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### INTRODUCTION



### Vision

"We will be a diversified company with operations in different geographies and adding best value to the available natural resources. We will ensure that our operations benefit the local community and the nation, while rewarding the stakeholders. Minimizing the impact on environment shall be a guiding principle in all our business endeavours."

DIVERSIFICATION

**STAKEHOLDERS** 

**ENVIRONMENT** 



### **About Us**

# Four Decades of Experience

in project execution, efficient and ecofriendly operations by committed & competent human resources

# One of the Leading Manufacturer Exporters

of Manganese and Chromium Ferro Alloys from India





300 MW coal-fired integrated power plant, first of its kind in Zambia

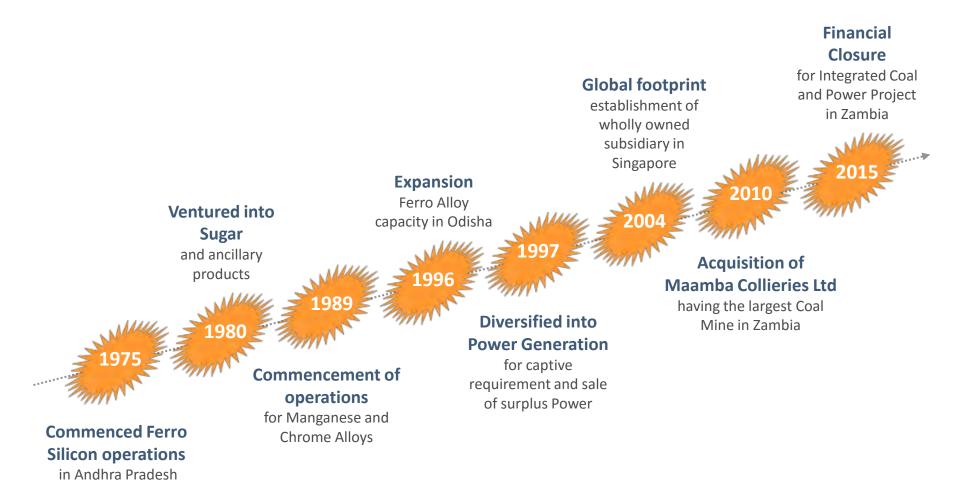
# Domestic Power Generation

Ferro Alloy Sugar & allied products

Total 443 MW capacity across India



# Journey of Excellence Over Four Decades





### BUSINESS OVERVIEW



### Our Businesses...









#### **POWER**

Domestic: 443 MW International: 300 MW

#### **MINING**

Estimated Reserves: 190 Mn MT

#### **FERRO ALLOYS**

Manganese: 125,000 MT Chrome: 75,000 MT

#### **AGRI BUSINESS**

Sugar: 4,000 TCD Distillery: 20 KLPD Ethanol: 30 KLPD



# ...Diversified...Yet Integrated

### **Domestic Operations**

### **POWER**

Captive consumption for Ferro & Sugar Business

#### **FERRO**

100% captive power support

#### **SUGAR**

Cogen power for sugar and distillery

#### **Zambia Operations**

### **MINING**

Captive
Consumption of
Thermal Grade Coal
for Power Plant

#### **POWER**

Pit-head Power Plant



# **POWER BUSINESS**





### **DOMESTIC PLANTS**



### Domestic Power Plants - NBVL









### Kharagprasad, Odisha

> Fuel: Coal

> Capacity: 150 MW

•30 MW

• 60 MW

•60 MW

#### Paloncha, Telangana

> Fuel: Coal

> Capacity: 114 MW

•1 X 50 MW

• 2 X 32 MW

#### Dharmavaram, Andhra Pradesh

➤ Fuel: Bagasse & Coal

> Capacity: 20 MW

#### Samalkot, Andhra Pradesh

> Fuel: Bagasse

> Capacity: 9 MW

#### Capital cost < Rs. 4 Crores / MW

**Proximity to coal mines** – Savings in transportation cost of coal **FBC technology of Boilers** – Suitable for any grade of coal



### Domestic Power Plants - Fuel Source

#### Kharagprasad, Odisha

- Power Generation Capacity: 150 MW
- Coal Linkages for 90 MW
- Balance sourced through e-auction and rejects

#### Paloncha, Telangana

- ➤ Power Generation Capacity: 114 MW
- > Coal Linkages for 100 MW
- Balance sourced through e-auction and rejects

#### Dharmavaram, Andhra Pradesh

- ➤ Power Generation Capacity: 20 MW
- Power unit uses
  Bagasse
- Balance supplemented by imported coal

