PHOENIX TOWNSHIP LIMITED

CIN: L67190GA1993PLC001327

06th September, 2025

To, BSE Limited Corporate Relation Department P.J. Towers, Dalal Street Fort, Mumbai 400 001

Scrip Code: 537839

Sub: Submission of Annual Report for the financial year 2024-2025 under regulation 34 of SEBI (listing Obligations and Disclosure Requirements) Regulations, 2015.

Dear Sir / Madam,

Pursuant to the provisions of Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby submitting the Annual Report of Phoenix Township Limited for the financial year 2024-25 along with Notice of the 32nd Annual General Meeting to be held on Monday, September 29th, 2025 at 03.30 P.M through Video Conferencing ('VC') / Other Audio-Visual Means ('OAVM').

The same is also uploaded on the Company's website.

We hereby request you to kindly take the same on record.

Thanking you,

Yours faithfully,

For Phoenix Township Limited

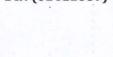
Corp. Office: Hede House, 14, BEST Marg, Colaba, Mumbai - 400 001. Tel.: (91-22)-6159 0900 E-mail: admin@hbgindia.com Website: www.hbgindia.com

Managing Director
DIN (01411689)
do, Candolim,

Park Inn by Radisson Sequeira Vado, Candolim, G o a - 4 0 3 5 1 5 Tel.: (91-832) 6633 333/103 E-mail: info@pirgoa.com

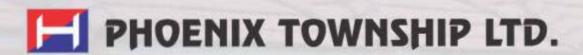
Phoenix Island Resort
Pozhiyoor PO, Poovar,
Thiruvanathapuram, Poovar,
Kerala - 695 513.
Tel.: +91 97471 29948
bookings.poovar@phoenixresorts.in

REGD. OFF.: Durga Bhavan, Hede Centre, Tonca, Panaji, Goa - 403 001 Tel.:(91-832)-6642724/6453285 E-mail: hbggoa@yahoo.co.in



Samit Hede





32nd
Annual Report
2024-2025



MEMBER HEDE BUSINESS GROUP



PHOENIX TOWNSHIP LIMITED



GOA - CANDOLIM

Sequera Vado, Candolim, Goa - 403 515, India.



KERALA - POOVAR

Pozhiyoor PO, Poovar, Thiruvananthapuram, Kerala - 695 513, India.

www.phoenixresorts.in





REGD. OFFICE:

Durga Bhavan, Hede Centre, Tonca, Miramar, Panjim, Goa-403 002, India.

CORP. OFFICE:

Hede House, 14, BEST Marg, Colaba, Mumbai-400 001.

-: RESORT LOCATIONS :-

PARK INN BY RADISSON GOA - CANDOLIM

Sequera Vado, Candolim, Goa - 403 515, India.

PHOENIX ISLAND RESORT KERALA - POOVAR

Pozhiyoor PO, Poovar, Thiruvananthapuram, Kerala - 695 513, India.

Website: www.hbgindia.com





BOARD OF DIRECTORS		Mr. Samit P. Hede (DIN-01411689)
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Managing Director

Dr. Anita Shantaram (DIN-00786517)

Non-Executive, Independent Director

Mr. Dev Kirit Toprani (DIN-07969034)

Non-Executive, Independent Director

Mr. Kiran N. Talchekar (DIN-00393180)

Non-Executive and Independent Director

Mrs. Shibanee M. Harlalka (DIN-00507607)

Director, Woman Director (Non-Executive)

Mr. Paul D. T. Willcox (DIN-01862872)

Non-Executive Director

Mr. Arun P. Pawar (DIN-03628719) Alternate Director to Mr. Paul D. T. Willcox

CHIEF FINANCIAL OFFICER : Mr. Deepak Pednekar

COMPANY SECRETARY & COMPLIANCE OFFICER

: Ms. Mansi Thakkar

Mr. Hitesh Kothari PRACTISING COMPANY SECRETARIES

M/s. Kothari H. & Associates, Mumbai

AUDITORS M/s. Bhatter & Company

BANKERS ICICI Bank

> NKGSB Bank HDFC Bank

REGISTRAR AND TRANSFER AGENTS M/s Adroit Corporate Service Pvt. Ltd.

Mumbai.

® CONTENTS **®**

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123	Notice	1-19	Significant Accounting Policies (Standalone)	82-88
2.	Directors Report	20-37	10. Notes on Accounts & Schedules (Standalone)	89-119
3.	Corporate Governance Report	38-63	11. Independent Auditors Report (Consolidated)	120-12
4.	Management Discussion & Analysis	64-69	12. Balance Sheet (Consolidated)	120
5.	Independent Auditors Report (Standalone)	70-78	13. Profit & Loss Account (Consolidated)	127
6,	Balance Sheet (Standalone)	79	14. Cash Flow Statement (Consolidated)	128
7.	Profit & Loss Account (Standalone)	80	15. Significant Accounting Policies (Consolidated)	129-135
8.	Cash Flow Statement (Standalone)	81	16. Notes on Accounts & Schedules (Consolidated	136-166



NOTICE

NOTICE is hereby given that the 32th Annual General Meeting ("AGM") of the Members of PHOENIX TOWNSHIP LIMITED (CIN-L67190GA1993PLC001327) will be held on Monday, September 29th, 2025 at 03.30 P.M. IST through Video Conference ("VC")/ Other Audio Visual Means ("OAVM") facility to transact the following items of business:

ORDINARY BUSINESS:

- To receive, consider and adopt:
- (a) The Standalone Financial Statements of the Company for the year ended on March 31, 2025, containing the Audited Balance Sheet, the Statement of Change in Equity, Profit and Loss, Cash Flow statement and report of the Board and Auditors thereon, on that date.
- (b) The Consolidated Financial Statements of the Company for the year ended on March 31, 2025, containing the Audited Balance Sheet, the Statement of Change in the Equity, Profit and Loss, Cash Flow Statement and report of the Auditors thereon, on that date.
- To declare Final Dividend of 1.5% i.e. Rs. 0.15/- per Equity Share of Rs. 10/-each and 1% i.e. Rs. 0.10/- per preference share of Rs. 10/- each for the financial year ended March 31, 2025.
- To appoint a Director in place of Mr. Paul David Talbot Willcox (DIN: 01862872), who retires by rotation and being eligible, offers herself for re-appointment.

SPECIAL BUSINESS:

4. RE-APPOINTMENT OF MR. SAMIT P. HEDE AS MANAGING DIRECTOR (DIN: 01411689) AND THE REMUNERATION PAYABLE WITH EFFECT FROM 1ST OCTOBER, 2025

To consider, and if thoughts fit, to pass with or without modification(s), the following resolution as a Special Resolution:

"RESOLVED THAT pursuant to the provisions of sections 196, 197, 203 and other applicable provisions, if any, other Companies Act, 2013, (hereinafter referred to as the 'Act') read along with Schedule V to the Act (including any amendment thereto or re-enactment thereof for the time being in force) and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, as amended from time to time and based on the recommendation of Nomination & Remuneration Committee and subject to such sanctions as may be necessary, the consent of the members be and is hereby accorded to the re-appointment of Mr. Samit P. Hede (DIN 01411689) as the Managing Director (MD) of the Company for a five year term commencing from 1st October 2025 till 30th September 2030, not liable to retire by rotation, including remuneration for a period of 3 (three) years upon the terms and conditions set out in the statement annexed to the Notice convening this meeting, including the remuneration to be paid in the event of loss or inadequacy of profits in any financial year during his said tenure within the overall limits of Section 197 of the Act and in the agreement entered into between the Company and MD, which agreement is hereby approved, with liberty to the



Board of Directors, to alter or vary the terms and conditions and remuneration including minimum remuneration as it may deem fit and in such manner as may be agreed to between the Board and MD.

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorized to revise the remuneration of MD from time to time to time to the extent the Board of Directors may deem appropriate, provided that such revision is within the overall limits of the managerial remuneration as prescribed under the Act read with Schedule V thereto, and/or any guidelines prescribed by the Government from time to time and the said agreement between the Company and MD be suitably amended to give effect to such modification, relaxation or variation without any further reference to the members of the Company in general meeting.

RESOLVED FURTHER THAT for the purpose of giving effect to this resolution, the Board of Directors of the Company (including the Nomination and Remuneration Committee) be and is hereby authorized to do all such acts, deeds, matters and things, as it may, in its absolute discretion, deem necessary, proper or desirable and to settle any questions, difficulties or doubts that may arise in this regard and to sign and further to execute all the necessary documents, applications, returns and writings as may be necessary, proper, desirable or expedient."

5. TO APPROVE CONTINUATION OF MR. PAUL DAVID TALBOT WILLCOX (DIN: 01862872) AS A NON-EXECUTIVE DIRECTOR BEYOND THE AGE OF 75 YEARS

To consider and, if thought fit, to pass with or without modification(s), the following Resolution as a Special Resolution:

"RESOLVED THAT pursuant to Regulation 17(1A) of the Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015 and other applicable provisions of the Companies Act, 2013 read with Rules made thereunder (including any amendments thereto or reenactment thereof, for the time being in force) (hereinafter collectively referred to as the "Applicable Laws") approval of the shareholders of the Company be and is hereby accorded for continuation of directorship of Mr. Paul David Talbot Willcox (DIN: 01862872) as Non-executive Director of the Company beyond the age of 75 years till the expiry of his term.

RESOLVED FURTHER THAT the Board of Directors of the Company and / or Company Secretary of the Company be and are hereby severally and/or jointly authorized to do all such acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution."

 TO APPROVE CONTINUATION OF MR. ARUN PANDURANG PAWAR (DIN: 03628719) AS AN ALTERNATE DIRECTOR OF MR. PAUL DAVID TALBOT WILLCOX BEYOND THE AGE OF 75 YEARS

To consider and, if thought fit, to pass with or without modification(s), the following Resolution as a Special Resolution:

"RESOLVED THAT pursuant to Regulation 17(1A) of the Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015 and other applicable provisions of the Companies Act, 2013 read with Rules made thereunder (including any amendments thereto or reenactment thereof, for the time being in force) (hereinafter collectively referred to as the "Applicable Laws") approval of the shareholders of the Company be and is hereby accorded for continuation of directorship of Mr. Arun Pandurang Pawar (DIN: 03628719) as an Alternate



Director of Mr. Paul David Talbot Willcox beyond the age of 75 years till the expiry of his term.

RESOLVED FURTHER THAT the Board of Directors of the Company and / or Company Secretary of the Company be and are hereby severally and/or jointly authorized to do all such acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution."

 APPROVAL OF NAME CHANGE OF THE COMPANY FROM "PHOENIX TOWNSHIP LIMITED" TO "HBG HOTELS_LIMITED" AND CONSEQUENTIAL ALTERATION TO THE MEMORANDUM OF ASSOCIATION AND ARTICLES OF ASSOCIATION OF THE COMPANY:

To consider and, if thought fit to pass with or without modification(s), the following resolution as a Special Resolution:

"RESOLVED THAT pursuant to the provisions of Sections 4, 5, 13, 14 and 15 and other applicable provisions, if any, of the Companies Act, 2013 read with Companies Rules 2014 made there under, including any statutory modification(s) or re-enactment(s) thereof for the time being in force, Regulation 45 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations'), the provisions of the Memorandum and Articles of Association of the Company and as per the approval received from the Registrar of Companies ('ROC')('CRC') and subject to the approval of the Ministry of Corporate Affairs, Office of the Registrar of Companies, Central Government, Stock Exchanges and other regulatory authorities/departments, if any, as may be applicable, the consent of the Members (Shareholders) be and is hereby accorded to change the name of the Company from "PHOENIX TOWNSHIP LIMITED" to "HBG HOTELS LIMITED" and subsequent to the change in name of the Company, the Memorandum & Articles of Association be altered to give effect to the said resolution.

"RESOLVED FURTHER THAT upon issuance of the fresh certificate of incorporation by the Registrar of Companies consequent upon change of name, the name "PHOENIX TOWNSHIP LIMITED" whereby occurs in the Memorandum and Articles of Association and other documents and papers of the Company be substituted by the name "HBG HOTELS LIMITED"

"RESOLVED FURTHER THAT the Board be and is hereby authorised, to do all such acts, deeds, matters and things as they may in their absolute discretion deem necessary, proper or desirable and to settle any question, difficulty or doubt that may arise in this regard and to sign and execute all necessary documents, forms, applications, returns and writings as may be necessary, proper, desirable or expedient, in the best interest of the Company, to accede to such modifications and alterations to the aforesaid resolution as may be suggested by the Registrar of Companies or Central Registration Centre (CRC) or Regional Director or such other Authority in respect of any matter(s) arising from or incidental to the said amendment and to delegate all or any of its powers herein conferred to any Committee of Directors or Director(s) or to any officers of the Company to give effect to the aforesaid resolution."

 To appoint M/s. Kothari H. & Associates, Practising Company Secretary as the Secretarial Auditor of the Company for a term of 5 consecutive years i.e. from financial year 2025-26 to FY 2029-30.

To consider and, if thought fit, to pass, with or without modification(s), the following resolution as an Ordinary Resolution:

TIMIL GIHZNWOT XINGOHO



"RESOLVED THAT pursuant to Section 204 of the Companies Act, 2013 and of the Companies (Appointment and Remuneration of Key Managerial Personnel) Rules, 2014 and Regulation 24A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and other applicable provisions (including any modification or re-enactment thereof) if any, and on the recommendation of the Audit Committee and Board of Directors, the approval of the members of the Company be and is hereby accorded to appoint M/s. Kothari H. & Associates, Practising Company Secretary (COP - 26758) (Peer Review Certificate No - 5312/2023), as Secretarial Auditor of the Company for a term of 5 consecutive years i.e. from financial year 2025-26 to FY 2029-30 at such remuneration and out of pocket expenses, as maybe determined and recommended by the Board of Directors of the Company.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorized to do all such act, deeds and things as it may in its absolute discretion, deem necessary or desirable in this regard."

By Order of the Board Phoenix Township Limited

Sd/-

Mr. Samit Prafulla Hede Managing Director DIN-01411689

Place: Mumbai

Date: 14th August, 2025





NOTES

- An Explanatory Statement pursuant to Section 102 of the Companies Act, in respect of the SPECIAL BUSINESS to be transacted at the meeting is annexed hereto and forms part of this Notice. The details relevant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard on General Meetings (SS-2), in respect of Director seeking reappointment, are annexed with the Notice.
- In compliance with the MCA circulars and SEBI circulars, the 32nd AGM of the Members of the Company is being held through VC/OAVM. The registered office of the Company shall be deemed to be the venue for the AGM.
- The Register of Members will remain closed fromTuesday, September 23, 2025 to Monday, 29 September, 2025 (both days inclusive). Monday, September 22, 2025 shall be the cut-off date as on which the right of voting of the Members shall be reckoned and a person who is not a Member as on the cut-off date should treat this Notice for information purposes only,
- Members who have not yet registered their email addresses are requested to register the same with their Depository Participants in case the shares are held by them in dematerialized form and with the Company in case the shares are held by them in physical form.
- As per Regulation 40 of SEBI Listing Regulations, securities of listed companies can be transferred only in dematerialized form with effect from April 01, 2019, except in case of request received for transmission or transposition of securities. In view of this, Members holding shares in physical form are requested to consider converting their holdings to dematerialized form.
- The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the Company/ Registrars and Transfer Agents.
- Equity shares of the Company are under compulsory Demat trading by all Investors. Those shareholders who have not dematerialized their equity shares are advised to dematerialize their shareholding, to avoid inconvenience in future.
- The shareholders who are holding shares in demat form and have not yet registered their e-mail IDs, are requested to register their e-mail IDs with their Depository

Participant at the earliest, to enable the Company to use the same for serving documents to them electronically, hereinafter. Shareholders holding shares in physical form may kindly provide their e-mail IDs to the RTA by sending an e-mail to Adroit Corporate Services Private Limited at prafuls@adroitcorporate.com. The Annual Report of the Company would also be made available on the Company's website www.hbgindia.com.

Dividend Related information:

- a. During the year 2024-2025, the Company declared Dividend of 1.5% i.e. Rs. 0.15/- per Equity Share of Rs. 10/- each and 1% i.e. Rs. 0.10/- per preference share of Rs. 10/- each for the financial year ended March 31, 2025.
- b. Members may note that pursuant to the Finance Act, 2020 dividends paid or distributed by a Company after April 1, 2020 shall be taxable in the hands of Members. The Company shall therefore be required to deduct tax at source at the time of making payment of the said Final Dividend.
- c. Subject to approval of members at the AGM the dividend will be paid within 30 days from the date conclusion of AGM, to the members whose names appear on the Company' Register of Members as on the Record Date. Payment of Dividend shall be made through electronic mode to the Shareholders who have updated their bank account details. Dividend warrants /demand drafts will be dispatched to the Registered address of the shareholders who have not updated their bank account details. Members are requested to register/ updated their complete bank details:
- 1. With Depository Participant(s) with whom they maintain their demat accounts if shares are held in dematerialized mode by submitting the requisite documents and
- 2. With Company (Phoenix Township Limited) at complaince@hbgindia.com / RTA (Adroit Corporate Services Private Limited) at sshetty@adroitcorporate.com, pratapp@adroitcorporate by submitting the requisite documents if shares are held in physical forms.

CDSL E-VOTING SYSTEM - FOR E-VOTING AND JOINING VIRTUAL MEETINGS.

Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as





amended), and MCA Circulars dated April 08, 2020, April 13, 2020 and May 05, 2020, the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with Central Depository Services (India) Limited (CDSL) for facilitating voting through electronic means, as the authorized e-Voting's agency. The facility of casting votes by a member using remote e-voting as well as the e-voting system on the date of the AGM will be provided by CDSL.

- The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available to at least 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
- The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of ascertaining the quorum under Section 103 of the Companies Act, 2013.
- Pursuant to MCA Circular No. 14/2020 dated April 08, 2020, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, in pursuance of Section 112 and Section 113 of the Companies Act, 2013, representatives of the members such as the President of India or the Governor of a State or body corporate can attend the AGM through VC/OAVM and cast their votes through e-voting.
- In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at http://hbgindia.com/ . The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.comrespectively. The AGM Notice is also disseminated on the website of CDSL (agency for providing the Remote e-Voting facility and evoting system during the AGM) i.e.www.evotingindía.com.
- The AGM has been convened through VC/OAVM in

- compliance with applicable provisions of the Companies Act, 2013 read with MCA Circular No. 14/2020 dated April 8, 2020 and MCA Circular No. 17/2020 dated April 13, 2020 and MCA Circular No. 20/2020 dated May 05, 2020.
- In continuation of this Ministry's General Circular No. 20/2020, 02/2022 dated 05th May, 2022 and after due examination, it has been decided to allow companies whose AGMs were due to be held in the year 2022, to conduct their AGMs on or before 30,09,2022, in accordance with the requirements provided in paragraphs 3 and 4 of the General Circular No. 20/2020 as per MCA circular no. 02/2021 dated January 13,2021.
- The Board has appointed M/s. Kothari H. & Associates, Practicing Company Secretaries firm represented by Mr. Hitesh Kothari (Partner of Kothari H. & Associates) & Mrs. Sonam Jain - (Partner of Kothari H. & Associates) Company Secretary, as a scrutinizer to scrutinize the voting and remote e-voting process in a fair and transparent manner.

The Scrutinizer shall from the conclusion of voting at the meeting, first count the votes cast at the meeting, thereafter unblock the votes cast through remote e-voting in the presence of at least two witnesses, not in the employment of the Company, and make a consolidated Scrutinizer's Report of the votes cast in favour or against, if any, to the Chairman or in his absence to any other Director authorised by the Board.

The Chairman or in his absence any other Director authorized by the Board shall forthwith on receipt of the Consolidated Scrutinizer's Report, declare the results of the voting.

The results of voting will be declared and published, along with consolidated Scrutinizer's Report, on the website of the Company www.hbgindia.com,and on CDSL website www.evotingindia.comand the same shall also be simultaneously communicated to the BSE Limited within two working days from the Conclusion of the AGM.

INTRUCTIONS OF SHAREHOLDERS FOR E-VOTING AND JOINING VIRTUAL MEETINGS ARE AS UNDER:

The Notice is being sent to all the members, whose names appeared in the Register of Members / records of depositories as beneficial owners, as on Friday, September 29, 2025.





- Step 1: Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.
- Step 2: Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.
- The voting period will begin on Friday, September 26, 2025 at 9.00 a.m. and ends on Sunday, September 28, 2025 at 5.00 p.m. During this period, Shareholders of the Company holding shares either in physical or dematerialized form, as on the cutoff date (record date) of Monday, September 22, 2025 may cast their vote electronically. The e-Voting module shall be disabled by CDSL for voting thereafter.

Type of shareholders	Login Method
Individual Shareholders holding securities	Users who have opted for CDSL Easi / Easiest facility, can login through their existing user is and password. Option will be made available to reach e-Voting page without any furthe authentication. The users to login to Easi / Easiest are requested to visit cdsl websit www.cdslindia.comand.click.onlogin.com.& New System Myeasi Tab.
in Demat mode with CDSL Depository	After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. Or clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' websit directly.
	 If the user is not registered for Easi/Easiest, option to register is available at cdsl websit www,cdslindia.com and click on login & New System Myeasi Tab and then click or registration option.
	4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders holding securities in demat mode with NSDL Depository	If you are already registered for NSDL IDeAS facility, please visit the e-Services website on NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com/either on Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting service and you will be able to see e-Voting page. Click on company name or e-Voting service provide name and you will be re-directed to e-Voting service provider website for casting your vot during the remote e-Voting period or joining virtual meeting & voting during the meeting.
	 If the user is not registered for IDeAS e-Services, option to register is available a https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click a https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp
	3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL https://www.evoting.nsdl.com/either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available unde 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e.



	your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in demat mode) login through their Depository Participants (DP)	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

- (ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.
- (iii) Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders'/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the demat account holders, by way of a single login credential, through their demat accounts/websites of Depositories/Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

- Step 1: Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.
- (iv) In terms of SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.
 - Pursuant to above said SEBI Circular, Login method for e-Voting and joining virtual meetings for Individual shareholders holding securities in Demat mode CDSL/NSDL is given below:





Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Logintype	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 022-4886 7000 and 022-2499 7000

- Step 2 : Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and nonindividual shareholders in demat mode.
- (v) Login method for e-Voting and joining virtual meetings for Physical shareholders and shareholders other than individual holding in Demat form.
- The shareholders should log on to the e-voting website www.evotingindia.com.
- 2) Click on "Shareholders" module.
- 3) Now enter your User ID
- For CDSL: 16 digits beneficiary ID,

- For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
- Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
- Next enter the Image Verification as displayed and Click on Login.
- If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.
- If you are a first-time user follow the steps given below:

PAN	Enter your 10-digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders)
	 Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details OR	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your dema account or in the company records in order to login.
Date of Birth (DOB)	 If both the details are not recorded with the depository or company, please enter the member id folio number in the Dividend Bank details field.

- (vi) After entering these details appropriately, click on "SUBMIT" tab.
- (vii) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly
- recommended not to share your password with any other person and take utmost care to keep your password confidential.
- (viii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- (ix) Click on the EVSN for the relevant < Phoenix Township Limited> on which you choose to vote.
- On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as





- desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (xi) Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.
- (xii) After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
- (xiii) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
- (xiv) You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.
- (xv) If a demat account holder has forgotten the login password, then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- (xvi) There is also an optional provision to upload BR/POA if any uploaded, which will be made available to scrutinizer for verification.

Additional Facility for Non - Individual Shareholders and Custodians -For Remote Voting

- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.eyotingindia.com and register themselves in the "Corporate" module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login will be mapped automatically & can be delink in case of any wrong mapping.
- It is Mandatory that, a scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively Non Individual shareholders are required mandatory to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; complaince@hbgindia.com, if they have voted from

individual tab & not uploaded same in the CDSL evoting system for the scrutinizer to verify the same.

INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM THROUGH VC/OAVM & E-VOTING DURING MEETING ARE AS UNDER:

- The procedure for attending meeting & e-Voting on the day of the AGM is same as the instructions mentioned above for e-voting.
- The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for e-voting.
- Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.
- Shareholders are encouraged to join the Meeting through Laptops / IPads for better experience.
- 5. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
- Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
- Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance at least 10 days prior to meeting mentioning their name, demat account number/folio number, email id, mobile number at complaince@hbgindia.com.The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance 10 days prior to meeting mentioning their name, demat account number/folio number, email id, mobile number at complaince@hbgindia.com. These queries will be replied to by the company suitably by email.
- Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
- Only those shareholders, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.
- If any Votes are cast by the shareholders through the e-





voting available during the AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders may be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/DEPOSITORIES.

- For Physical shareholders- please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email tocomplaince@hbgindia.com/prafuls@adroitcorpor
- For Demat shareholders, please update your email id & mobile no. with your respective Depository Participant (DP)
- For Individual Demat shareholders Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.
- 11. If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact at 022-23058738 and 022-23058542/43.
- 12. All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, (CDSL,) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call on 022-23058542/43.
- The Statutory Registers and documents in accordance with the Companies Act, 2013 will be available for inspection in electronic mode.

The result of the voting shall be displayed on the

- Notice Board of the Company at its Registered Office and Corporate Office. The result along with the Scrutinizers' Report shall also be placed on the website of the Companywww.hbgindia.com and of CDSL.
- Members may also write to the Company Secretary in case of grievances connected with voting by electronic means at the mail id: complaince@hbgindia.com.

IMPORTANT COMMUNICATION TO THEMEMBERS

- Mandatory update of PAN and Bank Details Pursuant to SEBI Circular SEBI/HO/MIRSD/DOPI/ CIR/P/2018173 dated 20thApril, 2018, shareholders holding shares in physical form whose folio do not have I have incomplete details with respect to PAN and bank particulars are mandatorily required to furnish the PAN and bank account details to the Company/Registrar & Transfer Agent (RTA) for registration under their folio. Hence, the shareholders are requested to update their PAN and bank details.
- Compulsory Dematerialization of shares of listed company: As per SEBI Notification No. SEBI/LADNRO/GN/2018/24 dated June 8, 2018 and further amendment vide Notification No. SEBI/LADNRO/GN/2018/49dated November 30, 2018, w.e.f. April 1, 2019 the transfer of securities of listed companies shall not be processed unless the securities are held in the dematerialized form (Demat) with a depository. Hence, the members of the company are requested to dematerialize their shareholding to avail the benefits of dematerialization

By Order of the Board Phoenix Township Limited

Sd/-

Mr. Samit Hede Managing Director DIN-01411689

Place: Mumbai

Date: 14th August, 2025





ANNEXURE TO ITEM 3 OF THE NOTICE

Details of Directors seeking appointment and re-appointment at the forthcoming Annual General Meeting (Pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard - 2 issued by the Institute of Company Secretaries of India.

Name of the Director	Mr. Paul David Talbot Willcox	Mr. Arun Pawar	Mr. Samit P. Hede
Director Identification Number (DIN)	01862872	03628719	01411689
Date of Birth	10-07-1952	17-09-1950	30-09-1974
Nationality	London, UK	Indian	Indian
Date of Appointment/Re- Appointment on Board	15-09-1993	14-08-2017	Original date of appointment 01-04-2012 Date of re-ppointment as Managing Director: 01-10-2025
Qualification	M.A. (Hons.), Cambridge University, London Business School	post-graduate in Science (Botany) from Pune University	Graduate in Commerce
Expertise in specific functional Area	He has a good experience in various industries like Ship Broking, Finance etc. for over 30 years.	He Cleared the Indian Administrative Examination (IAS) etc. in 1975 & joined, the Indian Revenue Service, (IRS) in Income Tax Department, in 1976, After putting in a Service of 34 years i.e (from 1975 to 2010), in the Indian Revenue Service (IRS), Superannuated on 30th September 2010, as Chief Commissioner of Income Tax. During the Service, held different posts in the I.T Department like Income Tax officer, Asst. Commissioner, Commissioner of Income Tax. Worked in different States at varied postings	Mr. Hede completed his Graduation from University of Mumbai & joined the Hede Business Group in 1995, he was involved in the Financial & Foreign Exchange Business of Group before being involved in the Development of Hospitability Business Hede Business Group is a well-known business house from the State of Goa India established over 50 years ago primarily involved in the mining industry with other business interests. Mr. Hede holds a Bachelor of Commerce degree from University of Bombay. He has worked with Hede Business Group for over 30 years, starting his



- Member in Rayat Shikshan Sanstha, Satara.			i.e Maharashtra (Thane & Mumbai), Karnataka (Bangalore), Tamil Nadu (Madurai & Coimbatore), Andhra Pradesh (Hyderabad). DEPUTATION OF 5 YEARs WITH AIR INDIA The Govt. of India lent Services of Shri. Arun P. Pawar, to Ministry of Civil Aviation, MOCA, GOl, Air India, for 5 years, (1996-2001) & sent him on Deputation as Advisor -Tax, Al at the level of Director, Air India. During the Deputation period in Air India, he made a positive contribution in resolving many Complicated Taxation Issues & also brought about Tax planning Measures. After Retirement from Govt. Services, in Sept. 2010, Shri Arun P. Pawar has occupied with various Activities like following: - A d v i s o r T a x , Y B C ChavanPratisthan, Mumbai - Advisor, Nehru Centre, Mumbai - Advisor, Vikhe Patil Group, Srirampur, Ahmednagar - Advisor MIT Group in Pune - Advisor to Shreem Electrical Ltd, Ichalkaranji, Sangli District Advisor - Essar Shipping Ltd (ESL) Mumbai - President Maratha Businessmen Forum (MBF), Mumbai - President Shri MarutideoSarwajanik Trust, (SMDST), Dhamner - Member in Rayat Shikshan Sanstha, Satara.	career as a management trainee & was instrumental developing it hospitality business with its first development in Goa & is presently focused on company's further developments in Goa & Kerala. He resides in Mumbai India. His hobbies are Automobile aviation, films & travelling. He was instrumental in the development of the Park Inn be Radisson Goa, a 128 Room Resort in Goa and the Phoenit Island Resort Keral Poovaracquired by the grount recently.
Shareholding in Nil Nil Equity Shares: 777086 Company Preference Shares: 76062	1000 - 1000 1000 1000 1000 1000 1000 10	Nil	Nil	



ist of Directorships held in other Companies	Nil	Nil	1. Green First Estates Private Limited 2. Hede Resources Limited 3. Hede Navigation Private Limited 4. Hede Consultancy Company Private Limited 5. Star Galaxy Trades Private Limited 6. Glacier Trades Private Limited 7. Rama Capfin Private Limited 8. Colaba Real Estate Pvt. Ltd.
Memberships / Chairmanships of Audit and Stakeholders' Relationship Committees across other Public Companies	Nil	Nil	Nil
Relationship between Directors inter-se	Nil	Nil	Mrs. Shibanee Manish Harlalka is a relative of Mr. Samit Hede





EXPLANATORY STATEMENT PURSUANT TO THE PROVISIONS OF SECTION 102 OF THE COMPANIES ACT, 2013

ITEM NO.4: TO APPROVE RE-APPOINTMENT OF MR. SAMIT P. HEDE AS MANAGING DIRECTOR (DIN: 01411689) AND THE REMUNERATION PAYABLE WITH EFFECT FROM 1ST OCTOBER, 2025

The Board of Directors at its meeting held on 14th August 2025, on the recommendation of the Nomination & Remuneration Committee, approved the re-appointment of Mr. Samit P. Hede (DIN: 01411689) as Managing Director of the Company for a further period of five years with effect from 1st October, 2025 to 30th September, 2030 under the provisions of sections 196, 197, 203 and schedule V and other applicable provisions, if any of the Act and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 upon the terms and conditions and remuneration hereinafter indicated, to avail his expertise services in the Area of Business Management and Business Development. The said Re-appointment is subject to the approval of the Members of the Company in General Meeting.

