
Intra Mammary Injection – Suspension	Polatli, Turkey
Oral Solution and Terminal Sterilisation	Polatli, Turkey
Aerosol	Polatli, Turkey
Pour on/ Spot on	Polatli, Turkey
Granules for injection	Ambernath, India
Liquids	Ambernath, India

# Human Health API

In the Human Health API segment, we primarily focus on niche products that require a low volume of production and have technological complexity which result in limited competition. We have recently entered into long term supply agreements to supply two large volume API products to two of the top global pharmaceutical companies. Further, we have entered into a long term non-exclusive, royalty-free licencing agreement with Gilead on 15 September 2014 to make APIs Sofosbuvir and Ledipasvir, which are used for manufacturing drugs used to treat Hepatitis C virus.

We have also entered into an MoU in 2015 with Arch Pharma for operating the manufacturing facility at Medak, Andhra Pradesh of Arch Pharma to manufacture APIs. Under this arrangement, our Company shall provide working capital support to Arch Pharma required for operating the manufacturing facilities. Besides, our Company shall procure and sell to Arch Pharma all raw materials, packing materials and other materials required by Arch Pharma for manufacturing the various products. Arch Pharma shall in turn sell the finished goods manufactured by it to our Company and/or deliver it to our Company's customers directly on our behalf for which invoice shall be raised in our Company's name. We shall continue to explore such opportunities in the future.

The following table summarises the key Human Health API products:

APIs	Therapeutic Segments
Acyclovir sodium	Antiviral
Artemether	Antimalarial
Artesunate	Antimalarial
Acitretin	Retinoids
Hydralazine HCL	Antihypertensive
Imiquimod	Skin disorder
Indomethacin Sodium	NSAID
Labetalol HCL	Alpha / Beta, Adrenergic and Antagonist
Lumefantrine	Antimalarial
Methoxsalen	Anti psoriasis
Oseltamivir	Antiviral
Praziquantel	Anthelmintic
Succinyl Choline Chloride	Muscle Relaxant
Zidovudine	Antiretroviral
Citicoline Sodium	Neuro Protective
Etomidate	Anesthetic
Albendazole	Anthelmintic
Felbamate	Antiepileptic
Sofosbuvir	Antiviral
Ertapenem Sodium	Anti-infective
New Development	
MESNA	Antineoplastic Adjunct
Rifaximin	Antibiotic

# **Board of Directors**







**Mr. Manish Gupta**Managing Director

Mr. Manish Gupta joined the Company as Chief Executive Officer and joined the Board as Managing Director on 12 November 2014. He has over 22 years of experience in leading and managing business and performance enhancement across USA, Europe and India. Prior to joining Sequent Scientific, Manish was the CEO - Pharma of Strides Arcolab Limited, where he spearheaded the pharma operations. He also played a vital role in the sale of Australasian generics (Ascent) business and injectable (Agila) business.

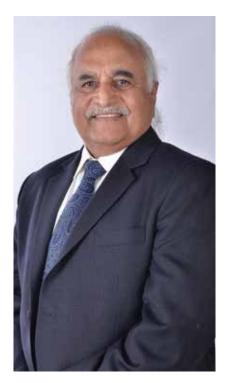
Mr. Kannan Ramanujam

Non-Executive Director

Mr. Kannan Ramanujam, a Chartered Accountant, has over 24 years of business and professional experience. He is the Promoter, CEO and Managing Director of Emerge Learning Services Ltd, a public limited company in the learning space. The company offers complete solutions in education, training, e-governance and information management areas. Kannan has been the Director of Everonn Systems India Ltd, one of the few listed companies in the education sector in India. He is a Non-Executive Director on the Board.

**Dr. Gautam Kumar Das**Joint Managing Director

Dr. Gautam Kumar Das is a Joint Managing Director on the Board and has over thirty five years of in-depth experience in the pharmaceutical industry. Dr. Das has extensive experience in R&D, plant operations, project management, material management, resource management and man management. He has a proven track record in developing cost-effective processes. Dr. Das, a Doctorate in Synthetic Organic Chemistry from IIT Kharagpur, has authored several publications on chemical processes. In his immediate previous assignment, Dr. Das was with Orchid Chemicals & Pharmaceuticals Ltd., Chennai as President - API.







# Dr. Gopakumar G Nair

# Chairman and Independent Director

Dr. Gopakumar Nair is a Chairman & Independent Director on the Board. With his 40 years of experience and knowledge in pharmaceutical and chemical industry at different levels and positions like Director, Chairman & Managing Director, as well as Past-President of Indian Drug Manufacturers' Association, Dr. Gopakumar Nair had the opportunity to familiarise himself with GATT, WTO, TRIPs and other IP laws over the years. It is with this wealth of experience that Dr. Nair became an IP/ Patent practitioner under the name Gopakumar Nair Associates. He is also the editor of various scientific research and industry publications.

# Dr. Kausalya Santhanam

# **Independent Director**

Dr. Kausalya Santhanam is a registered patent agent in the USPTO and India. After eight years of research experience in India and the US, she joined the Intellectual Property Department of Cura Gen Corporation, a biopharmaceutical company in USA. She has considerable experience in designing patent strategies. She is currently an IP consultant to Biotechnology and Biopharmaceutical Corporates', both in India and the US.

# Mr. Narendra Mairpady\*

# Independent Director

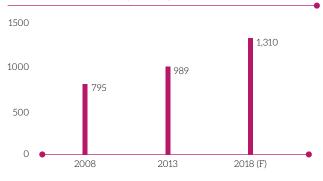
Mr. Narendra Mairpady is a commerce graduate with a Bachelor of Law Degree. He is a certified Member of the Indian Institute of Bankers. Mr. Mairpady started his banking career when he joined Corporation Bank as a trainee officer in January 1975. In Corporation Bank, he was recognized as member of Chairman's club for 18 Years, including 8 years in a row. He joined Bank of India as Executive Director in November 2008. He joined Indian Overseas Bank ("IOB") as the Chairman & Managing Director on 1 November 2010 and retired on 31 July 2014. During his tenure in IOB, the Bank won many awards including National Award for Excellence in MSE lending for the years 2010-11 and 2011-12.

# Management Discussion and Analysis

### THE MACRO SET-UP

The global economy is showing signs to move out of the economic downturn that unfolded in the past. While the first half of 2014 was relatively weak, most of the economies turned in a relatively higher growth in the latter half of the year. As per the estimates released by United Nations, the World's gross product would have shown at uptick of 2.9% year on year. However, 2014 was an eventful year for the pharmaceutical industry world over. The global sales went up by over 8% with the developed markets registering a similar growth percentage and the emerging markets like India leading the growth with an 11% year on year expansion. In 2014, the overall demand for medicines continued to grow given the backdrop of expiring patents and growing use of generic medicines. The growing demand however got affected due to the geopolitical tensions, slowdown in Europe and Japan, and increasing spend on innovation for combating the shrinking healthcare budgets. The outlook for the industry remains positive on the IMS health's forecast of US\$ 1.3 trillion<sup>1</sup> pharma sales in the next five years.

### Global Pharma Sales<sup>1</sup> (US\$ bn)



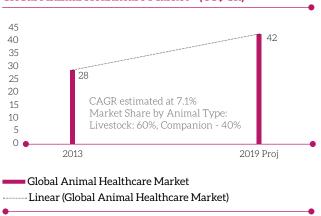
Economic growth and changing demographics in emerging markets and mature markets are increasing demand for the medicines that cater to the chronic and lifestyle diseases. The Human API market in which our company operates are projected to growth in double digits. This demand is expected to grow significantly faster in these markets over the longer term than in more mature markets. As these countries become richer, changing lifestyle is leading to growth in chronic diseases. In Europe rising public debt and government austerity programmes continue to create pressure on healthcare spending. In the US, focus on cost and value, is leading payers to reduce price, restrict access and demand more

differentiated products, so manufacturers must develop innovative products that offer significant improvements on existing options. Globally, population is ageing and taking an increasingly active role in managing their own health which is creating more demand for niche molecules. Rising individual empowerment and growing expectations from society also mean that patients and consumers want the companies to operate with high standards in order to build trust.

One of the subsets of core pharma, the animal healthcare space is a growing industry for a couple of reasons. The industry focuses, both on the livestock and companion animals, therefore touching the life of billions of people and animals world over. The rising demand in quality animal meat and milk, changing pattern of animal diseases and increasing animal companionship has resulted in a fair growth during the course of 2015.

With the human population growth and increasing standards of living, particularly in many emerging markets, there is a likelihood that the trend of the growth in the livestock animal health industry would continue for meeting the demand of improved nutrition amongst animals and safeguard of their health from dreaded diseases. The other leg of the industry which caters to the companion animal species sees its growth flowing from increasing pet ownership and companion animals living longer, increasing medical treatment of companion animals and advances in companion animal medicines and vaccines. The consolidated animal health market is expected to expand further from US\$ 28 billion in 2013 to US\$ 42 billion through 2019 at a CAGR of 7% with majority demand predicted in North America, Europe and Asia Pacific.

# Global Animal Healthcare Market<sup>2</sup> (US\$ bn)



<sup>&</sup>lt;sup>1</sup>IMS: Global Outlook for Medicines Through 2018, October 2014

<sup>&</sup>lt;sup>2</sup> Animal Healthcare Market: Global Forecast, Market Share, Size, Growth and Industry Analysis 2014 – 2019" issued by Persistence Market Research)

### **INDIAN SCENARIO**

The India's pharmaceuticals industry is likely to see a solid growth in the years to come. As per PwC estimates that it will rise to approximately US\$ 50 billion by 2020 to be one of the top global markets. This growth will be driven by the expanding economy and increasing per capita GDP. From an economic perspective, India witnessed a significant period in 2014, the political instability brought about by coalition politics in the past

that had a negative impact on the economic outlook of the country has been replaced by a strong decisive mandate given to the new government. The country is in the midst of witnessing growth on a robust external demand, weakening inflation risks, strengthening of domestic consumption and easing monetary policy. India is presumed to be in the pole position among emerging market economies in attracting global business attention.

### IPM vs growth in core therapeutic areas<sup>3</sup> (US\$ bn)

	Q1 FY 15	Q2 FY 15	Q3 FY 15	Q4 FY 15
IPM	10.4	13.3	10.7	17.3
Anti-Infectives	6.2	11.8	5.3	5.9
Cardiac	11.4	12.4	12.0	15.3
CNS	6.9	8.7	9.7	12.2
Derma	17.3	14.6	16.4	18.6
Nutrients	10.6	13.7	11.4	12.3

The Domestic pharma market (IPM), valued at  $\sim \rat{8}$  860 billion grew about 13%³ this fiscal as against  $\sim 7$ -8% in the previous year on the backdrop of several regulatory changes. The fiscal saw a growth of 5-6% in the volumes and about 3% growth in the new products with  $\sim 1950$  new brand launches through the year. From the therapeutic perspective, the demand remained robust in anti-infective, cardiac, CNS, Derma and nutrients segments.

With a long term view, the Indian pharma space is expected to touch US\$ 50 billion <sup>4</sup> in 2020. The domestic market is likely to see a significant growth headed by increasing affluence, changing lifestyle resulting in higher incidence of diseases, the government's expenditure on varied health schemes and growing domestic demand. The industrial output and manufacturing trajectory is also likely to recuperate with pharmaceutical sector being one of the focus areas in "Make in India", the special project initiated by the Prime Ministry.

In the overseas market, the US will continue to be the largest as well as the fastest growing geographical market for Indian pharmaceutical exports in the coming year. While Europe will continue to be the second largest destination, the second fastest growth would come from Africa. An increase in the number of product registrations, in developed as well as emerging markets, would be an

important growth driver. It is also anticipated that the Pharmaceutical exports revenue is expected to be 75% to 100% larger than that of the domestic pharmaceutical market by 2020. Besides US and Europe, India's exports to pharmerging markets will also see higher growth on the back of increased affordability and deepened penetration by not-for-profit organisations. The outlook is positive and the business shows signs of moving upward.

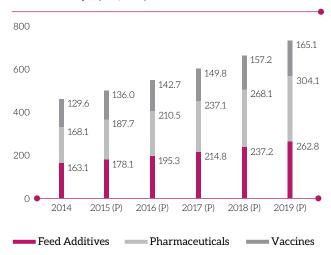
In the animal healthcare space, the Indian Market, which is estimated at ~US\$ 450-500 million², is the World's second fastest growing market. The base business is largely split as the international market between the livestock and the companion animals with feed additives and pharmaceuticals having the largest pie. Over the years, owing to India's increasing population and adoption of western culture, an increase in companion animals has led to significant momentum and health awareness in the country. Further, the Indian government has been active in providing mass animal vaccination service to Indian farm animals. The healthcare market for production animals is expected to grow to US\$ 659.6 million<sup>2</sup> in 2019 at a CAGR of 9.1%. The market for companion animals is expected to grow from an estimated US\$ 33.1 million<sup>2</sup> in 2014 to US\$ 72.4 million<sup>2</sup> in 2019 at a CAGR of 16.9%. The increase in the number of companion and production animals in India is expected to drive the animal healthcare market by 2019.

<sup>&</sup>lt;sup>3</sup> Source: AIOCD

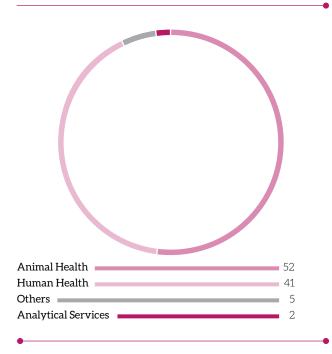
<sup>&</sup>lt;sup>4</sup> PWC Estimates

<sup>&</sup>lt;sup>5</sup> Pharmerging: China, Brazil, India, Russia, Mexico, Turkey, Poland, Venezuela, Argentina, Indonesia, South Africa, Thailand, Romania, Egypt, Ukraine, Pakistan and Vietnam

# Projected Growth in Indian Animal Health Care Industry<sup>2</sup> (US\$ mn)



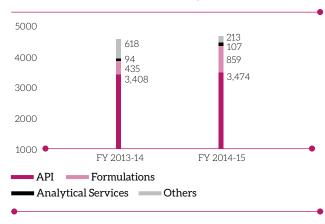
# Sequent Revenue Breakup by Industry (FY2014-15) (%)



### THE COMPANY

Sequent, one of the leading pharmaceutical company in the animal health and human health segment underwent a business reorganization in the previous year. We changed our strategy from "driving growth" to "Creating value". We are now more focussed to be a leading, global integrated animal health company while concentrating on niche human APIs that add value. Our growth engines are classified into three categories – Animal Health (Under Alivira), Human APIs and Analytical services.

# Sequent- Revenue Break up by Segment (₹ mn)



During the year, we registered a top line of ₹ 4,531 million which was muted over the previous year. The API business accounted for a moderate growth of 1.9% as a result of headwinds in the animal APIs business. We acquired 60% stake in Turkey's Provet Veterinary products which catalysed our foray into global finished dosage markets. This resulted in a yearly growth of 98% in the finished dosage revenues for the company. The analytical services business contributed 2% in the overall business and the segment grew 14% over the previous year. As to entail a strategic focus, we also divested our specialty chemical and other non-core business which resulted in a decline of 65.5% in absolute terms over the previous year. From an industry perspective, our animal health business expanded 6.7% year on year at ₹ 2,407 million whilst the Human pharma or API business grew by 21.4% to ₹ 1,927 million. A detailed note on each vertical is given below.

# Animal Health

Through our subsidiary, Alivira, we are one of the world's leading producers of animal health APIs and finished dosage formulations. We are working further to emerge as a strong integrated animal health powerhouse. While we are the leaders in India, we have also broadened our global footprints by the acquisition of Provet in Turkey. We believe we are equipped with cutting edge R&D, flexible manufacturing and a robust business interface to service a US\$ 28 billion global veterinary opportunity. Together, the animal health business accounted for 52 % of our revenues during FY 2014-15.

# Animal Health API

Our Subsdiary Alivira, is one of the strongest players in India with a wide portfolio of over 19 products and the newly operational multi purpose manufacturing facility at Vishakhapatnam (Vizag) that has a reactor capacity

of 224.6 KL (Equivalent to 800 Tons per annum). Today, we span over 82 countries including the key regulated markets such as US, Europe, and Latin America. While we are one of the largest producers of anthelmintic APIs in the World, we have a strong presence in leading therapies such as Non-steroidal anti-inflammatory drugs (NSAIDs), beta agonists, anti-protozoal and endoparaciticides.

From an operational standpoint, FY 2014-15 was a year of strategic shift in the animal health APIs. In line with the plan carved during the previous fiscal, we successfully transitioned our business from Sequent Animal health division to the new subsidiary- Alivira. Given the backdrop of our business transaction with Shashun drugs, we acquired a state of the art facility at Vizag which during the course of FY 2014-15 was commissioned as a world class cGMP compliant API facility with readiness to regulatory audits world over. While there were some delays in commissioning due to cyclone that had hit Eastern part of India, the facility now is geared to produce over 800 tonnes of animal health APIs. During the year, we also succeeded in clearing more than 10 audits from leading animal health companies' world over. We have also enabled the site transfers to Vizag from our existing API facility at Ambernath, which discontinued the operations as a result of reorganization efforts.

On the business front, the transitioning Animal Health API business registered a muted performance due to capacity scale up challenge and a couple of headwinds arising out of geopolitical tensions across MENA region and uncertain order pattern from customers. The business however gained some momentum during the close of financial year.

Looking at the future, we believe, we are well positioned to address established opportunities in the industry. We intend to grow our business based on our existing relationship with leading companies both by adding new products to the basket as well as adding new geographies that have a promising future. Our growth engine to this vision would be led by our strategic investment in scale (Vizag facility) and research which has enabled us with a strong pipeline of over 12 products that are into different stages of commercialization.

# Animal Health Formulations

Our debut in the finished dosage space got registered in 2008, since then, we have carved out a niche portfolio of our products with dominant position largely in the cattle, dairy, poultry and swine products. While we have

attained fast growth in India, we have also scaled our presence in leading global markets within South East Asia, MENA and Turkey. Our therapeutic segments include feed supplements, antibiotics, anthelmintics, antibacterial, skincare (dermatology) products and disinfectants. We also acquired Provet Ltd. (Turkey's third largest animal health pharmaceutical company) to strengthen and enable our positioning both in the emerging and the regulatory markets including US, RSA, EU and Australia.

The formulations segment including the revenues from Provet (Initiated in Q4) contributed over 18% to the total revenues of the company. Post our acquisition of Provet, we also registered a year on year growth of 97% in FY 2014-15. From the product perspective, we witnessed business traction in the nutrition segment both in poultry and dairy nutrition. We also launched our poultry products in the US therefore foraying to the market in this space. Amongst the operational developments we also completed the up-gradation of our facility at Ambernath. The facility also completed regulatory audit from the Cameroon authorities and WHO. Success of these audits also ensures our readiness to face any other audits from customers and authorities in the coming period.

We believe we have the launch pad for the multi-billion dollar animal healthcare opportunity that we foresee. Out of our portfolio of 182 animal health formulations, we have shortlisted 90 products which could be introduced in regulated markets over the next few years. We also intend to forge partnerships and collaboration with leading companies in the regulatory markets and we are confident of a robust growth.

# Human APIs

In a crowded market for the pure-play API business, our portfolio comprises of niche molecules that require a low volume of production and high chemistry capabilities. While these are difficult to make APIs, it limits the competition and enable us to drive better margins. As a strategy, we focus on mature APIs that have substantial supply issues and fewer players and backed by our strong research support and chemistry capabilities, we qualify as one of the preferred source for leading generic and innovator companies. Our existing API business is driven by our FDA approved multi-purpose facility at Mangalore and as of today, we have a portfolio of 17 complex molecules across therapies like anti-malarial, anthelmintics, anti-infective, antiviral, CNS and dermatology.

The Human Health APIs registered a 21% year on year growth in FY 2014-15. The segment also contributed over 55% in the overall API business of the company. While there were commercial and pricing issues in few of the molecules, we presented a very strong performance of the molecules launched in the recent time. We also increased the capacity in our Mangalore facility which augmented the capacity of Praziquantel by close to 70%. In FY 2014-15, we also entered into a long term nonexclusive, royalty-free licensing agreement with Gilead for producing APIs such as Sofosbuvir and Ledipasvir, both used in the dosages curing Hepatitis C virus. The Hepatitis C virus results in chronic infection and as per WHO estimates, about 130-150 million people world over have this infection and about half a million die each year due to the same. To optimise our business further, we also acquired the manufacturing assets and business of Arvee Synthesis, which we intend to use for manufacturing intermediates for our Human Health pipeline. We also forged a strategic arrangement (through an MOU) with Arch Pharma for manufacturing of our APIs at their facility in Medak, Andhra Pradesh.

SeQuent has invested in facilities and strategic arrangements to safeguard its future business interest. We are focussed on the development and supply of high value, low volume APIs and going forward, we would continue to find partners having common intent on profit sharing basis to manufacture these. On the back of a dedicated research wing and a team of over 100 scientists, we continue to focus on improving existing products and scale up our pipeline of over 16 molecules for a sustainable future.

### **Analytical Services**

Through our subsidiary (Sequent Research), we specialise in servicing the API, Pharmaceutical, Personal Care and Nutraceutical companies in analytical and bio-analytical services. This segment is a new revenue stream for the company. The core business is to offer standardised quality, cost savings and shorter lead time to healthcare and personal care companies based on our technical capabilities. We have a GLP compliant facility Certified & approved by ISO, TGA, USFDA and WHO.

During the year, while we enhanced the scope of services to our existing clientele, we also acquired new business from 4 new companies. The segment therefore accounted for a revenue of ₹ 106.5 million registering a sales uptick of 14%. We also worked on our branding and represented us at CPHI in Paris. From the operational perspective, we also added Malvern particle Size analyser to broaden our capabilities.

Moving forward, our focus to be best-in-class analytical service provider for pharmaceutical (human & veterinary), nutraceutical and personal care industry. In this direction we have also initiated a new capacity at Bangalore and with this, we intend to add Beta lactam, Penicillin, Hormones to our portfolio.

## **Business Resources**

## Manufacturing

We currently operate from seven manufacturing facilities including one overseas facility that we acquired from Provet in Turkey. Besides manufacturing our products in-house, we have also made strategic agreements with third parties to ensure that our internal production blocks are optimally used and the demand of the customer is serviced both with quality and efficacy. A brief detail on our facilities is as below:

Business Vertical	Facility Name and Location	Key Features	
Animal Health Formulations	Polatli, Turkey	Injectable suspensions / solutions, oral solutions / suspension, intramammary suspension, aerosol and pour-on / spot-on	
		Turkish GMP approved	
	Ambernath, India	Oral liquids and granules for injection	
		cGMP approved	
Animal Health APIs	Vizag, India	EU supplies ongoing and US filings initiated	
		cGMP facility	
		5 clean rooms	
	Mangalore, India	TGA, USFDA, WHO-PQ approved	
Human Health APIs		6 clean rooms	
	Mahad, India	EU supplies ongoing	
		cGMP facility	
API Intermediates	Tarapur, India	Intermediates for Animal Health APIs	
Arminemmediates	Mysore, India	Intermediates for Human Health APIs	

### R&D

Collaborating in dynamic ways with innovation across our core areas is what we believe in. Our in-house research capabilities span with a DSIR recognized R&D centre based out of Mangalore. The facility has 10 Labs with 80 fume hoods and over 120 scientists. We have recently commissioned a pilot scale plant for faster product development. Our research and development team has expertise in carbohydrate chemistry and heterocyclic chemistry. During the FY 2015, we spent about ₹ 96.87 million in the research, which is 2.1% of our total revenues.

Going forward, we look to yield benefits from our pipeline of 12 products in animal health APIs, 34 products in the animal health formulations segment and over 14 human health APIs.

### Quality

Across various manufacturing sites, we have put in place quality systems that cover all areas of our business processes from supply chain to product delivery to ensure consistent quality, efficacy and safety of products. Regular audit programs validate our attempts to deliver consistent quality. Quality risk management procedures are established and followed for internal audits, failure investigations and implementation of permanent remedial measures. Some of the certifications that give a testimony to our quality commitment are approvals from EUGMP, TGA, USFDA, CEP and Health Canada.

### **IPR**

From a regulatory perspective, we are fully accomplished to encounter the challenges of modern-day Intellectual Property Management in Pharmaceutical Industry. We have a well-qualified and experienced team for IPR facilitates the development of intellectual wealth and supports to identify new potential and markets for API & formulations across the globe. In the animal health segment, we filed 3 DMFs in addition to EDMF for eight of our APIs. We also made CEP filing for four of our APIs. As on date, we also have 19 DMFs in the human health segment.

# **Employees**

Human resource is one of the most important assets for us. We envisage in achieving organizational excellence by implementing sound HR Practices that align Human Capital with Corporate Vision and improve their satisfaction level and have positive impact on overall business performance. We have an employee base of about 1200 people including over 100 who are part of our overseas operations.

FY 2014-15 was a year of inception in terms of many processes and policies. Major of all to have a performance

driven culture, we designed and implemented robust performance management system at SeQuent group of companies. With Alivira, our focus was to have a uniform approach in Alivira and SeQuent. We value our employees and our culture. Employee engagement activities like MyVoice (open house sessions), Shopfloor communication, festival celebration and more helped us to strengthen our organizational culture and also helped employee's to stay focused and connected with the organizational goals.

### **EHS**

We consider safety at first, therefore our endeavour is to ensure establishment of safe working conditions in all areas, to provide adequate protection for our employees, visitors and stakeholder. In this regard, a well-defined EHS policy is developed and in place. We also promote ongoing training for our staff and makes our best efforts to provide all technological resources and materials required to control the risks inherent to this business. Our motto is 'tomorrow's safety should be better than today' and as part of that encouraged a) Walkthrough Survey by Line Management b) Reward and Recognition to the employees and workers who follows best safety practices c) EHS training programs by Line Management.

We focus on inculcating awareness on EHS among our employees and as part of that celebrated National Safety Week, Fire Services Week and World Environment day across all the manufacturing sites by conducting blood donation camp, sapling plantation, mock drills, fire drills etc. We are implementing sustainability initiatives such as energy conservation and water conservation and zero liquid discharge concept across all the manufacturing sites.

# Global Presence and Marketing

In the APIs, we service to over 82 countries world over. While we do bulk of our business directly, we also have alternate supply arrangements through distributors, this not only ensures a greater span of coverage, but also helps us on getting better payment terms.

In addition to three long term supply agreements we have with our customers in human APIs, we also signed a non-exclusive agreement with Gilead to make APIs Sofosbuvir and Ledipasvir which are used for manufacturing drugs used to treat Hepatitis C virus. In the formulations space, we export to 22 countries across Africa and Asia and we have various distribution agreements with local distributors in Africa and Asia for distribution of our animal health formulation products. In India and Turkey, we have direct sales personnel to market our animal health formulation products in the respective markets.

# Finance

### Consolidated Balance Sheet

The following table details out the consolidated balance sheet as on 31 March 2015 (FY 2014-15) and 31 March 2014 (FY 2013-14)

Dox	Particulars FY 2014-15			
Particulars  1. EQUITY AND LIABILITIES			F Y 2014-15	FY 2013-14
A.		reholders' funds		
л.	(a)	Share capital	304.9	267.4
	(b)	Reserves and surplus	319.8	13.4
	(c)	Money received against share warrants	288.0	106.5
Tot	(-/	reholder's fund	912.7	387.3
2.		re application money pending allotment		180.0
3.		nority Interest	1,469.3	45.8
4.		n-current liabilities		
	(a)	Long-term borrowings	2,503.2	1,510.8
	(b)	Deferred tax liabilities (Net)	15.3	1.2
	(c)	Other Long term liabilities		
	(d)	Long-term provisions	99.8	80.3
Tot	al Nor	n-current liabilities	2,618.3	1,592.3
5.	Cur	rent liabilities		
	(a)	Short-term borrowings	2,043.1	2,266.0
	(b)	Trade payables	909.4	1,145.9
	(C)	Other current liabilities	1,074.3	568.0
	(d)	Short-term provisions	49.9	41.9
		rent liabilities	4,076.7	4,021.8
TO		QUITY AND LIABILITIES	9,077.0	6,227.1
B.		SETS		
1.	Nor	n-current assets		
	(a)	Fixed assets	4,424.2	2,711.8
	(b)	Goodwill on consolidation	710.7	94.5
	(C)	Non-current investments	580.3	0.4
	(d)	Deferred tax assets (net)		
	(e)	Long-term loans and advances	249.2	775.1
	(f)	Other non-current assets	15.6	17.0
Total Non-current assets			5,980.0	3,598.7
2.		rent assets		
	(a)	Current investments	5.8	0.8
	(b)	Inventories	943.6	1,014.0
	(C)	Trade receivables	1,154.3	835.4
	(d)	Cash and cash equivalents	384.6	362.1
	(e)	Short-term loans and advances	445.9	381.1
	(f)	Other current assets	162.8	35.0
Total Current assets			3,097.0	2,628.4
Total - Assets			9,077.0	6,227.1

# Shareholders' Funds

The Company increased its share capital from ₹ 273.4 million to ₹ 304.9 million. During the year the company converted 3.2 million warrants issued in FY 2014 to equity shares at a conversion price of ₹ 135.3 per share.

# Reserves and Surplus

The total reserves and surplus of the company increased to ₹ 319.8 million from ₹ 13.4 million in FY 2014. The

substantial increase in the reserves is due to receipt of ₹ 394.5 million in the share premium account received from the issue of warrants during the year.

# Minority Interest

The minority interest increased to ₹ 1,469.3 million in FY 2015 largely on account of acquisition of 60% equity stake in Provet Veterinary Products A.S., Turkey with balance of 40% being minority interest.

# Non-Current Liabilities

Non-current liabilities increased primarily due to the following reasons:

- Long-term borrowings have increased to factor two term loans raised for the Provet acquisition and Vizag facility.
- Increase in Long-term provisions and deferred tax liabilities.

## **Current Liabilities**

The total trade payables have reduced in the FY 2015 to ₹ 909.4 million from ₹ 1,145.9 million in FY 2014.

However the other current liabilities have increased to ₹ 1,074.3 million on account of ₹ 650.0 million payable towards acquisition of 7.4 million equity shares of Alivira Animal Health Limited from Shasun Pharmaceuticals Limited.

# Non Current Assets

The increase in non-current assets attribute to:

a. Increase in fixed assets by 63% mainly as a result of Provet Acquisition and Vizag facility

- b. Increase in good will on consolidation on acquisition of Provet
- c. Offset by reduced long term loans and advances
- d. Other investments have increased as the company has invested ₹ 580.3 million in Shashun Pharmaceuticals Limited.

# **Current Assets**

The increase in current assets attribute to increase of trade receivables and other current assets which includes fixed assets held for disposal of about ₹ 150 million.

# Consolidated Statement of Profit and Loss

The following table details out key components of statement of profit and loss for the fiscals ended 31 March 2015 (FY 2014-15) and 31 March 2014 (FY 2013-14).

		(₹ in Million)
Particulars	FY 2014-15	FY 2013-14
Net Revenues from Operations	4,653.6	4,554.7
Other income	99.6	38.4
Total Revenues	4,753.2	4,593.1
Expenses		
(a) Cost of materials consumed	2,054.3	2,397.2
(b) Purchases of stock-in-trade	239.4	162.4
(c) Changes in inventories	117.8	(122.4)
(d) Employee benefits expense	623.9	481.2
(e) Finance costs	443.7	390.4
(f) Depreciation and amortization expense	329.3	326.0
(g) Other expenses	1,413.3	1,468.3
Total expenses	5,221.7	5,103.1
Loss before exceptional items and tax	(468.5)	(510.0)
Exceptional items	(166.6)	589.1
Gain on disposal of assets/settlement of liabilities attributable to the	551.4	
discontinuing operations	551.4	_
Loss before tax	(83.7)	(1,099.1)
Taxes	33.9	5.8
Loss after tax but before minority interest	(117.6)	(1,104.9)
Share of minority interest	(10.2)	-
Loss for the year after minority interest	(107.4)	(1,104.9)
Basic EPS	(3.75)	(42.76)
Diluted EPS	(3.75)	(42.76)

## **Operating Revenue**

The Company's revenues were nearly flat over the previous year. This was primarily due to divestment of our specialty chemical division during the course of year. Eliminating the effect of the discontinued operations from the previous year, we have grown over 14% from ₹ 3,988.4 million in FY 2014 to ₹ 4,531.8 million in the year under review. The API business accounted for a moderate growth of 1.9% as a result of headwinds in the animal APIs business. We acquired 60% stake in Turkey's Provet Veterinary products which catalysed our foray into global finished dosage markets. This resulted in a yearly growth of 98% in the finished dosage revenues for the company. The analytical services business contributed 2% in the overall business and the segment grew 14% over the previous year.

#### Cost of Materials Consumed

The Material costs consist of consumption of raw materials, traded goods and change in stock. Our expenses in relation to cost of raw materials consumed decreased by about 1.1%. This factors the divestment of Speciality Chemicals business and a better product mix of existing APIs. The closing stock was lower by ₹ 70.4 million for FY 2015.

# Employee Benefit Expenses

The Employee Benefit Expenses comprise of the salaries, wages, allowances and bonuses and contributions to statutory funds. These expenses have increased by ₹ 142.7 million (30%) largely on account of additional expenses from Provet and the commissioning of facility at Vizag.

## Depreciation and Amortization

Depreciation and amortisation expense increased by 1% to ₹ 329.3 million for FY 2015. This factors sale of the Speciality Chemicals Division, which was partly offset by commencement of new manufacturing facility at Vizag.

#### Finance Costs

The finance costs increased by 14% to ₹ 443.7 million in FY 2015. This increase was mainly attributable to increase in long term borrowings for the acquisition of Provet and construction of our manufacturing facility at Vizag.

# **Exceptional Items**

The Exceptional items during the year comprise of the following:

- A. Our Company discontinued its manufacturing operations at Ambernath API Facility resulting in recognition of expected loss due held for disposal being lower of net book value and net realisable value of ₹140.3 million and ₹ 26.3 million towards other expenses incurred in closing the operations.
- B. In FY 2014, our Company developed certain intellectual property in the area of Penems. However, the implementation of the project got delayed due to delays in environmental approvals from the government of India and change of control of our key customer for the business. We were uncertain of this customers continued interest in the project. Given the significant additional investments involved to complete the project, the company decided to discontinue the project and write-down the related project costs amounting to ₹ 539.1 million in FY 2014.

# Tax Expenses

Tax expenses are at ₹ 33.9 million in FY 2015 primarily due to tax on profits generated by Provet.

# Risk Management and Internal Control

The Company is responsible for establishing and maintaining adequate and effective internal financial controls and the preparation and presentation of the financial statements, in particular, the assertions on the internal financial controls in accordance with broader criteria established by the Company.

Because of the inherent limitations of internal financial controls, including the possibility of collusion or improper management override of controls, material misstatements in financial reporting due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls are subject to the risk that the internal financial control may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

A robust, comprehensive internal control system is a prerequisite for an organization to function ethically and in commensuration with its abilities and objectives. We have established a strong internal control system for your company and its subsidiaries. This control system is aimed at providing assurance on the company's effectiveness and efficiency of operations, compliance with laws and regulations, safeguarding of assets and reliability of financial and management reporting. The company is staffed with experienced and qualified people who play an important role in designing, implementing, maintaining and monitoring the internal control environment.

Further, an independent body of Chartered Accountants performs periodic internal audits to provide reasonable assurance over internal control effectiveness and advice on industry wide best practices. The Audit committee consisting of independent director's review important issues raised by the Internal and Statutory auditors thereby ensuring that the risk is mitigated appropriately with appropriate rectification measures on a periodic basis.

# Directors' Report

#### Dear Members,

We hereby present the 30th Annual Report of your Company along with the Audited Financial Statements of the Company for the financial year ended 31 March 2015.

# 1. FINANCIAL SUMMARY (STANDALONE)

The Financial Performance of the Company (Standalone) for the Financial Year ended 31 March 2015 is given below:

		(₹ In Million)
	2014-15	2013-14
Total revenue	4,448.16	4,450.84
Other Income	32.21	52.52
Profit/ (Loss) before Interest, Depreciation Tax & Exceptional Items	638.37	125.26
Less: Interest	474.56	387.39
: Depreciation and amortisation expenses	263.75	271.26
Profit/(Loss) Before Tax & Exceptional Items	(99.94)	(533.39)
Exceptional Items	529.99	(610.77)
Profit/(Loss) Before Tax	430.05	(1,144.16)
Provision for Current Tax	16.98	-
Profit/(Loss) after Tax	413.07	(1,144.16)

# 2. BUSINESS PERFORMANCE REVIEW

During the financial year 2014-15, on a standalone basis, your Company's revenues stood at ₹ 4,480.37 Million as against ₹ 4,503.36 Million in 2013-14. The Company posted an EBITDA of ₹ 638.37 Million in the financial year 2014-15 as against ₹ 125.26 Million in 2013-14. The Company made a net profit of ₹ 413.07 Million.

On a consolidated basis, your Company's revenue for the financial year 2014-15 stood at ₹ 4,753.23 Million as against ₹ 4,593.06 Million in 2013-14. The Company posted an EBITDA of ₹ 304.56 Million for the financial year 2014-15 as against ₹ 206.29 Million in 2013-14. On a consolidated level, the Company made a loss of ₹ 117.61 Million.

A detailed analysis on the Company's operational and financial performance for the year is covered under 'Management's Discussion and Analysis Report' which forms part of the Annual Report.

# Animal Health Business

- Positive business momentum in key molecules for the regulated markets.
- Strong growth in dairy and poultry nutrition business. However, the cattle prescription business was flat during the year.
- Successful completion of Vizag project thereby adding capacities to address demand for key molecules in regulated markets.

# Human API Business

- Entered into non-exclusive licensing agreement with Gilead Sciences Inc. to produce APIs of two chronic hepatitis C drugs - Sofosbuvir and Ledipasvir.
- Capacity expansion completed at Mangalore for key APIs.

# Reserch & Development (R&D)

Enhanced focus leading to a pipeline of around 30 products under development.

# Corporate Actions

# Business overview and outlook

During the financial year 2014-15, the Company completed a set of corporate actions with a long term vision of becoming a power-house in global animal health business with a portfolio of niche human APIs.

- Acquisition of 60% stake in Provet Veteriner
  Urunleri Sanayive Ticaret Anonim Sirketi,
  Turkey through Alivira Animal Health Limited
  ("Alivira") towards expediting Company's foray
  into global finished dosage markets. Besides
  a strong foothold in Turkey, the acquisition
  provides an opportunity to expand in other
  regulated and semi regulated markets. The
  acquisition also gives the Company access to over
  100 products in multiple dosage forms.
- Sale of Specialty Chemicals Business to Songwon Industrial Group, Korea.

 Acquisition of Shasun Pharmaceuticals Limited's stake in Alivira resulting in Company holding 73.30% of equity capital on fully diluted basis in Alivira.

On 26 May 2015 the Company successfully raised ₹ 4,000 Million from Qualified Institutional Buyers by way of Qualified Institutions Placement. The Company issued 7,476,635 equity shares to Qualified Institutional Buyers at a price of ₹ 535/- per share including a premium of ₹ 525/- per share aggregating to ₹ 4,000 Million.

The Company has completed all corporate actions, which will augur well for our goal to move to profitability in the coming year.

There was no change in the nature of the business of the Company during the year ended 31 March 2015.

Material changes and commitments affecting the financial position of the Company, which have occurred between the end of financial year and the date of this report

The following transactions / proposed transactions occurred between the end of financial year i.e 31 March 2015 and the date of this report:

- i) Issue of 2,200,000 convertible warrants (1,100,000 convertible warrants on 11 April 2015 and 1,100,000 convertible warrants on 13 April 2015) on preferential basis to Promoter Group Entities/ Non-promoters out of which 1,100,000 warrants have already been converted.
- ii) Issue of 7,476,635 equity shares to Qualified Institutional Buyers by way of Qualified Institutions Placement in compliance with SEBI Issue of Capital and Disclosure Requirements) Regulations, 2009 on 26 May 2015.

iii) Approval of the Board for the consolidation of shareholding in Alivira Animal Health Limited, India, a subsidiary of the Company through proposed acquisition of minority interest by way of issue of equity shares of the Company on preferential basis in terms of SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2009, as detailed in point no. 5 of this report.

# 3. DIVIDEND

The Board of Directors of the Company has not recommended any dividend for the financial year ended 31 March 2015.

The Company is not proposing to carry any amount to reserves.

During the year 2014-15, the Company has transferred unclaimed dividend of ₹ 12,450/- to Investor Education and Protection Fund, as per Investor Education and Protection Fund (Awareness and Protection of Investor) Rules, 2001.

# 4. SHARE CAPITAL

As on date, the authorized share capital of the Company is ₹ 500,000,000/- divided into 50,000,000 equity shares of ₹ 10/- each.

The issued, subscribed and paid up equity capital of the Company as on date is ₹ 412,618,260 divided into 41,261,826 equity shares of ₹ 10/- each.

During the year ended 31 March 2015, the Company allotted 750,000 and 2,400,000 equity shares of ₹ 10/each to promoter group entities at a price of ₹ 135.25 per share (including a premium of ₹ 125.25 per share) on 8 October 2014 and 12 November 2014 respectively.

Post balance sheet date i.e. 31 March 2015, the Company has allotted equity shares as under:

Date of allotment	No. of Shares	Allottee category	Remarks	Issue price
15 April 2015	1,200,000	Promoter Group Entities	On conversion of convertible warrants	₹ 222.15
26 May 2015	7,476,635	Qualified Institutional Buyers	Qualified Institutions Placement	₹ 535.00
10 June 2015	800,000	Promoter Group Entities	On conversion of convertible warrants	₹ 222.15
10 June 2015	200,000	Promoter Group Entities	On conversion of convertible warrants	₹ 236.00
10 June 2015	1,100,000	Non Promoters & Public	On conversion of convertible warrants	₹ 475.00

# Issue of Convertible Warrants ("Warrants") on preferential basis

As on date 3,900,000 Warrants which were issued on preferential basis to promoter group entities are outstanding.

# Details of Warrants outstanding are given below:

Date of Issue	No of Warrants Outstanding	Allottee category	Issue price	Remarks
11 July 2014	2,800,000	Promoter Group Entities	₹ 236.00	Out of 3,000,000 Warrants issued 200,000 Warrants have been converted
11 April 2015	1,100,000	Promoter Group Entities	₹ 475.00	Entire warrants are outstanding

# 5. SUBSIDIARIES

As at 31 March 2015, the Company has 10 subsidiaries, out of which 5 companies are wholly owned Subsidiaries and the Company did not have any Joint Ventures/ Associate Companies.

# Incorporation of Alivira Animal Health Limited, Ireland

Alivira Animal Health Limited, Ireland was incorporated on 1 September 2014 as a wholly owned subsidiary of Alivira Animal Health Limited, India.

# Acquisition of 60% stake in Provet Veteriner Urunleri Sanayive Ticaret Anonim Sirketi, Turkey ("Provet")

Alivira Animal Health Limited, India acquired 60% stake in Provet through its wholly owned subsidiary Alivira Animal Health Limited, Ireland. Provet, a privately owned enterprise is amongst top 5 and the largest local company in veterinary medicines market in Turkey, with a portfolio of around 114 pharmaceutical products, pre-dominantly injectibles. Provet is promoted by Dr. Aydin who has over 28 years of experience in veterinary pharmaceutical business.

# Consolidation of shareholding in Alivira Animal Health Limited, India

The Company has a strategic vision of emerging as a global power house in Animal Health Business. To fast track this strategic vision, the Company re-branded the business with a new entity Alivira Animal Health Limited ("Alivira"). The Company entered into a Joint Venture agreement with Shasun Pharmaceuticals Limited ("Shasun") to acquire its new state-of-art manufacturing unit at Vizag in March 2014. Further, to meet the funding requirement, Alivira also raised capital from Unit Trust of India

Investment Advisory Services Limited A/c Ascent India Fund III ("Ascent") and Devicam Capital LLP ("Devicam") through preferential issue/ private placement in April 2014. All these events led to a significant dilution of Company's holding in Alivira.

Given the strategic intent of value creation in Alivira, the Company decided to consolidate its holding in Alivira. On 31 March 2015, the Company acquired the entire equity shares held by Shasun in Alivira, which increased the Company's holding to 73.30% of the equity capital of Alivira on a fully diluted basis.

At the Board meeting held on 30 June 2015, the Board of Directors approved acquisition of entire shareholding by buying out the minority shareholding (i.e., 9,997,941 equity shares) in Alivira held by Ascent and Devicam. Post the acquisition, Alivira will become a wholly owned subsidiary of the Company. The consideration towards such acquisition of shares from the minority shareholders of Alivira will be paid by way of issue of 2,827,679 equity shares of ₹ 10 each to Ascent and 757,734 equity shares of ₹ 10 each to Devicam at a price of ₹ 669.10 per equity share through preferential issue ("Preferential Issue") in compliance with relevant provisions of the Companies Act, 2013 and Chapter VII of the Securities & Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009. The preferential issue will be subject to approval of the members of the Company and other statutory/ regulatory approvals. Further the Preferential Issue of 2,827,679 equity shares to Ascent shall be subject to approval of Foreign Investment Promotion Board ("FIPB").

# Entities which ceased to be subsidiaries during the financial year ended 31 March 2015

During the year ended 31 March 2015 Vedic Fanxipang Pharma Chemic Company Limited, Vietnam and Elysian Life Sciences (Mauritius) Limited, Mauritius ceased to be subsidiaries of the Company.

#### Accounts of Subsidiaries

In accordance with Section 129(3) of the Companies Act, 2013, the Company has prepared a consolidated financial statement of the Company and all its subsidiary companies, which is forming part of the Annual Report. Statement containing salient features of the financial statements of Company's subsidiaries, joint ventures and associate companies as required in Form AOC-1 is enclosed as Annexure 1 to this Report.

Further financial statements together with related reports and information of each of the subsidiary companies of the Company have been placed on the website of the Company www.sequent.in.

# 6. EXTRACT OF ANNUAL RETURN

Extract of Annual Return in terms of Section 92(3) of the Companies Act, 2013 in Form MGT- 9 is enclosed as Annexure 2 to this Report.

# 7. PUBLIC DEPOSIT

During the financial year 2014-15 the Company has not accepted or renewed any public deposits in terms of Sections 73 and 74 of the Companies Act, 2013 and rules framed thereunder.

# 8. BOARD OF DIRECTORS & KEY MANAGERIAL PERSONNEL

As on 30 July 2015 the Board comprises of 5 Directors consisting of 2 Executive Directors, 1 Non-Executive Director and 2 Independent Directors. Chairman of the Board is an Independent Director.

Dr. Kausalya Santhanam (DIN: 06999168) was appointed as an Additional Director on the Board of Directors of the Company on 28 October 2014 and members have approved her appointment as a Director and Independent Director at their Extraordinary General Meeting held on 2 March 2015.

Mr. Manish Gupta (DIN: 06805265) was appointed as an Additional Director and Managing Director on 12 November 2014 and members have approved his appointment as a Director and Managing Director at their Extraordinary General Meeting held on

2 March 2015. Mr. Manish Gupta was associated with the Company as Chief Executive Officer before joining the Board of the Company.

Mr. K R Ravishankar (DIN: 00084908) joined the Board of the Company on 27 April 2007, as Chairman and Managing Director. On 1 November 2013, he became a Non-Executive Chairman of the Company. Mr. K R Ravishankar was liable to retire by rotation at the 29th Annual General Meeting held on 29 September 2014 and due to health reasons, he did not seek re-appointment. Accordingly, Mr. K R Ravishankar ceased to be a Director of the Company with effect from 29 September 2014.

The Directors place on record their sincere appreciation and recognition of the valuable contribution and services rendered by Mr. K R Ravishankar during his tenure as a Director and Managing Director of the Company.

Mr. Kannan Ramanujam, Non-Executive Director (DIN: 00190637) retires by rotation at the ensuing Annual General Meeting and being eligible, offers himself for re-appointment. A brief profile of Mr. Kannan Ramanujam is given in the corporate governance report which forms part of this report.

At the Board Meeting held on 30 July 2015 the Board of Directors appointed Mr. Narendra Mairpady (DIN: 00536905) as an Additional Director (Independent Director) with effect from 1 August 2015. As per Section 161 of the Companies Act, 2013 ("the Act"), an Additional Director shall hold office up to the date of next Annual General Meeting or the last date on which the Annual General Meeting should have been held, whichever is earlier and his/her appointment as a Director of the Company has to be approved by the members of the Company. Further as per Section 149 (4) of the Act read with amended Clause 49 of the Listing Agreement, the Company proposes to appoint Mr. Mairpady as an Independent Director to hold the office for a period of 5 (Five) years from 1 August 2015.

Board is of the opinion that Mr. Mairpady fulfills the criteria of independence as provided under section 149(6) of the Act and the Rules framed thereunder and is independent of the management.

The Company has received a declaration from him that he meets with the criteria of independence as prescribed under Section 149(6) of the Act.

A proposal will be placed before the members at the ensuing Annual General Meeting for the appointment of Mr. Narendra Mairpady and reappointment of Mr. Kannan Ramanujam. Your directors recommend their appointment/reappointment to the members of the Company.

As on date the Company has the following Key Managerial Personnel:

- Mr. Manish Gupta Managing Director (DIN: 06805265)
- Dr. Gautam Kumar Das Joint Managing Director (DIN: 02920990)
- Mr. Kannan P R, Chief Financial Officer
- Mr. Preetham Hebbar, Company Secretary

Mr. Manish Gupta, Managing Director, Dr. Gautam Kumar Das, Joint Managing Director, Mr. Kannan P R, Chief Financial Officer and Mr. Preetham Hebbar, Company Secretary were designated as Key Managerial Personnel on 28 May 2014 in compliance with Section 203 of the Companies Act, 2013 read with rules framed thereunder.

The Company has received necessary declarations from each Independent Director that he/ she meets the criteria of independence laid down in Section 149 (6) of the Companies Act, 2013 and Clause 49 of the Listing Agreement.

Detailed data on composition of Board of Directors, Committees of Board of Directors, Meeting details, charter for each committee and attendance details forms part of the Corporate Governance Report.

# 9. MEETINGS OF THE BOARD

During the year ended 31 March 2015, 11 (Eleven) Board Meetings were held. These meetings were held on 23 April 2014 (2 meetings), 28 May 2014, 18 June 2014, 13 August 2014, 15 September 2014, 8 October 2014, 12 November 2014, 20 January 2015, 11 February 2015 and 2 March 2015.

# 10. POLICY ON DIRECTORS APPOINTMENT AND REMUNERATION

The Directors of the Company are appointed by members at the General Meetings of the Company.

As regards the appointment and tenure of Independent Directors, the Company has adopted the provisions of the Companies Act, 2013 read with Clause 49 of the Listing Agreement.

The Nomination and Remuneration Committee has adopted a policy namely Sequent Policy on Nomination and Remuneration ("the Policy") in adherence to Section 178(3) of the Companies Act, 2013 and Clause 49 (IV) (B) (4) of the Listing Agreement as entered with stock exchange. The policy acts as a guideline on matters relating to the remuneration, appointment, removal and evaluation of performance of the Directors, Key Managerial Personnel and other employees of the Company. The policy is enclosed as Annexure 3 to this report.

# 11. EVALUATION OF BOARD OF DIRECTORS

Pursuant to provisions of the Companies Act, 2013, Schedule IV of the Companies Act, 2013 and Clause 49 of the Listing Agreement, the Company has formulated a policy called as Sequent Board Performance Evaluation Policy ("the Policy"). Based on this the Company has prepared a questionnaire to carry out the evaluation of performance of every Director including the Independent Directors at regular intervals and at least on an annual basis. The questionnaire is structured to embed various parameters based on which the performance of a Board can be evaluated. Customized questionnaires are formulated for evaluating Independent Directors, Non-Executive Directors, Whole-time Directors, Chairperson of the Board and the Board, as a whole.

Based on the Policy the evaluation was conducted by the Company.

# 12. AUDIT COMMITTEE

The Composition of Audit Committee of the Company as on 30 July 2015 is given below:

- a. Dr. Gopakumar G Nair Chairman
- b. Mr. Kannan Ramanujam Member
- c. Dr. Kausalya Santhanam Member

Board of the Company has accepted all recommendations given by the Audit Committee.

## 13. SECRETARIAL AUDIT REPORT

Pursuant to the provisions of Section 204 (1) of the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company has appointed M/s. B.G & Associates, Practicing Company Secretaries to carry out the Secretarial Audit for the financial year 2014-15. The Secretarial Audit Report is annexed as Annexure 4 to this Report. There are no qualifications, observations or adverse remarks in the Secretarial Audit Report.