### Samalkot, Andhra Pradesh

- ➢ Power Generation Capacity: 9 MW
- Co-generation power unit uses Bagasse
- Available in sugar season and part of the year

Policy shift from linkage to auction coal to have minimal cost impact because of predominant use of low grade coal with high ash and proximity of coal mines to the power plants



### Domestic Power Plant - NBEIL



- 150 MW Power Plant in Telangana
- Proximity to coal mines Savings in transportation cost of coal
- FBC technology of Boilers Suitable for NE Grade of coal
- NBEIL will supply 135 MW for period of 1 year up to May 2017 at a price of Rs. 5 per unit, as part of arrangement with TATA Power Trading Company with committed offtake upto 70%

#### Paloncha, Telangana

Fuel: Coal

Capacity: 150 MW

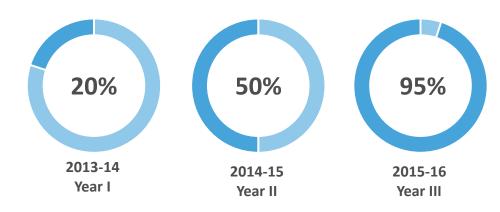
Capital cost/MW: Rs. 4.4 crores (incl.

transmission)

Project Cost: Rs. 666 Crores

Debt: Rs. 466 Crores

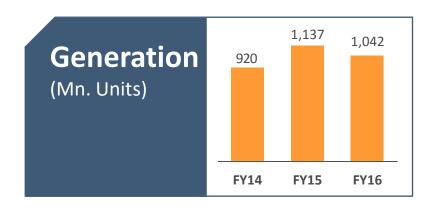
#### **Increasing Domestic Coal Sourcing**