BRIEF PROFILE OF MR, SAMIT P, HEDE:

Mr. Samit Hede, Executive Director, Age 50 Years, Commerce Graduate - Mr. Samit P. Hede is acting as a Managing Director of Phoenix Township Limited, a Company carrying out the business in hospitality. He is in-charge of day-to-day operations and overall management of Phoenix Township Limited. He has substantially contributed to the growth of the Company by his active participation and personal involvement. He also serves on the board of various Public and Private Limited Companies.

His current term of appointment as a Managing Director of the Company will expire on 30th September, 2025, however the Board of Directors has decided to take a fresh approval of the members for his re-appointment as Managing Director in accordance with the provisions of Companies Act, 2013. With consideration of his contribution in various aspects relating to the Company's affairs and long business experience, the Board of directors is of the consideration and opinion that, the services of Mr. Samit P. Hede should continue to be available to the Company with designation of Managing Director of the Company for a further period of Five years with effect from 01st October, 2025.

In terms of the provisions of the Companies Act, and the Articles of Association of the Company, the Nomination and Remuneration Committee of the Board held on 14thAugust, 2025 and the Board of Directors have at their meeting held on 14thAugust, 2025 recommended his re-appointment as Managing Director of the Company for a further period of Five years with effect from 1st October 2025, as of the remuneration of Rs. 72 Lakhs Per Annum. In case the Company has no profit or Its profits are inadequate profit then the remuneration shall be paid to him in accordance with the provisions of the Companies Act. 2013 read with Schedule V of the Act.

During the year 1st April, 2024 to 31st March, 2025, seven Board Meetings were held and Mr. Samit Hede had attended all Board Meetings of the Company.

Mr. Samit Hede is also a Director in the following companies:

- 1. Green First Estates Private Limited
- 2. Hede Navigation Private Limited
- 3. Colaba Real Estate Private Limited
- 4. Rama Capfin Private Limited
- 5. Glacier Trades Private Limited
- 6. Star Galaxy Trades Private Limited
- 7. Hede Resources Limited
- 8. Hede Consultancy Company Private Limited

Mr. Samit Hede is the member of the Stakeholders Relationship Committee.

Shareholding in the Company: He currently holds 7,77,086 equity shares of Rs. 10/- each in the Company.

The following additional information as required by Schedule V to the Companies Act, 2013 is given below:

I. General Information:

- (i) Nature of Industry: The Company is, inter alia, in the business of Hotel & Resort.
- (ii) Date or expected date of commencement of commercial production:

The Company was incorporated on 10th February, 1993 as a Private Limited Company and commenced business thereafter.

(iii) Financial performance based on given indicators - as per audited financial results for the year ended 31st March, 2025:





Particulars	Rs. in lakhs
Gross Turnover & Other Income	3511.611
Net Profit	5605,587
Net Worth	35007.1

II. Information about the appointee:

- i) Background details; Refer as stated above.
- ii) Past remuneration during the financial year ended 31st March, 2025: Rs. 60 lakhs
- iii) Job Profile and his suitability:

Mr. Samit Hede first inducted on the Board of the Company on 01st April, 2012. He was appointed as Whole time Director of the Company. He was appointed as Managing Director. Taking into consideration his qualification and expertise and the development of the Company under his leadership, the 'Managing Director' is best suited for the responsibilities currently assigned to him.

Following are the details of the annual salary & remuneration (payable monthly) proposed to be paid to Mr. Samit P. Hede. Managing Director as required by Schedule V to the Companies Act, 2013 is given below:-

III. Salary, Perquisites, Allowances & Remuneration per annum

a). Tenure of Appointment: 5 Years

Remuneration: 3 years

b), Salary: Upto Rs. 6,00,000/-per month

c). Perquisites & Allowance: Upto Rs. 1,50,000/- per month.

The perquisites and allowances as aforesaid, shall include accommodation (furnished or otherwise) or house rent allowance in lieu thereof, house maintenance allowance together with reimbursement of expenses and/or allowances for utilization of gas, electricity, water, furnishing and repairs and leave travel concession for self and family including dependents. The said perquisites and allowances shall be evaluated, wherever applicable, as per the provisions of Income Tax Act, 1961 or any rules there under or any statutory modification) or re-enactment thereof in the absence of any such rules perquisites and allowances shall be evaluated at actual cost.

The Company's contribution to provident fund, superannuation or annuity fund to the extent these singly or together are not taxable under the Income Tax law, gratuity payable and encashment of leave as per the rules of the Company and to the extent not taxable under the Income Tax law, shall not be included for the purpose of computation of the overall ceiling of remuneration

Any increment in salary and perquisites and remuneration by way of incentive bonus/performance linked incentive payable to Mr. Samit P. Hede as may be determined by the Board and/or the Nomination and Remuneration Committee of the Board, shall not be included for the purpose of computation of the aforesaid ceiling of remuneration referred to in the resolution at item No. 4 of the Notice.

d) Reimbursement of Expenses:

Expenses incurred for travelling board and lodging including for their respective spouses and attendant(s) during business trips, any medical assistance including for their respective family members and provision of cars for use one the Company's business and telephone expenses at residence shall be reimbursed actual and not considered as perquisites

e) Minimum remuneration

In the event of loss or inadequacy of profits in any financial year during the tenure of the appointment of MD shall be paid remuneration by way of salary and perquisites as set out above, as minimum remuneration, subject to restrictions, if any, set out in Schedule V to the Act, from time to time.

f) Comparative remuneration profile with respect to industry, size of the company, profile of the position and person

Taking in to consideration the size of the Company, level headedness of Mr. Samit Hede and the industry benchmarks, the remuneration position and person proposed to be paid is commensurate with remuneration packages paid to similar senior level incumbents, in other hotel operating companies.

g) Pecuniary relationship directly or indirectly with the company, or relationship with the managerial personnel, if any.

Mr. Samit Hede is a promoter of the Company. Mrs. Shibanee Manish Harlalka is a relative of Mr. Samit Hede.

(h) General:

Mr. Samit P. Hede satisfies all the conditions set out in Part-1 of Schedule to the Act as also conditions set out under sub-section





(3) of Section 196 of the Act being eligible for their Re-Appointment. He is not disqualified from being appointed as Directors in terms of Section 164 of the Act. Mr. Samit Hede is not debarred from holding the office of Director pursuant to any Order issued by the Securities and Exchange Board of India (SEBI) or any other authority.

Brief resume of Mr. Samit P. Hede, nature of their expertise in specific functional areas, names of companies in which he hold directorships and membership chairmanships of Board Committees shareholding and relationship amongst directors inter se as stipulated under SEBI (LODR), 2015, are provided in the Corporate Governance Report forming part of the Annual Report.

IV. Other information:

- a. Reasons of loss or inadequate profits
- Increase in cost of inputs due to persistently high inflation.
- II. High Competition.
- b. Steps taken or proposed to be taken for improvement
- i. Efforts taken to increase market share (room division) with the addition in rooms.
- ii. Main forte and focus is on popularity of food and beverages facilities
- iii. A strong Guest Relations Management (GRM) initiative has been activated
- iv. Efforts to launch some new services to add to the broad portfolio.
- v. Brand Development with Group of Hotels and upgradation of the entire property goes to his credit and hardwork.
- vi. The Food & Beverages rated as best due to his innovative culinary Skills
- vii. Has flair for beauty which is reflected in the interiors of
- viii. Online Central reservation System, Strong Marketing Initiatives
- c. Expected increase in productivity and profits in measurable

With above mentioned steps taken by the Company and with revival of measurable terms the economies, the company will be able to improve its sales and profitability

The required disclosure to the shareholders of the Company about remuneration package of the managerial personnel and elements of remuneration package etc. of all the directors has been made in the Annual report of the Company for the Financial Year 2014-25, wherever applicable.

Save and except Mr. Samit P. Hede and his relatives to the extent

of their shareholding interest, if any, in the Company, none of the other Directors, Key Managerial Personnel (KMP) of the Company and their relatives are, in any way, concerned or interested, financially or otherwise, in the Resolution set out at Item No. 4 of the Notice, Except Mrs. Shibanee Manish Harlalka is a relative of Samit Hede.

Save and except the above, none of the other Directors/Key Managerial Personnel of the Company / their relatives are in any way, concerned or interested financially or otherwise, in these resolutions.

The Board recommends the Special Resolution set out at Item No. 4 of the Notice for approval by the shareholders.

ITEM NO.5: TO APPROVE CONTINUATION OF MR. PAUL DAVID TALBOT WILLCOX (DIN: 01862872) AS A NON-EXECUTIVE DIRECTOR BEYOND THE AGE OF 75 YEARS

Mr. Paul David Talbot Willcox was appointed as a Non-Executive Director of the Company by the members at the Annual General Meeting of the Company held on 15th September, 1993.

In terms of Regulation 17(1A) of SEBI Listing Regulations, effective from 1st April, 2019 consent of members by way of special resolution is required for appointment or continuation of directorship of Independent Non-Executive Director, beyond the age of 75 years. Further, Mr. Paul David Talbot Willcox will attain the age of 75 years with effect from 10th July, 2027 and approval of members is required for the continuation of his directorship from the day he attains the age of 75 years till the expiry of his current term.

The Board considers that his continued association would be of immense benefit to the Company and it is desirable to continue to avail services of Mr. Paul David Talbot Willcox as a Non-Executive Director. Accordingly, the Board recommends passing of the Special Resolution in relation to continuation of directorship of Mr. Paul David Talbot Willcox as a Non-Executive Director till the expiry of the current term for the approval by the shareholders of the Company.

Save and except the above, none of the other Directors/Key Managerial Personnel of the Company/their relatives are, in any way, concerned or interested financially or otherwise, in this Resolution.

The Board of Directors recommends the resolution at Item No. 5 for approval of the Members by way of a Special Resolution.





ITEM NO.6: TO APPROVE CONTINUATION OF MR. ARUN PANDURANG PAWAR (DIN: 03628719) AS AN ALTERNATE DIRECTOR OF MR. PAUL DAVID TALBOT WILLCOX BEYOND THE AGE OF 75 YEARS

Mr. Arun Pandurang Pawar was appointed as an Alternate Director of Mr. Paul David Talbot Willcox by the members at the Annual General Meeting of the Company held on 14th August, 2017.

In terms of Regulation 17(1A) of SEBI Listing Regulations, effective from 1st April, 2019 consent of members by way of special resolution is required for appointment or continuation of directorship of an alternate Director, beyond the age of 75 years. Further, Mr. Arun Pandurang Pawar will attain the age of 75 years with effect from 17th September, 1950 and approval of members is required for the continuation of his directorship from the day he attains the age of 75 years till the expiry of his term.

The Board considers that his continued association would be of immense benefit to the Company and it is desirable to continue to avail services of Mr. Arun Pandurang Pawar as an Alternate Director. Accordingly, the Board recommends passing of the Special Resolution in relation to continuation of directorship of Mr. Arun Pandurang Pawar as an Alternate Director for the approval by the shareholders of the Company.

Save and except the above, none of the other Directors/Key Managerial Personnel of the Company/their relatives are, in any way, concerned or interested financially or otherwise, in this Resolution.

The Board of Directors recommends the resolution at Item No. 6 for approval of the Members by way of a Special Resolution.

ITEM NO. 7: APPROVAL OF NAME CHANGE OF THE COMPANY FROM "PHOENIX TOWNSHIP LIMITED" TO "HBG HOTEL_LIMITED" AND CONSEQUENTIAL ALTERATION TO THE MEMORANDUM OF ASSOCIATION AND ARTICLES OF ASSOCIATION OF THE COMPANY:

The name of the Company is proposed to be changed from "PHOENIX TOWNSHIP LIMITED" to "HBG HOTELS LIMITED" as the management of the Company seeks to undertake corporate re-branding in alignment with the existing business activities of the Company, which are in line with the Memorandum of Association (MOA) and primarily relate to the hotel and hospitality sector.

The proposed name change is intended to reflect the core business of the Company in its name, thereby ensuring better identification of the Company's activities with its stakeholders and the industry.

The Board is of the opinion that since the Company's entire sales are derived from the Hotels & Resortsand the Company is already well-known, established, and reputed under the brand "HEDE BUSINESS GROUP," adopting the name HBG HOTELS LIMITED will ensure uniformity and consistency, help create a unique and distinctive brand identity, and strengthen association amongst internal stakeholders.

This change is expected to further enhance the Company's market presence and support its long-term growth strategy in the hospitality sector.

Accordingly, the Board of Directors of the Company, at their meeting held had resolved to make an application to the Ministry of Corporate Affairs (MCA), The Central Registrar of Companies (CRC) for Reservation of Name for the proposed change in name of the Company subject to approval of the Members (Shareholders).

Further, the Company received a Letter from the MCA, ROC, dated 28/08/2025 whereby the name "HBG HOTELS LIMITED" has been reserved. Hence, the Company proposes to change its name from "PHOENIX TOWNSHIP LIMITED" to "HBG HOTELS LIMITED" subject to approval from the members and appropriate authority (ies). Subsequent to change in name of the Company as approved by the Ministry of Corporate Affairs, Office of Registrar of Companies, it is proposed to give effect to the said change by altering the Name Clause of the Memorandum of Association and Articles of Association of the Company accordingly and it requires the consent from the Members (Shareholders) by way of passing Special Resolution.

The proposed change of name of the Company would not result in change of the legal status or constitution or operations or activities of the Company, nor would it affect any rights or obligations of the Company or the Members / stakeholders and would be subject to approval of Ministry of Corporate Affairs.

A copy of certificate from a practicing chartered accountant stating compliance with conditions provided in sub-regulation (1) of Regulation 45 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements)





Regulations, 2015 is attached to this Notice of Annual General Meeting.

None of the Directors and Key Managerial Personnel of the Company or their relatives are in any way concerned or interested, financially or otherwise in this resolution.

The Board of Directors of the Company believe that the proposed issue is in the best interest of the Company and therefore board recommends the Special Resolution as set out in Item Number 7 in the accompanying notice for approval by the Members.

ITEM No. 8.TO APPOINT M/S. KOTHARI H. & ASSOCIATES, PRACTISING COMPANY SECRETARY AS THE SECRETARIAL AUDITOR OF THE COMPANY FOR A TERM OF 5 CONSECUTIVE YEARS I.E. FROM FINANCIAL YEAR 2025-26 TO FY 2029-30.

The Board of Directors at its meeting held on August 14, 2025, on the recommendation of Audit Committee, approved the appointment of M/s. Kothari H. & Associates, Practising Company Secretary (COP- 26758) (Peer Review Certificate No -5312/2023) as the Secretarial Auditors of the Company for five consecutive years i.e. from financial year 2025-26 to FY 2029-30. SEBI had amended the Listing Regulations on December 12, 2024. Pursuant to the amendment, Regulations 24A of the Listing Regulations provides specific guidelines for appointing and re-appointing Secretarial Auditors w.e.f April 01, 2025. Regulations 24A of the Listing Regulations states that on the basis of recommendation of board of directors, a listed entity shall appoint or re-appoint an individual as Secretarial Auditor for not more than one term of five consecutive years; or a Secretarial Audit firm as Secretarial Auditor for not more than two terms of five consecutive years, with the approval of its shareholders in its Annual General Meeting. Accordingly, based on the recommendations of the Audit Committee and the Board of Directors, it is proposed to appoint M/s. Kothari H. & Associates, Practising Company Secretary (COP - 26758) (Peer Review Certificate No - 5312/2023), as the Secretarial Auditor of the Company for a period of 5 consecutive years i.e. from financial year 2025-26 to FY 2029-30.

The firm (Proprietorship) was started by Mr. Hitesh Kothari in the year 2003, Kothari H. & Associates (KHA) is an integrated service Firm focused on corporate laws & Insolvency Professional Law, registered as a practicing company secretaries firm with the ICSI. KHA has immense experience in dealing with matters relating to Company Law, Securities Laws, inbound and outbound Investments, Legal Due Diligence, Transaction advisory and documents, Joint Ventures, Mergers and Acquisitions, Listings and Capital Market Transactions. Kothari H. & Associates' key offerings also include setting up compliances, approvals from all the government departments including approvals from the Registrar of Companies, Ministry of Corporate Affairs, Reserve Bank of India (RBI), SEBland Stock Exchange.

The Board of Directors in consultation with the Audit Committee may alter and vary the terms and conditions of appointment, including remuneration, in such manner and to such extent as may be mutually agreed with the Secretarial Auditors.

Therefore, Board recommends the resolution set out at Item No. 8 of the Notice for approval by the Members by way of an Ordinary Resolution. None of the Directors or Key Managerial Personnel of the Company or their relatives are interested or concerned, financially or otherwise, in the resolution.

> By Order of the Board Phoenix Township Limited

> > Sd/-

Mr. Samit Hede Managing Director DIN-01411689

Place: Mumbai

Date: 23rd August, 2025





DIRECTORS' REPORT

To The Members, Phoenix Township Limited

Your Directors have pleasure in presenting their 32nd Annual Report together with Audited Financial Statements of the Company for the Financial Year ended 31st March, 2025.

FINANCIAL SUMMARY OR HIGHLIGHTS/ PERFORMANCE OF THE COMPANY

The highlights of the financial results are given below:

(Rs. in Lakhs)

Particulars	31st M	larch, 2025	31st Ma	rch, 2024
	Standalone	Consolidated	Standalone	Consolidated
Total Income	3511.61	3520,60	2,954.44	2,954.44
Less: Total Expenditure	2481.53	2486.29	2,361.10	2,364.21
Profit Before Interest, Depreciation and Tax	1030.09	1627.80	593.33	590.23
Less: Depreciation	182.89	182.89	195,97	195.98
Less: Interest	164.87	164.86	148.38	148.38
Profit Before Extraordinary Items and Tax	682.33	686.29	248.97	245.87
Less: Extra-Ordinary Items	5065.40	5065.40	19468.19	19,468.20
Profit/(Loss) Before Tax Less: Tax Expense	5747.73	5751.81	19,717.17	19,714.06
(a) Current Tax	143.73	143.73	62.24	61.47
(b) Deferred Tax	(1.59)	(1.59)	12.09	12.09
Less: Other Comprehensive Income			無	
Profit /(Loss) For The Year	5605,59	5607.96	19642.84	19640.51

2. PERFORMANCE HIGHLIGHTS:

The Company has entered into Memorandum of Understanding (MoU) with Marriott group of hotels to build the Kerala hotel. For the branding and further development of Phoenix Island resort Poovar Kerala.

Standalone:

Your Company recorded a turnover of Rs.3511.61 Lakhs as against Rs. 2954.44 Lakhs in previous financial year. The Company registered profit before tax of Rs. 682.32Lakhs for the financial year ended 31st March, 2025 against a profit before tax of Rs. 248.97Lakhs in the previous financial year and the Profit after Tax for the current year is Rs. 5605.59Lakhs as compared to Rs. 19,642.84Lakhs incurred in the previous year. It resulted in considerable improvement in the performance during the year under review.

Consolidated:

Your Group earned total income of Rs. 3,520.33Lakhs during the period under review.

Your Group earned profit before tax of Rs.686.29Lakhs and Profit after Tax of Rs. 5607.96Lakhs during the year under review.

The Company's performance and outlook for the year under review has been discussed in detail in Management Discussion and Analysis which forms a part of this Report.

CONSOLIDATED FINANCIAL STATEMENTS

As per Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") and applicable provisions of the Companies Act, 2013 ("the Act") read with the Rules made thereunder (as





amended from time to time), the Consolidated Financial Statements of your Company for the FY 2024-25 have been prepared in compliance with applicable Indian Accounting Standards and on the basis of the Audited Financial Statements of your Company and its subsidiary, as approved by the respective Board of Directors ("Board"). The Consolidated Financial Statements together with the Auditors' Report is forming part of the Annual Report.

3. CHANGE IN THE NATURE OF BUSINESS

There is no change in the business activity of the Company.

4. DIVIDEND

Your Directors have recommended final Dividend of 1.5% i.e. Rs. 0.15/- per Equity Share of Rs. 10/- each and 1% i.e. Rs. 0.10/- per preference share of Rs. 10/- each for the financial year ended March 31, 2025.

5. TRANSFER TO RESERVE

The Profit for the Year of Rs. 5605.59Lakhs is credited to the Profit and Loss account.

6. MATERIAL CHANGES AND COMMITMENTS AFFECTING FINANCIAL POSITION OF THE COMPANY HAVING OCCURRED SINCE THE END OF THE FINANCIAL YEAR AND TILL THE DATE OF THIS REPORT

There are no material changes and commitments affecting the financial position of the Company which have occurred between the ends of the financial year i.e. 31st March, 2025 and as on the date of this report.

7. DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS IMPACTING THE GOING CONCERN STATUS AND THE COMPANY'S OPERATIONS IN FUTURE

No significant and material orders have been passed by the regulators or courts or tribunals impacting the going concern status and the Company's operations in future.

8. DETAILS OF SUBSIDIARY/JOINT VENTURES/ ASSOCIATE COMPANIES

The Company has 1(one) Subsidiary as on March 31, 2025:

Green First Estate Private Limited is engaged in the business of Real estate activities on a fee or contract basis.

During the year Company has incurred loss of Rs. (9.0Lakhs)

The Company does not have any associate and joint venture company. Pursuant to Section 129 of the Act read with Rule 5of the Companies (Accounts) Rules, 2014, the report on the performance and financial position of Subsidiary Company in Form AOC-1 is attached herewith as 'Annexure I' and forms part of this Report. The statement also provides highlights of the performance and financial position of the subsidiary and their contribution to the overall performance of your Company as per Rule 8(1) the Companies (Accounts) Rules, 2014.

The Audited Financial Statements of the said Subsidiary Company is available on Company's website and shall also be made available for inspection by any member at the Registered Office of the Company during business hours on working days up to the date of the ensuing AGM. Any member, who is interested in obtaining a copy of the Audited Financial Statements of the Subsidiary Companies, may write to the Company Secretary of Company.

Pursuant to the provisions of Section 136 of the Act the Audited Standalone and Consolidated Financial Statements of the Company along with relevant documents are available on the Company's website.

9. DEPOSITS

During the year under review, your Company did not accept any deposits in terms of Section 73 of the Companies Act, 2013 read with the Companies (Acceptance of Deposit) Rules, 2014. No amounts were outstanding which were classified as Deposit under the applicable provisions of the Companies Act, 2013 as on the balance sheet date.

10. SHARE CAPITAL

During the year under review, the Company has increased its Authorized Share Capital pursuant to a Special Resolution passed at the Extra-Ordinary General Meeting held on 3rd September 2024. The Authorized Share Capital was increased from Rs. 28,00,00,000 (Rupees Twenty-Eight Crore only), comprising 2,02,00,000 (Two Crore Two Lakhs) Equity Shares of Rs. 10 each and 78,00,000 (Seventy-Eight Lakhs) Preference Shares of Rs. 10 each, to Rs. 29,00,00,000 (Rupees Twenty-Nine Crore only), comprising 2,12,00,000 (Two Crore Twelve Lakhs) Equity Shares of Rs. 10 each and 78,00,000 (Seventy-Eight Lakhs) Preference Shares of Rs. 10





each.

Further, the Company issued up to 61,70,000 (Sixty-One Lakhs Seventy Thousand) Convertible Warrants on a preferential basis to promoters/promoter group and nonpromoters. Each warrant entitles the holder to apply for and be allotted one equity share of face value Rs. 10 each at a price of Rs. 143 per share (inclusive of a premium of Rs.

Additionally, the Company issued up to 8,10,000 (Eight Lakhs Ten Thousand) equity shares of face value Rs. 10 each on a preferential basis to promoters/promoter group and non-promoters at a price of Rs. 143 per share (inclusive of a premium of Rs. 133), for cash consideration.

The Board of Directors, at its meeting held on 7th February 2025, approved the allotment of 23,79,620 equity shares on conversion of an equivalent number of warrants to Non-Promoters/Public Category at the issue price of Rs. 143 per share. Further, on 28th March 2025, the Board approved the allotment of 13,66,000 equity shares on conversion of an equivalent number of warrants to Promoters and Non-Promoters/Public Category at the same issue price.

As on 31st March 2025, the Authorized Share Capital of the Company stood at Rs. 29,00,00,000 comprising 2,12,00,000 Equity Shares of Rs. 10 each and 78,00,000 Preference Shares of Rs. 10 each. The Issued, Subscribed, and Paid-up Equity Share Capital as on that date was Rs. 18,53,98,800 and the Issued, Subscribed, and Paid-up Preference Share Capital was Rs. 7,69,66,080.

During the year under review, the Company has not issued shares with differential voting rights nor granted stock options nor sweat equity.

The Company has not made any purchase or provision of its own shares by employees or by trustees for the benefit of employees during the financial year 2024-2025.

11. ANNUAL RETURN

The Annual Return in Form MGT-7 for the financial year ended, 31stMarch, 2025, is available on the website of the Company at http://www.hbgindia.com/Investor-Information.html

12. DETAILS IN RESPECT OF ADEQUACY OF INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO THE FINANCIAL STATEMENTS

The Company has an Internal Control System, commensurate with the size, scale and complexity of its operations. The scope and authority of the Internal Audit (IA) function is to maintain its objectivity and independence. Based on the report of internal audit function, process owners undertake corrective action in their respective areas and thereby strengthen the controls. Significant audit observations and corrective actions thereon are presented to the Audit Committee of the Board.

13. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

The particulars prescribed under Section 134 of the Companies Act, 2013 read with Rule 8 (3) of the Companies (Accounts) Rules, 2014, relating to Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo are furnished in "Annexure A" to this Report.

14. AUDITORS

STATUTORY AUDITORS AND STATUTORY AUDIT REPORT

Pursuant to the provisions of section 139 of the Companies Act, 2013, the members at the Annual General Meeting of the Company held on 28th September, 2022 re-appointed M/s. Bhatter& Company., Chartered Accountants (ICAI Firm Registration No. 131092W), as statutory auditors of the Company from the conclusion of 29th Annual General Meeting up to the conclusion of 34th Annual General Meeting to be held in the year 2027 covering second term of five consecutive years.

M/s. Bhatter& Company, Statutory Auditor of the Company has audited books of account of the Company for the financial years ended March 31, 2025 and have issued the Auditor's Report thereon. There are no qualifications or reservation or adverse remarks or disclaimers in the said report.

The Statutory Auditors M/s. Bhatter& Company., Chartered Accountants have issued their reports on Standalone & Consolidated Financial Statements for the financial year 2024-2025.

No frauds have been reported by the Statutory Auditors during the financial year 2024-2025 pursuant to the provisions of Section 143(12) of the Companies Act, 2013.





SECRETARIAL AUDITORS AND SECRETARIAL AUDIT REPORT

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company has appointed M/s. Kothari H. & Associates, Practicing Company Secretaries, to undertake the Secretarial Audit of the Company for financial year ended 31st March, 2025. The Report of the Secretarial Audit is annexed herewith as "Annexure B".

INTERNALAUDITORS

Your Company had designated Bharat Gupta & Co. Chartered Accountants as an Internal Auditor of your Company, in compliance with the provisions of Section 138 of the Act and Rules framed thereunder.

Internal Audit Reports are reviewed by the Audit Committee of your Company at their meetings held during quarterly intervals. Internal Auditor carried out his functions as per the scope of work assigned and placed his reports at the meetings of the Audit Committee, during quarterly intervals.

REPORTING OF FRAUDS BY AUDITORS

During the year under review, the Statutory Auditors and the Secretarial Auditors have not reported to the Audit Committee/Board pursuant to Section 143 (12) of the Act, any instances of frauds committed in your Company by its officers or employees, the details of which needs to be mentioned in this Report.

15. DIRECTORS & KEY MANAGERIAL PERSONNEL:

A) Changes in Directors and Key Managerial Personnel

In accordance with provisions of Sections 149, 152 read with Schedule IV and any other applicable provisions of the Companies Act, 2013, Mr. Surendra Ambalal Dave (DIN: 07969034), who was appointed as an Independent Director of the Company at the board meeting dated 30th May, 2019 and members' approval regarding the same taken at 26th Annual General Meeting of the Company and who holds office up to 22nd September, 2024 would now vacate the office due to completion of term of ten years. The Board of Directors had placed on record a deep appreciation n for the valuable services rendered by Mr. Surendra Ambalal Dave during his tenure as Independent Non-Executive Director of the Company.

- In accordance with provisions of Sections 149, 152 read with Schedule IV and any other applicable provisions of the Companies Act, 2013, Dr. Anita Rahul Shantaram (DIN: 00786517), who was appointed as an Independent Director of the Company at the board meeting dated 14thAugust, 2024 and members' approval regarding the same taken at 31st Annual General Meeting of the Company.
- Ms. Mansi Thakkar Company Secretary and Compliance officer has tendered her resignation on May 30, 2025.

B) Declaration by Independent Director(s)

The Independent Directors have submitted the Declaration of Independence, as required pursuant to Section 149 of the Companies Act, 2013 and provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 stating that they meet the criteria of independence as provided therein and also none of the Directors of the Company is disqualified under Section 164(2) of the Companies Act, 2013.

During the year under review, the non-executive directors of the Company had no pecuniary relationship or transactions with the Company, other than sitting fees, commission, if any and reimbursement of expenses incurred by them for the purpose of attending meetings of the Board/Committee of the Company.

C) Formal Annual Evaluation

In compliance with the Companies Act, 2013 and Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015 (LODR), the annual performance evaluation of the Non-Independent Directors, Chairman and the Board as a whole (including its Committees) was carried out in the separate meeting of Independent Directors.