# 14. STATUTORY AUDITORS

At the Annual General Meeting held on 29 September 2014, M/s. Deloitte Haskins & Sells, Chartered Accountants, (Firm Registration Number 008072S) were appointed as Statutory Auditors of the Company for a period of 5 years from 29th Annual General Meeting till the conclusion of 34th Annual General Meeting. In terms of the first proviso to Section 139(1) of the Companies Act, 2013 ("the Act"), the appointment of auditors shall be placed for ratification at every Annual General Meeting. Accordingly, the appointment of M/s. Deloitte Haskins & Sells, Chartered Accountants, as Statutory Auditors of the Company will be placed for ratification by the members in the ensuing Annual General Meeting of the Company.

Pursuant to Section 148(3) of the Act and Companies (Cost records and audit) Rules, 2014, Mr. Girish Kambadaraya, Cost Accountant, has been appointed as the Cost Auditor for the financial year 2014-15. The due date for filing the Cost Audit Reports in XBRL mode for the financial year ended 31 March 2014 was 30 September 2014 and the Cost Audit reports were filed by the Cost Auditor on 22 September 2014.

The due date for filing the Cost Audit Reports for the financial year ended 31 March 2015 is 30 September 2015.

The Board at its meeting held on 30 July 2015 on recommendation of Audit Committee has appointed Mr. Girish Kambadaraya, Cost Accountant, as the Cost Auditor for the financial year 2015-16 in terms of Section 148(3) of the Act and Companies (Cost records and audit) Rules, 2014 as amended. As per the requirement of Companies Act, 2013 remuneration payable to Cost Auditors shall be placed for ratification of at the ensuing Annual General Meeting of the Company.

A proposal will be placed before the members for the ratification of remuneration payable to Mr. Girish Kambadarya, Cost Auditor of the Company for the year 2015-16.

#### 15. AUDIT REPORT

There are no qualifications, observations or adverse remarks in the Audit Report issued by the Statutory Auditors of the Company for financial year ended 31 March 2015.

# 16. PARTICULARS OF EMPLOYEES

The statement containing particulars of employees as required under Section 197(12) of the Companies Act, 2013 read with Rule 5 (1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, is provided as an Annexure 5 to this report except the report as per Rule 5 (2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014. In terms of Section 136 of the Companies Act, 2013 the said report is open for inspection at the Registered Office of the Company during working hours and any member interested in obtaining a copy of the same may write to the Company Secretary at the registered office of the Company.

# 17. VIGIL MECHANISM / WHISTLE BLOWER POLICY

The Board of Directors of the Company at its meeting held on 28 May 2014 has approved the implementation of Whistle Blower Policy namely "Sequent Whistle Blower Policy" ("the Policy") throughout the Company in order to curb the unethical or improper behaviour/ practices or alleged wrongful conduct or violation of Code of Conduct of the Company or applicable laws, frauds, bribery, corruption, employee misconduct, illegality, health, safety & environmental issues or misappropriation of Company funds or assets within the Company or by the Company. This policy helps in providing a mechanism for personnel to report to the Authority concerns about unethical behaviour, actual or suspected fraud or violation of the company's code of conduct or ethics policy.

The Policy ensures that strict confidentiality is maintained whilst dealing with concerns and also that no discrimination will be meted out to any person for a genuinely raised concern.

The Policy covering all employees, Directors and other persons having association with the Company is hosted on the Company's website at www.sequent.in.

# 18. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS BY THE COMPANY

Particulars of investments made, loans given and guarantees provided in terms of Section 186 of the Companies Act, 2013 during the year 2014-15 are as per details given below:

Name of the entity	Relationship	Investment (Amount in ₹)	Loan (Amount in ₹)	Guarantee (Amount in ₹)
Shasun Pharmaceuticals Limited, India	-	385,000,000	-	-
(Subscription of 3,500,000 equity shares)				
Shasun Pharmaceuticals Limited, India (25%	-	195,250,000	-	-
amount paid for subscription of 7,100,000				
convertible warrants at a price of ₹ 110 per				
warrant)				
Alivira Animal Health Limited, India	Subsidiary	750,000,000	_	-
Alivira Animal Health Limited, India	Subsidiary	_	-	649,700,000

# 19. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

All the transactions entered with related parties are in the ordinary course of business and on arm's length basis.

Further, there are no materially significant related party transactions with its Promoters, the Directors, the Management, their subsidiaries or relatives etc. that may have potential conflict with the interests of the Company at large.

The particulars of material contracts or arrangements with related parties referred to in Section 188(1), as prescribed in Form AOC-2 of the Rule 8(2) of Companies (Accounts) Rules, 2014 is given as an Annexure 6 to this Report.

All transactions with the related parties are disclosed in Note 28.2 (B) to the financial statements in the Annual Report.

# 20. CORPORATE SOCIAL RESPONSIBILITY

The provisions of Section 135 of the Companies Act, 2013 were not applicable to the Company for the financial year 2014-15.

# 21. RISK MANAGEMENT

Company has a risk management framework for identification and managing risks. Additional details are provided in the 'Management Discussion and Analysis' report forming part of this Report.

# 22. SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS

There are no significant and material orders passed by the Regulators, Courts or Tribunals that would impact the going concern status of the Company and its future operations.

# 23. DIRECTORS' RESPONSIBILITY STATEMENT

In accordance with Section 134(5) of the Companies Act, 2013, the Board of Directors of your company confirms that:

- (a) in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- (b) the Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for that period;
- (c) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;

- (d) the annual accounts of the Company have been prepared on a going concern basis;
- (e) the Directors, had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively.
- (f) the Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

# 24. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS/ OUTGO AND RESEARCH & DEVELOPMENT

The particulars as prescribed under Section 134(3)(m) of the Companies Act, 2013 read with Rule 8(3) of the Companies (Accounts) Rules, 2014 is enclosed as an Annexure 7 to this Report.

Detailed write-up on Research and Development activity also forms part of this annexure.

# 25. CORPORATE GOVERNANCE

The Company has complied with all the mandatory requirements of Corporate Governance specified by the Securities and Exchange Board of India under Clause 49 of the Listing Agreement as entered with the Stock Exchange ("Listing Agreement"). As required by the said clause, a separate Report on Corporate Governance forms part of the Annual Report of the Company. A certificate from the Statutory Auditors of the Company regarding compliance with Corporate Governance requirements as stipulated in Clause 49 of the Listing Agreement also forms part of the Annual Report.

# 26. MANAGEMENT DISCUSSION AND ANALYSIS

Pursuant to clause 49 of the Listing Agreement entered into with the Stock Exchange, Management Discussion and Analysis Report forms part of this Report.

# 27. EMPLOYEE STOCK OPTION SCHEME

The Company has formulated an Employee Stock

Option Plan titled 'SSL ESOP Scheme 2010' and the scheme is administered through a trust. As on date 700,000 shares have been issued to the trust. During the financial year 2014-15 the Compensation Committee has granted 380,000 options to identified employees, and 60,000 options lapsed due to resignation of employees. As at 31 March 2015, 772,500 Stock options are outstanding.

The ESOP scheme of the Company is in Compliance with the Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014.

Further disclosure under Section 62 of the Companies Act, 2013 read with Rule 12 of Companies (Share Capital and Debentures) Rules, 2014 and SEBI (Share Based Employee Benefits) Regulations, 2014 is enclosed as an Annexure 8 to this Report.

## 28. APPRECIATION

Your Directors would like to express their appreciation for the excellent support and cooperation received from the Members, Customers, Financial Institutions, Banks, Government Authorities, Reserve Bank of India, Securities and Exchange Board of India, Stock Exchanges, Manufacturers and Suppliers to the Company.

We would like to place on record our sincere appreciation for the total commitment, dedication, untiring efforts and hard work put in by the employees at all levels of the Company in realisation of the corporate goals in the years ahead.

For and on behalf of the Board of Directors

Dr. Gopakumar G Nair

Chairman

Place: Bangalore Date: 30 July 2015

# FORM AOC 1

Statement containing sailent features of the financial statement of subsidiaries/ associate companies/ joint ventures (Pursuant to first proviso to sub section (3) of Section 129 read with Rule 5 of Companies (Accounts) Rules, 2014)

# Part A - Subsidiaries

Information relating to Subsidiaries of the Company as at 31 March 2015

																7 In Million
껆	Name of the Subsidiary	Country of	Reporting period	Reporting	Exchange Rate	(a)	(p)	(၁)	(p)	(e)	(J)	(g)	(h)	(1)	(5)	(k)
No.	·	incorporation	for the subsidiary concerned, if different from	Currency	as on last date of the relevant Financial year	Share Capital	Reserves & Surplus	Total Assets	Total liabilities	Investments	Turnover	Profit before	Provision for	Profit after	Proposed dividend	% Shareholding
			the holding company's reporting period		in the case of foreign subsidiaries.	Monies pending allotment)										
⋖	Subsidiaries Entity															
	1 SeQuent Penems Private Limited	India	NA	IN		45.26	(19.78)	195.71	170.25			(42.02)		(42.02)		89.23%
	2 Elysian Life Sciences Private Limited	India	NA	IN		0.10	(112.08)	6.83	118.80			(0.26)		(0.26)		100.00%
	3 Alivira Animal Health Limited, India	India	NA	INK		1,473.10	690.38	4,268.49	2,105.02	311.01	1,216.24	(45.58)		(45.58)		91.92%
	4 Alivira Animal Health Limited, Ireland	Ireland	NA	USD	62.5908	316.08	(39.29)	1,023.77	746.98	929.47	84.57	(38.63)		(38.63)		91.92%
	5 Provet Veteriner Urunleri Sanayive Ticaret	Turkey	NA	TRY	23.9379	47.88	420.81	714.07	245.37	5.04	293.20	17.03	14.58	2.45		55.15%
	Anonim Sirketi, Turkey															
	6 SeQuent Research Limited	India	NA	INR		44.10	18.45	207.57	145.02		182.97	90.9	2.35	3.69		100.00%
	7 SeQuent Anit Biotics Private Limited	India	NA	INK		0.10	(0.59)		0.49			(0.01)		(0.01)		100.00%
	8 SeQuent Pharmaceuticals Private Limited (Formerly	India	NA	INR		0.10	(0.18)	0.02	0.10			(0.03)		(0.03)		%66'66
	known as SeQuent Oncolytics Private Limited)															
	9 SeQuent Global Holdings Limited	Mauritius	NA	Euro	67.5104	9.50	(7.85)	2.60	0.95			41.73		41.73		100.00%
	10 SeQuent European Holdings Limited	Cyprus	NA	Euro	67.5104	0.27	(1.34)	0.02	1.09			(0.01)		(0.01)		100.00%
М	Entities Wounded Up/Sold during the period															
	1 Elysian Life Sciences (Mauritius) Limited	Mauritius	NA	USD	62.5908	64.84	(64.84)					(1.60)		(1.60)		100.00%
	2 Vedic Fanxipang Pharma Chemic Company Limited	Vietnam	NA	VND	0.0029	133.08	(127.09)	5.99			1	0.12		0.12		100.00%

# Part B - Associates and Joint Ventures

The Company does not have any Associates and Joint Ventures as on 31 March 2015.

# For and on behalf of the Board of Directors

Preetham Hebbar	Company Secretary
P R Kannan	Chief Financial Officer
Dr. Gautam Kumar Das	Joint Managing Director
Manish Gupta	Managing Director

Place: Bangalore

Date: 30 July 2015

# FORM NO. MGT-9

# **EXTRACT OF ANNUAL RETURN**

# As on the financial year ended on March 31, 2015

[Pursuant to section 92(3) of the Companies Act, 2013 and rule 12(1) of the Companies (Management and Administration) Rules, 2014]

# I. REGISTRATION AND OTHER DETAILS:

1.	CIN	L99999MH1985PLC036685
2.	Registration Date	28 June 1985
3.	Name of the Company	Sequent Scientific Limited
4.	Category/Sub-Category of the Company	Company Limited by Shares/Indian Non-Government Company
5.	Address of the Registered office and	301, 3rd Floor, Dosti Pinnacle, Plot No.E7 Road No.22, Wagle Industrial
	contact details	Estate, Thane west -400 604, Maharashtra, India
		Tel No: +91 22 4111 4777
		Fax No: +91 22 4111 4754
6.	Whether Listed Company	Yes
7.	Name, Address and Contact details of	M/s. Adroit Corporate Services Private Limited
	Registrar and Transfer Agent, if any	19, Jaferbhoy Industrial Estate, 1st Floor, Makhwana Road , Marol
		Naka, Andheri (E), Mumbai- 400 059
		Tel No: +91 22 42270400
		Fax No:+91 22 28503748

# II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

Sr. No	Name and Description of main products/services	NIC Code of the product/services	% to total turnover of the Company
1.	Pharmaceuticals	21001	95%

# III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES

Sr. No.	Name and Address of the Company	CIN/GLN	Holding/ Subsidiary/ Associate	% of shares held	Applicable section under Companies Act, 2013
1	Alivira Animal Health Limited 301, 3rd Floor, Dosti Pinnacle, Plot No.E7 Road No.22, Wagle Industrial Estate, Thane west - 400 604, Maharashtra, India	U74120MH2013PLC248708	Subsidiary	91.92	Section 2(87)
2	Sequent Research Limited 120/A & B, Industrial Area Baikampady, Mangalore - 575001, Karnataka, India	U24232KA2007PLC042483	Subsidiary	100	Section 2(87)
3	Sequent Penems Private Limited Star II, Opp. IIM, Bilekahalli, Bannerghatta Road, Bangalore - 560 076, Karnataka, India	U24233KA2010PTC053548	Subsidiary	89.23	Section 2(87)

Sr. No.	Name and Address of the Company	CIN/GLN	Holding/ Subsidiary/ Associate	% of shares held	Applicable section under Companies Act, 2013
4	Sequent Anti Biotics Private Limited Star II, Opp. IIM, Bilekahalli, Bannerghatta Road, Bangalore - 560 076, Karnataka, India	U24230KA2010PTC053487	Subsidiary	100	Section 2(87)
5	Sequent Pharmaceuticals Private Limited (Formerly known as Sequent Oncolytics Private Limited) Star II, Opp. IIM, Bilekahalli, Bannerghatta Road, Bangalore - 560 076, Karnataka	U24230KA2010PTC053584	Subsidiary	99.99	Section 2(87)
6	Elysian Life Sciences Private Limited Star II, Opp. IIM, Bilekahalli, Bannerghatta Road, Bangalore - 560 076, Karnataka, India	U24232KA2010PTC052742	Subsidiary	100	Section 2(87)
7	Sequent Global Holdings Limited,St James Court-Suite 308, St Denis Street, Port Louis, Republic of Mauritius	NA	Subsidiary	100	Section 2(87)
8	Sequent European Holdings Limited, Themistokli Dervi 3, Julia House, P C 1066, Nicosia, Cyprus	NA	Subsidiary	100	Section 2(87)
9	Alivira Animal Health Limited, 25-28, North Wall Quay, I.F.S.C., Dublin 1, Ireland	NA	Subsidiary	91.92	Section 2(87)
10	Provet Veteriner Urunleri Sanayive Ticaret Anonim Sirketi, Cavusoglu Mah. Samanyolu Cad. No.28 Kartal/ Istanbul Turkey	NA	Subsidiary	55.15	Section 2(87)

IV. SHAREHOLDING PATTERN (EQUITY SHARE CAPITAL BREAKUP AS PERCENTAGE OF TOTAL EQUITY)
i. Category-wise Shareholding

Category-wise Shareholding

		10 7	1. 1.1.4.4.1		6.41	M	100	13 - 4 41 - 4	6.43	10 /0
Category	Category of Shareholder	No. or sna	res neia at th	No. or snares neig at the beginning of the year	ir the year	NO.	or snares ne	No. or snares neig at the eng of the year	or the year	% Cnange
opoo	a.	Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	during the vear
( <del>Y</del> )	Shareholding of Promoter and									
	Promoter Group									
T	Indian									
(a)	Individuals/ HUF	11,189,979	1	11,189,979	40.94	11,189,979	ı	11,189,979	36.71	(4.23)
(p)	Central Govt./ State Govt.(s)	1	1	1	1	1	1	1	1	1
(C)	Bodies Corporate	6,122,854	550,000	6,672,854	24.41	9,852,853	1	9,852,853	32.32	7.91
(p)	Financial Institutions/ Banks	1	1	1	ı	1	1	1	1	1
(e)	Any Others(Specify)	1	1	ı	1	1	1	1	1	1
	Sub Total(A)(1)	17,312,833	550,000	17,862,833	65.35	21,042,832	1	21,042,832	69.03	3.68
2	Foreign									
В	NRIs - Individuals	1	1	Ī	ı	1	1	1	1	ı
р	Other - Individuals	1	1	Ī	ı	1	1	1	1	ı
O	Bodies Corporate	-	1	ı	ı	1	ı	1	1	ı
q	Financial Institutions / Banks	1	1	1	1	1	1	ı	1	1
Ф	Any Others(Specify)	1	1	ı	I	1	ı	1	1	ı
	Sub Total(A)(2)	•	1	•	1	1	1	1	1	1
	Total Shareholding of Promoter and	17,312,833	250,000	17,862,833	65.35	21,042,832	1	21,042,832	69.03	3.68
	Promoter Group $(A)=(A)(1)+(A)(2)$									
(B)	Public shareholding									
1	Institutions									
(a)	Mutual Funds	1	1	1	1	1,062,254	ı	1,062,254	3.48	3.48
(p)	Financial Institutions / Banks	1	1	l	1	1	ı	1	1	1
(C)	Central Government/ State	1	1	ı	ı	ı	1	1	ı	1
	Government(s)									
(p)	Venture Capital Funds	1	1	1	1	ı	ı	1	ı	1
(e)	Insurance Companies	1	1	l	1	1	ı	1	1	1
(J)	Foreign Institutional Investors	41,000	1	41,000	0.15	2,012,351	ı	2,012,351	09.9	6.45
(g)	Foreign Venture Capital Investors	,	1		1	1	1	1	1	1
(i)	Any Other (specify)	1	1	1	1	1	1	1	1	1
	Sub-Total (B)(1)	41,000	1	41,000	0.15	3,074,605		3,074,605	10.08	9.93

Category	Category of Shareholder	No. of Sha	res held at th	No. of Shares held at the beginning of the year	of the year	No.	of Shares h	No. of Shares held at the end of the year	of the year	% Change
code		Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	during the
B2	Non-institutions				ı	1	1	ı	1	
(a)	Bodies Corporate	657,667	ı	657,667	2.41	1,064,188	ı	1,064,188	3.49	1.08
(p)	Individuals									
I	Ind-Hold nominal shr capital upto ₹	963,277	10,255	973,532	3.56	1,191,728	10,255	1,201,983	3.94	0.38
1	IL	0		010		7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7		0 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	0	
=	Ind-Hold nominal shr capital in excess of ₹ 1L	1,950,218	1	1,950,218	/.T3	2,146,613	1	2,146,613	40./	(80:0)
(C)	Qualified Foregin Investor	1	1		1	1	ı	-	1	1
(p)	Any Other (specify)									
(d-i)	Clearing member	5,687	ı	2,687	0.02	26,553	1	26,553	0.09	0.07
(d-ii)	NRIs	1,936,960	1	1,936,960	7.09	1,309,069	1	1,309,069	4.29	(2.79)
(d-iii)	Foreign Corp Bodies (Including FDI)	3,183,871	1	3,183,871	11.65	1	1	1	1	(11.65)
(d-iv)	Trusts	700,075	1	700,075	2.56	582,500	1	582,500	1.91	(0.65)
(d-v)	Directors	23,348	1	23,348	0.09	36,848	1	36,848	0.13	0.04
	Sub-Total (B)(2)	9,421,103	10,255	9,431,358	34.50	6,357,499	10,255	6,367,754	20.89	(13.61)
(B)	Total Public Shareholding (B)= (B)	9,462,103	10,255	9,472,358	34.65	9,432,104	10,255	9,442,359	30.97	(3.68)
	TOTAL (A)+(B)	26.774.936	560,255	27,335,191	100.00	30,474,936	10,255	30,485,191	100.00	1
(C)	Shares held by Custodians and									
	against which Depository Receipts									
	have been issued									
	Promoter and Promoter Group	ı	1	1	1	1	1	1	1	ı
2	Public -	ı	1	ı	1	1	1		1	1
	Sub-Total (C)	٠	,	1	1		1	1	1	
GRAND		26,774,936	560,255	27,335,191	100.00	30,474,936	10,255	30,485,191	100.00	1
TOTAL										
(A)+(B)+(C)										

# ii. Shareholding of Promoters

Sr. No.	Name of the shareholder		reholding at nning of the			areholding a end of the ye		
		Number of shares	% of total shares of the Company	% of shares Pledged/ encumbered to total shares	Number of shares	% of total shares of the Company	% of shares Pledged/ encumbered to total shares	% change in shareholding during the year
1	Agnus Capital LLP	2,425,000	8.87		3,525,000	11.56	2.34	2.69
2	Agnus Holdings Private Limited	260,230	0.95	0.73	260,230	0.85	0.66	(0.10)
3	Arunkumar Pillai	5,579,993	20.41	-	5,579,993	18.30	-	(2.11)
4	Chayadeep Properties Private Limited	1,012,624	3.70	2.93	1,036,111	3.40	2.62	(0.31)
5	Chayadeep Ventures LLP	2,425,000	8.87	-	3,525,000	11.56	-	2.69
6	K R Ravishankar	5,579,986	20.41	_	5,579,986	18.30	-	(2.11)
7	Pronomz Ventures LLP	550,000	2.01	-	1,506,512	4.94	-	2.93
8	Yalavarthy Usha Rani	30,000	0.11	-	30,000	0.10	-	(0.01)
	Total	17,862,833	65.35	3.66	21,042,832	69.03	5.62	3.68

# iii. Change in Promoters Shareholding

Sr. No.	Particulars	Date	Reason	Sharehold beginning	ling at the of the year		Shareholding the year
				No. of Shares	% of total shares of the Company	No. of Shares	% of total shares of the Company
1	Agnus Capital LLP						
	At the beginning of the year	1-Apr-14	Opening Balance	2,425,000	8.87	2,425,000	8.87
	Date wise Increase / Decrease	12-Nov-14	Allotment pursuant to conversion of warrants	1,100,000	3.61	3,525,000	11.56
	At the end of the year	31-Mar-15	Closing Balance	-	-	3,525,000	11.56
2	Agnus Holdings Private Limited						
	At the beginning of the year	1-Apr-14	Opening Balance	260,230	0.95	260,230	0.95
	At the end of the year	31-Mar-15	Closing Balance	-	-	260,230	0.85
3	Arunkumar Pillai						
	At the beginning of the year	1-Apr-14	Opening Balance	5,579,993	20.41	5,579,993	20.41
	At the end of the year	31-Mar-15	Closing Balance	-	-	5,579,993	18.30

Sr. No.	Particulars	Date	Reason	Sharehold beginning of			Shareholding the year
NO.				No. of Shares	% of total shares of the Company	No. of Shares	% of total shares of the Company
4	Chayadeep Properties Private Limited						
	At the beginning of the year	1-Apr-14	Opening Balance	1,012,624	3.70	1,012,624	3.70
	Date wise Increase / Decrease	11-Apr-14	Market Purchase	5,328	0.02	1,017,952	3.72
		18-Jul-14	Market Purchase	18,159	0.07	1,036,111	3.79
	At the end of the year	31-Mar-15	Closing Balance	-	-	1,036,111	3.40
5	Chayadeep Ventures LLP						
	At the beginning of the year	1-Apr-14	Opening Balance	2,425,000	8.87	2,425,000	8.87
	Date wise Increase / Decrease	12-Nov-14	Allotment pursuant to conversion of warrants	1,100,000	3.61	3,525,000	11.56
	At the end of the year	31-Mar-15	Closing Balance	-	_	3,525,000	11.56
6	K R Ravishankar At the beginning of the year	1-Apr-14	Opening Balance	5,579,986	20.41	5,579,986	20.41
	At the end of the year	31-Mar-15	Closing Balance	-	-	5,579,986	18.30
7	Pronomz Ventures LLP						
	At the beginning of the year	1-Apr-14	Opening Balance	550,000	2.01	550,000	2.01
	Date wise Increase / Decrease	4-Apr-14	Market Purchase	6,512	0.02	556,512	2.04
		8-Oct-14	Allotment pursuant to conversion of warrants	750,000	2.67	1,306,512	4.65
		12-Nov-14	Allotment pursuant to conversion of warrants	200,000	0.66	1,506,512	4.94
	At the end of the year	31-Mar-15	Closing Balance	-	-	1,506,512	4.94
8	Yalavarthy Usha Rani						
	At the beginning of the year	1-Apr-14	Opening Balance	30,000	0.11	30,000	0.11
	At the end of the year	31-Mar-15	Closing Balance	-	-	30,000	0.10

iv.	Shareholding pattern of top te	n Shareholders (other than	Directors, Promoters and	Holders of GDRs and ADRs.)
1 V.	briarcholding pattern or top te	it briarcholacis (otrici triari	Directors, r romoters and	riolacis of ODIG aria ribits.

Sr. No.	Particulars	Date	Reason	Shareholdi beginning of	•	Cumu Shareholdi the y	ng during
				No. of Shares	% of total shares of the Company	No. of Shares	% of total shares of the Company
1	Primera Partners Pte Ltd						
	At the beginning of the year	1-Apr-14	Opening Balance	3,183,871	11.65	3,183,871	11.65
	Date wise Increase / Decrease	30-May-14	Transfer of Shares from one account to another	(3,183,871)	(11.65)	-	-
		30-May-14	Transfer of Shares from one account to another	3,183,871	11.65	3,183,871	11.65
		30-May-14	Sale	(21,210)	(0.08)	3,162,661	11.57
		6-Jun-14	Sale	(1,315,795)	(4.81)	1,846,866	6.76
		20-Jun-14	Sale	(18,534)	(0.07)	1,828,332	6.69
		18-Jul-14	Sale	(1,000,000)	(3.66)	828,332	3.03
		25-Jul-14	Purchase	171,668	0.63	1,000,000	3.28
		1-Aug-14	Sale	(1,000,000)	(3.66)		-
	At the end of the	31-Mar-15	Closing	-	-	-	-
	year		_Balance				
2	Satpal Khattar						
	At the beginning of the year	1-Apr-14	Opening Balance	1,699,018	6.22	1,699,018	6.22
	Date wise Increase /	13-Jun-14	Sale	(1,449,018)	5.30	250,000	0.91
	Decrease	30-Jun-14	Sale	(7,408)	0.03	242,592	0.89
		18-Jul-14	Purchase	949,018	3.47	1,191,610	4.36
	At the end of the year	31-Mar-15	Closing Balance	_	-	1,191,610	3.91

Sr. No.	Particulars	Date	Reason	Shareholdi beginning o		Cumu Shareholdi the y	ing during
				No. of Shares	% of total shares of the Company	No. of Shares	% of total shares of the Company
3	Sequent Scientific Employee Stock Option Trust						
	At the beginning of the year	1-Apr-14	Opening Balance	700,000	2.56	700,000	2.56
	Date wise Increase / Decrease	30-Jun-14	Transfer to employees on exercise of ESOPs	(90,000)	0.33	610,000	2.23
		11-Jul-14	Transfer to employees on exercise of ESOPs	(15,000)	0.05	595,000	2.18
		18-Jul-14	Transfer to employees on exercise of ESOPs	(7,500)	0.03	587,500	2.15
		5-Sep-14	Transfer to employees on exercise of ESOPs	(5,000)	0.02	582,500	2.13
	At the end of the year	31-Mar-15	Closing Balance	-	-	582,500	1.91
4	Laxmi Shivanand Mankekar						
	At the beginning of the year	1-Apr-14	Opening Balance	608,518	2.23	608,518	2.23
	Date wise Increase / Decrease	12-Sep-14	Purchase	121,414	0.44	729,932	2.67
	At the end of the year	31-Mar-15	Closing Balance	-	-	729,932	2.39
5	Girish Sareen						
	At the beginning of the year	1-Apr-14	Opening Balance	387,849	1.42	387,849	1.42
	At the end of the year	31-Mar-15	Closing Balance	-	-	387,849	1.27
6	Viva Securities Limited						
	At the beginning of the year	1-Apr-14	Opening Balance	324,050	1.19	324,050	1.19
	At the end of the year	31-Mar-15	Closing Balance	-	-	324,050	1.06

Sr. No.	Particulars	Date	Reason	Shareholdi beginning of		Cumu Shareholdi the y	ng during
				No. of Shares	% of total shares of the Company	No. of Shares	% of total shares of the Company
7	Mala Sareen						,
	At the beginning of the year	1-Apr-14	Opening Balance	234,206	0.86	234,206	0.86
	At the end of the year	31-Mar-15	Closing Balance	-	-	234,206	0.77
8	Naresh Garg At the beginning of the year	1-Apr-14	Opening Balance	200,000	0.73	200,000	0.73
	At the end of the year	31-Mar-15	Closing Balance	-	-	200,000	0.66
9	Chaitanya Deepak Vaidya						
	At the beginning of the year	1-Apr-14	Opening Balance	134,510	0.49	134,510	0.49
	Date wise Increase /	_11-Apr-14	Purchase	2,000	0.01	136,510	0.50
	Decrease	18-Apr-14	Sale	(22,342)	0.08	114,168	0.42
		25-Apr-14	Sale	(11,080)	0.04	103,088	0.38
		2-May-14	Sale	(14,510)	0.05	88,578	0.32
		6-Jun-14	_Sale	(83,686)	0.31	4,892	0.02
		_13-Jun-14	_Purchase	273	0.00	5,165	0.02
		_20-Jun-14	_Sale	(5,165)	0.02		
		_23-Jan-15	_Purchase	1,990	0.01	1,990	0.01
		30-Jan-15	Purchase	224		2,214	0.01
	At the end of the year	31-Mar-15 	Closing Balance			2,214	0.01
10	Kruti Capital Services Private limited						
	At the beginning of the year	1-Apr-14	Opening Balance	100,000	0.37	100,000	0.37
	Date wise Increase /	6-Jun-14	Sale	(15,000)	0.05	85,000	0.31
	Decrease	13-Jun-14	Sale	(5,000)	0.02	80,000	0.29
		19-Sep-14	Sale	(5,000)	0.02	75,000	0.27
	At the end of the year	31-Mar-15	Closing Balance	-	-	75,000	0.25

**Note:** For the purpose of disclosure the shareholding of 10 ten shareholders as on April 1, 2014 is given.

Sr. No.	Particulars	Date	Reason	Sharehold beginning	of the year		Shareholding the year
				No. of Shares	% of total shares of the Company	No. of Shares	% of total shares of the Company
1	K R Ravishankar*						
	At the beginning of the year	1-Apr-14	Opening Balance	5,579,986	20.41	5,579,986	20.41
	At the end of the year	31-Mar-15	Closing Balance	_	-	5,579,986	18.30
2	Gopakumar G Nair						
	At the beginning of the year	1-Apr-14	Opening Balance	23,348	0.09	23,348	0.08
	At the end of the year	31-Mar-15	Closing Balance	-	-	23,348	0.08
3	Manish Gupta						
	At the beginning of the year	1-Apr-14	Opening Balance	1,000	0.00	1,000	0.00
	At the end of the year	31-Mar-15	Closing Balance		-	1,000	0.00
4	Gautam Kumar Das						
	At the beginning of the year	1-Apr-14	Opening Balance		-	_	-
	Date wise Increase / Decrease	27-Jun-14	Exercise of ESOP	12,500	0.05	12,500	0.05
	At the end of the year	31-Mar-15	Closing Balance		-	12,500	0.04
5	Kannan Ramanujam						
	At the beginning of the year	1-Apr-14	_		_	_	-
	At the end of the year	_31-Mar-15_					-
6	Dr. Kausalya Sathanam**						
	At the beginning of the year	1-Apr-14					-
	At the end of the year	31-Mar-15					-
7	Kannan P R	4. 4 4.4					
	At the beginning of the year	1-Apr-14	Opening Balance	-		-	-
	Date wise Increase / Decrease	27-Jun-14 	Exercise of ESOP	12,500	0.05	12,500	0.05
	At the end of the year	31-Mar-15	Closing Balance			12,500	0.04
8	Preetham Hebbar						
	At the beginning of the year	1-Apr-14	Opening Balance	2	0.00	2	0.00
	At the end of the year	31-Mar-15	Closing Balance	-	-	2	0.00

 $<sup>^{\</sup>ast}$  Mr. K R Ravishankar caesed to be a Director w.e.f September 29, 2014

<sup>\*\*</sup> Appointed as Additional Director with effect from October 28, 2014

# V. INDEBTEDNESS

Indebtedness of the Company including interest outstanding/accrued but not due for payment

				(₹ in Millon)
	Secured Loans excluding deposits	Unsecured Loans	Deposits	Total Indebtedness
Indebtedness at the beginning of the financial Year i.e.,				
1 April 2014				
i) Principal Amount	1,807.55	1,690.35		3,497.90
ii) Interest due but not paid	2.14			2.14
iii) Interest accrued but not due			_	
Total (i+ii+iii)	1,809.69	1,690.35	_	3,500.04
Change in indebtedness during the financial year				
Addition	405.98	2,142.98		2,548.96
Reduction	(803.46)	(1,908.82)		(2,712.28)
Working Capital (Net)	54.74			54.74
Exchange Loss/(Gain)	16.76			16.76
Net Change	(325.98)	234.16		(91.82)
Indebtedness at the end of the financial Year				
i.e., 31 March 2015				
i) Principal Amount	1,483.70	1,924.51	-	3,408.21
ii) Interest due but not paid				
iii) Interest accrued but not due			-	
Total (i+ii+iii)	1,483.70	1,924.51	-	3,408.21

# VI. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A. Remuneration to Managing Director, Whole-time Directors and/or Manager

			(†	₹ <u>in Millon)</u>
Sr. No.	Particulars of Remuneration	Name of Managing Dire Director / M		Total Amount
		Manish Gupta, Managing Director (w.e.f. 12 November 2014)	Dr. Gautam Kumar Das, Joint Managing Director	
1.	Gross Salary			
	(a) Salary as per provisions contained in Section 17(1) of the Income Tax Act, 1961	2.81*	9.16*	11.97
	(b) Value of perquisites under Section 17(2) of the Income Tax Act, 1961	-	2.53	2.53
	(c) Profits in lieu of salary under Section 17(3) of the Income Tax Act, 1961	-	-	
2.	Stock Options granted during the year 2014-15	200,000		
3.	Sweat Equity granted during the year 2014-15	<u> </u>	_	
4.	Commission - as % of Profit		<del>-</del>	
5.	- Others, specify Others, Variable Pay accrued for the year 2014-15	0.54	1.07	1.61
	Total (A)	3.35	12.76	16.11
	Ceiling as per the Act	Total remuneration of ₹ 2.40 personnel as per Section II of remuneration to be received	Part II of Schedule V inc	-

<sup>\*</sup>Excludes Company's contribution to PF of ₹ 0.17 Million and ₹ 0.39 Million for Mr. Manish Gupta and Dr Gautam Kumar Das respectively.

**Note:** Mr. Manish Gupta and Dr. Gautam Kumar Das also received managerial remuneration of ₹ 3.41 Million and ₹ 2.95 Million respectively from Alivira Animal Health Limited, India, a subsidiary of the Company for the year 2014-15.

# B. Remuneration to other directors:

				(=	₹ in Millon)
Sr.	Particulars of Remuneration	Nan	ne of Director	S	Total
No.		Dr. Gopakumar	Dr.	Mr. Kannan	<b>Amount</b>
		G Nair	Kausalya	Ramanujam	
			Santhanam		
1.	Independent Directors				
	- Fee for attending Board/ Committee Meetings	0.46	0.24	-	0.70
	- Commission	-	-	-	-
	- Others, please specify	-	-	_	_
	Total (1)	0.46	0.24	-	0.70
2.	Other Non-Executive Directors				
	- Fee for attending board/ Committee meetings	-	-	0.35	0.35
	- Commission	-	-	-	-
	- Others, please specify	-	-	_	_
	Total (2)	-	-	0.35	0.35
	Total (B) = (1+2)	0.46	0.24	0.35	1.05
	Total Managerial Remuneration (A+B)				17.16
	Overall Ceiling as per the Act	1% of net profit and per meeting	d sitting fee of \$	₹ 100,000 Lakh p	er Director

# C. Remuneration to Key Managerial Personnel other than Managing Director/ Manager/ Whole-time Director

					₹ in Millon)
Sr. No.	Particulars of Remuneration	Name of Managing Dir	ector/ Whole Ti Manager	me Director /	Total Amount
		Manish Gupta, Chief Executive Officer (upto 11 November 2014)	Kannan P R, Chief Financial Officer	Preetham Hebbar, Company Secretary	
1.	Gross Salary				
	(a) Salary as per provisions contained in Section 17(1) of the Income Tax Act, 1961	8.59*	8.90*	0.58*	18.07
	(b) Value of perquisites under Section 17(2) of the Income Tax Act, 1961	-	2.53	-	2.53
	(c) Profits in lieu of salary under Section 17(3) of the Income Tax Act, 1961		-	-	
2.	Stock Options granted during the year 2014-15	100,000	-	-	-
3.	Sweat Equity granted during the year 2014-15	-	-	-	-
4.	Commission	-	-	-	_
	- as % of Profit		-		
	- Others, specify		-		
5.	Others, Variable Pay accrued for the year 2014-15	1.73	1.35	-	3.08
	Total	10.32	12.78	0.58	23.68

<sup>\*</sup>Excludes Company's contribution to PF of ₹ 0.55 Million, ₹ 0.39 Million and ₹ 0.03 Million for Mr. Manish Gupta, Mr. Kannan PR and Mr. Preetham Hebbar respectively.

# SEQUENT NOMINATION AND REMUNERATION POLICY

#### Introduction:

The Company has adopted a policy namely "Sequent Policy on Nomination and Remuneration" ("the Policy") in adherence to Section 178(3) of the Companies Act, 2013 and Clause 49 (IV) (B) (4) of the Listing Agreement as entered with stock exchange. The policy was approved by the Nomination and Remuneration Committee of the Board of Directors of the Company at its meeting held on 30 July 2015. The policy shall act as a guideline on matters relating to the remuneration, appointment, retention, removal and evaluation of performance of the Directors, Key Managerial Personnel, senior management and other employees of the Company as covered under this policy ("Employees").

#### Definition:

'Act' means the Companies Act, 2013 and Rules framed thereunder, as amended from time to time.

'Board' means the Board of Directors of the Company.

'Committee' means the Nomination and Remuneration Committee.

'Directors' means Directors of the Company.

'Key Managerial Personnel' means Chief Executive Officer, Managing Director, Whole-time director, Chief Financial Officer, Company Secretary and such other officer as may be prescribed under the Act.

'Senior Management' means personnel of the company who are one level below the Board of Directors of the Company including the core management team of the Company and excluding the Board of Directors of the Company.

'Sequent' includes Sequent Scientific Limited and its subsidiaries and joint ventures incorporated in India or outside India.

## Scope of the Policy:

This policy is applicable to all Directors, Key Managerial Personnel (KMP), Senior Management team and Employees of Sequent.

## Nomination and Remuneration Committee:

The Board has constituted the Committee in line with requirements of the Companies Act, 2013 and Clause 49 of the Listing Agreement, to oversee the

functions related to appointment and remuneration of the Directors, Key Managerial Personnel, Senior Management and Employees.

The Committee shall consist of three or more non-executive directors, out of which at least one-half shall be independent director(s), provided that Chairperson of the Company may be appointed as a member of the Committee but shall not chair the Committee. The meeting of Committee shall be held at such regular intervals as may be required to carry out the objectives set out in the Policy with minimum two members who shall constitute the quorum for the meeting.

The Composition of the Committee shall be disclosed in the Annual Report of the Company.

# Key Objectives of Committee:

The Key objectives of the committee are:

- To identify persons who are qualified to become Directors, Key Managerial Personnel and Senior Management of the Company
- To guide Board in relation to appointment, retention and removal of Directors, Key Managerial Personnel and Senior Management of the Company.
- To evaluate the performance of the members of the Board including Independent Directors to provide necessary information/report to the Board for further evaluation.
- To recommend to the board on remuneration payable to the Directors and Key Managerial Personnel
- To retain motivate and promote talent and to ensure long term sustainability of talented managerial person and create competitive advantage.
- To devise a policy on Board diversity.
- To develop a succession plan for the Board and to regularly review the plan.

# Duties and roles of the committee:

- Formulating the criteria of determining the qualification, positive attributes and independence of the Director.
- Recommending to the Board the remuneration payable to the Directors and Key Managerial Personnel.
- Identifying person who are qualified to become a
   Director and person who may / can be appointed
   as Key Managerial Personnel or in the Senior
   Management in accordance to the criteria laid down
   in the Policy.
- Recommending to the Board, appointment and removal of the Director, Key Managerial Personnel and Senior Management Personnel.

- Determining the appropriate size diversity and composition of the Board.
- Setting a formal and transparent procedure for handling new Director for appointment to the Board.
- Ensuring that there is an appropriate induction plan in place for new Directors and reviewing its effectiveness.
- Identifying and recommending Directors who are to be put forward for retirement by rotation.
- Developing a succession plan for the Board and senior management and regularly review the plan.
- Evaluating the performance of the Board members including Independent Directors and the senior management in the context of the company's performance, industry benchmarks and compliance.
- Making recommendations to the Board concerning any matter relating to the continuation in office of any Director at any time including the suspension or termination of service of an Executive Director as an employee of the company subject to the law and the service contract.
- Recommend necessary changes to the Board in line with Board diversity policy.
- Considering and determining the Remuneration policy, based on performance with a reasonable and sufficient need to attract, retain and motivate members of the Board.
- Approve the remuneration of Key Managerial
  Personnel of the Company by maintaining a balance
  between fixed and incentive pay reflecting short and
  long term, performance objectives appropriate to the
  working of the Company, and its growth strategy.
- Overseeing the formulation and implementation of ESOP Schemes, its administration, supervision and formulating detailed terms and conditions in accordance with SEBI Guidelines.
- Consider any other matters as may be referred by the Board to the Committee.

# Appointment criteria and qualifications:

- The Committee shall ensure that Managing Director/ Whole Time Director of the Company is not appointed as Chairman of the Board/ Company.
- The Committee shall ensure that the Composition of the Board of the Company is compliant with the applicable Laws/ Regulations
- The Committee shall identify and ascertain the integrity, qualification, expertise and experience of the person for appointment as Director, Key Managerial Personnel and recommend to the Board his/ her appointment.

- A person should possess adequate qualification, expertise and experience to handle the position for which he/ she will be proposed to be appointed. The Committee has discretion to decide whether qualification, expertise and experience possessed by a person is sufficient/ satisfactory for the concerned position.
- The company shall not appoint any person as Managing Director/ Whole-time Director who has not completed the age of twenty one years and who has attained the age of seventy years. Provided that the term of the person holding this position may be extended beyond the age of seventy years with the approval of members by passing a special resolution based on the explanatory statement annexed to the notice for such motion indicating the justification for extension of appointment beyond seventy years.
- The Committee shall ensure to achieve Board diversity.

## **Board Diversity:**

- The Committee shall achieve Board diversity by nominating Board members with expertise in different areas/ fields like Finance, Pharma, Research & Development, Intellectual Property, Corporate Law and Legal, Engineering, Banking etc. Board diversity shall be based on number of other aspects like gender, age, cultural and educational background, ethnicity, professional experience, knowledge etc.,
- The diversified Board will enhance the quality of the decisions made by the Board by utilizing the different skills, qualification, professional experience, gender, knowledge etc. of the members of the Board, necessary for achieving sustainable and balanced development.

# Term/ Tenure:

- Managing Director/ Whole-time Director: The
  Company shall appoint or re-appoint any person as
  its Managing Director or Executive Director for a
  term not exceeding such term as may be specified
  under the Act. No re-appointment shall be made
  earlier than one year before the expiry of term,
  and which shall be done with the approval of the
  members of the Company.
- Independent Director: An Independent Director shall hold office for a term up to five consecutive years on the Board of the Company and will be eligible for re-appointment for one more term of five years on passing of a special resolution by the Company and disclosure of such appointment in the Board's report. No Independent Director shall hold office for more

than two consecutive terms, but such Independent Director shall be eligible for appointment after expiry of three years of ceasing to become an Independent Director. Provided that an Independent Director shall not, during the said three years, be appointed in or be associated with the Company in any other capacity, either directly or indirectly.

#### Succession Plan for Directors:

The Committee shall assist the Board in identifying and selecting a new Directors in the event of an anticipated or an unanticipated vacancy in the Board.

The purpose of the Director Succession Plan is to ensure the orderly identification and selection of new Directors in the event of a vacancy on the Board, whether such vacancy exists by reason of an anticipated retirement, an unanticipated departure, the expansion of the size of the Board or otherwise. The Committee shall identify nominees for the position of director.

If a director position becomes vacant by reason of death or other unanticipated occurrence, the Committee shall convene a special meeting to identify and nominate a new Director on the Board of the Company.

# Evaluation:

The Company has formulated a policy called as Sequent Board Performance Evaluation Policy. Based on this the Company has prepared a questionnaire to carry out the evaluation of performance of every Director including the independent directors at regular intervals and at least on an annual basis. The questionnaire is structured to embed various parameters based on which the performance of a Board can be evaluated. Customised Questionnaires are formulated for evaluating Independent Directors, Non-Independent Directors & Whole-time Directors, Chairperson of the Board and the Board, as a whole.

The Committee may review and restructure the questionnaires and may also adopt other methods of evaluating the Board as and when necessary to achieve the better implementation of evaluation mechanism.

The Committee may review this policy as and when required.

## Removal

Due to any disqualification as mentioned in the Act or under any other applicable Act, rules and regulations there under or for any other valid reason the committee may recommend to the Board with reasons recorded in writing, removal of a Director, Key Managerial Personnel or any Senior Management Personnel subject to the provisions and compliance of the said Act, rules, regulations and service contract.

## Retirement:

The Director and Key Managerial Personnel shall retire at the age as per the applicable provisions of the Act or HR policy of the Company. The Board will have the discretion to retain the Director or Key Managerial Personnel in the same position/ remuneration or otherwise even after attaining the retirement age, if it is in the best interest of the Company.

## Remuneration:

The remuneration of the Managing Director/ Whole-time Director will be determined by the Committee and recommended to the Board for approval subject to approval of the members of the Company and Central Government, if required. The Committee will approve the remuneration of Key Managerial Personnel of the Company. The Company may place before the Committee if so necessary the remuneration payable to Senior Management for its approval.

The remuneration and commission including increments recommended to be paid to the Whole-time Director shall be in accordance with the percentage/ slabs/ conditions laid down as per the provisions of the Act. These would be subject to approval of the members of the Company.

- Remuneration to Whole-time Director / Executive Director / Managing Director and Key Managerial Personnel
  - Fixed pay: Managing Director/ Whole-time Director/ shall be eligible for a monthly remuneration as may be approved by the Board/ Members on the recommendation of the Committee. The breakup of the pay scale and quantum of perquisites including, employer's contribution to provident fund, pension scheme, medical expenses, club fees etc. shall be decided and approved by the Board and approved by the members and Central Government, wherever required. The Committee shall approve the remuneration for the Key Managerial Personnel.
  - Minimum Remuneration: If, in any financial year, the Company has no profits or its profits are inadequate, the Company shall pay remuneration to its Managing Director/ Whole-time Director in accordance with the provisions of Schedule

V of the Act and if it is not able to comply with such provisions, with the previous approval of the Central Government.

- Long-term rewards: These long-term rewards are linked to contribution to the performance of the Company based on relative position of the personnel in the organization. These rewards could be in the form/ nature of stock options and are based on level of employees and their criticality.
- Provisions for excess remuneration: If any Whole-time Director draws or receives, directly or indirectly by way of remuneration any such sums in excess of the limits prescribed under the Act or without the prior sanction of the Central Government, where required he/ she shall refund such funds to the Company and until such sum is refunded, hold it in trust for the Company. The Company shall not waive recovery of such sum refundable to it unless permitted by the Central Government.
- Variable Pay: The Company may give Variable pay to its Managing Director/ Whole Time Director and other Key Managerial Personnel as per the recommendation of the Committee.

# • Remuneration to Non-Executive Director / Independent Director:

- Remuneration / Commission: The remuneration/ commission shall be fixed as per the limits mentioned in the Act, subject to approval from the members as applicable.
- Sitting Fees: The Non-Executive / Independent Director shall receive remuneration by way of fees for attending meetings of Board or Committee thereof as may be approved by the Board, provided that the amount of such fees shall not exceed such amount as may be prescribed by the Act or Central Government from time to time.
- Stock Options: An Independent Director and Promoter Director shall not be entitled to any stock option of the Company.

- The Non-Executive and Independent Directors are also entitled to claim reimbursement of all his/ her travelling, hotel and other incidental expenses incurred by him/ her in performance of duties as Director of the Company, as per the provisions of the Act.
- Remuneration to other employees of the Company

The Remuneration to other employees shall be as per the HR policy of the Company and shall be based on the role and position, professional experience, responsibility and the industrial standards. The break-up of the pay scale and quantum of perquisites including employer's contribution to P.F, pension scheme, medical expenses, club fees etc. shall be as per the HR policy of the Company.

The other employees shall be eligible for annual increments based on the annual appraisal carried out by Head of the Departments of various departments.

# Employee Stock Option Scheme:

The Committee shall act as Compensation Committee to oversee the implementation, administration, supervision and formulation of detailed terms and conditions of ESOP Schemes of the Company in accordance with SEBI ESOP Guidelines.

The Committee shall identify the Directors/ Employees of the Company to whom the employee stock options can be granted based on the performance of the grantee and as per criteria mentioned in the Employee Stock Option Schemes of the Companies.

# Amendments and Updations:

The Nomination and Remuneration Committee periodically shall review this Policy and may recommend amendments to this Policy from time to time as it deems appropriate, which shall be in accordance with the provisions of the Companies Act, 2013. In case of any modifications or amendments which are inconsistent with the Act, the provisions of the Act and the rules framed thereunder would prevail over the Policy.

## FORM NO. MR-3

## SECRETARIAL AUDIT REPORT

For the Financial Year ended on 31st March, 2015 [Pursuant to section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

То

# The Members, Sequent Scientific Limited

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Sequent Scientific Limited (hereinafter called the Company). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, We hereby report that in our opinion, the company has, during the audit period covering the financial year ended on 31st March, 2015 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance- mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by Sequent Scientific Limited for the financial year ended on 31st March, 2015 according to the provisions of:

- 1. The Companies Act, 2013 (the Act) and the rules made thereunder;
- 2. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- 3. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- 4. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;

- 5. The Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') viz.:-
  - The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 1992;
  - c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009;
  - d) The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999 and The Securities and Exchange Board of India (Shares Based Employee Benefits) Regulation, 2014;
  - e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; (Not Applicable to the Company during the Audit Period)
  - f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
  - g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009; (Not Applicable to the Company during Audit Period) and
  - h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998; (Not Applicable to the Company during Audit Period)

We further report that, having regard to the compliance system prevailing in the Company and on examination of the relevant documents and records in pursuance thereof, on test-check basis, the Company has complied with the following laws applicable specifically to the Company:

i) Drugs & Cosmetics Act, 1940

- ii) Drugs (Prices Control) Order, 1995
- iii) The Narcotic Drugs and Psychotropic Substances Rules, 1985
- iv) Drugs and Magic Remedies (Objectionable Advertisement) Act, 1954 and Drugs and Magic Remedies (Objectionable Advertisement) Rules, 1955
- v) Copyrights Act, 1957 and the Public Performance License (PPL)
- vi) Trademarks Act, 1999 and Trademarks Rules, 2002

We have also examined compliance with the applicable clauses of the following:

(i) The Listing Agreement entered into by the Company with BSE Limited.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors,

Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through and there were no dissenting members for any item.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

**We further report that** during the audit period there were no instances of

- a. Redemption / buy-back of securities
- b. Merger / amalgamation / reconstruction, etc.
- c. Foreign technical collaborations

Binoy Chacko - Partner

B.G. & Associates FCS No.: 4792

CP No.: 4221

Place: Bangalore Date: 23 July 2015

This report is to be read with our letter of even date which is annexed as Annexure A and forms an integral part of this report.

# Annexure A

To,
The Members
Sequent Scientific Limited

Our report of even date is to be read along with this letter.