# **NBEIL - Performance Highlights**

#### **POWER OPERATIONS**





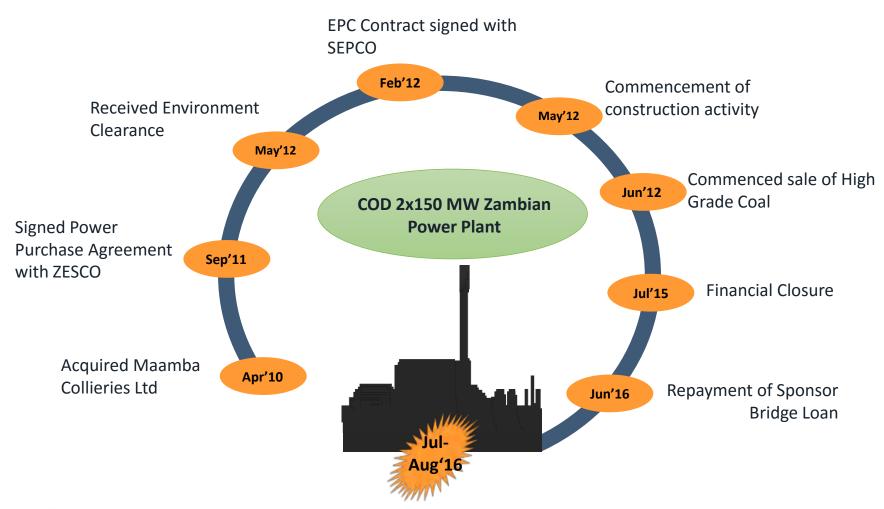




### **INTERNATIONAL POWER PLANTS**

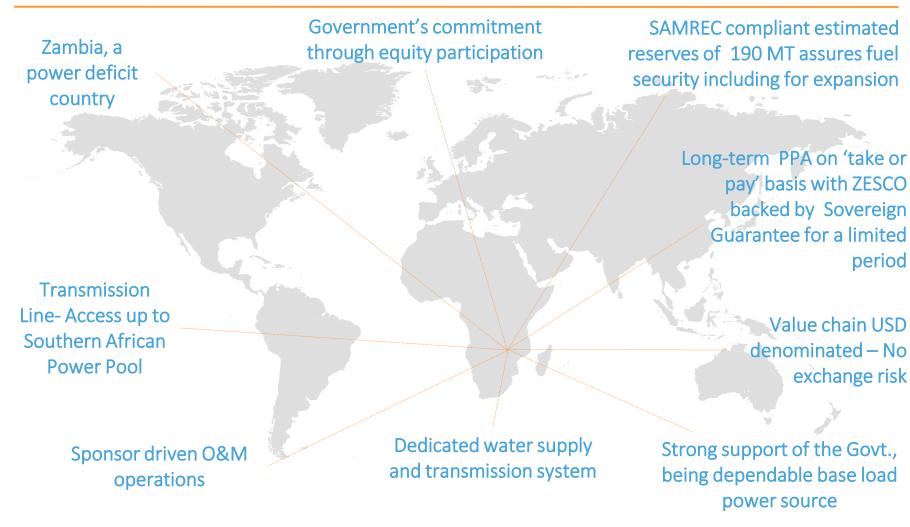


# Building 300 MW Zambia Power Plant





# Inherent Strengths of Zambian Power Project





# Building Zambia's First Coal-Fired Power Plant



#### Maamba, Zambia

Fuel: Thermal grade coal - mined captive

Technology: CFBC, EPC Contractor: SEPCO, China

Capacity: 300 MW (2x 150 MW)

Total Project Cost: USD 843 Mn

**D:E Ratio:** 70:30

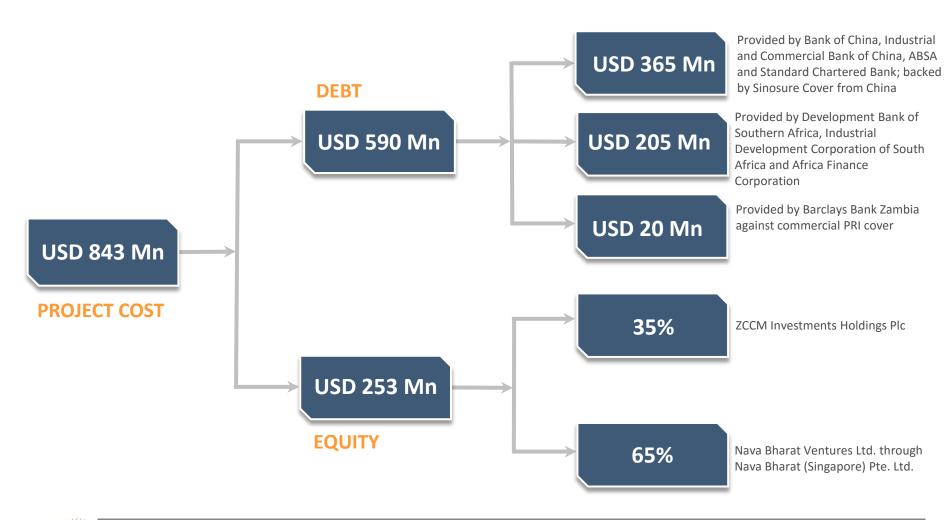
Financial Closure: Achieved during Q2 FY16 on

limited recourse basis

- **300 MW** mine mouth power project in Maamba including:
  - Dedicated 48 km 330 kV double circuit transmission line
  - Dedicated 21 km water supply system from a perennial water source
- Project Status: Commissioning scheduled in July 2016
- 1st IPP in Sub-Saharan region to achieve Financial Closure
- PPA with ZESCO, state power utility, for 20 years @ approx.
   10.8 US cents/kwh
  - "Take or Pay" basis
  - Tariff denominated in USD No exchange risk
  - Escrow mechanism to secure payments from ZESCO
  - Sovereign Guarantee for a limited period
- **ROE** of 20%+