Independent Directors, in their separate meeting, held on 7th February, 2025 reviewed performance of the Non Independent Directors, Board as a whole including committees. All the directors present participated in the discussion & suggested areas of improvement/changes. Assessment of Independent directors was shared with the Chairman of the Board. Independent Directors, in their separate meeting, also reviewed the performance of the Chairman after taking into account the views of all the Directors.





Criteria of performance evaluation of the Board and Directors are laid down by Nomination and Remuneration Committee (NRC) of the Company. The NRC decided to continue existing method of performance evaluation through circulation of performance evaluation sheets. An assessment sheet based on SEBI Guidance Note dated January 05, 2017, containing the parameters of performance evaluation along with rating scale was circulated to the Directors. Pursuant to the provisions of the Companies Act, 2013 and Listing Regulations, the Board has carried out performance evaluation of its own, evaluation of working of the Committees and performance evaluation of all Directors in aforesaid manner.

D) Familiarization Program for Independent Directors

The familiarization program seeks to update the Directors on the roles, responsibilities, rights and duties under the Act and other statutes.

The policy on Company's familiarization program for Independent Directors is posted on the Company's website www.hbgindia.com

E) Meetings of the Board of Directors

The Company held a minimum of one Board meeting in every quarter. The details of the Meetings held during the financial year are given in the Corporate Governance Report.

16. AUDIT COMMITTEE

The Audit Committee of the Company was reconstituted by the Board of Directors vide resolution dated 14th August 2024, in accordance with the provisions of Section 177 of the Companies Act, 2013 and Regulation 18 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

This reconstitution was necessitated due to the completion of tenure of Mr. Surendra Ambalal Dave, Non-Executive Independent Director, whose term concluded on 22nd September 2024, and the appointment of Dr. Anita Rahul Shantaram as a Non-Executive Independent Director, effective 14th August 2024.

The composition of the Audit Committee before and after reconstitution is as follows:

Name of the Director	Designation	Status in Committee
*Mr. Surendra Ambalal Dave	Non-Executive, Independent Director	Chairman
Mr. Dev Kirit Toprani	Non-Executive, Independent Director	Member
**Mr. Kiran Narayan Talcherkar	Non-Executive and Independent Director	Member/Chairman
***Dr. Anita Rahul Shantaram	Non-Executive and Independent Director	Member

^{*}Ceased to be a Chairman of Audit Committee w.e.f. 14/08/2024.

An Audit Committee is in existence in accordance with the provisions of Section 177 of the Companies Act, 2013. Kindly refer to the section on Corporate Governance under the head, 'Audit Committee' for matters relating to constitution, meetings and functions of the Committee.

17. NOMINATION AND REMUNERATION COMMITTEE

The Nomination and Remuneration Committee of the Company was reconstituted by the Board of Directors vide resolution dated 14th August 2024, in accordance with the provisions of Section 178 (1) of the Companies Act, 2013 and Regulation 19 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

This reconstitution was necessitated due to the completion of tenure of Mr. Surendra Ambalal Dave, Non-Executive Independent Director, whose term concluded on 22nd September 2024, and the appointment of Dr. Anita Rahul Shantaram as a Non-Executive Independent Director, effective 14th August 2024.

The composition of the Audit Committee before and after reconstitution is as follows:

^{**} Appointed as a Chairman of Audit Committee w.e.f. 14/08/2024.

^{***} Appointed as a Member of Audit Committee w.e.f, 14/08/2024.





Name of the Director	Designation	Status in Committee	
*Mr. Surendra Ambalal Dave	Non-Executive, Independent Director	Chairman	
Mr. Dev Kirit Toprani	Non-Executive, Independent Director	Member	
**Mr. Kiran Narayan Talcherkar	Non-Executive and Independent Director	Member/Chairman	
***Dr. Anita Rahul Shantaram	Non-Executive and Independent Director	Member	

- *Ceased to be a Chairman of Audit Committee w.e.f. 14/08/2024.
- ** Appointed as a Chairman of Audit Committee w.e.f. 14/08/2024.
- ***Appointed as a Member of Audit Committee w.e.f. 14/08/2024.

A Nomination and Remuneration Committee is in existence in accordance with the provisions of sub-section (3) of Section 178. Kindly refer to section on Corporate Governance, under the head, 'Nomination & Remuneration Committee' for matters relating to constitution, meetings, functions of the Committee and the remuneration policy formulated by this Committee. The Brief of the Company's Policy on appointment and remuneration of Directors and Key Managerial Personnel under Section 178(3) of the Companies Act, 2013 and SEBI (Listing Obligation and Disclosure Requirements) Regulation, 2015 is attached as "Annexure - C" to this report.

18. DETAILS OF ESTABLISHMENT OF VIGIL MECHANISM/ WHISTLE BLOWER POLICY FOR DIRECTORS AND EMPLOYEES.

The Company has a vigil mechanism to deal with instance of fraud and / or mismanagement, if any. The details of the Policy are explained in the Corporate Governance Report and also posted on the website of the Company.

19. CORPORATE SOCIAL RESPONSIBILITY (CSR)

The Corporate Social Responsibility as per Section 135 of the Companies Act, 2013 is currently not applicable to Company.

20. SUSTAINABLE DEVELOPMENT

Sustainability has been deeply embedded into the Company's business and has become an integral part of its decision making process while considering social, economic and environmental dimensions.

21. BUSINESS RISK MANAGEMENT

Your Company has a robust Risk Management policy. The Company through a Steering Committee oversees the Risk Management process including risk identification, impact assessment, effective implementation of the mitigation plans and risk reporting. At present the company has not identified any element of risk which may threaten the existence of the company.

The details of Risk Management as practiced by the Company are provided as part of Management Discussion and Analysis Report, which is a part of this Report.

22. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS UNDER SECTION 186

Details of Loans, Guarantees and Investments covered under the provisions of Section 186 of the Companies Act, 2013 are given in the notes to the Financial Statements.

23. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES:

In line with the requirements of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, your Company has formulated a Policy on Related Party Transactions which is also available on Company's website at www.hbgindia.com.The Policy intends to ensure that proper reporting; approval and disclosure processes are in place for all transactions between the Company and Related Parties.

All Related Party Transactions entered during the year were in Ordinary Course of the Business and on Arm's Length basis. No significant Material Related Party Transactions were entered during the year by your Company and therefore, the disclosure of Related Party Transactions as required under Section 134(3) (h) of the Companies Act, 2013 in Form AOC-2 enclosed as annexure Annexure - D.

All related party transactions were placed before the Audit





Committee for prior approval. Prior omnibus approval of the Audit Committee is obtained for the transactions which are repetitive in nature. The details of all such related party transactions entered into pursuant to the omnibus approval of the Committee, were placed before the Audit Committee on a quarterly basis for its review.

Further, details of related party transactions as per Indian Accounting Standard - 24 (IND AS 24) and Schedule V of the Listing Regulations containing name of the related party and details of the transactions entered with such related party are given under Note 37 forming part of the Notes to Account of the Standalone Financial Statements which forms part of this Annual Report.

24. BOARD DIVERSITY

The Company recognizes and embraces the importance of a diverse board in its success. The Company believes that a truly diverse board will leverage differences in thought, perspective, knowledge, skill, regional and industry experience, cultural and geographical background, age, ethnicity, race and gender, which will help the Company to retain its competitive advantage. The Board has adopted the Board Diversity Policy which sets out the approach to diversity of the Board of Directors. The policy is available on our website at https://www.hbgindia.com/

25. PARTICULARS OF EMPLOYEES

The information required under Section 197(12) of the Companies Act, 2013 read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, is annexed as "Annexure - E".

During the financial year 2024-2025, there were no employee in the Company whose particulars are required to be given in terms of Section 197 (12) of the Act, read with Rules 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

26. CORPORATE GOVERNANCE CERTIFICATE & REPORT ON CORPORATE GOVERNANCE:

Certificate from the Auditors of the Company, M/s. Kothari H. & Associates, practicing Company Secretaries, confirming compliance with the conditions of Corporate Governance as stipulated under Chapter IV of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 is presented in a separate section forming part of the Annual Report.

27. POLICIES:

All the policies are available on the website of the Company i.e.www.hbgindia.com.

28. MANAGEMENT DISCUSSION & ANALYSIS REPORT:

Management Discussion & Analysis Report for the year under review, as stipulated in Chapter IV of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 is presented in a separate section forming part of the Annual Report.

29. DIRECTOR'S RESPONSIBILITY STATEMENT

To the best of their knowledge and belief and according to the information and explanations obtained by them, your Directors make the following statements in terms of Section 134(3)© of the Companies Act, 2013:

- (a) that in the preparation of the annual financial statements for the year ended 31st March, 2025, the applicable accounting standards have been followed along with proper explanation relating to material departures, if any;
- (b) that such accounting policies as (mentioned in the Notes to the financial statements) have been selected and applied consistently and judgements and estimates have been made that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at 31st March, 2025 and of the Profit of the Company for the year ended on that date:
- (c) that proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- (d) that the annual financial statements have been prepared on a going concern basis;
- (e) that proper internal financial controls were in place and that the financial controls were adequate and were operating effectively.
- (f) that systems to ensure compliance with the provisions of all applicable laws were in place and were adequate and operating effectively.





30. COMPLIANCE WITH SECRETARIAL STANDARD

Your Company has complied with the applicable Secretarial Standards, i.e. SS-1 and SS-2, relating to 'Meetings of the Board of Directors' and 'General Meetings' respectively.

31. OTHER DISCLOSURES

- i. No application has been made under the Insolvency and Bankruptcy Code; hence the requirement to disclose the details of application made or any proceeding pending under the Insolvency and Bankruptcy Code, 2016 (31 of 2016) during the year along with their status as at the end of the financial year is not applicable; and
- ii. The requirement to disclose the details of difference between amount of the valuation done at the time of onetime settlement and the valuation done while taking loan from the Banks or Financial Institutions along with the reasons thereof, is not applicable.

32. DISCLOSURE ON SEXUAL HARASSMENT OF WOMENAT WORKPLACE

The Company is an equal opportunity employer and consciously strives to build a work culture that promotes dignity of all employees. As required under the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, and Rules framed there under, the Company has implemented a policy on prevention, prohibition and redressal of Sexual harassment of Women at workplace. All employees (permanent, contractual, temporary, trainees) are covered under this policy. Accordingly, an Internal Complaint Committee has been formed and the policy on 'Anti-Sexual Harassment' is posted on the website of the Company at www.hbgindia.com.

- Matters handled by Internal Complaint Committee during the year 2024-2025, are as follows: -
- Number of complaints on sexual harassment received during the year: NIL
- Number of complaints disposed of during the year: N.A.
- Number of cases pending for more than 90 days: N.A.
- Nature of action taken by the Employer: N.A.
- Number of Workshops: NIL

33. CODE OF CONDUCT

The Board has laid down a Code of Conduct for all the Board Members and Senior Management of the Company which is posted on the website of the Company. As per the requirement of Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015 (LODR) the Board Members and Senior Management have affirmed compliance with the Code of Conduct. The Code lays down the standard of conduct which is expected to be followed by the Directors and by the employees in their business dealings and in particular on matters relating to integrity in work place, in business practices and in dealing with stakeholders.

34. ACKNOWLEDGEMENTS

Your Directors wish to express their grateful appreciation for the co-operation and support received from customers, financial institutions, Banks, regulatory authorities, customers and members and the society at large. The Directors also thank Governments of various countries, Government of India, Government of Goa, Government of Maharashtra and concerned Government Departments/Agencies for their co-operation. Deep sense of appreciation is also recorded for the dedicated efforts and contribution of the employees of the company at all levels, as without their focus, commitment and hard work, the Company's consistent growth would not have been possible, despite the challenging environment.

For and on behalf of the Board of Directors Phoenix Township Limited

Sd/-

Sd/-

Place: Mumbai Date: 14th August, 2025 Mr. Samit Prafulla Hede Managing Director (DIN-01411689)

Mrs. Shibanee Harlalka Director (DIN-00507607)





Form AOC-1

Annexure I

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures

Part "A": Subsidiaries

(Information in respect of each subsidiary to be presented with amounts in Lakh)

Sr. No.	1.		
Name of the subsidiary	Green First Estate Private Limited		
Reporting period for the subsidiary concerned, if different from the holding company's reporting period	N.A		
Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries	N.A.		
Share Capital/Contribution	100		
Reserves &surplus	(0.04)		
Total assets	33,785.82		
Total Liabilities	33,785.82		
Investments	NIL		
Turnover	NIL		
Profit/(Loss) before taxation	4.1		
Provision for taxation	1		
Profit/(Loss) after taxation	3.1		
Profit/(Loss) after taxation	3.1		
% of shareholding	97%		

For and on behalf of the Board of Directors **Phoenix Township Limited**

Mr. Samit Prafulla Hede **Managing Director** (DIN: 01411689)

Place: Mumbai Date: August 14, 2025 Mrs. Shibanee Harlalka Director (DIN: 00507607)



ANNEXURE - A

Particulars of Conservation of Energy, Technology Absorption and Foreign Exchange

A. CONSERVATION OF ENERGY

- Energy conservation of measure taken: The operation or your company is not intensive. However, adequate
 operational measures have been initiated to reduce energy consumption.
 - Energy efficient lighting and high efficient HVAC System used/retrofitted extensively in all hotels has reduced electrical consumption.
 - Computerized power monitoring is implemented in all properties on gradual basis to monitor and control power consumption.
 - iii) Air conditioning system and system boiler have been tuned for best efficiency to conserve energy.
 - Building Management System Installation and electricity distribution system equipped with power factor correction panel monitors that control energy wastage equipment.
 - v) STP treated water and rain water harvesting has been implemented.
- Total energy consumption and energy consumption per unit of production as per Form -A of the annexure to the Rules in respect of industries specified in the schedule: Not Applicable

B. TECHNOLOGY ABSORPTION

Research and Development (R&D)

1.	Areas in which R&D carried out	28	Not Applicable
2.	Benefit derived as a result of the above efforts	*	Not Applicable
3.	Future Plan of action		Nil
4.	Expenditure on R&D	: 1	Nil
5.	Technology absorption, adaptation and innovation		Nil
6.	Imported Technology for last 5 years	-	Nil

C. FOREIGN EXCHANGE EARNING AND OUTGO

Particular with regard to Foreign Exchange and Outgo are given in the notes to Accounts, as a part of the financial statement.



ANNEXURE - B

FORM NO. MR-3 SECRETARIAL AUDIT REPORT FOR THE FINANCIAL YEAR ENDED ON 31⁵⁷ MARCH, 2025

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements)

Regulations, 2015]

To.

The Members.

PHOENIX TOWNSHIP LIMITED,

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **PHOENIX TOWNSHIP LIMITED** (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on March 31, 2025 ('Audit period') complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance- mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

- We have examined the books, papers, minute books, forms and returns filed and other records maintained by Phoenix Township Limited for the financial year ended on March 31, 2025 according to the provisions of:
 - i. The Companies Act, 2013 (the Act) and the rules made thereunder;
 - ii. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
 - iii. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
 - iv. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; (Not applicable to the Company during the Audit Period)
 - v. The Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') viz:-

TIMITED PHOENIX TOWNSHIP LIMITED



- The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
- The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015and amendment made thereunder;
- The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; (Not applicable to the Company during the Audit Period)
- d. The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; (Not applicable to the company during the Audit Period)
- The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; (Not applicable to the company during the Audit Period)
- f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
- g. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; (Not applicable to the Company during the Audit Period)
- The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; (Not applicable to the Company during the Audit Period)
- Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and amendment made thereunder.

We have relied on the representation made by the Company and its Officers for systems and mechanism formed by the Company for compliances under other Acts, Laws and Regulations as applicable specifically to the Company.

- 1. The Goa shops and Commercial Establishments Act 1973;
- 2. Food Safety and Standards Act 2006;
- 3. The Kerala Shops and Commercial Establishments Act, 1960;
- 4. Goa Excise Duty Act, 1964;
- 5. Goa Health Services Development Act, 2008;
- 6. Goa Municipalities Act, 1968;
- · We have also examined compliance with the applicable clauses of the following:
 - i. Secretarial Standards issued by The Institute of Company Secretaries of India.
 - Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Amendment made thereunder read with the Listing Agreements entered into by the Company with BSE Limited;

iii.

PHOENIX TOWNSHIP LIMITED



During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that:

The Board of Directors of the Company is duly constituted with balance of Non-Executive Independent Directors and Non-Executive Non-Independent Directors.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All decisions at Board Meetings and Committee Meetings are carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or Committee of the Board, as the case may be.

We further report that based on the information provided the Company, and also on review of the compliance reports by the respective Department Heads, in our opinion, there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period the Company has not passed any resolution for:

- i. Public/Right/ sweat equity, etc.
- ii. Redemption / buy-back of securities.
- Major decisions taken by the members in pursuance to section 180 of the Companies Act, 2013 except of sale of land to wholly owned subsidiary.
- iv. Merger / amalgamation / reconstruction, etc,
- v. Foreign technical collaborations.

ForKOTHARI H. & ASSOCIATES Company Secretaries (Peer Review Certificate No.5312/2023)

Hitesh Kothari Membership No. F6038 Certificate of Practice No. 26758 UDIN: F006038G001016190

This report is to be read with our letter of even date which is annexed as **Annexure A** and forms an integral part of this report.

Place: Mumbai

Date: 14.08.2025



Annexure- A

To,

The Members,

PHOENIX TOWNSHIP LIMITED,

Our report of even date is to be read along with this letter.

- Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
- We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
- 3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
- Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
- The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
- The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Place: Mumbai

Date: 14.08.2025

ForKOTHARI H. & ASSOCIATES Company Secretaries (Peer Review Certificate No. 5312/2023)

Hitesh Kothari Membership No. F6038 Certificate of Practice No. 26758

33



ANNEXURE - C

NOMINATION AND REMUNERATION POLICY (u/s 178)

Introduction:

In pursuance of the Company's policy to consider human resources as its invaluable assets, to harmonize the aspirations of human resources consistent with the goals of the Company and in terms of the provisions of the Companies Act, 2013 and the Listing Regulations, as amended from time to time, this Policy on Nomination and Remuneration of Directors, Key Managerial Personnel, senior management and other employees has been formulated, approved and adopted by the Board of Directors based on the recommendation of the Nomination and Remuneration Committee.

The objective and purpose of this policy are:

- To oversee the nomination process and lay down criteria and terms and conditions withregard to identifying
 persons who are qualified to become directors (executive and non-executive) and persons who may be appointed in
 senior management and key managerial positions and to determine their remuneration in a fair and equitable
 manner.
- To determine remuneration based on the Company's size and financial position and trends and practices on remuneration prevailing in peer companies, in the Hotel Industry.
- To ensure that remuneration paid to directors and executives is competitive, enabling the Company to attract and
 retain employees capable of meeting the Company's needs and service delivery obligations; and
- To reward directors and executives for achieving predetermined Company, Departmental as well as personal/ individual performance targets and goals.
- To carry out evaluation of the performance of directors, as well as key managerial and senior management personnel and other employees.
- To provide them reward linked incentives directly to their effort, performance, dedication and achievement relating to the Company's operations.
- To retain, motivate and promote talent and to ensure long term sustainability of talented managerial persons and create competitive advantage.

Note: The Nomination & Remuneration Policy is displayed on the website of the Company at www.hbgindia.com





ANNEXURE D

FORM AOC-2

RELATED PARTY TRANSACTION:

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the

Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Act including certain arm's length transactions under third proviso thereto:

- 1) Details of material contracts or arrangements or transactions not at arm's length basis: Not Applicable
- 2) Details of material contracts or arrangements or transactions at arm's length basis

Name of Related partyand nature of relationship	Nature of Contract/ arrangements/ transactions	Duration of the contract arrangement transactions	Salient terms of contract/ arrangement/ transactions, Including the value, If any	Date(s) of approval by the Board	Amounts paid as advance(s) if any
GREEN FIRST ESTATES PRIVATE LIMITED (Wholly owned subsidiary Company)	* Sale of Land	Within 18 months of execution of the sale deed.	NA	28th March 2025	50.65 crore

^{*} w.r.t. sale of land (sale deed) entered between the Company and M/s. Green First Estate Private Limited (wholly owned subsidiary). Further modification existing sale of deed, the Company will receive additional consideration of Rs. 50 Crores from M/s. Green First Estate Private Limited.

Note: All of the above transaction are at arm length basis.

FOR & ON BEHALF OF THE BOARD

Phoenix Township Limited

Mr. Samit Prafulla Hede **Managing Director** (DIN: 01411689)

Place: Mumbai

Date: August 14, 2025

Mrs. Shibanee Harlalka Director (DIN: 00507607)



ANNEXURE E

DETAILS PERTAINING TO REMUNERATION AS REQUIRED UNDER SECTION 197(12) OF THE COMPANIES ACT, 2013 READ WITH RULE 5(1) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014

 The percentage increase in remuneration of each Director, Chief Financial Officer and Company Secretary during the financial year 2024-2025, ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year 2024-2025 and the comparison of remuneration of each Key Managerial Personnel (KMP) against the performance of the Company are as under:

Sr. No.	Name of Director/ KMP	Designation	Remuneration of Director/ KMP for financial year 2024-2025 (Rs. in Lakhs)	% increase in Remuneration in the Financial Year 2024-2025	Ratio of remuneration of Director/ KMP to median remuneration of employees
1.	Mr. Samit P. Hede	Managing Director	60 lakh	25%	27.66%
2.	Mrs. Shibanee M. Harlalka	Non-Executive Director	0.25 lakh	0%	NA
3.	Mr. Paul David Talbot Willcox	Non-Executive Director	0.15 lakh	0%	NA
4.	Mr. Arun P. Pawar	Alternate Director (to Mr. Willcox)	0.25 lakh	0%	NA
5.	Mr. Deepak Sakharam Pednekar	Chief Financial Officer	9.96 lakh	14.08%	16.66%
6.	Ms. Mansi Thakkar	Company Secretary & Compliance officer	2.16 lakh	NA	NA

Note: No Director other than Managing Director received any remuneration other than sitting fees for the financial year 2024-2025.

- 2. Median remuneration of the Company for all its employees is ₹ 1.66 Lakhs for the Financial Year 2024-25.
- 3. In the financial year 2024-2025, there was an Increase of 2.46 % in the median remuneration of employees.
- 4. There were 177 permanent employees on the rolls of the Company as on 31st March, 2025.

TIMIL QIHZOWOT XINBOHQ



- The average percentage increase in the salaries of employees other than managerial personnel was 24.17% and increase in managerial remuneration NIL%.
- 6. Affirmation that the remuneration is as per the remuneration policy of the company: It is hereby affirmed that the remuneration paid is as per the remuneration policy of the Company.

For and on behalf of the Board of Directors Phoenix Township Limited

Mr. Samit Prafulla Hede Managing Director DIN: (01411689)

Place: Mumbai

Date: August 14, 2025

Mrs. Shibanee Harlalka Director DIN: (00507607)





REPORT ON CORPORATE GOVERNANCE

The Corporate Governance report for the Financial Year 2024-25, which forms part of the Directors' Report, is prepared in accordance with Regulation 34 read with Schedule V to the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "Listing Regulations").

Company's Philosophy on Code of Governance

Corporate Governance broadly refers to a set of rules and practices designed to govern the behavior of corporate enterprises. The Company's philosophy on Corporate Governance envisages accountability, responsibility and transparency in the conduct of the Company's business and its affairs vis-à-vis its employees, shareholders, bankers, lenders, government, suppliers, dealers etc. and accordingly lays great emphasis on regulatory compliances. The Company firmly believes that Corporate Governance is a powerful tool to sub serve the long term growth of the Company and continues to give high priority to the principles and practices of good Corporate Governance and has accordingly benchmarked its practices with the existing guidelines of corporate governance as laid down in the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended from time to time.

BOARD OF DIRECTORS

> Board Composition

The Board of Directors (the "Board") of the Company is broad-based and consists of eminent individuals from industry, management, technical, financial, and legal field. The Company is managed by the Board of Directors in co-ordination with the Senior Management team. The composition and strength of the Board is reviewed from time to time for ensuring that it remains aligned with statutory as well as business requirements.

As on 31st March, 2025 the Board comprises of 6 (Six) Directors out of which 4 (Four) are Non-Executive &3 are Independent Directors, out of which 1 (one)is Non - Executive and Independent Woman Director, 1 (one) is Executive Director, and Mr. Arun Pandurang Pawar is alternate director of Mr. Paul David Talbot Willcox- Non-Executive Director.

During the Financial year, the composition of the Board and category of Directors is as follows:

Sr. No.	Name	Designation/status
1.	Mr. Samit Prafulla Hede	Managing Director (Executive Director)
2.	Mrs. Shibanee Harlalka	Woman Director (Non- Executive Director)
3.	Mr. Paul David Talbot Willcox	Non-Executive Director and Independent Director
4.	Mr. Arun Pandurang Pawar	Non-Executive Director (Alternate Director of Mr. Paul David Talbot Willcox)
5.	*Mrs. Anita Shantaram	Non-Executive and Independent Director
6.	Mr. Dev Kirit Toprani	Non-Executive and Independent Director
7.	Mr. Kiran Narayan Talchekar	Non-Executive and Independent Director
8.	**Mr. Surendra Ambalal Dave	Non-Executive and Independent Director

^{*}Appointed as a Non-Executive and Independent Directorw.e.f. 14/08/2024.

^{**} Ceased to be a Non-Executive and Independent Director due to tenure completion w.e.f. 22/09/2024

PHOENIX TOWNSHIP LIMITED



Brief Profile of Director's:

The brief profile of directors is as under:

1. MR. SAMIT PRAFULLA HEDE (50 Years): Samit Hede is the Managing Director of Phoenix Township Limited, the property holding & hospitality arm of the Hede Business Group is a Public Limited Company listed on the Bombay Stock Exchange. Mr. Hede completed his Graduation from University of Mumbai & joined the Hede Business Group in 1995, he was involved in the Financial & Foreign Exchange Business of Group before being involved in the Development of Hospitability Business Hede Business Group is a well-known business house from the State of Goa India established over 50 years ago primarily involved in the mining industry with other business interests.

Mr. Hede holds a Bachelor of Commerce degree from University of Bombay. He has worked with Hede Business Group for over 30 years, starting his career as a management trainee & was instrumental developing its hospitality business with its first development in Goa & is presently focused on company's further developments in Goa & Kerala. He resides in Mumbai India.

His hobbies are Automobiles aviation, films & travelling. He was instrumental in the development of the Park Inn by Radisson Goa, a 128 Rooms Resort in Goa and the Phoenix Island Resort Kerala Poovar acquired by the group recently.

 MRS. SHIBANEE HARLALKA (53Years) is a woman Director of the Company. She is a Commerce Graduate from Mumbai University; she is a director of Phoenix Township Limited, since 14th August, 2017.

3. MR. PAUL DAVID TALBOTWILLCOX (73 Years), Director

Education: Eton College; M.A. (Hons.), Cambridge University; London Business School, "Continuing Executive Programme". He is Chairman of Eggar Forrester (Holdings) Ltd., Eggar Forrester Sale & Purchase Ltd. and C. W. Kellock& Company Ltd. He is a Director of Phoenix Township Limited, since 15th September, 1993

4. MR. ARUN P. PAWAR (74 Years), Alternate Director is the only alternate Director of the Company, he is BSC (Hon) Botany, Pune University and also cleared Indian Administrative Examination (IAE) in 1975 & joined Income Tax Department in 1976 and retired as Chief Commissioner of Income Tax after rendering 35 years of public service.

He is acting as an Alternate director of Mr. Paul David Talbot Willcox, a Director of Phoenix Township Limited w.e.f 14th August, 2017 and is also acting as an Independent Director on the Board of Kalyani Steels Limited.

- 5. MR. DEV KIRIT TOPRANI (46 years), an Independent Director of the Company, is a Commerce Graduate, M.B.A, Certifications Derivatives and Mutual Fund (Advisors), Capital Market (Advisors) is a seasoned and accomplished professional with 20 years of diverse experience majorly in Banking and Financial Services. He has shown demonstrable excellence and leadership across roles encompassing Private Banking, Wealth Advisory, Client Relationship Management & Business Development. Currently a designated partner at Querencia Advisors LLP, Mr. Toprani's job includes empanelling with Banks and other Institutions and liasing with the clients, creating financial plans & proposals for new and existing clients.
- 6. MR. KIRAN N. TALCHERKAR (81 Years), an Independent Director of the Company, is a Science Graduate from Mumbai University, obtained Sea training at the Sea Cadet Corp for 10 years and also represented India at the International Sea Cadet Muster in Kingston Canada which was organized by the Canadian and U.S. Navy's and is also a member of MCA Club BKC-Mumbai.

He is the Managing Director of Kiran Talcherkar Advertising Pvt. Ltd, a Company engaged in the business of Advertising. He is a founder partner of Display House, a company specializing in Exhibitions, Events & Retail, and a Company having a





global reach.

As per the declarations received by the Company from each of the Directors, none of them is disqualified under Section 164(2) of the Companies Act, 2013.

All the Independent Directors of the Company have furnished at the time of their appointment as Independent Director and thereafter at every first Meeting of the Board in the Financial year, a declaration that they satisfy the criteria of independence as per Chapter IV of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Companies Act, 2013 and Rules made therein. Further, disclosures have been made by the Directors regarding their Chairmanships/ Memberships of the mandatory Committees of the Board and that the same are within the maximum permissible limit as stipulated under the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

7.DR. ANITA RAHUL SHANTARAM (57 Years), an Independent Director of the Company, has over 30 years of corporate training and teaching experience. She has completed her PhD 'Ethical Financial is Business Practices and Corporate Performance: An Empirical Analysis' from | BITS Pilani in 2015 and soon thereafter founded Ethics India that has since been acquired by Legasis Services. She certified as a Leading Professional in Ethics and Compliance by ECI, executiveeducation U.S.A, program after completing "Managing Ethics Organizations" from Bentley University, Boston.

> Number and dates of Board Meetings held during the year

Your Board met Seven times a year and the interval between any such two meetings has not been more than one hundred and twenty days. The Company Secretary under the direction of the Chairman and in consultation with Chief Financial Officer prepares the agenda along with the explanatory notes thereto and circulates it to the Directors, along with the notice of the meeting. During F.Y. 2024-25, meetings of the Board of Directors were held on:

Sr. No.	Date of Meeting	Board Strength	No. of Directors Present
1	May 30, 2024	6	6
2	August 5, 2024	6	6
3	August 14, 2024	6	5
4	October 25, 2024	6	5
5	November 14, 2024	6	5
6	February 7, 2025	6	5
7	March 28, 2025	6	6

> Procedure of Board/Committee Meeting

The agenda papers with relevant explanatory notes and material documents relating to matters for perusal of the Board/ Committee are circulated in advance, so as to facilitate discussion and informed decision-making in the meeting. Apart from this, financial MIS containing details of annual operating plans, budgets, updates, capital expenditure budgets and updates and other material information is presented as set out in Regulation 17 read with Part A of Schedule II of Listing Regulations to the Board and the Board Committees. The same are reviewed at length by the Board.