- 1. Maintenance of secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
- 2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
- 3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
- 4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
- 5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
- 6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

Binoy Chacko - Partner

B.G. & Associates

FCS No.: 4792

CP No.: 4221

Place: Bangalore Date: 23 July 2015

Details pursuant to Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

The ratio of the remuneration of each director to the median remuneration of the employees of the Company for the financial year ending 31 March 2015:

As on date of this Report, the Board comprises of 5 Directors consisting of 2 Executive Directors, 2 Independent Directors and 1 Non-Executive Director.

The Non-Executive/ Independent Directors receive sitting fees of ₹50,000 for attending each meeting of the Board and ₹ 20,000 for attending each meeting of the Audit Committee and do not receive any other form of remuneration.

The ratio of remuneration of Executive Directors to the median remuneration of the employees of the Company for the financial year 31 March 2015:

Manish Gupta

23.33\* Dr. Gautam Kumar Das 87.07

\* Appointed as Managing Director w.e.f. 12 November 2014

The median remuneration for the period under review is approximately ₹ 151,000.

b. The percentage increase in remuneration of each Director, Chief Executive Officer, Chief Financial Officer, Company Secretary in the financial year ended 31 March 2015:

Par	ticulars		% Increase
1	Manish Gupta		-
	Managing Director and Ch	ief Executive Officer	
2	Dr. Gautam Kumar Das		9%
	Joint Managing Director		
3	P R Kannan		8%
	Chief Financial Officer		
4	Preetham Hebbar		38%
	Company Secretary		
The percentage increase in the median remuneration of employees in the financial year		(26)%	
end	ling 31 March 2015		
The	e number of permanent empl	oyees on the rolls of Company as at 31 March 2015	748
The	e explanation on the	On an average, employees received an annual increase of 12%	, ).
inc	rease in remuneration and	The increase in remuneration is in line with the market trend and current salary of the employees.	ls, internal parity
		In order to ensure that remuneration reflects Company perfo	rmance, the
		variable pay is linked to organization and business unit's perfe	ormance, apart
		from individual's performance.	
	1 2 3 4 The ence The relations:	Managing Director and Ch Dr. Gautam Kumar Das Joint Managing Director PR Kannan Chief Financial Officer Preetham Hebbar Company Secretary The percentage increase in the rending 31 March 2015	1 Manish Gupta Managing Director and Chief Executive Officer 2 Dr. Gautam Kumar Das Joint Managing Director 3 P R Kannan Chief Financial Officer 4 Preetham Hebbar Company Secretary The percentage increase in the median remuneration of employees in the financial year ending 31 March 2015 The number of permanent employees on the rolls of Company as at 31 March 2015 The explanation on the relationship between average increase in remuneration and the Company's performance  The increase in remuneration is in line with the market trend and current salary of the employees.  In order to ensure that remuneration and business unit's performance variable pay is linked to organization and business unit's performance

- f. Comparison of the remuneration of the Key Managerial Personnel against the performance of the Company in the period under review:
  - Remuneration of KMP as a percentage of Revenueis 0.93%
  - Remuneration of KMP as a percentage of PBT is 9.61%

Variations in the market capitalisation of the Company, price earnings ratio as at the closing date of the current financial year and previous financial year:

Particulars (Standalone Financials)	31 March 2014	31 March 2015	Change (%)
Stock Price (INR)	190.00	511.60	169%
Market Cap (INR Billion)	5.19	15.60	200%
EPS (Total operations)	(44.28)	14.44	133%
P/E	(4.29)	35.43	926%

h. Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration

The average annual increase across the organization was around 12%.

i.	Comparison of each remuneration of the key mana	gerial personnel agair	ist the performance	of the Company
		Remuneration	Remuneration of	Remuneration of

	recitation	itcilialiciation of	recitioned of
	in FY 2014-15	KMPs	KMPs
	(₹ in Million)	(as % of revenue)	(as % of PAT)
Manish Gupta	14.39*	0.32%	3.48%
Dr. Gautam Kumar Das	13.15	0.30%	3.18%
P R Kannan	13.17	0.30%	3.19%
Preetham Hebbar	0.61	0.01%	0.15%
* Includes remuneration of ₹ 10.87 Million as C	hief Executive Officer upt	o 11 November 2014	
<li>The key parameters for any variable componer of remuneration availed by the directors</li>	Directors is based on is recommended by t	nent of remuneration performance of the C he Nomination and R ard for consideration.	Company and Remuneration
	Nomination and Ren variable component	ors consider the recom nuneration Committe accordingly.	
k. The ratio of the remuneration of the highest	1:1		

paid director to that of the employees who are not directors but receive remuneration in excess of the highest paid director during the year

of the Company.

The Company affirms remuneration to the Directors and Key Managerial Personnel is as per the remuneration policy

For and on behalf of the Board of Directors

Place: Bangalore Dr. Gopakumar G Nair

Date: 30 July 2015 Chairman

# FORM NO. AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

1. DETAILS OF CONTRACTS OR ARRANGEMENTS OR TRANSACTIONS NOT AT ARM'S LENGTH BASIS - There were no contracts or arrangements or transactions entered into by the Company with related parties during the year ended 31 March 2015 which were not at arm's length basis. DETAILS OF MATERIAL CONTRACTS OR ARRANGEMENT OR TRANSACTIONS AT ARM'S LENGTH BASIS FOR THE YEAR ENDED 31 MARCH 2015 ARE AS BELOW: 2

SI. No.	Name(s) of the related party and nature of relationship	Nature of contracts/ arrangements/transactions	Duration of the contracts / arrangements/ transactions	Salient terms of the contracts or arrangements or transactions	Monetary Value upto (₹ in Million*)	date(s) of approval by the Board	Amount paid as advances, if any
	Strides Arcolab Limited, India ("Strides")	Sale of Material / Services as per prevailing market prices	Upto 30 June 2015	Supply of Active Pharmaceutical Ingredients (Raw Materials) to Strides at prevailing market price	559.16	12 November 2014	Nil
2	Alivira Animal Health Limited, India ("Alivira")	Sale of Material / Services	Upto 30 June 2015	Supply of finished products to Alivira at cost plus 5% mark-up	794.40	12 November 2014	Zij
		Licensing Fee	Upto 30 June 2015	Payment of fee by Alivira till the time the Intellectual Properties relating to the products of the company are transferred to Alivira	15.19	12 November 2014	Zi:
		Borrowings (Loans to	Upto 30 June 2015		1,040.83	12 November	Ziil

\*Members have approved the related party transactions at their Extraordinary General Meeting held on 2 March 2015.

Dr. Gopakumar GNair

For and on behalf of the Board of Directors

Chairman

Place: Bangalore Date: 30 July 2015

The particulars on Conservation of Energy, Technology Absorption, Foreign Exchange Earnings/ Outgo and Research & Development as prescribed under Section 134(3)(m) of the Companies Act, 2013 read with rule 8(3) of the Companies (Accounts) Rules, 2014

# A. CONSERVATION OF ENERGY

#### Form A

Disclosure of Particulars with respect to Conservation of Energy.

		2014-15	2013-14
A. PC	OWER AND FUEL CONSUMPTION:		
1	Electricity:		
	(a) Purchased	19,558,574	23,253,759
	Total amount (₹ in Million)	131.82	154.40
	Rate / Unit (₹)	6.74	6.64
	(b) Own Generation - through Diesel		
	Generator Set :		
	Unit	543,324	591,569
	Units per-litre of diesel oil	3.15	3.48
	Cost / Unit (₹)	19.28	16.15
2	Coal:		
	Quantity (tonnes)	NIL	NIL
	Total Cost (₹ in Million)	NIL -	NIL
	Average rate (₹)	NIL	NIL
3	Furnace Oil / Light Diesel Oil:		
	(a) Light Diesel Oil:		
	Quantity (litres)	39,787.00	130,012
	Total amount (₹ in Million)	2.36	8.41
	Rate / Litre (₹)	59.23	64.66
	(b) Furnace Oil:		
	Quantity (litres)	1,027,259.29	1,135,412
	Total amount (₹ in Million)	37.07	47.49
	Rate / Litre (₹)	36.08	41.82
	(c) Diesel:		
	Quantity (litres)	210,147.58	223,853
	Total amount (₹ in Million)	12.71	12.85
	Rate / Litre (₹)	60.50	57.40
4	Others / Internal Generation :		
	(a) Natural Gas		
	Quantity (scm )	219,731.00	1,013,607
	Total Cost (₹ in Million)	8.84	37.04
	Rate / Unit (₹)	40.22	36.55
	(b) Briquettes		
	Quantity (Kg )	3,565,432.00	3,224,461
	Total Cost (₹ in Million)	21.67	19.30
	Rate / Unit (₹)	6.08	5.99
	(c) KRR-BLAZE		
	Quantity (Kg )	NIL	33,060
	Total Cost (₹ in Million)	NIL	1.44
	Rate / Unit (₹)	NIL -	43.50

#### Form B

# Measures taken for the year 2014 - 15 Mangalore and Mysore:

- 1. Temperature controller for CT fans, which is expected to minimise the electrical consumption during the less ambient temperatures (winter season).
- 2. Automation of utility pumps (higher capacity) by providing Variable Frequency Drive (VFD) and pressure switch will switch off the pumps automatically during no requirement at plant. This will reduce the electrical consumption.
- 3. Improving solvent condensation/ recovery for the distillation reactors by enhancing the condenser capacity and/ or enhancing the condenser cooling capacity. This will increase the solvent recovery as well reduce the fresh solvent consumption.
- 4. Briquette fired thermo pack planned at Mangalore location will reduce operating cost and eliminate usage of fossil fuel (FO).
- 5. Replacement of starter of Air Handling Units (AHUs) and ventilation systems at Mangalore by suitable VFDs. This may lead to an estimated saving of 120 units of energy per day.

# Mahad:

- High vacuum distillation units, oil ring vacuum pumps were replaced with Steam jet ejectors. This will result in saving of electricity as well regular replacement of oil in the oil ring vacuum pump.
- 2. Cooling tower fans, temperature controller installed which will shut the fan during the less load or during winters.
- 3. Water ring vacuum pumps having 10 motor, were replace with steam jet ejector.
- 4. Replaced the LDO fired hot oil unit with Briquette fired.

# Tarapur:

1. Cooling tower fans, temperature controller installed which will shut the fan during the less load or during winters.

- 2. All the 160 KWHPMV lighting bulbs in the manufacturing area to replace with low KW LED bulbs.
- 3. Reverse Osmosis (RO) plant installed in Effluent Treatment Plant (ETP) as tertiary treatment facility. The permeate water from the RO plant is used for the general purpose there by reducing the fresh water in-take from Maharashtra Industrial Development Corporation.

# b. Steps taken or impact on conservation of energy 2015-16

# Mangalore and Mysore:

- 1. Briquette fired Boiler of 4T/hr planned at Mangalore location will reduce operating cost and eliminate usage of fossil fuel (FO).
- 2. Plant lights shall be replaced with LEDs at Mangalore saves about 50% of power compared to conventional lighting system.
- 3. Oil ring vacuum pumps shall be replaced with steam jet ejectors at Mangalore. This will eliminate the usage of oil in the vacuum pump and reduces operating cost.
- 4. Electrical power supply shall be done through power banking system from eco-friendly non -fossil fuel, private power generating units, resulting efficient and economical power supply.
- 5. Expansion of Effluent Treatment Plant (ETP) including Multiple Effect Evaporator to make Mangalore a Zero Discharge Unit.

## Mahad

- All the 160 KWHPMV lighting bulbs in the manufacturing area to replace with low KW LED bulbs.
- 2. Higher capacity Utility pumps, planned to install variable frequency Drive (VFD) and pressure switch which will switch OFF the pumps where there is no requirement in plant.
- 3. Manual Hot water system, planned to convert in Automation which will not allow the steam once the Hot water attains the required temperature.

- 4. Larger capacity reactor agitators, planned to replace the agitators with energy efficient which will reduce the power consumption.
- 5. Improving solvent condensation for the distillation reactors by enhancing the condenser capacity which will increase the solvent recovery as well reduce the fresh solvent consumption.

### c. Steps taken by the company for utilizing alternate sources of energy 2015-16

1. Purchase of 60% to 80% of power requirement for Mangalore unit directly from eco-friendly, non-fossil fuel private generating units.

### B. TECHNOLOGY ABSORPTION

### Research & Development (R&D):

### a. Core areas of R&D:

- 1. Development of cost effective, noninfringing and eco-friendly technologies for API's and intermediates that sets us apart in a competitive market place.
- 2. Development of complex API's with strong backward integration.
- 3. Creation of intellectual property wealth.

- 4. Continuous process improvements for the existing API's with a view to reduce the cost and improve the quality.
- 5. Development of analytical methods and specifications for non-compendia API's and Impurity profiling.

### b. Benefits derived as a result of R&D:

- 1. Introduction of new products to market by speedy in-house development and commercialisation.
- 2. Enhancing the profit by process improvements of the products by their life cycle management.
- 3. Reduction of effluents by creating green technologies.
- 4. Reduction of time cycles by process simplifications to enhance the production capacity.

### Future plan of action:

- 1. To focus on the development of niche API's and build pipeline for consistent growth.
- 2. Enhancing the product portfolio by development of Human and Veterinary API's for regulated Market.

### Expenditure on R&D:

		(₹ In Million)
	2014-15	2013-14
Capital	-	0.11
Recurring	96.88	115.37
Total	96.88	115.48

### C. FOREIGN EXCHANGE EARNINGS AND OUTGO:

		(₹ In Million)
	2014-15	2013-14
Earnings	1,403.42	1,950.20
Outgo	790.09	1,143.49

For and on **behalf of the Board of Directors** 

Dr. Gopakumar G Nair

Chairman

Place: Bangalore Date: 30 July 2015

### Annexure 8

Disclosure under Section 62 of the Companies Act, 2013 read with Rule 12 of Companies (Share Capital and Debentures) Rules, 2014 and SEBI (Share Based Employee Benefits) Regulations, 2014 forming part of the Directors' Report for the year ended 31 March 2015

## A. DETAILS RELATED TO EMPLOYEE STOCK OPTION SCHEME

In the Extraordinary General Meeting held on 8 March 2008, the members approved the issue of options under the ESOP scheme. Options to be granted under the Scheme in any financial year shall not result in issue of equity shares of more than 7% of the issued and subscribed capital of the Company as at the date of grant of options. In accordance with the above, the Company established an ESOP trust to administer the scheme on 25 February 2010.

In the Board Meeting dated 29 March 2010, the Company has allotted 700,000 equity shares to the ESOP trust with a Face value of ₹ 10/- per share at a premium of ₹ 103/- per share. As at 31 March 2015, 582,500 equity shares (31 March 2014 - 700,000 equity shares) of ₹ 10/- each are reserved towards outstanding employee stock options granted / available for grant. Primary issuance is the source of shares of the ESOP Trust.

As per the scheme, the Compensation committee grants the options to the eligible employees. The exercise price and vesting period of each option shall be as decided by the compensation committee from time to time. The options granted would normally

vest over a maximum period of 4 years from the date of the grant in proportions specified in the scheme. Options may be exercised within a period of 4 years from the date of first vesting of the options.

During the current year, the Compensation Committee in its meeting held on 28 May 2014 and 12 November 2014 has granted 180,000 and 200,000 options respectively under SSL ESOP Scheme – 2010 (Sequent ESOP 2010) to certain eligible employees of the Company. The options allotted under Sequent ESOP 2010 are convertible into equal number of equity shares. During the previous year, the Compensation Committee in its meeting held on 30 May 2013 and 12 February 2014 has granted 540,000 and 100,000 options respectively under Sequent ESOP 2010 to certain eligible employees of the Company.

Employee stock options are accounted in accordance with the guidelines stipulated by Securities and Exchange Board of India ("SEBI") and Guidance Note on Accounting for Employee Share-based Payments. The difference between the closing market price of the shares underlying the options granted on the date of grant of option and the option price is expensed under employee benefit expenses over the vesting period.

### Option movement during the year 2014-15

Particulars	Sequent ESOP 2010
Number of options outstanding as at 1 April 2014	570,000
Number of options granted during year	380,000
Number of options forfeited / lapsed during the year	60,000
Number of options vested during the year	142,500
Number of options exercised during the year	117,500
Number of shares arising as a result of exercise of options	117,500
Loan repaid by the Trust during the year from exercise price received (Money realised	₹ 5,875,000
by exercise of options during the year)	
Number of options outstanding as at 31 March 2015	772,500
Number of options exercisable as at 31 March 2015	25,000
Variation of terms of options	Nil
Weighted average exercise price of options	₹65
Weighted average fair values of options	₹ 457.70
Range of exercise price for options outstanding at the end of the year	₹50 to ₹80 per option

The impact on Earnings per Share if the 'fair value' of the options (on the date of the grant) were considered instead of the 'intrinsic value' is as under:

	(₹ in Million)_
Particulars	Year ended
Tartedat5	31 March 2015
Net Profit / (loss) for the year (as reported)	413.07
Add / (Less): stock based employee compensation (intrinsic value)	44.57
Add / (Less): stock based compensation expenses determined under fair value method	(126.86)
for the grants issued	
Net Profit / (loss) for the year (proforma)	330.78
Basic earnings per share (as reported)	14.44
Basic earnings per share (proforma)	11.56
Diluted earnings per share (as reported)	12.22
Diluted earnings per share (proforma)	9.78

The fair value of the options has been determined under the Black-Scholes model. The significant assumptions used in this model for calculating fair value are as below:

	(₹ in Million)
Particulars	Year ended
	31 March 2015
Weighted average values of share price	₹ 411.60
Weighted average values of exercise price	₹ 65
Expected volatility	54.18%
Expected option life	4 years
Expected dividends	Nil
Risk free interest date	7.74%

The volatility is calculated from the method of historical volatility, based on the three years data of closing market prices of the Company's shares as per the data recorded by the Bombay Stock Exchange (BSE) and the average number of trading days during that period. It is the percentage co-efficient within the option pricing formulas.

### B. EMPLOYEE-WISE DETAILS OF OPTIONS GRANTED DURING THE YEAR

Sl. No.	Na	nme of employee	Designation	No. of options granted during the year	Exercise price
<u>а.</u>	Ke	y managerial personnel /	Senior managerial per	sonnel	
	1	Manish Gupta	Chief Executive	300,000	1st tranche ₹ 50 per option,
			Officer &		2nd tranche ₹ 60 per option,
			Managing Director		3rd tranche ₹ 70 per option and
					4th tranche ₹ 80 per option
b.	Ar	ny other employees who r	eceived a grant in any	one year of option a	amounting to 5% or more of options
	gra	anted during the year			
	1	Shreyan ML	Associate Vice	20,000	1st tranche ₹ 50 per option,
			President - Sales &		2nd tranche ₹ 60 per option,
			Marketing		3rd tranche ₹ 70 per option and
					4th tranche ₹ 80 per option
	2	Nilesh Khushalchand	Vice President –	20,000	1st tranche ₹ 50 per option,
		Doshi	Outsourcing		2nd tranche ₹ 60 per option,
					3rd tranche ₹ 70 per option and
					4th tranche ₹ 80 per option
	Ide	entified employees who w	ere granted option, du	ring any one year, e	qual to or exceeding 1% of the issued
c.	caj	pital (excluding outstandi	ng warrants and conve	rsion) of the Compa	ny at the time of grant
	Giv	ven in point no. (a)(1) abov	7e		

### Details related to Trust

Par	rticulars	Details
1	Name of the Trust	Sequent Scientific Employee Stock Option Plan Trust ("ESOP Trust")
2	Details of the Trustees	Dr Gopakumar G Nair, Director and Mr. Kannan Ramanujam, Director*
3	Amount of loan disbursed by company / any company in the group, during the year	Nil
4	Amount of loan outstanding (repayable to company / any company in the group) as at the end of the year	₹ 64,872,500
5	Amount of loan, if any, taken from any other source for which company / any company in the group has provided any security or guarantee	Nil
6	Any other contribution made to the Trust during the year	Nil

<sup>\*</sup>Board at its meeting held on 30 July 2015 has appointed Mr. Tushar Mistry and Mr. Prasad Lad as trustees of ESOP Trust.

### Brief details of transactions in shares by the Trust

Par	ticulars	Details
(a)	Number of shares held as at 1 April 2014	700,000
(b)	Number of shares acquired during the year through	
	(i) Primary issuance	Nil
	(ii) Secondary acquisition, also as a percentage of paid up equity capital as at the end	Nil
	of the previous financial year, along with information on weighted average cost of	
	acquisition per share	
(C)	Number of shares transferred to the employees on exercise of options under Sequent	117,500
	ESOP Scheme 2010	
(d)	Number of shares held as at 31 March 2015	582,500

For and on behalf of the Board of Directors

Place: Bangalore

Dr. Gopakumar G Nair

Date: 30 July 2015

Chairman

# Equity History as on 31 March 2015

Date	Particulars	Number of Equity Shares issued	Cumulative number of Equity Shares	Issue price per share
28.06.1985	Subscribers to the Memorandum of Association of	70	70	10.00
	the Company			
10.12.1985	Public Issue	239,930	240,000	10.00
14.06.2000			4,000,000	13.50
31.03.2004	Pursuant to a scheme of amalgamation	2,500,003	6,500,003	NA
31.01.2007	Conversion of warrants issued on preferential basis	1,000,000	7,500,003	47.00
09.07.2007	Preferential Issue	2,785,188	10,285,191	65.00
27.11.2007	Conversion of warrants issued on preferential basis	800,000	11,085,191	47.00
22.09.2009	Pursuant to a scheme of amalgamation	10,150,000	21,235,191	NA
29.03.2010	Allotment to ESOP Trust	700,000	21,935,191	113.00
20.08.2011	Cancelled (14,865,000 Equity Shares of ₹10/- in the	(14,865,000)	7,070,191	NA
	paid up share capital of the Company pursuant to			
	the sanction of scheme of amalgamation of Fraxis			
	Life Sciences Limited with the Company)			
21.11.2011	Allotted (14,865,000 Equity Shares of ₹ 10/- each of	14,865,000	21,935,191	NA
	the Company pursuant to the sanction of scheme of			
	amalgamation of Fraxis Life Sciences Limited with			
	the Company)			
10.10.2012	Conversion of warrants issued on preferential basis	1,000,000	22,935,191	120.75
16.11.2012	Conversion of warrants issued on preferential basis	700,000	23,635,191	120.75
08.03.2013	Conversion of warrants issued on preferential basis	400,000	24,035,191	120.75
08.06.2013	Conversion of warrants issued on preferential basis	160,000	24,195,191	172.00
02.08.2013	Conversion of warrants issued on preferential basis	852,700	25,047,891	172.00
14.08.2013	Conversion of warrants issued on preferential basis	232,500	25,280,391	172.00
31.08.2013	Conversion of warrants issued on preferential basis	1,504,800	26,785,191	172.00
05.02.2014	Conversion of warrants issued on preferential basis	550,000	27,335,191	135.25
08.10.2014	Conversion of warrants issued on preferential basis	750,000	28,085,191	135.25
12.11.2014	Conversion of warrants issued on preferential basis	2,400,000	30,485,191	135.25

## Corporate Governance Report

The detailed report on Corporate Governance as per the format prescribed by SEBI and incorporated in Clause 49 of the Listing Agreement is set out below:

## COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE

Your Company believes in creating wealth for all its shareholders. In pursuit of this objective, the Policies of the Company are designed to strengthen the ability of the Board of Directors to supervise the management and to enhance long-term shareholder value.

All decisions are taken in the interest of the shareholders. The Board and the management are aware and conscious of minority shareholder's interest, and everything is done to enhance shareholders value in totality. Hence, considerable emphasis is placed on accountability in decision-making and ethics in implementing them.

Adequate and timely information is critical to accountability. The Company believes to act in the spirit of law and not just the letter of law. We aim at providing complete transparency in our operations.

### 2. BOARD OF DIRECTORS

### Composition of Board

The composition of Board of Directors of the Company is an appropriate combination of Executive and Non-executive Directors with right element of independence. As on date the Board consists of

5 (Five) Directors with more than fifty percent of the Board being Non-executive. 2 (Two) Directors on the Board are Independent Directors.

The Independent Directors of the Company fulfill the criteria of independence as specified in Section 149 (6) of the Companies Act, 2013 and Rules framed thereunder and Clause 49 of the Listing Agreement. The Company has received a declarations from the Independent Directors that they meet with the criteria of independence as prescribed under Section 149(6) of the Act. A formal letter of appointment as provided in the Act and the Listing Agreement has been issued to Independent Directors of the Company. Terms and Conditions of appointment of Independent Directors is disclosed on the website of the Company i.e. www.sequent.in.

### Board Meetings held during the year

During the year ended 31 March 2015, 11 (Eleven) Board Meetings were held. These meetings were held on 23 April 2014 (2 meetings), 28 May 2014, 18 June 2014, 13 August 2014, 15 September 2014, 8 October 2014, 12 November 2014, 20 January 2015, 11 February 2015 and 2 March 2015.

In case of special and urgent business needs, the Board's approval is taken by passing resolutions by circulation, as permitted by law, which is confirmed in the subsequent Board Meeting.

### Composition of the Board and Directorships held as at 31 March 2015:

Sl. No.	Name of the Director	Category of Director	Number of other Directorships	Number of memberships in other Board Committees	Chairmanships in other Board Committees
1.	Dr. Gopakumar G	Independent Non-	4	4	3
	Nair	Executive Director			
2.	Mr. Manish Gupta*	Executive Director	1	-	-
3.	Dr. Gautam Kumar	Executive Director	3	-	-
	Das				
4.	Mr. Kannan	Non-Executive	5	-	-
	Ramanujam	Director			
5.	Dr. Kausalya	Independent Non-	-	-	-
	Santhanam **	Executive Director			
6.	Mr. K R	Non-Executive	1	-	-
	Ravishankar ***	Director			

<sup>\*</sup>Mr. Manish Gupta was appointed as an Additional Director and Managing Director on 12 November 2014 and members have approved his appointment as a Director and a Managing Director at their Extraordinary General Meeting held on 2 March 2015.

- \*\*Dr. Kausalya Santhanam was appointed as an Additional Director on the Board of Directors of the Company on 28 October 2014 and members have approved her appointment as a Director and Independent Director at their Extraordinary General Meeting held on 2 March 2015.
- \*\*\* Mr. K R Ravishankar ceased to be a Director of the Company with effect from 29 September 2014.

- No. of other directorships include directorships in Public Limited Companies and Private Limited Companies and Alternate Directorships, if any and exclude Foreign Companies and Companies under Section 8 of the Companies Act, 2013.
- 2. The disclosure excludes directorships and the committee chairmanships and memberships in the Company.
- 3. The disclosure includes memberships and chairmanships of mandatory committees as mandated by listing agreement viz. Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee and excludes all other memberships and chairmanships in other committees.
- 4. No. of committee memberships and chairmanships in all Public Limited Companies and Private Limited Companies are considered for the purpose of disclosure and all other companies including Foreign Companies and Companies under Section 8 of the Companies Act, 2013 have been excluded.
- 5. None of the Directors holds directorships in more than twenty companies, memberships in more than ten Committees and chairmanships in more than five Committees across all companies in which he/she is a Director.

6. None of the Directors is related to any other Director in the Company.

### Performance evaluation of Independent Directors

The Board of Directors will evaluate the performance of independent directors on annual basis as per the policy laid down by the Nomination & Remuneration Committee. Based on the report of performance evaluation, the Company will determine whether to extend or continue the term of appointment of the Independent Director.

### Separate Meeting of Independent Directors

In terms of provisions of the Companies Act, 2013 and the Listing Agreement effective from 1 October 2014, the Independent Directors meet at least once in a year without the presence of Non-Independent Directors inter-alia to review the performance of Non-Independent Directors, the Board and the Chairperson and also to assess quality, quantity and timeliness of flow of information between the company management and the Board that is necessary for the Board to effectively and reasonably perform their duties. This meeting was held on 30 July 2015.

## Familiarization programme for Independent Directors/ Non-Executive Directors

The Board members are provided with necessary documents/ brochures, reports and internal policies to enable them to familiarize with Company's procedures and practices. Periodic presentations are made at the Board Meetings on regulatory updates, roles and responsibilities as a Director of the Company, updates on industry in which the Company operates and business model of the Company.

The details on such familiarization programme is disclosed on the website of the Company i.e., www.sequent.in.

### Attendance at Board Meetings and last Annual General Meeting

The attendance of each Director at Board Meetings held during the year and the last Annual General Meeting (AGM) is as under:

(	-,			
Sl.	Name of the Director	No. of Meetings	Attendance at the	Attendance at the
No.		Held	<b>Board Meetings</b>	Last AGM
1.	Dr. Gopakumar G Nair	11	9	Present
2.	Mr. Manish Gupta*	11	3	Present
3.	Dr. Gautam Kumar Das	11	11	Present
4.	Mr. Kannan Ramanujam	11	7	Present
5.	Dr. Kausalya Santhanam**	11	4	-
6.	Mr. K R Ravishankar***	11	-	-

<sup>\*</sup> Mr. Manish Gupta was appointed as an Additional Director and Managing Director on 12 November 2014 and members have approved his appointment as a Director and a Managing Director at their Extraordinary General Meeting held on 2 March 2015.

\*\*Dr. Kausalya Santhanam was appointed as an Additional Director on the Board of Directors of the Company on 28 October 2014 and members have approved her appointment as a Director and Independent Director at their Extraordinary General Meeting held on 2 March 2015.

\*\*\* Mr. K R Ravishankar ceased to be a Director of the Company with effect from 29 September 2014 and he has not attended any of the meetings held during the financial year 2014-15 till his tenure as a Director of the Company due to health reasons.

### 3. AUDIT COMMITTEE:

### Terms of Reference

The Company has an independent Audit Committee. The composition, procedures, powers and role/functions of the Audit Committee, constituted by the Company, comply with requirements of the Companies Act, 2013 and the Listing Agreement.

## The Audit Committee has the following responsibilities/ powers:

- To investigate any activity within its terms of reference.
- 2. To seek information from any employee.
- 3. To obtain outside legal or other professional advice.
- 4. To secure attendance of outsiders with relevant expertise, if it considers necessary.

### Role of Audit Committee

The role of the Audit Committee includes the following:

- Oversight of the company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
- 2. Recommendation for appointment, remuneration and terms of appointment of auditors of the company;
- 3. Approval of payment to statutory auditors for any other services rendered by the statutory auditors;
- 4. Reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the Board for approval, with particular reference to:

- a. Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of Clause (c) of sub-section 3 of Section 134 of the Companies Act, 2013.
- b. Changes, if any, in accounting policies and practices and reasons for the same.
- c. Major accounting entries involving estimates based on the exercise of judgment by management.
- d. Significant adjustments made in the financial statements arising out of audit findings.
- e. Compliance with listing and other legal requirements relating to financial statements.
- f. Disclosure of any related party transactions.
- g. Qualifications in the draft audit report.
- Reviewing, with the management, the quarterly financial statements before submission to the board for approval;
- 6. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document/ prospectus / notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter;
- 7. Review and monitor the auditor's independence and performance, and effectiveness of audit process;
- 8. Approval or any subsequent modification of transactions of the company with related parties;
- 9. Scrutiny of inter-corporate loans and investments:
- 10. Valuation of undertakings or assets of the company, wherever it is necessary;
- 11. Evaluation of internal financial controls and risk management systems;

- 12. Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
- 13. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
- 14. Discussion with internal auditors of any significant findings and follow up there on;
- 15. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board;
- 16. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
- 17. To look into the reasons for substantial defaults in the payment to the depositors, debenture

- holders, shareholders (in case of non-payment of declared dividends) and creditors;
- To review the functioning of the Whistle Blower mechanism;
- 19. Approval of appointment of CFO (i.e., the Wholetime Finance Director or any other person heading the finance function or discharging that function) after assessing the qualifications, experience and background, etc. of the candidate;
- 20. To review the financials of unlisted subsidiaries, in particular the investment made by unlisted subsidiaries:
- 21. Carrying out any other function as is mentioned in the terms of reference of the Audit Committee.

## Composition of Audit Committee, Meetings held and attendance during the year

During the year ended 31 March 2015, 4 (Four) Audit Committee Meetings were held. These meetings were held on 28 May 2014, 13 August 2014, 12 November 2014 and 11 February 2015.

As on date the Committee has three members consisting of two Non-Executive Independent Directors and one Non-Executive Director.

Details of Members and meetings attended by them during the year are as under:

Sl. No.	Name of the Member	Chairman/ Member	No. of Meetings held	No. of Meetings attended
1.	Dr. Gopakumar G Nair	Chairman	4	4
2.	Mr. Kannan Ramanujam	Member	4	4
3.	Dr. Kausalya Santhanam*	Member	4	2
4.	Mr. K R Ravishankar**	Member	4	-

\*Dr. Kausalya Santhanam was inducted to the Audit Committee as its member on 28 October 2014.

\*\* Mr. K R Ravishankar ceased to be a member of the Company pursuant to re-constitution of the Committee on 13 August 2014.

The Company had re-constituted the Committee on 12 November 2014. Pursuant to this Dr. Gopakumar G Nair has become Chairman of the Committee and Dr. Gautam Kumar Das ceased to be a member of the Committee with effect from 12 November 2014.

The Company Secretary of the Company also acts as the secretary to this Committee.

## 4. NOMINATION AND REMUNERATION COMMITTEE

### Terms of Reference

The role of the Nomination and Remuneration Committee includes the following:

 Formulation of the criteria for determining qualifications, positive attributes and independence of a Director and recommend to the Board a policy, relating to the remuneration of the Directors, Key Managerial Personnel and other employees;

- 2. Formulation of criteria for evaluation of Independent Directors and the Board;
- 3. Devising a policy on Board diversity;
- 4. Identifying persons who are qualified to become Directors and who may be appointed in Senior Management in accordance with the criteria laid down and recommend to the Board their appointment and removal.

## Composition of Nomination and Remuneration Committee

As on date members of the Nomination and Remuneration Committee are Dr. Kausalya Santhanam and Dr. Gopakumar G Nair, Non-Executive Independent Directors of the Company and Mr. Kannan Ramanujam, Non-Executive Director of the Company. During the year ended 31 March 2015, 2 (Two) Nomination and Remuneration Committee meetings were held. These meetings were held on 28 May 2014 and 12 November 2014.

Details of Members and meetings attended by them during the year are as under:

Sl. No.	Name of the Member	Chairman/ Member	No. of Meetings held	No. of Meetings attended
1.	Dr. Kausalya Santhanam*	Chairman	2	1
2.	Dr. Gopakumar G Nair	Member	2	2
3.	Mr. Kannan Ramanujam	 Member	2	2

\*Dr. Kausalya Santhanam was inducted to the Nomination and Remuneration Committee as its member on 28 October 2014.

The Company had re-constituted the Committee on 12 November 2014. Pursuant to this Dr. Kausalya Santhanam has been nominated as Chairman of the Committee.

### Remuneration Policy

The Committee recommends the compensation package to the Executive Directors of the Company. The remuneration will include salary, perquisite, allowances and commission. The remuneration policy is directed towards rewarding performance based on review of achievements. It is aimed at attracting and retaining high caliber talent.

Remuneration paid to Direct	tors				(	₹ in Million)
Name of the Director	Salary	Benefits	Bonus	Sitting Fees	Variable Pay	Total
Mr. Manish Gupta	3.52	-	-	-	-	3.52
(Managing Director)						
Dr. Gautam Kumar Das	10.62	-	-	-	-	10.62
(Joint Managing Director)						
Dr. Gopakumar G Nair	-	-	-	0.46	-	0.46
(Independent Director)						
Mr. Kannan Ramanujam	-	-	-	0.35	-	0.35
(Non-Executive Director)						
Dr. Kausalya Santhanam	-	-	-	0.24	-	0.24
(Independent Director)						
Mr. K R Ravishankar*	-	-	-	-	-	-
(Non-Executive Director)						

\*Mr. K R Ravishankar ceased to be a Director of the Company with effect from 29 September 2014.

Note: Mr. Manish Gupta and Dr. Gautam Kumar Das also received managerial remuneration of ₹. 3.41 Million and ₹. 2.95 Million respectively from Alivira Animal Health Limited, a subsidiary of the Company for the year 2014-15.

As per the existing HR policy of the Company a

notice period of 3 months is applicable to a Whole Time Director of the Company.

As on 31 March 2015, the Company has granted 400,000 stock options to Mr. Manish Gupta out of which 25,000 stock options have vested on him and 50,000 stock options have been granted to Dr. Gautam Kumar Das out of which 12,500 stock options have vested on him of which 12,500 stock options have been exercised.

### 5. STAKEHOLDERS RELATIONSHIP COMMITTEE

The Stakeholders Relationship committee has been constituted in terms of the provisions related thereto in the Companies Act, 2013 and Listing agreement as entered with the Stock Exchange under the chairmanship of a Non-Executive Director to specifically look into the redressal of shareholder and investors complaints like transfer of shares, non-receipt of annual reports, non-receipt of declared dividends etc.

The Committee, previously known as Shareholders/ Investors Grievance Committee was renamed as Stakeholders Relationship Committee on 28 May 2014 to be in line with the Companies Act, 2013 and the recently amended Clause 49 of the Listing Agreement.

As on date the Committee comprises of two Independent Directors and one Non-Executive Director of the Company. The Committee is Chaired by Mr. Kannan Ramanujam, a Non-Executive Director of the Company.

During the year ended 31 March 2015, 4 (Four) Meetings were held. These meetings were held on 28 May 2014, 13 August 2014, 12 November 2014 and 11 February 2015.

Sl. No.	Name of the Member	Chairman/ Member	No. of Meetings held	No. of Meetings attended
1.	Mr. Kannan Ramanujam	Chairman	4	4
2.	Dr. Gopakumar G Nair	Member	4	3
3.	Dr. Kausalya Santhanam*	Member	4	2
4.	Dr. Gautam Kumar Das**	Member	4	1
5.	Mr. K R Ravishankar***	Member	4	-

\*Dr. Kausalya Santhanam was inducted to the Stakeholders Relationship Committee as its member on 28 October 2014.

\*\*Subsequent to the re-constitution of Stakeholders Relationship Committee on 12 November 2014, Dr. Gautam Kumar Das ceased to be a member of the Committee

\*\*\*Mr. K R Ravishankar ceased to be a member of the Committee pursuant re-constitution of the Committee on 13 August 2014.

The Company Secretary of the Company also acts as the Compliance Officer of the Company.

The Committee has delegated the power of share transfer to the Compliance Officer of the Company. The delegated authority will attend for the matter of share transfer formalities on a regular basis.

### Shareholders Complaint details

The Company has not received any complaints from the shareholders during the period 1 April 2014 to 31 March 2015.

The designated email address for shareholders complaints is investors@sequent.in

### 6. GENERAL BODY MEETINGS:

Details of the last three Annual General Meetings of the Company and Special Resolutions passed in that meeting are as below:

Financial Year	Date and Time	Venue		Special Resolutions passed
2011-12	26 September 2012	Hotel Fortune Park	1.	Allotment of 2,100,000 warrants to
	11.30 a.m.	Lake city		promoter group entities
		Thane (W),	2.	Increase in managerial remuneration of
		Mumbai- 400 604		Dr. Gautam Kumar Das
2012-13	27 September 2013	Hotel Satkar	1.	Re-appointment, re-designation and
	11.30 a.m.	Residency, Thane (W)		revision of remuneration of
		Mumbai-400 606		Dr. Gautam Kumar Das
2013-14	29 September 2014	Hotel Satkar	1.	Revision in remuneration of Dr. Gautam
	11.30 a.m.	Residency, Thane (W)		Kumar Das, Joint Managing Director
		Mumbai-400 606	2.	Borrowing Limits of the Company
			3.	Creation of Charge/ Security over the
				assets of the Company

Details of Extraordinary General Meetings of the Company held during the year 2014-15:

Date and Time	Venue		Special Resolutions passed
21 May 2014 12.00 noon	Hotel "The HHI Select", 686, 15th Cross, Ring Road, 2nd Phase, J P Nagar, Bangalore- 560078	<ol> <li>1.</li> <li>2.</li> <li>3.</li> </ol>	Approval for investing in shares / convertible warrants or other kind of securities of M/s. Shasun Pharmaceuticals Limited.  Approval for increase in the Authorized capital of the Company and amendment to the capital clauses of Memorandum of Association and Articles of Association.
1 July 2014 12.00 noon	Hotel "The HHI Select", 686, 15th Cross, Ring Road, 2nd Phase, J P Nagar, Bangalore- 560078	1.	entities of the promoter group of the Company.  Approval for the issue of upto 3,000,000 warrants on preferential basis to the promoters and / or entity / entities of the promoter group of the Company.
2 March 2015 12.00 noon	Hotel "The HHI Select", 686, 15th Cross, Ring Road, 2nd Phase, J P Nagar, Bangalore- 560078	1.	Appointment of Mr. Manish Gupta as a Managing Director of the Company.  Approval for the related party transactions of the Company.
31 March 2015 12.00 noon	Hotel "The HHI Select", 686, 15th Cross, Ring Road, 2nd Phase, J P Nagar, Bangalore- 560078	1.	Approval for the issue of upto 2,200,000 warrants on preferential basis to Promoters/ Promoter Group and Non-promoters.  To make investment upto ₹ 400 Crore in excess of the limit specified under Section 186 (2) of the Companies Act, 2013.

Details of resolutions passed through Postal Ballot:

During the year ended 31 March 2015, the Company sought the approval of its members, through the postal ballot notices dated below:

### 1. 12 March 2014:

Details of Voting Pattern:

Sl.	Item	No. of Valid	Votes Cast	
No.		<b>Votes Polled</b>	For	Against
1.	Approval under Sec 180(1)(a) of	17,849,061	17,847,181	1,880
	the Companies Act, 2013 for		(representing	(representing 0.011%
	hiving off the Specialty Chemicals		99.989% of the total of the total valid	
	Division of the Company.		valid votes polled)	votes polled)

Mr. Binoy Chacko, Practicing Company Secretary was appointed as Scrutinizer to conduct the postal ballot exercise.

The resolution was passed on 23 April 2014.

The Company followed the procedure as provided in Companies (Passing of Resolution by Postal Ballot) Rules, 2001 and any amendments thereto to conduct postal ballot.

### 2. 18 June 2014:

Details of Voting Pattern:

Sl. No.	Item	No. of Valid Votes Polled (including	Votes Cast		
		votes polled by e-Voting)	For	Against	
1.	Special Resolution pursuant to Section 180 (1) (a) of the Act for the slump sale of Company Veterinary Formulations Division along with all related assets and liabilities of the Company to M/s. Alivira Animal Health Limited, a Joint Venture between the Company and M/s. Shasun Pharmaceuticals Limited	16,930,636	16,930,636 (representing 100% of the total valid votes polled)	-	
2.	Special Resolution to confirm and ratify the Corporate Guarantee given by the Company to EXIM Bank for the loan obtained by Alivira Animal Health Limited	16,930,636	16,930,636 (representing 100% of the total valid votes polled)	-	
3.	Special Resolution to approve the amendment to Sequent Scientific Limited Employee Stock Option Plan – 2010	16,928,402	16,928,402 (representing 100% of the total valid votes polled)	-	
4.	Special Resolution to grant employee stock options to Mr. Manish Gupta, Chief Executive Officer	16,930,236	16,930,216 (representing 100% of the total valid votes polled)	20 (representing 0% of the total valid votes polled)	
5.	Special Resolution to increase the authorized capital of the Company and to amend the capital clauses of Memorandum of Association and Articles of Association thereof.	16,930,636	16,930,636 (representing 100% of the total valid votes polled)	-	
6.	Special Resolution to approve the raising of funds upto ₹ 400 Crores by way of a public issue, qualified institutional placement or a combination thereof	16,930,636	16,930,636 (representing 100% of the total valid votes polled)	-	
7.	Special Resolution to permit FIIs / QFIs / FPIs to invest in the equity shares of the Company by purchase or acquisition from the market under the Portfolio Investment Scheme prescribed under FEMA upto 49% of the paid up capital of the Company	16,930,636	16,930,636 (representing 100% of the total valid votes polled)	-	

Mr. Binoy Chacko, Practicing Company Secretary was appointed as Scrutinizer to conduct the postal ballot exercise.

All resolutions were passed on 2 August 2014.

The Company followed the procedure as provided in Section 110 of the Companies Act, 2013 and Rule 22 of Companies (Management and Administration) Rules, 2014.

### 7. DISCLOSURES:

 The Company has not entered into any transaction of a material nature with the promoters, Directors, Management, their subsidiaries or relatives that may have potential conflict with the interest of the Company at large. The Register of Contracts containing the transactions in which Directors are interested is placed before the Board regularly for its approval. Transactions with related parties are disclosed in Note 28.2 (B) to the financial statements in the Annual Report.

The Company has formulated policy for Related Party Transactions, Materiality of Related Party Transactions, Dealing with Related Party Transactions & Determination of Material Subsidiaries called as Sequent Scientific Limited

- Policy on Related Party Transactions and the same is displayed on the website of the Company i.e. www.sequent.in
- ii. The Company has complied with the requirements of the Stock Exchanges, Securities and Exchange Board of India ("SEBI") and other statutory authorities on matters relating to capital markets during the last 3 years. No penalties or strictures have been imposed on the Company by the Stock Exchange or SEBI or any statutory authorities relating to the above.
- iii. Company is in compliance with all mandatory requirements of Clause 49 of the listing agreement.
- iv. The Company had appointed M/s. Grant Thornton India LLP, Chartered Accountants as Internal Auditors of the Company for the financial year 2014-15. The reports of Internal Auditors are regularly being placed before the Audit Committee on a quarterly basis and the risk assessment and mitigation recommendations forms part of their presentation to the Audit Committee.
- v. The Company has appointed separate persons for the post of Chairman and Managing Director.
- vi. Board of Directors at its meeting held on 28 May 2014 has approved the implementation of Whistle Blower Policy namely "Sequent Whistle Blower Policy" throughout the Company in order to curb the unethical or improper behaviour/ practices or alleged wrongful conduct or violation of Code of Conduct of the Company or applicable laws, frauds, bribery, corruption, employee misconduct, illegality, health, safety & environmental issues or misappropriation of Company funds or assets within the Company or by the Company. This policy helps in providing a mechanism for personnel to report to the Authority concerns about unethical behaviour, actual or suspected fraud or violation of the company's code of conduct or ethics policy. No person has been denied access to the Audit Committee under the policy. The policy is displayed on the website of the Company i.e. www.sequent.in
- vii. The Company appointed Dr. Gopakumar G Nair and Dr. Kausalya Santhanam, Independent Directors of the Company on the Board of Alivira Animal Health Limited, India, a material unlisted subsidiary as Independent Directors.
- viii. The Board reviewed the minutes of the Board Meeting of unlisted subsidiaries and the statement of all significant transactions and arrangements entered into by unlisted subsidiaries.

### 8. APPOINTMENT/RE-APPOINTMENT OF DIRECTOR

Mr. Kannan Ramanujam (DIN: 00190637), Non-Executive Director of the Company retires by rotation at this ensuing Annual General Meeting ("AGM") and being eligible has offered himself for reappointment at the AGM.

Mr. Kannan Ramanujam, a Chartered Accountant by qualification, has over 25 years of business and professional experience. He is the Promoter, CEO and Managing Director of Emerge Learning Services Private Limited, a company present in the learning space. The company offers complete solutions in education, training, e-governance and information management areas.

As on 31 March 2015, Mr. Kannan Ramanujam holds nil shares of the Company.

## Details of other directorships/ committee memberships of Mr. Kannan Ramanujam

Sl. No.	Name of Company	Committee Membership
1.	Emerge learning Services	-
	Private Limited	
2.	G K Management Services	-
	(India) Limited	
3.	CMTES informatics Private	-
	Limited	
4.	Blueshift Information	-
	Systems Private Limited	
5.	Emerge Vocational Skills	-
	Private Limited	

At the Board Meeting held on 30 July 2015 the Board of Directors appointed Mr. Narendra Mairpady (DIN: 00536905) as an Additional Director (Independent Director) with effect from 1 August 2015. As per Section 161 of the Companies Act, 2013 ("the Act"), an Additional Director shall hold office up to the date of next Annual General Meeting or the last date on which the Annual General Meeting should have been held, whichever is earlier and his/her appointment as a Director of the Company has to be approved by the members of the Company. Further as per Section 149 (4) of the Act read with amended Clause 49 of the Listing Agreement, the Company proposes to appoint Mr. Mairpady as an Independent Director to hold the office for a period of 5 (Five) years from 1 August 2015. A proposal will be placed before the members at the ensuing Annual General Meeting for his appointment as an Independent Director.

Mr. Narendra Mairpady is a commerce graduate with a Bachelor of Law Degree. He is a certified Member of the Indian Institute of Bankers. Mr. Mairpady started his banking career when he joined Corporation Bank as a Trainee Officer in January 1975. In Corporation Bank, his hard work and dedication earned him the recognition of being a member of Chairman's Club for eight years in a row and 18 more years. He joined Bank of India as Executive Director in November 2008. During his association with Bank of India, the Bank won many awards. He joined Indian Overseas Bank ("IOB") as the Chairman & Managing Director on November 1, 2010 and retired on superannuation on 31 July 2014. During his tenure in IOB, the Bank won many awards including National Award for Excellence in MSE lending for the years 2010-11 and 2011-12.

As on 31 March 2015, Mr. Narendra Mairpady holds nil shares of the Company.

## Details of other directorships/ committee memberships of Mr. Narendra Mairpady

Sl. Name of		Committee Membership
No.	Company	
1.	LIC Housing	-
	Finance Limited	
2.	SICOM Limited	Nomination &
		Remuneration Committee
		Audit Committee

### Details of Shareholding of Non-Executive Directors

In terms of Clause 49(IV)(E)(iv) of the Listing Agreement, the details of shares held by Non-Executive Directors are as under:

Name	No. of shares held
	as at 31 March 2015
Dr. Gopakumar G Nair	23,348
Mr. Kannan Ramanujam	Nil
Dr. Kausalya Santhanam	Nil

### 9. MEANS OF COMMUNICATION:

- (a) The quarterly results are forthwith communicated to the Bombay Stock Exchange as soon as they are approved and taken on record by the Board of Directors of the Company.
- (b) The results are published in the newspapers namely The Free Press Journal (English), The Business Standard (English) and Nav-Shakti (Marathi).
- (c) The results and share holding pattern of the Company are displayed on the website of the Company i.e. www.sequent.in.

- (d) The official news releases, if released will be intimated to stock exchange and also displayed on the website of the Company.
- (e) The presentations made to analysts and investors are displayed on the website of the Company i.e. www.sequent.in.