# Financing Plan – Maamba Project





# Zambian Project Under Implementation



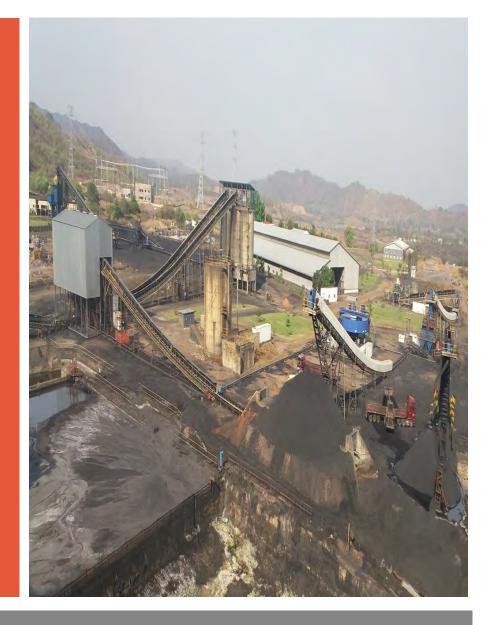








# INTERNATIONAL MINING BUSINESS



### Coal Mining in Zambia



#### Maamba, Zambia

Reserve Type: High Grade &

Thermal Grade Coal

**Total Estimated Reserve:** 190 Mn Tons in active mining area (SAMREC compliant)

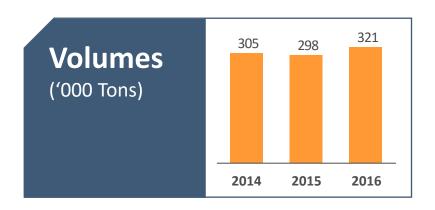
**Huge unexplored Coal Reserve** 

- Largest coal concession in Zambia
- Mining title includes 7,719 hectares with an active mining area of 1,066 hectares
- State-of-the-art Coal Handling & Processing Plant to aid coal washing
- Present status:
  - Sale of High grade coal commenced
  - Coal Reserve in Active Mining area will cater to 30 years of Power Plant Operations at full load for 900 MW Capacity



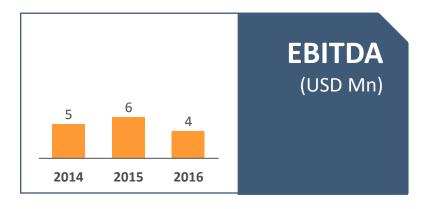
# Maamba Collieries Financial Highlights

#### **MINING OPERATIONS**



Revenue (USD Mn)

15
14
2014
2015
2016





# FERRO ALLOYS BUSINESS





### Ferro Alloy Plants



#### Telangana, India

- Smelters: 3 x 16.5 MVA & 1 x 27 MVA
- Products: Silico Manganese / Ferro Manganese
- Output Capacity: 125,000 TPA
- Raw Material: Manganese Ore
- **Sourcing:** Imports 80%, Domestic 20%
- User Industry: Steel
- Function: Impart strength and act as powerful deoxidizing agents



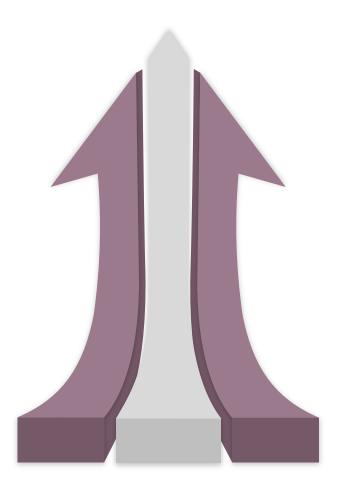
#### Odisha, India

- Smelters: 2 x 22.5 MVA
- Products: Ferro Chrome
- Output Capacity: 75,000 TPA
- Raw Material: Chrome Ore
- **Sourcing:** Domestic 100%
- User Industry: Stainless Steel
- Function: Increase resistance to heat & corrosion



# **Growth from Capacity Utilization**

- Agreement for renewal of conversion arrangement of Chrome Ore into Ferro Chrome in Odisha with Tata Steel
  - For a period of four years up to March 2020 ensures 100% utilisation of smelters
  - Up to 70,000 MT per annum of High Carbon Ferro Chrome
  - Tata Steel to supply Chrome Ore and Coke
  - Minimal working capital requirement
  - Captive power priced close to grid tariff affords better value addition
  - Operations are insulated against market volatility
- To regulate manganese alloy production keeping relative value addition between captive consumption and merchant sales of power in view





# **AGRI BUSINESS**





### Integrated Sugar Plant Operations in Samalkot, AP







#### **Sugar Plant**

**Product :** White Crystal Sugar

Capacity: 4,000 TCD

**Average cane recovery:** 10%

#### **Distillery**

**Product :** Rectified Spirit

Capacity: 20 KLPD

#### **Ethanol Plant**

**Product:** Ethanol

Capacity: 30 KLPD



### CORPORATE SOCIAL RESPONSIBILITY



### CSR initiatives undertaken

Corporate Social Responsibility is an integral part of our long-term business strategy. The Company aims to achieve holistic social development to ensure sustainable growth



















### AWARDS & RECOGNITION



### **Awards & Recognition**

- ❖ Pollution Control Excellence Award for the year 2015 was bagged by the Company's Unit at Odisha, bagged, under the category of Industry at the 32nd Foundation Day Ceremony of State Pollution Control Board.
- Silver Award for Best Distillery in Andhra Pradesh for the Season 2013-14 from The South Indian Sugarcane & Sugar Technologists' Association (Sugar Division received this award)
- Certificate of Appreciation for Commendable Performance for the Season 2013-14 from The South Indian Sugarcane & Sugar Technologists' Association, Chennai (Sugar Division received this award)
- ❖ 15th National Award for Excellence in Energy Management 2014 as Excellent Energy Efficient Unit from Confederation of Indian Industry (Sugar Division received this award)
- **15th National Award for Excellence in Energy Management 2014 as Energy Efficient Unit** from Confederation of Indian Industry (Odisha Works received this award).
- \* Regional Export Award as Star Performer Large Enterprise (Ferro Alloys) in recognition of outstanding contribution to Engineering Exports for 2012-13 from EEPCINDIA, Southern Region.