Attendance of Directors at board meetings, last Annual General Meeting (AGM) and number of directorships and chairmanships / memberships of Committees of each Director Companies:

Name of the Director	Attendance	e			Director		Other Con	
	No. of Board Meeting held *	Board Meeting attended	Last AGM s	EGM	Directo rship in Public	Directo rship in Private	Membershi p in Mandatory Committee s	Chairman ship in Mandatory Committees
Mr. Samit Prafulla Hede	7	7	Yes	Yes	1	10	0	0
Mrs. Shibanee Harlalka	7	7	Yes	Yes	0	2	0	0
Mr. Paul David Talbot Willcox	7	2	Yes	Yes	0	0	0	0
Mr. Arun Pandurang Pawar (Alternate director)	7	6	Yes	Yes	0	0	0	0
Mr. Surendra Ambalal Dave	3	3	No	No	0	0	0	0
Mr. Dev Kirit Toprani	7	5	Yes	Yes	0	0	0	0
Mr. Kiran Narayan Talchekar	7	6	No	Yes	0	2	0	2
Dr. Anita Rahul Shantaram	4	4	Yes	Yes	6	3	5	0

^{*}In accordance with the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015, Memberships / Chairmanships of only Audit Committees and Stakeholder Relationship Committees in all public limited companies have been considered (excluding Phoenix Township Limited)

None of the non-executive directors has any material pecuniary relationship or transactions with the Company.



. Name of other listed Entities where Directors of the Company are Directors and the category of Directorship:

The names and categories of Directors, the number of Directorships and Committee positions held by them in the companies are given below. None of the Directors on the Board is a Member of more than 10 public limited companies (as specified in Section 165 of the Companies Act, 2013) or act as an independent director in more than 7 listed companies or 3 listed companies in case he serves as Whole Time Director in any listed company (as specified in applicable Regulation 25 of the Listing Regulations), across all the Companies in which he/she is a Director, including separately the names of the listed entities where the person is a director and the category of directorship.

Sr. No.	Name of the Directors	Total Number of Directorships of public companies *. Committee Chairmanships and Memberships, as on 31st March, 2025.	Name of listed entities where the Director is a director along-with the category of directorship excluding the Company as on 31st March, 2025.
1.	Mr. Samit P. Hede (ManagingDirector) (DIN: 01411689)	Hede Resources Limited	-
3.	Mrs. Shibanee M. Harlalka (DIN:00507607)	70	
4.	Mr. Paul David Talbot Willcox (DIN: 01862872)	94]
5.	*Dr. Surendra A. Dave (DIN: 00001480)	227	(12)
6.	Mr. Arun P. Pawar (DIN: 03628719)	(Mary	- mar.
7.	Mr. Kiran N. Talchekar (DIN: 00393180)	W-	**
8.	Mr. Dev Kirit Toprani (DIN: 07969034)	1012 d	722
9	**Dr. Anita Rahul Shantaram (DIN: 00786517)	BSA Corporation Limited Responsive Industries Limited Gujarat Insecticides Limited Abans Jewels Limited Abans Enterprises Limited Bharat Wire Ropes Limited	Responsive Industries Limited Abans Enterprises Limited Bharat Wire Ropes Limited

[#] excludes private limited companies/ foreign companies and companies under Section 8 of the Companies Act, 2013.

Relationships, if any, between Directors inter-se:

Mr. Samit Hede and Mrs. Shibanee Harlalka are siblings.

^{*} Ceased to be a Non-Executive and Independent Director due to tenure completion w.e.f. 22/09/2024

^{**}Appointed as a Non-Executive and Independent Director w.e.f. 14/08/2024.



· Key Board qualifications, expertise and attributes

The Board of Directors of the Company recognizes that qualified members who bring in the required skills, competence and expertise that allow them to make effective contributions to the Board and its Committees.

The following is the list of core skills / expertise / competencies identified by the Board of Directors as required in the context of the Company's business and that the said skills are available with the Board Members,

- Knowledge on Company's businesses, policies and culture (including the Mission, Vision and Values), major risks / threats and potential opportunities and knowledge of the industry in which the Company operates,
- Behavioural skills-attributes and competencies to use their knowledge and skills to contribute effectively to the growth of the Company,
- iii) Business Strategy, Sales & Marketing, Corporate Governance, Forex Management, Administration, Decision Making,
- iv) Financial and Management skills,
- v) Technical / Professional skills and specialized knowledge in relation to Company's business.

The table below summarises the key qualifications, skills and attributes which are taken into consideration while nominating candidates to serve on the Board

Sr. No.	Name of Director	Knowledge on Company's businesses, policies and culture knowledge of the industry	Corporate Governance Experience with a major organisation that demonstrates rigorous governance Standards.	Business Strategy, Sales & Marketing, Corporate Governance, Forex Management, Administration, Decision Making,	Financial Proficiency in financial accounting and reporting, corporate finance and internal controls.	Technical / Professional skills
1.	Mr. Samit Prafulla Hede	1	1	1	1	V
2.	Mrs. Shibanee Harlalka	✓	✓	1	1	1
3.	Mr. Paul David Talbot Willcox	V	1	1	V	✓
4.	Mr. Arun Pandurang Pawar	✓.	1	*	V	✓
5.	*Mr. Surendra Ambalal Dave	✓	1	1	1	V
6,	Mr. Dev Kirit Toprani	4	1	✓	1	V



7.	Mr. Kiran Narayan Talcherkar	✓	1	V	~	~	
8.	**Dr. Anita Rahul Shantaram	1	1	V	4	4	

^{*} Ceased to be a Non-Executive and Independent Director due to tenure completion w.e.f. 22/09/2024

Shareholding of Directors in the Company as on 31st March, 2025.

Sr. No.	Name of the Director	Number of Shares held
1.	Mr. Samit Prafulla Hede	7,77,086
2.	Mrs. Shibanee M. Harlalka	19,46,190
3.	Mr. Paul David Talbot Willcox	0
4.	Mr. Arun Pandurang Pawar	0
5.	*Mr. Surendra Ambalal Dave	0
6.	Mr. Dev Kirit Toprani	0
7.	Mr. Kiran Narayan Talcherkar	0
8.	**Dr. Anita Rahul Shantaram	0

^{*} Ceased to be a Non-Executive and Independent Director due to tenure completion w.e.f. 22/09/2024

· Board Diversity:

Your Company has over the years been fortunate to have eminent persons from diverse fields as Directors on its Board. Pursuant to SEBI Regulations, the Nomination & Remuneration Committee has formalized a policy on Board Diversity to ensure diversity of experience, knowledge, perspective, background, gender, age and culture. The policy is posted on the Company's website of the Company i.e. https://www.hbgindia.com/

^{**}Appointed as a Non-Executive and Independent Director w.e.f. 14/08/2024.

^{**}Appointed as a Non-Executive and Independent Director w.e.f. 14/08/2024.



Independent Directors:

All the Independent Directors of the Company have been appointed as per the provisions of the Companies Act, 2013 and the Rules made there under and meet the requirement of Regulation 25 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Independent Directors held a separate meeting in compliance with the requirements of Schedule IV of the Companies Act, 2013 and Regulation 25 (3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

With respect to Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board of Director confirms that Independent Director fulfills the conditions specified in the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Companies Act, 2013 and independent of the management.

Familiarization Programme for Independent Directors

The Board members are also provided with the necessary documents/ brochures, reports and internal policies to enable them to familiarize with the Company's procedures and practices. The Board and Committee members are apprised of business and performance updates, business strategy and risks involved and it is also available on the website of the Company www.hbgindia.com.

Meeting of Independent Directors: -

The meeting of Independent Directors was held on 7th February, 2025 inter-alia to,

- ✓ Review the performance of Non-independent directors and Board of director as a whole; including committees of the Board.
- ✓ Review the performance of the Chairperson.
- ✓ Assess the quality, quantity and timeliness of flow of information between management and board of directors;

Dr. Anita Rahul Shantaramsand Mr. Dev Kirit Toprani, were present in the meeting.

Assessment of Independent directors was shared with the Chairman of the Board, who had one to one feedback session with them.

BOARD COMMITTEES

The Company is having three Board Committees as given below:

I. Audit Committee	II. Nomination and Remuneration Committee	III. Stakeholders Relationship Committee
*Mr. Surendra Ambala Dave – Chairman Non-executive Independent Director	*Mr. Surendra Ambala Dave – Chairman Non-executive Independent Director	Mr. Kiran N. Talchekar - Chairman Non-executive Independent Director
**Mr. Kiran N. Talchekar -Member, Chairman Non-executive Independent Director	**Mr. Kiran N. Talchekar -Member/ Chairman Non-executive Independent Director	Mr. Samit Hede – Member Managing Director-Executive Director





***Dr. Anita Shantaram - Member	***Dr. Anita Shantaram - Member	Mr. Dev Kirit Toprani - Member
Non-executive	Non-executive	Non- executive
Independent Director	Independent Director	Independent Director
Mr. Dev Kirit Toprani - Member Non-executive Independent Director	Mr. Dev Kirit Toprani - Member Non-executive Independent Director	

^{*}Ceased to be a Chairman of Committee w.e.f. 14/08/2024.

Terms of Reference and other details of Board Committees

I. AUDIT COMMITTEE

Composition:

Our Company has reconstituted the Audit Committee ("Audit Committee"), vide Board Resolution dated August 14th, 2024, as per the applicable provisions of the Section 177 of the Companies Act, 2013 and Regulation 18 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. This was made due to the appointment of Dr. Anita Rahul Shantaram in the Board/Committee(s) of the Company.

The Audit Committee of the Board comprises three Independent Directors, namely Mr. Kiran N. Talchekar as Chairman and Dr. Anita Shantaram and Mr. Dev Kirit Toprani as on 31st March 2025 as members of the Committee. They possess good knowledge of corporate and project finance, accounts and Companies Act. The composition of the Audit Committee meets with the requirement of section 177 of the Companies Act, 2013 and the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015.

The Company Secretary of the Company acts as Secretary to the Audit Committee. The minutes of the meetings of the Audit Committee were also placed before the Board.

Objective:

The Audit Committee assists the Board in its responsibility for overseeing the quality and integrity of the accounting, auditing and reporting practices of the Company and compliance with the legal and regulatory requirements. The Committee oversees the accounting and financial reporting process of the Company, the audits of the Company's financial statements, the appointment, independence, performance and remuneration of the Statutory Auditors, the performance of internal auditors and the Company's risk management policies.

The Role of Audit Committee includes:

- · To investigate any activity within its terms of reference
- To seek information from any employee
- To obtain outside legal or other professional advice
- To secure attendance of outsiders with relevant expertise, if it considers necessary
- · Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the

^{**} Appointed as a Chairman of Committee w.e.f. 14/08/2024.

^{***}Appointed as a Member of Committee w.e.f. 14/08/2024.

TIMITED PHOENIX TOWNSHIP LIMITED



financial statement is correct, sufficient and credible

- · Recommending to the Board the appointment, remuneration and terms of appointment of Auditors of the Company
- · Approval of payment to statutory auditors for any other services rendered by the statutory auditors
- Reviewing / Examination, with the management, the annual financial statements and auditor's report thereon before submission to the Board for approval, with particular reference to:
- Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-section 3 of section 134 of the Companies Act, 2013;
- Changes, if any, in accounting policies and practices and reasons for the same;
- Major accounting entries involving estimates based on the exercise of judgment by management;
- Significant adjustments made in the financial statements arising out of audit findings;
- Compliance with listing and other legal requirements relating to financial statements;
- Disclosure of related party transactions;
- Modified opinion in the draft audit report, if any;
- Reviewing / Examination, with the management, the quarterly financial statements before submission to the Board for approval;
- Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter;
- · Review and monitor the auditor's independence and performance, and effectiveness of audit process;
- · Approval or any subsequent modification of transactions of the Company with related parties;
- · Scrutiny of inter-corporate loans and investments;
- · Valuation of undertakings or assets of the Company, wherever it is necessary;
- · Evaluation of internal financial controls and risk management systems;
- Reviewing, with the management, performance of statutory and internal auditors, and adequacy of the internal control systems;
- Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing
 and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
- · Discussion with internal auditors of any significant findings and follow up there on:
- Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud
 or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board;
- Discussion with statutory auditors, before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
- To look into the reasons for substantial defaults in the payment to the shareholders (in case of non-payment of declared dividends) and creditors;
- · To review the functioning of the Whistle Blower mechanism;
- Approval of appointment of CFO (i.e., the whole-time Finance Director or any other person heading the finance function or discharging that function) after assessing the qualifications, experience & background, etc. of the candidate;
- . Carrying out other functions as may be specifically referred to the Committee by the Board of Directors
- To review the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments existing
- To consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the listed entity and its shareholders.
- · To review the following:
- > Management discussion and analysis of financial condition and results of operations
- > Statement of significant related party transactions (as defined by the Audit Committee), submitted by management
- Management letters / letters of internal control weaknesses issued by the statutory auditors





- > Internal audit reports relating to internal control weaknesses and
- > The appointment, removal and terms of remuneration of the chief internal auditors shall be subject to review by the audit committee
- > Statement of Deviations;

Quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange (s) in terms of Regulation 32 (1) of SEBI (Listing Obligations and disclosure requirements), Regulations, 2015 Annual Statement of funds utilized for purpose other than those stated in the offer document/ prospectus/notice in terms of regulation 32 (7) of SEBI (Listing Obligations and disclosure requirements), Regulations, 2015

Meetings:

Four meetings of Audit Committee were held during the year ended March 31, 2025:

- 30th May, 2024
- 14th August 2024
- 14th November, 2024
- 12th February, 2025

Attendance details of the members:

Name of the Committee Member	No. of meetings			
Name of the Committee Member	Held	Attended		
Mr. Kiran Narayan Talcherkar	4	3		
Mr. Dev Kirit Toprani	4	3		
*Dr. Surendra A. Dave	2	2		
**Dr. Anita Shantaram	2	2		

^{*}Ceased to be a member of Audit Committee w.e.f. 14/08/2024.

Executives of accounts department, finance department, secretarial department and representatives of the Statutory Auditors attended the Audit Committee Meetings.

II. NOMINATION AND REMUNERATION COMMITTEE

Composition:

Our Company has reconstituted the Nomination and Remuneration Committee ("NRC Committee"), vide Board Resolution dated August 14th, 2024, as per the applicable provisions of the Section 177 of the Companies Act, 2013 and Regulation 18 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. This was made due to the appointment of Dr. Anita Rahul Shantaram in the Board/Committee(s) of the Company

As on date, the Nomination and Remuneration Committee of the Company comprises three Independent Directors, namely, Mr. Kiran N. Talchekar as Chairman and Dr. Anita Rahul Shantaram and Mr. Dev Kirit Toprani as members of the Committee.

The Committee's composition and terms of reference are in compliance with the provisions of the Companies Act, 2013

^{**}Appointed as a Member of Audit Committee w.e.f. 14/08/2024.



and the SEBI (Listing Obligations and disclosure requirements), Regulations, 2015.

Terms of reference of the Committee includes:

- Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy, relating to the remuneration of the Directors, key managerial personnel and other employees;
- Identifying persons who are qualified to become Directors and who may be appointed in senior management in accordance with the criteria laid down, and recommend to the Board their appointment and removal;
- · Formulation of criteria for evaluation of Independent Directors, the Board and every Director's performance;
- · Devising a policy on Board diversity:
- Whether to extend or continue the term of appointment of the Independent Director, on the basis of the report of performance evaluation of independent Directors.
- Recommend to the board, all remuneration, in whatever form, payable to senior management.

Meetings:

The meeting of the Committee was held during the year on 14th August, 2024.

Name of the Committee Member	No. of meetings			
Name of the Committee Member	Held	Attended		
*Dr. Surendra A. Dave	1	1		
Mr. Kiran Talchekar	1	1		
Mr. Dev Kirit Toprani	1	0		
**Dr. Anita Rahul Shantaram	0	0		

^{*}Ceased to be a member of Nomination and Remuneration Committee w.e.f. 14/08/2024.

Remuneration Policy:

The Committee has formulated a policy on Nomination and Remuneration of Director, Key Managerial Personnel and Senior Management, which is attached as "Annexure - C" to the Directors Report and has been published on the website of the Company www.hbgindia.com.

^{**}Appointed as a Member of Nomination and Remuneration Committee w.e.f. 14/08/2024.



All Executive Director(s) receive salary, allowances and perquisites while Non-Executive Director and Non-Executive Independent Directors receive sitting fees for attending Board and Committee meetings. Payment of remuneration to the Executive Director is governed by a resolution approved by the shareholders of the Company.

The remuneration of the Managing Director / Executive Director is decided by the Nomination and Remuneration Committee based on the Company's performance vis-à-vis the industry performance/ track record of the Managing Director and Executive Directors and same is reported to the Board of Directors. The Company pays remuneration by way of salary to its Managing Director / Whole-time Director. Increment(s) are decided by the Nomination and Remuneration Committee within the overall limits approved by the Members.

The details regarding remuneration paid to Executive Directors and sitting fees paid to Independent Directors are provided as follows:

Sr. No.	Name of Director	Salary (Rs.)	Sitting Fees (Rs.)	Total (Rs.)
1	*Dr. Surendra A. Dave		Rs.5,000/-	Rs.5000/-
2	Mr. Samit P. Hede	Rs.60,00,000/-		Rs.60,00,000/-
3	Mrs. Shibanee M. Harlalka		Rs. 25,000/-	Rs. 25,000/-
4	Mr. Paul David Talbot Willcox		Rs.15,000/-	Rs.15,000/-
5	Mr. Arun P. Pawar		Rs. 25,000/-	Rs. 25,000/-
6	Mr. Kiran N. Talchekar		Rs.50,000/-	Rs.50,000/-
7	Mr. Dev Kirit Toprani		Rs.50,000/-	Rs.50,000/-
8.	**Dr. Anita Rahul Shantaram		Rs.40,000/-	Rs.40,000/-
	Total	Rs.60,00,000/-	Rs.210,000/-	Rs.62,10,000/-

Ceased to be a Non-Executive and Independent Director due to tenure completion w.e.f. 22/09/2024.

III. STAKEHOLDERS' RELATIONSHIP COMMITTEE (SRC)

As on date, the Stakeholders Relationship Committee (SRC) of the Company comprises three Directors, namely, Mr. Kiran N. Talchekar as Chairman and Mr. Samit P. Hede and Mr. Dev Kirit Toprani as members of the Committee.

The SRC's composition and terms of reference meet with the requirements of Chapter IV of SEBI (Listing Obligations and disclosure requirements), Regulations, 2015 and the provisions of the Companies Act, 2013.

Terms of reference:

The terms of reference / powers of the Stakeholders Relationship Committee are as under:

- Resolving the grievances of the security holders of the listed entity including complaints related to transfer/transmission
 of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general
 meetings etc.
- · Review of measures taken for effective exercise of voting rights by shareholders.
- Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar & Share Transfer Agent.

^{**}Appointed as a Non-Executive and Independent Director w.e.f. 14/08/2024.





- Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the company.
- To oversee the performance of the Registrars & Transfer Agents of the Company
- . To monitor the implementation and compliance with the Company's Code of Conduct for Prohibition of Insider Trading in pursuance of the SEBI (Prohibition of Insider Trading) Regulations, 2015
- To carry out such other functions as may be directed by the Board from time to time and / or enforced by any statutory notification, amendment or modification, as may be applicable and
- To perform such other functions as may be necessary or appropriate for the performance of its duties.

Meetings:

One meeting of the Committee was held during the year on 14th November, 2024.

Attendance of each member at the SRC meetings held during the year

Name of the Committee Member	No. of Meetings			
	Held	Attended		
Mr. Samit P. Hede	1	1		
Mr. Dev Kirit Toprani	1	1		
Mr. Kiran Talcherkar	1	1		

Statement of various complaints received and resolved during the financial year 2024-25 is as follows:

Nature of Complaint	Opening balance as on April 01, 2024	Received during the year	Resolved during the year	Closing Balance as on March 31, 2025
Non receipt of share certificates sent for Transfer, Demat, Deletion of name, Transmission, Transposition, Consolidation of folios & Share certificates / Non Receipt of Exchange certificates/dividend warrants	NIL	NIL.	NIL	NIL

Compliance Officer:

Company Secretary is the Compliance Officer for complying with the requirements of Securities Laws and SEBI (Listing Obligations and disclosure requirements), Regulations, 2015 with the Stock Exchanges in India, the Name and contact of the Compliance Officer as under:

****Ms, Mansi Thakkar Company secretary & Compliance Officer Phoenix Township Limited

PHOENIX TOWNSHIP LIMITED



Tel No.: 022-61590900 Fax No.: 022-22028212

E-mail: complaince@hbgindia.com

****Ms. Mansi Thakkar has resigned from the position of Company secretary & Compliance Officer of the Company w.e.f. 30th May 2025.

Complaints Status:

During the financial year 2024-2025, the Company did not receive any complaints from shareholders.

CODE OF CONDUCT

The Board has approved and adopted a Code of Conduct for all Board members and senior management of the Company. The code of conduct has been posted on the website of the Company at www.hbgindia.com. All Board members and senior management personnel affirm compliance with the code of conduct annually. A declaration to this effect signed by Mr. Samit Hede, Managing director of the company is given below:

Declaration

I hereby confirm that the Company has obtained from all the members of the Board and senior management personnel, affirmation that they have complied with the Code of Conduct for directors and senior managerial personnel in respect of the financial year ended 31st March, 2025.

Sd/-SamitHede Managing Director (DIN: 01411689)

OTHER DISCLOSURES

. None of the transactions with any of the related parties was in conflict with the interest of the Company.

All related party transactions are negotiated on arm's length basis and are intended to further the interests of the Company.

The Policy dealing with related party transactions is available on the website of the Company under the link http://www.hbgindia.com/documents/PTL-Related-Party-Transaction-Policy.pdf

 There has been no instance of non-compliance by the Company on any matter related to capital markets during the last three years and hence no penalties or strictures have been imposed on the Company by the stock exchanges or SEBI or any other statutory authority.

CEO / CFO CERTIFICATION:

The Managing Director and Chief Financial Officer of the Company gives annual certification on financial reporting and

PHOENIX TOWNSHIP LIMITED



internal controls to the Board in terms of Chapter IV of SEBI (Listing Obligations and disclosure requirements), Regulations, 2015. The Managing Director and Chief Financial Officer also gives quarterly certification on financial results while placing the financial results before the Board in terms of Regulation 33 of SEBI (Listing Obligations and disclosure requirements), Regulations, 2015.

EFFECTIVE VIGIL MECHANISM/ WHISTLE BLOWER POLICY:

The Board of Directors of the Company are committed to maintain highest standard of honesty, openness and accountability and recognize that each and every person in the Company has an important role to play in achieving the organizational goals. It is the policy of the Company to encourage employees, when they have reason to suspect questionable accounting/audit practices or the reporting of fraudulent financial information to shareholders, the Government or the financial markets, and/or serious misconduct otherwise, to report the concerns to the Company's Management. We further affirm that no employee has been denied access to the Audit Committee.

INSIDER TRADING POLICY:

The Company has implemented an Insider Trading Policy to comply with the relevant Insider Trading Regulations. In accordance with the policy, the Company has well explained the applicability of the code and important concepts.

An insider shall formulate a trading plan for dealing in securities of the Company and present it to the Compliance Officer for approval and trades may be carried out in accordance with such plan.

The Company is strictly monitoring its Insider Trading Policy.

MEANS OF COMMUNICATION

Quarterly results:

Quarterly results of the Company are published in "Financial Express" and "Dainik Herald" and are also displayed on the Company's website www.hbgindia.com

Website:

The Company's website www.hbgindia.com contains a separate dedicated section 'Investors' Information' where shareholders' information is available. The Annual Report of the Company is also available on the website in a user friendly and downloadable form.

Annual Report:

Annual Report containing, inter alia, Audited Annual Accounts, Directors' Report and Auditor's Report and other important information is circulated to members and others entitled thereto. The Management's Discussion and Analysis (MD&A) Report forms part of the Annual Report and is displayed on the Company's website www.hbgindia.com

BSE Corporate Compliance & Listing Centre (the 'Listing Centre'):

BSE's Listing Centre is a web-based application designed for corporates. All periodical compliance filings like shareholding pattern, corporate governance report, media releases, among others are also filed electronically on the Listing Centre.

TIMITED PHOENIX TOWNSHIP LIMITED



SEBI Complaints Redress System (SCORES):

The investor complaints are processed in a Centralized web-based complaints redress system. The salient features of this system are: Centralized database of all complaints, online upload of Action Taken Reports (ATRs) by concerned companies and online viewing by investors of actions taken on the complaint and its current status.

Designated Exclusive email-id:

The Company has designated the following email-ids exclusively for investor servicing.

- For queries on Annual Report complaince@hbgindia.com
- For queries in respect of equity shares of the Company: prafuls@adroitcorporate.com.

PAYMENT OF LISTING AND CUSTODIAL FEE:

The annual Listing Fees for the year 2024-2025 has been paid to the concerned Stock Exchanges.

The Company has also paid the Annual Custodial fees to both the Depositories Le. National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL).

The Company has complied with all the mandatory requirements of the Listing Regulations. The Company has also fulfilled the following discretionary requirements as provided in the Listing Regulations:

- a. The Internal Auditor reports to the Audit Committee .:
- Details of Non-compliance, penalties and strictures imposed on the Company by the Stock Exchange/SEBI/Statutory Authorities on matter relating to capital market during the last three years.
- The Company has complied with the requirements of regulatory authorities on capital market and no penalties/strictures have been imposed against it in the last three years.
- The Company has followed all relevant Accounting Standards notified by the Companies (Indian Accounting Standards)
 Rules, 2015 while preparing Financial Statements for 2024-25.
- Total fees for all services paid by the Company to the statutory auditor and all entities in the network firm/network entity of which the statutory auditor is a part is given below:

Payment to Statutory Auditors	FY 2024-25		
Audit Fees	Rs. 1,18,000/-		
Tax Audit Fees	Rs. 35,400/-		
Other Services	Rs. 59,000/-		
Reimbursement of expenses			
Total	Rs. 212,400/-		



Disclosures under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

Number of complaints filed during the financial year 2024-25	NIL	
Number of complaints disposed of during the financial year 2024-25	NIL	
Number of complaints pending as on end of the financial year.	NIL	

Insider Trading Regulations:

Pursuant to SEBI (Prohibition of Insider Trading) Regulations, 2015 as amended from time to time, your Company has adopted a code of conduct to regulate, monitor and report trading by designated persons and their immediate relatives for prevention of Insider Trading in the shares of the Company. The code is available on the website of the Company at www.hbgindia.com

This code prohibits the purchase or sale of Company's shares by the Director's, designated employees and connected persons, while in possession of unpublished price sensitive information in relation to the Company when the trading window is closed.

All the Board of Directors, designated employees and connected persons have affirmed their compliance with the Code.

· Certificate on Non-Disqualification of Directors:

All the Directors of the Company have submitted a declaration stating that they are not debarred or Disqualified by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such statutory authority from being appointed or continuing as Directors of Companies. Kothari H. & Associates, Practicing Company Secretary has submitted a certificate to this effect, which is forming part of the Annual Report.

 Disclosure by listed entity and its subsidiaries of 'Loans and advances in the nature of loans to firms/companies in which directors are interested by name and amount:

Particular	Amount
Debentures Subscribed by Phoenix Township Limited of Green First Estate Private Limited	Rs. 152,46,00,000/-
Loan and advances by Phoenix Township Limited to firms/companies in which directors are interested – Green First Estate Private Limited – (Sale of Land)	Rs. 50,14,76,400/-
Loan and advances by Phoenix Township Limited to firms/companies in which directors are interested – Glacier Trades Private Limited – (Purchase of Land)	Rs.93.61,56,214/-
Loan and advances by Phoenix Township Limited to firms/companies in which directors are interested – Palolem Resorts LLP – (Investment in LLP)	Rs.5,04,41,262/-



GENERAL SHAREHOLDERS INFORMATION

1. General Body Meetings

Location and time of last three Annual General Meetings:

Financial Year	Date	Time	Venue					
2023-2024	28/09/2024	03.30 P.M.	Through Video Conference ("VC")/Other Audio Visua Means ("OAVM")s					
2022-2023	29/09/2023	03.00 P.M.	Through Video Conference ("VC")/Other Audio Visua Means ("OAVM")					
2021-2022	28/09/2022	03.00 P.M.	Through Video Conference ("VC")/Other Audio Visua Means ("OAVM")					

The following special resolution(s) were passed in the previous annual general meetings:

Annual General Meeting held on September 28, 2024

- · To appoint Dr.Anita Rahul Shantaram (DIN: 00786517), as an Independent Director of the Company.
- Approval of loans, Investments, Guarantee or security under section 185 of Companies Act, 2013.
- To make loans or investment(s) or provide security and guarantee in excess of the prescribed limits under section 186 of the Companies Act, 2013.

Annual General Meeting held on September 29, 2023

- . To Re-appoint Mr. Dev Kirit Toprani (DIN: 07969034), as an Independent Director of the Company, for Second term.
- To consider and approve the remuneration of Mr. Samit P. Hede, Managing Director of the Company for the remaining duration of his Tenure.

Annual General Meeting held on September 29, 2022

- . To re-appoint Mr. Ajit Warty (DIN: 00051463), an Independent Director of the company, for second term
- To re-appoint Mr. Kiran Narayan Talcherkar (DIN: 00393180) as an Independent Director of the Company for a second term.

1. Company Registration Details:

The Company is registered in the State of Goa, India. The Corporate Identity Number (CIN) allotted to the Company by the Ministry of Corporate Affairs (MCA) is L67190GA1993PLC001327.