### 10. GENERAL SHAREHOLDER INFORMATION

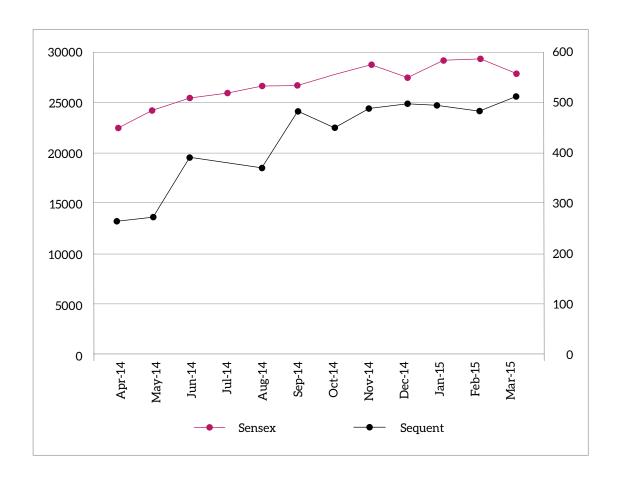
AGM: Date,	Thursday, 24 September 2015,
Time and	10.30 a.m.
Venue	Hotel Satkar Residency
	Pokhran Road No. 01,
	Next to Cadbury
	Opp. Singhania High School
	Thane (W) - 400 606, Maharashtra
Financial Year	1 April 2014 to 31 March 2015
Date of Book	19 September 2015 to 24 September
Closure	2015 (both days inclusive)
Listing	The equity shares of the Company
on Stock	are listed on the Bombay Stock
Exchanges	Exchange Limited
	Stock Code: 512529
	ISIN: INE807F01019
	The Company has paid listing
	fee for the year 2015 -16 to the
	Stock Exchange and there are no
	outstanding payments from the
	Company.
Registrar	M/s. Adroit Corporate Services
& Transfer	Private Limited
Agents	19, Jaferbhoy Industrial Estate, 1st
	Floor, Makwana Road, Marol Naka,
	Andheri (E),
	Mumbai – 400 059, Maharashtra
	Contact Person: Mr. Pratap Pujare
	Phone No.+91 22 4227 0423 Email
	Address: pratapp@adroitcorporate.com
Share transfer	The shares of the Company are
system	tradable compulsorily in demat mode.
,	Physical share transfers are attended
	on a regular basis and the Company
	Secretary is authorized to approve
	such transfers.
Address for	Mr. Preetham Hebbar
correspondence	Company Secretary
	Sequent Scientific Limited
	Corporate Office,
	Star -I , Opp IIM – B, Bilekahalli,
	Bannerghatta Road, Bangalore –
	560 076, Karnataka
	Phone No. +91 80 6784 0338
	Email: Preetham.Hebbar@sequent.in

Market Price Data (High, Low during each month in financial year 2014-15)

Month	High Price	Low Price
Apr-14	274	190
May-14	277.55	220
Jun-14	405.40	241.65
Jul-14	406	345
Aug-14	390	350
Sep-14	507.95	364
Oct-14	505.10	410.05
Nov-14	505	391.15
Dec-14	567	452.60
Jan-15	515	475
Feb-15	500	440.10
Mar-15	584	461.10

Performance in comparison to SENSEX: Monthly Closing price analysis

Month	Sensex	Sequent
Apr-14	22417.80	265.80
May-14	24217.34	273.85
Jun-14	25413.78	390.90
Jul-14	25894.97	383.35
Aug-14	26638.11	371.75
Sep-14	26630.51	481.05
Oct-14	27865.83	450
Nov-14	28693.99	487.40
Dec-14	27499.42	494.90
Jan-15	29182.95	493.50
Feb-15	29361.5	484.10
Mar-15	27957.49	511.60



### Distribution Schedule as at 31 March 2015:

Slab of Shareholding	No. of Shareholders	% to total number of Shareholders	Total No. of Shares	Amount (in ₹)	% to total paid up capital
1-500	2,589	81.16	308,511	3,085,110	1.01
501-1000	237	7.43	191,704	1,917,040	0.63
1001-2000	151	4.73	228,915	2,289,150	0.75
2001-3000	66	2.07	170,362	1,703,620	0.56
3001-4000	22	0.69	79,554	795,540	0.26
4001-5000	28	0.88	134,729	1,347,290	0.44
5001-10000	41	1.29	316,742	3,167,420	1.04
10001 & above	56	1.75	29,054,674	290,546,740	95.31
Total	3,190	100	30,485,191	304,851,910	100

### Bifurcation of shares held in physical and demat as at 31 March 2015:

Particulars	No. of Shareholders	% to total number of Shareholders	Total No. of Shares	Amount (in ₹)	% to total paid up capital
Shares held in Electronic Mode	3,185	99.84	30,474,936	304,749,360	99.97
Shares held in physical mode	5	0.16	10,255	102,550	0.03
Total	3,190	100	30,485,191	304,851,910	100

### Shareholding pattern of Equity Shares as at 31 March 2015:

Category	No. of Shareholders	Number of shares held	% to total paid up capital
Promoters & Promoter Group Companies	8	21,042,832	69.03
Bodies Corporate	149	1,064,188	3.49
Banks / Mutual Funds/ Financial Institutions (FIs)	4	1,062,254	3.48
Foreign Institutional Investors (FIIs)	4	2,012,351	6.60
Non-Resident Individuals (NRIs)/Foreign Corporate Bodies/	82	1,309,069	4.30
Overseas Corporate Bodies (OCBs)/ Foreign Banks			
Resident Individuals	2,925	3,348,596	10.98
Directors (Excluding Promoter Directors) & their relatives	3	36,848	0.12
Trusts	1	582,500	1.91
Others	14	26,553	0.09
Total	3,190	30,485,191	100

### Dematerialization of shares and liquidity:

The Company's shares are tradable compulsorily in dematerialized form. The Company has established connectivity with both the Depositories viz., National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited through Adroit Corporate Services Private Limited, Registrars and Share Transfer Agents. As on 31 March 2015, 30,474,936 shares representing 99.97% of the paid-up share capital of the Company were in dematerialized mode.

### Outstanding ADRs/GDRs/ Convertible Warrants ("Warrants")/ other Convertible Instruments:

#### Warrants

As on date, the total outstanding warrants issued to Promoter Group are 3,900,000. The details of warrants are given below:

Financial Year	Date of Issue	Allottee Details	No. of Warrants	Issue Price including premium (in ₹)	No. of warrants outstanding as on 31 March 2015	No. of warrants converted from 1 April 2015 to 30 July 2015	No. of warrants outstanding as on 30 July 2015
2014-15	28 May 2014	Agnus Capital LLP	1,000,000	222.15	1,000,000	1,000,000	-
		Chayadeep Ventures LLP	1,000,000	222.15	1,000,000	1,000,000	-
	11 July 2014	Agnus Capital LLP	500,000	236.00	500,000	-	500,000
		Chayadeep Ventures LLP	500,000	236.00	500,000	200,000	300,000
		Pronomz Ventures LLP	2,000,000	236.00	2,000,000	-	2,000,000
2015-16	11 April 2015	Pronomz Ventures LLP	1,100,000	475.00	-	-	1,100,000
	13 April 2015	Mr. Shivanand Shankar Mankekar HUF jointly with Mr. Kedar Shivanand Mankekar	1,100,000	475.00	-	1,100,000	-
	Total		7,200,000		5,000,000	3,300,000	3,900,000

### ESOPs:

Our Company has formulated an employee stock option plan titled "SSL ESOP Scheme 2010" (the "ESOP 2010") in accordance with the provisions of Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999, as amended (the "SEBI ESOP Guidelines"), pursuant to a special resolution passed by the shareholders of the Company on 8 March 2008 and further modified by the Board in its meetings held on 27 January 2010 and 28 May 2014.

The purpose of ESOP 2010 was to provide the employees with an additional incentive in the form of options to receive the equity shares of the Company at a future date. The ESOP is aimed to reward employees of our Company for their continuous hard

work, dedication and support. The main objective of the ESOP Scheme is to recognize employees who are performing well, a certain minimum opportunity to gain from our Company's performance thereby acting as a retention tool and to attract best talent available in the market.

Under ESOP 2010, our Company has issued and allotted 700,000 Equity Shares at a price of ₹ 113 per Equity Share to Sequent Scientific Employee Stock Option Plan Trust, an independent ESOP trust. On exercise of the options by the option grantee, the trust transfers the Equity Shares to the eligible employee, in accordance with directions and recommendations of the Nomination and Remuneration / Compensation Committee.

Details with respect to employee stock options under the ESOP 2010 as at 31 March 2015 are provided in the table below:

Sl. No.	Particulars	Number of Equity Shares/Options
1.	Total number of options outstanding at the beginning of the year	570,000
2.	Total number of options granted under ESOP 2010 during the year	380,000
3.	Options vested during the year	142,500
4.	Options exercised during the year	117,500
5.	Options lapsed or forfeited during the year	60,000
6.	Total number of options outstanding at the end of the year (6=1+2-4-5)	772,500
7.	Total number of options available for grant	1,010,000

As at 31 March 2015 the Company has no outstanding ADRs and GDRs.

### Plant Locations of the Company

- $1. \hspace{1.5cm} \hbox{Plot Nos. 7\& 8, MIDC Engineering Zone, Kalyan Badlapur Road, Ambernath, Maharashtra} \\$
- 2. Plot Nos. 136, 137, 138, 139, 140, 141, 150, 151 & W-152, MIDC, Tarapur, Boisar, Dist Thane, Maharashtra.
- 3. Plot Nos. B-32, G-2, G-3, MIDC, Mahad, Dist. Raigad. Maharashtra
- 4. Plot Nos. 120 A & B, 36, 120P & 121, Industrial Area, Baikampady, New Mangalore, Karnataka
- 5. Plot Nos. 253 & 254, Thandya Industrial Area, Thandavapura, Mysore, Karnataka

### 11. CODE OF CONDUCT

The Board has prescribed Code of Conduct ("Code") for all Board Members and Senior Management of the Company.

The Code of Conduct is also posted on the website of the Company.

All Board Members and Senior Management Personnel have confirmed compliance with the code for the year 2014-15.

A declaration to this effect signed by Mr. Manish Gupta, Managing Director is reproduced below:

"I confirm that the Company has in respect of the year ended 31 March 2015, received from its Board Members as well as Senior Management Personnel affirmation as to compliance with the Code of Conduct."

Mr. Manish Gupta

Managing Director

### TO THE MEMBERS OF SEQUENT SCIENTIFIC LIMITED

We have examined the compliance of conditions of corporate governance by Sequent Scientific Limited ("the Company") for the year ended on 31 March 2015, as stipulated in Clause 49 of the Listing Agreement of the said Company with the stock exchange.

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination has been limited to a review of the procedures and implementations thereof, adopted by the Company for ensuring compliance with the conditions of Corporate Governance. It is neither an audit nor an expression of opinion of the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, and the representations made by the Directors and the management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in clause 49 of the above-mentioned Listing Agreement. We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

### For **DELOITTE HASKINS & SELLS**

Chartered Accountants (Firm's Registration No. 008072S)

V. Srikumar

Place: Bangalore Partner
Date: 30 July 2015 (Membership No. 84494)

## Financial Statements

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## Independent Auditors' Report

To The Members of Sequent Scientific Limited

## REPORT ON THE STANDALONE FINANCIAL STATEMENTS

We have audited the accompanying standalone financial statements of **SEQUENT SCIENTIFIC LIMITED** ("the Company"), which comprise the Balance Sheet as at March 31, 2015, the Statement of Profit and Loss and the Cash Flow Statement for the year ended March 31, 2015 and a summary of the significant accounting policies and other explanatory information.

## MANAGEMENT'S RESPONSIBILITY FOR THE STANDALONE FINANCIAL STATEMENTS

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

### **AUDITORS' RESPONSIBILITY**

Our responsibility is to express an opinion on these standalone financial statements based on our audit.

We have taken into account the provisions of the Act, the accounting and auditing standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made thereunder.

We conducted our audit in accordance with the Standards on Auditing specified under Section 143(10) of the Act. Those Standards require that we comply with ethical requirements and plan and perform the audit to

obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Company's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on whether the Company has in place an adequate internal financial controls system over financial reporting and the operating effectiveness of such controls. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by the Company's Directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial statements.

### **OPINION**

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2015, and its profit and its cash flows for the year ended on that date.

## REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

- As required by the Companies (Auditor's Report)
   Order, 2015 ("the Order") issued by the Central
   Government in terms of Section 143(11) of the Act,
   we give in the Annexure a statement on the matters
   specified in paragraphs 3 and 4 of the Order.
- 2. As required by Section 143 (3) of the Act, we report that:
  - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

## Independent Auditors' Report

- (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- (c) The Balance Sheet, the Statement of Profit and Loss, and the Cash Flow Statement dealt with by this Report are in agreement with the books of account.
- (d) In our opinion, the aforesaid standalone financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- (e) On the basis of the written representations received from the directors as on March 31, 2015 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2015 from being appointed as a director in terms of Section 164 (2) of the Act.
- (f) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our

information and according to the explanations given to us:

- (i) The Company has disclosed the impact of pending litigations on its financial position in the financial statements. Refer note 27.2(i) of the financial statements:
- (ii) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses; and
- (iii) There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.

### For Deloitte Haskins & Sells

Chartered Accountants (Firm's Registration No. 008072S)

### V. Srikumar

Partner (Membership No. 84494)

Bangalore, April 24, 2015

### Annexure to the Independent Auditors' Report

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

- (i) In respect of its fixed assets:
  - (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of fixed assets.
  - (b) The fixed assets were physically verified during the previous year by the Management in accordance with a regular programme of verification which, in our opinion, provides for physical verification of all the fixed assets at reasonable intervals. According to the information and explanations given to us, no material discrepancies were noted on such verification.
- (ii) In respect of its inventory
  - (a) As explained to us, the inventories were physically verified during the year by the Management at reasonable intervals.
  - (b) In our opinion and according to the information and explanations given to us, the procedures of physical verification of inventories followed by the Management were reasonable and adequate in relation to the size of the Company and the nature of its business.
  - (c) In our opinion and according to the information and explanations given to us, the Company has maintained proper records of its inventories and no material discrepancies were noticed on physical verification.
- (iii) According to the information and explanations given to us, the Company has granted loans, secured or unsecured, to companies, firms or other parties covered in the Register maintained under Section 189 of the Companies Act, 2013. In respect of such loans:
  - (a) The receipts of principal amounts and interest have been regular.
  - (b) There is no overdue amount in excess of ₹1 lakh remaining outstanding as at the year-end.
- (iv) In our opinion and according to the information and explanations given to us, having regard to the

- explanations that some of the items purchased are of special nature and suitable alternative sources are not readily available for obtaining comparable quotations, there is an adequate internal control system commensurate with the size of the Company and the nature of its business with regard to purchases of inventory and fixed assets and for the sale of goods and services. During the course of our audit, we have not observed any major weakness in such internal control system.
- (v) According to the information and explanations given to us, the Company has not accepted any deposit during the year.
- (vi) We have broadly reviewed the cost records maintained by the Company pursuant to the Companies (Cost Records and Audit) Rules, 2014, as amended and prescribed by the Central Government under sub-section (1) of Section 148 of the Companies Act, 2013, and are of the opinion that, prima facie, the prescribed cost records have been made and maintained. We have, however, not made a detailed examination of the cost records with a view to determine whether they are accurate or complete.
- (vii) According to the information and explanations given to us, in respect of statutory dues:
  - (a) The Company has generally been regular in depositing undisputed statutory dues, including Provident Fund, Employees State Insurance, Income tax, Sales Tax, Wealth Tax, Service Tax, Customs Duty, Excise Duty, Value Added Tax, Cess and other material statutory dues applicable to it with the appropriate authorities.
  - (b) There were no undisputed amounts payable in respect of Provident Fund, Employees State Insurance, Income tax, Sales Tax, Wealth Tax, Service Tax, Customs Duty, Excise Duty, Value Added Tax, Cess and other material statutory dues in arrears as at March 31, 2015 for a period of more than six months from the date they became payable.

### Annexure to the Independent Auditors' Report

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

(c) Details of dues of Income-tax, Sales Tax, Wealth Tax, Service Tax, Customs Duty, Excise Duty, Value Added Tax and Cess which have not been deposited as on March 31, 2015 on account of disputes are given below:

Name of Statute	Nature of Dues	Forum where Dispute is Pending	Period to which the Amount Relates	Amount Involved (₹ in million)
Income-tax Act, 1961	Income-tax	Commissioner Income	A.Y. 2006-07	1.25
		Tax-(Appeals)-Mumbai		
Income-tax Act, 1961	Income-tax	Commissioner Income	A.Y. 2007-08	3.99
		Tax-(Appeals)-Mumbai		
Income-tax Act, 1961	Income-tax	Commissioner Income	A.Y. 2010-11	1.85
		Tax-(Appeals)-Mumbai		
Income-tax Act, 1961	Income-tax	Commissioner Income	A.Y. 2011-12	21.04
		Tax-(Appeals)-Mumbai		
Maharashtra Value Added	Value Added	Deputy Commissioner	F.Y. 2005-06	9.02
Tax, 2002 & Central Sales	Tax and Central	of Sales Tax		
Tax, 1956	Sales Tax			
Gujarat Value Added Tax	Value Added	Gujarat Value Added Tax Tribunal	F.Y. 2006-07	0.07
	Tax			
Central Excise Act, 1944	Excise duty	Commissioner of Central Excise	F.Y. 2011-12	0.12
		and Service (Appeals)		
Finance Act, 1944	Service Tax	Commissioner of Central Excise	F.Y. 2008-09 to	1.16
		and Service (Appeals)	F.Y. 2010-11	

- (d) The Company has been generally regular in transferring amounts to the Investor Education and Protection Fund in accordance with the relevant provisions of the Companies Act, 1956 (1 of 1956) and Rules made thereunder within time.
- (viii) The accumulated losses of the Company at the end of the financial year are not less than fifty percent of its net worth and the Company has incurred cash losses only during the preceding year but has not incurred any cash loss during the current financial year.
- (ix) In our opinion and according to the information and explanations given to us, the Company has not defaulted in the repayment of dues to banks, financial institutions. The Company has not issued any debentures.
- (x) In our opinion and according to the information and explanations given to us, the terms and conditions of the guarantees given by the Company for loans

- taken by others from banks and financial institutions are not, *prima facie*, prejudicial to the interests of the Company.
- (xi) In our opinion and according to the information and explanations given to us, the term loans have been applied by the Company during the year for the purposes for which they were obtained.
- (xii) To the best of our knowledge and according to the information and explanations given to us, no fraud by the Company and no material fraud on the Company has been noticed or reported during the year.

### For Deloitte Haskins & Sells

Chartered Accountants (Firm's Registration No. 008072S)

### V. Srikumar

Partner (Membership No. 84494)

Bangalore, April 24, 2015

## Balance sheet

as at 31 March 2015

				(₹ In Million)
		Note	As at	As at
		No.	31 March 2015	31 March 2014
Α				
1	Shareholders' funds			
	(a) Share capital	2	304.85	267.40
	(b) Reserves and surplus	3	976.31	128.60
	(c) Money received against share warrants	27.1_	288.08	106.51
			1,569.24	502.51
2	Non-current liabilities			
	(a) Long-term borrowings	4	570.44	910.34
	(b) Long-term provisions	5	72.52	74.04
			642.96	984.38
3	Current liabilities			
	(a) Short-term borrowings	6	2,702.90	2,410.80
	(b) Trade payables	7	698.11	1,353.80
	(c) Other current liabilities	8	868.46	313.84
	(d) Short-term provisions	9	22.26	34.78
			4,291.73	4,113.22
	TOTAL		6,503.93	5,600.11
В	ASSETS			
1	Non-current assets			
	(a) Fixed assets			
	(i) Tangible assets	10 A	1,882.37	2,086.61
	(ii) Intangible assets	10 B	126.44	112.69
	(iii) Capital work-in-progress		63.69	67.34
	(iv) Intangible assets under development		25.56	43.83
	(b) Non-current investments	11	1,831.14	650.44
	(c) Deferred tax assets (net)	28.6	0.69	0.69
	(d) Long-term loans and advances	12	144.84	256.15
	(e) Other non-current assets	13	5.41	9.50
			4,080.14	3,227.25
2	Current assets			
	(a) Current investments	14	0.77	0.77
	(b) Inventories	15	668.84	1,012.51
	(c) Trade receivables	16	987.65	796.59
	(d) Cash and cash equivalents		273.75	191.34
	(e) Short-term loans and advances		323.25	352.50
	(f) Other current assets	19	169.53	19.15
			2,423.79	2,372.86
	TOTAL		6.503.93	5,600.11

See accompanying notes forming part of the financial statements

In terms of our report attached For DELOITTE HASKINS & SELLS

Chartered Accountants

For and on Behalf of the Board of Directors

V. Srikumar

Manish Gupta Managing Director & Chief Executive Officer

Dr. Gautam Kumar Das Joint Managing Director

P R Kannan Chief Financial Officer

Partner

Preetham Hebbar

Company Secretary

## Statement of Profit and Loss

for the year ended 31 March 2015

				(₹ In Million)
		Note	Year Ended	Year Ended
		No	31 March 2015	31 March 2014
Α	CONTINUING OPERATIONS			
1	Revenue from operations (gross)	20	4,027.36	3,598.01
	Less: Excise duty		185.00	188.46
	Revenue from operations (net)		3,842.36	3,409.55
2	Other income	21	35.56	52.18
3	Total revenue (1 + 2)		3,877.92	3,461.73
4	Expenses			
	(a) Cost of materials consumed	22.a	1,704.71	1,915.44
	(b) Purchases of stock-in-trade	22.b	136.86	53.75
	(c) Changes in inventories of finished goods and work-in-progress & intermediates	22.c	90.32	(82.42)
	(d) Employee benefits expense	23	398.46	335.48
	(e) Finance costs	24	433.70	305.09
	(f) Depreciation and amortization expense	10 C	249.44	231.84
	(g) Other expenses	25	971.78	1,230.93
	Total expenses		3,985.27	3,990.11
5	Loss before exceptional items and tax (3-4)		(107.35)	(528.38)
6	Exceptional items Profit/(Loss)	26	(238.94)	(610.77)
7	Loss before tax (5 - 6)		(346.29)	(1,139.15)
8	Tax expense:			
	(a) Current tax expense of earlier years		16.98	-
	(b) Deferred tax charge / (credit)		-	-
			16.98	-
9	Loss from continuing operations (7 - 8)		(363.27)	(1,139.15)
В	DISCONTINUING OPERATIONS	28.9		
10	Profit / (Loss) from discontinuing operations (before tax)		7.41	(5.01)
11	Less: Tax expense of discontinuing operations		-	-
12	Gain on disposal of assets/settlement of liabilities		768.93	-
	attributable to the discontinuing operations			
13	Less: Tax expense relating to gain		-	-
14	Profit / (Loss) from discontinuing operations after tax		776.34	(5.01)
С	TOTAL OPERATIONS			
15	Profit / (Loss) for the year (9 + 14)		413.07	(1,144.16)
16	Earnings per share (of ₹ 10 each):	28.5		
Α	Basic EPS			
	(a) Continuing operations		(12.69)	(44.09)
	(b) Total operations		14.44	(44.28)
В	Diluted EPS			. ,
	(a) Continuing operations		(12.69)	(44.09)
	(b) Total operations		12.22	(44.28)

See accompanying notes forming part of the financial statements

In terms of our report attached For DELOITTE HASKINS & SELLS

DELOITTE HASKINS & SELLS

Chartered Accountants

For and on Behalf of the Board of Directors

V. Srikumar

**Manish Gupta**Managing Director &
Chief Executive Officer

**Dr. Gautam Kumar Das**Joint Managing Director

**PR Kannan** Chief Financial Officer

Partner

**Preetham Hebbar**Company Secretary

## Cash Flow Statement

for the year ended 31 March, 2015

		(₹ In Million)
	Year ended 31 March 2015	Year ended 31 March 2014
CASH FLOW FROM OPERATING ACTIVITIES	31 March 2015	31 March 2014
Net Profit before tax		
Profit from continuing operations	(346.29)	(1,139.15)
Profit from discontinuing operations	776.34	(5.01)
Total	430.05	(1,144.16)
Adjustments for:	100.00	(2,2 1 1120)
Depreciation and amortisation	263.75	271.26
Intangible/Fixed assets written off	16.36	23.38
Bad trade receivables written off	5.89	1.09
Bad loans and advances written off	6.14	229.85
Provision for doubtful trade receivables	13.10	11.82
Bad advances and receivables written off/(written back)	(77.03)	80.55
Unrealised forex loss/(gain) (net)	(7.13)	(5.32)
Provision for diminution in investment/(written back)	149.31	159.60
Encashment of bank guarantee	147.31	243.44
Interest expenses	443.84	364.28
Dividend income	(4.29)	304.20
Interest income		(1E OE)
Profit on sale of investment	(5.86)	(15.85)
Profit on sale of fixed assets (net)		. ,
	(4.55)	(16.12)
Compensation under ESOP scheme	44.57	17.08
Liabilities / provisions no longer required written back	(15.16)	(2.98)
Profit on sale of business undertaking- Speciality chemical	(551.42)	-
division(Refer note 28.9)	(047.54)	
Profit on sale of business undertaking-Veterinary Formulation	(217.51)	-
division(Refer note 28.9)		
Provision for loss on assets held for disposal (Refer 26(i)(a))	140.32	-
Provision for expenses related to assets held for disposal (Refer	26.34	-
26(i)(a))		
Rental Income	(1.30)	-
Operating profit before working capital changes	655.42	217.81
Changes in working capital		
(Increase)/decrease in trade and other receivables	(493.81)	(196.56)
(Increase)/decrease in inventories	241.62	(185.77)
Increase/(decrease) in trade and other payables	(623.75)	(355.38)
Increase/(decrease) margin money and unpaid dividend accounts	(16.23)	99.76
Net change in working capital	(892.17)	(637.95)
Cash generated from operations	(236.75)	(420.14)
Direct taxes (paid)/Refund	(13.14)	(3.53)
Net cash generated from operating activities A	(249.89)	(423.67)
CASH FLOW FROM INVESTING ACTIVITIES		
Capital expenditure on fixed assets, including capital advances	(426.99)	(394.83)
Assets acquired from Arvee Syntthesis Private Limited (Refer note 30)	(267.89)	-
Proceeds from sale of fixed assets	32.81	42.63
Proceeds from sale of Specialty Chemicals Division (net of expenses) (Refer note 31)	1,068.46	-
Proceeds from sale of Veterinary Formulation Division (Refer note 31)	422.11	-

		Year ended	(₹ In Million) <b>Year ended</b>
		31 March 2015	31 March 2014
Investment in subsidiaries / Joint ventures/Associates		(100.00)	(264.34)
Purchase of Current investment		(177.01)	(201.01)
Proceeds from sale of Current investments		177.79	1.11
Investment in equity instruments (including warrants) of other		(580.25)	-
entities		, ,	
Loan given to affiliates and others (net)		76.26	(8.37)
Interest received		6.39	15.57
Dividend received		3.50	-
Rental Income		1.30	-
Net cash generated from investing activities	В	236.48	(608.23)
CASH FLOW FROM FINANCING ACTIVITIES			
Proceeds from short term borrowings (net)		292.10	1,016.15
Proceeds from long term borrowings		411.71	(85.70)
Repayment of long term borrowings		(787.77)	-
Proceeds from issue of shares		332.82	428.59
Proceeds from issue of warrants		288.08	106.51
Interest paid on borrowings - (including borrowing cost capitalised		(457.35)	(390.00)
₹ 11.89 Mio, (Previous year ₹ 14.53 Mio)) - Refer note 28.3			
Net cash generated from financing activities	С	79.59	1,075.55
Net increase/(decrease) in cash and cash equivalents during the	(A+B+C)	66.18	43.65
year			
Cash and cash equivalents at the beginning of the year		64.79	21.14
Cash and cash equivalents at the end of the year		130.97	64.79
Reconciliation of cash and cash equivalents with the			
Balance sheet			
Reconciliation of cash and cash equivalents as per Balance Sheet		273.75	191.34
(Refer Note 17)			
Less: Balances not considered as cash and cash equivalents as			
defined in AS 3 "Cash Flow Statements"			
- Margin money deposits		67.67	51.43
- Balance in unpaid dividend accounts		0.11	0.12
- Balance held in earmarked accounts(Refer Note 17(i))		75.00	75.00
Net Cash and cash equivalents at the end of the year		130.97	64.79

### Note

The cash flow statement reflects the combined cash flows pertaining to continuing and discontinuing operations. See accompanying notes forming part of the financial statements

In terms of our report attached For DELOITTE HASKINS & SELLS Chartered Accountants

For and on Behalf of the Board of Directors

V. Srikumar
Partner
Managing Director &
Chief Executive Officer

**Dr. Gautam Kumar Das**Joint Managing Director

Chief Financial Officer

P R Kannan

**Preetham Hebbar**Company Secretary

### forming part of the financial statements

#### Note

### 1 SIGNIFICANT ACCOUNTING POLICIES

### 1.1 Basis of accounting and preparation of financial statements

The financial statements of SeQuent Scientific Limited ('the Company') have been prepared, in accordance with Generally Accepted Accounting principles in India (Indian GAAP), to comply with the Accounting Standards specified under Section 133 of the Companies Act, 2013, read with Rule 7 of the Companies (Accounts) Rules, 2014 and the relevant provisions of the Companies Act, 2013 ("the 2013 Act") / Companies Act, 1956 ("the 1956 Act"), as applicable except for certain assets and liabilities which are measured on fair value basis as permitted by the Scheme of Arrangement approved by the Honorable High Court of Karnataka and the relevant provisions of the Companies Act, 2013. The Financial Statements have been prepared on accrual basis under the historical cost convention except for certain categories of fixed assets that are carried at revalued amounts. The accounting policies adopted in the preparation of the financial statements are consistent with those followed in the previous year.

### 1.2 Tangible fixed assets

Fixed assets are carried at cost less accumulated depreciation and impairment losses, if any. The cost of fixed assets includes interest on borrowings attributable to acquisition of qualifying fixed assets up to the date the asset is ready for its intended use and other incidental expenses incurred up to that date. Exchange differences arising on restatement / settlement of long-term foreign currency borrowings relating to acquisition of depreciable fixed assets are adjusted to the cost of the respective assets and depreciated over the remaining useful life of such assets. Subsequent expenditure relating to fixed assets is capitalised only if such expenditure results in an increase in the future benefits from such asset beyond its previously assessed standard of performance.

Fixed assets retired from active use and held for disposal are stated at the lower of their net book value and net realisable value and are disclosed separately

### Capital work-in-progress:

Projects under which assets are not ready for their intended use and other capital work-in-progress are carried at cost, comprising direct cost, related incidental expenses and attributable interest.

### 1.3 Intangible assets

Intangible assets are carried at cost less accumulated amortisation and impairment losses, if any. The cost of an intangible assets comprises its purchase price, including any import duties and other taxes (other than those subsequently recoverable from the taxing authorities), and any directly attributable expenditure on making the asset ready for its intended use and net of any trade discounts and rebates. Subsequent expenditure on an intangible assets after its purchase / completion is recognised as an expense when incurred unless it is probable that such expenditure will enable the asset to generate future economic benefits in excess of its originally assessed standards of performance and such expenditure can be measured and attributed to the asset reliably, in which case such expenditure is added to the cost of the asset.

Refer Note 1.5 for accounting for research and development expenses.  $% \label{eq:continuous}%$ 

### 1.4 Depreciation/amortisation

Depreciation is provided under the straight-line method as per the useful life prescribed in Schedule II to the Companies Act, 2013 except in respect of the following categories of assets, in whose case the life of the assets has been assessed as under based on technical advice, taking into account the nature of the asset, the estimated usage of the asset, the operating conditions of the asset, past history of replacement, anticipated technological changes, manufacturers warranties and maintenance support, etc.

Nature of the assets	Useful life in years
Buildings	10 - 28
Plant and Machinery	5 - 12
Leasehold land	85 - 96
Leasehold property development	Over lease period

In the case of following intangible assets depreciation is provided/ amortised under the straight line method over the useful life of assets as follows:

Product and process development : 5 Years Acquired Software : 3 Years

The estimated useful life of the intangible assets and its amortisation period are reviewed at the end of each financial year and the amortisation method is revised to reflect the changed pattern.

With respect to assets carried at revalued amounts as permitted under the Scheme of amalgamation, depreciation is recorded under the straight line method over the balance remaining useful life of the assets.

### 1.5 Research and development costs

Revenue expenditure pertaining to research is charged to the Statement of Profit and Loss. Development costs of products are also charged to the Statement of Profit and Loss unless a product's technological feasibility has been established, in which case such expenditure is capitalised. The amount capitalised comprises expenditure that can be directly attributed or allocated on a reasonable and consistent basis to creating, producing and making the asset ready for its intended use. Fixed assets utilised for research and development are capitalised and depreciated in accordance with the policies stated for tangible fixed assets and intangible assets.

### 1.6 Impairment of assets

As at each Balance Sheet date, the carrying amount of fixed assets is tested for impairment if impairment conditions exist. An impairment loss is recognized when the carrying amount of an asset exceeds its recoverable amount. Recoverable amount is determined:

- in the case of an individual asset, at the higher of the net selling price and value in use.
- (b) in the case of cash generating units, at the higher of the unit's net selling price and the value in use.

Value in use is determined as the present value of estimated future cash flows from the continuing use of an asset and from its disposal at the end of its useful life."

### 1.7 Investments

Current investments are carried at lower of cost and fair market value. Provision is made to recognize decline, if any, in the carrying value

Long-term investments are carried individually at cost less provision for diminution, other than temporary in the value of the investment.

### 1.8 Inventory

Inventories comprise raw materials, packing materials, consumables, work in process, intermediates and finished goods. These are valued at the lower of cost and net realizable value. Cost is determined on First in First out basis as follows:

- Raw materials, packing materials and consumables
   At purchase cost including other cost incurred in bringing materials/consumables to their present location and condition
- (ii) Work in process and Intermediates
  At material cost, conversion costs and appropriate share of production overheads

### forming part of the financial statements

### (iii) Finished goods

At material cost, conversion costs and an appropriate share of production overheads and excise duty, wherever applicable.

#### 1.9 Revenue recognition

Revenue from export sales is recognized when significant risks and rewards of ownership is transferred on the basis of the shipping bills for exports. Revenue from domestic sales is recognized based on the transfer of significant risks and rewards of ownership which generally coincides with dispatch. Sales include excise duty and are stated net of discounts, other taxes, and sales returns.

Income from sale of technical know-how is recognized, when the risk and right to use is transferred to the buyer as per terms of contract

Income from technical service and other management fees is recognized when the services are completed as per the terms of the agreement and when no significant uncertainty as to its determination or realization exists.

Dividend income is recognised when the right to receive the same is established.

Interest income is recognised on an accrual basis.

Export incentives are accrued for based on fulfilment of eligibility criteria for availing the incentives and when there is no uncertainty in receiving the same.

### 1.10 Employee benefits

Short term employee benefits like provident fund, medical, leave travel, employee state insurance scheme etc., are accrued based on the terms of employment when services are rendered by the employees and charged as an expense to the statement of profit and lose.

Leave balances standing to the credit of the employees that are expected to be availed in the short term are provided for on full cost basis. Liability for unavailed leave considered to be long term is carried based on an actuarial valuation carried out at the end of financial year.

Liability for gratuity is funded with LIC and SBI Life Insurance Company Limited. Gratuity expenses for the year are accounted based on actuarial valuation carried out using Projected Unit Credit Method as at the end of the fiscal year. The obligation recognised in the balance sheet represents the present value of the defined benefit obligation as adjusted for unrecognized past service cost, and as reduced by the fair value of scheme assets. Any asset resulting from this calculation is limited to past service cost, plus the present value of available refunds and reductions in future contributions to the scheme.

### 1.11 Foreign currency transactions

### Initial recognition

Transactions in foreign currencies entered into by the Company and its integral foreign operations are accounted at the exchange rates prevailing on the date of the transaction or at rates that closely approximate the rate at the date of the transaction.

### Measurement of foreign currency monetary items at the Balance Sheet date

Foreign currency monetary items of the Company and its net investment in non-integral foreign operations outstanding at the Balance Sheet date are restated at the year-end rates.

In the case of integral operations, monetary assets and monetary liabilities, are translated at the exchange rate prevailing on the balance sheet date. Non-monetary items are carried at historical cost. Revenue and expense are translated at the average exchange rates prevailing during the year. Exchange differences arising out of these translations are charged to the statement of profit and loss.

### Treatment of exchange differences

Exchange differences arising on settlement / restatement of short-term foreign currency monetary assets and liabilities of the Company and its integral foreign operations are recognised as income or expense in the statement of profit and loss. The exchange differences on restatement / settlement of loans to non-integral foreign operations that are considered as net investment in such operations are accumulated in a Foreign currency translation reserve until disposal / recovery of the net investment.

The exchange differences arising on restatement / settlement of long-term foreign currency monetary items are capitalised as part of the depreciable fixed assets to which the monetary item relates and depreciated over the remaining useful life of such assets.

#### Accounting of forward contracts

Premium / discount on forward exchange contracts, which are not intended for trading or speculation purposes, are amortised over the period of the contracts if such contracts relate to monetary items as at the Balance Sheet date.

#### 1.12 Taxes on income

Income Tax comprises the current tax provision and the net change in the deferred tax asset or liability during the year.

Deferred tax assets and liabilities are recognized for the future tax consequences arising out of temporary differences between the carrying values of the assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates applicable on the Balance Sheet date. Deferred tax assets are recognised for timing differences of items other than unabsorbed depreciation and carry forward losses only to the extent that reasonable certainty exists that sufficient future taxable income will be available against which these can be realised. However, if there are unabsorbed depreciation and carry forward of losses, deferred tax assets are recognised only if there is virtual certainty that there will be sufficient future taxable income available to realise the assets. Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by the same governing tax laws and the Company has a legally enforceable right for such set off. Deferred tax assets are reviewed at each balance sheet date for their reliability.

Current tax is the amount of tax payable on the taxable income for the year as determined in accordance with the provisions of the Indian Income Tax Act, 1961.

Minimum alternative tax ('MAT') paid in accordance to the tax laws, which gives rise to future economic benefits in the form of adjustment of future tax liability, is considered as an asset if there is convincing evidence that the Company will pay normal income tax in future years. Accordingly, MAT is recognized as an assets in the balance sheet when it is probable that the future economic benefit associated with it will flow to the Company and asset can be measured reliably.

### 1.13 Leases

Lease arrangements, where the risks and rewards incident to ownership of an asset substantially vest with the lessor, are classified as operating leases and the lease rentals thereon are recognised in the statement of profit and loss on straight line basis.

### 1.14 Employee stock option scheme

Employee stock options are accounted in accordance with the guidelines stipulated by SEBI and Guidance Note on Accounting for Employee Share-based Payments. The difference between the closing market price of the shares underlying the options granted on the date of grant of option and the option price is expensed under employee benefit expenses over the vesting period.

### 1.15 Earnings per share (EPS)

In determining the Earnings per share, the Company considers the net profit after tax. The number of shares used in computing

### forming part of the financial statements

Basic Earnings per share is the weighted average number of equity shares outstanding during the year. The number of shares used in computing Diluted Earnings per share comprises the weighted average number of equity shares considered for deriving Basic earnings per share and also the weighted average number of equity shares that could have been issued on the conversion of all dilutive potential equity shares. Dilutive potential equity shares are deemed converted as of the beginning of the year unless issued at a later date.

### 1.16 Provisions and contingencies

A provision is recognized when the Company has a present legal or constructive obligation as a result of past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which reliable estimate can be made. Provisions (excluding retirement benefits) are not discounted to its present value and are determined based on best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimate. Contingent liabilities are not recognized but are disclosed in the notes to financial statements.

#### 1.17 Use of estimates

The preparation of the financial statements in conformity with the Accounting Standards generally accepted in India requires that the Management makes estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent liabilities as at the date of the financial statements and the reported amounts of revenue and expenses during the reported period. Management believes that the estimates used in preparation of financial statement are prudent and reasonable. Actual results could differ from those estimates and the estimates are recognised in the period in which the results are known/materialise.

### 1.18 Segment

Segments have been identified taking into account the nature of services, the differing risks and returns, the organizational structure and the internal reporting system. The Company prepares consolidated financial statements and segment information is disclosed in Consolidated financial statements.

### 1.19 Insurance claims

Insurance claims are accounted for on the basis of claims admitted / expected to be admitted and to the extent that there is no uncertainty in receiving the claims.

### 1.20 Borrowing costs

Borrowing costs include interest, amortisation of ancillary costs incurred and exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost. Costs in connection with the borrowing of funds to the extent not directly related to the acquisition of qualifying assets are charged to the Statement of Profit and Loss over the tenure of the loan. Borrowing costs, allocated to and utilised for qualifying assets, pertaining to the period from commencement of activities relating to construction / development of the qualifying asset upto the date of capitalisation of such asset is added to the cost of the assets. Capitalisation of borrowing costs is suspended and charged to the Statement of Profit and Loss during extended periods when active development activity on the qualifying assets is interrupted.

### 1.21 Cash flow statement

Cash flows are reported using the indirect method, whereby profit / (loss) before extraordinary items and tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating, investing and financing activities of the Company are segregated based on the available information.

### 1.22 Cash and cash equivalents (for purposes of cash flow statement)

Cash comprises cash on hand and demand deposits with banks.
Cash equivalents are short-term balances (with an original maturity of three months or less from the date of acquisition), highly liquid

investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

### 1.23 Operating Cycle

Based on the nature of products / activities of the Company and the normal time between acquisition of assets and their realisation in cash or cash equivalents, the Company has determined its operating cycle as 12 months for the purpose of classification of its assets and liabilities as current and non-current.

		As at 31 March 2015		As at 31	March 2014
		No. of Shares	₹ in Million	No. of Shares	₹ in Million
NO	TE 2 SHARE CAPITAL				
(a)	Authorised				
	Equity shares of ₹ 10 each	50,000,000	500.00	32,000,000	320.00
(b)	Issued				
	Equity shares of ₹ 10 each	30,485,191	304.85	27,335,191	273.35
(c)	Subscribed and fully paid up	30,485,191	304.85	27,335,191	273.35
	Equity shares of ₹ 10 each				
	Less: Amount receivable from SeQuent Scientific Employee Stock Option Scheme Trust (Being Face Value of 700,000 Equity Shares of ₹ 10 each allotted to the trust)		-		5.95
	Total		304.85		267.40

#### Notes:

### (i) Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting year:

	As at 31 March 2015		As at 31 M	larch 2014
	No. of Shares	₹in Million	No. of Shares	₹in Million
Equity Shares				
Shares outstanding at the beginning of the year	27,335,191	273.35	24,035,191	240.35
Add: Shares issued during the year (Refer note (a) below)	3,150,000	31.50	3,300,000	33.00
Shares outstanding at the end of the year	30,485,191	304.85	27,335,191	273.35

### Note:

(a) Conversion of 3,150,000 warrants issued during the year 2013-14 on preferential basis at a conversion price of ₹ 135.25 per equity share of the company as approved in the Extra Ordinary General Meeting dated January 14, 2014 (During the previous year conversion of 2,750,000 warrants issued on preferential basis at a conversion price of ₹ 172 per equity share of the company as approved in the Extra Ordinary General Meeting dated March 20, 2013 and 550,000 warrants issued on preferential basis at a conversion price of ₹ 135.25 per equity share of the company as approved in the Extra Ordinary General Meeting dated January 14, 2014).

### (ii) Terms/rights attached to equity shares

The Company has only one class of equity shares having a par value of ₹ 10 per share. Each holder of equity shares is entitled to one vote per share. Each equity shareholder is entitled to dividend in the Company. The dividend is proposed by the Board of Directors and is subject to the approval of the shareholders in the ensuing Annual General Meeting, except interim dividend.

In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the company, after distribution of all preferential amounts, if any. The distribution will be in proportion to the number of equity shares held by the shareholders.

The amount of dividend per share recognized as distributions to equity shareholders is Nil (31 March 2014 : ₹ Nil)

forming part of the financial statements

(iii) Details of shares held by each shareholder holding more than 5% shares

<b>Equity Shares</b>	As at 31 N	larch 2015	As at 31 M	farch 2014
Name of the shareholder	No. of shares held	% of holding	No. of shares held	% of holding
K R Ravishankar	5,579,986	18.30%	5,579,986	20.41%
Arun Kumar Pillai	5,579,993	18.30%	5,579,993	20.41%
Primera Partners Pte. Ltd	-	-	3,183,871	11.65%
Agnus Capital LLP	3,525,000	11.56%	2,425,000	8.87%
Chayadeep Ventures LLP	3,525,000	11.56%	2,425,000	8.87%
Satpal Khattar	1,191,610	3.91%	1,699,018	6.22%

- (iv) 582,500 shares (As at 31 March, 2014 700,000 shares) of ₹ 10 each are reserved towards outstanding employee stock options granted / available for grant. (Refer Note 29)
- (v) As at 31 March 2015 5,000,000 warrants (31 March 2014: 3,150,000) of  $\overline{\mathfrak{C}}$  10 each are outstanding to be converted into equivalent number of shares. (Refer Note 27.1)

			(₹ in Million)
		As at	As at
		31 March 2015	31 March 2014
NOT	E 3 RESERVES AND SURPLUS		
(a)	Capital reserve balance	10.65	10.65
(b)	Securities premium account		
	Opening balance	1,260.36	745.98
	Add: Premium on shares issued during the year	404.81	514.38
	Closing balance	1,665.17	1,260.36
(c)	Share options outstanding account		
	Opening balance	17.08	-
	Add: Amounts recorded on grants during	96.89	46.98
	the year		

			(₹ in Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 3 RESERVES AND SURPLUS		
	Less: Deferred stock compensation expense	(62.66)	(29.90)
	Closing balance	51.31	17.08
(d)	General reserve balance	144.44	144.44
(e)	Surplus/(Deficit) in statement of profit and loss		
	Opening balance	(1,303.93)	(159.77)
	Less: Depreciation on transition to Schedule II	4.40	-
	of the Companies Act, 2013 on tangible fixed		
	assets with nil remaining useful life as on April		
	1, 2014 (Refer Note 27.12)		
	Add: Profit / (Loss) for the year	413.07	(1,144.16)
	Closing balance	(895.26)	(1,303.93)
	Total	976.31	128.60

		(₹ in Million)
	As at	As at
	31 March 2015	31 March 2014
NOTE 4 LONG-TERM BORROWINGS		
Term loans		
From banks		
Secured	529.83	236.17
	529.83	236.17
From other parties		
Secured	37.14	668.57
Unsecured	3.47	5.60
	40.61	674.17
Total	570.44	910.34

### NOTE 4 LONG-TERM BORROWINGS (CONTD.)

 $(i) \qquad \text{Details of terms of repayment for the long-term borrowings and security provided in respect of the secured long-term borrowings:} \\$ 

						(₹ In Million)
Particulars	Security	Terms of repayment	As at 31 Ma	rch 2015	As at 31 Ma	rch 2014
			Secured	Unsecured	Secured	Unsecured
Term loans from banks:						
Indian Overseas Bank	First pari-passu charge on fixed assets of the Company (except for Company's property at Thane (West), Mumbai) and second pari-passu charge on current assets of the Company as a collateral.	Repayable in 22 quarterly Instalments, commencing from December 2014	216.89	-	236.17	-
RBL Bank Limited	First pari-passu charge on fixed assets of the Company (except for Company's property at Thane (West), Mumbai) and second pari-passu charge on current assets of the Company as a collateral.	Repayable in 15 quarterly Instalments, commencing from December 2014	152.94	-	-	-
RBL Bank Limited	First pari-passu charge on fixed assets of the Company (except for Company's property at Thane (West), Mumbai) and second pari-passu charge on current assets of the Company as a collateral.	Repayable in 20 quarterly Instalments, commencing from June 2015	160.00	-	-	-
Total - Term loans from banks			529.83	-	236.17	-

						(₹ In Million)
Particulars	Security	Terms of repayment	As at 31 Ma	rch 2015	As at 3	31 March 2014
			Secured	Unsecured	Secured	Unsecured
Term loans from other parties:						
Housing Development Finance Corporation Limited	Mortgage of land along with super structure of Company's properties at Ambernath, Mahad, Mangalore, Panoli and Tarapur	Loan fully repaid during the year	-	-	620.00	-
Housing Development Finance Corporation Limited	Mortgage of Company's property at Thane (West), Mumbai	Repayable in 28 quarterly Instalments, commencing from July 2012	37.14	-	48.57	-

### forming part of the financial statements

						(₹ In Million)
Particulars	Security	Terms of repayment	As at 31 Ma	rch 2015	As at 3	31 March 2014
			Secured	Unsecured	Secured	Unsecured
Department of Scientific and Industrial Research	Unsecured	Repayable annually over a period of five years commencing from March 2012 and March 2013	-	3.47	-	5.60
Total - Term loans from other			37.14	3.47	668.57	5.60

The interest on above term loans from other parties are linked to the respective lender's base rates which are floating in nature. As of 31 March 2015 the interest rates ranges from 6.35% to 13.35% per annum.

(ii) Details of long-term borrowings guaranteed by some of the promoters or others:

		(₹ In Million)
Particulars	As at	As at
Particulars	31 March 2015	31 March 2014
Term loans from banks	216.89	236.17
Term loans from other parties	37.14	668.57

(iii) The Company has defaulted in repayment of loans and interest in respect of the following:

Particulars	As at 31 M	As at 31 March 2015		arch 2014
	Period of ₹ in		Period of	₹in
	default	Million	default	Million
Term loans from other parties				
Principal	-	-	91 days	5.25
Interest	-	-	91 days	0.76

(iv) For the current maturities of long-term borrowings, refer 8 (a) in Other current liabilities.

		(₹ in Million)
	As at	As at
	31 March 2015	31 March 2014
NOTE 5 LONG TERM PROVISIONS		
Provision for employee benefits		
(i) Provision for gratuity (net)	48.53	49.65
(ii) Provision for compensated absences	23.99	24.39
Total	72.52	74.04

		_	(₹ in Million)
		As at 31 March 2015	As at 31 March 2014
NO'	TE 6 SHORT-TERM BORROWINGS	31 March 2015	31 March 2014
(a)	Loans repayable on demand		
	From banks		
	Secured (Refer note (i) below)	783.19	728.45
	Unsecured (Refer note (ii) below)	999.55	1,200.00
(b)	Loans from related parties		
	Unsecured	920.16	482.35
Tota	al	2,702.90	2,410.80

### Note

- (i) Working capital loan from banks are secured by a first pari-passu charge on current assets of the Company and a second pari-passu charge on fixed assets of the Company as a collateral
- (ii) Short-term borrowings of ₹ 468.04 million (31 March 2014 ₹ 728.45 million) are guaranteed by some of the Promoters of the Company in their personal capacities
- (iii) The Company has not defaulted in repayment of loans and interest.
- (iv) Unsecured short-term borrowings of ₹ 999.55 million (31 March 2014 ₹ 1,200 million) are secured against securities provided by entities owned by Promoters.