### Awards for International Project Finance

- \* "Power Deal of the Year" for Middle East and Africa awarded by Project Finance International of Thompson Reuters
- "Project Finance Deal of the Year 2016" awarded by World Finance
- "Deal of the Year" awarded by Global Trade Review
- \* "Middle East and North Africa Deal of the Year" awarded by Trade Finance of Euromoney
- "Winner: Africa Power" awarded by IJ Global
- \* "Best Natural Resources Deal: Africa" awarded by EMEA Finance









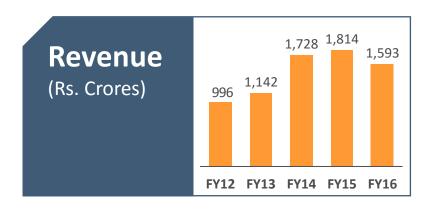


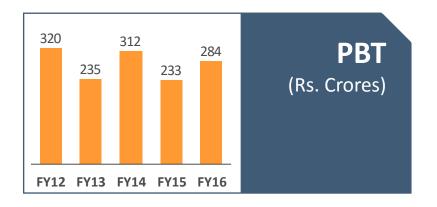


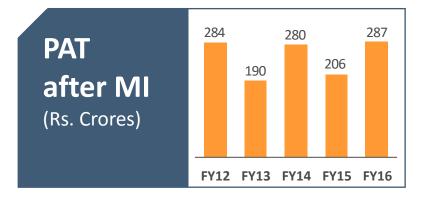
### **FINANCIALS**

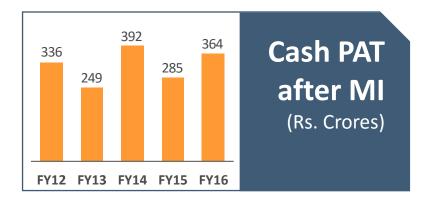


# Consolidated Financial Snapshot



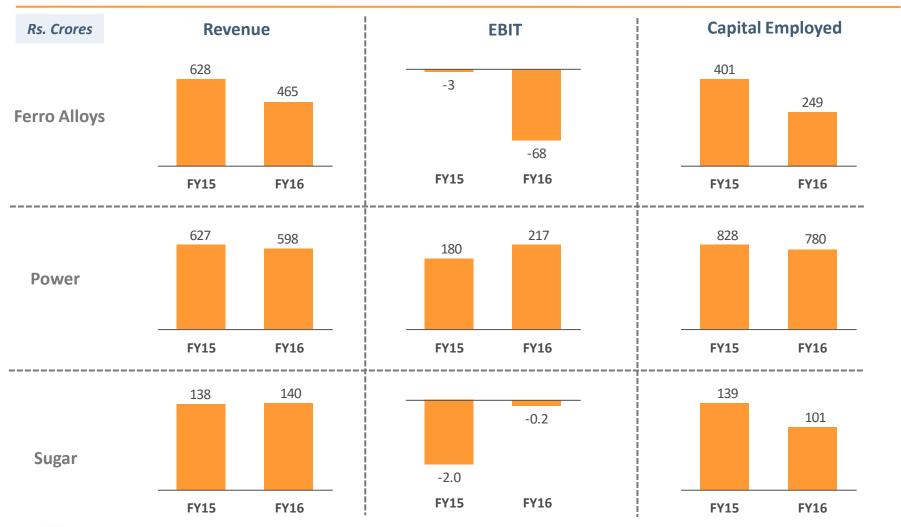






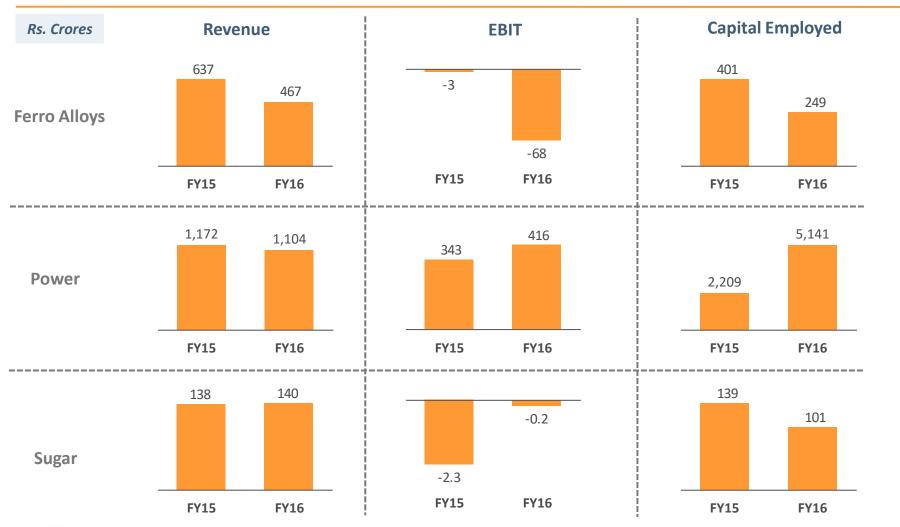


### Yearly Performance Highlights - Standalone





# Yearly Performance Highlights - Consolidated





# Standalone Profitability Statement

Rs. Crores	Q4 FY16	Q4 FY15	Y-o-Y	FY16	FY15	Y-o-Y
Revenue	302	280	8%	989	1,153	-14%
Direct Expenses	178	196		682	800	
Employee Expenses	26	22		78	73	
Other Expenses	42	37		111	113	
EBITDA	56	25	127%	118	167	-29%
EBITDA Margin	18.5%	8.8%		12.0%	14.5%	
Other Income	21	19		65	51	
Depreciation	11	12		34	36	
EBIT	66	31	111%	149	181	-18%
EBIT Margin	21.9%	11.2%		15.1%	15.7%	
Finance costs	12	6		33	28	
Exceptional items	0	0		0	0	
PBT	54	25		116	153	
Tax	-4	1		5	10	
PAT	58	24	136%	111	142	-22%
PAT Margin	19.1%	8.7%		11.2%	12.4%	



# **Consolidated Profitability Statement**

Rs. Crores	FY16	FY15	Y-o-Y
Revenue	1,593	1,814	-12%
Direct Expenses	955	1,170	