Annual General Meeting Day, Date, Time	Monday, September 29, 2025 at 03.00 P.M. through video conferencing.
Financial Year	April 01, 2025 to March 31, 2025





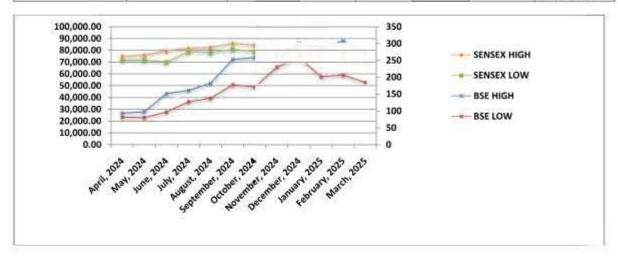
Financial Calendar (tentative)	June 30, 2025- Second week of August, 2025 September 30, 2025- Second week of November, 2025 December 31, 2025- Second week of February, 2025 March 31, 2025- Last week of May, 2025
Date of Book closure	Tuesday, 23 September, 2025 to Monday, 29 September, 2025 (both days inclusive).
Dividend Payment Date	Not Applicable
Listing on Stock Exchanges	The shares of the Company are listed on BSE Limited (BSE) P.J. Tower, Dalal Street, Fort, Mumbai – 400 001.
Stock Code/ ID	537839/ PHOENIXTN
Registrars and Transfer Agents	The Company has appointed Adroit Corporate Services Pvt. Ltd. of Mumbai as the Registrars and Share Transfer Agents. For any assistance regarding share transfers, transmissions, change of address, duplicate/missing share certificate and other relevant matters, please write to the Registrars and Transfer Agents, at the address given below: Adroit Corporate Services Private Limited 17/20, Jaferbhoy Ind. Estate, 1st Floor, Makwana Road, Marol Naka, Andheri (East), Mumbai - 400059.
Share Transfer System	The equity shares of the Company are primarily dealt with in electronic form in the depository system with no involvement of the Company. There are negligible or no transfers made in physical form. As regards transfer of shares held in physical form the transfer documents can be lodged with Registrars and Transfer Agents at the above mentioned address.

2. Market Price Data - High, Low & Closing & BSE Sensex during each month in the year 2024-2025

	Market Price Per Share (Rs.) (BSE)						
Month	BSE Sensex (High)	BSE Senses (LOW)	Highest	Lowest	Closing	No. of Shares	Total Turnove (Rs.)
April, 2024	75,124.28	71,816.46	94.00	82.00	87.50	44,322	38,51,231
May, 2024	76,009.68	71,866.01	98.40	80.80	97.65	1,28,311	1,15,14,612
June, 2024	79,671.58	70,234.43	152.00	97.08	134.85	2,68,322	3,41,23,545
July, 2024	81,908.43	78,971.79	161.35	127.70	135.70	1,92,472	2,87,28,355
August, 2024	82,637.03	78,295.86	183.00	138.25	179.40	2,42,252	3,94,83,270
September, 2024	85,978.25	80,895.05	253.80	178.15	253.80	1,71,828	3,69,32,041
October, 2024	84,648.40	79,137.98	258.85	171,65	231.45	1,56,438	3,25,50,060



November, 2024	80,569.73	76,802.73	255.45	230.30	253.55	1,51,779	3,69,89,691
December, 2024	82,317.74	77,560.79	301.00	258.60	283.35	97,954	2,81,05,716
January, 2025	80,072.99	75,267.59	289.65	202.20	219.15	66,713	1,74,15,637
February, 2025	78,735.41	73,141.27	308.00	207.00	207.75	78,579	1,95,77,090
March, 2025	78,741.69	72,633.54	274.65	184.80	253.00	81,866	1,99,52,716



3. Distribution of Shareholding as on March 31, 2025:

No. of shares	No. of shareholders	% of shareholders	No. of shares held	Amount (In Rs.)	% of shareholding
UPTO - 100	1084	44.19	25989	259890.00	0.14
101 - 500	581	23.69	160682	1606820.00	0.87
501 - 1000	297	12.11	262692	2626920.00	1.42
1001 - 2000	263	10.72	453801	4538010.00	2.45
2001 - 3000	38	1.55	96008	960080.00	0.52
3001 - 4000	43	1.75	160991	1609910.00	0.87
4001 - 5000	15	0.61	74570	745700.00	0.40
5001 - 10000	44	1.79	349607	3496070.00	1.89
10001 -20000	28	1.14	423738	4237380.00	2.29
20001 -50000	26	1.06	894711	8947110.00	4.83
50001 &Above	34	1.39	15637091	156370910.00	84.34
Total	2453	100.00	18539880	185398800.00	100.00



4. Shareholding Pattern (Category of Shareholders) as on March 31, 2025:

Category code	Category of shareholder	Total no. of shares	As a percentage (A+B+C)
(A)	Shareholding of Promoter and Promoter Group		
(1)	Indian	1,29,80,720	70.02
(2)	Foreign	0	0
	Total Shareholding of Promoter and Promoter Group	1,29,80,720	70.02
(B)	Public shareholding		The state of the s
(1)	Institutions	2,39,800	1.30
(2)	Non-institutions	53,19,360	28.69
	Total Public Shareholding	55,59,160	29.98
(C)	Shares held by Custodians and against		
	which Depository Receipts have been issued		
(1)	Promoter and Promoter Group	0	0
(2)	Public	0	0
	Total		
	TOTAL (A+B+C)	1,85,39,880	100

5. Reconciliation of Share Capital Audit:

As stipulated by SEBI, a qualified practicing Company Secretary carries out the Reconciliation of Share Capital to reconcile the total capital held with the National Security Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) and the total issued and listed capital. The Audit is carried out every quarter and the report thereon is submitted to the Stock Exchanges. The report, inter alia, confirms that the total listed and paid-up share capital of the Company is in agreement with the aggregate of the total dematerialized shares and those in physical mode.

6. Details of Public Funding obtained in the Last Three Years

No capital has been raised from public in the last three years.

7. Dematerialization of Shares and Liquidity as on March 31, 2025

Category	No. of Shares held	No of Shareholders	% of Total Shareholding
Shares held in Demat Form	1,60,47,680	1,831	86.55
Shares held in Physical Form	24,92,200	622	13.44
TOTAL	1,85,39,880	2,453	100.00

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COMPLIANCE CERTIFICATE OF THE AUDITORS:

Certificate from the Auditors of the Company, M/s. Kothari H. & Associates, Practicing Company Secretary confirming compliance with the conditions of Corporate Governance as stipulated under Chapter IV of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is forming part of the Annual Report.

Annual Report:

Annual Report containing, inter alia, Audited Annual Accounts, Directors' Report and Auditor's Report and other important information is circulated to members and others entitled thereto. The Management's Discussion and Analysis (MD&A) Report forms part of the Annual Report and is displayed on the Company's website www.hbgindia.com.



AUDITOR'S CERTIFICATE ON CORPORATE GOVERNANCE

To, The Members of **Phoenix Township Limited**

- This certificate is issued in accordance with the terms of our engagement with Phoenix Township Limited ('the Company').
- 2. We have examined the compliance of conditions of Corporate Governance Phoenix Township Limited ("the Company"), for the year ended 31st March, 2025, as stipulated in regulations 17 to 27, clauses (b) to (i) of regulation 46(2) and paragraphs C, D and E of Schedule V of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended from time to time ("Listing Regulations") pursuant to the Listing Agreement of the Company with Stock Exchanges.

MANAGEMENT'S RESPONSIBILITY FOR THE STATEMENT

3. The compliance of conditions of Corporate Governance as stipulated under the listing regulations is the responsibility of the management of the Company including the preparation and maintenance of all the relevant records and documents. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure the compliance with the conditions of the Corporate Governance as stipulated in the SEBI Listing Regulations.

AUDITOR'S RESPONSIBILITY

- 4. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
- Pursuant to the requirements of the Listing Regulations, it is our responsibility to provide a reasonable assurance whether the Company has complied with the conditions of Corporate Governance as stipulated in Listing Regulations for the year ended 31st March 2025.

OPINION

- 6. Based on our examination of the relevant records and according to the information and explanations provided to us and the representations provided by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in regulations 17 to 27 and clauses (b) to (i) of regulation 46(2) and para C and D of Schedule V of the Listing Regulations during the year ended March 31st, 2025.
- We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

PHOENIX TOWNSHIP LIMITED



RESTRICTION ON USE

8. The certificate is addressed and provided to the Members of the Company solely for the purpose of enabling the Company to comply with the requirement of the Listing Regulations and should not be used by any other person or for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other person to whom this certificate is shown or into whose hands it may come without our prior consent in writing.

Place: Mumbai

Date: 14.08.2025

For KOTHARI H. & ASSOCIATES Company Secretaries (Peer Review Certificate No.5312/2023)

Hitesh Kothari Membership No. F6038 Certificate of Practice No. 26758

UDIN: F006038G001016212





MANAGING DIRECTOR & CHIEF FINANCIAL OFFICER CERTIFICATION

To. The Board of Directors Phoenix Township Limited

Sub.: Certificate in accordance with Regulation 33(2) (a) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

We, undersigned certify that the Audited Financial Results for the quarter and year ended March 31st, 2025 prepared in accordance with Clause 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 do not contain any false or misleading statement or figures and do not omit any material fact which may make the statements or figures contained therein misleading and we further certify that;

- A. We have reviewed financial statements and the cash flow statement for the quarter and year ended March 31st, 2025 and that to the best of their knowledge and belief, we state that:
- i. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
- ii. these statements together present a true and fair view of the listed entity's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- B. There are, to the best of our knowledge and belief, no transactions entered into by the listed entity during the year which are fraudulent, illegal or violative of the listed entity's code of conduct of the Company.
- C. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the listed entity pertaining to financial reporting and we have disclosed to the auditors and the audit committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- D. We have indicated, based in our most recent evaluation, wherever applicable, to the Auditors and the Audit Committee:
- i. significant changes in internal control over financial reporting during the year;
- il. significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
- iii. Instances of significant fraud of which they have become aware and the involvement therein, if any, of the management or an employee having a significant role in the listed entity's internal control system over financial reporting.

Yours Faithfully, For Phoenix Township Limited

Samit P. Hede Managing Director (DIN: 01411689) Date:14.08.2025 Place: Mumbai

Deepak Pednekar CFO (KMP)



MANAGEMENT DISCUSSION AND ANALYSIS REPORT

This Management Discussion and Analysis Report (MDAR), presents an overview of the operational and financial performance of the Company during 2024-2025. It also highlights our strategy, and discusses important initiatives taken by it to achieve its growth and performance objectives.

GLOBAL ECONOMY OVERVIEW:

According to the International Monetary Fund's World Economic Outlook (April 2025), global GDP is estimated to have grown by 3.3% in 2024. Despite tight monetary conditions and geopolitical uncertainty, 2024 surprised on the upside. In advanced economies, labour markets remained tight, real wages recovered, and services demand supported output. Meanwhile, emerging and developing economies continued to be engines of global growth. Though challenges persisted such as lingering inflation and diverging national conditions, the year marked a turning point from crisis management to recovery and rebalancing. The United States emerged as a growth leader among advanced economies, registering a projected 2.8% expansion, supported by strong consumer spending and business investment. Emerging markets, particularly India (6.5%) and China (5.0%), remained key drivers of global momentum.

A major bright spot has been the easing of inflationary pressures globally. The combination of tighter monetary policy, lower energy prices, and stabilizing food supplies contributed to this welcome trend. In advanced economies, headline inflation is projected to decline from 4.6% in 2023 to 2.6% in 2024. In emerging markets, inflation moderation has been more uneven but improving nonetheless from 8.0% in 2023 to 7.7% in 2024. Inflation in advanced economies is projected to stabilize around 2.5% in 2025, while emerging markets and developing economies are expected to see a decrease in inflation to 5.5%. However, core inflation, especially in services, remains sticky in several countries, keeping central banks cautious.

The global economic outlook for 2025 is marked by cautious optimism amid persistent uncertainties. The International Monetary Fund (IMF) projects a slowdown in global growth to 2.8%, followed by a recovery to 3.0% in 2026. Advanced economies are expected to experience a decline in growth to 1.4%, with the United States projected to grow at 1.8%. Emerging markets and developing economies are forecasted to grow by 3.7%, driven by continued strong performances from China and India. However, trade policy uncertainty remains elevated, impacting global trade flows and economic sentiment. Governments are likely to tighten fiscal policies, and central banks may continue to adjust interest rates to manage inflation and support economic growth.

INDIAN ECONOMY OVERVIEW:

India remained among the fastest-growing major economies globally, retaining its position as the world's fifth-largest economy in nominal GDP terms and the third largest in purchasing power parity (PPP). As per the Second Advance Estimates of National Income released by the National Statistical Office (NSO) in February 2025, India's real GDP is projected to grow by 6.5% in FY 2024–25 as compared to 9.2% in FY 2023–24. This growth is supported by strong momentum in industry and construction with an estimated growth rate of 8.6% resulting from an infrastructure-led growth strategy. Services are expected to grow by 7.3% led by the 'Financial, Real Estate and Professional Services' sector estimated to grow by 7.2% and 'Trade, Hotels, Transport, Communication and Services Related to Broadcasting' sector expected to grow by 4.4%. Other sectors of agriculture is estimated to grow by 4.6% while manufacturing is expected to grow by 4.3%Private consumption (Private Final Consumption Expenditure – PFCE) constituting 56.7% of GDP, grew by 7.6% during the year, recovering from the moderation seen in the previous year. Gross Fixed Capital Formation (GFCF), at 33.4% of GDP, witnessed a robust growth of 6.1%, reflecting sustained public capex and a gradual crowding-in of private investments. On the external front, exports grew by 7.1%, while imports saw a marginal decline of 1.1%, indicating stabilising trade conditions.

PHOENIX TOWNSHIP LIMITED



Inflation conditions eased in FY 2024–25 As of February 2025, inflation for FY2024-25 averaged 4.7% compared to 5.4% during the same period in FY 2023-24. Core inflation fell to a four-year low of 3.5%, supported by subdued input costs and prudent monetary policy

During CY 2023-24, the rate of unemployment declined to 4.9% (2023: 5.0%) while the labour force participation rate remained nearly unchanged, with a marginal decline from 59.8% to 59.6%

India's external fundamentals remained resilient, with foreign exchange reserves standing at \$645 billion as of March 7, 2025. India's current account deficit (CAD) remained stable at 1.1% of GDP in Q3 FY 2025 in comparison to Q3 FY 2024, but moderated from 1.8% of GDP in Q2 FY 2025.

INDUSTRY OVERVIEW:

GLOBAL INDUSTRY OVERVIEW:

The global tourism industry continued its strong resurgence in 2024, nearly achieving full recovery from the pandemic's impact. Results were driven by strong post-pandemic demand, robust performance from large source markets and the ongoing recovery of destinations in Asia and the Pacific. As per UNWTO Barometer January 2025, international tourist arrivals are estimated to have reached 1.4 billion in 2024, marking an 11% growth over 2023 and 99% of pre-pandemic levels. Europe remained the most visited region with a 52% share, surpassing 747 million international arrivals, a 5% increase vis-a-vis 2023, and slightly exceeding its 2019 benchmark, while the Americas registered 214 million travellers, a 7% increase vis-a-vis 2023, and reached 97% of pre-pandemic levels. The Middle East registered 1% growth over the previous year, however, surpassing 2019 arrivals by 32%, while Africa also outperformed pre-pandemic levels by 7% and 12% had an increase vis-a-vis 2023.

The United Nations World Tourism Organisation (UNWTO) expects international tourism to fully recover to pre-pandemic levels in 2024, with initial estimates pointing to 2% growth above 2019 levels, led by increased air connectivity, visa facilitation and a stronger recovery of Asian destinations. As many as 67% of the tourism professionals participating in the UNWTO Confidence Index Survey indicated better or much better prospects for 2024 compared to 2023.

The World Travel and Tourism Council (WTTC) predicts 2024 to be a record year in terms of travel and tourism. It estimates global economic contribution of the sector to reach a historically high level of \$11.1 trillion compared to \$9.9 trillion in 2023.

INDIAN INDUSTRY OVERVIEW:

FY 2024-25 marked another landmark year for Indian tourism, driven by strong fundamentals such as a youthful population, rising employment, growing disposable incomes, and solid domestic demand. Improved infrastructure, greater connectivity, and increased investments have further accelerated the sector's momentum. The Union Budget 2025-26 allocated Rs.2,541 crore (\$291 million) for the tourism sector, with a focus on infrastructure upgrades, skill development, and easing travel. Key initiatives include the development of 50 leading tourist destinations, improved transport connectivity, and expanding the e-visa programme. As of December 2024, e-visas are available to citizens from 167 countries under 9 categories — making travel to India simpler and more accessible. Foreign tourist arrivals for CY 2023 were 9.23 million in comparison with 6.43 million in 2022, registering a growth of 44%. However, the arrivals, which included G20 related business travel in CY 2023, accounted for only 85% of 2019 figures, when foreign tourist arrivals touched 10.93 million (Source: Government of India, Ministry of Tourism statistics December 2023). Thus, there is a future demand potential arising from a complete revival and growth of the sector.

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The Ministry of Tourism advanced its flagship schemes such as Swadesh Darshan, PRASHAD, UDAN, and Dekho Apna Desh, encouraging regional and cultural tourism. Under PRASHAD, 27 new sites across 18 states and UTs were selected for development, with a continued emphasis on spiritual and heritage tourism. States have also introduced their own policies and incentives to promote local travel and boost their tourism economies.

According to the India Hotel Market Review 2024 by Horwath HTL, national occupancy stood at 63.9% for 2024 as compared to 62.1% in 2023. While the occupancy is still marginally below the 2019 level of 64.5%, Revenue per day was 82% higher than 2019 indicating market growth both in terms of capacity and size. The average daily rate (ADR) rose to Rs.7,951, marking a 7.5% y-o-y increase and revenue per available room (RevPAR) rose to Rs.5,078, marking 10.7% year on year increase. Udaipur reported the highest ADR followed by Mumbai and then by Goa and New Delhi highlighting the continued demand for premium destinations.

COMPANY OVERVIEW:

The Company believes that there is a significant potential for growth of hospitability business in India. During the year, it has taken several measures to tap this opportunity. As most of its addressable market is very active online, the Company has made a conscious effort to focus on 'digital', both as a channel for future growth and to build its brand. As a result, response times to customer leads, queries or online mentions are being cut drastically. The Company's results of operations are primarily affected by room revenue and food and beverage revenue in its hotel. Room revenue is dependent upon the number of hotel rooms occupied by guests and the rate at which such guests can be charged.

The Company and its hotels have taken various initiatives to protect the health and safety of guests and employees. They have been implementing and adhered to all precautions and guidelines issued by the World Health Organization (WHO).

DISCUSSION ON OPERATIONAL PERFORMANCE & FINANCE HIGHLIGHTS:

During the year under consideration Your Company recorded a turnover of Rs. 3511.6/- Lacs as against Rs. 2954.4 Lacs in previous financial year. The Company registered profit before tax (PBT) of Rs. 682.3/- Lacs for the financial year ended 31st March, 2025 against a profit before tax (PBT) of Rs. 249.0/- Lacs in the previous financial year and the profit after tax (PAT) for the current Financial year is Rs. 540.9/- Lacs (excluding Exceptional Item-Note No.32 of Standalone Financial Statement) as compared to Rs. 174.64 Lacs profit earned in the previous financial year.

The Management is expecting growth in this sector due to remarkable recovery of the Indian hotel sector in previous year. The hoteliers persist to adapt and innovate and take advantage of the opportunities available to them.

DETAILS OF SIGNIFICANT CHANGES IN KEY FINANCIAL RATIOS, ALONG WITH DETAILED EXPLANATIONS THEREFOR:

Debtors Turnover: Increased by 21.07% Inventory Turnover: Increased by 34.30% Interest Coverage Ratio: Increased by 91.88%.

Current Ratio: 2.58 times Debt Equity Ratio: 0.04 times Operating Profit Margin (%): 24 % Net Profit Margin (%): 15.33 %



DETAILS OF CHANGE IN RETURN ON NET WORTH AS COMPARED TO THE IMMEDIATELY PREVIOUS FINANCIAL YEAR ALONG WITH A DETAILED EXPLANATION THEREOF;

There has been an increase in Net Worth by 58.51% (due to exceptional Item – Sale of agricultural land) percent for the FY'25 as compared to 804% percent for the FY'24, due to increase in return to operational profit of Rs. 540.9 /- Lacs (excluding Exceptional Item-Note No.32 of Standalone Financial Statement) for FY'25 from the profit of Rs. 174.64/- Lacs for FY'24.

RESORT OPERATIONS:

Efficient resort operations are central to delivering a holiday experience that meets the expectations of our customers. This encompasses three key areas: infrastructure and facilities, holiday activities, and food and beverage (F & B). The Company continued its initiative on institutionalizing 'post-holiday feedback' as the chief mechanism to measure its success in delivering quality holiday experience to its customers and addressing their concerns. We are happy to report that the feedback scores have consistently improved during the year. Efforts are in progress to further improve the coverage of the feedback, both in terms of processes and resort location. Previous year, our hotel operations at all the locations has been quite encouraging and done remarkable, therefore the management of the Company is expected better outcome in upcoming years.

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY:

The Company has a proper and adequate internal control system to ensure that all the assets are safe-guarded and protected against the loss from unauthorized use or disposition and those transactions are authorized, recorded and reported correctly.

The internal control is supplemented by an extensive internal audit, periodical review by the management and documented policies, guidelines and procedures. The internal control is designed to ensure that the financial and other records are reliable for preparing financial statements and other data and for maintaining accountability of assets.

MATERIAL DEVELOPMENTS IN HUMAN RESOURCES:

The Company continues to lay emphasis on developing and facilitating optimum human performance. Performance of management was the key word for the Company this year. Recruitment process has been strengthened to ensure higher competence levels. During the year, the Company successfully inducted people to meet the needs of the growing business, both from outside as well as through talent management and capability development initiatives aimed at development of existing employees. The employee strength is 177 as on 31st March, 2025.

CAUTIONARY STATEMENT

Certain statements in the Management Discussion and Analysis describing the Company's objectives, projections, estimates, expectations or predictions may be forward-looking statements within the meaning of applicable securities laws and regulations. Actual results could differ from those expressed or implied. Important factors that could make a difference to the Company's operations include poor macroeconomic growth and consumer confidence, inability to add resorts and increase the inventory of room, cyclical demand and pricing in the Company's principal markets, changes in tastes and preferences, government regulations, tax regimes, economic development within India and other incidental factors.



CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS (Pursuant to Regulation 34(3) and Schedule V Para C clause (10) (i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To, The Members of PHOENIX TOWNSHIP LIMITED, Durga Bhavan, Hede Centre Tonca, Panaji Goa 403001 IN

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **PHOENIX TOWNSHIP LIMITED**, having L67190GA1993PLC001327 and having registered office at Durga Bhavan, Hede Centre Tonca Panaji GOA GA 403001, (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended from time to time.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal (www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers.

We hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2025 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

Sr.No.	Name of Director	DIN	Date of appointment in Company	
1.	Mr. Samit Prafulla Hede	01411689	01/04/2012	
2	Mrs. Shibanee Harlalka	00507607	09/02/2016	
3.	Mr. Paul David Talbot Willcox	01862872	15/09/1993	
4.	Mr. Arun Pandurang Pawar	03628719	14/08/2017	
5.	Mr. Dev Kirit Toprani	07969034	06/09/2018	
6.	Mr. Kiran Narayan Talcherkar	00393180	12/02/2018	
7.	* Dr. Surendra Ambalal Dave	00001480	30/06/1998	
8.	**Dr. Anita Rahul Shantaram	00786517	14/08/2024	

^{*} Ceased to be a Non-Executive and Independent Director due to tenure completion w.e.f. 22/09/2024.

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification.

^{**}Appointed as a Non-Executive and Independent Director w.e.f. 14/08/2024

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This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For KOTHARI H. & ASSOCIATES Company Secretaries (Peer Review Certificate No.5312/2023)

Hitesh Kothari Membership No. F6038 Certificate of Practice No. 26758 UDIN: F006038G001016256

Place: Mumbai Date: 14.08.2025





INDEPENDENT AUDITOR'S REPORT

To the Members of Phoenix Township Limited - Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying Standalone Financial Statements of PHOENIX TOWNSHIP LIMITED (the "Company"), which comprise the Balance Sheet as at March 31st, 2025, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date and a summary of significant accounting policies and other explanatory information (hereinafter referred to as the "Standalone Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Financial Statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31st, 2025 and its Profit, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Standalone Financial Statements in accordance with the Standards on Auditing ("SA"s) specified under section 143(10) of the Act, Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the Standalone Financial Statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance

with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the Standalone Financial Statements.

Information Other than the Standalone Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the consolidated Standalone Financial Statements. Standalone Financial Statements and our auditor's report thereon.

Our opinion on the Standalone Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Standalone Financial Statements, or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's and Board of Directors' Responsibilities for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Standalone Financial Statements that give a true and fair view of the financial position, financial performance, including other comprehensive





income, changes in equity and cash flows of the Company in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Financial Statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Financial Statements

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional

scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(1) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management and Board of Directors.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Standalone Financial Statements, including the disclosures, and whether the Standalone Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Standalone Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Standalone Financial Statements may be influenced. We consider





quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Standalone Financial Statements

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

- As required by the Companies (Auditor's Report) Order, 2020 (the "Order") issued by the Central Government in terms of Section 143(11) of the Act, we give in "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order.
- As required by Section 143(3) of the Act, based on our audit we report that:
- We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account.
- In our opinion, the aforesaid Financial Statements comply with the Ind AS specified under Section 133 of the Act.
- On the basis of the written representations received from the directors as on March 31, 2025 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2025 from being appointed as a director in terms of Section 164(2) of the Act.
- f) With respect to the adequacy of the internal financial

- controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure A". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting.
- With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
- As per explanation given to us by the Management of the Company, No litigation is pending against the Company which would impact its financial position as on 31st March, 2025.
- 2) The Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts.
- There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
- (a) The Management has represented that, to the best of its knowledge and beliefno funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (b) The Management has represented, that, to the best of its knowledge and beliefno funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;





- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- 3. As required by section 197(16) of the Act based on our audit, we report that the Company have paid remuneration to their respective directors during the year in accordance with the provisions of and limits/approval laid down under section 197 read with Schedule V to the Act.
- Based on our examination, which include test checks, the Company has used accounting software for maintaining its books of account for the Financials year ended March 31, 2025 which has a feature of recording audit trial (edit log) facility and the same has operated during the year for all material transaction recorded in the software. Further, during the course of our audit we did not come across any instance of the audit trial feature being tampered with.

As provision to Rule 3(1) of the Companies (Accounts) Rule, 2014 is applicable from April 1, 2023, reporting under rule 11(g) of the Companies (Audit and Auditor) Rules, 2014 on preservation of audit trial as per the statutory requirement for records retention is not applicable for the financials year ended March 31, 2025.

For M/s. Bhatter & Company **Chartered Accountants** Firm Registration No: 131092W

Sd/-Daulal H. Bhatter Membership No. 016937

Place: Mumbai Date: 23rd May 2025





ANNEXURE "A"

TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 1(f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of PHOENIX TOWNSHIP LIMITED of even date)

Report on the Internal Financial Controls Over Financial Reporting under Clause (i) of subsection 3 of Section 143 of the Companies Act, 2013 (the "Act")

We have audited the internal financial controls over financial reporting of PHOENIX TOWNSHIP LIMITED (the "Company") as of March 31, 2025 in conjunction with our audit of the standalone Ind AS Standalone Financial Statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Management of the Company is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the ICAI and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Standalone Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Standalone Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of





unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the Standalone Financial Statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2025, based on the criteria for internal financial control over financial reporting established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

For M/s. Bhatter & Company **Chartered Accountants** Firm Registration No: 131092W

Sd/-Daulal H. Bhatter Membership No. 016937

Place: Mumbai Date: 23rd May 2025





ANEXURE 'B'

TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 2 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of PHOENIX TOWNSHIP LIMITED of even date)

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit, we state that:

- In respect of the Company's Property, Plant and Equipment and Intangible Assets:
- (a) (A)The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of right-of-use assets.
- (b) The Company has a program of physical verification of Property, Plant and Equipment and right-of-use assets so to cover all the assets once every three years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the program, certain Property, Plant and Equipment were due for verification during the year and were physically verified by the Management during the year. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
- (c) The Company has not revalued any of its Property, Plant and Equipment (including right-of-use assets) and intangible assets during the year.
- (d) No proceedings have been initiated during the year or are pending against the Company as at March 31, 2025 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- ii. (a)The company has conducted physical verification of inventory as at balance sheet date.
- (b) The Company has not been sanctioned working capital limits in excess of Rs. five crores in aggregate from banks or financial institutions during any point of time of the year on the basis of security of current assets. Accordingly, the requirement to report on clause 3(ii)(b) of the Order is not applicable to the Company.

- iii. According to information and explanation given to us and on the basis of our examination of the records of the Company, The Company has not provided guarantee or security or granted any advance in the nature of loans, secured and unsecured, to Companies, firms, Limited Liability Partnership firm or any other parties during the period accordingly clause iii (a)(c)(d)(e) and (f) of the order is not applicable to the Company, as explained to us and on the basis of relevant records of the Company during the period the Company has made Investment in the deposit of the other companies.
- (b) As explained to us and on the basis of relevant records terms and condition of Investment made is not prejudicial to the interest of the Company.
- iv. The Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013 in respect of loans granted, investments made and guarantee and securities provided, as applicable.
- The Company has not accepted any deposit or amounts which are deemed to be deposits. Hence, reporting under clause 3(v) of the Order is not applicable.
- vi. The maintenance of cost records has not been specified by the Central Government under sub-section (1) of section 148 of the Companies Act, 2013 for the business activities carried out by the Company, Hence, reporting under clause (vi) of the Order is not applicable to the Company.
- vii. In respect of statutory dues:
- (a) In our opinion, the Company has generally been regular in depositing undisputed statutory dues, including Goods and Services tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, duty of Custom, duty of Excise, Value Added Tax, Cess and other material statutory dues applicable to it with the appropriate authorities.
 - There were no undisputed amounts payable in respect of Goods and Service tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, duty of Custom, duty of Excise, Value Added Tax, Cess and other material statutory dues in arrears as at March 31, 2025 for a period of more than six months from the date they became payable.
- (b) According to the information and explanation provided us, no undisputed amounts payable in respect of provident





- fund, Employees' state Insurance, Income tax, Sales Tax, Service Tax, Goods and Service Tax, Duty of Custom, Duty of Excise, Value Added Tax, Cess and other Statutory Dues were outstanding, at the year end, for a period of more than six month from the date they became payable.
- viii. According to information and explanation given to us and on the basis of the records of the Company, there were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- ix. a. The Company has not taken any loans or other borrowings from any lender. Hence reporting under clause 3(ix)(a) of the Order is not applicable.
- b. The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- The Company has not taken any term loan during the year and there are no outstanding term loans at the beginning of the year and hence, reporting under clause 3(ix)© of the Order is not applicable.
- On an overall examination of the Standalone Financial Statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- On an overall examination of the Standalone Financial Statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.
- f. The Company has not raised any loans during the year and hence reporting on clause 3(ix)(f) of the Order is not applicable.
- a. The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.
- b. During the year, the Company hasmade private placement of sharesand related requirement of section 42 and 62 of the Companies Act have complied with and during the year the company has not issued any convertible debentures (fully or partly or optionally).
- xi. a. No fraud by the Company and no material fraud on the

- Company has been noticed or reported during the year.
- According to the information and explanation given to us, no report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.
- As per Management Representation the has not received any whistle blower complaints during the year and hence clause 3(xi)@ is not applicable to the Company.
- xii. The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
- xiii. In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the Standalone Financial Statements as required by the applicable accounting standards.
- xiv. (a) In our opinion the Company has an adequate internal audit system commensurate with the size and the nature of its business.
- (b) We have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.
- xv. In our opinion during the year the Company has not entered into any non-cash transactions with its Directors or persons connected with its directors and hence, provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi. (a) In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi)(a) and (b) of the Order is not applicable.
- (c) In our opinion, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under clause 3(xvi)(d) of the Order is not applicable.
- xvii. The Company has incurred cash losses of Rs0 in the current andRs 0 in the immediately preceding financial year.