		(₹ in Million)
	As at	As at
	31 March 2015	31 March 2014
NOTE 7 TRADE PAYABLES		
Trade payable	698.11	1,353.80
Total	698.11	1,353.80

				(₹ in Million)
			As at	As at
NO	TEOO	THER CURRENT LIABILITIES	31 March 2015	31 March 2014
(a)		rent maturities of long-term debt (Refer	134.87	176.75
(d)		: (i) below)	134.07	1/0./3
(b)		rest accrued and due on borrowings		2.14
(c)		er payables		2.17
(0)	(i)	Statutory remittances	18.67	47.22
	(ii)	Payables on purchase of fixed assets	53.50	59.91
	(iii)	Advances from customers	11.31	14.75
	(iv)	Unclaimed dividends	0.11	0.12
	(v)	Other current liabilities	650.00	12.95
Tota	al		868.46	313.84
	Note	2:		
	(i)	Current maturities of long-term debt		
		(Refer Notes (i) and (ii) in Note 4 - Long-		
		term borrowings for details of security		
		and guarantee):		
		Particulars		
		Term loans		
		From banks		
		Secured		
		Central Bank of India	-	0.04
		Indian Overseas Bank	29.07	12.88
		RBL Bank Limited	93.04	=
			122.11	12.92
		From other parties		
		Secured		
		Housing Development Finance	11.43	161.43
		Corporation Limited		
		Unsecured		
		Department of Scientific and	1.33	2.40
		Industrial Research		
			12.76	163.83
Tota	al		134.87	176.75

			(₹ in Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 9 SHORT-TERM PROVISIONS		
(a)	Provision for employee benefits		
	Provision for compensated absences	5.08	6.03
		5.08	6.03
(b)	Provision - Others		
	Provision for tax (net of advance tax-	17.18	28.75
	₹ 28.32 Million) (as at 31 March 2014 is		
	₹ 30.99 Million)		
		17.18	28.75
Tota	al	22.26	34.78

Notes

forming part of the financial statements

Particulars					Gross block							Accum	Accumulated depreciation	ation			Net block	lock
	Balance	Additions	Assets	Effect of	Borrowing	Reclassified Deletions	Deletions	Disposed	Balance	Balance	Depreciation/	Amount		Deletions	Disposed	Balance	Balance	Balance
	as on 01 April		acquired (Refer	foreign	cost capitalised	as held for sale (Refer		slump	as on 31 March	as on 01 April	amortisation expense for	charged	as held for sale (Refer		under slump sale	as on 31 March	as at 31 March	asat 31 March
	+107		Note 30)	differences	(Netel 1100) 28.3)	Note 27.6)		Note 28.9 and 31)	CTOZ	4707	nie year		Note 27.6)		28.9 and 31)	77	202	707
Own assets																		
Freehold land	182.66	25.88	175.80						384.34								384.34	182.66
Leasehold land	341.40					134.96	20.15	89.88	97.61	23.15	4.06		13.22	1.05	5.95	66'9	90.62	318.25
Land development	0.78								0.78	90'0	0.02			90:0		0.02	0.76	0.72
Lease hold property-	1.16								1.16	69'0	0.43					1.12	0.04	0.47
development																		
Building	694.83	147.44	26.07	0.81	0.75	68.03	4.37	198.37	629.13	140.25	26.34	0.32	15.81	1.18	42.15	107.77	521.36	554.58
Furniture and fixtures	26.40	1.15		90:0		2.37	7.93	3.54	13.77	8.81	2.26	0.03	1.30	2.93	2.46	4.41	9:36	17.59
Office equipments	12.46	1.90		0.04	1	2.53	1.02	1.79	90.6	4.28	1.51	2.51	2.20	0.48	0.91	4.71	4.35	8.18
Computers	17.72	2.12	0.10	0.03		1.50	0.20	3.00	15.27	10.90	2.05	1.54	1.18	0.15	1.32	11.84	3.43	6.82
Plant and machinery	1,768.46	248.57	35.70	4.76	11.14	277.76	28.86	284.76	1,477.25	775.41	168.41		163.12	12.16	156.61	611.93	865.32	993.05
Vehicles	13.33		0.22	0.02			0.49	69:0	12.39	9.04	1.46			0.39	0.51	09:6	2.79	4.29
Total	3,059.20	427.06	267.89	5.72	11.89	487.15	63.02	580.83	2,640.76	972.59	206.54	4.40	196.83	18.40	209.91	758.39	1,882.37	2,086.61
Previous year	2,750.09	368.24		13.34	19.87		92.34		3,059.20	809.13	214.74			51.28		972.59	2,086.61	1,940.96

Net block	Balance Balance	as on as at	Town Area of the second	21 E	2015 2015 2014				221 08 124 67 110 68	124:0/	70:4:70	10:430	1.77
	Disposed	under			tefer Note	28.9 and 31)			4.16				0.57
Accumulated depreciation	ssified	as held for Deletions			Note 26 and (F	Note 27.6) 2a			13.26				
ccumulated	int Reclassified												
Ac	n Amount	n charged				earnings			4				4
	Depreciation	/amortisation		expense tor	the year				57.04				2.44
	Balance	as on	10 mg 70	01 April	2014				191.46				19.95
	Balance	as on	7 16 16	31 March	2015				355.75				23.59
	Disposed	under	1	dunis	sale (Refer	Note 28.9	and 31)		6:36				0.78
		Deletions											
	Reclassified	as held for	To the factor of	sale (Keter	Note 26 and	Note 27.6)			13.26				
Gross block	Borrowing	cost	1000	capitalised	(Refer note	28.3)							
Ö	Effect of	foreign	1000	currency	exchange	differences							10:00
	Assets	acomired	no tenhan	(Keter	Note 30)	•							
	Additions								73.26				2.40
	Balance	38.00	1000	01 April	2014				302.14				21.96
Particulars								ternally generated	Product process		development	development	development thers Acquired software

### forming part of the financial statements

	Year ended 31 March 2015	Year ended 31 March 2014
NOTE 10 C DEPRECIATION AND AMORTISATION		
Depreciation and amortisation for the year on tangible assets as per Note 10 A	206.54	214.74
Amortisation for the year on intangible assets as per Note 10 B	59.48	58.33
Less: Depreciation and amortisation relating to discontinuing operations (Refer Note 28.9)	14.31	39.42
Less: Depreciation capitalised for intangible assets developed (Refer Note 28.8)	2.27	1.81
Depreciation and amortisation relating to continuing operations	249.44	231.84

				(₹	In Million)
			Year ended		
	31 March 2015	31 March 2014	31 March 2013	31 March 2012	31 March 2011
NOTE 10 D DETAILS OF SUMS ADDED TO ASSETS ON REVALUATION DURING THE PRECEDING 5 YEARS:					
Opening balance					
Leasehold land	292.03	295.84	299.65	303.46	-
Buildings	110.96	115.92	120.88	125.84	-
	402.99	411.76	420.53	429.30	-
Added on revaluation					
Leasehold land	-	-	-	-	305.08
Buildings	-	-	-	-	128.32
	-	-	-	-	433.40
Date					1 October 2009
Amount					433.40
Disposed under Slump sale					
Leasehold land	76.24	-	-	-	-
Buildings	51.14	-	-	-	-
	127.38	-	-	-	-
Date	31 July				
	2014				
Amount	79.94				
Date	30 November				
	2014				
Amount	47.44				
Balance as at 31 March (Net Block)					
Leasehold land	213.17	292.03	295.84	299.65	303.46
Buildings	56.89	110.96	115.92	120.88	125.84
	270.06	402.99	411.76	420.53	429.30

			(₹ In Million)
		As at	As at
		31 March 2015	31 March 2014
NOT	TE 11 NON-CURRENT INVESTMENTS		
Trad	le investments (valued at cost unless stated		
othe	rwise)		
Unq	uoted equity instruments		
Α	Investment in equity instruments of		
	subsidiaries		
i)	SeQuent Global Holdings Limited	9.08	9.08
	185,108 (31 March 2014: 185,108) Equity Shares		
	of USD 1 each fully paid-up		
	Less: Provision for other than temporary	9.08	9.08
	diminution in value		

		As at 31 March 2015	(₹ In Million) As at 31 March 2014
NOT	TE 11 NON-CURRENT INVESTMENTS (CONTD.)	0114drc112013	011/1010112011
ii)	SeQuent Research Limited	142.09	142.09
	4,410,000 (31 March 2014: 4,410,000) Equity		
	Shares of ₹ 10 each fully paid-up		
iii)	Galenica B.V.	4.92	4.92
	47,935 (31 March 2014: 47,935) Equity Shares		
	of Euro 1 each fully paid-up		
	Less: Provision for other than temporary diminution in value	4.92	4.92
			-
iv)	SeQuent Antibiotics Private Limited	0.10	0.10
	10,000 (31 March 2014: 10,000) Equity Shares		
,	of ₹ 10 each fully paid-up		
V)	SeQuent Oncolytics Private Limited	0.10	0.10
	9,999 (31 March 2014: 9,999) Equity Shares of		
-1	₹ 10 each fully paid-up		0.40
Vi)	Elysian Life Sciences Private Limited	0.10	0.10
	10,000 (31 March 2014: 10,000) Equity Shares		
	of ₹ 10 each fully paid-up	010	0.10
	Less: Provision for other than temporary diminution in value	0.10	0.10
		-	-
vii)	Elysian Life Sciences Mauritius Limited	63.97	63.97
	1,016,000 (31 March 2014: 1,016,000) Equity		
	Shares of USD 1 each fully paid-up		
	Less: Provision for other than temporary	63.97	63.97
	diminution in value		
.:::\	CoOrrest Denome Drivete Limited /Defear Nate	201.40	402.02
/111)	SeQuent Penems Private Limited (Refer Note (a) below)	201.40	402.83
	4,038,328 (31 March 2014: 8,076,653 ) shares of		
	₹ 10 each fully paid-up		
	Less: Provision for other than temporary	43.43	95.55
	diminution in value	70.70	75.55
	diffilation in value	157.97	307.28
ix)	Alivira Animal Health Ltd	950.50	200.50
11/1	27,450,000 (31 March 2014: 20,050,000 )	730.30	200.50
	shares of ₹ 10 each fully paid-up		
	brares of Cio each rany paid up	1,250.76	650.07
3	Investment in equity instruments of other		
	entities		
i)	Shasun Pharmaceuticals Limited	385.00	-
	3,500,000 (31 March 2014: NIL ) shares of ₹ 2		
	per share fully paid-up		
ii)	Shasun Pharmaceuticals Limited	195.25	-
	(Refer note (b) below)	580.25	
2	Other investments	300.23	
i)	Panoli Enviro Tech Ltd.		0.24
.,	Nil (31 March 2014: 23,700) Equity Shares of		0.24
	₹ 10 each fully paid-up		
ii)	Ambarnath Chemical Manufacturers	0.01	0.01
	1,000 (31 March 2014: 1,000) Equity Shares of		0.01
	₹ 10 each fully paid-up		
iii)	Tarapur Industrial Manufacturers	0.04	0.04
,	2,000 (31 March 2014: 2,000) Equity Shares of		
	₹ 10 each fully paid-up		
	/ A A	0.05	0.29
)	Other Non current Investments		
	Investment in government securities		
)	National Saving Certificate	0.02	0.02
ii)	NSC VIII Issue - Tarapur	0.06	0.06
		0.08	0.08
	Total (A + B + C + D)	1,831.14	650.44

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		(₹ In Million)
	As at	As at
	31 March 2015	31 March 2014
NOTE 11 NON-CURRENT INVESTMENTS (CONTD.)		
Aggregate amount of unquoted investments	1,567.64	824.06
Aggregate amount of quoted investments	385.00	-
Aggregate market value of listed and quoted	1,303.40	-
investments		
Aggregate provision for diminution in value of	121.50	173.62
investments		

### Note:

- (a) Pursuant to Order of Honourable High Court of Karnataka, the Share Capital of SeQuent Penems Private Limited reduced from 8,076,653 to 4,038,327 shares of ₹ 10 each. Consequently, proportionate investment value in SeQuent Penems Private Limited is reduced from ₹ 402.83 Millions to ₹ 201.40 Millions and amount written off is included under exceptional items (Refer note 26)
- (b) Trade investment in equity instruments of other entities includes ₹ 195.25 Million (31 March 2014: Nil) investment made in Shasun Pharmaceuticals Limited towards 25% of amount paid for subscription of 7,100,000 of warrants at a price of ₹ 110 per warrant. Each warrant is convertible into one equity share of face value of ₹ 2 each on payment of balance subscription amount of ₹ 585.75 Million on or before 28 November 2015. (Refer note 27.2 (ii)(b))

NOTE 12 LONG-TERM LOANS AND ADVANCES

(₹ In Million)
As at

31 March 2014

2014: ₹ 1.35 million)

As at 31 March 2015

(Un	secured, considered good)		
(a)	Capital advances	2.80	121.75
(b)	Security deposits	40.82	32.55
(c)	Security deposits to related parties (Refer note 28.2)	2.27	2.27
(d)	Advance income tax (net of provisions ₹ 111.70 million (As at 31 March, 2014 ₹ 112.95 million)	31.30	19.50
(e)	MAT credit entitlement		
	Opening balance	72.96	72.96
	Less: Reversal of MAT credit of prior years	27.21	-
	Closing balance	45.75	72.96
(f)	Prepaid expenses	21.90	7.12
	Total	144.84	256.15
			(₹ In Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 13 OTHER NON-CURRENT ASSETS		
(Un	secured, considered good)		
Mai	rgin money deposits	5.41	9.50
Tota	al	5.41	9.50

			(₹ In Million)
		As on	As on
110		31 March 2015	31 March 2014
	TE 14 CURRENT INVESTMENTS		
	rent investments (valued at lower of cost estimated net realisable value)		
A	Quoted equity instruments		
i)	Agrodutch Industries Limited	0.34	0.34
	36,250 (31 March 2014: 36,250) Equity		
	Shares of ₹ 10 each fully paid-up		
ii)	Transchem Limited	0.43	0.43
	32,500 (31 March 2014: 32,500) Equity		
	Shares of ₹ 10 each fully paid-up		

			(₹ In Million)
		As on 31 March 2015	As on 31 March 2014
NO	TE 14 CURRENT INVESTMENTS (CONTD.)		
iii)	N B Footware Limited	-	-
	100,000 (31 March 2014: 100,000) Equity		
	Shares of ₹ 10 each fully paid-up		
iv)	Techindia Nirman Limited (Formerly	-	=
	known as Nath Seed Limited)		
	18,270 (31 March 2014: 18,270) Equity		
	Shares of ₹ 10 each fully paid-up		
V)	Nath Bio Genes (I) Limited	<u>-</u>	-
	6,930 (31 March 2014: 6,930) Equity		
	Shares of ₹ 10 each fully paid-up		
vi)	Agritech (India) Limited		-
	6,300 (31 March 2014: 6,300) Equity		
	Shares of ₹ 10 each fully paid-up		
В	Current investments (valued at lower of		
	cost and fair value)		
	Unquoted equity instruments		
	Aditya Investment & Communication	-	-
	Limited		
	58,800 (31 March 2014: 58,800) shares of		
	₹ 10 each fully paid-up		
	Total	0.77	0.77
	Aggregate amount of quoted investments: Market value: ₹ 1.72 million (31 March	0.77	0.77

			(₹ In Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 15 INVENTORIES		
(At	lower of cost and net realisable value)		
(a)	Raw materials and packing materials	180.98	265.90
	Goods-in transit	47.02	84.55
		228.00	350.45
(b)	Work-in-progress and intermediates	201.56	320.62
	(Refer note (i) below)		
(c)	Finished goods	232.77	262.79
	Goods-in transit	0.98	74.32
		233.75	337.11
(d)	Fuel	5.53	4.33
	Total	668.84	1,012.51
Not	e:		
(i)	Details of inventory of work-in-progress and		
	intermediates:		
	Bulk drugs	201.56	304.84
	Formulations	-	0.87
	Speciality chemicals	-	14.91
	Total	201.56	320.62

			(₹ In Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 16 TRADE RECEIVABLES		
(a)	Trade receivables outstanding for a period		
	exceeding six months from the date they are		
	due for payment		
	Unsecured, considered good	28.31	11.59
	Unsecured, considered doubtful	23.90	29.82
		52.21	41.41
	Less: Provision for doubtful debts	23.90	29.82
		28.31	11.59



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			(₹ In Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 16 TRADE RECEIVABLES		
(b)	Other trade receivables		
	Unsecured, considered good	959.34	785.00
	Unsecured, considered doubtful	-	1.69
		959.34	786.69
	Less: Provision for Doubtful Debts	-	1.69
		959.34	785.00
	Total	987.65	796.59

### Note:

- (i) Trade receivables include debts due from related party (Refer note 28.2)
- (ii) Opening provision for doubtful debts of ₹ 20.71 Million has been transferred on disposal of Vet Formulation division(Refer note 31)

		Year ended 31 March 2015	(₹ In Million) Year ended 31 March 2014
NO	TE 17 CASH AND CASH EQUIVALENTS		
(a)	Cash on hand	0.43	0.61
(b)	Cheques, drafts on hand	-	4.31
(c)	Balances with banks		
	In current accounts (Refer note (i) below)	205.33	134.02
	In EEFC accounts	0.21	0.85
	In earmarked accounts		
	- Unpaid dividend accounts	0.11	0.12
	- Margin money deposits (Refer note (ii) below)	67.67	51.43
	Total	273.75	191.34

### Note:

- (i) Balance with banks in current account includes ₹ 75.00 million (31 March 2014 ₹ 75.00 million) which has restrictions on utilisation of funds for capital projects.
- (ii) Balances in margin money deposits are held as security against borrowings, guarantees and other commitments.

		Year ended 31 March 2015	(₹ In Million)  Year ended 31 March 2014
NO	TE 18 SHORT-TERM LOANS AND ADVANCES		
Α	Unsecured, considered good		
(a)	Loans and advances to related parties (Refer note 28.2)	7.96	7.19
(b)	Advances to suppliers	16.13	22.74
(c)	Security deposits to related parties (Refer note 28.2)	-	26.10
(d)	Advances to employees	0.12	1.37
(e)	Loans and advances to others	0.11	0.11
(f)	Balances with government authorities	278.50	274.69
(g)	Prepaid expenses	20.43	20.30
		323.25	352.50
В	Unsecured, considered doubtful		
(a)	Loans and advances to related parties (Refer note 28.2)	263.18	111.55
(b)	Loans and advances to others	9.61	9.61
		272.79	121.16
	Less: Provision for doubtful advances	272.79	121.16
	Total	323.25	352.50
	Note:		
	Short-term loans and advances include		
	amounts due from related parties:		8.71
	Deesha Properties	-	
	Atma Projects	<del></del>	17.39 <b>26.10</b>

			(₹ In Million)
		Year ended 31 March 2015	Year ended 31 March 2014
NO	TE 19 OTHER CURRENT ASSETS		
(a)	Debts due from related parties (Refer note 28.2)	10.29	0.11
(b)	Interest accrued on fixed deposits	3.03	3.54
(c)	Fixed assets held for sale (Refer Note 27.6)	150.00	-
(d)	Claims receivable	6.21	13.87
(e)	Receivables on sale of fixed assets		1.63
	Total	169.53	19.15

			(₹ in Million)
		Year Ended 31 March 2015	Year Ended 31 March 2014
NO	TE 20 REVENUE FROM OPERATIONS		
(a)	Sale of products (Refer Note (i) below)	3,462.78	3,579.20
(b)	Other operating revenues (Refer Note (ii) below)	564.58	18.81
		4,027.36	3,598.01
	Less: Excise Duty	185.00	188.46
	Total	3,842.36	3,409.55
(i)	Sale of products comprises:		
(a)	Manufactured goods		
	Bulk drugs	3,124.85	3,337.63
	Total - Sale of manufactured goods	3,124.85	3,337.63
(b)	Traded goods		
	Bulk drugs	61.01	-
	Chemicals	91.92	53.11
	Total - Sale of traded goods	152.93	53.11
	Add: Excise duty	185.00	188.46
	Total - Sale of products	3,462.78	3,579.20
(ii)	Other operating revenues comprises:	-	-
	Sale of scrap	5.12	3.70
	Sale of Import licences	39.33	7.86
	Sale of Intellectual property rights	251.40	-
	Technical service / other management fees	210.75	-
	Licensing fees	15.19	-
	Reimbursement of expenses	32.51	-
	Duty drawback and other export incentives	10.28	7.25
	Total - Other operating revenues	564.58	18.81

			(₹ in Million)
		Year ended 31 March 2015	Year ended 31 March 2014
NO	TE 21 OTHER INCOME		
(a)	Interest income (Refer note (i) below)	5.51	15.85
(b)	Net gain on sale of investments		
	Current investments	-	0.11
	Non current investments		
(c)	Profit on sale of fixed assets (net)	8.32	16.12
(d)	Profit on sale of Business Unit	-	-
(e)	Net gain on foreign currency transactions and translation	-	-
(d)	Other non-operating income (Refer note (ii) below)	17.44	20.10
(e)	Dividend Income	4.29	-
	Total	35.56	52.18
(i)	Interest income comprises:		
	Interest from banks on:		
	deposits	4.86	6.65
	Interest on loans and advances		
	subsidiaries	0.09	8.31
	others	-	0.89
	Interest on security deposits	0.56	
	Total - Interest income	5.51	15.85

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			(₹ in Million)
		Year ended 31 March 2015	Year ended 31 March 2014
NOI	TE 21 OTHER INCOME	31 March 2013	51 March 2014
ii)	Other non-operating income comprises:		
/	Insurance claim received	0.21	0.70
	Liabilities / provisions no longer required	15.16	2.98
	written back	13.10	2.70
	Reimbursement of expenses		16.42
	Rental income (Refer note 28.4 (b))	1.30	-
	Miscellaneous Income	0.77	-
		17.44	20.10
			(₹ In Million)
		Year ended	Year ended
		31 March 2015	31 March 2014
NOT	TE 22.A COST OF MATERIALS CONSUMED		
Ope:	ning stock	299.37	252.07
Add	: Purchases	1,633.34	1,962.74
Less	: Closing stock	228.00	299.37
Cost	of materials consumed	1,704.71	1,915.44
Mat	erials consumed comprises:		
Solv	ents	391.35	500.79
Che	micals	1,313.36	1,414.65
Tota	ıl	1,704.71	1,915.44
		Year ended 31 March 2015	(₹ In Million)  Year ended 31 March 2014
NOT	TE 22.B PURCHASES OF STOCK-IN-TRADE		
Purc	chases of stock-in-trade	136.86	53.75
	ıl	136.86	53.75
Tota			30.73
	chases of stock-in-trade comprises:		30.73
Purc	chases of stock-in-trade comprises:	40.16	33.73
Purc Bulk	· · · · · · · · · · · · · · · · · · ·	40.16	
Puro Bulk Che	drugs		
Purc Bulk Chei Forr	drugs micals nulations		53.75 53.75
Purc Bulk Chei Forr	drugs micals nulations	96.70	53.75 - <b>53.75</b>
Bulk Che	drugs micals nulations	96.70 - 136.86 Year ended	53.75 53.75 (₹ In Million) Year ended
Purce Bulk Cher Forr Tota	R drugs micals mulations al  TE 22.C CHANGES IN INVENTORIES OF ISHED GOODS AND WORK-IN-PROGRESS & ERMEDIATES	96.70	53.75
Purce Bulk Cher Forr Tota NOT FINI INTI	R drugs micals mulations al  TE 22.C CHANGES IN INVENTORIES OF ISHED GOODS AND WORK-IN-PROGRESS & ERMEDIATES ning stock	96.70 - 136.86 Year ended 31 March 2015	53.75 53.75 (₹ In Million) Year ended 31 March 2014
Purco Bulk Cher Forr Tota NOT INT INT	Redrugs micals mulations al  TE 22.C CHANGES IN INVENTORIES OF ISHED GOODS AND WORK-IN-PROGRESS & ERMEDIATES ning stock Work-in-progress and intermediates	96.70 - 136.86 Year ended 31 March 2015	53.75 53.75 (₹ In Million) Year ended 31 March 2014
Purco Bulk Cher Forr Tota NOT INT INT	R drugs micals mulations al  TE 22.C CHANGES IN INVENTORIES OF ISHED GOODS AND WORK-IN-PROGRESS & ERMEDIATES ning stock	96.70 - 136.86 Year ended 31 March 2015	53.75  53.75  (₹ In Million)  Year ended 31 March 2014  214.27  228.94
Purc Bulk Chei Forr Tota NOT FINI INT Ope	R drugs micals mulations  I  TE 22C CHANGES IN INVENTORIES OF ISHED GOODS AND WORK-IN-PROGRESS & ERMEDIATES ming stock  Work-in-progress and intermediates Sinished goods	96.70 - 136.86 Year ended 31 March 2015	53.75  53.75  (₹ In Million)  Year ended 31 March 2014  214.27  228.94
Purc Bulk Chei Forr Tota NOT INT Ope:	k drugs micals mulations d  TE 22.C CHANGES IN INVENTORIES OF ISHED GOODS AND WORK-IN-PROGRESS & ERMEDIATES ming stock  Work-in-progress and intermediates Pinished goods  sing stock	96.70 - 136.86 Year ended 31 March 2015 304.84 220.79 525.63	53.75  53.75  (₹ In Million  Year ended 31 March 2014  214.27  228.94  443.21
Purce	R drugs micals mulations d  TE 22.C CHANGES IN INVENTORIES OF ISHED GOODS AND WORK-IN-PROGRESS & ERMEDIATES ning stock Work-in-progress and intermediates Pinished goods  sing stock Work-in-progress and intermediates	96.70 136.86 Year ended 31 March 2015 304.84 220.79 525.63	53.75  53.75  (₹ In Million)  Year ended 31 March 2014  214.27  228.94  443.21
Purce Bulk Chee Forr Tota  NOT FINI INT Ope:  Clos	k drugs micals mulations d  TE 22.C CHANGES IN INVENTORIES OF ISHED GOODS AND WORK-IN-PROGRESS & ERMEDIATES ming stock  Work-in-progress and intermediates Pinished goods  sing stock	96.70 136.86 Year ended 31 March 2015 304.84 220.79 525.63 201.56 233.75	53.75  53.75  (₹ In Million)  Year ended 31 March 2014  214.27  228.94  443.21  304.84  220.79
Purce Bulk Cheir Form Tota NOT FINI INT Ope Clock F	R drugs micals mulations d  TE 22.C CHANGES IN INVENTORIES OF ISHED GOODS AND WORK-IN-PROGRESS & ERMEDIATES ning stock Work-in-progress and intermediates Pinished goods  sing stock Work-in-progress and intermediates	96.70 136.86 Year ended 31 March 2015 304.84 220.79 525.63	53.75  53.75  (₹ In Million)  Year ended 31 March 2014  214.27  228.94  443.21

	Year ended 31 March 2015	(₹ In Million)  Year ended 31 March 2014
NOTE 23 EMPLOYEE BENEFITS EXPENSE		
Salaries and wages	315.84	282.40
Contributions to provident fund and other funds	19.26	20.62
Expense on employee stock option scheme	44.57	17.08
Staff welfare expenses	18.79	15.38
Total	398.46	335.48

		(₹ In Million)
	Year ended 31 March 2015	Year ended 31 March 2014
NOTE 24 FINANCE COSTS		
Interest expense on borrowings	402.99	281.98
Other borrowing costs	30.71	23.11
Total	433.70	305.09

		(₹ In Million)
	Year ended	Year ended
NOTE OF OTHER WINDS	31 March 2015	31 March 2014
NOTE 25 OTHER EXPENSES		045.54
Power, water and fuel	206.81	217.71
Consumables	43.07	54.06
Conversion and processing charges	163.25	174.91
Contract labour charges	100.62	115.20
Freight and forwarding	40.12	52.30
Rent including lease rentals	9.75	30.11
(Refer note 28.4a)		
Rates and taxes	17.26	17.30
Communication expenses	10.97	8.37
Repairs and maintenance		
Building	14.58	12.44
Machinery	55.65	46.56
Others	41.58	34.49
Insurance	8.61	8.51
Travelling and conveyance	23.14	25.39
Advertisement and selling expenses	3.43	9.53
Commission on sales	13.51	17.20
Legal and professional fees	55.62	61.23
Payments to auditors (Refer Note (i) below)	4.53	3.89
Analytical charges	66.62	58.65
Bad trade receivables written off	5.89	1.09
Bad loans and advances written off	6.11	22.02
Provision for doubtful trade receivables	11.48	0.25
Provision for doubtful loans and advances	-	80.55
Provision for diminution in investment	-	0.10
Provision for Intangible assets		8.83
Fixed assets written off	16.36	14.40
Net loss on foreign currency transactions	11.58	101.18
and translation	11.50	101.10
Increase/(Decrease) of excise duty on	(6.87)	(0.65)
inventory	(0.07)	(0.03)
Other expenses	48.11	55.31
Total	971.78	1.230.93
Notes:	- 77270	1,200.70
(i) Payments to the auditors comprises		
(net of service tax input credit)		
(a) As auditors - statutory audit	4.00	3.00
(including fees for undertaking	4.00	0.00
Limited reviews)		
Fee for certification and other	0.30	0.63
services	0.00	0.00
Reimbursement of expenses	0.10	0.12
(b) Payment to cost auditor	0.13	0.12
(D) I AVIIICIII IO COSI AUGIIOI	0.13	0.14



### forming part of the financial statements

			(₹ In Million)
		Year ended 31 March 2015	Year ended 31 March 2014
NO	TE 26 EXCEPTIONAL ITEMS		
	ninution in investment in subsidiaries er note (i(b) below)	72.28	159.50
Bad	advances and receivables written off		207.83
	er note (i) below)		
	ashment of bank guarantee	-	243.44
	er note (i) below)		
	ected loss due to disposal of Ambernath plant (Refer	166.66	-
	e (i) (a) below)	200.04	(40.77
Tota		238.94	610.77
Not			
(i)	Exceptional Items consists of:		
(a)	The Company has decided to shutdown the	166.66	-
	operations at its Ambernath plant. Expected loss		
	due to assets held for disposal being lower of net		
	book value and net realisable value of ₹ 140.32 Million has been recognised immediately. The		
	loss also includes ₹ 26.34 Million towards other		
	expenses incurred on closing the operations.		
(b)	Sequent had developed certain non-infringing		
(U)	technologies/IPs in the complex area of Penems.		
	However, the implementation of project got delayed		
	due to delays in environmental approval from		
	Government of India. Further, post the change of		
	control of our key customer for the business, the		
	Company is uncertain of their continued interest		
	in the project. Given the significant additional		
	investments involved to complete the project, the		
	Company has decided to discontinue the project and		
	write-down the related cost and investments.		
	Diminution in investment (net)	149.31	95.53
	Bad advances and receivables written off/ (written back)	(77.03)	157.83
	Encashment of bank guarantee	-	228.65
(c)	The Company had given corporate guarantees to		
	Triodos Sustainable Trade Fund (the Fund) towards		
	credit facilities availed by its stepdown subsidiaries		
	(Vedic Fanxipang Pharma Chemic Company Ltd and		
	Elysian Life Sciences Mauritius Ltd) amounting to		
	USD 1.30 Million and USD 2.20 Million respectively.		
	On account of default, the same have been encashed		
	by said fund and the balances outstanding amount		
	of USD 0.23 Million (₹ 14.79 Million ) and USD 1.01		
	Million (₹ 63.97 Million for the year) have been		
	paid by the Company and has been included in exceptional items above as follows:		
	Diminution in investment		63.97
	Encashment of bank guarantee		14.79
(d)	Advance paid for purchase of shares written off		14./7
(U)	Bad advances and receivables written off		50.00
_	Total	238.94	610.77
_	IUIAI	230,74	010.//

## NOTE 27 ADDITIONAL INFORMATION TO THE FINANCIAL STATEMENTS

### Note

### 27.1 Money received against share warrants

a) The Board of Directors of the Company on May 28, 2014 at its Board meeting pursuant to the approval given by the members of the Company at their Extraordinary General Meeting held on May 21, 2014 had resolved to create, offer, issue and allot up to 2,000,000 warrants to promoter group entities, convertible into 2,000,000 equity shares of ₹ 10/- each on a preferential allotment basis, pursuant to Sections 62(1) (c), 42 and other applicable provisions, if any of the Companies Act, 2013, at a conversion price of ₹ 222.15/- per equity share of the Company including a premium of ₹ 212.15/- per equity share, arrived at in accordance with the SEBI Guidelines in this regard and the application money amounting to ₹ 111.08 Million was received from the allottees. As on March 31, 2015 all the warrants were outstanding.

The balance application money as at March 31, 2015 amounting to ₹ 111.08 Million represents money received against 2.000.000 warrants.

b) The Board of Directors of the Company further by circular resolution on July 11, 2014 pursuant to the approval given by the members of the Company at their Extraordinary General Meeting held on July 1, 2014 had resolved to create, offer, issue and allot up to 3,000,000 warrants to promoter group entities, convertible into 3,000,000 equity shares of ₹ 10/- each on a preferential allotment basis, pursuant to Sections 62(1) (c), 42 and other applicable provisions, if any of the Companies Act, 2013, at a conversion price of ₹ 236/- per equity share of the Company including a premium of ₹ 226/- per equity share, arrived at in accordance with the SEBI Guidelines in this regard and the application money amounting to ₹ 177 Million was received from the allottees. As on March 31, 2015 all the warrants were outstanding.

The balance application money as at March 31, 2015 amounting to ₹ 177 Million represents money received against 3,000,000 warrants.

c) The warrants may be converted into equivalent number of shares on payment of the balance amount at any time on or before 28 November 2015 for (a) above and on or before 1st January 2016 for balance warrants in (b) above respectively. In the event the warrants are not converted into shares within the said period, the Company is eligible to forfeit the amounts received towards the warrants. The Company has sufficient authorised capital to cover the allotment of these shares.

### 27.2 Contingent liabilities and commitments

#### (i) Contingent liabilities

			(₹ In Million)
Par	ticulars	As at 31 March 2015	As at 31 March 2014
(a)	Claims against the Company not acknowledged as debts		
	Sales tax / Value added tax *	9.87	16.52
	Income tax *	78.51	53.50
	Service tax *	1.48	0.32
	Excise duty*	0.47	9.08
(b)	Guarantees		
	Guarantees to banks and financial institutions against credit facilities extended to subsidiaries (Refer note below)	1,532.60	500.00
(C)	Other money for which the Company is contingently liable		
	Bills receivables discounted with banks **	41.19	353.51

<sup>\*</sup> Outflow, if any, arising out of the said claim including interest, if any, would depend on the outcome of the decision of the appellate authority and the Company's right for future appeal before the judiciary.

### Note

- (a) The Company had given a corporate guarantee to State Bank of Hyderabad and State Bank of Travancore towards a credit facility availed by its subsidiary (Sequent Penems Private Limited) amounting to NIL (Previous Year ₹ 900 Million). Outstanding balance as on 31 March 2015 is ₹ NIL (31 March 2014 ₹ 228.65 Million). During the previous year, the same has been provided by the Company and shown under exceptional items under Note 26.
- (b) The Company has given a corporate guarantee to Export and Import Bank of India towards a credit facility availed by its subsidiary (Alivira Animal Health Limited) amounting to ₹1,250 Million. (Previous Year ₹1,250 Million). Outstanding balance as on 31 March 2015 is ₹1,237.50 Million (31 March 2014 ₹500 Million).

 $<sup>^{**}</sup>$  Outflow, if any, would depend on party not honouring the bill on due date and the company's further legal right.

### forming part of the financial statements

The Company has given a corporate guarantee to RBL Bank Limited towards a credit facility availed by its subsidiary (Alivira Animal Health Limited) amounting to ₹ 649.7 Million. (Previous Year ₹ NIL). Outstanding balance as on 31 March 2015 is ₹ 295.10 Million (31 March 2014 ₹ NIL).

### Commitments

			(₹ In Million)
Par	ticulars	As at 31 March 2015	As at 31 March 2014
(a)	Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances)		
	Tangible fixed assets	41.32	66.15
(b)	Unpaid amount towards subscription of 7,100,000 warrants of Shasun Pharmaceuticals	585.75	-

### 27.3 Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006

		Anak	(₹ In Million)
Part	iculars	As at 31 March 2015	As at 31 March 2014
(i)	Principal amount remaining unpaid to any supplier as at the end of the accounting year	0.68	0.51
(ii)	Interest due thereon remaining unpaid to any supplier as at the end of the accounting year	0.13	0.04
(iii)	The amount of interest paid along with the amounts of the payment made to the supplier beyond the appointed day	-	-
(iv)	The amount of interest due and payable for the year	0.13	0.04
(v)	The amount of interest accrued and remaining unpaid at the end of the accounting year		0.04
(vi)	The amount of further interest due and payable even in the succeeding year, until such date when the interest dues as above are actually paid	-	-

Dues to Micro and Small Enterprises have been determined to the extent such parties have been identified on the basis of information collected by the Management based on enquiries made by the Management with the creditors which have been relied upon by the auditors.

#### 27.4 Disclosure as per Clause 32 of the Listing Agreements with the Stock Exchanges

Loans and advances in the nature of loans given to subsidiaries, associates and others:

			(₹ In Million)
Name of the party	Relationship	Amount outstanding as at 31 March 2015	Maximum balance outstanding during the year
Sequent Global Holdings Limited	Subsidiary	0.74 (0.65)	0.74 (0.65)
Elysian Life Sciences Private Limited	Subsidiary	118.30 (117.57)	118.3 (117.57)
SeQuent Antibiotics Private Limited	Subsidiary	0.48 (0.53)	0.54 (1.65)
SeQuent Penems Private Limited	Subsidiary	151.63	151.63 (39.04)

Note: Figures in bracket relate to the previous year.

### 27.5 Details on derivatives instruments and unhedged foreign currency exposures

Outstanding forward exchange contracts entered into by the Company as on 31 March, 2015

Currency	Amount in US \$ in Million	Buy / Sell	Cross currency
USD	-	Buy	Rupees
	(1.30)		
USD	2.2	Sell	Rupees
	(0.63)		

Note: Figures in brackets relate to the previous year

The year-end foreign currency exposures that have not been hedged by a derivative instrument or otherwise are given below:

(₹	In	Mil	lic	n)
	1. /	204		

				(< In Million)
Foreign currency	As at 31 March 2015		As at 31 M	arch 2014
	Receivable (Payable)	Receivable/ (Payable in Foreign currency	Receivable/ (Payable)	Receivable/ (Payable in Foreign currency
Euro	5.90	0.09	26.12	0.32
USD	190.12	3.04	315.78	5.25
Euro	(1.13)	(0.02)	(7.68)	(0.09)
USD	(498.60)	(7.97)	(811.19)	(13.49)
Yen	-	-	(4.68)	(7.96)

### 27.6 Details of fixed assets held for disposal (lower of net book value and net realisable value)

		(₹ In Million)
Particulars	As at	As at
raiticulais	31 March 2015	31 March 2014
All assets including Leasehold land, Factory	150.00	-
building, Plant and machinery, Furniture and		
fixtures, Office equipments and computers at		
Ambernath plant		
Total	150.00	-

### 27.7 Value of imports calculated on CIF basis

		(₹ In Million)
Particulars	Year ended	Year ended
Particulars	31 March 2015	31 March 2014
Raw materials	739.21	1.099.40

### 27.8 Expenditure in foreign currency

		(₹ In Million)
Particulars	Year ended	Year ended
ratuculais	31 March 2015	31 March 2014
Legal and professional charges	6.77	4.26
Travelling and conveyance	3.57	2.85
Commission on sales	19.97	9.78
Interest expense on borrowings	16.28	14.49
Research and development	1.54	8.62
Others	2.75	4.10
Total	50.88	44.09

### 27.9 Details of consumption of imported and indigenous item

			(₹	f In Million)
	As at 31 Marc	h 2015	As at 31 Marc	h 2014
Particulars	₹ in Million	%	₹ in Million	%
Raw material				
Imported	921.35	49.58	1,115.30	45.97
Indigenous	936.92	50.42	1,310.60	54.03
Total	1,858.27	100.00	2,425.90	100.00

### forming part of the financial statements

### 27.10 Earnings in foreign exchange

		(₹ In Million)
Particulars	Year ended	Year ended
	31 March 2015	31 March 2014
Export of goods calculated on FOB basis	1,403.32	1,950.14
Interest income	0.10	0.06

### 27.11 Managerial Remuneration

Based on the revised approval received from the Central Government during the year, the Company has recovered excess salaries and allowances paid to its directors in the earlier years of ₹ NIL Million (Previous year ₹ 26.81 Million) and recognised it in the statement of profit and loss.

27.12 During the year, pursuant to the notification of Schedule II to the Companies Act, 2013 with effect from April 1, 2014, the Company has revised the estimated useful life of some of its assets to align the useful life with those specified in Schedule II. The details of previous and revised useful life are as follows:

		(₹ In Million)
Asset	Previous useful life in years	Revised useful life in years
Computers – End user devices like desktop, laptop	6	3
Office Equipment	20	5
Furniture and Fixtures	15	10
Vehicles	10	8

Pursuant to the transition provisions prescribed in Schedule II to the Companies Act, 2013, the Company has fully depreciated the carrying value of assets, net of residual value, where the remaining useful life of the asset was determined to be nil as on April 1, 2014, and has adjusted an amount of ₹ 4.40 Million against the Surplus/ (Deficit) in statement of profit and loss under Reserves and Surplus. (Refer note 3)

The depreciation expense in the Statement of Profit and Loss for the year is higher by  $\ref{3.45}$  Million consequent to the change in the useful life of the assets.

### Note

### 28.1 Employee benefit plans

### 28.1.a Defined contribution plans

The Company makes Provident Fund and Employee State Insurance Scheme contributions which are defined contribution plans, for qualifying employees. Under the Schemes, the Company is required to contribute a specified percentage of the payroll costs to fund the benefits. The Company recognised ₹ 22.01 Million (Year ended 31 March 2014 ₹ 25.01 Million) for Provident Fund contributions and ₹ 1.45 Million (Year ended 31 March 2014 ₹ 1.54 Million) for Employee State Insurance Scheme contributions in the Statement of Profit and Loss. The contributions payable to these plans by the Company are at rates specified in the rules of the schemes.

### 28.1.b Defined benefit plans

The Company has a defined Gratuity benefit plan. The following table summarizes the components of net employee benefit expenses recognised in the statement of profit and loss and the funded status and amounts recognised in the balance sheet for the plan.

		(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Components of employer expense		
Current service cost	8.83	8.50
Interest cost	5.34	4.64
Expected return on plan assets	(0.75)	(0.89)
Unrecognised past service cost - non vested benefits	-	-
Recognised past service cost - non vested benefits	-	-
Actuarial losses/(gains)	(0.28)	(0.84)
Total expense recognised in the Statement of Profit and Loss	13.14	11.41
Actual contribution and benefit payments for year		
Actual benefit payments	(3.13)	(4.76)
Actual contributions	0.50	
Net asset / (liability) recognised in the Balance Sheet		
Present value of defined benefit obligation	56.46	59.48
Fair value of plan assets	7.93	9.83
Funded status [Surplus / (Deficit)]	(48.53)	(49.65)
Net asset / (liability) recognised in the Balance Sheet	(48.53)	(49.65)
Change in defined benefit obligations (DBO) during the year		
Present value of DBO at beginning of the year	59.48	51.85
Current service cost	8.83	8.50
Interest cost	5.34	4.64
Acquistions/Business Combination	(13.76)	0.00
Actuarial (gains) / losses	(0.30)	(0.75)
Past service cost	-	-
Benefits paid	(3.13)	(4.76)
Present value of DBO at the end of the year	56.46	59.48
Change in fair value of assets during the year		
Plan assets at beginning of the year	9.83	13.61
Expected return on plan assets	0.75	0.89
Actual company contributions	0.50	-
Actuarial gain / (loss)	(0.02)	0.09
Benefits paid	(3.13)	(4.76)
Plan assets at the end of the year	7.93	9.83
Actual return on plan assets	0.72	1.00

### Composition of the plan assets is as follows:

The details with respect to the investment made by Fund managers (LIC and SBI Life) into major categories of plan assets have not been disclosed, as the same has not been provided by the Fund managers to the Company.

		(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Actuarial assumptions		
Discount rate	7.80%	9.20%
Expected return on plan assets	8.75%	8.75%
Salary escalation	12.00%	12.00%
Attrition	8.00%	8.00%
Mortality tables	IALM (2006-08)	IALM (2006-08)

### forming part of the financial statements

				(₹ ]	n Million)
Experience adjustments	2014-15	2013-14	2012-13	2011-12	2010-11
Experience (gain) / loss adjustments on plan liabilities	(6.25)	(0.75)	2.35	(5.15)	(1.08)
Experience gain / (loss) adjustments on plan assets	(0.02)	0.09	0.24	0.19	0.19

#### Notes

- The discount rate is based on the prevailing market yields of Government of India securities as at the Balance Sheet date for the estimated term of the obligations.
- The estimate of future salary increases considered, takes into account the inflation, seniority, promotion, increments and other relevant factors.
- 3. The Company's best estimate, as soon as it can reasonably be determined, of contributions expected to be paid to the plan during the annual period beginning after balance sheet date is ₹ NIL (31 March, 2014 ₹ NIL)
- Expected rate of return on plan assets is determined after considering several applicable factors such as the composition of plan assets, investment strategy, market scenerio, etc

#### 28.1.c

		(₹ In Million)
Actuarial assumptions for long-term compensated absences	Year ended 31 March 2015	Year ended 31 March 2014
Discount rate	7.80%	9.20%
Salary escalation	12.00%	12.00%
Attrition	8.00%	8.00%
Mortality tables	IALM (2006-08)	IALM (2006-08)

### Notes

- The discount rate is based on the prevailing market yields of Government of India securities as at the Balance Sheet date for the estimated term of the obligations.
- The estimate of future salary increases considered, takes into account the inflation, seniority, promotion, increments and other relevant factors.

### 28.2 Related Party Disclosures:

A List of related parties:

i) Wholly-owned subsidiaries:

SeQuent European Holdings Limited (step-down subsidiary)

SeQuent Research Limited

SeQuent Antibiotics Private Limited

SeQuent Global Holdings Limited

SeQuent Pharmaceuticals Private Limited (Formerly SeQuent Oncolytics Private Limited)

Elysian Life Sciences Private Limited

### i) Other subsidiaries:

Vedic Fanxipang Pharma Chemic Company Limited (wholly owned subsidiary of Elysian Life Sciences Private Limited) (Refer Note 2)

Elysian Life Sciences Mauritius Limited (step-down subsidiary) (Refer Note 3)

SeQuent Penems Private Limited

Alivira Animal Health Limited (Refer Note 4)

Provet Veteriner Ürünleri San. ve Tic. A.Ş. (with effect from 03 November 2014)

### iii) Key Management Personnel

Mr. K.R.Ravishankar, Director(Upto 29 September 2014)

Mr. Manish Gupta, Chief Executive Officer & Managing Director (with effect from 12 November 2014)

Dr. Gautam Kumar Das, Joint Managing Director

#### iv) Enterprises owned or significantly influenced by key management personnel and relative of key management personnel:

Strides Arcolab Limited

Atma Projects

Agnus Holdings Private Limited

Latitude Projects Private Limited

Chayadeep Properties Private Limited

Deesha Properties

Agnus Capital LLP

Chayadeep Ventures LLP

Pronomz Ventures LLP

### Note:

- Related parties are as identified by the Company and relied upon by the Auditors.
- 2 Vedic Fanxipang Pharma Chemic Company Limited has been disposed during the year.
- 3 Elysian Life Sciences Mauritius Limited was voluntarily wound up during the year.
- 4 Alivira Animal Health Limited was incorporated on 30 September 2013. The shareholding as at March 31, 2015 is 91.92% as compared to 100% in the previous year.

forming part of the financial statements

	Nature of Transactions		Wholly Owned Subsidiaries	Subsidiaries	Other Subsidiaries	sidiaries	Key Management Personnel	nt Personnel	Enterprises owned or Significantly influenced by Key Management Personnel or their relatives	Significantl anagement relatives
Page			Year ended 31.03.2015	Year ended 31.03.2014	Year ended 31.03.2015	Year ended 31.03.2014	Year ended 31.03.2015	Year ended 31.03.2014		Year ended 31.03.2014
Packed State	Fransactions for the year									
Styling Styling Limited         2004.18         2004.08         2004.08         2004.00	i) Sale of material/servic	Sec.								
Stocker (Ches (Alexe))         20.4 (B)         79.4 (B)         79.4 (B)           Proce (Alexe) (Alexe) (Alexe)         1.20	Strides Arcolab Limite	pe							559.16	387.78
Note of whether the third the third third the third third the the third third third third the third	SeQuent Global Holdii	ngs Limited		204.18						
Proceed Procedure   Procedur	Alivira Animal Health	Limited			794.40					
State of another years of sheet o	Provet Veterinerlik U	runleri Tic.Ltd.Sti			1.70	1				
Activité Acronie Limited   Activité de l'Activité de l'A		ets								
Indicate and offer bronne   1.55		72								18.05
Express take of the Concept of the	Alivira Animal Health	Limited			1.56	1				
Explain the Science Provide Limited   6.22   5.09   0.06   1.24.83   1.24.		ome								
SQuere Closed Limited		Private Limited		6.32						
Accordance   Acc	SeQuent Penems Priva	ate Limited				1.93				
Interest part	SeQuent Global Holdir	ngs Limited	0.09	90:00						
Charactery Proporties Private Limited										
SeQuent Research Limited   162   351   1048   104		Private Limited							2.50	33.07
Allytic Actival Feelth Limited   12483   124	SeQuent Research Lin	nited	1.62	3.91						
Technical service of other management fees	Alivira Animal Health	Limited		10.60	124.83					
Allytin Animal Health Limited   20075   Liverating Animal Health Limited   1519   15		ner management fees								
Licensing fees		Limited			210.75	'				
All bring I beauth Limited   Purchase of matchine Vascets   Purchase of matchine Vascets   Purchase of matchine Vascets   Purchase of machine Vasce										
Purchase of materials         1156		Limited			15.19					
Vetic Fanxipang Planma Chemic Company Limited         1156           Elysian Life Sciences Mauritius Limited         94.18           Purchase of machinery/assets         2106           Purchase of machinery/assets         98.88           SeQuent Penems Private Limited         221.00           Safe of intellectual Property Rights         251.40           Alivira Animal Health Limited         251.40           Alivira Animal Health Limited         251.40           Mr. Manish Gupta         251.40           Mr. Manish Gupta         332           Mr. Manish Gupta         332           Refinance and remarkation         324           Mr. Manish Gupta         325           Mr. Manish Gupta         325           Refinance and remarkation paid recovered (referen mole 27.11)         228           Refinance 27.11         Mr. K. Ravishankar           Alivir Animal Health Limited         30.23           SeQuert Research Limited         30.23           Analytical charges         250           SeQuent Research Limited         250           Analytical charges         250           Rent pointed         250           Analytical charges         250           Rent pointed         250										
Elysian Life Sciences Mauntitus Limited         9418         2106         .         2416         .		rma Chemic Company Limited		11.56						
Alivita Animal Health Limited         21.06         .           Purtnase of machinery/assets         Purtnase of machinery/assets         .           SeQuent Property Rights         217         .           Sale of Intellectual Property Rights         .         .         .           Aminor Animal Health Limited         .	Elysian Life Sciences 1	Mauritius Limited		34.18						
Purchase of machinery/assets         98.88         2.17           Scident Penens Private Limited         251.40            Sale of Intellectual Property Rights          14.25           Alivira Animal Health Limited          14.25           Managerial remuneration          125.40           Managerial remuneration          12.51           Dr. Gautan Kinar Das         Mr. Marish Cupta          3.52           Excess managerial remuneration paid recovered (refer note 27.11)          2.58           Mr. Marish Cupta          2.28            Alivira Animal Health Limited          2.08            Strides Arcolab Limited         Analytical charges          2.08           Strides Arcolab Limited         75.80         75.11            Atmit Projects              Schotent Research Limited              Analytical charges              Schotent Research Limited              Antime Projects <td>Alivira Animal Health</td> <td>Limited</td> <td></td> <td></td> <td>21.06</td> <td>1</td> <td></td> <td></td> <td></td> <td></td>	Alivira Animal Health	Limited			21.06	1				
SeQuent Persons Private Limited         98.88         2.17           Strides Arciabal Limited         25.140         - 14.25           Alivita Animal Health Limited         - 14.25         - 14.25           Min CR Ravisitankar         - 14.25         - 12.51           Dr. Gardin Richard Limited         - 14.25         - 1.25           Min Manish Captur         - 1.25         - 2.58           Min Manish Captur         - 2.21         - 2.58           Min Manish Captur         - 2.28         - 2.681           Reinformance of expenses from Alivited Animal Health Limited         - 2.28         - 2.681           Reinforcement of expenses to         - 2.681         - 2.681         - 2.681           Reinforcement of expenses to         - 2.681         - 2.681         - 2.681           Reinforcement of expenses to         - 2.681         - 2.681         - 2.681           Reinforcement of expenses to         - 2.681         - 2.681         - 2.681         - 2.681           Reinforcement of expenses to         - 2.681         - 2.681         - 2.681         - 2.681         - 2.681         - 2.681         - 2.681         - 2.681         - 2.681         - 2.681         - 2.681         - 2.681         - 2.681         - 2.681         - 2.681         - 2.681		nery/assets								
Strides Arcolab Limited         Strides Arcolab Limited           All vita Animal Health Limited         251.40         14.25           Managerial remuneration         0. Gautain Rumar Das         1.6.25           Mr. Manish Gupta         3.32         1.251           Excess managerial remuneration paid recovered         3.32         1.251           Tefers note 2.24.1.1)         Mr. K.R. Ravishankar         2.28         2.681           Reimbursement of expenses from Alivited         30.23         27.09         2.28         2.84           Reimbursement of expenses to Strides Arcolab Limited         Analytical charges         2.28         2.28         8.44           Analytical charges         Analytical charges         2.28         2.28         8.44           Rent paid         Analytical charges         2.28         2.28         8.44           Amalytical charges         Analytical charges         2.28         2.28         2.28         8.44           Rent paid         Amalytical charges         2.28         2.28         2.28         2.28         2.28         2.28         2.28         2.28         2.28         2.28         2.28         2.28         2.28         2.28         2.28         2.28         2.28         2.28         2.28 <t< td=""><td>SeQuent Penems Priv.</td><td>ate Limited</td><td></td><td></td><td>98.88</td><td>2.17</td><td></td><td></td><td></td><td></td></t<>	SeQuent Penems Priv.	ate Limited			98.88	2.17				
Sale of Intellectual Property Rights         Sale of Intellectual Property Rights           Alvira Animal Health Limited         - 14.25           Managerial remuneration         - 14.25           Mr. R. Ravishankar         10.62         1.251           Dr. Cautam Kuntan Das         352         -           Mr. R. Ravishankar         352         -           Ireter note 27.11         -         2.681           Mr. R. R. Ravishankar         -         2.28           Reimbursement of expenses from         Alvira Animal Health Limited         -           SeQuent Research Limited         -         2.28           Analytical charges         -         -           SeQuent Research Limited         -         -           Analytical charges         -         -           SeQuent Research Limited         -         -           Analytical charges         -         -           SeQuent Research Limited         -         -           Rent paid         -         -           Analytical charges         -         -           SeQuent Research Limited         -         -           Rent paid         -         -	Strides Arcolab Limite	pa							•	0.33
Alivira Animal Health Limited   Managerial remuneration   Managerial remuneration   Managerial remuneration     Managerial remuneration   Managerial remuneration     Mr. K. Ravishankar   Saz   12.57     Mr. Mantish Gupta   Saz   3.52     Excess managerial remuneration paid recovered   Saz   2.58     Irefer note 27.11   Sembarsance of expenses from   Sembarsance of expenses from   Aliviral Health Limited   30.23   27.09   SeQuent Research Limited		Property Rights								
Managerial remuneration         - 1425           Mr. K. Ravisharkar         10.62         1251           Dr. Gautan Kumar Das         352         - 2681           Mr. Manish Gupta         - 2681         - 2681           Excess managerial remuneration paid recovered         - 228         - 2681           frefer note 27.11         Mr. K. Ravisharkar         - 2681           Mr. K. Ravisharkar         Reimbursement of expenses from         - 2681           Alivira Animal Health Limited         30.23         27.09           SeQuent Research Limited         30.23         27.09           Scrides Arcolab Limited         Analytical charges         Scrident Research Limited           Analytical charges         SeQuent Research Limited         844           Analytical charges         76.11         Rent paid           Atma Projects         Rent paid         864	Alivira Animal Health	Limited			251.40	1				
Mr. K.R.Ravishankar         4.25           Dr. Gautam Kumar Das         1062         12.51           Mr. Manish Cuyta         322         12.51           Excess managerial remuneration paid recovered         322         2.58           (refer note 27.1.1)         Mr. K.R.Ravishankar         - 2.28         - 2.681           Mr. K.R.Ravishankar         Reimbursement of expenses from         - 2.28         - 2.88           Alivira Animal Health Limited         SeQuent Research Limited         - 2.28         - 2.28           Scrides Arcolab Limited         Strides Arcolab Limited         - 2.28         - 2.28           Analytical charges         Scount Research Limited         - 2.28         - 2.28           Analytical charges         Scount Research Limited         - 2.28         - 2.28           Analytical charges         Scount Research Limited         - 2.28         - 2.28           Analytical charges         Scount Research Limited         - 2.28         - 2.28           Arth Projects         - 2.28         - 2.29         - 2.28		eration								
Dr. Gautam Kumar Das         10.62         12.51           Mr. Manish Gupta         352         .           Excess managerial remuneration paid recovered trees are an agerial remuneration paid recovered trees are not a 27.11         258         .           Mr. K.R. Ravishankar         Reimbursement of expenses from Alivited Animal Health Limited         .         22.8         .           Alivita Animal Health Limited Sequences to Sequent Research Limited         84.0         84.0           Reimbursement of expenses to Strides Arcolab Limited         84.0           Analytical charges Sequent Research Limited         75.80         76.11           Analytical charges Sequent Research Limited         75.80         76.11           Atma Projects         Rent paid         84.4	Mr. K.R.Ravishankar						•	14.25		
Mr. Manish Gupta         352         .           Excess managerial remuneration paid recovered (refer note 27.11)         A. K.R. Resultant of Expenses from the Expenses from A limited and the Animal Health Limited and Expenses to Sequent Research Limited Sedurated Arcolab Limited Sedurated Arcolab Limited Sedurated Analytical charges arcolab Limited Sedurated Sedurat	Dr. Gautam Kumar De	as					10.62	12.51		
Excess managerial remuneration paid recovered (refer note 27.11)         Excess managerial remuneration paid recovered (refer note 27.11)         2681           Mr. K.R. Ravishankar         Reimburssement of expenses from Alivira Animal Health Limited         - 228         - 228           Alivira Animal Health Limited         58-Quent Research Limited         - 228         - 844           Strides Arcolab Limited         Strides Arcolab Limited         - 844           Analytical charges         58-Quent Research Limited         - 844           Annalytical charges         58-Quent Research Limited         - 844           Atma Projects         - 75.80         76.11	Mr. Manish Gupta						3.52			
Krefer note 27.11)         (refer note 27.11)           Mr. K.R. Ravishankar         - 2681           Reimbursement of expenses from Alivira Animal Health Limited         228           SeQuent Research Limited         - 2681           Reimbursement of expenses to Strides Arcolab Limited         - 27.09           Strides Arcolab Limited         - 27.09           Analytical charges         - 2681           SeQuent Research Limited         - 2681           Analytical charges         - 2681           Reat paid         - 2681           Atma Projects         - 2882		muneration paid recovered								
Mr.K.R.Ravishankar         -         268I           Reimbursement of expenses from Alivira Animal Health Limited         -         268I           Alivira Animal Health Limited         30.23         27.09         -         8.44           SeQuent Research Limited         Reimbursement of expenses to Strides Arcolab Limited         8.44         8.44           Analytical charges         SeQuent Research Limited         75.80         76.11         8.44           Atma Projects         Atma Projects         Atma Projects         8.43	(refer note 27.11)									
Reimbursement of expenses from Alivira Animal Health Limited         2.28         - <td>Mr. K.R.Ravishankar</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>'</td> <td>26.81</td> <td></td> <td></td>	Mr. K.R.Ravishankar						'	26.81		
Alivira Animal Health Limited         2.28         -           SeQuent Research Limited         30.23         27.09         -           Reimbursement of expenses to         Strides Arcolab Limited         -         -           Analytical charges         SeQuent Research Limited         -         844           SeQuent Research Limited         75.80         76.11         844           Atma Projects         Atma Projects         -         -         -		f expenses from								
SeQuent Research Limited         30.23         27.09           Reimbursement of expenses to         Reimbursement of expenses to         844           Strides Arcolab Limited         75.80         76.11         844           Analytical charges         SeQuent Research Limited         76.11         844           Atma Projects         Atma Projects         76.11         76.11         76.11	Alivira Animal Health	Limited			2.28	1				
Reimbursement of expenses to         Reimbursement of expenses to         84           Strides Arcolab Limited         Analytical charges         860 unit tessarch Limited         75.80         76.11         7		nited	30.23	27.09						
Strides Arcolab Limited         Analytical charges         8.4           Analytical charges         SeQuent Research Limited         75.80         76.11		xpenses to								
Analytical charges         SeQuent Research Limited         75.80         76.11           Rent paid         Atma Projects         Atma Projects	Strides Arcolab Limite	pa							8.48	7.60
SeQuent Research Limited         75.80         76.11           Rent paid         Atma Projects										
Rent paid Atma Projects	SeQuent Research Lin	nited	75.80	76.11						
	Atma Projects									4 47