Employee Expenses	112	107	
Other Expenses	167	227	
EBITDA	359	310	16%
EBITDA Margin	22.5%	17.1%	
Other Income	98	114	
Depreciation	76	79	
EBIT	381	345	10%
EBIT Margin	23.9%	19.0%	
Finance costs	96	112	
Exceptional items	1	0	
РВТ	284	233	
Tax	(17)	24	
PAT	301	209	44%
Minority Interest	(14)	(3)	
PAT after Minority Interest	287	206	39%
PAT Margin	18.0%	11.4%	



### **Balance Sheet**

Rs. Crores	Stand	Conso	Consolidated	
	Mar-16	Mar-15	Mar-16	Mar-15
Shareholders' Fund	2,615	2,535	3,191	2,910
Share Capital	18	18	18	18
Reserves & Surplus	2,598	2,517	3,173	2,892
Share Application money pending allotment	0	0	2	2
Minority Interest	0	0	277	247
Total Non Current Liabilities	291	76	3,265	374
Long Term Borrowings	244	28	3,238	315
Deferred Tax liabilities	27	29	-2	29
Other Non-Current Liabilities	19	18	29	30
Total Current Liabilities	353	317	979	2,380
Short Term Borrowings	115	63	148	481
Trade Payables	99	76	167	817
Other Current Liabilities	139	179	664	1,082
TOTAL EQUITY & LIABILITIES	3,259	2,928	7,714	5,912
Total Non Current Assets	2,497	2,146	6,163	4,735
Fixed Assets	843	833	5,334	3966
Goodwill on Consolidation	0	0	366	346
Non Current Investments	1,084	1,058	14	14
Long Term Loans & Advances	342	50	139	146
Other Non Current Assets	228	205	309	263
Total Current Assets	762	782	1,551	1,178
Current Investments	0	0	36	92
Inventories	228	344	431	632
Trade Receivables	158	220	195	135
Cash & Cash Equivalents	21	37	685	166
Short Term loans & Advances	343	169	182	132
Other current asset	12	12	22	22
TOTAL ASSETS	3,259	2,928	7,714	5,912



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