- xviii. There has been no resignation of the statutory auditors of the Company during the year.
- xix. On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the Standalone Financial Statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- xx. As per section 135 of the Companies Act 2013, the company is not liable to contribute toward CSR, accordingly clause 3(xx)(a)(b) of the order is not applicable to the Company.

For M/s. Bhatter & Company Chartered Accountants Firm Registration No: 131092W

Sd/-Daulal H. Bhatter Membership No. 016937

Place: Mumbai Date: 23rd May 2025



Standalone Balance Sheet as at March 31, 2025

(Rs. in Lacs)

Particulars	Notes	As at March 31, 2025	As at March 31, 2024
ASSETS			
Non-Current Assets			
Property, Plant and Equipment	2	1,769.7	1,621.11
Capital Work in Progress	85	738.6	408.68
Intangible assets	3	116.5	118.98
Financial Assets	57		100200000
Non Current Investments	4 5 6	698.9	194,49
Other financial assets	5	136.8	139.33
Other non-current assets	6	30,823.6	19,138.23
Total Non- Current Assets	8 3	34,284.2	21,620.82
Current Assets			
Inventories	7	14.8	17.61
Financial Assets			
Trade receivables	- 8	153.2	123.68
Current Investments	9	716.3	2,325.50
Cash and cash equivalents	10	1.715.9	106.02
Bank balances other than cash & cash equivalents	11	480.80	5.61
Other financial assets	12		18350
Other current assets	13	91.9	267.61
Total Current Assets	5.504	3,172.9	2,846.03
Total Assets		37,457.1	24,466.85
EQUITY AND LIABILITIES			
EQUITY & LIABILITIES			
Share capital	14	2,623.7	2,168.09
Other Equity	15	32,383.5	19,916.55
	1	35,007.1	22,084.64
LIABILITIES	1 1		1
Non-current liabilities			
Deferred tax liabilities (net)	16	244.1	245.65
Long Term Borrowings	17	851.7	916.62
Other Financial Liabilites	22	124.97	125.94
Total Non-Current liabilities		1,220.7	1,288.21
Current liabilities	1		
Financial Liabilities	1		
Short Term Borrowings	18	660.0	597.23
Trade payables	19	219.1	218.97
Other current liabilities	20	105.1	108.12
Provisions	21	244.0	168.71
Other Financial Liabilites	22	0.97	0.97
Total Current liabilities		1,229.3	1,094.00
Total Equity & Liabilities		37,457.1	24,466,85

The accompanying notes form an integral part of the financial statements. As per our report of even date attached

For Bhatter & Co Chartered Accountants

Firm Registration No: 131092W

Sd/-D. H. Bhatter Proprietor Membership No. 16937

Place: Mumbai Date: 23rd May, 2025 For and on behalf of the Board

Sd/-Samit P. Hede Managing Director DIN No.: 014116899 Sd/-

Sd/-Shibanee M. Harlalka Director DIN No.: 00507607 Sd/-Mansi Thakkar Deepak Pednekar Chief Financial Officer Company Secretry



Standalone Statement of Profit and Loss for the period ended Mrach 31, 2025

(Rs. in Lacs)

Particulars	Notes	Year ended March 31, 2025	Year ended March 31, 2024
INCOME			
Revenue from operations	23	2,859.1	2,747.07
Other income	24	652.5	207.37
Total income		3,511.6	2,954.44
EXPENSES	errens	380-000-82	
Cost of Operations	25	757.7	831.06
Changes in inventories of finished goods, work in			
process and stock in trade	26		
Employee benefits expense	27	758.5	610.87
Finance costs	28	164.9	148.38
Depreciation and amortisation expense	29	182.9	195.98
Other expenses	30	965.3	919.17
Total expenses		2,829.3	2,705.46
Profit / (loss) before Exceptional item for the year		682.3	248.98
Exceptional Items- Note no 32	32	5,065.4	19,468.20
Less : Tax expenses	2000	FOREST COMMON AND	
- Current tax	30	143.7	62.24
- Short /(excess) provision of earlier years			
- Deferred tax	1 1	-1.6	12.09
Total tax expense		142.1	74.33
Profit / (loss) before Exceptional item for the year		915864625	
Profit / (loss) for the year		5,605.6	19,642.84
Other Comprehensive Income			
Items that will not be reclassified subsequently to profit or loss		83	- 6
Reimbursement of employee defined benefit obligation		- 53	#1
Income tax relating to items that will not be reclassified to prof	it or loss		
		5,605.6	19,642.84
Total comprehensive income for the year			
Earnings per equity share	31		
Nominal value of share Rs.10 : Basic	5.01	40.09	140.47
: Diluted		40.09	140.47

As per our report of even date attached

For Bhatter & Co Chartered Accountants

Firm Registration No: 131092W

Sd/-D. H. Bhatter

Proprietor Membership No. 16937

Place: Mumbai Date: 23rd May, 2025 For and on behalf of the Board

Sd/-Samit P. Hede Managing Director

DIN No.: 014116899

Sd/-Deepak Pednekar Chief Financial Officer Sd/-Shibanee M. Harlalka

Director

DIN No.: 00507607

Sd/-Mansi Thakkar Company Secretry



Standalone Statement of Cash flows for the half year ended 31st March 2025

(Rs. in Lacs)

	As at March 31, 2025	As at March 31, 2024
Operating activities		
Net Profit/(Loss) before Tax	5,747.7	19,717.2
Adjustments to reconcile profit before tax to net cash inflow from operating activ	ities	
Finance Cost	164.9	148.4
Depreciation	182.9	196.0
Unrealised Income on Mutual Fund	1888773	2000
Provision for Doubtful Debts		
Interest Income	0.5	0.1
Loss/ (Profit) on sale of non-current investments	1,000	1,35,50
Credit Balance Written Back (Net)	2.1	2.1
Credit Diffusion (Tittell Duck (Tree)	6,098.1	20,061.7
Working capital adjustments:-	0,070.1	20,001.7
(Increase) / Decrease in Inventories	2.8	(5.0)
(Increase) / Decrease in Other Loans and advances	(11,682.9)	(17,275.9)
(Increase) / Decrease in Other current assets	175.7	(223.1)
(Increase) / Decrease in Trade and other Receivables	(29.5)	(49.0)
Increase / Decrease in Fraue and other Receivables	(68.4)	(7.2)
	0.1	(56.7)
Increase /(Decrease) in Trade Payables Increase/(Decrease) in Other Current Liabilties & Provisions	100000	
	(3.0)	(6.2)
Increase/(Decrease) in Short Term Borrowing	62.8	110.9
	(5,444.3)	2,549.5
Income taxes paid	(143.7)	(62.2)
Net cash flow from operating activities	(5,588.0)	2,487.3
Investing activities		2.00.000.000
Purchase of property, plant and equipment	(580.0)	251.4
(Purchase)/Sale of Investments	1,609.1	(2,282.1)
Changes in Non Current Investments	(504.4)	(97.0)
Changes in Other financial assets	(1.0)	(0.9)
Interest Income	(0.5)	(0.1)
Net cash flow used in investing activities	523.2	(2,128.7)
Financing activities		
Defered tax Liabilities	(1.6)	12.1
Change in Share Capital	455.6	(A.000)
Change in Reserve	866.3	
Short Term Borrowings	(65.0)	(141.6)
Interest paid	(164.9)	(148.4)
Net cash flow from financing activities	1,090.5	(277.9)
The Cash how from Mancing activities	1,070/3	(4713)
Increase in cash and cash equivalents	(3,974.28)	80.62
Cash and cash equivalents at the beginning of the year (Note 10)	111,63	31.00
Cash and cash equivalents at the end of the year (Note 10)	2,196.7	111.6

The accompanying notes are an integral part of this standalone financial statements

Note: The cash flow statement has been prepared under the indirect method as set out in Indian Accounting Standard (Ind AS 7) statement of cash flows.

As per our report of even date attached

For Bhatter & Co

Chartered Accountants

Firm Registration No: 131092W

For and on behalf of the Board

Sd/-D. H. Bhatter Proprietor Membership No. 16937

Place: Mumbai Date: 23rd May, 2025

UDIN: 25016937BMISXL7930

Sd/-Samit P. Hede Managing Director DIN No.: 014116899 Sd/-Deepak Pednekar

Chief Financial Officer

Shibanee M. Harlalka Director DIN No.: 00507607 Sd/-

Mansi Thakkar Company Secretry

Sd/-





PHOENIX TOWNSHIP LIMITED

Accompanying notes to the Standalone financial statements for the year ended 31st March 2025

Note 1 : SIGNIFICANT ACCOUNTING POLICIES

I. Company Overview

PHOENIX TOWNSHIP LIMITED (the company) is a Public limited company incorporated on 10/02/1993 under the provisions of The Indian Companies Act, 1956 having Corporate Identity Number (CIN) L67190GA1993PLC001327. Its shares are listed in Bombay stock exchange. The Registered office is situated at Panjim in the state of Goa. The company is engaged in providing Services relating to hotel business.

II. Significant accounting policies:

i) Basis of Preparation and Presentation:

Compliance with Ind AS

The financial statements have been prepared to comply in all material respects with the Indian Accounting Standard ('Ind AS') notified under section 133 of the Companies Act, 2013 read together with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) Amendment Rules, 2016 issued by the Ministry of Corporate Affairs, except additional disclosures required by the Companies Act 2013.

The financial statements are based on the classification provisions contained in Ind AS 1, 'Presentation of Financial Statements' and division II of schedule III of the Companies Act 2013. Further, for the purpose of clarity, various items are aggregated in statement of profit and loss and balance sheet. Nonetheless, these items are disaggregated separately in the notes to the financial statements, where applicable or required.

All assets and liabilities have been classified as current or non-current as per the Company's operating cycle and other criteria set out in Schedule III to the Companies Act, 2013. Based on the nature of products and the time between acquisition of assets for processing and their realization in cash and cash equivalents, the Company has ascertained its operating cycle as 12 months for the purpose of current or non-current classification of assets and liabilities.

Authorisation of Financial Statements:

The Financial Statements were authorized for issue in accordance with a resolution of the directors on 23rdMay,2025

ii) Use of Estimates and Judgments:

The preparation of the financial statements of the Company in accordance with Indian Accounting Standards (Ind-AS) requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities and the accompanying disclosures along with contingent liabilities at the date of the financial statements. These estimates are based upon management's best knowledge of current events and actions; however uncertainty about these assumptions and estimates could result in outcomes that may require adjustment to the carrying amounts of assets or liabilities in future periods. Appropriate revisions in estimates are made as management becomes aware of changes in circumstances surrounding the estimates. Revisions in estimates are recognized prospectively in the financial statements in the period in which the estimates are revised in any future periods affected.

iii) Fair Value Measurement:

The Company measures certain financial instruments at fair value at each reporting date. Certain accounting policies and disclosures require the measurement of fair values, for both financial and non-financial asset and liabilities.

The Company used valuation techniques, which were appropriate in circumstances and for which sufficient data were available considering the expected loss/ profit in case of financial assets or liabilities.

iv) Revenue Recognition

Revenue is recognized to the extent it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment,

Revenue in respect of export sales is recognised on shipment of products.

Interest income is recognized using Effective Interest Rate (EIR) method.

Dividend Income on Investments is accounted for when the right to receive the payment is established.

v) Inventories

Inventories of Raw Materials, Finished Goods, Semi-Finished Goods, Accessories and Packing Materials are valued at cost or net realizable value, whichever is lower. Goods in transit are valued at cost or net realizable value,





whichever is lower. Cost comprises of all cost of purchases, cost of conversion and other costs incurred in bringing the inventory to their present location and conditions. Cost is arrived at on Weighted Average basis.

vi) Property, plant and equipment

Freehold land is carried at historical cost. Property, plant and equipment is carried at the cost of acquisition or construction and depreciated over its estimated useful life. An impairment loss is recognized in addition if an asset's recoverable amount falls below its carrying amount.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it meets the asset recognition criteria as per Ind AS 16 - Property, Plant and Equipment.

Significant asset components with different useful lives are accounted for and depreciated separately.

If there are indications that an individual item of property, plant and equipment may be impaired, the recoverable amount is compared to the carrying amount. The recoverable amount is the higher of an asset's fair value less costs to sell and its value in use. If the recoverable amount is less than the carrying amount, an impairment loss is recognized for the difference. If the reasons for a previously recognized impairment loss no longer apply, the impairment loss is reversed provided that the reversal does not exceed the carrying amount that would have been determined (net of depreciation) had no impairment loss been recognized for the asset in prior years.

ii) Intangible Assets

Intangible assets acquired are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses, if any.

Intangible Assets are amortized on a systematic basis over its useful life on straight line basis and the amortization for each period will be recognized as an expense.

viii) Depreciation

Depreciation on Plant, Property and Equipment has been provided based on the useful life of the assets as prescribed in Schedule II of the Companies Act, 2013.

Depreciation methods, useful lives and residual values are reviewed at each reporting date.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment. Subsequent expenditure relating to property, plant and equipment is capitalized only when it is probable that future economic benefits associated with these will flow to the Company and the cost of the item can be measured reliably. Repairs and maintenance costs are recognized in the statement of profit and loss when incurred. The cost and related accumulated depreciation are eliminated from the financial statements upon sale or disposition of the asset and the resultant gains or losses are recognized in the statement of profit and loss.

ix) Borrowing costs

Borrowing costs consist of interest and other costs incurred in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

Borrowing costs that are attributable to the acquisition or construction of qualifying assets (i.e. an asset that necessarily takes a substantial period of time to get ready for its intended use) are capitalized as a part of the cost of such assets. All other borrowing costs are charged to the Statement of Profit & Loss.

x) Taxes on Income

Income tax expense comprises current tax expense and the net change in the deferred tax asset or liability during the year. Current and deferred tax are recognized in the statement of profit and loss, except when they relate to items that are recognized in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognized in other comprehensive income or directly in equity, respectively.

Current Income Tax

Current income tax for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities based on the taxable income for that period. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the balance sheet date.

Current tax assets and liabilities are offset only if, the Company:

- has a legally enforceable right to set off the recognized amounts; and
- intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.





b) Deferred Income Tax

Deferred tax is recognized for the future tax consequences of deductible temporary differences between the carrying values of assets and liabilities and their respective tax bases at the reporting date, using the tax rates and laws that are enacted or substantively enacted as on reporting date.

Deferred tax assets are recognized to the extent that it is probable that future taxable income will be available against which the deductible temporary differences, unused tax losses and credits can be utilized.

Deferred tax assets and liabilities are offset only if:

- Entity has a legally enforceable right to set off current tax assets against current tax liabilities; and
- Deferred tax assets and the deferred tax liabilities relate to the income taxes levied by the same taxation authority.

xi) Leases

Lease payments under operating leases are recognized as an expense on a straight line basis in the statement of profit and loss over the lease term except where the lease payments are structured to increase in line with expected general inflation.

For arrangements entered into prior to 1 April 2015, the Company has determined whether the arrangement contain lease on the basis of facts and circumstances existing on the date of transition.

xii) Financial Assets:

a) Initial recognition and measurement

All financial assets (not measured subsequently at fair value through profit or loss) are recognised initially at fair value plus transaction costs that are attributable to the acquisition of the financial asset.

b) Subsequent measurement

Subsequent measurement is determined with reference to the classification of the respective financial assets. The Company classifies financial assets as subsequently measured at amortised cost, fair value through other comprehensive income or fair value through profit or loss on the basis of its business model for managing the financial assets and the contractual cash flow characteristics of the financial asset.

(I) Debt instruments at amortised cost

A 'debt instrument' is measured at the amortised cost if both the following conditions are met:

The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and Contractual terms of the asset give rise on specified dates to eash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the Statement of Profit & Loss. The losses arising from impairment are recognised in the Statement of Profit & Loss.

(ii) Debt instruments at Fair value through Other Comprehensive Income (FVOCI)

A 'debt instrument' is measured at the fair value through other comprehensive income if both the following conditions are met:

- The asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets
- Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, these assets are subsequently measured at fair value. Interest income under effective interest method, foreign exchange gains and losses and impairment are recognised in the Statement of Profit & Loss. Other net gains and losses are recognised in other comprehensive Income.

(iii) Debt instruments at Fair value through profit or loss (FVTPL)

Fair value through profit or loss is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorisation as at amortised cost or as FVOCI, is classified as at FVTPL.

(iv) Equity investments

All equity investments in scope of Ind-AS 109 are measured





at fair value. Equity instruments which are held for trading are classified as at FVTPL. For all other equity instruments, the Company decides to classify the same either as at FVOCI or FVTPL. The Company makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

For equity instruments classified as FVOCI, all fair value changes on the instrument, excluding dividends, are recognized in other comprehensive income (OCI).

Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the Statement of Profit & Loss.

c) Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the Company's Balance Sheet) when.

The rights to receive cash flows from the asset have expired, or The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either:

- The Company has transferred substantially all the risks and rewards of the asset, or
- The Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

On de-recognition, any gains or losses on all debt instruments and equity instruments (measured at FVTPL) are recognised in the Statement of Profit & Loss. Accumulated gains or losses on equity instruments measured at FVOCI are never reclassified to the Statement of Profit & Loss.

d) Impairment of financial assets

In accordance with Ind-AS 109, the Company applies Expected Credit Loss ("ECL") model for measurement and recognition of impairment loss on the financial assets measured at amortised cost.

Loss allowances on trade receivables are measured following the 'simplified approach' at an amount equal to the lifetime ECL at each reporting date. In respect of other financial assets measured at amortised cost, the loss allowance is measured at 12 month ECL for financial assets with low credit risk at the reporting date and there is a significant deterioration in the credit risk since initial

recognition of the asset.

xiii) Financial Liabilities:

a) Initial recognition and measurement

All financial liabilities are recognised initially at fair value net of transaction costs that are attributable to the respective liabilities.

b) Subsequent measurement

Subsequent measurement is determined with reference to the classification of the respective financial liabilities. The Company classifies all financial liabilities as subsequently measured at amortised cost, except for financial liabilities at fair value through profit or loss.

(i) Financial Liabilities at fair value through profit or loss (FVTPL)

A financial liability is classified as at fair value through profit or loss if it is classified as held-for-trading or is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and changes therein, including any interest expense, are recognised in Statement of Profit &

(ii) Financial Liabilities measured at amortised cost

After initial recognition, financial liabilities other than those which are classified as fair value through profit or loss are subsequently measured at amortised cost using the effective interest rate method ("EIR").

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the Statement of Profit & Loss.

c) Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit & Loss.

xiv) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net





amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

xv) Fair value of financial instruments

In determining the fair value of its financial instruments, the Company uses following hierarchy and assumptions that are based on market conditions and risks existing at each reporting date.

Fair value hierarchy:

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

xvi) Financial guarantees

Financial guarantee contracts issued by the Corporation are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of the debt instrument, Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS 109 and the fair value initially recognised less cumulative amortisation.

xvii) Cash & Cash Equivalents

The Company considers all highly liquid financial instruments, which are readily convertible into known amounts of cash that are subject to an insignificant risk of change in value and having original maturities of three months or less from the date of purchase, to be cash equivalents.

Cash and cash equivalents comprise cash on hand and in banks and demand deposits with banks which can be withdrawn at any time without prior notice or penalty on the principal. Bank overdrafts are shown within borrowings in current liabilities in the balance sheet.

xviii) Employee Benefits

Short term employee benefits:

All employee benefits payable wholly within twelve months of rendering the service are classified as short-term employee benefits. These benefits include short term compensated absences such as paid annual leave. The undiscounted amount of short-term employee benefits expected to be paid in exchange for the services rendered by employees is recognized as an expense during the period. Benefits such as salaries and wages, etc. and the paid or expected cost of the incentives / miscellaneous welfare compensations / bonus / ex-gratia are recognised in the period in which the employee renders the related service.

Long term employee benefits:

Defined Contribution plans:

Company's periodical makes contribution to several vital funds and employee benefits insurances schemes its cost has been charged to the Statement of Profit and Loss of the year where such contributions to the respective funds are due or on accrual basis.

Such contribution are to the Employee's Provident fund Scheme, 1952 govern by regional provident funds commissioner, Maharashtra whereby Company's employee are obligation towards pension and retirement benefits are covered

Defined benefit plans:

Gratuity, which is a defined benefit plan, is accrued based on an independent actuarial valuation, which is done based on project unit credit method as at the balance sheet date. The Company recognizes the net obligation of a defined benefit plan in its balance sheet as an asset or liability. Gains and





losses through re-measurements of the net defined benefit liability/(asset) are recognized in other comprehensive income. In accordance with Ind AS, re-measurement gains and losses on defined benefit plans recognised in OCI are not be to be subsequently reclassified to statement of profit and loss. As required under Ind AS compliant Schedule III, the Company transfers it immediately to retained earnings.

xix) Events after Reporting date

Where events occurring after the Balance Sheet date provide evidence of conditions that existed at the end of the reporting period, the impact of such events is adjusted within the financial statements. Otherwise, events after the Balance Sheet date of material size or nature are only disclosed.

xx) Foreign Currency Transactions:

a) Functional and Presentation Currency:

The Financial Statements are presented in Indian rupees which is the functional currency for the Company. All amounts have been rounded off to the nearest lakh, unless otherwise indicated. Hence, the figures already reported for all the quarters during the year might not add up to the year figures reported in this statement.

Transactions and Balances

- Transactions denominated in foreign currency are normally accounted for at the exchange rate prevailing at the time of transaction.
- Monetary assets and Liabilities in foreign currency transactions remaining unsettled at the end of the yearare translated at the year-end rates and the corresponding effect is given to the statement of profit and loss.
- Exchange differences' arising on account of fluctuations in the rate of exchange is recognized in the statement of Profit & Loss.
- Exchange rate difference arising on account of conversion/translation of liabilities incurred for acquisition of Fixed Assets is recognized in the Statement of Profit & Loss.
- Non-monetary items are reported at the exchange rate at the date of transaction.

xxi) Impairment of Assets:

At each balance sheet date, the Company assesses

whether there is any indication that any property, plant and equipment and intangible assets with finite life may be impaired. If any such impairment exists, the recoverable amount of an asset is estimated to determine the extent of impairment, if any. Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Provisions: xxii)

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation.

Provisions are not discounted to present value and are determined based on best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

xxiii) Contingent Liabilities

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The Company does not recognize a contingent liability but discloses its existence in the condensed standalone financial statements.

xxiv) Earnings per Share

The basic earnings per share is computed by dividing the net profit attributable to equity shareholders for the period by the weighted average number of equity shares outstanding during the period.

The number of shares used in computing diluted earnings per share comprises the weighted average shares considered for deriving basic earnings per share, and also the weighted average number of equity shares which could be issued on the conversion of all dilutive potential equity shares.





xxv) Classification of Assets and Liabilities as Current and Non-Current:

All assets and liabilities are classified as current or noncurrent as per the Corporation's normal operating cycle (determined at 12 months) and other criteria set out in Schedule III of the Act.

xxvi) Cash Flows

Cash flows are reported using the indirect method, where by net profit before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities are segregated.

xxvii) Operating Segments

Operating segments are reported in a manner consistent with the internal reporting provided to Chief Operating Decision Maker (CODM).

The Company has identified its Managing Director as CODM which assesses the operational performance and position of the Company and makes strategic decisions.

xxviii) Recent accounting pronouncements

New and amended standards adopted by theCompany:

On June 18, 2021, MCA through a notification has notified Companies (Indian Accounting Standards) Amendment Rules, 2021. However those amendments do not have any impact on the financial statements of the Company.

New Standards or other amendments issued but not yet effective:

Ministry of Corporate Affairs ("MCA") notifies new standard or amendments to the existing standardsunder Companies (Indian Accounting Standards) Rules as issued from time to time.

On March 23, 2022, MCA amended the Companies (Indian Accounting Standards) Amendment Rules, 2022, applicable from April 1, 2022, Key amendments are as below:

Ind AS 16 - Property Plant and equipment-

The amendment clarifies that excess of net sale proceedsof items produced over the cost of testing, if any, shall not be recognised in the profit or loss but deducted from the directly attributable costs considered as part of cost of an item of property, plant, and equipment.

Ind AS 37 - Provisions, Contingent Liabilities and Contingent Assets -

The amendment specifies that the 'cost of fulfilling' a contract comprises the 'costs that relate directly to the contract. Costs that related directly to a contract can either be incremental costs of fulfilling that contract(examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfillingcontracts (an example would be the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract).

For Bhatter & Co Chartered Accountants Firm Registration No: 131092W

Sd/-D. H. Bhatter Proprietor Membership No. 16937

Place: Mumbai Date: 23rd May, 2025

UDIN: 25016937BMISXL7930

For and on behalf of the Board

Sd/-Samit P. Hede Managing Director DIN No.: 014116899 Sd/-Deepak Pednekar Chief Financial Officer

Sd/-Shibanee M. Harlalka Director DIN No.: 00507607 Sd/-Mansi Thakkar Company Secretry



Standalone Statement of Changes in Equity for the year ended March 31, 2025

(Rs. in Lacs)

EQUITY SHARE CAPITAL:	Balance as at 01" April, 2023	Changes in equity share capital during the year	Balance as at 01" April, 2024	Changes in equity share capital during the year	Balance as at 31" March, 2025
Share Application Money	0		0		866.3441
Paid up Capital (Refer Note 15)	2,168.087	124	2,168.087	455.588	2,623.675

OTHER EQUITY:	Reserves & Surplus							
Particulars	Securities Premium Reserve	Capital reserves	Retained Earnings	Other Comprehensive Income	Total			
Balance as at April 1, 2022	(*)	4.250	249.181	20.273	273.713			
Profit/Loss for the year			19,642.842		19,642.842			
Interim Dividend Paid		*	96		-			
Dividend Tax Paid on Interim Dividend			5	5	1			
Other Comprehensive Income:								
"Remeasurements of net defined								
benefit plans"		*	98					
Balance as at 31st March, 2023	0.0	4.250	19,892.022	20.273	19,916,555			
Securities Premium received	6,059,320				6,059,320			
Profit/Loss for the year	13.51	100	5,605.587		5,605.587			
Interim Dividend Paid	0.00	2	2	27	2			
Final Dividend paid during the year		5	(64.338)	50	(64.338)			
Share application Money received				866.344	866.344			
On issue during the year		8	*	-				
Other Comprehensive Income:	(2)	21	22	10	1			
"Remeasurements of net defined								
benefit plans"					2			
Balance as at 31st March, 2024	6,059,320	-	5,541.249	866.344	32,383.468			

The accompanying notes are an integral part of these financial statements

As per our report of even date attached

For Bhatter & Co Chartered Accountants

Firm Registration No: 131092W

Sd/-D. H Bhatter Partner

Membership No. 16937

Place: Mumbai Date: 23rd May, 2025

UDIN: 25016937BMISXL7930

For and on behalf of the Board

Sd/-Samit P. Hede Managing Director DIN No. 0141689 Sd/-

Deepak Pennekar Chief Financial Officer Sd/-

Shibanee Hartalka

Director

DIN No.: 00507607

NOTE 2 : Property, Plant and Equipment Following are the changes in the carrying value of property, plant and equipment for the year ended March 31, 2024:

(Rs. In Lacs)

								_	
PARTICULARS	Land & Site Development	Building	Plant and machinaries	Computers Equipments	Office Equipments	Vehicle	Furniture & Fixtures	W.L.P.	Total
Gross carrying value as of April 1, 2023	1,049.77	1,642.44	561.53	44.38	33.53	163.85	505,91	362.55	4,363.96
Additions		18.87	79.28		0.74	40.47	41.17	46.13	226.67
Deletions	477.80			- 5	9	*	4		477.80
Gross carrying value as of March 31, 2024	571.97	1,661.31	640.81	44.38	34.28	204.32	547.08	408.68	4,112.83
Accumulated depreciation as of April 1, 2023		898,04	457.42	41.47	23.84	77.41	391.37	-	1,889.56
Charge for the period	*	96.16	33.03	1.53	3.06	15.59	44.11	::	193.49
Deduction / Adjustments during the period		2		28	*	(4)	-	~	
Accumulated depreciation as of March 31, 2024	-	994,20	490.46	43.00	26.90	93.00	435.49	¥	2,083.04
Carrying value as of March 31, 2024	571.97	667.11	150.36	1.38	7.38	111.32	111.59	408.68	2,029.79

Note:

For Property, Plant & Equipment existing as on the date of transition to IND - AS, the Company has used Indian GAAP carrying value as deemed cost

2 (a) Capital Work in Progress

Particulars	Less than 1 year	1-2 years	2- 3 years	Total
Project in Progress	46.13	180.39	182	408.68
Other - Non Project CWIP				
Total	46.13	180.39	182.16	408.68



Following are the changes in the carrying value of property, plant and equipment for the year ended March 31, 2025:

PARTICULARS	Land & Site Development	Building	Plant and machinaries	Computers Equipments	Office Equipments	Vehicle	Furniture & Fixtures	W.I.P.	Total
Gross carrying value as of April 1, 2024	571.97	1,661.31	640.81	44.38	34.28	204.32	547.08	408.68	4,112.83
Additions		112.51	109.01	3.17	3.71	0.28	100.26	330.29	659.24
Deletions				-	3		- 1		
Gross carrying value as of March 31, 2025	571.97	1,773.82	749.82	47.55	37.98	204.60	647.34	738.98	4,772.07
Accumulated depreciation as of April 1, 2024		994,20	490.46	43.00	26.90	93.00	435.49	14	2,083.04
Charge for the period	-	98.73	17.84	1.55	3.06	18.40	40.80	=	180.40
Deduction / Adjustments during the period	=		-	2	~	541	920	54	
Accumulated depreciation as of March 31, 2025	9	1,092.93	508,30	44.56	29.96	111.40	476.29	- (4)	2,263.44
Carrying value as of March 31, 2025	571.97	680.89	241.53	2.99	8.02	93.20	171.05	738.98	2,508.63

Note:

For Property, Plant & Equipment existing as on the date of transition to IND - AS, the Company has used Indian GAAP carrying value as deemed cost

2 (a) Capital Work in Progress

Particulars	Less than 1 year	1-2 years	2- 3 years	Total
Project in Progress	330.29	46.13158748	362.550	738.98
Other - Non Project CWIP				
Total	330.29	46.13	362.55	738.98





NOTE 3 : Intangible assets Following are the changes in the carrying value of Intangible Assets for the year ended March 31, 2024:

Particulars	Goodwill	ROU Assets	Total
Gross carrying value as of April 1, 2023	49.02	129.86	178.88
Additions	5	5	100
Deletions		ži.	Je.
Gross carrying value as of March 31, 2024	49.02	129.86	178.88
Accumulated depreciation as of April 1, 2023 Charge for the period	49.02	8.39 2.49	57.41 2.49
Deduction / Adjustments during the period	T		
Accumulated depreciation as of March 31, 2024	49.02	10.88	59.89
Carrying value as of March 31, 2024	*	118.98	118.98

Following are the changes in the carrying value of Intangible Assets for the year ended March 31, 2025:

Particulars	Goodwill	ROU Assets	Total
Gross carrying value as of April 1, 2024	49.02	129.86	178.88
Additions	*	¥3	19
Deletions	□ ±	₩.	92
Gross carrying value as of March 31, 2025	49.02	129.86	178.88
Accumulated depreciation as of April 1, 2024 Charge for the period Deduction / Adjustments during the period	49.02	10.88 2.49	59.89 2.49
Accumulated depreciation as of March 31, 2025	49.02	13.36	62.38
Carrying value as of March 31, 2025	45.02	116.49	116.49





Accompanying Notes To Standalone Financial Statements for the year ended 31.03.2025

Financial Assets

NOTE 4: Non Current Investments

(Rs. in Lacs)

Particulars	As at 31.03.2025	As at 31.03.2024
Unquoted,Fully Paid Up		N HOEVINGS INVERED
Investment in Equity Shares		
Equity Share	3.15	3.15
Investment in Property	5.59	5.59
Investment withTrust	88.75	88.75
(Investment in Equity and Preferance share held as per Merger Scheme as per approved by court.)		
Investment in Subsidiary Company		
Green First Estate Private Limited	97.00	97.00
Investment in LLP	Sadden and the	2000, 375,0000
Palolem Resorts LLP	504.41	
	698.90	194.49

NOTE 5: Other financial assets

Particulars	As at 31.03.2025	As at 31.03.2024
Lease Deposit	113.00	113.00
Deposit for Leased Apt./Staff Accomodation	1.81	3,57
Deposit on empty bottles/others	-	0.12
Deposit against Gas Supply		1.00
Other Deposit	16.04	15,64
Deposit with GSPB	6.00	6.00
	136.85	139,33

NOTE 6: Other non-current assets

Particulars	As at 31.03.2025	As at 31.03.2024
Staff Advances	6.39	12.86
Advances of ZFL	139.50	139.5
Other Advances	1,051.01	1,113.9
Advance from Creditors/ Suppliers		1200000000
Advance Against Agricultural Land -Glacier Trade Private Limited *	9,361.56	2,126.0
Green First Estate Pvt Ltd - OCD *	15,246.00	15,746.0
Green First Estate Pvt Ltd -Consideration	5,019.16	,
	30,823.6	19,138.2

[&]quot;*Note No: 1: Advance for Purchase of Agricultural Land The Company has advanced funds to Glacier Trade Private Limited for the acquisition of agricultural land situated in Goa Velha, The land area measures 23,000 square meters. This advance is recorded as a non-current asset until the completion of the purchase transaction, in accordance with all legal formalities and the relevant statutory provisions."