forming part of the financial statements

(xxx)         Remail tracement         Aver and one         Year and one <th>Nature of Transactions</th> <th>tions</th> <th>Wholly Owned Subsidiaries</th> <th>l Subsidiaries</th> <th>Other Subsidiaries</th> <th>sidiaries</th> <th>Key Management Personnel</th> <th>ent Personnel</th> <th>Enterprises owned or Significantly influenced by Key Management Personnel or their relatives</th> <th>or Significant Managemen eir relatives</th>	Nature of Transactions	tions	Wholly Owned Subsidiaries	l Subsidiaries	Other Subsidiaries	sidiaries	Key Management Personnel	ent Personnel	Enterprises owned or Significantly influenced by Key Management Personnel or their relatives	or Significant Managemen eir relatives
Restricted         0.00         0.01         0.00			Year ended 31.03.2015	Year ended 31.03.2014	Year ended 31.03.2015	Year ended 31.03.2014	Year ended 31.03.2015	Year ended 31.03.2014	Year ended 31.03.2015	Year ended 31.03.2014
After A Attain Learn Land         0.05         0.31         0.03         0.04         0.03         0.04         0.04         0.03         0.04         0.03         0.04         0.03         0.04         0.03         0.04         0.03         0.04		entalincome								
Control beautiful bit	A	livira Animal Health limited	•	0.09	0.31	1				
Paralle Interest Para	Š	Quent Research Limited	0.99							
Source Activation From Linear		ans/advances given by Company								
SQuent Feature thinking a Fronte finithed of Country and Authority Protein Enthances reported for the company of SQUENT Feature thinking a Fronte finithed and Authority Entered Fronte Limited Country and Professor (Authority Entered Fronte Limited Country and Entered Fronte Limited Country and Entered Fronte Limited Country and Professor (Authority Entered Fronte Limited Country and Professor	Ш	ysian Life Sciences Private Limited	0.73	9.02	•					
SQuere facility limited         0.09         0.65         140.00         56.32           Cooler cloud Heiding Limited         0.09         0.65         1.50         2.50         2.50           SQUER of Faithfulle Person Limited         0.08         2.52         2.72         2.72         2.50           SQUER of Faithfulle Person Limited         0.08         3.52         2.50         2.50         2.50           Support Devices Private Limited         0.08         3.52         2.50         2.50         2.50           Support Devices Private Limited         0.00         3.52         3.50         2.50         2.50           Support Devices Private Limited         0.00         3.50         2.50         2.50         2.50           Support Secretarity Limited         0.00         0.00         0.00         0.00         3.22.81           Alvier Support Secretarity Limited         0.00         0.00         0.00         0.00         0.00           Alvier Support Secretarity Limited         0.00         0.00         0.00         0.00         0.00         0.00           Alvier Support Secretarity Limited         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00	SE	Quent Antibiotics Private Limited	0.01	0.01	•					
SQuant Character stands of the company of t	Š	Quent Penems Private Limited			160.03	55.83				
Lord Androne Percent Point Limited Anthon Develope Protein Protein Limited Society Reverse Fraction Limited Control Protein Limited Control Limited Control Protein Limited Control Limited Control Protein Limited Control Protein Limited Control Protein Limited Control Limited Control Protein Limited Control Limited Control Protein Limited Control Protein Limited Control Protein Limited Control Limited Control Protein Limited Control Protein Limited Control Limited Control Protein Limited Control Protein Limited Control Limited Control Protein Limited Control Limited Control Limited Control Protein Limited Control Limited Control Limited Control Limited Control Protein Limited Control Limited Control Limited Control Limited Control Protein Limited Control	Š	Quent Global Holdings Limited	0.09	0.65						
Solgent with miled         0.06         113         77.9         PRINT PR		oan/advances repaid to the company								
Eyester Henter Petrone I Inmided         108         773         1789	Š	Quent Antibiotics Private Limited	90:0	1.13						
Degrate the Sequence Prote Limited	Se	Quent Penems Private Limited			7.73	17.89				
Locate Advances received	Ē	ysian Life Sciences Private Limited	•	0.18						
Sequent Research I Limited         6.35         3.22         Bit 30           Alvine Animal Health Limited Limited         20.05         1,040.83         81.50           Loand-advances regard by Company         20.05         1,040.83         20.281           Loand-advances regard by Company         1.33         2.587         20.281           Alvine Animal Health Limited         1.54         452.26         20.281           Alvine Animal Health Limited         1.54         452.26         1.467           Alvine Animal Health Limited         1.54         452.26         1.467           Alvine Animal Health Limited         1.50         2.00.50         1.467           Alvine Animal Health Limited         2.00         2.00.50         1.467           Alvine Animal Health Limited         2.00         2.00.50         1.48.7           Agrand Charles LIP         2.00         2.00.50         1.48.7           Charles Of Vertures LIP         2.00         1.00.20         1.48.7           Charles Charles LIP Alvine Animal Health Limited         2.00         1.00.20         1.44.7           Annount Collected by the Company on behalf of Alvine Animal         2.00         1.00.20         1.20.51           Annount Collected by the Company on behalf of Alvine Animal		oans/advances received								
Chrackeep Potenties   Linked   Linked	Š	guent Research Limited	6.35	3.52						
Alivin Animal leath Limited   21055   1,04083   2,2281   2,287   2,287   2,288   2,2	C	nayadeep Properties Private Limited							81.50	627.96
Loan/adonces regail by Company   1331   2587   2588   25	A	livira Animal Health Limited	•	210.55	1,040.83	1				
Chapactery Properties Private Limited         1531         2587         2028           Sequent Reasort Limited         -         1.54         45226         -           Alvina Animal Reach Limited         -         6.58         -         -           Alvina Animal Reach Limited         -         20050         -         -         -           Eyabar Life Sciences Pourtins Limited         -         20050         -		oan/advances repaid by Company								
Sequent Research Limited         1331         2.587         4528         Programment of the parameter of the paramete	C	nayadeep Properties Private Limited							322.81	682.00
Procession   Part   Path Limited   Path Company on behalf of Alivira Animal Health Limited   Path Company on behalf of Alivira Animal Health Limited   Procession   Path Company on behalf of Alivira Animal Health Limited   Procession   Path Company on behalf of Alivira Animal Health Limited   Procession   Path Company on behalf of Alivira Animal Health Limited   Path Company on behalf of Alivira Animal Health Limited   Path Company on behalf of Alivira Animal Health Limited   Path Company on behalf of Alivira Animal Health Limited   Path Company on behalf of Alivira Animal Health Limited   Path Company on behalf of Alivira Animal Health Limited   Path Company on behalf of Alivira Animal Health Limited   Path Company on behalf of Alivira Animal Health Limited   Path Company on behalf of Alivira Animal Health Limited   Path Company on behalf of Alivira Animal Health Limited   Path Limited   Path Limited   Path Limited   Path Limited   Path Limited   Path Company on behalf of Alivira Animal Health Limited   Path Company on behalf of Alivira Animal Health Limited   Path Li	S	guent Research Limited	13.31	25.87						
Investment during the year   Investment during the properties are year and year   Investment during the year   Investment during t	A	livira Animal Health Limited	•	1.54	452.26	1				
Chroling pending allotment    Chroling pending pending allotment    Chroling pending		rvestment during the year								
Elysian Life Sciences Mauritus Limited         6386         448.78           All viral Animal Health Limited         20050         148.78           Shares stated on conversion of warrants         148.78           Agua Capital LiP         148.78           Pronomy Ventures LIP         148.78           Money received against share warrants         178.49           Money received against share warrants         178.49           Agua Capital LiP         178.49           Pronomy Ventures LIP         178.49           Pronomy Capital LiD         178.49           Chayadeey Ventures LIP         178.40           Pronomy Capital LiD         178.40           Chayadeey Ventures LIP         178.40           Agua Capital LiD         178.40           Chayadeey Ventures LIP         178.40           Alivin Animal Health Limited         500.00           Alivin Animal Health Limited         22270           Alivin Animal Health Limited         2270           Alivin Animal Health Limited         17.51           Alivin Animal Health Limited         17.51           Alivin Animal Health Limited         2270           Alivin Animal Health Limited         17.51           Alivin Animal Health Limited         17.51 <td>(3)</td> <td>cluding pending allotment)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	(3)	cluding pending allotment)								
All Virta Animal Health Limited         20050         48.78           Aguns Captale LID         148.78         148.78           Aguns Captale LID         148.78         148.78           Chayadeep Ventures LID         128.49         128.49           Pronom Ventures LID         196.62         196.62           Aguns Captale LID         196.62         196.62           Chayadeep Ventures LID         196.62         196.62           Pronom Ventures LID         196.62         196.62           Chayadeep Ventures LID         196.62         196.62           Aguns Captale Limited         1000 0         1032.60         196.62           Alivira Animal Health Limited         500.00         1,032.60         1           Amount paid by the Company on behalf of Alivira Animal Health Limited         22.70         1.15           Alivira Animal Health Limited         22.70         1.25           Alivira Animal Health Limited         1.25         1.25           Alivira Animal Health Limited         2.270         1.25           Alivira Animal Health Limited         2.270         1.225           Alivira Animal         1.225         1.225	БÜ	ysian Life Sciences Mauritius Limited	•	98:89						
Sparces issued on conversion of warrants         148.78           Agins Capital LIP         148.78           Personne Ventures LIP         128.49           Personne Ventures LIP         128.49           Money received against share warrants         128.49           Agins Capital LIP         128.49           Charadeey Ventures LIP         196.22           Charadeey Venture LIP         196.22           Alivira Animal Health Limited         422.11           Amount collected by the Company on behalf of Alivira Animal Health Limited         422.11           Amount paid by the Company on behalf of Alivira Animal         22.70           Alivira Animal Health Limited         17.51           Amount paid by the Company on behalf of Alivira Animal         18.43           Amount paid by the Company on behalf of Alivira Animal         18.25           Amount paid by the Company on behalf of Alivira Animal         18.25	A	livira Animal Health Limited	•	200.50	•					
Agenus Capital LLP         Agenus Capital LLP         148.78           Pronavdeep Vertures LLP         148.78         148.78           Pronave Vertures LLP         128.49         128.49           Money received against share warrants         128.49         128.49           Agnus Capital LLP         196.62         196.62           Pronor Vertures LLP         196.62         196.62           Pronor Vertures LLP         196.62         196.62           Pronor Vertures LLP         196.62         196.62           Alivira Animal Health Limited         422.11         196.62           Alivira Animal Health Limited         422.11         18.43           Alivira Animal Health Limited         1.51         1.51           Alivira Animal Health Limited         22.70         22.70           Alivira Animal Health Limited         1.51         1.51           Annount paid by the Company on behalf of Alivira Animal         1.51         1.51           Alivira Animal Health Limited         22.70         1.52.70         1.52.70           Transactions carried out by the Company on behalf of Alivira Animal         1.52.50         1.52.50           Sales         72.55         1.52.50		hares issued on conversion of warrants								
Chayadeep Ventures LI.P         Pronont Ventures LI.P         148.78           Money received against share warrants         128.49         128.49           Money received against share warrants         196.62         196.62           Agnus Capital LI.P         196.62         196.62           Pronom Ventures LI.P         1000 min Ventures LI.P         1000 min Ventures LI.P         14.37           Corporate Gurantes given         Alivira Animal Health Limited         422.11         -           Alivira Animal Health Limited         Amount collected by the Company on behalf of Alivira Animal Health Limited         71.51         -           Amount collected by the Company on behalf of Alivira Animal Health Limited         22.70         -         -           Amount collected by the Company on behalf of Alivira Animal Health Limited         22.70         -         -           Alvira Animal Health Limited         22.70         -         -         -           Alvira Animal Health Limited         -         -         -         -         -           Alvira Animal Health Limited         -         -         -         -         -         -           Alvira Animal Health Limited         -         -         -         -         -         -         -         -           <	A	gnus Capital LLP							148.78	236.50
Pronomz Ventures LIP         128.49           Money received against share warrants         196.62           Agnus Capital LIP         196.62           Pronomz Ventures LIP         196.62           Pronomz Ventures LIP         196.62           Pronomz Ventures LIP         196.62           Alivira Animal Health Limited         214.37           Assile of Veterinary Formulation business         422.11         196.62           Alivira Animal Health Limited         422.11         196.62           Amount collected by the Company on behalf of Amount paid by the Company on behalf of Alivira Animal Health Limited         71.51         11.51           Amount paid by the Company on behalf of Alivira Animal Health Limited         22.70         22.70         12.51           Amount paid by the Company on behalf of Alivira Animal Health Limited         72.55         72.55         12.55	Ü	nayadeep Ventures LLP							148.78	236.
Money received against share warrants         Money received against share warrants         196.62           Agnus Capital LLP         196.62           Chayadeep Ventures LLP         196.62           Chayadeep Ventures LLP         196.62           Comporate Gurantees given         -         500.00         -         214.37           Alivira Animal Health Limited         -         550.00         -         -         214.37           Amount collected by the Company on behalf of Amount paid by the Company on behalf of Amount paid by the Company on behalf of Alivira Animal Health Limited         -		onomz Ventures LLP							128.49	74.
Aguus Capital LIP         19662           Chaydeep Ventures LIP         17662           Pronoms Ventures LIP         17662           Pronoms Ventures LIP         17662           Pronoms Ventures LIP         17437           Corporate Gurantees given         17437           Alivira Animal Health Limited         422.11           Amount collected by the Company on behalf of Amount paid by the Company on behalf of Amount paid by the Company on behalf of Alivira Animal Health Limited         71.51           Amount paid by the Company on behalf of Alivira Animal Health Limited         22.70           Alivira Animal Health Limited         Transactions carried out by the Company on behalf of Alivira Animal           Health Limited         Transactions carried out by the Company on behalf of Alivira Animal		Ioney received against share warrants								
Chayadeep Ventures LLP         196.62           Prononz Ventures LLP         Prononz Ventures LLP         214.37           Corporate Gurantees given         -         500.00         1,032.60         -         214.37           Alivita Animal Health Limited         Alivita Animal Health Limited         422.11         -         21.51         -           Alivita Animal Health Limited         Amount collected by the Company on behalf of Amount paid by the Company on behalf of Amount paid by the Company on behalf of Alivita Animal Health Limited         71.51         -         -           Amount paid by the Company on behalf of Alivita Animal Health Limited         22.70         -         -         -           Transactions carried out by the Company on behalf of Alivita Animal Health Limited         72.55         -         -           Sales         72.55         -         -         -         -	A	gnus Capital LLP							196.62	214.30
Pronomz Ventures LLP         Pronomz Ventures LLP         214.37           Corporate Gurantees given         - 500.00         1,032.60         - 214.37           Alivira Animal Health Limited         - 500.00         1,032.60         - 214.37           Alivira Animal Health Limited         422.11         - 6.00         - 6.00           Amount collected by the Company on behalf of Anivira Animal Health Limited         71.51         - 6.00         - 6.00           Amount paid by the Company on behalf of Alivira Animal Health Limited         22.70         - 6.00         - 6.00         - 6.00           Transactions carried out by the Company on behalf of Alivira Animal Health Limited         Transactions carried out by the Company on behalf of Alivira Animal Health Limited         - 71.51         - 6.00 <td>Ü</td> <td>nayadeep Ventures LLP</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>196.62</td> <td>214.30</td>	Ü	nayadeep Ventures LLP							196.62	214.30
Corporate Gurantees given Alivira Animal Health Limited Alivira Animal Health Limited Alivira Animal Health Limited Amount paid by the Company on behalf of Alivira Animal Health Limited Alivira Animal Health Limited Alivira Animal Health Limited Transactions carried out by the Company on behalf of Alivira Animal Health Limited Sales	Pi	onomz Ventures LLP							214.37	106.51
Alivira Animal Health Limited Sale of Veterinary Formulation business Alivira Animal Health Limited Amount collected by the Company on behalf of Alivira Animal Health Limited Amount paid by the Company on behalf of Alivira Animal Health Limited Amount paid by the Company on behalf of Alivira Animal Alivira Animal Health Limited Transactions carried out by the Company on behalf of Alivira Animal Health Limited Sales		orporate Gurantees given								
Sale of Veterinary Formulation business Alivira Animal Health Limited Amount collected by the Company on behalf of Alivira Animal Health Limited Amount paid by the Company on behalf of Alivira Animal Health Limited Transactions carried out by the Company on behalf of Alivira Animal Health Limited Sales	A	livira Animal Health Limited	•	500.00	1,032.60	1				
Alivira Animal Health Limited  Amount collected by the Company on behalf of  Alivira Animal Health Limited  Amount paid by the Company on behalf of  Alivira Animal Health Limited  Transactions carried out by the Company on behalf of Alivira Animal  Health Limited  Sales		ale of Veterinary Formulation business								
Amount collected by the Company on behalf of Alivira Animal Health Limited Amount paid by the Company on behalf of Alivira Animal Health Limited Transactions carried out by the Company on behalf of Alivira Animal Health Limited Sales	A	livira Animal Health Limited			422.11					
Alivira Animal Health Limited  Amount paid by the Company on behalf of  Alivira Animal Health Limited  Transactions carried out by the Company on behalf of Alivira Animal  Health Limited  Sales		mount collected by the Company on behalf of								
Amount paid by the Company on behalf of Alivira Animal Health Limited Transactions carried out by the Company on behalf of Alivira Animal Health Limited Sales	A	livira Animal Health Limited			71.51	'				
Alivira Animal Health Limited Transactions carried out by the Company on behalf of Alivira Animal Health Limited Sales		mount paid by the Company on behalf of								
Transactions carried out by the Company on behalf of Alivira Animal Health Limited Sales	A	livira Animal Health Limited			22.70	1				
th Limited		ransactions carried out by the Company on behalf of Alivira Animal								
	1	ealth Limited								
	Š	les			72.55	ı				

forming part of the financial statements

Nature of Transactions	Wholly Owned Subsidiaries	Other Subsidiaries	Key Management Personnel	Enterprises owned or Significantly influenced by Key Management Personnel or their relatives
	Year ended Year ended 31.03.2014	Year ended Year ended 31.03.2014	Year ended Year ended 31.03.2015 31.03.2014	Year ended Year ended 31.03.2014
Balance as at balance sheet date				
(i) Debtors/other current assets				
Strides Arcolab Limited				129.31 257.61
SeQuent Penems Private Limited				
SeQuent Research Limited	10.29 0.11			
SeQuent Global Holdings Limited	- 42.82			
		311.85		
(ii) Advance receivable				
SeQuent Antibiotics Private Limited	0.48 0.53			
SeQuent Penems Private Limited		151.63		
Elysian Life Sciences Private Limited	7			
	0.74 0.65			
(iii) Provision made for advances given				
SeQuent Penems Private Limited		151.63		
	111.56			
(iv) Deposit receivable				
Atma Projects				
Strides Arcolab Limited				2.27
Deesha Properties				- 8.71
(v) Payable				
SeQuent Research Limited	10.88			
Chayadeep Properties Private Limited				16.53 255.58
Alivira Animal Health Limited	- 208.93	892.76		
(vi) Creditors balance				
Atma Projects				- 0.20
Alivira Animal Health Limited		24.42		
(vii) Advance to vendors				
SeQuent Research Limited				
(viii) Advance from customers				
(ix) Money received against share warrants				
Agnus Capital LLP				
Chayadeep Ventures LLP				
Pronomz Ventures LLP				118.00 32.12
* Includes expenses reimbursed & interest accrued on loans given				
** Includes interest payment				
Details of balance provided / written off during year				
(i) Advances / receivable				
Elysian Life Sciences Private Limited	80.55			
SeQuent Penems Private Limited		<b>151.63</b> 157.83		
(ii) Investments				
Elysian Life Sciences Mauritius Limited	63.97			
Elysian Life Sciences Private Limited	0.10			

forming part of the financial statements

### NOTE 28 DISCLOSURES UNDER ACCOUNTING STANDARDS

Note

### 28.3 Details of borrowing costs capitalised

		(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Borrowing costs capitalised during the year		
as fixed assets / intangible assets / capital	11.89	14.53
work-in-progress		
	11.89	14.53

### 28.4 Details of leasing arrangements

#### As Lessee

The Company's significant leasing arrangement is mainly in respect of factory building and office premises; the aggregate lease rent payable on these leasing arrangements charged to Statement of Profit and Loss is ₹ 10.63 Million. (Previous Year: ₹ 31.24 Million)

The Company has entered in to non-cancelable lease arrangement for its office premises, the tenure of lease is 6 years. The said lease arrangement have an escalation clause where in lease rental is subject to an increment of 6%. Details of lease commitments are given below:

		(₹ In Million)
Particulars	As at 31 March 2015	As at 31 March 2014
not later than one year	1.96	1.85
later than one year and not later than five years	1.36	3.32
later than five years		_

### As Lessor

The company has entered into operating lease arrangement for lease of office building for a term of 5 years. Details of leased assets are given below:

Future minimum lease payments:

		(₹ In Million)
Particulars	Asat	As at
	31 March 2015	31 March 2014
Gross carrying amount	64.04	-
Accumulated depreciation	0.11	-
Depreciation recognised for the year	0.11	-

### 28.5 Earnings per share

### 28.5.a Continuing operations

	Year ended 31 March 2015	Year ended 31 March 2014
Particulars	₹ In Million (except No. of Shares)	₹ In Million (except No. of Shares)
Basic:	,	
Net profit / (loss) for the year as per statement of profit and loss from continuing operations	(363.27)	(1,139.15)
Net profit / (loss) for the year attributable to the equity shareholders from continuing operations	(363.27)	(1,139.15)
Weighted average number of equity shares	28,615,328	25,838,262
Par value per share (₹)	10	10
Earnings / (Loss) per share from continuing operations - Basic and Diluted	(12.69)	(44.09)

### 28.5.b Total operations

Particulars	Year ended 31 March 2015 ₹ In Million (except No. of	Year ended 31 March 2014 ₹ In Million (except No. of
	Shares)	Shares)
Net profit / (loss) for the year attributable to the equity shareholders	413.07	(1,144.16)
Weighted average number of equity shares	28,615,328	25,838,262
Par value per share (₹)	10	10
Earnings / (Loss) per share - Basic	14.44	(44.28)
Diluted:		
Net profit / (loss) for the year attributable to the equity shareholders	413.07	(1,144.16)
Weighted average number of equity shares - Basic	28,615,328	25,838,262
Add: Effect of outstanding warrants and employee stock options	5,190,000	-
Weighted average number of equity shares for diluted EPS	33,805,328	25,838,262
Earnings / (Loss) per share - Diluted	12.22	(44.28)

### 28.6 Deferred tax (liability) / asset

		(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Tax effect of items constituting deferred tax liability		
Depreciation	(103.62)	(212.88)
Tax effect of items constituting deferred tax liability	(103.62)	(212.88)
Tax effect of items constituting deferred tax assets		
Disallowances under Section 43B of the Income Tax Act, 1961	28.16	29.35
Unabsorbed depreciation carried forward	67.14	172.63
Others	9.01	11.59
Tax effect of items constituting deferred tax assets	104.31	213.57
Net deferred tax (liability) / asset	0.69	0.69

The Company has recognised deferred tax asset on unabsorbed depreciation to the extent of the corresponding deferred tax liability on the difference between the book balance and the written down value of fixed assets under Income Tax.

### 28.7 Details of research and development expenditure

### A. Revenue expenditure

		(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Employee benefits expense	31.29	43.82
Power, water and fuel	7.28	5.89
Legal and professional fees	-	0.18
Consumables	23.23	25.90
Travelling and conveyance	0.39	2.03
Analytical charges	32.50	30.84
Others	2.19	6.71
Total	96.88	115.37

The above include costs associated with the development services undertaken for customers and are as certified by the management and relied upon by the Auditors.



### forming part of the financial statements

### B. Capital expenditure

		(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Capital equipments	-	0.11
Total	-	0.11

These details are as compiled by the management and relied upon by the Auditors.

### 28.8 Intangible assets/Intangible assets under development:

a. During the year, the following development expenditure have been transferred to Intangible assets / intangible assets under development from the Statement of Profit and Loss:

Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Employee benefits expense	11.25	15.97
Power, water and fuel	3.36	4.12
Legal and professional fees	-	0.11
Raw material and consumables	34.09	24.17
Travelling and conveyance	0.15	0.50
Analytical charges	12.81	19.51

		(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Depreciation	2.27	1.81
Others	1.27	3.53
Sale of validation batches	(9.46)	(19.66)
Total	55.74	50.05

o. Movement of Intangible assets under development:

		(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Opening balance	43.83	54.55
Add: Development expenses as Note 28.8(a) above	55.74	50.05
Add: (Provision)/Reversal of provision for intangible assets	8.83	(8.83)
Less: Transfer on disposal of speciality chemical division	9.58	-
Less: Transfer to gross block	73.26	51.94
Total	25.56	43.83

### 28.9 Discontinued operations

- a. During the year, pursuant to the approval of the Shareholders and other authorities as required, the Company has transferred the Specialty Chemicals Division to Songwon Specialty Chemicals-India Private Limited on a slump sale basis with effect from the close of business on 31 July 2014 for a consideration of ₹ 1,068.46 Million (net of expenses of ₹ 102.55 Million). The Specialty Chemicals Division was reported as part of the Specialty Chemicals segment of the Company. The net profit on above sale of ₹ 551.42 Million for the year is included under Gain on disposal of assets/settlement of liabilities attributable to the discontinuing operations.
- b. During the year, pursuant to the approval of the Shareholders and other authorities as required, the Company has transferred the Veterinary Formulation Division to Alivira Animal Health Limited, subsidiary of the Company, on a slump sale basis with effect from the close of business on 30 November 2014 for a consideration of ₹ 422.11 Million. The Veterinary Formulation Division was reported as part of the Pharmaceuticals segment of the Company. The net profit on above sale of ₹ 217.51 Million for the year is included under Gain on disposal of assets/settlement of liabilities attributable to the discontinuing operations.

The results of the discontinued business during the year until discontinuation are as under:  $\frac{1}{2} \int_{\mathbb{R}^{n}} \left( \frac{1}{2} \int_{\mathbb{R}^{n}} \left( \frac{1}{2$ 

								(₹ In Million)	
Particulars		Year ended	31 March 2015			Year ended	31 March 2014	rch 2014	
Profit / (Loss) from ordinary activities	Continuing Discontinued Operations		Total	Continuing	Discontinue	ed Operations	Total		
	Operations	Specialty chemicals division	Veterinary Formulations division	Operations	Operations	Specialty chemicals division	Veterinary Formulations division	Operations	
Sale of products	3277.78	220.62	381.96	3,880.36	3,390.74	602.23	430.04	4,423.01	
Other operating revenue	564.58	0.79	2.43	567.80	18.81	2.43	6.59	27.83	
Other income	35.56	0.01	(3.36)	32.21	52.18	-	0.34	52.52	
Total revenue (A)	3,877.92	221.42	381.03	4,480.37	3,461.73	604.66	436.97	4,503.36	
Cost of materials consumed	1,704.71	63.54	90.02	1,858.27	1,915.44	350.11	160.35	2,425.90	
Purchases of stock-in-trade	136.86	-	88.01	224.87	53.75	-	108.67	162.42	
Changes in inventories of finished goods, work-in-progress and stock-in-trade	90.32	91.12	40.98	222.42	(82.42)	(28.21)	(21.52)	(132.15)	
Employee benefits expense	398.46	12.84	43.35	454.65	335.48	34.25	59.00	428.73	
Finance costs	433.70	13.89	26.97	474.56	305.09	55.20	27.10	387.39	
Depreciation and amortisation expense	249.44	11.86	2.45	263.75	231.84	35.51	3.91	271.26	
Other expenses	971.78	30.11	79.90	1,081.79	1,230.93	159.96	102.30	1,493.19	
Total expenses (B)	3,985.27	223.36	371.68	4,580.31	3,990.11	606.82	439.81	5,036.74	
Profit / (Loss) before tax from ordinary activities (A-B)	(107.35)	(1.94)	9.35	(99.94)	(528.38)	(2.16)	(2.84)	(533.38)	
Exceptional items Profit/(Loss)	(238.94)			(238.94)	(610.78)	-	-	(610.78)	
Less: Tax expense of continuing operations	16.98	-	-	16.98	-	-	-	-	
Gain on disposal of assets/settlement of liabilities attributable to the discontinuing operations	-	551.42	217.51	768.93	-	-	-	-	
Less: Tax expense relating to gain	-		-		-	-	-	-	

forming part of the financial statements

Particulars		Year ended	31 March 2015			Year ended	31 March 2014	(₹ In Million)
Profit / (Loss) from ordinary activities	Continuing	nuing Discontinued Operations		Total	Continuing	Discontinue	ed Operations	Total
	Operations	Specialty chemicals division	Veterinary Formulations division	Operations	Operations	Specialty chemicals division	Veterinary Formulations division	Operations
Profit / (Loss) after tax	(363.27)	549.48	226.86	413.07	(1,139.16)	(2.16)	(2.84)	(1,144.16)
Carrying amount of assets as at the balance sheet date relating to the discontinued business to be disposed off		-	-	-		674.72	353.48	
Carrying amount of liabilities as at the balance sheet date relating to the discontinued business to be settled		-	-	-		131.13	161.58	
Net cash flow attributable to the discontinued								
operations								
Cash flows from operating activities		228.19	150.84			(74.15)	25.17	
Cash flows from investing activities		326.22	65.72			(12.57)	(0.79)	
Cash flows from financing activities		(555.54)	(228.24)			86.80	(17.41)	

### NOTE 29 DISCLOSURES ON EMPLOYEE SHARE BASED PAYMENTS

### Note

### 29 Employee Stock Option Scheme

a) In the extraordinary general meeting held on March 8, 2008, the shareholders approved the issue of options under the ESOP scheme. Options to be granted under the Scheme in any financial year shall not result in issue of equity shares of more than 7% of the issued and subscribed capital of the Company as at the date of grant of options. In accordance with the above, the Company established an ESOP trust to administer the scheme on February 25, 2010.

On the board meeting dated March 29, 2010, the Company has allotted 700,000 equity shares to the ESOP trust with a Face value of ₹ 10 per share at a premium of ₹ 103 per share. As at 31 March 2015, 582,500 equity shares (31 March, 2014 700,000 equity shares) of ₹ 10 each are reserved towards outstanding employee stock options granted / available for grant.

As per the scheme, the Compensation committee grants the options to the eligible employees. The exercise price and vesting period of each option shall be as decided by the compensation committee from time to time. The options granted would normally vest over a maximum period of 4 years from the date of the grant in proportions specified in the scheme. Options may be exercised with in a period of 4 years from the date of first vesting of the options.

b) During the current year, the Compensation Committee in its meeting held on May 28, 2014 and November 12, 2014 has granted 180,000 and 200,000 options respectively under Sequent Scientific Employees Stock Option Plan – 2010 (Sequent ESOP 2010) to certain eligible employees of the Company. The options allotted under Sequent Scientific Employees Stock Option Plan – 2010 (Sequent ESOP 2010) are convertible into equal number of equity shares. During the previous year, the Compensation Committee in its meeting held on May 30, 2013 and February 12, 2014 has granted 540,000 and 100,000 options respectively under Sequent Scientific Employees Stock Option Plan – 2010 (Sequent ESOP 2010) to certain eligible employees of the Company.

The vesting period of these options range over a period of 1 to 4 years. The options may be exercised within a period of 1 to 4 years from the date of vesting.

 Employee stock options details as on the Balance Sheet date are as follows:

as ionows.		
B. C. 1	Year ended 31 March 2015	Year ended 31 March 2014
Particulars	Options	Options
	(Numbers)	(Numbers)
Option outstanding at the beginning of the year	570,000	-
Granted during the year	380,000	640,000
Vested during the year	142,500	-
Exercised during the year	117,500	-
Forfeited during the year	60,000	70,000
Options outstanding at the end of the year	772,500	570,000
Options available for grant	1,010,000	130,000
Range of exercise price for options	₹ 50 to ₹ 80 per	₹ 50 to ₹ 80 per
outstanding at the end of the year	Option	Option

Weighted average remaining contractual life for options outstanding as at 31 March, 2015 is 3.86 years (As at 31 March, 2014 4.27 years) and weighted average exercise price per option as at 31 March, 2015 is ₹ 65 (As at 31 March, 2014 is ₹ 65).

d. The impact on Earnings per Share if the 'fair value' of the options (on the date of the grant) were considered instead of the 'intrinsic value' is as under:

		(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Net Profit / (loss) (as reported)	413.07	(1,144.16)
Add / (Less): stock based employee compensation (intrinsic value)	44.57	17.08
Add / (Less): stock based compensation expenses determined under fair value method for the grants issued (See note (e) below)	(126.86)	(30.21)
Net Profit / (loss) (proforma)	330.78	(1,157.29)
Basic earnings per share (as reported)	14.44	(44.28)
Basic earnings per share (proforma)	11.56	(44.79)
Diluted earnings per share (as reported)	12.22	(44.28)
Diluted earnings per share (proforma)	9.78	(44.79)

### forming part of the financial statements

e) The fair value of the options has been determined under the Black-Scholes model. The assumptions used in this model for calculating fair value are as below:

Assumptions	31 March 2015	31 March 2014
Risk Free Interest Rate	7.74%	8.75%
Expected Life	4 years	4 years
Expected Annual Volatility of Shares	54.18%	48.53%
Expected Dividend Yield	NIL	NIL

### NOTE 30

During the year, the Company purchased the manufacturing assets and business of Arvee Syntthesis Private Limited on a slump sale basis for a total consideration of ₹ 262.50 million. The Company incurred ₹ 5.39 Million towards stamp duty and registration of land and building.

### NOTE 31

During the year, the Company disposed off the following undertakings. The details of which are given below:

			(₹ In Million)
Particulars	Veterinary Formulations division	Speciality chemical division	Total
Sale consideration (net of expenses)	422.11	1,068.46	1,490.57
Less: Cost of undertaking	204.60	517.04	721.64
Profit on sale of undertaking	217.51	551.42	768.93

#### NOTE 32 TRANSFER PRICING

In respect of Transfer pricing regulations under Section 92 to 92F of the Indian Income Tax Act, 1961, the Management confirms that its international transactions and Specified Domestic Transactions are at arm's length so that the aforesaid legislation will not have any impact on the financial statements, particularly on the amount of tax expense and that of provision for tax.

#### NOTE 33

Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the current year's classification / disclosure. Disclosure made under Note 27 to 30 reflects combined items pertaining to continuing and discontinuing operations.

For and on Behalf of the Board of Directors

Manish Gupta

Managing Director & Chief Executive Officer

Dr. Gautam Kumar Das

P R Kannan

Joint Managing Director Chief Financial Officer

**Preetham Hebbar**Company Secretary

Bengaluru, 24 April 2015

# Independent Auditors' Report

To The Members of Sequent Scientific Limited

#### REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS

We have audited the accompanying consolidated financial statements of **SEQUENT SCIENTIFIC LIMITED** (hereinafter referred to as "the Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group"), comprising of the Consolidated Balance Sheet as at March 31, 2015, the Consolidated Statement of Profit and Loss, the Consolidated Cash Flow Statement for the year then ended, and a summary of the significant accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

# MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Holding Company's Board of Directors is responsible for the preparation of these consolidated financial statements in terms of the requirements of the Companies Act, 2013 (hereinafter referred to as "the Act") that give a true and fair view of the consolidated financial position, consolidated financial performance and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014. The respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating

effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

### **AUDITOR'S RESPONSIBILITY**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. While conducting the audit, we have taken into account the provisions of the Act, the accounting and auditing standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made thereunder.

We conducted our audit in accordance with the Standards on Auditing specified under Section 143(10) of the Act. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Holding Company's preparation of the consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on whether the Holding Company has an adequate internal financial controls system over financial reporting in place and the operating effectiveness of such controls. An audit also includes evaluating the appropriateness of the accounting

## Independent Auditors' Report

policies used and the reasonableness of the accounting estimates made by the Holding Company's Board of Directors, as well as evaluating the overall presentation of the consolidated financial statements

We believe that the audit evidence obtained by us and the audit evidence obtained by the other auditors in terms of their reports referred to in sub-paragraph (a) of the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

#### **OPINION**

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at March 31, 2015 and its consolidated loss and its consolidated cash flows for the year ended on that date.

### **OTHER MATTERS**

- (a) We did not audit the financial statements / financial information of five subsidiaries, whose financial statements / financial information reflect total assets of ₹ 906.12 million as at March 31, 2015, total revenues of ₹ 297.66 million and net cash flows amounting to ₹ 50.59 million for the year ended on that date, as considered in the consolidated financial statements. These financial statements / financial information have been audited by other auditors whose reports have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and our report in terms of sub-sections (3) and (11) of Section 143 of the Act, insofar as it relates to the aforesaid subsidiaries is based solely on the reports of the other auditors.
- (b) We did not audit the financial statements / financial information of five subsidiaries, whose financial statements

/ financial information reflect total assets of ₹ 16.10 million as at March 31, 2015 total revenues of ₹ 46.61 million and net cash flows amounting to ₹ 9.70 million for the year ended on that date, as considered in the consolidated financial statements. These financial statements / financial information are unaudited and have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and our report in terms of sub-sections (3) and (11) of Section 143 of the Act in so far as it relates to the aforesaid subsidiaries is based solely on such unaudited financial statements / financial information. In our opinion and according to the information and explanations given to us by the Management, these financial statements / financial information are not material to the Group.

Our opinion on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors and the financial statements / financial information certified by the Management.

# REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

- As required by the Companies (Auditor's Report) Order, 2015 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of Section 143 of the Act, based on the comments in the auditors' reports of the Holding company and subsidiary companies incorporated in India, we give in the Annexure a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable:
- 2. As required by Section143 (3) of the Act, we report, to the extent applicable, that:
  - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and

# Independent Auditors' Report

- belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
- (b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors.
- (c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss, and the Consolidated Cash Flow Statement dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
- (d) In our opinion, the aforesaid consolidated financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- (e) On the basis of the written representations received from the directors of the Holding Company as on March 31, 2015 taken on record by the Board of Directors of the Holding Company and the reports of the statutory auditors of its subsidiary companies incorporated in India, none of the directors of the

- Group companies incorporated in India is disqualified as on March 31, 2015 from being appointed as a director in terms of Section 164 (2) of the Act.
- (f) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditor's) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
  - (i) The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group – Refer Note 28.2(i) to the consolidated financial statements;
  - (ii) The Group did not have any material foreseeable losses on long-term contracts Including derivative contracts; and
  - (iii) There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company and its subsidiary companies incorporated in India.

For **Deloitte Haskins & Sells** 

Chartered Accountants (Firm's Registration No. 008072S)

V. Srikumar

Partner (Membership No. 84494)

Bangalore, April 24, 2015

### Annexure to the Independent Auditor's Report on the Consolidated Financial Statements

(Referred to in paragraph 1under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

Our reporting on the Order includes two subsidiary companies incorporated in India, to which the Order is applicable, which have been audited by other auditors and our report in respect of these entities is based solely on the reports of the other auditors, to the extent considered applicable for reporting under the Order in the case of the consolidated financial statements.

- (i) In respect of the fixed assets of the Holding Company and subsidiary companies incorporated in India:
  - (a) The respective entities have maintained proper records showing full particulars, including quantitative details and situation of fixed assets.
  - (b) The fixed assets were physically verified during the year by the Management of the respective entities in accordance with a regular programme of verification which, in our opinion and the opinion of the other auditors, provides for physical verification of all the fixed assets at reasonable intervals. According to the information and explanation given to us and the other auditors, no material discrepancies were noticed on such verification.
- (ii) In respect of the inventories of the Holding Company and subsidiary companies incorporated in India:
  - (a) As explained to us, the inventories were physically verified during the year by the Management of the respective entities at reasonable intervals.
  - (b) In our opinion and according to the information and explanations given to us and the other auditors, the procedures of physical verification of inventories followed by the Management of the respective entities were reasonable and adequate in relation to the size of the respective entities and the nature of their business.
  - (c) In our opinion and according to the information and explanations given to us, the respective entities have maintained proper records of their inventories and no material discrepancies were noticed on physical verification.
- (iii) According to the information and explanations given to us, the Holding Company and the subsidiary companies have granted no loans, that are included in the consolidated financial statements, secured or unsecured, to companies, firms or other parties covered in the Register maintained under Section 189 of the Companies Act, 2013 by the respective entities.

- (iv) In our opinion and according to the information and explanations given to us and other auditors, having regard to the explanations that some of the items purchased are of special nature and suitable alternative sources are not readily available for obtaining comparable quotations, there is an adequate internal control system commensurate with the size of the Holding Company and the nature of its business with regard to purchases of inventory and fixed assets and for the sale of goods and services. During the course of our audit, we have not observed any major weakness in such internal control system.
- (v) According to the information and explanations given to us and other auditors, the Holding Company and subsidiary companies incorporated in India have not accepted any deposit during the year.
- (vi) According to the information and explanations given to us and the other auditors, in our opinion and the opinion of the other auditors, the Holding Company and subsidiary companies incorporated in India have, prima facie, made and maintained the prescribed cost records pursuant to the Companies (Cost Records and Audit) Rules, 2014, as amended prescribed by the Central Government under subsection (1) of Section 148 of the Companies Act, 2013. Neither we nor the other auditors have, however, made a detailed examination of the cost records with a view to determine whether they are accurate or complete.
- (vii) According to the information and explanations given to us, in respect of statutory dues of the Holding Company and subsidiary companies incorporated in India:
  - (a) The respective entities have been generally been regular in depositing undisputed statutory dues, including Provident Fund, Sales tax, Wealth Tax, Customs Duty, Excise Duty, Value Added Tax, Cess and other material statutory dues applicable to it with the appropriate authorities and there are delays in depositing Service Tax, Employee State Insurance and Income Tax.
  - (b) There were no undisputed amounts payable by the respective entities in respect of Provident Fund, Employees' State Insurance, Income-tax, Sales Tax, Wealth Tax, Service Tax, Customs Duty, Excise Duty, Value Added Tax, Cess and other material statutory dues in arrears as at March 31, 2015 for a period of more than six months from the date they became payable.

### Annexure to the Independent Auditors' Report

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

(c) Details of dues of Income-tax, Sales Tax, Wealth Tax, Service Tax, Customs Duty, Excise Duty, Value Added Tax and Cess which have not been deposited as on March 31, 2015 on account of disputes by the aforesaid entities are given below:

Name of Statute	Nature of Dues	Forum where Dispute is Pending	Period to which the Amount Relates	Amount Involved (₹ in million)
Income-tax Act, 1961	Income-tax	Commissioner Income Tax- (Appeals)-Mumbai	A.Y. 2006-07	1.25
Income-tax Act, 1961	Income-tax	Commissioner Income Tax- (Appeals)-Mumbai	A.Y. 2007-08	3.99
Income-tax Act, 1961	Income-tax	Commissioner Income Tax- (Appeals)-Mumbai	A.Y. 2010-11	1.85
Income-tax Act, 1961	Income-tax	Commissioner Income Tax- (Appeals)-Mumbai	A.Y. 2011-12	21.04
Maharashtra Value Added Tax, 2002 & Central Sales Tax, 1956	Value Added Tax and Central Sales Tax	Deputy Commissioner of Sales Tax	F.Y. 2005-06	9.02
Gujarat Value Added Tax	Value Added Tax	Gujarat Value Added Tax Tribunal	F.Y. 2006-07	0.07
Central Excise Act, 1944	Excise duty	Commissioner of Central Excise and Service Appeals	F.Y. 2011-12	0.12
Finance Act, 1944	Service Tax	Commissioner of Central Excise and Service Appeals	F.Y. 2008-09 to F.Y. 2010-11	1.16

- (d) The aforesaid entities have been generally regular in transferring amounts to the Investor Education and Protection Fund in accordance with the relevant provisions of the Companies Act, 1956 (1 of 1956) and Rules made thereunder within time.
- (viii) The consolidated accumulated losses of the Group at the end of the financial year are not less than fifty per cent of the consolidated net worth. The Group has incurred cash losses on a consolidated basis only during the preceding year but has not incurred any cash losses on consolidated basis during the current financial year.
- (ix) In our opinion and the opinion of the other auditors and according to the information and explanations given to us and the other auditors, the Holding Company and subsidiary companies incorporated in India have not defaulted in the repayment of dues to financial institutions and banks. The Holding Company and subsidiary companies incorporated in India have not issued any debentures.
- (x) According to the information and explanations given to us and other auditors, the Holding Company and subsidiary companies incorporated in India have

- not given guarantees for loans taken by others from banks and financial institutions.
- (xi) In our opinion and the opinion of the other auditors and according to the information and explanations given to us and the other auditors, the term loans have been applied by the Holding Company and subsidiary companies incorporated in India during the year for the purposes for which they were obtained.
- (xii) To the best of our knowledge and according to the information and explanations given to us and the other auditors, no fraud by the Holding Company and its subsidiary companies incorporated in India and no material fraud on the Holding Company and its subsidiary companies incorporated in India has been noticed or reported during the year.

For Deloitte Haskins & Sells

Chartered Accountants (Firm's Registration No. 008072S)

**V. Srikumar** Partner

(Membership No. 84494)

Bangalore, April 24, 2015

## Consolidated Balance sheet

as at 31st March, 2015

				(₹ In Million)
		Note	As at	As at
		No.	31 March 2015	31 March 2014
Α	EQUITY AND LIABILITIES			
1	Shareholders' funds			
	(a) Share capital	3	304.85	267.40
	(b) Reserves and surplus	4	319.81	13.35
	(c) Money received against share warrants	28.1	288.08	106.51
			912.74	387.26
2	Share application money pending allotment			180.00
3	Minority interest		1,469.29	45.80
4	Non-current liabilities			
	(a) Long-term borrowings	5	2,503.22	1,510.84
	(b) Deferred tax liabilities (net)	29.7	15.25	1.22
	(c) Long-term provisions	6	99.79	80.25
			2,618.26	1,592.31
5	Current liabilities			
	(a) Short-term borrowings		2,043.06	2,266.00
	(b) Trade payables	8	909.35	1,145.87
	(c) Other current liabilities	9	1,074.34	568.03
	(d) Short-term provisions	10	49.91	41.87
			4,076.66	4,021.77
	Total		9,076.95	6,227.14
В	ASSETS			
1	Non-current assets			
	(a) Fixed assets			
	(i) Tangible assets	11 A	3,901.90	2,168.73
	(ii) Intangible assets	<u>11 B</u>	131.75	112.69
	(iii) Capital work-in-progress		367.41	390.22
	(iv) Intangible assets under development	29.9	23.16	40.15
	(b) Goodwill on consolidation		710.65	94.53
	(c) Non-current investments	12	580.37	0.36
	(d) Long-term loans and advances	13	249.19	775.06
	(e) Other non-current assets	14	15.55	17.00
			5,979.98	3,598.74
2	Current assets			
	(a) Current investments	15	5.81	0.77
	(b) Inventories	16	943.60	1,013.96
	(c) Trade receivables	17	1,154.37	835.43
	(d) Cash and cash equivalents	18	384.57	362.13
	(e) Short-term loans and advances	19	445.86	381.09
	(f) Other current assets	20	162.76	35.02
			3,096.97	2,628.40
	Total		9,076.95	6,227.14

See accompanying notes forming part of the consolidated financial statements

In terms of our report attached

For DELOITTE HASKINS & SELLS

Chartered Accountants

For and on Behalf of the Board of Directors

V. Srikumar

Manish Gupta Managing Director & Dr. Gautam Kumar Das

PR Kannan Chief Financial Officer

Partner

Chief Executive Officer

Joint Managing Director

Preetham Hebbar

Company Secretary

## Consolidated Statement of Profit and Loss

for the year ended 31st March, 2015

				(₹ In Million)
		Note	Year Ended	Year Ended
		No.	31 March 2015	31 March 2014
Α	CONTINUING OPERATIONS			
1	Revenue from operations (gross)	21	4,633.64	4,152.47
	Less: Excise duty		201.41	202.48
	Revenue from operations (net)		4,432.23	3,949.99
2	Other income	22	99.57	38.41
3	Total revenue (1 + 2)		4,531.80	3,988.40
4	Expenses			
	(a) Cost of materials consumed	23.a	1,990.78	2,047.10
	(b) Purchases of stock-in-trade	23.b	239.35	162.42
	(c) Changes in inventories of finished goods and work-in-progress & intermediates	23.c	26.70	(94.18)
	(d) Employee benefits expense	24	611.07	446.93
	(e) Finance costs	25	429.81	335.16
	(f) Depreciation and amortization expense	11 C	317.49	290.46
	(g) Other expenses	26	1,383.15	1,308.37
	Total expenses		4,998.35	4,496.26
5	Loss before exceptional items and tax (3-4)		(466.55)	(507.86)
6	Exceptional items	27	(166.64)	(589.11)
7	Loss before tax (5 - 6)		(633.19)	(1,096.97)
8	Tax expense			
	(a) Current tax expense		30.66	6.35
	(b) Current tax expense of earlier years		16.97	-
	(c) Deferred tax charge / (credit)		(13.73)	(0.56)
			33.90	5.79
9	Loss from continuing operations after tax		(667.09)	(1,102.76)
В	DISCONTINUING OPERATIONS	29.10		
10	Loss from discontinuing operations before tax		(1.94)	(2.17)
11	Less: Tax expense of discontinuing operations		<u> </u>	-
12	Gain on disposal of assets/settlement of liabilities		551.42	-
	attributable to the discontinuing operations			
13	Less: Tax expense relating to gain		-	-
14	Profit / (Loss) from discontinuing operations after tax		549.48	(2.17)
С	TOTAL OPERATIONS			
15	Loss for the year (9+14)		(117.61)	(1,104.93)
16	Share of minority interest		(10.23)	-
17	Loss for the year after minority interest (15-16)		(107.38)	(1,104.93)
18	Earnings per share (of ₹ 10 each):	29.6		
	Basic and Diluted			
	(a) Continuing operations		(22.95)	(42.68)
	(b) Total operations		(3.75)	(42.76)

See accompanying notes forming part of the consolidated financial statements

In terms of our report attached

For DELOITTE HASKINS & SELLS

Chartered Accountants

For and on Behalf of the Board of Directors

V. Srikumar
Partner
Managing Director &
Chief Executive Officer

**Dr. Gautam Kumar Das**Joint Managing Director

Chief Financial Officer

P R Kannan

**Preetham Hebbar**Company Secretary

# Consolidated Cash Flow Statement

for the year ended 31st March, 2015

	For the Year ended	For the Year ended
CACLUTION FROM ORFRATING ACTIVITIES	31 March 2015	31 March 2014
CASH FLOW FROM OPERATING ACTIVITIES  Net Loss before tax		
	(633.19)	(1,096.97)
from continuing operations	, , ,	, , , ,
from discontinuing operations	549.48	(2.17)
Total Adjustments for:	(83.71)	(1,099.14)
Depreciation, amortisation and impairment	329.35	325.97
Tangible/Intangible assets written off	16.36	13.82
Provision for Intangible under development	(8.83)	8.83
CWIP written off	(8.83)	450.29
Bad trade receivables/advances written off		169.09
Provision for doubtful trade receivables	13.95	11.82
Loss on sale of subsidiary	3.49	(0.07)
Unrealised exchange gain (net)	(10.62)	(8.97)
Profit on sale of investment	(11.27)	(0.11)
Loss on sale of Investment	- (4.70)	12.06
Loss/(profit) on sale of assets (net)	(4.78)	(16.12)
Interest expenses	396.96	366.48
Dividend income	(6.26)	- 45.00
Compensation under ESOP scheme	44.57	17.08
Interest income	(11.29)	(8.94)
Profit on sale of Undertaking	(551.42)	-
Provision for Loss on Assets held for disposal (Refer note no. 27 (i)(c))	140.32	-
Provision for expenses related to assets held for disposal (Refer note no. 27 (i)(c))	26.32	-
Sundry balances written back (net)	(63.34)	(6.06)
Operating profit before working capital changes	275.46	236.10
Changes in working capital		
(Increase)/Decrease in trade and other receivables	(338.77)	(254.49)
(Increase)/Decrease in inventories	25.91	(157.75)
Increase/(Decrease) in trade and other payables	(193.27)	(361.86)
Increase/(Decrease) margin money and unpaid	(33.72)	99.61
dividend accounts		
Net change in working capital	(539.85)	(674.49)
Cash generated from operations	(264.39)	(438.39)
Direct taxes paid /(Refund), Net	28.90	(9.46)
Net cash generated from operating activities A	(235.49)	(447.85)
CASH FLOW FROM INVESTING ACTIVITIES	(000.04)	(0.57.00)
Capital expenditure on fixed assets, including capital advances	(909.34)	(857.33)
Assets acquired from Arvee Syntthesis Private Limited (Refer note 31)	(267.89)	-
Proceeds from sale of fixed assets	45.59	44.27
Investment in equity instruments (including warrants) of other entities	(580.25)	-
Purchase of Current investment	(1,151.96)	-
Proceeds from sale of Current investments	1,171.03	1.11
Proceeds from sale of Specialty Chemicals Division (net of expenses) (Refer note 29.10)	1,068.46	-
Sale of Non- current investments	<u> </u>	4.01
Dividend received	3.50	_
Consideration paid for acquisition for subsidiary (Refer note 1.2(iii))	(937.35)	-
Interest received	11.30	8.39
		(799.55)

## Consolidated Cash Flow Statement

for the year ended 31st March, 2015

(₹ In Million) For the Year ended For the Year ended 31 March 2015 31 March 2014 **CASH FLOW FROM FINANCING ACTIVITIES** (222.94)748.40 Proceeds from short term borrowings Proceeds from / (repayment of) of long term borrowings 404 29 781.81 Interest paid on borrowings (including borrowing cost capitalised ₹ 100.65 (485.68)(412.37)Million (Previous year ₹ 44.28 Million)) - (Refer note no. 29.4) 25 54 Proceeds from issue of shares to minority shareholders Proceeds from issue of compulsorily convertible preference shares by 1,174.46 subsidiary (Refer note 28.6) Purchase of Minority Interest (100.00)428.59 Proceeds from issue of equity shares 332.82 Proceeds from monies pending allotment 180.00 Proceeds from issue of warrants 288.08 106.51 C Net cash generated from Financing Activities 1,794.09 1,455.42 Net Increase/(Decrease) in cash and cash equivalents during the year (A+B+C) 11.69 208.02 Cash and cash equivalents as at 31.03.2014 229.59 34.51 Deleted on divestment Translation effect (22.97)(14.04)Remittance in Transit 1.10 218.31 229.59 Cash and cash equivalents as at 31.03.2015 Reconciliation of cash and cash equivalents with the Balance sheet 362.13 Reconciliation of cash and cash equivalents as per Balance Sheet (Refer Note 18) 384.57 Less: Balances not considered as cash and cash equivalents as defined in AS 3 "Cash Flow Statements" - Margin money against working capital facilities with banks 91.15 57.42 Balance in Un-paid Dividend Accounts 0.11 Balance held in Earmarked Accounts(Refer Note 18(i)) 75.00 75.00 218.31 229.59 Net Cash and cash equivalents at the end of the year

Notes: The cashflow statement reflects the combined cashflows pertaining to continuing and discontinuing operations

See accompanying notes forming part of the consolidated financial statements

In terms of our report attached For DELOITTE HASKINS & SELLS Chartered Accountants

For and on Behalf of the Board of Directors

V. Srikumar

Manish Gupta
Managing Director &
Chief Executive Officer

**Dr. Gautam Kumar Das**Joint Managing Director

Chief Financial Officer

P R Kannan

Partner

Preetham Hebbar

Company Secretary

### forming part of the consolidated financial statements

#### Note

### 1 BASIS OF CONSOLIDATION

The consolidated financial statements relate to SeQuent Scientific Limited (the Company) and its subsidiaries companies together "the Group". The financial statements of the entities in the Group used in the consolidation are drawn up to the same reporting date as of the Company, i.e. 31 March 2015.

### 1.1 Principles of consolidation

The consolidated financial statements have been prepared on the following basis:

- (i) The financial statements of the Company and its subsidiary companies have been consolidated on a line-by-line basis by adding together like items of assets, liabilities, income and expenses. The intra group balances, intra group transactions and unrealised profits or losses have been eliminated fully.
- (ii) The excess of cost to the Company of its investments in the subsidiary companies over its share of the equity of the subsidiary companies, at the dates on which the investments in the subsidiary companies were made, is recognised as 'goodwill', being an asset in consolidated financial statements. Where the share of the equity in the subsidiary companies as on the date of investment is in excess of cost of investments of the Company, it is recognised as 'Capital Reserve' and shown under the head 'Reserves and Surplus'. Goodwill arising on consolidation is not amortised but tested for impairment. The 'Goodwill' / 'Capital Reserve' is determined separately for each subsidiary company and such amounts are not set off between different entities.
- (iii) Minority interest in the net assets of consolidated subsidiaries consists of the amount of equity attributable to the minority shareholders at the dates on which investments are made by the Company in the subsidiary companies and further movements in their share in the equity, subsequent to the dates of investments as stated above.

### 1.2 Information on subsidiary companies:

The following subsidiary companies are considered in the consolidated financial statements

Sl no	Name of the entity	Country of Incorporation	Ownership at 31 March 2015 held by	Status	% of effective ownership held either directly or through subsidiary as at 31 March 2015	% of effective ownership held either directly or through subsidiary as at 31 March 2014
1	SeQuent Global Holdings Limited	Mauritius	SeQuent Scientific Limited	Subsidiary	100.00%	100.00%
2	SeQuent European Holdings Limited	Cyprus	SeQuent Global Holdings Limited	Subsidiary	100.00%	100.00%
3	SeQuent Research Limited	India	SeQuent Scientific Limited	Subsidiary	100.00%	100.00%
4	Elysian Life Sciences Private Limited	India	SeQuent Scientific Limited	Subsidiary	100.00%	100.00%
5	Vedic Fanxipang Pharma Chemic Company Limited	Vietnam	Elysian Life Sciences Private Limited	Subsidiary	[Refer note (b) below]	100.00%
6	SeQuent Anti Biotics Private Limited	India	SeQuent Scientific Limited	Subsidiary	100.00%	100.00%
7	SeQuent Pharmaceuticals Private Limited [Formerly known as SeQuent Oncolytics Private Limited]	India	SeQuent Scientific Limited	Subsidiary	99.99%	99.99%
8	SeQuent Penems Private Limited	India	SeQuent Scientific Limited	Subsidiary	89.23%	89.23%
9	Elysian Life Science (Mauritius) Ltd	Mauritius	SeQuent Scientific Limited and Vedic Fanxipang Pharma Chemic Company Limited	Subsidiary	[Refer note (c) below]	100.00%
10	Alivira Animal Health Limited	India	SeQuent Scientific Limited	Subsidiary	91.92% [Refer note (d) below]	100%
11	Alivira Animal Health Limited	Ireland	Alivira Animal Health Limited, India	Subsidiary	91.92% [Refer note - (e) below]	-
12	Provet Veteriner Ürünleri San. ve Tic. A.Ş.	Turkey	Alivira Animal Health Limited, Ireland	Subsidiary	55.15% [Refer note - (f) below]	-

### Note

- (a) In respect of entity in Sl. No.3 & Sl. No. 12, the Company's cost of investment is in excess of its share of equity on the date of investment and the difference has been recognised as Goodwill. In respect of Sl. No.10, the Company's net worth is in excess of the cost of investment on the date of recognition and the difference has been recognised on Capital reserve amounting to ₹ 1.82 Million.
- (b) Vedic Fanxipang Pharma Chemic Company Limited has been disposed off during the year.
- (c) Elysian Life Science (Mauritius) Limited has been voluntarily wound up during the year.
- (d) During the year, the Company purchased 7,400,000 equity shares of Alivira Animal Health Limited, India and the subsidiary issued 2,414,165 equity shares to other parties.
- (e) Alivira Animal Health Limited, Ireland was incorporated on 1 September 2014.
- (f) During the year, Alivira Animal Health Limited, Ireland acquired 60% shareholding in Provet Veteriner Ürünleri San. ve Tic. A.Ş.

### forming part of the consolidated financial statements

(ii) Disclosure on effect of disposal of subsidiaries:

During the year, Vedic Fanxipang Pharma Chemic Limited was disposed off. The net assets of the company comprised of tangible fixed assets of ₹ 5.98 Million. Loss on disposal of investment of ₹ 3.49 Million was charged to the Statement of Profit and Loss.

During the year Elysian Life Science(Mauritius) Limited has been winded up. There were nil assets & liabilities at the time of winding up of the company.

(iii) Disclosure on effect of acquisition of subsidiaries:

During the year, the Group through its subsidiary Alivira Animal Health Limited, Ireland acquired 60% shareholding in Provet Veteriner Ürünleri San. ve Tic. A.Ş., Turkey (Provet) for a total cash consideration of ₹ 937.35 Million. The key financials as at 31 March 2015 are as follows:

Particulars	₹ In Million
Date of Acquisition	03 November 2014
Liabilities as at 31 March 2015	
Non current liabilities	24.72
Current liabilities	139.84
Assets as at 31 March 2015	
Non-current assets	297.30
Current assets	416.68
Goodwill on Acquisition	616.13
Revenue for the period ended 31 March 2015	293.20
Profit for the period ended 31 March 2015	87.21

- **1.3** Figures pertaining to the subsidiary companies have been reclassified wherever necessary to bring them in line with the Company's financial statements.
- 1.4 The consolidated financial statements include assets, liabilities, income and expenses aggregating to amounts indicated below which are included on the basis of unaudited financial statements in respect of the following subsidiaries:
  - (i) Vedic Fanxipang Pharma Chemic Company Limited (up to the date of disposal 18 August 2014)
  - (ii) Sequent European Holdings Limited
  - (iii) Elysian Life Science (Mauritius) Limited (up to 13 January 2015)
  - (iv) Sequent Global Holdings Limited
  - (v) Alivira Animal Health Limited, Ireland

Particulars	Total (₹ In Million)
Non current liabilities	605.55
Current liabilities	58.26
Non-current assets	2.63
Current assets	13.47
Revenue	46.61
Expenditure	47.90

### 1.5 Exchange adjustments

### On Consolidation

a. In case of non-integral operations, assets and liabilities are translated at the exchange rate prevailing on the balance sheet date. Revenue and expenses are translated at yearly average exchange rates prevailing during the year. Exchange differences arising out of these translations are included in 'Translation Reserve' under Reserves and Surplus. b. In the case of integral operations, assets and liabilities (other than non-monetary items), are translated at the exchange rate prevailing on the balance sheet date. Non-Monetary items are carried at historical cost. Revenue and expenses are translated at yearly average exchange rates prevailing during the year. Exchange differences arising out of these translations are charged to the Statement of Profit and Loss.

#### 2 SIGNIFICANT ACCOUNTING POLICIES

#### 2.1 Basis of accounting and preparation of financial statements

The consolidated financial statements of the Group have been prepared, in accordance with Generally Accepted Accounting principles in India (Indian GAAP), to comply with the Accounting Standards specified under Section 133 of the Companies Act, 2013, read with Rule 7 of the Companies (Accounts) Rules, 2014 and the relevant provisions of the Companies Act, 2013 ("the 2013 Act") / Companies Act, 1956 ("the 1956 Act"), as applicable except for certain assets and liabilities which are measured on fair value basis as permitted by the Scheme of Arrangement approved by the Honourable High Court of Karnataka and the relevant provisions of the Companies Act, 1956. The Financial Statements have been prepared on accrual basis under the historical cost convention except for certain categories of fixed assets that are carried at revalued amounts. The accounting policies adopted in the preparation of the consolidated financial statements are consistent with those followed in the previous year.

#### 2.2 Tangible fixed assets

Fixed assets are carried at cost less accumulated depreciation and impairment losses, if any. The cost of fixed assets comprise its purchase price net of any trade discounts and rebates, any import duties and other taxes (other than the subsequently recoverable from the tax authorities), any directly attributable expenditure on making the asset ready for its intended use, other incidental expenses and interest on borrowings attributable to acquisition of qualifying fixed assets to the date the asset is ready for its intended use. Exchange differences arising on restatement/settlement of long-term foreign currency borrowings relating to acquisition of depreciable fixed assets are adjusted to the cost of the respective assets and depreciated over the remaining useful life of such assets. Subsequent expenditure relating to fixed assets after its purchase/ completion is capitalised only if such expenditure results in an increase in the future benefits from such asset beyond its previously assessed standard of performance.

Fixed assets retired from active use and held for disposal are stated at the lower of their net book value and net realisable value and are disclosed separately

### Capital work-in-progress:

Projects under which assets are not ready for their intended use and other capital work-in-progress are carried at cost, comprising direct cost, related incidental expenses and attributable interest.

### 2.3 Intangible assets

Intangible assets are carried at cost less accumulated amortisation and impairment losses, if any. The cost of an intangible assets comprises its purchase price, including any import duties and other taxes (other than those subsequently recoverable from the taxing authorities), and any directly attributable expenditure on making the asset ready for its intended use and net of any trade discounts and rebates. Subsequent expenditure on an intangible assets after its purchase / completion is recognised as an expense when incurred unless it is probable that such expenditure will enable the asset to generate future economic benefits in excess of its originally assessed standards of performance and such expenditure can be measured and attributed to the asset reliably, in which case such expenditure is added to the cost of the asset.

Refer Note 2.5 for accounting for research and development expenses.  $% \label{eq:continuous}%$ 

### 2.4 Depreciation/amortisation

Depreciation is provided under the straight-line method as per the

### forming part of the consolidated financial statements

useful life prescribed in Schedule II to the Companies Act, 2013 except in respect of the following categories of assets, in whose case the life of the assets has been assessed as under based on technical advice, taking into account the nature of the asset, the estimated usage of the asset, the operating conditions of the asset, past history of replacement, anticipated technological changes, manufacturers warranties and maintenance support, etc.

Depreciation / amortisation is provided under the straight-line method based on the useful lives:

Nature of Asset	Useful life in years
Buildings	10 - 60
Furniture and fixtures	5 - 10
Office equipment	5
Plant and Machinery	5 - 12
Computers	3 - 6
Motor vehicles	3 - 8
Leasehold land	85 -96
Leasehold property development	Over lease period

Intangible assets are amortised under the straight line method over the useful life of assets as follows:

Product and process development : 5 Years Acquired Software : 3 Years

The estimated useful life of the intangible assets and its amortisation period are reviewed at the end of each financial year and the amortisation method is revised to reflect the changed pattern.

With respect to assets carried at revalued amounts as permitted under the Scheme of amalgamation, depreciation is recorded under the straight line method over the balance remaining useful life of the assets.

### 2.5 Research and development costs

Revenue expenditure pertaining to research is charged to the Statement of Profit and Loss. Development costs of products are also charged to the Statement of Profit and Loss unless a product's technological feasibility has been established, in which case such expenditure is capitalised. The amount capitalised comprises expenditure that can be directly attributed or allocated on a reasonable and consistent basis to creating, producing and making the asset ready for its intended use. Fixed assets utilised for research and development are capitalised and depreciated in accordance with the policies stated for tangible fixed assets and intangible assets.

### 2.6 Impairment of assets

As at each Balance Sheet date, the carrying amount of fixed assets is tested for impairment if impairment conditions exist. An impairment loss is recognized when the carrying amount of an asset exceeds its recoverable amount. Recoverable amount is determined:

- (a) in the case of an individual asset, at the higher of the net selling price and value in use.
- (b) in the case of cash generating units, at the higher of the unit's net selling price and the value in use.

Value in use is determined as the present value of estimated future cash flows from the continuing use of an asset and from its disposal at the end of its useful life.

### 2.7 Investments

Current investments are carried at lower of cost and fair market value. Provision is made to recognize decline, if any, in the carrying

Long-term investments are carried individually at cost less provision for diminution, other than temporary in the value of the investment.

### 2.8 Inventory

Inventories comprise raw materials, packing materials, consumables, work in process, intermediates and finished goods. These are valued at the lower of cost and net realizable value. Cost is determined on First in First out basis as follows:

- (i) Raw materials, packing materials and consumables
  - At purchase cost including other cost incurred in bringing materials/consumables to their present location and condition
- (ii) Work in process and Intermediates

At material cost, conversion costs and appropriate share of production overheads

(iii) Finished goods

At material cost, conversion costs and an appropriate share of production overheads and excise duty, wherever applicable.

#### 2.9 Revenue recognition

Revenue from export sales is recognized when significant risks and rewards of ownership is transferred on the basis of the shipping bills for exports. Revenue from domestic sales is recognized based on the transfer of significant risks and rewards of ownership which generally coincides with dispatch. Sales include excise duty and are stated net of discounts, other taxes, and sales returns.

Income from sale of technical know-how is recognized, when the risk and right to use is transferred to the buyer as per terms of contract

Analytical services income is recognized when the services are completed as per the terms of the agreement and when no significant uncertainty as to its determination or realization exists. Revenue is net of discount and taxes.

In case of long term contracts involving multiple activities, revenue is recognized as and when the individual activities are completed. In the event of any expected losses on a contract, the entire amount is provided for in the accounting period in which such losses are first anticipated.

Dividend income is recognised when the right to receive the same is established.

Interest income is recognised on an accrual basis.

Export incentives are accrued for based on fulfilment of eligibility criteria for availing the incentives and when there is no significant uncertainty in receiving the same.

### 2.10 Employee benefits

Short term employee benefits like provident fund, medical, leave travel, employee state insurance scheme etc. are accrued based on the terms of employment when services are rendered by the employees and charged as an expense to the statement of profit and loss.

Leave balances standing to the credit of the employees that are expected to be availed in the short term are provided for on full cost basis. Liability for unavailed leave considered to be long term is carried based on an actuarial valuation carried out at the end of financial year.

Liability for gratuity for the parent Group is funded with LIC and SBI Life Insurance group Limited. Gratuity and termination benefits expenses for the year are accounted based on actuarial valuation carried out using Projected Unit Credit Method as at the end of the fiscal year. The obligation recognised in the balance sheet represents the present value of the defined benefit obligation as adjusted for unrecognized past service cost, and as reduced by the fair value of scheme assets. Any asset resulting from this calculation is limited to past service cost, plus the present value of available refunds and reductions in future contributions to the scheme. "

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### 2.11 Foreign currency transactions

### Initial recognition

Transactions in foreign currencies entered into by the Group are accounted at the exchange rates prevailing on the date of the transaction or at rates that closely approximate the rate at the date of the transaction.

## Measurement of foreign currency monetary items at the Balance Sheet date

Foreign currency monetary items of the Group and its net investment in non-integral foreign operations outstanding at the Balance Sheet date are restated at the year-end rates. Non monetary items of the Group are carried at historical cost. Revenue and expenses are translated at the average exchange rates prevailing during the year.

### Treatment of exchange differences

Exchange differences arising on settlement / restatement of foreign currency monetary assets and liabilities of the Group are recognised as income or expense in the statement of profit and loss.

### Accounting of forward contracts

Premium / discount on forward exchange contracts, which are not intended for trading or speculation purposes, are amortised over the period of the contracts if such contracts relate to monetary items as at the Balance Sheet date.

#### 2.12 Taxes on income

Income Tax comprises the current tax provision and the net change in the deferred tax asset or liability during the year.

Deferred tax assets and liabilities are recognized for the future tax consequences arising out of temporary differences between the carrying values of the assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates applicable on the Balance Sheet date. Deferred tax assets are recognised for timing differences of items other than unabsorbed depreciation and carry forward losses only to the extent that reasonable certainty exists that sufficient future taxable income will be available against which these can be realised. However, if there are unabsorbed depreciation and carry forward of losses, deferred tax assets are recognised only if there is virtual certainty that there will be sufficient future taxable income available to realise the assets. Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by the same governing tax laws and the group has a legally enforceable right for such set off. Deferred tax assets are reviewed at each balance sheet date for their reliability.

Current tax is determined on the basis of taxable income and tax credits computed for each of the entities in the Group in accordance with the applicable tax rates and the provisions of applicable tax laws of the respective jurisdictions where the entities are located.

Minimum alternative tax ('MAT') paid in accordance to the tax laws, which gives rise to future economic benefits in the form of adjustment of future tax liability, is considered as an asset if there is convincing evidence that the group will pay normal income tax in future years. Accordingly, MAT is recognized as an assets in the balance sheet when it is probable that the future economic benefit associated with it will flow to the group and asset can be measured reliably.

### 2.13 Leases

Lease arrangements, where the risks and rewards incident to ownership of an asset substantially vest with the lessor, are classified as operating leases and the lease rentals thereon are recognised in the statement of profit and loss on straight line basis.

### 2.14 Employee stock option scheme

Employee stock options are accounted in accordance with the guidelines stipulated by SEBI and Guidance Note on Accounting for Employee Share-based Payments. The difference between the closing market price of the shares underlying the options granted on the date of grant of option and the option price is expensed under employee benefit expenses over the vesting period.

### 2.15 Earnings per share (EPS)

In determining the Earnings per share, the Group considers the net profit after tax. The number of shares used in computing Basic Earnings per share is the weighted average number of equity shares outstanding during the year. The number of shares used in computing Diluted Earnings per share comprises the weighted average number of equity shares considered for deriving Basic earnings per share and also the weighted average number of equity shares that could have been issued on the conversion of all dilutive potential equity shares. Dilutive potential equity shares are deemed converted as of the beginning of the year unless issued at a later date.

#### 2.16 Provisions and contingencies

A provision is recognized when the group has a present legal or constructive obligation as a result of past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which reliable estimate can be made. Provisions (excluding retirement benefits) are not discounted to its present value and are determined based on best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimate. Contingent liabilities are not recognized but are disclosed in the notes to financial statements.

#### 2.17 Use of estimates

The preparation of the consolidated financial statements in conformity with the Accounting Standards generally accepted in India requires that the Management makes estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent liabilities as at the date of the financial statements and the reported amounts of revenue and expenses during the reported period. Management believes that the estimates used in preparation of consolidated financial statement are prudent and reasonable. Actual results could differ from those estimates and the estimates are recognised in the period in which the results are known/materialise.

### 2.18 Segment

Segments have been identified taking into account the nature of services, the differing risks and returns, the organizational structure and the internal reporting system.

### 2.19 Insurance claims

Insurance claims are accounted for on the basis of claims admitted / expected to be admitted and to the extent that there is no uncertainty in receiving the claims.

### 2.20 Borrowing costs

Borrowing costs include interest, amortisation of ancillary costs incurred and exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost. Costs in connection with the borrowing of funds to the extent not directly related to the acquisition of qualifying assets are charged to the Statement of Profit and Loss over the tenure of the loan. Borrowing costs, allocated to and utilised for qualifying assets, pertaining to the period from commencement of activities relating to construction / development of the qualifying asset upto the date of capitalisation of such asset is added to the cost of the assets. Capitalisation of borrowing costs is suspended and charged to the Statement of Profit and Loss during extended periods when active development activity on the qualifying assets is interrupted.

### 2.21 Cash flow statement

Cash flows are reported using the indirect method, whereby profit / (loss) before extraordinary items and tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating, investing and financing activities of the Group are segregated based on the available information.

### 2.22 Cash and cash equivalents (for purposes of cash flow statement)

Cash comprises cash on hand and demand deposits with banks. Cash equivalents are short-term balances (with an original maturity of three months or less from the date of acquisition), highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

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### 2.23 Operating Cycle

Based on the nature of products / activities of the group and the normal time between acquisition of assets and their realisation in cash or cash equivalents, the group has determined its operating cycle as 12 months for the purpose of classification of its assets and liabilities as current and non-current.

		As at 31	March 2015	As at 31	March 2014
		No. of Shares	₹ in Million	No. of Shares	₹ in Million
NO	TE 3 SHARE CAPITAL				
(a)	Authorised				
	Equity shares of ₹ 10 each	50,000,000	500.00	32,000,000	320.00
(b)	Issued				
	Equity shares of ₹ 10 each	30,485,191	304.85	27,335,191	273.35
(c)	Subscribed and fully paid up	30,485,191	304.85	27,335,191	273.35
	Equity shares of ₹ 10 each				
	Less: Amount receivable from SeQuent Scientific Employee Stock Option Scheme Trust (Being Face Value of 700,000 Equity Shares of ₹ 10 each		-		5.95
	allotted to the trust)  Total		304.85		267.40

### Notes:

(i) Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting year:

	As at 31 M	As at 31 March 2015		March 2014	
	No. of Shares	₹in Million	No. of Shares	₹in Million	
<b>Equity Shares</b>					
Shares outstanding at the beginning of the year	27,335,191	273.35	24,035,191	240.35	
Add: Shares issued during the year (Refer note (a) below)	3,150,000	31.50	3,300,000	33.00	
Shares outstanding at the end of the year	30,485,191	304.85	27,335,191	273.35	

### Note:

(a) Conversion of 3,150,000 warrants issued during the year 2013-14 on preferential basis at a conversion price of ₹ 135.25 per equity share of the company as approved in the Extra Ordinary General Meeting dated January 14, 2014 (During the previous year conversion of 2,750,000 warrants issued on preferential basis at a conversion price of ₹ 172 per equity share of the company as approved in the Extra Ordinary General Meeting dated March 20, 2013 and 550,000 warrants issued on preferential basis at a conversion price of ₹ 135.25 per equity share of the company as approved in the Extra Ordinary General Meeting dated January 14, 2014).

### (ii) Terms/rights attached to equity shares

The Company has only one class of equity shares having a par value of ₹ 10 per share. Each holder of equity shares is entitled to one vote per share. Each equity shareholder is entitled to dividend in the Company. The dividend is proposed by the Board of Directors and is subject to the approval of the shareholders in the ensuing Annual General Meeting, except interim dividend.

In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the company, after distribution of all preferential amounts, if any. The distribution will be in proportion to the number of equity shares held by the shareholders.

The amount of dividend per share recognized as distributions to equity shareholders is Nil (31 March 2014 :  $\overline{\mathbf{x}}$  Nil)

### (iii) Details of shares held by each shareholder holding more than 5% shares

Equity Shares	As at 31 March 2015		As at 31 March 2014	
Name of the shareholder	No. of shares held	% of holding	No. of shares held	% of holding
K R Ravishankar	5,579,986	18.30%	5,579,986	20.41%
Arun Kumar Pillai	5,579,993	18.30%	5,579,993	20.41%
Primera Partners Pte. Ltd	-	-	3,183,871	11.65%
Satpal Khattar	1,191,610	3.91%	1,699,018	6.22%
Agnus Capital LLP	3,525,000	11.56%	2,425,000	8.87%
Chayadeep Ventures LLP	3,525,000	11.56%	2,425,000	8.87%

- (iv) 582,500 shares (As at 31 March, 2014 700,000 shares) of ₹ 10 each are reserved towards outstanding employee stock options granted / available for grant. (Refer Note 30)
- (v) As at 31 March 2015 5,000,000 warrants (31 March 2014: 3,150,000) of ₹ 10 each are outstanding to be converted into equivalent number of shares. (Refer Note 28.1)

			(₹ in Million)
		As at	As at
		31 March 2015	31 March 2014
	TE 4 RESERVES AND SURPLUS		
(a)	Capital reserve		
	Opening balance	13.15	13.15
	Capital reserve on consolidation	1.82	-
	Less: Utilised during the year	2.50	-
	Closing balance	12.47	13.15
(b)	Securities premium account		
	Opening balance	1,260.36	745.98
	Add: Premium on shares issued during the year	404.81	514.38
	Closing balance	1,665.17	1,260.36
(c)	Share options outstanding account		
	Opening balance	17.08	-
	Add: Amounts recorded on grants during the year	96.89	46.98
	Less: Deferred employee compensation	62.66	29.90
	expenses		
	Closing balance	51.31	17.08
(d)	General reserve balance	144.44	144.44
(e)	Surplus/(Deficit) in consolidated of profit and loss		
	Opening balance	(1,393.61)	(291.62)
	Add: Loss for the year	(107.38)	(1,104.93)
	Less: Depreciation on transition to Schedule II of the	5.72	-
	Companies Act, 2013 on tangible fixed assets with		
	nil remaining useful life as on April 1, 2014, net of deferred tax of ₹ 0.64 Million (Refer Note 28.5)		
	Add: Consolidation adjustment	24.50	2.94
	Closing balance	(1.482.21)	(1,393.61)
(f)	Translation reserve	(1,402.21)	(1,575.01)
(1)		(20.07)	(15.11)
	Opening balance	(28.07)	, , ,
	Add/ (Less): Premium on shares issued during	(43.30)	(12.96)
	the year	/74 27\	(20.07)
	Closing balance	(71.37)	(28.07)
	Total	319.81	13.35

		(₹ in Million)
	As at	As at
	31 March 2015	31 March 2014
NOTE 5 LONG-TERM BORROWINGS		
Term loans		
From banks		
Secured	529.83	236.17
	529.83	236.17
From other parties		
Term loans		
Secured	1,969.92	1,269.07
Unsecured	3.47	5.60
	1,973.39	1,274.67
Total	2,503.22	1,510.84

(₹ In Million)

## **Notes**

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### NOTE 5 LONG-TERM BORROWINGS (CONTD.)

(i) Details of terms of repayment for the long-term borrowings and security provided in respect of the secured long-term borrowings:

						(₹ In Million)
Particulars	Security	Terms of repayment	As at 31 Marc	ch 2015	As at 31 Ma	rch 2014
	-		Secured	Unsecured	Secured	Unsecured
Term loans from banks:		D 11:00	04 / 00		00/47	
Indian Overseas Bank	First pari-passu charge on fixed assets of the Company and second pari-passu charge on current assets of the Company as a collateral.	Repayable in 22 quarterly Installments, commencing from December 2012.	216.89	-	236.17	-
RBL Bank Limited	First pari-passu charge on fixed assets of the Company (except for Company's property at Thane (West), Mumbai) and second pari-passu charge on current assets of the Company as a collateral.	Repayable in 15 quarterly Installments, commencing from December 2014	152.94	-	-	-
RBL Bank Limited	First pari-passu charge on fixed assets of the Company (except for Company's property at Thane (West), Mumbai) and second pari-passu charge on current assets of the Company as a collateral.	Repayable in 20 quarterly Installments, commencing from June 2015	160.00	-	-	-
Total - Term loans from banks			529.83	-	236.17	-
						(= x > c:11: )
Particulars	Security	Terms of repayment	As at 31 Marc	rh 2015	Δsat	(₹ In Million) 31 March 2014
raruculais	Security	Terms of repayment	Secured	Unsecured	Secured	Unsecured
Term loans from other parties:						
Housing Development Finance Corporation Limited	Mortgage of land along with super structure of Company's properties at Ambernath, Mahad, Mangalore, Panoli and Tarapur.	Repayable in 28 quarterly Installments, commencing from March 2012	-	-	620.00	-
Housing Development Finance Corporation Limited	Mortgage of Company's property at Thane (West), Mumbai.	Repayable in 28 quarterly Instalments, commencing from July 2012	37.14	-	48.57	-
Department of Scientific and Industrial Research	Unsecured	Repayable annually over a period of five years commencing from March 2012 and March 2013	-	3.47	-	5.60
Housing Development Finance Corporation Limited	Mortgage of land along with super structure of property of the Company at Mangalore.	Repayable in 34 quarterly Installments, commencing from March 2013.	90.50	-	100.50	-
Export and Import Bank of India	First charge on the entire fixed assets of the subsidiary Alivira Animal Health Limited, including immovable properties both present and future, second charge over current assets of the subsidiary both present and future, unconditional and irrevocable corporate guarantee of Sequent Scientific Limited to the extent of the shareholding in the subsidiary. Personal guarantee of director Mr Arun Kumar Pillai to the extent of ₹ 50 Crores. First charge / assignment on all intangibles assets of the subsidiary.	Repayable in 26 quarterly Installments, commencing from August 2016.	1,237.50	-	500.00	-
Export and Import Bank of India	First pari-passu charge on entire fixed assets of Alivira Animal Health Limited, India, pledge of 60% shares of Provet Veteriner Ürünleri San. ve Tic. A.Ş., held by Alivira Animal Health Limited, Ireland, pledge of shares of Alivira Animal Health Limited, Ireland held by Alivira Animal Health Limited, India and corporate Guarantee of Alivira Animal Health Limited, India.	Repayable in 16 quarterly installments, commencing from March 2016.	604.78	-	-	-
Total - Term loans from other parties			1,969.92	3.47	1,269.07	5.60

The interest on above term loans from other parties (other than loan from Department of Scientific and Industrial Research) are linked to the respective lender's base rates which are floating in nature.

### forming part of the consolidated financial statements

(ii) Details of long-term borrowings guaranteed by some of the directors or others:

		(₹ in Million)
Particulars	As at 31 March 2015	As at 31 March 2014
NOTE 5 LONG-TERM BORROWINGS (CONTD.)		
Term loans from banks	216.89	236.17
Term loans from other parties	1,365.14	1,269.07

Particulars	As at 31 March 2015		As at 31 March 2	
	Period of ₹ in default Million		Period of default	₹ in Million
Equity Shares				
Term loans from other parties				
Principal	-	-	91 days	5.25
Interest	-	-	91 days	0.76

(iv) For the current maturities of long-term borrowings, refer 9(a) in Other current liabilities.

			(₹ in Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 6 LONG TERM PROVISIONS		
Prov	rision for employee benefits		
(i)	Provision for gratuity (net)	58.67	53.25
(ii)	Provision for compensated absences	33.11	27.00
(iii)	Provision for termination benefits	8.01	-
Tota	1	99.79	80.25

		As at 31 March 2015	(₹ in Million) As at 31 March 2014
NO'	TE 7 SHORT-TERM BORROWINGS		
(a)	Loans repayable on demand		
	From banks		
	Secured (Refer note (i) and (ii) below)	1,012.99	728.45
	Unsecured (Refer note (iii) below)	1,007.92	1,200.00
		2,020.91	1,928.45
(b)	Loans from related parties (Refer Note 29.3)		
	Unsecured	22.15	291.89
(c)	Loans from other parties		
	Unsecured	-	45.66
		-	45.66
Tota	al	2,043.06	2,266.00

### Note

- (i) Working capital loan from banks are secured by a first pari-passu charge on current assets of the Company and a second pari-passu charge on fixed assets of the Company and its subsidiary as a collateral.
- (ii) Short-term borrowings of ₹ 468.04 million (31 March 2014 ₹ 728.45 million) are guaranteed by some of the Directors of the Company in their personal capacities.
- (iii) Unsecured short-term borrowings of ₹ 999.55 million (31 March 2014 ₹ 1,200 Million) are secured against securities provided by entities owned by Promoters.

Total

		(₹ in Million)
	As at 31 March 2015	As at 31 March 2014
NOTE 8 TRADE PAYABLES		
Trade payable	909.35	1,145.87
Total	909.35	1,145.87

			(₹ in Million)
		As at 31 March 2015	As at 31 March 2014
NO	TE 9 OTHER CURRENT LIABILITIES		
(a)	Current maturities of long-term debt (Refer note (i) below)	187.90	404.21
(b)	Interest accrued and due on borrowings	14.56	2.65
(c)	Other payables		
	(i) Statutory remittances	42.95	51.57
	(ii) Payables on purchase of fixed assets	139.11	73.82
	(iii) Advances from customers	39.21	22.71
	(iv) Unclaimed dividends	0.11	0.12
	(v) Other current liabilities	650.50	12.95
Tota	al	1,074.34	568.03
	Note:		
	<ul> <li>(i) Current maturities of long-term debt (Refer Notes (i) and (ii) in Note 5 - Long- term borrowings for details of security and guarantee);</li> </ul>		
	Particulars		
	Term loans		
	From banks		
	Secured		
	State Bank of Hyderabad		142.97
	State Bank of Travancore	-	74.99
	Central Bank of India	-	0.04
	RBL Bank Limited	93.04	-
	Indian Overseas Bank	29.07	12.88
		122.11	230.89
	From other parties		
	Secured		
	Housing Development Finance Corporation Limited	21.43	170.93
	Export and Import Bank of India	43.03	
	Unsecured		
	Department of Scientific and Industrial Research	1.33	2.40
		65.79	173.33
Tota	al	187.90	404.21
			(₹ in Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 10 SHORT TERM PROVISIONS		
(a)	Provision for employee benefits		
	(i) Provision for gratuity	1.43	-
	(ii) Provision for compensated absences	7.51	6.80
		8.94	6.80
(b)	Others		
	Provision for tax (net of advance tax-₹29.76 Milllion) (as at 31 March 2014 is ₹30.99 Million)	40.97	35.07
		40.97	35.07

49.91

41.87

Notes

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Own assets Freehold land Land Austrol and Jand Austrol and Austrol Austrol and Austrol Austrol and Austrol Aus	Balance as at 01 April 2014				J	Gross block									Accumul	Accumulated depreciation	tion				Net block	
Own assets Freehold land Land chaebold land Land daelong mid	as at 01 April 2014	Additions	Assets	Assets	Effect of	Borrowing (	Borrowing Consolidation Deletions Disposed Reclassified	Deletions D	isposed Re	classified	Balance	Balance	Charged	Assets D	epreciation (	Assets Depreciation Consolidation Deletions	Deletions	Reclassified	Disposed	Balance	Balance	Balance
Own assets Preshold land Land daseloid mid	01 April 2014	acc	acquired on	acquired	foreign	cost	adjustment		under as	as held for	as at	asat	against acq	against acquired on / amortisation	mortisation	Adjustment		as held for	under	as at	asat	as at
Own assets Freehold land Leasehold and Land Answormment	2014	ас	acquisition	nuder	currency	capitalised			s dump	sale (Refer	31 March	01 April	opening acquisition		expense for			sale (Refer slump sale	shump sale	31 March	31 March	31 March
Own assets Freehold land Leasehold land		of s	of subsidiary	dunts	exchange	(Refer Note			sale No	sale Note 27 and	2015	2014	balance of	Jo	the year			Note 27 and (Refer Note	Refer Note	2015	2015	2014
Own assets Freehold land Leasehold land		æ	(Refer Note	sale	differences	29.4)			(Refer N	Note 28.4)			retained su	subsidiary				Note 28.4)	29.10)			
Own assets Freehold land Leasehold land Land develorment			32)	(Refer					Note			earn	earnings (Refer (Re	(Refer Note								
Own assets Freehold land Leasehold land I and dewelonment				Note 31)					29.10)				Note 28.5)	33)								
Freehold land Leasehold land																						
Leasehold land	182.66	25.88	21.94	175.80			(2.82)			1	403.46									'	403.46	182.66
	341.40	337.52				33.28		20.15	0/.39	134.96	488.39	23.15			14.48		1.05	13.22	429	18.77	469.62	318.25
Lease hold property-	1.16		.   .			.   .		.   .	.   .		1.16	0.08			0.02					1.11	0.05	0.48
develonment																						
Building	735.29	592.47	71.48	56.07	0.81	12.51	(87.8)	18.99	164.41	68,03	1.207.42	164.90	0.32	0.29	34.68	(0.64)	15.79	15.81	32.59	135.36	1.072.06	570.39
Furniture and fixtures		6.11	10.78		90.0	0.31	(1.39)	7.93	2.35	2.37	30.56	9.04	0.03	9.61	2.95	(1.23)	2.93	1.30	1.85	14.32	16.24	18.30
Office equipments	14.77	8.40	1.55		0.04	0.29	(0.20)	1.02	1.07	2.53	20.23	3.54	4.05	0.16	2.60		0.48	3.38	0.72	5.74	14.49	11.23
Computers	20.63	8.59	116	0.10	0.03	0.39	(0.15)	0.20	0.37		28.68	13.05	1.96	0.11	3.37		0.15		0.31	18.03	10.65	7.58
Plant and machinery	1,934.68	1,089.01	149.52	35.70	4.77	49.62	(20.80)	68.31	268.42	277.76	2,628.01	879.84		12.66	215.68	(2.27)	45.46	163.12	141.79	755.54	1,872.47	1,054.84
/ehicles	13.33	19.55	39.36	0.22	0.02		(2:07)	- 1	0:30		57.06	9.05		6.73	3.81	(0.77)			0:30	14.96	42.10	4.2
Total	3,272.04	2,087.53	295.79	267.89	5.73	96.40	(40.21)		505.62	487.15	4,865.75	1,103.31	98.39	29.56	278.02	(4.94)		196.83	182.15	963.85	3,901.90	2,168.73
Previous year	2,948.19	37824			13.34	19.87	5.67	93.27		-	3,272.04	880.77	-	-	268.75	5.09	51.30			1,103.31	2,168.73	2,067.42
NOTE 11 B INTANGIBLE ASSETS	GIBLE ASSE	SI																				
																					ıI ≱)	(7 In Million)
Particulars					٦	Gross block									Accumul	Accumulated depreciation	ion				Net block	
	Balance	Additions	Assets	Assets	Effect of	Borrowing (	Borrowing Consolidation Deletions Disposed Reclassified	Deletions D	isposed Re	classified	Balance	Balance	Charged	Assets D	epreciation (	Assets Depreciation Consolidation Deletions	Deletions	Reclassified Disposed	Disposed	Balance	Balance	Balance
	as at	acc	acquired on	acquired	foreign	cost	adjustment		under as	as held for	as at	asat	against acq	uiredon / a	against acquired on / amortisation	Adjustment		as held for	under	as at	asat	as at
	Of April	ac	acquisition	under	currency	capitalised			s dump	sale (Refer	31 March	01 April	opening acquisition		expense for			sale (Refer shump sale	shump sale	31 March	31 March	31 March
	2014	of s	of subsidiary	dunts	exchange	(Refer Note			sale No	sale Note 27 and	2015	2014	balance of	Jo	the year			Note 27 and (Refer Note	Refer Note	2015	2015	2014
		æ	(Refer Note	sale	differences	29.4)			(Refer N	Note 28.4)			retained subsidiary	bsidiary				Note 28.4)	29.10)			
			33)	(Refer								earn	earnings (Refer Note	fer Note								
				Note 31)					29.10)				Note 28.5)	32)								
Internally generated:																						
Product process development	302.18	73.26							6:39	13.26	355.79	191.50			57.04	'		13.26	4.16	231.12	124.67	110.68
Others	21 04	0 33			0.01						30.00	10 OK			210	0.07				22.24	7.08	28
Total	32414	20.02			0.01				06.9	13.26	38,608	211.45			60.03	0.00		13.26	416	25.4.33	131.75	112 69
Joran	024.17	07°00			0.0		140		0.0	07:01	20000	450 50			2000	0.0	50	07.01	OT:F	244 45	44070	440 / 4



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		(₹ In Million)
	Year ended 31 March 2015	Year ended 31 March 2014
NOTE 11 C DEPRECIATION AND AMORTISATION		
Depreciation and amortisation for the year on tangible assets as per Note 11 A	278.02	268.75
Depreciation and amortisation for the year on intangible assets as per Note 11 B	60.23	59.03
Less: Depreciation and amortisation relating to discontinuing operations (Refer Note 29.10)	11.86	35.51
Less: Depreciation capitalised for tangible assets developed	6.63	-
Less: Depreciation capitalised for intangible assets developed	2.27	1.81
Depreciation and amortisation relating to continuing operations	317.49	290.46

				(₹	In Million)
			Year ended		
	31 March	31 March	31 March	31 March	31 March
	2015	2014	2013	2012	2011
NOTE 11 D DETAILS OF SUMS ADDED TO ASSETS ON REVALUATION DURING THE PRECEDING					
5 YEARS:					
Opening balance					
Leasehold land	292.03	295.84	299.65	303.46	-
Buildings	110.96	115.92	120.88	125.84	-
	402.99	411.76	420.53	429.30	-
Added on revaluation					
Leasehold land	-	-	-	-	305.08
Buildings	-	-	-	-	128.32
	-	-	-	-	433.40
Date					1 October
					2009
Amount					433.40
Disposed under Sale of Speciality Chemicals Division					
Leasehold land	40.96	_			-
Buildings	38.98	-	-	-	-
	79.94	-	-	-	-
Date	31 July 2014				
Amount	79.94				
Balance as at 31 March (Net Block)					
Leasehold land	248.45	292.03	295.84	299.65	303.46
Buildings	69.05	110.96	115.92	120.88	125.84
	317.50	402.99	411.76	420.53	429.30

		(₹ In Million)
	As at	As at
	31 March 2015	31 March 2014
TE 12 NON-CURRENT INVESTMENTS		
Other investments		
Panoli Enviro Tech Ltd.	-	0.24
NIL (31 March 2014: 23,700) Equity Shares of		
₹ 10 each fully paid-up		
Ambernath Chemcial Manufacturers	0.01	0.01
1,000 (31 March 2014: 1,000) Equity Shares of		
₹ 10 each fully paid-up		
Tarapur Industrial Manufacturers	0.04	0.04
2,000 (31 March 2014: 2,000) Equity Shares of		
₹ 10 each fully paid-up at a premium of		
₹ 10 per share		
	Other investments  Panoli Enviro Tech Ltd.  NIL (31 March 2014: 23,700) Equity Shares of ₹ 10 each fully paid-up  Ambernath Chemcial Manufacturers  1,000 (31 March 2014: 1,000) Equity Shares of ₹ 10 each fully paid-up  Tarapur Industrial Manufacturers  2,000 (31 March 2014: 2,000) Equity Shares of ₹ 10 each fully paid-up at a premium of	TE 12 NON-CURRENT INVESTMENTS  Other investments  Panoli Enviro Tech Ltd.  NIL (31 March 2014: 23,700) Equity Shares of ₹ 10 each fully paid-up  Ambernath Chemcial Manufacturers 1,000 (31 March 2014: 1,000) Equity Shares of ₹ 10 each fully paid-up  Tarapur Industrial Manufacturers 2,000 (31 March 2014: 2,000) Equity Shares of ₹ 10 each fully paid-up

			(₹ In Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 12 NON-CURRENT INVESTMENTS (CONTD.)		
iv)	Shasun Pharmaceuticals Limited	385.00	-
	3,500,000 (31 March 2014: NIL) shares of ₹ 2		
	per share fully paid-up		
V)	Shasun Pharmaceuticals Limited	195.25	-
	(Refer note (a) below)		
		580.30	0.29
В	Investment in government securities		
i)	National Saving Certificate	0.02	0.02
ii)	NSC VIII Issue - Tarapur	0.05	0.05
		0.07	0.07
	Total (A + B)	580.37	0.36
	Aggregate amount of unquoted investments	195.37	0.36
	Aggregate amount of quoted investments	385.00	-
	Aggregate market value of listed and quoted	1,303.40	-
	investments		

### Note:

(a) Trade investment in equity instruments of other entities includes ₹ 195.25 Million (31 March 2014: Nil) investment made in Shasun Pharmaceuticals Limited towards 25% of amount paid for subscription of 7,100,000 of warrants at a price of ₹ 110 per warrant. Each warrant is convertible into one equity share of face value of ₹ 2 each on payment of balance subsrciption amount of ₹ 585.75 Million. on or before 28 November 2015. (Refer note 28.2 (ii) (b))

		As at 31 March 2015	(₹ In Million) As at 31 March 2014
	TE 13 LONG-TERM LOANS AND ADVANCES secured, considered good)		
(a)	Capital advances	89.32	595.06
(b)	Security deposits	44.69	47.21
(c)	Security deposits to related parties (Refer note 29.3)	2.27	2.27
(d)	"Advance income tax (net of provisions ₹ 112.11 million (31 March 2014 ₹ 112.95 million)	38.00	42.67
(e)	MAT credit entitlement		
	Opening Balance	73.34	76.18
	Less: Utilised during the year	27.59	2.84
	Closing balance	45.75	73.34
(f)	Prepaid expenses	29.16	14.51
	Total	249.19	775.06

		(₹ In Million)
	As at 31 March 2015	As at 31 March 2014
NOTE 14 OTHER NON-CURRENT ASSETS (Unsecured, considered good)		
Margin money deposits	15.55	17.00
Total	15.55	17.00

			(₹ In Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 15 CURRENT INVESTMENTS		
	rrent investments (valued at lower of st and estimated net realisable value)		
Α	Quoted equity instruments		
i)	Agrodutch Industries Limited	0.34	0.34
	36,250 (31 March 2014: 36,250) Equity Shares		
	of ₹10 each fully paid-up		
ii)	Transchem Limited	0.43	0.43
	32,500 (31 March 2014: 32,500) Equity Shares		
	of ₹ 10 each fully paid-up		

forming part of the consolidated financial statements

			(₹ In Million)
		As at	As at
		31 March 2015	31 March 2014
_	TE 15 CURRENT INVESTMENTS		
111)	N B Footware Limited		-
	100,000 (31 March 2014: 100,000)		
	Equity Shares of ₹ 10 each fully		
	paid-up		
iv	Techindia Nirman Limited (Formerly known as Nath Seed Limited)		
	18,270 (31 March 2014: 18,270)		
	Equity Shares of ₹ 10 each fully		
	paid-up		
V	Nath Bio Genes (I) Limited		=
	6,930 (31 March 2014: 6,930) Equity		
	Shares of ₹ 10 each fully paid-up		
VÌ	Agritech (India) Limited		
	6,300 (31 March 2014: 6,300) Equity		
	Shares of ₹ 10 each fully paid-up		
В	Current investments (valued at lower of cost and fair value)		
	Unquoted equity instruments		
	Aditya Investment & Communication	-	-
	Limited		
	58,800 (31 March 2014: 58,800)		
	shares of ₹10 each fully paid-up		
С	Unquoted Mutual Funds		
1)	Investments in units of mutual fund of Hulk	4.95	-
	Bank, Turkey		
11)	Investments in units of mutual fund of Garanti Bank, Turkey	0.09	-
	Total	5.81	0.77
	Aggregate amount of quoted investments Market value: ₹ 1.72 million (31 March 2014: ₹ 1.57 million)	0.77	0.77
	Aggregate amount of unquoted investments	5.04	-

			(₹ In Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 16 INVENTORIES		
(At	lower of cost and net realisable value)		
(a)	Raw materials and packing materials	307.99	267.35
	Goods-in transit	64.47	84.55
		372.46	351.90
(b)	Work-in-progress and intermediates	247.27	320.62
	(Refer note (i) below)		
(C)	Finished goods	315.67	262.79
	Goods-in transit	2.42	74.32
		318.09	337.11
(d)	Fuel	5.78	4.33
	Total	943.60	1,013.96

			(₹ In Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 17 TRADE RECEIVABLES		
(a)	Trade receivables outstanding for a period		
	exceeding six months from the date they are		
	due for payment		
	Unsecured, considered good	246.64	57.47
	Unsecured, considered doubtful	43.27	29.82
		289.91	87.29
	Less: Provision for doubtful debts	43.27	29.82
		246.64	57.47

		(₹ In Million)
	As at	As at
	31 March 2015	31 March 2014
NOTE 17 TRADE RECEIVABLES		
(b) Other trade receivables		
Unsecured, considered good	907.73	777.96
Unsecured, considered doubtfu	3.13	1.69
	910.86	779.65
Less: Provision for doubtful deb	ots 3.13	1.69
	907.73	777.96
Total	1,154.37	835.43

			(₹ In Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 18 CASH AND CASH EQUIVALENTS		
(a)	Cash on hand	0.70	0.62
(b)	Cheques, drafts on hand	3.38	4.31
(c)	Balances with banks		
	In current accounts (Refer note (i) below)	288.97	209.46
	In deposit accounts	-	88.25
	In EEFC accounts	0.21	0.85
	In earmarked accounts		
	Unpaid dividend accounts	0.11	0.12
	Margin money deposits (Refer note (ii) below)	91.15	57.42
(d)	Remittance in transit	0.05	1.10
	Total	384.57	362.13

### Note:

- (i) Balance with banks in current account includes ₹75.00 million (31 March 2014 ₹75.00 million) which has restrictions on utilisation of funds for capital projects.
- (ii) Balances in margin money deposits are held as security against borrowings, guarantees and other commitments.