^{*} Note No. 2: The Company has subscribed to 15,746 Optional Convertible Debentures (OCDs) issued by Green First Estate Private Limited, a wholly-owned subsidiary of Phoenix Township Limited. Each debenture has a face value of ?100,000, amounting to a total value of ?15,746 lakhs. The OCDs bear a nominal interest rate of 0.1% per annum. All legal formalities and applicable provisions of the relevant Acts have been duly complied with.

TIMITED STATEMENT MANAGER



NOTE 7 : Inventories (Valued at lower of cost or Net Realisable Value)

Particulars	As at 31.03.2025	As at 31.03.2024
Food & Beverges	10.34	11.86
Operating supplies	3.30	4.31
Printing & Stationery	0.94	1.23
Engineering supplies	0.25	0.21
	14.83	17.61

Note 8: Trade Receivables

Particulars	As at 31.03.2025	As at 31.03.2024
Unsecured, Considered Good Less than 6 Month Net Unsecured, Considered Doubtful Others Unsecured, Considered Doubtful Others Less: Provision for Bad Debts	153.21	123.68
Current Portion	153.21	123.68

Note: 8 (a) Trade Receivables (Advance From Customer)

Particulars	Less than 6 months	6 months - 1 year	1- 2 years	More than 3 years	Total
Undisputed Trade receivables – considered good	153,21				153.21
		50			53
Undisputed Trade Receivables – which have significant increase in credit risk					50
	- 3	- 2			
Undisputed Trade Receivables – credit impuired	es es		E.		29
2.2.0.000.000.000.000.000.000.000.000.0	×	43	160	×	200
Disputed Trade Receivables -considered good		¥3	160	÷	£
	*	85	100	*	83
Disputed Trade Receivables - which have significant increase in credit risk	8	#8	18		68
	ν,				83
Disputed Trade Receivables – credit impaired					5.
	8		-	-	
Total	153,21	23	100	2	153,21





Note 9: Current Investments

Particulars	As at 31.03.2025	As at 31.03.2024
Unquoted Investments Investments in Mutual Funds at fair value through Profit and loss* Mutual Fund	716.35	2,325.50
	716.35	2,325.50
Aggregate Value of Unquoted Investments	716.35	2,325.50

^{*}Represents lien marked against various funded and non-funded banking facilities.

Note 10: Cash And Cash Equivalents

Particulars	As at 31.03.2025	As at 31.03.2024
Balances with Banks in	470500E	100301420
-Rupees Current Accounts	1,646.79	42.73
-Foreign Currency Current Accounts	8	
Cash on Hand	69.06	63.29
	1,715.85	106.02

Note 11: Bank Balances Other Than Cash & Cash Equivalents

Particulars	As at 31.03.2025	As at 31.03.2024
Fixed deposits with original maturity of more than 3 to 12 months # Earmarked balances with banks Unpaid Dividend @	480.80	5.61
	480.80	5.61

[#] Include accured interest on bank deposits. lien marked against various funded and non-funded banking facilities.

Note 12: Other Financial Assets

(Unsecured, Considered Good)

Particulars	As at 31.03.2025	As at 31.03.2024
Security Deposit for Tender	-	
Corporate Fixed Deposit		37
Advances recoverable in cash or kind or for the value to be received	8.	22
		92

Note 13: Other Current Assets

Particulars	As at 31.03.2025	As at 31.03.2024
TCS Paid on Liqour Purchases/TDS Receivable Prepaid Expenses Service Tax/GST Input	69.97 2.03 19.89	244.75 2.53 20.33
	91.89	267.61





Note 14: Share Capital

Particulars	As at 31,03,2025	As at 31.03.2024
Authorised		
202.00 lakhs Equity Shares of Rs.10 each	2,120.0	2,020.0
78.00 lakhs Preference Share of Rs. 10 each	780.0	780.0
	2,634.0	2,800.0
Issued, Subscribed and Fully Paid Up		
139.84 lakhs Equity Shares of Rs.10 each fully Paid Up	1,85.4	1,398.4
76.97 lakhs Preference Shares of Rs.10 each fully Paid Up	769.7	769.7
	2,623.6	2,168.1

The Company issued Cumulative Redeemable Preference share @ 10/- each, which are redeemable after 6 years but before 15 years and will convert in Equity share only.

a) Reconciliation of shares outstanding at the beginning and at the end of the period

Particulars	As at 31	As at 31.03.2025		.03.2024
rardenary	No. in lakhs	Rs. in lakhs	No. in lakhs	Rs. in lakhs
Equity Shares				
At the beginning of the year	185.399	1,853.988	139.84	1,398.4
Issued during the year		14	740	93
Outstanding at the end of the year	185.399	1,853.988	139.84	1,398.4

b) Terms/rights attached to equity shares

The Company has only one class of equity shares having a par value of Rs. 10 per share. Each holder of equity share is entitled to one vote per share.

In the event of liquidation of the Company, the holder of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

c) Details of Shareholders holding more than 5% shares in the company:

Particulars	As at 31.03.2025		As at 31.03.2024		
raruculars	No.	% holding	No.	% holding	
Dr. Prafulla R. Hede	2	92	5	-	
Mr. Samit P. Hede	777,086	4.191	777,086	5.560	
Mrs. Shibanee M. Harlalka	1,541,447	10.497	1,541,447	11.020	
Hede Consultancy Company Pvt. Ltd.	2,242,880	17.686	2,242,880	16,040	
Jwala Investment & Trading Pvt.Ltd.	3,981,307	25,212	3,981,307	28.470	

d) Other Information





e) Promoter's Shareholding

SI. No.	Name of Promoter's	As at 31.	As at 31.03.2025 As at 31.03		03.2024
		No.	% holding	No.	% holding
1.	Hede Consultancy Company Pvt Ltd	3,278,880	17.69	2,242,880	16.04
2.	Hede Navigation Pvt.Ltd. (Iwala Investment & Trading Pvt.Ltd.)	4,674,307	25.21	3,981,307	28.47
3.	Glacier Trades Pvt Ltd	910,700	4.91	210,700	1.51
4.	Colaba Real Estate Private Limited	99,115	0.53	99,115	0.71
5.	Seema Arun Pawar	381,625	2.06	381,625	2.73
6.	Star Galaxy Trades Pvt Ltd	912,807	4.92	212,807	1.52
7,	Samit Prafulla Hede	777,086	4.19	777,086	5.56
8.	Shibani M Harlalka	1,946,190	10.50	1,946,190	13.91
	Total	12,980,710	70.02	9,851,710	70.44

f) Transfer/ Changes in Promoter's Shareholding

SI. No.	Name of Promoter's	As On Date No.of Shares held at the beginning of the year		ginning	Cumulative Shareholding during the year	
			No. of Shares	% of total shares of the company	No. of Shares	% of total shares of the compan
1.	Hede Consultancy Company Pvt Ltd					
	At the beginning of the year	01/04/2024	2,242,880	16.04	2,242,880	16.04
	Date wise Increase / Decrease in Promoters Share holding during the year		1,036,000	1.65	1,036,000	1.65
	At the End of the year	31/03/2025	3,278,880	17.69	3,278,880	17.69
2.	Hede Navigation Private Limited				Y	
	At the beginning of the year	01/04/2024	3,981,307	28,47	3,981,307	28.47
	Date wise Increase / Decrease in Promoters Share holding during the year		693,000	-3.26	693,000	-3.26
	At the End of the year	31/03/2025	4,674,307	25.21	4,674,307	25.21
3,	Glacier Trades Pvt Ltd					
	At the beginning of the year	01/04/2024	210,700	1.51	210,700	1.51
	Date wise Increase / Decrease in Promoters Share holding during the year		700,000	3.41	700,000	3.41
	At the End of the year	31/03/2025	910,700	4.91	910,700	4.91
4.	Colaba Real Estate Private Limited					
	At the beginning of the year	01/04/2024	99,115	0.71	99,115	0.71
	Date wise Increase / Decrease in Promoters Share holding during the year		-	-0.17	-	-0.17
	At the End of the year	31/03/2025	99,115	0.53	99,115	0.53
5.	Scema Arun Pawar					
	At the beginning of the year	01/04/2024	381,625	2.73	381,625	2.73
	Date wise Increase / Decrease in Promoters Share holding during the year		NIL	-0.67		-0.67
	At the End of the year	31/03/2025	25	2.06	381,625	2.06





SI. No.	Name of Promoter's		No.of Shares held at the beginning of the year		Cumulative Shareholding during the year	
			No. of Shares	% of total shares of the company	No. of Shares	% of total shares of the company
6,	Star Galaxy Trades Pvt Ltd					
	At the beginning of the year	01/04/2024	212,807	1.52	212,807	1.52
	Date wise Increase / Decrease in Promoters Share holding during the year		700,000	3.40	700,000	3.40
	At the End of the year	31/03/2025	912,807	4.92	912,807	4.92
7.	Samit Prafulla Hede					j
	At the beginning of the year	01/04/2024	777,086	5,56	777,086	5,56
	Date wise Increase / Decrease in Promoters Share holding during the year			-1.37	7	-1.37
	At the End of the year	31/03/2025	777,086	4.19	777,086	4.19
8.	Shibani M Harlalka					
	At the beginning of the year	01/04/2024	1,946,190	13.91	1,946,190	13.91
	Date wise Increase / Decrease in Promoters Share holding during the year			-3.41		-3.41
	At the End of the year	31/03/2025	1,946,190	10.50	1,946,190	10.50

Note 15: Other Equity

EQUITY SHARE CAPITAL :	Balance as at 01st April, 2023	snare	Balance as at 01st April, 2024	Changes in equity share capital during the year	Balance as at 31st March,2025
Paid up Capital (Refer Note 14)	2,168.087	54	2,168.087	465.9	2,634.0

OTHER EQUITY:		Rese	erves and Su	rplus	
Particulars	Securities Premium Reserve	Capital Reserve	Retained Earnings	Other Comprehensive Income	Total
Balance as at April 1, 2023	-	4.250	249,181	20.273	273.713
Profit/Loss for the year			19,642.842	000000000	19,642.842
Interim Dividend Paid				8	
Dividend Tax Paid on Interim Dividend	-				
Other Comprehensive Income:				, , ,	
"Remeasurements of net defined benefit plans"	-		-		
Balance as at 31st March, 2024		4.250	19,892.022	20.273	19,916,555
Securities Premium received	6,059.320				6,059.320
Profit/Loss for the year	-		5,605.587		5,605.587
Interim Dividend Paid	-			8	
Final Dividend paid during the year	-		(64.338)	- 5	(64.338)
Share application Money received				866.344	866.344
On issue during the year	-	-		50	
Other Comprehensive Income:		4		2	
"Remeasurements of net defined benefit plans"					
Balance as at 31st March, 2025	6,059,320	-	5,541.249	866.344	32,383.468





Particulars	As at 31.03.2025	As at 31.03.2024
Securities Premium		
Balance at the beginning and end of the period	6,059.32	
Other Reserves (Speacial Capital Incentive)		
Balance at the beginning and end of the period	866.34	
Surplus / (deficit) in the statement of profit and loss		
Balance at the beginning of the period	19,916.55	273,71
Add: Profit / (loss) for the year	5,605.59	19,642.84
0.04001.53.000 \$4.01 \$76040 \$160 \text{-0.410}\)	32,447.81	19,916.55
Less:	1 8 1	
Interim Dividend Paid		
Final Dividend Paid	(64.34)	
Provision for final Dividend payable		
Provision for Dividend Tax Paid on final Dividend payable		
Closing Balance	32,383.47	19,916.55
Remeasurements of net defined benefit plans		
Total	32,383.47	19,916.55

Nature and Purpose of Reserves

Securities Premium Reserve

Securities Premium Reserve is used to record the premium on issue of shares. The reserve is utilised in accordance with the provisions of the Act.

Capital Reserve

Capital reserve will be utilised in accordance with provision of the Act.

Retained Earnings

Retained Earnings represents surplus/accumulated earnings of the Company and are available for distribution to shareholders

Propose Dividend

The amount that can be distributed by the Company as dividends to its equity shareholders and prefrence shareholder is determined considering the requirements of the Companies Act, 2013 and the dividend distribution policy of the Company.

The Board of Directors of the Company at its meeting held on May 23rd, 2025 has recommended a final dividend of Rs 0.15 per equity share & Rs 0.10 per prefrence share (face value of Rs 10 each) for the financial year ended March 31, 2025. The dividend is subject to approval of the shareholders in the ensuing annual general meeting of the company...

Non Current Liabilities

Note 16: Deferred Tax liabilities (Net)

Particulars	As at 31.03.2025	As at 31.03.2024
Deferred Tax Liabilities		
Excess of net block of fixed assets as per books of accounts over		
net block for tax purpose	245.65	233.56
Add: Current year laibility	(1.59)	12.09
Deferred Tax Assets		
Provision for Expenses		
Remeasurements of net defined benefit plans		
Net Deferred Tax liability (a-b)	244.06	245.65
Deferred Tax Charge/(Credit) for the year	(1,59)	12.09



Note 17: Long Term Borrowings

Particulars	As at 31.03.2025	As at 31.03.2024
Daimler Financial Services India Pvt.Ltd2022	40,73	49.25
(Hypothecation of Motor Car, Moter Car Loan 69,20L @ Interest Rate 11.30% for a period of 7 years)	5-31/4,54	
NKGSB Loan	388.93	447.38
(Landed Property and Building Situated at Candolim, Term Loan of 8Cr @ Interest 10.50% p.a for a period of 10 years.	SAMESAGE V	
Drop Down Overdraft Facility from ICICI Bank Limited (DLOD)	395.28	389.17
(Landed Property and Building Situated at Candolim, and Personal Guarantee of Directors,		
Drop down overdraft facility of 5 Cr @ Interest 9.15% p.a for a period of 10 years.)		
NKGSB Auto Loan - 2058	7.417	8.55
(Hypothecation of valuele, Valuele Loan 10.15 Lakh @ Interest Rate 8.50% for a period of 7 years)		
NKGSB Auto Loan - 2059	11.50	13.28
(Hypothecation of vahicle, Vahicle Loan 15.76 Lakh @ Interest Rate 8.50% for a period of 7 years)		
NKGSB Auto Loan - 2060	7.82	9.00
(Hypothecation of vahicle, Vahicle Loan 10.76 Lakh @ Interest Rate 8.50% for a period of 7 years)		
	851.67	916.62

Note 17 A: Other Financial Liabilities

As at 31.03.2025	As at 31.03.2024
3,36	3.50
3.36	3.50
855.0	920.1
	31.03.2025 3.36





Note 18: Short Term Borrowings

Particulars	As at 31.03.2025	As at 31.03.2024
Working capital loans from banks		
Secured		
Working Capital Assistance Loan from NKGSB Banks	39	0.91
(Overdraft facility (OVPD) of Rs. 130L (Originally it was 30L) @ Interest rate 10% for indefinite period)		
Working Capital Assistance Loan from ICICI Bank	498.57	459.34
(Overdraft facility (OVPD) of Rs. 500L (@ Interest rate 9.15% for indefinite period)	15528-000	
Working Capital Assistance Loan from ICICI Bank- 2025	23.43	
(Overdraft facility (OVPD) of Rs. 100L (@ Interest rate 9.15% for indefinite period)	134,000,0	
Drop Down Overdraft Facility from ICICI Bank Limited (DLOD)	50.00	45.83
(Landed Property and Building Situated at Candolim, and Personal Guarantee of Directors,		
Drop down overdraft facility of 5 Cr @ Interest 9.15% p.a for a period of 10 years.)		
Daimler Financial Services India Pvt.Ltd2022	8.52	8.52
NKGSB Loan Term Loan	72.00	72.00
NKGSB Auto Loan - 2058	1.15	1.15
(Hypothecation of vahicle, Vahicle Loan 10.15 Lakh @ Interest Rate 8.50% for a period of 7 years)	1 4 7 7 7 7 7	
NKGSB Auto Loan - 2059	1.78	1.78
(Hypothecation of vahicle, Vahicle Loan 15.76 Lakh @ Interest Rate 8.50% for a period of 7 years) NKGSB Auto Loan - 2060	1.19	1:19
(Hypothecation of vahicle, Vahicle Loan 10.76 Lakh @ Interest Rate 8.50% for a period of 7 years)		
Un-Secured Loan		
Tata Capital Finance Limited	s	1.78
Tata Capital Finance Limited Covid -19	3	1.23
	656.63	593.73

Notes on Borrowing

Loan from Directors & Others are interest free loans and it is payable within the short span of time (i.e. within 2-3 years)

Note 19: Trade Payables

Particulars	As at 31.03.2025	As at 31.03.2024
Current		
Trade payables	219.10	218.97
	219.10	218.97

The Company had sought confirmation from the vendors whether they fall in the category of Micro, Small and Medium Enterprises. In view of insufficient information from suppliers regarding their status the amount due to Micro, Small and Medium Enterprises can not be ascertained.

TIMITED STATEMENT MANAGER



Note 19 (a): Trade Payable (Ageing)

Particulars	Less Than 1 year	1-2 years	2-3 years	More than 3 years	Total
MSME	1727	920	20	2	327
Others	186.04	23.14	9.92	-	219.10
Disputed dues - MSME			-	· ·	973
Disputed dues - Others	12	120		-	-
Total	186.04	23.14	9.92		219.10

Note 20: Other Current Liabilities

Particulars	As at 31.03.2025	As at 31.03.2024
Advances towards Compensation for use	11.08	11.51
Payables towards Cost of Soft Furnishing	1.68	1.75
Payables towards Legal Professional Fees.	3.02	3.14
Advance towards Customer Services	11.70	13.04
Security Deposit	***************************************	0.000
Duties & Taxes	24.58	42.78
Advance From Customer	24.09	16.63
Other Liabilities	29.00	19.27
	105.15	108.12

Note 21: Provisions

Particulars	As at 31.03.2025	As at 31.03.2024
Provision For Tax	116.77	78.92
Provision For Expenses	127.28	89.79
	244.05	168.71

Note 22: Other Financial Liabilites

Particulars	As at 31.03.2025	As at 31.03.2024
Non Current		
Lease Liability on ROU Assets	125.94	126.91
Current	-	
Lease Liability on ROU Assets	0.97	0.97
	124.97	125.94

Note 23: Revenue From Operations

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Revenue from operations		
Room Revenue	2,614.65	2,504.92
Food & Beverages	244.46	241.44
Other operating revenue		
Others		0.71
Gain on foreign exchange fluctuations (net)	2,859.11	2,747.07

TIMITED STATEMENT MANAGER



Note 24: Other Income

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Interest income on Bank deposits	0.52	0.14
Sale of SEIS License/ Interest Written Back		
Dividend-MF	2	0.01
Revenue from Shop Rental		20012003
Laundry Income	2.67	1.90
Foreign Exchange		
Telephone, Fax Etc.		
Revenue from Spa/Travel Desk	36.31	27.09
Miscellaneus Income	19.90	4.86
Agricultural Income	1.13	5.49
Scrap Sales	9.23	7.95
Banquet Rent	19.94	17.73
Profit on Sale of Mutual Fund	562.79	140.69
Profit on Sale of Equity Share	339335	1.50
	652.50	207.37

Note 25: Cost Of Operations

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Room Expenses.	453,96	607.29
Food & Beverages. Expenses	303.74	223.78
	757.70	831.06

Note 26: Changes In Inventories Of Finished Goods, Work In Process And Stock In Trade

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Opening Stocks		
-Stock in trade	-	12
		75
Less : Closing Stocks		
-Stock in trade	-	35
		17
	2.1	

Note 27 : Employee Benefits Expense

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Salaries, wages & bonus	559.80	444.51
Directors' remuneration	60.00	48.00
Workmen & staff welfare	138,70	118.36
	758.50	610.87

Note 28: Finance Costs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Interest expenses	164.86	148.38
	164.86	148.38





Note 29: Depreciation And Amortisation Expense

Particulars	Year ended 31.03,2025	Year ended 31.03.2024
Depreciation of Property, Plant & Equipment	180.40	193.49
Depreciation on Intangible Properties	2.49	2.49
	182.89	195.98

Note 30: Other Expenses

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Heat, Light & Power Expenses	171.04	174.83
Basic & Incentive Management Fees	4.21	5.51
Franchise Fees	165.37	123.02
Printing & Stationary	5.61	7.13
Legal & Professional Fees	50.74	44.80
Admn., Selling & Other Exp.	45.89	59.04
Postage, Telex & Courier	7.12	6.93
Provision for Bad Debts	5.00	5.5
Miscellaneous Exp.	2.68	1.13
Bank Charges	9.10	14.43
Lease Rent	2.72	- 1
Audit Fees	1.34	1.00
Business Promotion Expenses	23.04	10.42
Telephone, Fax & Internet Expenses	13.11	16.20
Travelling & Desk Expenses	81.41	34.65
Repairs & Maintenance	93.64	215.77
loss on sale of MF		08
Meeting Exp.	0,75	0.17
Commission & Brokerage	28.82	27.48
Advertisement Expenses	12.22	6.28
Insurance Charges	4.23	4.49
Sitting Fees	2.04	2.25
Freight & Handling	0.73	2.42
General Expenses	101.16	44.97
Spa and Parlor Exp	18.56	15.20
Incentive Management Fees	122.51	101.04
Prior Period Exp		
Divendend Expenses		
	965.33	919.17

Payment to Auditor

Particulars		Year ended 31.03.2024
Audit fees	1.00	1.00
Certification	0.30	
Others	0.50	
	1.80	1.00





Note 30 : Current Tax

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Tax Payable For the Year Short /(excess) provision of earlier years	143.73	62.24
Short (Caccas) provision of carnet years	143.73	62.24

Note 31 : Earnings Per Equity Share

In accordance with Indian Accounting Standard 33 - Earning Per Share, the computation of earning per share is set below:

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
.I) Weighted average number of Equity Shares of Re. 10 each		
a) Number of shares at the beginning of the year	139.8	139.8
b) Number of shares at the end of the period	185.4	139.8
c) Weighted average number of shares outstanding during the year	162.6	139.8
ii) Net Profit after tax available for equity shareholders	5,605.59	19,642.84
iii) Basic Earning Per Share	34.47	140.47
iv) Diluted Earning Per Share	34.47	140.47

Note: The Company does not have any dilutive potential equity shares. Consequently the basic and diluted earning per share of the Company remain the same.

Note 32: Exceptional Item

(Rs. in Lacs)

Particulars	31.03.2025	31.03.2024
Sale value of thivim Agricultural Land as per sale deed	5065.4	19,946.00
Cost of land as on date	0	477.80
Profit on sale of Agricultural Land of Thivim	5,065.40	19,468.20
During the current FY 2024-25, the Company received additional consideration amounting to ?50.65 crore on account of an increase in the effective land area transferred, which was previously occupied by electric poles. This adjustment pertained to the same parcel of agricultural land (measuring 316,600 sq. ft.) that was earlier sold to its wholly owned subsidiary, Green First Estate Private Limited.		
Last FY-2023-24 the Company Fixed Assets includes total agriculture land measuring 316600 sq ft situated at Villege Thivim Bardez Taluka Sub-District of Bardez, District of North Goa, State of Goa out of it 52,900 sq ft is mark as institutional land in the regional plan of GOA 2021, agriculture land is being used for agriculture purpose. During the year the Company has sold total agriculture land of 3,16,600 sq mtr to it fully owned subsidiary namely Green First Estate Private Limited by complying all legal formalities and applicable provision of relevant Act's.		
	5,065.40	19,468.20





Note 33: Ratio's (Rs. in Lacs)

Particulars	31.03.2025	31.03.2024
Debtors Turnover (in Times)		
Net Credit Sales	2,859.11	2,747.07
Average Accounts Receivable	138,45	161.05
Ratio	20.65	17.06
Inventory Turnover (in times)		
Cost of goods sold +	757.70	831.06
average inventory.	16.22	23.90
Ratio	46.71	34.78
Interest Coverage Ratio (in Times)		
EBIT	847.19	397.36
INTEREST EXPENSES	164.86	148.38
Ratio	5.14	2,68
Current Ratio (in Times)		
Current Assets /	3,172.94	2,846.03
Current Liabilities	1,229.26	1,094.00
Ratio	2.58	2.60
Debt Equity Ratio (in Times)		
Total Debt /	1,511.67	1,513.85
Shareholders' Equity	35,007.14	22,084.64
Ratio	0.04	0.07
Operating Profit Margin (%)EBIT +	847.19	397.36
Total revenue	3,511.61	2,954.44
Ratio	0.24	0.13
Net Profit Margin (%)		
Net Profit	538.60	174.64
Revenue	3,511.61	2,954.44
Ratio	0.15	0.06
Return to Net Worth (in %)		
Net Income /	538.60	174.64
Shareholders' Equity	35,007.14	22,084.64





(Rs. in Lacs)

Particulars	31.03.2025	31.03.2024
Ratio	0.02	0.01
Debt service coverage ratio (in times)		
Earnings available for debt service Debt service	1,030.08 322.93	593.34 386.70
Ratio	3.19	1.53
Trade payables turnover ratio (in times)		
Net credit purchases Average trade payables	432.27 328.52	441.34 385.18
Ratio	1.32	1.15
Return on capital employed (in %)		
Earning before interest and taxes Capital Employed	847.19 36,227.84	397.36 23,372.85
Ratio	0.02	0.02
Net capital turnover ratio (in times)		
Revenue from Operations Working Capital	2,859.11 1,943.68	2,747.07 1,752.03
Ratio	1.47	1.57

Note 33 (1): Contingent Liabilities

(Rs. in Lacs)

Contingent Liabilities not provided for :	31.03.2025	31.03.2024
a) Guarantee given by Banks on behalf of the Company	888	36
 GST liabilities / input tax credit (subject to reconcilation as per gst act and the amount is not ascertain) 	541	

Note 33 (2): Operating Leases

A. Leases as lessee
The Corporation enters into cancellable operating lease arrangements with one party. The lease rentals paid/received for the same are

i. Amounts recognised in profit or loss

Particulars	As at 31.03,2025	As at 31.03.2024
Lease Expenses		185

Initial direct costs incurred on these leasing transactions have been recognised in the Profit and Loss Account.





Note 34: Employee Benefit Expenses:

Post Employment Benefit Plans

Defined Contribution Scheme

The Company offers its employee's benefits under defined contribution plans in the form of provident fund and family pension fund. Provident Fund and Family Pension Fund cover substantially all regular employees. Contribution is paid during the year into separated funds under certain statutory/fiduciary type arrangements. Both the employees and the Company pay pre-determined contributions into the provident fund and pension fund. The Contribution is normally based on a certain proportion of the employee's salary.

A sum of Rs.37,41,679 /- (Previous Year Rs. Rs. 28,02,484 /-) has been charged to the profit and loss account in this respect, the components of which are tabulated below.