			(₹ In Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 19 SHORT-TERM LOANS AND ADVANCES		
Α	Unsecured, considered good		
(a)	Security deposits - others	1.48	3.55
(b)	Security deposits to related parties (Refer note 29.3)	-	26.10
(c)	Advances to suppliers	57.58	23.16
(d)	Advances to employees	1.76	1.60
(e)	Loans and advances to others	5.23	5.11
(f)	Balances with government authorities	328.77	284.15
(g)	Advance income tax (net of provisions ₹ 9.82 million (31 March 2014 ₹ Nil))	22.32	-
(h)	Prepaid expenses	28.72	37.42
	Total	445.86	381.09
В	Unsecured, considered doubtful		
	Loans and advances to others	9.61	9.61
		9.61	9.61
	Less: Provision for doubtful advances	9.61	9.61
	Total	445.86	381.09

			(₹ In Million)
		As at	As at
		31 March 2015	31 March 2014
NO	TE 20 OTHER CURRENT ASSETS		
(a)	Interest accrued on fixed deposits	3.81	3.83
(b)	Unbilled revenue	-	15.69
(c)	Fixed assets held for disposal (Refer note 28.4)	150.00	=
(d)	Claims receivable	8.95	13.87
(e)	Receivables on sale of fixed assets	-	1.63
	Total	162.76	35.02

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		Year Ended	Year Ended
		31 March 2015	31 March 2014
NO'	TE 21 REVENUE FROM OPERATIONS		
(a)	Sale of products	4,457.86	4,033.61
b)	Sale of services	105.87	93.46
c)	Other operating revenues (Refer note (i) below)	69.91	25.40
		4,633.64	4,152.47
	Less: Excise Duty	201.41	202.48
	Total	4,432.23	3,949.99
Vot	e:		
i)	Other operating revenues comprises:		
	Sale of scrap	5.77	4.00
	Sale of import licences	42.00	10.92
	Duty drawback and other export incentives	19.90	10.48
	Reimbursement of expenses	2.24	=
	Total - Other operating revenues	69.91	25.40
			(₹ in Million)
		Year Ended	Year Ended
		31 March 2015	31 March 2014
10	TE 22 OTHER INCOME		
a)	Interest income (Refer note (i) below)	10.95	8.94
b)	Net gain on sale of Current investments	11.27	0.11
c)	Profit on sale of fixed assets (net)	5.12	16.12
d)	Other non-operating income (Refer note (ii)	65.97	13.24
	below)		
e)	Dividend Income	6.26	=
	Total	99.57	38.41
Vot	e:		
i)	Interest income comprises:		
	Interest from banks on:		
	deposits	9.82	7.59
	Interest on security deposits	0.56	-
	Interest on income tax refund	-	0.46
	Other interest	0.57	0.89
	Total - Interest income	10.95	8.94
i)	Other non-operating income comprises:		
	Insurance claim received	0.22	1.04
	Liabilities / provisions no longer required	63.34	6.06
	written back		
	Miscellaneous Income	2.41	6.14
	Total	65.97	13.24
_			
			(₹ In Million)
_		Year ended	Year ended
		31 March 2015	31 March 2014
10,	TE 23.A COST OF MATERIALS CONSUMED		
_	ning stock	307.44	279.02
-	: Purchases	1,999.88	2,075.52
	: Stock on acquisition of subsidiary	65.74	-
Adr		(9.82)	-
	: Consolidation adjustment		
Ado	: Consolidation adjustment : Closing stock		307 44
Add Less	:: Closing stock	372.46	307.44 <b>2.047.10</b>
Ado	:: Closing stock		307.44 <b>2,047.10</b>
Add .es:	:: Closing stock	372.46	2,047.10
Add .es:	:: Closing stock	372.46 1,990.78	<b>2,047.10</b> (₹ In Million)
Add .es:	:: Closing stock	372.46	2,047.10

239.35

239.35

162.42

162.42

NOTE 23.B PURCHASES OF STOCK-IN-TRADE

Total

		(₹ In Million)
	Year ended	Year ended
	31 March 2015	31 March 2014
NOTE 23.C CHANGES IN INVENTORIES OF FINISHED GOODS AND WORK-IN-PROGRESS & INTERMEDIATES		
Opening stock		
Work-in-progress and intermediates	305.71	220.74
Finished goods	260.90	251.69
	566.61	472.43
Opening stock on acquisition of subsidiary		
Work-in-progress and intermediates	3.21	-
Finished goods	26.47	-
	29.68	-
Consolidation adjustment		
Work-in-progress and intermediates	(0.77)	-
Finished goods	(3.46)	-
	(4.23)	-
Closing stock		
Work-in-progress and intermediates	247.27	305.71
Finished goods	318.09	260.90
	565.36	566.61
Net (increase) / decrease	26.70	(94.18)

Note: The inventory details are relating to only continuing operations.

		(₹ In Million)
	Year ended 31 March 2015	Year ended 31 March 2014
NOTE 24 EMPLOYEE BENEFITS EXPENSE		
Salaries and wages	495.61	386.46
Contributions to provident fund and other funds	37.37	25.36
Expense on employee stock option scheme	44.57	17.08
Staff welfare expenses	33.52	18.03
Total	611.07	446.93
	-	(₹ In Million)
	Year ended	Year ended
	31 March 2015	31 March 2014
NOTE 25 FINANCE COSTS		
Interest expense on borrowings	383.07	311.28
Interest expense on borrowings Other borrowing costs	383.07 46.74	311.28 23.88
*		
Other borrowing costs	46.74	23.88

	Year ended 31 March 2015	(₹ In Million)  Year ended 31 March 2014
NOTE 26 OTHER EXPENSES	011-Juren 2013	OTT-MICH 2011
Power, water and fuel	233.15	220.62
Consumables	101.08	106.10
Conversion and processing charges	165.06	187.77
Contract labour charges	122.26	124.84
Freight and forwarding	87.32	66.99
Rent (including lease rentals) (Refer note 29.5)	16.14	34.70
Rates and taxes	38.84	23.44
Communication expenses	16.50	11.85
Repairs and maintenance		
Building	23.28	12.57
Machinery	69.46	54.05
Others	56.00	34.46
Insurance	9.20	8.91
Travelling and conveyance	68.34	48.53

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		(₹ In Million)
	Year ended 31 March 2015	Year ended 31 March 2014
NOTE 26 OTHER EXPENSES (CONTD.)		
Advertisement and selling expenses	63.60	25.42
Commission on sales	51.78	30.56
Legal and professional fees	81.76	84.03
Analytical charges	6.00	3.25
Bad trade receivables written off	7.24	1.18
Bad loans and advances written off	47.79	41.15
Provision for doubtful trade receivables	14.88	11.82
Loss on disposal of subsidiary	3.49	-
Provision for Intangible under development	-	8.83
Tangible fixed assets written off	16.36	13.82
Net loss on foreign currency transactions and translation	10.93	89.77
Increase/(Decrease) of excise duty on inventory	(4.36)	(0.70)
Other expenses	77.05	64.41
Total	1,383.15	1,308.37

1016	11	1,303.13	1,300.37
			/∓ Too \ (;1); · \
			(₹ In Million)
		Year ended 31 March 2015	Year ended 31 March 2014
NO	TE 27 EXCEPTIONAL ITEMS		
Loss	on sale of investments (Refer note (i) (a) below)	-	12.06
Adv	ances written off (Refer note (i) (a) below)	-	126.76
CW.	IP Written off (Refer note (i) (a), (b) below)		450.29
	ected loss due to disposal of Ambernath plant (Refer	166.64	-
Tota	1	166.64	589.11
Not	s:		
(i)	Exceptional Items consists of:		
(a)	The Group had developed certain non-infringing technologies/IPs in the complex area of Penems. However, the implementation of project got delayed due to delays in environmental approval from Government of India. Further, post the change of control of our key customer for the business, the Group is uncertain of their continued interest in the project. Given the significant additional investments involved to complete the project, the Group has decided to discontinue the project and write-down the related project cost including un-recovered advances		
	Loss on sale of Investments		12.06
	Advances written off		76.76
	CWIP Written off		450.29
(b)	Advance paid for purchase of shares written off		
	during the year Advances written off		50.00
(c)	The Group has decided to shutdown the operations at its Ambernath plant. Expected loss due to assets held for disposal being lower of net book value and net realisable value of ₹140.32 Million has been recognised immediately. The loss also includes ₹26.32 Million towards other expenses incurred on closing the operations.	166.64	- 30.00
	Total	166.64	589.11

### NOTE 28 ADDITIONAL INFORMATION TO THE FINANCIAL STATEMENTS

#### Note

### 28.1 Money received against share warrants

a) The Board of Directors of the Company on May 28, 2014 at its Board meeting pursuant to the approval given by the members of the Company at their Extraordinary General Meeting held on May 21, 2014 had resolved to create, offer, issue and allot up to 2,000,000 warrants to promoter group entities, convertible into 2,000,000 equity shares of ₹ 10/- each on a preferential allotment basis, pursuant to Sections 62(1) (c), 42 and other applicable provisions, if any of the Companies Act, 2013, at a conversion price of ₹ 222.15/- per equity share of the Company including a premium of ₹ 212.15/- per equity share, arrived at in accordance with the SEBI Guidelines in this regard and the application money amounting to ₹ 111.08 Million was received from the allottees. As on March 31, 2015 all the warrants were outstanding.

The balance application money as at March 31, 2015 amounting to ₹ 111.08 Million represents money received against 2,000,000 warrants.

b) The Board of Directors of the Company further by circular resolution on July 11, 2014 pursuant to the approval given by the members of the Company at their Extraordinary General Meeting held on July 1, 2014 had resolved to create, offer, issue and allot up to 3,000,000 warrants to promoter group entities, convertible into 3,000,000 equity shares of ₹ 10/- each on a preferential allotment basis, pursuant to Sections 62(1) (c), 42 and other applicable provisions, if any of the Companies Act, 2013, at a conversion price of ₹ 236/- per equity share of the Company including a premium of ₹ 226/- per equity share, arrived at in accordance with the SEBI Guidelines in this regard and the application money amounting to ₹ 177 Million was received from the allottees. As on March 31, 2015 all the warrants were outstanding.

The balance application money as at March 31, 2015 amounting to  $\ref{thm}$  177 Million represents money received against 3,000,000 warrants.

c) The warrants may be converted into equivalent number of shares on payment of the balance amount at any time on or before 28 Nov 2015 for (a) above and on or before 1st Jan 2016 for balance warrants in (b) above respectively. In the event the warrants are not converted into shares within the said period, the Company is eligible to forfeit the amounts received towards the warrants. The Company has sufficient authorised capital to cover the allotment of these shares.

### 28.2 Contingent liabilities and commitments

### (i) Contingent liabilities

Par	ticulars	As at 31 March 2015	As at 31 March 2014
(a)	Claims against the Company not acknowledged as debts		
	Sales tax / Value added tax *	9.87	16.52
	Income tax *	79.05	53.50
	Service tax *	1.48	0.32
	Excise duty*	0.47	9.08
(b)	Other money for which the Company is contingently liable		
	Bills receivables discounted with banks **	106.52	353.51

<sup>\*</sup> Outflow, if any, arising out of the said claim including interest, if any, would depend on the outcome of the decision of the appellate authority

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and the Group's right for future appeal before the judiciary. \*\* Outflow, if any, would depend on party not honouring the bill on due date and the Group's further legal right.

#### (ii) Commitments

have not been satisfied.

			(₹ In Million)
Par	ticulars	As at 31 March 2015	As at 31 March 2014
(a)	Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances)		
	Tangible and Intangible fixed assets	91.62	80.43
(b)	Unpaid amount towards subscription of 7,100,000 warrants of Shasun Pharmaceuticals Limited	585.75	-
(c)	As per the Share Purchase Agreement between Alivira Animal Health Limited, Ireland (Buyer) with Dr.Huyesin Aydin (Seller) for purchase of 60% shareholding of Provet Veteriner Ürünleri San. ve Tic. A.Ş., additional consideration upto USD 2.55 Million is payable on satisfaction of certain condition precedents. The same has not been accrued since the condition precedents		

#### 28.3 Details on derivatives instruments and unhedged foreign currency exposures

Outstanding forward exchange contracts entered into by the Company as on 31 March, 2015

Currency	Amount in US \$ in Million	Buy / Sell	Cross currency
USD	-	Buy	Rupees
	(1.3)		
USD	4.23	Sell	Rupees
	(0.63)		

Note: Figures in brackets relate to the previous year

The year-end foreign currency exposures that have not been hedged by a derivative instrument or otherwise are given below:

(F In Million)

				( <pre>(</pre> ( <pre>In IMIIIIon)</pre>
Foreign	As at 31 h	As at 31 March 2015		Iarch 2014
currency	Receivable (Payable)	Receivable/ (Payable in Foreign currency	Receivable/ (Payable)	Receivable/ (Payable in Foreign currency
EURO	30.94	0.46	50.60	0.61
USD	381.33	6.09	291.04	4.84
SGD	0.13	0.00	0.13	0.00
EURO	(9.26)	(0.14)	(12.44)	(0.15)
USD	(579.41)	(9.24)	(817.60)	(13.60)
GBP	(0.02)	(0.00)	(0.73)	(0.01)
CHF	(0.75)	(0.01)	-	-
YEN	-	-	(4.68)	(7.96)

### 28.4 Details of fixed assets held for disposal (lower of net book value and net realisable value)

		(₹ In Million)
Particulars	Asat	As at
Particulars	31 March 2015	31 March 2014
All assets including Leasehold land, Factory	150.00	=
building, Plant and machinery, Furniture and		
fixtures, Office equipments and computers at		
Ambernath plant		
Total	150.00	-
-	· · · · · · · · · · · · · · · · · · ·	<u> </u>

28.5 During the year, pursuant to the notification of Schedule II to the Companies Act, 2013 with effect from April 1, 2014, the Group has revised the estimated useful life of some of its assets to align the

useful life with those specified in Schedule II. The details of previous and revised useful life are as follows:

Asset	Previous useful life in years	Revised useful life in years	
Computers	6	3	
Office equipments	20	5	
Furniture and fixtures	15	10	
Vehicles	10	8	

Pursuant to the transition provisions prescribed in Schedule II to the Companies Act, 2013, the Group has fully depreciated the carrying value of assets, net of residual value, where the remaining useful life of the asset was determined to be nil as on April 1, 2014, and has adjusted an amount of ₹ 5.72 Million (net of deferred tax of ₹ 0.64 Million) against the Surplus/(Deficit) in consolidated statement of profit and loss under Reserves and Surplus. (Refer note 4).

The depreciation expense in the Statement of Profit and Loss for the year is higher by ₹ 3.51 Million consequent to the change in the useful life of the assets.

### 28.6 Minority Interest includes compulsory convertible preference shares issued by a subsidiary company outside the group:

		(₹ In Million)
Particulars	Asat	As at
Particulars	31 March 2015	31 March 2014
Compulsorily convertible preference shares	1,174.46	-

### Terms/rights attached to compulsorily convertible preference

Alivira Animal Health Limited, India ('Alivira') subsidiary of the company has only one class of preference share of ₹ 100 each. Preference shares shall be compulsorily convertible into equity shares on or before completion of 10 years from the date of allotment i.e. April 16, 2014. Preference Shareholders shall not have any voting rights except as provided under Section 47 of the Companies Act, 2013. These Preference shares would carry a cumulative preferential dividend of 0.001% per annum and shall have priority over payment of dividends or repayment of capital against equity shareholders of the Alivira.

Preference Shareholders shall not have any rights to participate in surplus assets and profits on winding-up after the entire capital has been re-paid. In the event of liquidation of the Company, these Preference Shares shall be converted into equity shares.

#### 28.7 Additional information as required by Paragraph 2 of the General Instructions for Preparation of Consolidated Financial Statements to Schedule III to the Companies Act, 2013

	Net assets, i.e., total assets minus total liabilities		Share of profit or los	
Currency	As % of consolidated Net assets	Amount ₹ Million	As % of consolidated loss	Amount ₹ Million
Parent				
Sequent Scientific Limited	47.77	1,137.79	(51.09)	(60.08)
Subsidiaries				
Indian				
Alivira Animal Health Limited, India	27.65	658.60	(21.22)	(24.96)
Sequent Research limited	2.52	59.99	1.10	1.29
Sequent Penems Private Limited	7.25	172.66	(35.73)	(42.02)
Elysian Life sciences Private Limited	(6.84)	(162.95)	(0.22)	(0.26)
Sequent Antiboitics Priviate Limited	(0.00)	(0.01)	(0.01)	(0.01)

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	Net assets, i.e., minus total		Share of	e of profit or loss	
Currency	As % of consolidated Net assets	Amount ₹ Million	As % of consolidated loss	Amount ₹ Million	
Sequent Pharmacuiticals Private Limited (Formely known as Sequent Oncolytics Private Limited)	0.00	0.00	(0.03)	(0.03)	
Foreign					
Provet Veterinerlik Urunleri Tic.Ltd.Sti	26.46	630.25	2.09	2.45	
Alivira Animal Health Limited, Ireland	(4.85)	(115.52)	(26.14)	(30.75)	
Sequent Global Holdings Limited	0.10	2.42	35.48	41.73	
Vedic Fanxipang	(0.05)	(1.20)	(2.87)	(3.37)	
Elysian Life sciences Mauritius Limited	-	-	(1.36)	(1.60)	
Minority Interests in all subsidiaries		1,469.29		(10.23)	

## NOTE 29 DISCLOSURES UNDER ACCOUNTING STANDARDS

## 29.1 Employee benefit plans

## 29.1.a Defined contribution plans

The Group makes Provident Fund and Employee State Insurance Scheme contributions which are defined contribution plans, for qualifying employees. Under the Schemes, the Group is required to contribute a specified percentage of the payroll costs to fund the benefits. The Group recognised  $\overline{\bf c}$  27.81 Million (net) (Year ended 31 March 2014  $\overline{\bf c}$  27.18 Million(net)) for Provident Fund contributions and  $\overline{\bf c}$  1.91 Million (Year ended 31 March 2014  $\overline{\bf c}$  1.84 Million) for Employee State Insurance Scheme contributions in the Statement of Profit and Loss. The contributions payable to these plans by the Group are at rates specified in the rules of the schemes.

In respect of the foreign subsidiary, the subsidiary makes Social Security scheme contributions which are defined contribution plans, for all employees. Under the scheme, the subsidiary is required to contribute a specified percentage payroll costs to fund the benefits. The Group recognised ₹ 5.18 Million (Year ended 31 March 2014 ₹ Nil) for Social security scheme contributions.

## 29.1.b Defined benefit plans

The Group has a defined Gratuity benefit plan for employees in India. The foreign subsidiary has termination benefits for its employees in Turkey. The following table summarizes the components of net employee benefit expenses recognised in the statement of profit and loss and the funded status and amounts recognised in the balance sheet for the plan.

(F In Million)

				(11011111011)
Particulars	Year ended 31 March 2015 Gratuity	Year ended 31 March 2015 Termination benefits	Year ended 31 March 2014 Gratuity	Year ended 31 March 2014 Termination benefits
Components of employer expense				
Current service cost	10.22	2.59	9.36	-
Interest cost	5.78	-	4.92	-
Expected return on plan assets	(0.75)	-	(0.89)	-
Actuarial losses/ (gains)	3.14	-	(1.04)	-

				(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2015	Year ended 31 March 2014	Year ended 31 March 2014
raiticulais	Gratuity	Termination benefits	Gratuity	Termination benefits
Total expense	18.39	2.59	12.35	-
recognised in				
the Statement of				
Profit and Loss				
Actual contribution and				
benefit payments for year				
Actual benefit	(3.13)	-	(4.79)	-
payments Actual	0.50	-		-
contributions				
Net asset / (liability)				
recognised in the Balance Sheet				
Present value of	68.03	8.01	63.08	
defined benefit	00.00	0.01	00.00	
obligation				
Fair value of plan	7.93	-	9.83	-
assets	//0.40\	(0.04)	(50.05)	
Funded status [Surplus / (Deficit)]	(60.10)	(8.01)	(53.25)	-
Net asset	(60.10)	(8.01)	(53.25)	
/ (liability) recognised in the Balance Sheet	(00.20)	(5.0.2)	(00.20)	
Change in				
defined benefit				
obligations (DBO) during the year				
Present value of	63.08	-	54.54	-
DBO at beginning of the year				
Current service	10.22	2.59	9.36	-
cost			4.00	
Interest cost Purchase/(sale) of	5.78		4.92	
undertaking	(11.04)	5.42	-	-
Actuarial (gains) / losses	3.12	-	(0.95)	-
Benefits paid	(3.13)	-	(4.79)	-
Present value of DBO at the end of the year	68.03	8.01	63.08	-
Change in fair				
value of assets during the year				
Plan assets at	9.83	-	13.61	-
beginning of the year				
Expected return	0.75	-	0.89	-
on plan assets Actual company	0.50			-
contributions				
Actuarial gain / (loss)	(0.02)		0.09	-
Benefits paid	(3.13)	-	(4.76)	-
Plan assets at the end of the year	7.93	-	9.83	
Actual return on plan assets	0.72	-	1.00	-
piari assets				

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## Composition of the plan assets is as follows:

The details with respect to the investment made by Fund managers (LIC and SBI Life) into major categories of plan assets have not been disclosed, as the same has not be provided by the Fund managers to the Group.

(₹ In Million)

				( 1111111111111111111111111111111111111	
Particulars	Year ended Year ended 31 March 2015 31 March 2015		Year ended 31 March 2014	Year ended 31 March 2014	
	Gratuity	Termination benefits	Gratuity	Termination benefits	
Actuarial assumptions					
Discount rate	7.80% - 7.85%	8.50%	9.20%	-	
Expected return on plan assets	8.75%	NA	8.75%	-	
Salary escalation	12.00%	6.00%	12.00%	-	
Attrition	12.00%	5.00%	8%-12%	-	
Mortality tables	IALM (2006-08)	IALM (2006-08)	IALM (2006-08)	-	
			Ultimate		

				(₹ ]	n Million)
Experience adjustments	2014-15	2013-14	2012-13	2011-12	2010-11
Experience (gain) / loss adjustments on plan liabilities	(3.25)	(0.95)	2.20	(5.90)	0.82
Experience gain / (loss) adjustments on plan assets	(0.02)	0.09	0.24	0.19	0.19

## Notes

- 1. The discount rate for the Company is based on the prevailing market yields of Government of India securities as at the Balance Sheet date for the estimated term of the obligations.
- 2. The discount rate for the Company's foreign subsidiary is based on the prevailing market yields of Government of respective countries securities as at the Balance Sheet date for the estimated term of the obligations.
- 3. The estimate of future salary increases considered, takes into account the inflation, seniority, promotion, increments and other relevant factors.
- 4. The Group's best estimate, as soon as it can reasonably be determined, of contributions expected to be paid to the plan during the annual period beginning after balance sheet date is ₹ 1.43 Million (31 March 2014: ₹ NIL)
- 5. Expected rate of return on plan assets is determined after considering several applicable factors such as the composition of plan assets, investment strategy, market scenerio, etc

## 29.1. C

		(₹ In Million)
Actuarial assumptions for long-term compensated absences	Year ended 31 March 2015	Year ended 31 March 2014
Discount rate	7.80% - 8.50%	9.20%
Salary escalation	6% - 12%	12.00%
Attrition	5% - 12%	8%-12%
Mortality tables	IALM (2006-08)	IALM (2006-08) Ultimate

## Notes

1. The discount rate for the Company is based on the prevailing market yields of Government of India securities as at the

Balance Sheet date for the estimated term of the obligations.

- 2. The discount rate for the Company's foreign subsidiary is based on the prevailing market yields of Government of respective countries securities as at the Balance Sheet date for the estimated term of the obligations.
- 3. The estimate of future salary increases considered, takes into account the inflation, seniority, promotion, increments and other relevant factors.

## Note

## 29.2 Segment information

Segments have been identified taking into account the nature of services, the differing risks and returns, the organizational structure and the internal reporting system.

## Primary Segment information (Business segment)

			(₹ In Million)
Par	ticulars	Year ended 31 March 2015	Year ended 31 March 2014
1	Segment Revenue		
	a) Pharmaceuticals	4,326.36	3,858.97
	b) Speciality Chemicals	221.41	602.23
	c) Analytical Services	105.87	93.45
	Total	4,653.64	4,554.65
	Less Intersegment Revenue	-	-
	Total revenue	4,653.64	4,554.65
2	Segment Results		
	a) Pharmaceuticals	(182.51)	(416.02)
	b) Speciality Chemicals	12.26	53.30
	c) Analytical Services	45.88	10.12
	Total Segment Result	(124.37)	(352.60)
	Less: Interest Paid & other Finance charges	443.70	390.36
	Add: Other Un-allocable Income net of Un-allocable expenditure(loss)	484.36	(356.18)
	Total Profit/(Loss) Before Tax	(83.71)	(1,099.14)
	Less:	(5-11-2)	(-)
	Tax Expense	33.90	5.79
	Loss for the year before allocation to minority interest	(117.61)	(1,104.93)
	Share of minority interest	(10.23)	-
	Loss for the year after minority interest	(107.38)	(1,104.93)
3	Other Information		
	a) Segment Assets		
	a. Pharmaceuticals	7,489.30	4,793.13
	b. Speciality Chemicals	-	667.68
	c. Analytical Services	171.05	192.77
	Total Segmental Assets	7,660.35	5,653.58
	Add: Un-allocable Corporate Assets	1,416.60	573.56
	Total Assets	9,076.95	6,227.14
	b) Segment Liabilities		
	a. Pharmaceuticals	2,017.86	1,424.33
	b. Speciality Chemicals	-	373.47
	c. Analytical Services	130.78	150.44
	Total Segmental Liabilities	2,148.64	1,948.24
	Add: Un-allocable	· · ·	
	Corporate Liabilities	4,546.28	3,665.84
	Total Liabilities	6,694.92	5,614.08

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			(* 1111-11111011)
Particula	rs	Year ended 31 March 2015	Year ended 31 March 2014
c)	Capital Expenditure		
	a. Pharmaceuticals	2,361.80	411.84
	b. Speciality Chemicals	-	10.94
	c. Analytical Services	35.41	10.00
Tot	al	2,397.21	432.78
d)	Depreciation		
	a. Pharmaceuticals	298.12	273.10
	b. Speciality Chemicals	11.86	35.51
	c. Analytical Services	19.37	17.36
Tot	al	329.35	325.97

## Secondary Segment Information (Geographical Segment)

(₹ In Million)

Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Distribution of the segment revenue by geographic location of customers		
Europe	949.55	1,033.62
Asia	2,691.27	2,897.04
Rest of the World	1,012.82	623.99
Total	4,653.64	4,554.65
Segment assets		
Europe	13.50	-
Asia	9,063.45	6,227.14
Rest of the World	-	-
Total	9,076.95	6,227.14
Cost incurred during the year to acquire segment assets (tangible and intangible fixed assets)		
Europe		-
Asia	2,397.21	432.78
Rest of the World		-
Total	2,397.21	432.78

## 29.3 Related Party Disclosures:

## A List of related parties:

## i) Key Management Personnel

Mr. K.R.Ravishankar, Director (Upto 29 September 2014)
Mr. Manish Gupta, Chief Executive Officer and Managing
Director (From 12 November 2014)

Dr. Gautam Kumar Das, Joint Managing Director

Dr. Huyesin Aydin, Chief Executive Officer, Provet Veteriner Ürünleri San. ve Tic. A.Ş., Turkey (w.e.f. 3 November 2014)

Ms. Kumud Sampath, Chief Executive Officer and Director, SeOuent Research Limited

## ii) Enterprises owned or significantly influenced by key management personnel and relative of key management personnel:

Strides Arcolab Limited

Atma Projects

Agnus Holdings Private Limited

Latitude Projects Private Limited

Chayadeep Properties Private Limited

Deesha Properties

Agnus Capital LLP

Chayadeep Ventures LLP

Pronomz Ventures LLP

Pardime Infrastructure Development Company

Sequent Speciality Chemicals Private Limited (formely known as Sequent Oncolytics Priviate Limited)

Provet-Genom Biyot.Lab.Ltd.STI (from 3 November 2014)

Related parties are as identified by the Company and relied upon by the Auditors.

## B. Transactions for the year

## **Enterprises owned or Significantly Nature of Transactions Key Management Personnel** influenced by Key Management Personnel or their relatives Year ended Year ended Year ended Year ended 31 March 2015 31 March 2015 31 March 2014 31 March 2014 (i) Sale of material/services 409.44 567.55 Strides Arcolab Limited Sale of machinery/assets 18.05 Strides Arcolab Limited Interest paid 2.50 Chayadeep Properties Private Limited Purchase of machinery/assets Strides Arcolab Limited Managerial remuneration Mr. K.R.Ravishankar 14.25 13.57 Dr. Gautam Kumar Das 12.51 Mr. Manish Gupta 6.93 Ms.Kumud Sampath 7.98 (vi) Excess managerial remuneration paid recovered Mr. K.R.Ravishankar 26.81

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B.	Transactions	for the	7021
D.	Halisactions	ioi tite	y eal

Nature of Transactions		Key Managem	Key Management Personnel		Enterprises owned or Significantly influenced by Key Management Personnel or their relatives	
		Year ended 31 March 2015	Year ended 31 March 2014	Year ended 31 March 2015	Year ended 31 March 2014	
(vii)	Reimbursement of expenses to					
	Strides Arcolab Limited			8.48	7.60	
(viii)	Rent paid					
	Atma Projects			-	4.42	
	Strides Arcolab Limited			1.82	0.59	
(ix)	Loans/advances received***					
	Chayadeep Properties Pvt. Ltd			81.50	627.96	
(x)	Loan/advances given by Group					
	Provet-Genom Biyot.LAB.LTD.STI			2.20	-	
(xi)	Loan/advances repaid by Group					
	Chayadeep Properties Private Limited			353.79	682.00	
	Sequent Speciality Chemicals Private Limited			-	0.08	
(xii)	Deposit received back					
	Deesha Properties			6.27	-	
(xiii)	Shares issued on conversion of warrants					
	Agnus Capital LLP			148.78	236.50	
	Chayadeep Ventures LLP			148.78	236.50	
	Pronomz Ventures LLP			128.49	74.38	
(xiv)	Money received against share warrants					
	Agnus Capital LLP			196.62	214.30	
	Chayadeep Ventures LLP			196.62	214.30	
	Pronomz Ventures LLP			214.37	106.51	

## C. Balance as at balance sheet date

Nature of Transactions	Key Management Personnel		Enterprises owned or Significantly influenced by Key Management Personnel or their relatives	
	As at 31 March 2015	As at 31 March 2014	As at 31 March 2015	As at 31 March 2014
(i) Debtors balance				
Strides Arcolab Limited			131.66	260.62
(ii) Deposit receivable				
Atma Projects			-	17.39
Strides Arcolab Limited			2.27	2.27
Deesha Properties			-	8.71
(iii) Payable				
Chayadeep Properties Private Limited			21.84	291.89
Dr.Huseyin Aydin	0.31	-		
(iv) Creditors balance				
Atma Projects			-	0.20
(v) Advance receivable				
Provet-Genom Niyot.Lab.Ltd.Sti			2.20	=
(vi) Money received against share warrants				
Agnus Capital LLP			85.04	37.19
Chayadeep Ventures LLP			85.04	37.19
Pronomz Ventures LLP			118.00	32.12

 $<sup>^{\</sup>ast}$  Includes expenses reimbursed & interest accrued on loans given  $^{\ast\ast}$  Includes interest payment

## D. Details of balance provided / written off during year

Nature of Transactions	Key Management Personnel		Enterprises owned or Significantly influenced by Key Management Personnel or their relatives	
	Year ended 31 March 2015	Year ended 31 March 2014	Year ended 31 March 2015	Year ended 31 March 2014
(i) Advances / receivable				
Pardime Infrastructure Development Company				29.15

<sup>\*\*\*</sup> Includes interest accrued on loans taken

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## 29.4 Details of borrowing costs capitalised

		(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Borrowing costs capitalised during the year		
- as fixed assets / intangible assets / capital work-in-progress	100.65	44.28
	100.65	44.28

## 29.5 Details of leasing arrangements

The Group's significant leasing arrangement is mainly in respect of factory building and office premises; the aggregate lease rent payable on these leasing arrangements charged to Statement of Profit and Loss is ₹ 16.14 Million. (Previous Year: ₹ 34.70 Million)

The Group has entered into non-cancelable lease arrangement for its facilities and office premises, the tenure of lease ranges from 5 years to 33 years. The said lease arrangements have an escalation clause where in lease rental is subject to an increment ranging from 6% to 10%. Details of lease commitments are given below:

		(₹ In Million)
Destination	Asat	As at
Particulars	31 March 2015	31 March 2014
not later than one year	6.51	1.85
later than one year and not later than five years	19.55	3.32
later than five years	122.77	_

## 29.6 Earnings per share

## 29.6.a Continuing operations

		(₹ In Million)
	Year ended 31 March 2015	Year ended 31 March 2014
Particulars	(except No. of Shares)	(except No. of Shares)
Net profit / (loss) for the year as per statement of profit and loss from continuing operations	(656.86)	(1,102.76)
Less: Dividend on cummulative preference shares issued by subsidiary company outside the group	0.01	-
Net profit / (loss) for the year attributable to the equity shareholders from continuing operations	(656.87)	(1,102.76)
Weighted average number of equity shares	28,615,328	25,838,262
Par value per share ₹	10	10
Earnings / (Loss) per share from continuing operations - Basic and Diluted	(22.95)	(42.68)

## 29.6. b Total operations

Particulars	Year ended 31 March 2015 (except No. of Shares)	(₹ In Million)  Year ended 31 March 2014  (except No. of Shares)
Net profit / (loss) for the year as per statement of profit and loss	(107.38)	(1,104.93)
Less: Dividend on cummulative preference shares issued by subsidiary company outside the group	0.01	-
Net profit / (loss) for the year attributable to the equity shareholders	(107.39)	(1,104.93)
Weighted average number of equity shares	28,615,328	25,838,262
Par value per share ₹	10	10
Earnings / (Loss) per share - Basic and Diluted	(3.75)	(42.76)

## 29.7 a Deferred tax (liability) / asset

		(₹ In Million)
Particulars	As at 31 March 2015	As at 31 March 2014
Tax effect of items constituting deferred tax liability		
Depreciation	(189.89)	(217.30)
Tax effect of items constituting deferred tax liability	(189.89)	(217.30)
Tax effect of items constituting deferred tax assets		
Disallowances under Section 43B of the Income Tax Act, 1961	47.45	31.86
Unabsorbed depreciation carried forward	110.58	172.63
Others	16.61	11.59
Tax effect of items constituting deferred tax assets	174.64	216.08
Net deferred tax (liability) / asset	(15.25)	(1.22)

The Group has recognised deferred tax asset on unabsorbed depreciation to the extent of the corresponding deferred tax liability on the difference between the book balance and the written down value of fixed assets under Income Tax.

## b Movement of Deferred tax (liability) / asset

		(₹ In Million)
Particulars	As at 31 March 2015	As at 31 March 2014
Opening balance	(1.22)	(1.78)
Less: Deferred tax adjusted against consolidated statement of Profit and Loss (Refer Note 28.5)	0.64	-
Add: Deferred tax liability included on acquisition of subsidiary	(31.42)	-
Add: Credit for the year as per statement of profit and loss	13.73	0.56
Add: Consolidation adjustment	3.02	-
Closing balance	(15.25)	(1.22)

## 29.8 Details of research and development expenditure

## A. Revenue expenditure

		(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Employee benefits expense	31.29	43.82
Power, water and fuel	7.28	5.89
Legal and professional fees	-	0.18
Consumables	23.22	25.90
Travelling and conveyance	0.39	2.03
Analytical charges	32.50	30.84
Others	2.19	6.71
Total	96.87	115.37

The above include costs associated with the development services undertaken for customers and are as certified by the management and relied upon by the Auditors.

## B. Capital expenditure

		(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Capital equipments	-	0.11
Total	-	0.11

These details are as complied by the management and have not been audited by the Statutory Auditors.

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## 29.9 Intangible Assets/Intangible assets under development:

a. During the year, the following development expenditure have been transferred to Intangible assets / intangible assets under development from the Statement of Profit and Loss:

		(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Employee benefits expense	11.25	15.97
Power, water and fuel	3.36	4.12
Legal and professional fees	-	0.11
Raw material and consumables	34.09	24.17
Travelling and conveyance expenses	0.15	0.50
Analytical charges	10.41	15.84
Depreciation	2.27	1.82
Others	1.27	3.53
Sale of validation batches	(9.46)	(19.68)
Total	53.34	46.38

## b. Movement of Intangible assets under development:

		(₹ In Million)
Particulars	Year ended 31 March 2015	Year ended 31 March 2014
Opening balance	40.15	54.55
Add: Development expenses as Note 29.9(a) above	53.34	46.38
Add: Provision/(reversal) of provision for intangible assets	(8.83)	8.83
Less: Transfer on sale of Speciality Chemicals Division	5.90	-
Less: Transfer to gross block	73.26	51.95
Total	23.16	40.15

## 28.10 Discontinued operations

a. During the year, pursuant to the approval of the Shareholders and other authorities as required, the Group has transferred the Specialty Chemicals Division to Songwon Specialty Chemicals-India Private Limited on a slump sale basis with effect from the close of business on 31 July 2014 for a consideration of ₹ 1,068.46 Million (net of expenses). The Specialty Chemicals Division was reported as part of the Specialty Chemicals segment of the Group. The net profit on above sale of ₹ 551.42 Million for the year is included under gain on disposal of assets/settlement of liabilities attributable to the discontinuing operations.

The results of the discontinued business during the year until discontinuation are as under:  $\frac{1}{2} \int_{\mathbb{R}^{n}} \left( \frac{1}{2} \int_{\mathbb{R}^{n}} \left( \frac{1}{2$ 

						(₹ In Million)
	Year	Year ended 31 March 2015			ended 31 March	2014
Profit / (Loss) from ordinary activities	Continuing	Discontinued	Total	Continuing	Discontinued	Total
	Operations	Operations		Operations	Operations	
Sale of products	4,256.45	220.62	4,477.07	3,831.13	602.23	4,433.36
Sale of Services	105.87	-	105.87	93.46	=	93.46
Other operating revenue	69.91	0.79	70.70	25.40	2.43	27.83
Other income	99.57	0.01	99.58	38.41	-	38.41
Total revenue (A)	4,531.80	221.42	4,753.22	3,988.40	604.66	4,593.06
Cost of materials consumed	1,990.78	63.54	2,054.32	2,047.10	350.11	2,397.21
Purchases of stock-in-trade	239.35	-	239.35	162.42	-	162.42
Changes in inventories of finished goods, work-in-progress and stock-in-trade	26.70	91.12	117.82	(94.18)	(28.21)	(122.39)
Employee benefits expense	611.07	12.84	623.91	446.93	34.25	481.18
Finance costs	429.81	13.89	443.70	335.16	55.20	390.36
Depreciation and amortisation expense	317.49	11.86	329.35	290.46	35.51	325.97
Other expenses	1,383.15	30.11	1,413.26	1,308.37	159.97	1,468.34
Total expenses (B)	4,998.35	223.36	5,221.71	4,496.26	606.83	5,103.09
Profit / (Loss) before tax from ordinary activities (A-B)	(466.55)	(1.94)	(468.49)	(507.86)	(2.17)	(510.03)
Exceptional Items	(166.64)	-	(166.64)	589.11	-	589.11
'Gain on disposal of assets/settlement of liabilities attributable to the	-	551.42	-	-	-	-
discontinuing operations	_					
Less: Tax expense relating to gain	-	-	-		-	-
Profit / (Loss) before tax after exceptional items	(633.19)	549.48	(83.71)	(1,096.97)	(2.17)	(1,099.14)
Tax expense for continuing operations	33.90	-	33.90	5.79	=	5.79
Profit / (Loss) after tax before Minority interest	(667.09)	549.48	(117.61)	(1,102.76)	(2.17)	(1,104.93)
Carrying amount of assets as at the balance sheet date relating to the	-	-	-	-	674.72	-
discontinued business to be disposed off						
Carrying amount of liabilities as at the balance sheet date relating to the	-	-	-	-	131.13	-
discontinued business to be settled						
Net cash flow attributable to the discontinued operations	_					
Cash flows from operating activities		228.19			(74.15)	
Cash flows from investing activities		326.22			(12.57)	
Cash flows from financing activities		(555.54)			86.80	

forming part of the consolidated financial statements

## NOTE 30 DISCLOSURES ON EMPLOYEE SHARE BASED PAYMENTS

In the extraordinary general meeting held on March 8, 2008, the shareholders approved the issue of options under the ESOP scheme. Options to be granted under the Scheme in any financial year shall not result in issue of equity shares of more than 7% of the issued and subscribed capital of the Company as at the date of grant of options. In accordance with the above, the Company established an ESOP trust to administer the scheme on February 25, 2010.

On the board meeting dated March 29, 2010, the Company has allotted 700,000 equity shares to the ESOP trust with a Face value of ₹ 10 per share at a premium of ₹ 103 per share. As at 31 March 2015, 582,500 equity shares (31 March, 2014 700,000 equity shares) of ₹ 10 each are reserved towards outstanding employee stock options granted / available for grant.

As per the scheme, the Compensation committee grants the options to the eligible employees. The exercise price and vesting period of each option shall be as decided by the compensation committee from time to time. The options granted would normally vest over a maximum period of 4 years from the date of the grant in proportions specified in the scheme. Options may be exercised with in a period of 4 years from the date of first vesting of the options.

During the current year, the Compensation Committee in its meeting held on May 28, 2014 and November 12, 2014 has granted 180,000 and 200,000 options respectively under Sequent Scientific Employees Stock Option Plan - 2010 (Sequent ESOP 2010) to certain eligible employees of the Company. The options allotted under Sequent Scientific Employees Stock Option Plan - 2010 (Sequent ESOP 2010) are convertible into equal number of equity shares. During the previous year, the Compensation Committee in its meeting held on May 30, 2013 and February 12, 2014 has granted 540,000 and 100,000 options respectively under Sequent Scientific Employees Stock Option Plan - 2010 (Sequent ESOP 2010) to certain eligible employees of the Company.

The vesting period of these options range over a period of 1 to 4 years. The options may be exercised within a period of 1 to 4 years from the date of vesting.

## Employee stock options details as on the Balance Sheet date are as follows:

Particulars	Year ended 31 March 2015 Options (Numbers)	(₹ In Million)  Year ended 31 March 2014  Options (Numbers)
Option outstanding at the beginning of the	570,000	-
year		
Granted during the year	380,000	640,000
Vested during the year	142,500	
Exercised during the year	117,500	-
Forfeited during the year	60,000	70,000
Options outstanding at the end of the year	772,500	570,000
Options available for grant	1,010,000	130,000
Range of exercise price for options	₹ 50 to	₹ 50 to
outstanding at the end of the year	₹80 per Option	₹80 per Option

Weighted average remaining contractual life for options outstanding as at 31 March, 2015 in 3.86 years (As at 31 March 2014 - 4.27 years) and weighted average exercise price per option as at 31March 2015 is ₹ 65 ( As at 31 March 2014 is ₹ 65)

The impact on Earnings per Share if the 'fair value' of the options (on the date of the grant) were considered instead of the 'intrinsic value' is as under:

		(₹ In Million)
Particulars	Year ended	Year ended
Particulars	31 March 2015	31 March 2014
Net Profit / (loss) (as reported)	(107.38)	(1,104.93)
Add / (Less): stock based employee	44.57	17.08
compensation (intrinsic value)		
Add / (Less): stock based compensation	(126.86)	(30.21)
expenses determined under fair value method		
for the grants issued (See note (e) below)		
Net Profit / (loss) (proforma)	(189.67)	(1,118.06)
Basic earnings per share (as reported)	(3.75)	(42.76)
Basic earnings per share (proforma)	(6.63)	(43.27)
Diluted earnings per share (as reported)	(3.75)	(42.76)
Diluted earnings per share (proforma)	(6.63)	(43.27)

The fair value of the options has been determined under the Black-Scholes model. The assumptions used in this model for calculating fair value are as below:

A	Year ended	Year ended	
Assumptions	31 March 2015	31 March 2014	
Risk Free Interest Rate	7.74%	8.75%	
Expected Life	4 years	4 years	
Expected Annual Volatility of Shares	54.18%	48.53%	
Expected Dividend Yield	NIL	NIL	

## NOTE 31

During the year, the Group purchased the manufacturing fixed assets and business of Arvee Syntthesis Private Limited on a slump sale basis for a total consideration of ₹ 262.50 million. The Group incurred ₹ 5.39 Million towards stamp duty and registration of land and building.

During the year following assets and liabilities were acquired due to acquisition of Provet Veteriner Ürünleri San. ve Tic. A. Ş., Turkey

	(₹ In Million)
Particulars	
Current assets	375.14
Current liabilities	(119.18)
Fixed assets	270.95
Other non current assets	39.89
Other non current liability	(31.42)
	535.38

## NOTE 33 TRANSFER PRICING

In respect of Transfer pricing regulations under Section 92 to 92F of the Indian Income Tax Act, 1961, the Management confirms that its international transactions and Specified Domestic Transactions are at arm's length so that the aforesaid legislation will not have any impact on the financial statements, particularly on the amount of tax expense and that of provision for tax.

## NOTE 34

Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the current year's classification / disclosure. Disclosure made under Note 29 to 32 reflects combined items pertaining to continuing and discontinuing operations.

For and on Behalf of the Board of Directors

Manish Gupta Dr. Gautam Kumar Das

P R Kannan

Managing Director & Chief Executive Officer

Joint Managing Director

Chief Financial Officer Preetham Hebbar

Company Secretary

# **Board of Directors**

## **Board of Directors**

## Dr. Gopakumar G Nair

(Chairman and Independent Director)

## Mr. Manish Gupta

(Managing Director)

## Dr. Gautam Kumar Das

(Joint Managing Director)

## Mr. Kannan Ramanujam

(Non-Executive Director)

## Dr. Kausalya Santhanam

(Independent Director)

## Mr. Narendra Mairpady

(Independent Director)

# Chief Financial Officer

# Kannan P R

# Company Secretary

## Preetham Hebbar

# Registered Office

301, 3rd Floor, 'Dosti Pinnacle', Plot No. E7, Road No.22, Wagle Industrial Estate, Thane (W) 400 604, Maharashtra

# Corporate Office

Star I, Opp. IIM-B, Bilekahalli, Bannerghatta Road, Bangalore – 560 076, Karnataka

# Statutory Auditors

M/s. Deloitte Haskins and Sells Anchorage 2, 100/2, Richmond Road, Bangalore – 560 025, Karnataka

## **Internal Auditors**

M/s. Grant Thornton India LLP Wings, 1st Floor, 16/1, Cambridge Road, Ulsoor, Bangalore - 560 008, Karnataka

## Bankers

- 1. Export Import Bank of India
- 2. RBL Bank Limited
- 3. Housing Development Finance Corporation Limited
- 4. Central Bank of India
- 5. State Bank of Hyderabad
- 6. State Bank of Mysore
- 7. Türkiye Garanti Bankasi A.S.

# Registrar & Share Transfer Agent

Adroit Corporate Services Private Limited 19, Jaferbhoy Industrial Estate, 1st Floor Makwana Road, Marol Naka, Andheri (E) Mumbai – 400 059, Maharashtra

## Global Facilities

## Sequent Scientific Limited, India:

- Plot Nos. 7&8, MIDC Engineering Zone, Kalyan Badlapur Road, Ambernath, Maharashtra
- Plot Nos. 136, 137, 138, 139, 140, 141, 150, 151
   W-152, MIDC, Tarapur, Boisar Dist. Thane, Maharashtra
- Plot Nos. B-32, G-2, G-3, MIDC, Mahad Dist. Raigad, Maharashtra
- Plot Nos. 120 A & B, 36, 120P & 121, Industrial Area, Baikampady, New Mangalore, Karnataka
- Plot Nos. 253 & 254, Thandya, Industrial Area, Thandavapura, Mysore, Karnataka

## Alivira Animal Health Limited, India:

- Plot No- 104 to 109 & Part of 112 & 113, Ramky Pharma City SEZ JNPC, Parawada Mandal, Visakhapatnam, Andhra Pradesh
- Plot Nos. A-68, Ambernath, MIDC Indl. Area, Ambernath (East) Dist. Thane, Maharashtra

## Sequent Research Limited, India:

 Plot Nos. 120A & B, Industrial Area, Baikampady, New Mangalore - 575 011, Karnataka

# Provet Veleriner Urunleri Sanayiye Ticaret Anorini Sirbeti, Turkey:

 Polatlı Organize Sanayi Bölgesi 210., Cad de no:7 Polatlı/ Ankara, Turkey

# SeQuent Scientific Limited

# **Registered Office**

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# **Corporate Office**

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# **Company Information**

**CIN:** L99999MH1985PLC036685

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