Contribution to provident fund and others:

Contribution to defined contribution plans	2024-2025 Amount (Rs.)	2023-2024 Amount (Rs.)
Provident fund	30.31	26.80
ESI	6.77	6.08
Labour Welfare Fund	0.34	0.42
Total	37.42	33.31

Defined benefit plans

Gratuity: In accordings with the applicable laws, the Company provides for the gratuity, a define retairement plan (the Gratuity Plan) Covering eligible employees. The gratuity plan provides for alum sum payment to vested employees on the retairement (subject to the completion of five years of continuation employment), death, incapaciation or termination of employment, that are based on the last drown salary and tenure of employment. Liabilities with regards to the gratuity plan are determined by actuarial valuation on the repoerting date and Company makes annual contribution to the gratuity fund administred by the life insurance companies under their respective laws.

Movement in plan assets and plan liability:

Particulars	Present Value of Obligation	Fair Value of Plan Assets	Net Amount
As at 1st April 2024	1		
Current service cost	13.65		13.65
Interest expense/(income)	1.94		1.94
Past service Cost		51	
Total amount recognised in profit or loss	15,58		15,58
Remeasurements			
Return on plan assets excluding amount included in net finance income		*	19
Actuarial (Gain)/ Loss arising from changes in the financial Assumption	1.14	2	1.14
Actuarial (Gain)/ Loss arising from experience adjustments	(6.63)	2:	(6.63)
Experience (gains)/losses		-	19
Total amount recognised in other comprehensive income	(5,49)		(5.49)
Contributions:		5	15
Employer	(-)	8	8
Plan participations			39
Benefit payments-	(A)	8	
As at 31st March, 2024	10.09	-	10.09

PHOENIX TOWNSHIP LIMITED



The net liability disclosed above relates to funded and unfunded plans are as follows:

Particulars	As on 31st March 2025	As on 31st March 2024
Present Value of Funded obligations Fair value of Plan Asstes	38.71	28.62
Deficit of funded plan	38.71	28.62
Unfunded plans		
Net (Assets)/ Liability Recognised	38.71	28.62

Post Employment benefits

Significant estimates actuarial assumptions and sensitivity

The Significant actuarial assumptions were as follows :	As on 31st March 2025	As on 31st March 2024
Discount rate	6.74%	6.97%
Attrition Rate (PS: 0 to 40)	3.80%	3.80%

Sensitivity Analysis

Impact on defined benefit obligation

Particulars	31st March 2025					
ssumptions Discount Rate			Salary Scalation ra			
Sensitivity Level	1% increase	1% increase 1% decrease		1% decrease		
Impact on defined benefit obligation	34.15	43.39	34.54			
	-					
Particulars		31st Ma	rch 2024			
Particulars Assumptions	Discount	Average vertex	SONE MANAGEM	nlation rate		
**************************************	Discount	Average vertex	SONE MANAGEM	alation rate		

Sensitivity analysis is determined based on the expected movement in liability if the assumptions were not proved to be true on different count.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the prior period.

Employee Benefit Obligations

The major categories of plants assets are as follows:

Particulars	As on 31st March 2025	As on 31st March 2024
Unquoteed Investments :	2	12
Gratuity Fund maintained by LIC of India	= = = = = = = = = = = = = = = = = = = =	82
Total		82





Note 35: Segment Reporting

(I) Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker ("CODM") of the Company. The CODM, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Managing Director Officer of the Company. The Company operates only in one Business Segment i.e. "Hotel Industry". All the business activity 10% or more of the total Tio of the company shall be stated in reportable Segments as per IndAS 108 "Operating Segments".

(Rs. in Lacs)

Nature of product or service	31st March 2025	31st March 2024
a) Hotel Operating -Room Sales	2,614.65	2,504.92
b) Food & Beverages	244.46	242.15
Total	2,859.11	2,747.07

(ii) The Company operates in one segment i.e. Hoteliering and within one geographical segment i.e. India

Note 36: Tax Expense

(a) Amounts recognised in Statement of Profit and Loss

(Rs. in Lacs)

Particulars	31st March 2025	31st March 2024
Current tax expense		
Current year	143.726	62.245
Deferred tax expense		
Short /(excess) provision of earlier years		
Origination and reversal of temporary differences	(1.589)	12.090
Tax expense recognised in the statement of profit and loss	142.137	74.335

(b) Amounts recognised in other comprehensive income

Particulars	31st March 2025			31st March 2024			
	Before tax	Tax (expense benefit)	Net of tax	Before tax	Tax (expense benefit)	Net of tax	
Items that will not be reclassified to profit or loss Remeasurements of the defined benefit plans	-			н			
F F	-	+	- 2	2			

(c) Reconciliation of effective tax rate

Particulars	31st March 2025	31st March 2024
Profit before tax	682.325	248.979
Tax using the Company's domestic tax rate (Current year 26.00% and Previous Year 26.00%)	170.581	62.245
Tax effect of :		0.000000
Tax effect on non-deductible/ (Deductible) expenses (Net)	(1.589)	12.090
Tax expense as per Statement of Profit & Loss	168.992	74.335
Effective tax rate	24.77%	31.55%





Movement in deferred tax balances

(Rs. in Lacs)

Particulars	Net balance as at April 01, 2024	Recognised in profit or loss	Recognised in OCI	Net Balance as at March 31, 2025	Deferred tax liability	Deferred tax asset
Deferred tax (Asset)/Liabilities Property, plant and equipment & Intangible assets Actuarial gain or loss on defined benefit plan	245.65	(1.589)	*	244.06	×	244,06
transferred to Other Comprehensive Income Expenses allowed for tax purpose that were part of profit & loss or vice versa	*	*	*	*	8	
Deferred tax (Asset)/Liabilities	245.646	(1.589)	-	244.06	12	244.06

Particulars	Net balance as at April 01, 2023	Recognised in profit or loss	Recognised in OCI	Net Balance as at March 31, 2024	Deferred tax liability	Deferred tax asset
Deferred tax (Asset)/Liabilities						
Property, plant and equipment & Intangible assets Actuarial gain or loss on defined benefit plan	233.556	12.090		245,646	*	245.646
transferred to Other Comprehensive Income Expenses allowed for tax purpose that were part					20	
of profit & loss or vice versa			2	32	2	24
Deferred tax (Asset)/Liabilities	233.556	12.090	0	245.646	2	245,646

Note 37: Disclosures On Related Party Transactions

List of Related Parties and Relationships:

a) Key Management Personnel/Promoter Directors

Name of related party	Relation
Dr. P. R.Hede	Chairman
Mr. Samit Hede	Managing Director
Dr. P. R.Hede -Mine Owner	Associate Firm
Green First Estate Private Limited	Subsidiary Company
Colaba Real Estate Pvt Ltd	Group Company
Hede Navigation Private Limited	Group Company
Star Galaxy Trades Pvt Ltd	Group Company
Glacier Trades Pvt Ltd	Group Company
Hede Consultancy Company Private Limited	Group Company
Palolem Resorts LLP	Group LLP
Rama Capfin Pvt. Ltd	Group Company



b) Transaction with Key managerial Personnel and Related Parties

(Rs. in Lacs)

		1135.11				
Particulars	Addition	Subtraction	Increase/ Decrease	Year ended 31.03.2025	Year ended 31.03.2024	
Director Remunaration Mr. Samit Hede	60.00		60,00	60.00	48.00	
Loan Taken Hede Nevigation Pvt. Ltd. (Formally known as Jwala Investment & Trading Pvt. Ltd.)	17.15	17.15	(17.15)	253	11.85	
LoanTaken Rama Capfin Pvt. Ltd.	1.47	1.47	(1.47)	(4)	2.04	
LoanTaken Hede Consultancy Company Pvt. Ltd.	21.25	21.25	(21.25)			
Advance for agricultural Land-Goa Velha Glacier Trades Pvt. Ltd.	7,235.60		2,125.96	9,361.56	2,125.96	
Sale of Agricultiral Land-Thivim Goa Green First Estate Private Limited	5,065.40		5,065.40	5,065,40	23	
0.1% Debenture Green First Estate Private Limited		500.00	(500,00)	15,246.00	15,746.00	
Investment in LLP Palolem Resort LLP	504.41		504.41	504.41		

Note 38: Other Disclosures Persunat To Schedule III

- 1. Traveling expenses includes Rs. 25.35 Lacs (previous year Rs. 31.92 Lacs) spent on Foreign Travel.
- 2. Earnings & Outflow in foreign currency (on accrual basis):-

(Rs. in Lacs)

Particulars	Year Ended 31" March 2025	Year Ended 31" March 2024
	Amt. in Lacs	Amt. in Lacs
EARNINGS	·	
Inflow / Earning in Foreign Cuurancy	127.090	127.090
Outflow / Expenses in Foreign Cuurancy	0.000	
TOTAL EARNINGS	127.090	127.090

Note 39: Financial instruments - Fair values and risk management

A. Accounting classification and fair values

"The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:"

Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities.

Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level 3: techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.





(Rs. in Lacs)

	-	-		Route	d through	Profit (& Loss	R	outed the	ough OC	1	Carri	ied at A	mortised	Cost	-
Financial Asset & Liabilities as at 31" March 2025	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total	Total		
Financial assets Investments - Mutual funds		716 240	716.348		716.348		716.348									716.35
- Munuar lunus			716.35	-	716.35		716.35				-	- 3				716.35
Other Assets	57	710.33	/10.35		710.33		710.35	8.5	- 2-			- 1	1			/10.30
Security Deposits	113.00		113.00								92			113.00	113.00	113.00
Trade receivables	110000		153.21				120				3.0			153.21	153.21	153.21
Cash and cash equivalents		1,715.85	1,715.85				~				(*)			1,715.85	1,715.85	1,715.85
Bank balances other than cash																
& cash equivalents		480.80	480.80				- 2				172			480.80	480.80	480.80
Other Advances		*					:#:				. 45			-		
	113.00	3,066.22	3,179.22		716.35	- e	716.35	:) ě	- 8		2,462.87	2,462.87	3,179.2
Financial liabilities																
Borrowings	851.67	656.63	1,508.30				~				26			1,508.30	1,508.30	1,508.30
Other Financial Liabilities	124.97	0.97	125.94											125.94	125.94	125.94
Trade Payables	X (4.50.005)	219.10	219.10				្							219.10	219,10	219.10
ALL THE SEARCH STATE OF TH	976.64	876.70	1,853.34		. 99	(10)	594	(*)	(a)	3.00	3.03	- 88	200	1,853.34	1,853.34	1,853.34

(Rs. in Lacs)

A. C. 41 SCHAROSCHOOT & TOUR CONTRACT	-		2000	Route	d through	Profit	& Loss	R	outed thr	ough OC	1	Carr	ed at	Amortised	Cost	-
Financial Asset & Liabilities as at 31" March 2024	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total	Total Amount		
Financial assets Investments						5	6 ×					i i	8			i.
- Mutual funds		2,325.50	2,325.50	2	2,325.50	- 2	2,325.50				0.60				ų.	2,325.50
		2,325.50	2,325.50	3	2,325.50		2,325.50	12.	7	0.5	1.0	8				2,325.50
Other Assets Security Deposits Trade receivables Cash and cash equivalents Bank balances other than cash & cash equivalents	113,00	123.68 106.02 5.61	113.00 123.68 106.02 5.61				88				3 2 5 6			113.00 123.68 106.02 5.61	113.00 123.68 106.02	113.00 123.68 106.02 5.61
Other Advances							- 85				2			8	2	63
	113.00	2,560.81	2,673.81	28	2,325.50	- 12	2,325.50	785	1821	20	328	20	76	348.31	348.31	2,673.81
Financial Sabilities Borrowings Other Financial Liabilities Trade Payables	916.62 125.94	597.23 0.97 218.97	1,513.85 126.91 218.97				22				20.8.00			1,513.85 126.91 218.97	1,513.85 1.26.91 218.97	1,513.85 126.91 218.97
	1,042.55	817,17	1,859.73							- 6				1,859.73	1,859.73	1,859.73



Note 40: Financial instruments - Fair values and risk management (continued)

Market risk

Market Risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk; currency risk, interest rate risk and other price risk.

Currency risk

The Company is exposed to currency risk on account of its operating and financing activities. The functional currency of the Company is Indian Rupee. Our foreign exposures are mainly denominated in U.S. dollars. The USD exchange rate has changed substantially in recent periods and may continue to fluctuate substantially in the future. The Company's business model incorporates assumptions on currency risks and ensures any exposure is covered through the normal business operations. This intent has been achieved in all years presented. The Company has put in place a Financial Risk Management Policy to Identify the most effective and efficient ways of managing the currency risks.

Exposure to currency risk

The currency profile of financial assets and financial liabilities as at March 31, 2024 and March 31, 2023 are as below:

(Foreign Currency in lacs)

31" March, 2024	USD	In Rs
Financial assets		
Trade receivables	3	
Net exposure for assets		
Financial liabilities		
Foreign Currency Borrowings (Including Current Maturities)		
Net exposure for liabilities		-
Net exposure (Assets - Liabilities)		

31st March, 2023	USD	In Rs
Financial assets		
Trade receivables		
Net exposure for assets		-
Financial liabilities		
Foreign Currency Borrowings (Including Current Maturities)	17	
Net exposure for liabilities	-	
Net exposure (Assets - Liabilities)		





Sensitivity Analysis

A reasonably possible strengthening / (weakening) of the Indian Rupee against US dollars at 31st March would have affected the measurement of financial instruments denominated in US dollars and affected profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact of forecast sales and purchases. In cases where the related foreign exchange fluctuation is capitalised to fixed assets or recognised directly in reserves, the impact indicated below may affect the Company's income statement over the remaining life of the related fixed assets or the remaining tenure of the borrowing respectively.

Profit or loss

Effect in INR (before tax)	Strengthening	Weatenine
Effect in INK (Before tax)	Strengthening	weakening
For the year ended 31st March, 2024		
5% movement		
USD	Ş.	
INR		
	-	

Profit or loss

Effect in INR (before tax)	Strengthening	Weakening
For the year ended 31" March, 2023		
5% movement		
USD	2	2
		_

(b) Particulars of hedged and unhedged foreign currency exposures at the reporting date

As at 31" March 2024

(Foreign Currency in lacs)

Particulars	USD	INR
Trade Receivables	-	-
Less: Foreign currency forward contracts (Sell)		
Unhedged Receivable	*	-
Trade Payables	· ·	2
Less: Foreign currency forward contracts (Buy)	9	
Unhedged Payable	[4]	

As at 31" March 2023

(Foreign Currency in lacs)

		9
Particulars	USD	INR
Trade Receivables	2	2
Less: Foreign currency forward contracts (Sell)	2	2
Unhedged Receivable	4	2
Borrowings		2
Less: Foreign currency forward contracts (Buy)	- 2	2
Unhedged Payable		2





Note 41 : Financial instruments - Fair values and risk management (continued)

Financial Risk Management Risk management framework

A wide range of risks may affect the Company's business and operational / financial performance. The risks that could have significant influence on the Company are market risk, credit risk and liquidity risk. The Company's Board of Directors reviews and sets out policies for managing these risks and monitors suitable actions taken by management to minimise potential adverse effects of such risks on the company's operational and financial performance.

Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's trade and other receivables, cash and cash equivalents and other bank balances. To manage this, the Company periodically assesses financial reliability of customers, taking into account the financial condition, current economic trends and analysis of historical bad debts and ageing of accounts receivable. The maximum exposure to credit risk in case of all the financial instuments covered below is resticted to their respective carrying amount.

(a) Trade receivables

The Company extends credit to customers in normal course of business. The Company considers factors such as credit track record in the market and past dealings with the Company for extension of credit to customers. The Company monitors the payment track record of the customers. Outstanding customer receivables are regularly monitored. The Company evaluates the concentration of risk with respect to trade receivables as low, as its customers are located in several jurisdictions and industries and operate in largely independent markets. The history of trade receivables shows a negligible provision for bad and doubtful debts. Therefore, the Company does not expect any material risk on account of non performance by any of the counterparties.

Credit risk in respect of trade and other receivables is managed through credit approvals, establishing credit limits and monitoring the creditworthiness of customers

to which the Company grants credit terms in the normal course of business.

The Company considers the probablity of default upon initial recognition of asset and whether there has been a significant increase in the credit risk on an ongoing basis through each reporting period. To assess whether there is a significant increase in credit risk the Company compares the risk of default occuring on assets as at the reporting date with the risk of default as at the date of initial recognition. It considers reasonable and supportive forwarding-looking information such as:

- Actual or expected significant adverse changes in business
- Actual or expected significant changes in the operating results of the counterparty
- iii) Financial or economic conditions that are expected to cause a significant change to the counterparties ability to meet its obligation
- iv) Significant imcrease in credit risk on other financial instruments of the same counterparty
- Significant changes in the value of the collateral supporting the obligation or in the quality of third party guarantees or credit enhancements

Financial assets are written off when there is a no reasonable expectations of recovery, such as a debtor failing to engage in a repayment plan with the Company. When loans or receivables have been written off, the Company continues to engage in enforcement activity to attemp to recover the receivable due. When recoverables are made, these are recognised as incone in the statement of profit and loss.

The Company measures the expected credit loss of trade receivebles and loan from individual customers based on historical trend, industry practices and the business environment in which the entity operates. Loss rates are based on actual credit loss experience and past trends. Based on the historical data, loss on collection of receivable is not material hence no additional provision considered.





Note 42: Financial instruments - Fair values and risk management (continued)

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risk through the impact of rate changes on interest-bearing liabilities and assets. The Company manages its interest rate risk by monitoring the movements in the market interest rates closely.

Exposure to interest rate risk

Company's interest rate risk arises primarily from borrowings. The interest rate profile of the Company's interest-bearing financial instruments is as follows.

(Rs. in Lacs)

Particulars	As at 31.03.2025	As at 31.03.2024
Borrowing bearing variable interest rate	656.63	597.23
Total of Variable Rate Financial Liabilities	656.63	597.23

Cash flow sensitivity analysis for variable-rate instruments

The sensitivity analysis below have been determined based on the exposure to interest rates for financial instruments at the end of the reporting year and the stipulated change taking place at the beginning of the financial year and held constant throughout the reporting period in the case of instruments that have floating rates. A 50 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates:

Cash flow sensitivity analysis (net)

Profit or loss

INR	50 bp increase	50 bp decrease
31st March 2025		2-86-0
Variable-rate loan instruments	(3.28)	3.28
Cash flow sensitivity (net)	(3.28)	3.28
31st March 2024		
Variable-rate loan instruments	2.99	2.99
Cash flow sensitivity (net)	2.99	2.99
	*	

Other Price Risk

The Company invests its surplus funds in various Equity and debt instruments . These comprise of mainly liquid schemes of mutual funds (liquid investments), Equity shares, Debentures and fixed deposits. This investments are susceptible to market price risk, mainly arising from changes in the interest rates or market yields which may impact the return and value of such investments. However due to the very short tenor of the underlying portfolio in the liquid schemes, these do not pose any significant price risk.





Note 43: Financial instruments - Fair values and risk management (continued)

Liquidity risk

Liquidity is defined as the risk that the Company will not be able to settle or meet its obligations on time or at a reasonable price. The Company's treasury department is responsible for liquidity, funding as well as settlement management. In addition, processes and policies related to such risks are overseen by senior management. Management monitors the Company's net liquidity position through rolling forecasts on the basis of expected cash flows.

The table below provides details regarding the contractual maturities of significant financial liabilities;

Maturity Analysis of Significant Financial Liabilities

(Rs. In Lacs)

31" March 2025	Total	Upto 1 year	1-5 years	More than 5 years
Current Borrowings	656.63	597.23	33	38
Trade and other payables	219.10	186.04	33	88
Other Financial Liabilities (Current & Non Current)	105.15	105.15		i i
31" March 2024	Total	Upto 1 year	1-5 years	More than 5 years
Current borrowings	597.23	597.23		- 3
Current borrowings Trade and other payables	597.23 218.96	597.23 175.55	43.41	34

Note 44: Capital Management

"For the purpose of the Company's capital management, capital includes issued equity capital and all other equity reserves attributable to the equity holders of the Company. The Company strives to safeguard its ability to continue as a going concern so that they can maximise returns for the shareholders and benefits for other stake holders. The aim to maintain an optimal capital structure and minimise cost of capital."

The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Company may return capital to shareholders, issue new shares or adjust the dividend payment to shareholders (if permitted). Consistent with others in the industry, the Company monitors its capital using the gearing ratio which is total debt divided by total capital plus total debt.

(Rs. In Lacs)

Particulars	As at 31.03.2025	As at 31.03.2024
Total Debt	1,511.67	1,513.85
Total Equity	35,007.14	22,084.64
Total debt to equity ratio (Gearing ratio)	0.04	0.63



Additional Notes to the Standalone Financial statement:-

- 1. The Company operates in one segment i.e. Hoteliering and within one geographical segment i.e. India.
- 2. Previous Year's figures have been regrouped / reclassified wherever necessary to correspond with the current years classification/disclosure

As per our report of even date attached

For Bhatter & Co Chartered Accountants

Firm Registration No: 131092W

For and on behalf of the Board

Sd/-D. H Bhatter Partner

Membership No. 16937

Place: Mumbai Date: 23rd May, 2025

UDIN: 25016937BMISXL7930

Sd/-Samit P. Hede Shibanee Harlalka Managing Director Director DIN No. 0141689 DIN No.: 00507607

Sd/-Sd/-Deepak Pennekar Mansi Thakkar Chief Financial Officer Company Secretry

Sd/-





INDEPENDENT AUDITOR'S REPORT

To the Members of Phoenix Township Limited - Report on the Audit of the Consolidated Financial Statements

Opinion

- We have audited the accompanying consolidated financial statements of Phoenix Township Limited ('the Holding Company') and its subsidiary (the Holding Company and its subsidiaries together referred to as 'the Group')as listed in Annexure A, which comprise the Consolidated Balance Sheet as at 31st March 2025, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Cash Flow Statement and the Consolidated Statement of Changes in Equity for the year then ended, and a summary of the significant accounting policies and other explanatory information.
- 2. In our opinion and to the best of our information and according to the explanations given to us and on the financial information of the subsidiarythe aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ('the Act') in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards ('Ind AS') specified under section 133 of the Act, read with the Companies (Indian Accounting Standards) Rules, 2015, and other accounting principles generally accepted in India of the consolidated state of affairs of the Group as at 31stMarch 2025, and their consolidated Profit (including other comprehensive income/loss), consolidated cash flows and the consolidated changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these

requirements and the Code of Ethics. We believe that the audit evidence we have obtained s sufficient and appropriate to provide a basis for our opinion.

Information other than the Consolidated Financial Statements and Auditor's Report thereon

The Holding Company's Board of Directors are responsible for the other information. The other information comprises the information included in the Directors' Report,but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

The Directors' Report is not made available to us at the date of this auditor's report. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

The accompanying consolidated financial statements have been approved by the Holding Company's Board of Directors. The Holding Company's Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated changes in equity and consolidated cash flows of the Group in accordance





with the Ind AS specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, and other accounting principles generally accepted in India. The Holding Company's Board of Directors are also responsible for ensuring accuracy of records including financial information considered necessary for the preparation of consolidated Ind AS financial statements. Further, in terms of the provisions of the Act the respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error. These financial statements have been used for the purpose of preparation of the consolidated financial statements by the Board of Directors of the Holding Company, as aforesaid.

- In preparing the consolidated financial statements, the respective Board of Directors of the companies included in the Group are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.
- 7. Those respective Board of Directors are also responsible for overseeing the financial reporting process of the companies included in the Group.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

8. Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

- As part of an audit in accordance with Standards on Auditing specified under section 143(10) of the Act we exercise professional judgment and maintain professional skepticism throughout the audit. We also:
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(I) of the Act we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Conclude on the appropriateness of Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Groupto continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However,

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future events or conditions may cause the Groupto cease to continue as a going concern; and

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information/ financial statements of the entities or business activities within the Group, to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of financial statements of such entities included in the financial statements, of which we are the independent auditors.
- We communicate with those charged with governance regarding, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Other Matter

11. The Consolidated financial statement includes the financial statements/ financial information of one Indian subsidiaries, whose financials statement reflect total assets of Rs 21,861 lakh as on 31st March, 2025, total Revenues is Nil and net cash flow of Rs -3.11 lakh for the period ended on that. The Financials statement have been audited by us.

Report on Other Legal and Regulatory Requirements

- 12. As required by section 197(16) of the Act based on our audit, we report that the Holding Company and one subsidiary company incorporated in India whose financial statements have been audited under the Act have paid remuneration to their respective directors during the year in accordance with the provisions of and limits/approval laid down under section 197 read with Schedule V to the Act. Accordingly, reporting under section 197(16) of the Act is not applicable in respect of such subsidiary companies.
- As required by clause (xxi) of paragraph 3 of Companies (Auditor's Report) Order, 2020 ('the Order') issued by the Central Government of India in terms of section 143(11)

- of the Act based on the consideration of the Order reports issued by us, we report that there are no qualifications or adverse remarks reported in the respective Order reports of such companies.
- 14. As required by section 143(3) of the Act, based on our audit andother financial information of the subsidiary incorporated in India whose financial statements have been audited by us under the Act, we report, to the extent applicable, that:
- We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit of the aforesaid consolidated financial statements;
- In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those group books.
- c) The consolidated financial statements dealt with by this report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements;
- In our opinion, the aforesaid consolidated financial statements comply with Ind AS specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015;
- e) On the basis of the written representations received from the directors of the Holding Company and its subsidiary companyand taken on record by the Board of Directors of the Holding Company and its subsidiary companies, respectively, none of the directors of the Group companies, are disqualified as on 31 March 2025 from being appointed as a director in terms of section 164(2) of the Act.
- f) With respect to the adequacy of the internal financial controls with reference to financial statements of the Holding Company, and its subsidiary companies covered under the Act, and the operating effectiveness of such controls, refer to our separate report in Annexure Bwherein we have expressed an unmodified opinion; and
- g) With respect to the other matters to be included in the Auditor's Report in accordance with rule 11 of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion and to the best of our information





and according to the explanations given to us.

- L As explained to us by the Management of the Company, no litigation is pending against the group which would impact its pending financial position as on 31st March, 2025
- The Holding Company, its subsidiary companies did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses as at 31 March 2025;
- iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Holding Company, and its subsidiary companies covered under the Act during the year ended 31 March 2025:
- iv. a. The respective managements of the Holding Company and its subsidiary companies incorporated in India whose financial statements have been audited under the Act, to the best of their knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or securities premium or any other sources or kind of funds) by the Holding Company or its subsidiary companies to or in any person(s) or entity(ies), including foreign entities ('the intermediaries'), with the understanding, whether recorded in writing or otherwise, that the intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding Company, or any such subsidiary companies ('the Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf the Ultimate Beneficiaries;
- b. The respective managements of the Holding Company and its subsidiary companies incorporated in India whose financial statements have been audited under the Act, no funds have been received by the Holding Company or its subsidiary companies from any person(s) or entity(ies), including foreign entities ('the Funding Parties'), with the understanding, whether recorded in writing or otherwise, that the Holding Company, or any such subsidiary companies shall, whether directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ('Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

- Based on such audit procedures performed by us, as considered reasonable and appropriate in the circumstances, nothing has come to ournotice that has caused us or the other auditors to believe that the management representations under sub-clauses (a) and (b) above contain any material misstatement.
- iv. The Holding Company and its subsidiary companies have not declared or paid any dividend during the year ended 31 March 2025.
- 15. Based on our examination which included test check, performed by us on the Company and its subsidiaries incorporated in India, except for the instances mentioned below, have used accounting software for maintaining their respective books of account for the financials year/period ended March 31st 2025, which has feature of recording audit trails (edit Log) facility and the same is operated throughout the year for all relevant transactions recorded in the software. Further, during the course of audit, we have not come across any instances of the audit trail feature being tampered with.

The financial statement of one foreign subsidiary have not been audited under the provisions of the Act, therefore, we are unable to comment on the reporting requirement under rule 11 (g) of the Companies (Audit and Auditors) Rules, 2014 in respect of these subsidiary.

For M/s. Bhatter & Company Chartered Accountants Firm Registration No: 131092W

Sd/-Daulal Bhatter Membership No. 016937

Place: Mumbai Date: 23rd May 2025

UDIN: 25016937BMISXK2447





"Annexure B"

Independent Auditor's Report on the internal financial controls with reference to financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ('the Act')

1. In conjunction with our audit of the consolidated financial statements of Phoenix Township Limited ('the Holding Company') and its subsidiaries (the Holding Company and its subsidiaries together referred to as 'the Group') and its associate as at and for the year ended 31 March 2025, we have audited the internal financial controls with reference to financial statements of the Holding Company and its subsidiary companies, which are companies covered under the Act, as at that date.

Responsibilities of Management and Those Charged with Governance for Internal Financial Controls

2. The respective Board of Directors of the Holding Company and its subsidiary companies, which are companies covered under the Act, are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of the Company's business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility for the Audit of the Internal Financial Controls with Reference to Financial Statements

- 3. Our responsibility is to express an opinion on the internal financial controls with reference to financial statements of the Holding Company and its subsidiary companies, as aforesaid, based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India ('ICAI') prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements, and the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting ('the Guidance Note') issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.
- 4. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements includes obtaining an understanding of such internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.
- 5. We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors





in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to financial statements of the Holding Company and its subsidiary companies as aforesaid.

Meaning of Internal Financial Controls with Reference to Financial Statements

6. A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with Reference to Financial Statements

7. Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not

be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

8. In our opinionand based on the consideration of the reports of the other auditors on internal financial controls with reference to financial statements of the subsidiary companies, the Holding Company and its subsidiary companies, which are companies covered under the Act, have in all material respects, adequate internal financial controls with reference to financial statements and such controls were operating effectively as at 31 March 2025, based on the internal financial controls with reference to the financial statements criteria established by the Holding Company and its subsidiary companies considering the essential components of internal control stated in the Guidance note issued by the ICAI.

For M/s. Bhatter & Company Chartered Accountants Firm Registration No: 131092W

Sd/-Daulal Bhatter Membership No. 016937

Place: Mumbai Date: 23rd May 2025

UDIN: 25016937BMISXK2447



Consolidated Balance Sheet as at March 31, 2025

(Rs. in Lacs)

Particulars	Notes	As at March 31, 2025	As at March 31, 202	
ASSETS				
Non-Current Assets				
Property, Plant and Equipment	2	1,769.7	1,621.11	
Capital Work in Progress		33,092.4	22,168.17	
Intangible assets	3	116.5	118.98	
Financial Assets	8 1		1700.8	
Non Current Investments	- 4	601.9	97.49	
Other financial assets	5 6	736.8	139.33	
Other non-current assets	6	30,823.6	19,138.23	
Total Non- Current Assets	8 1	67,140.9	43,283.31	
Current Assets				
Inventories	7	14.8	17.61	
Financial Assets	~		5-2/8/7/33	
Trade receivables	8	153.2	123.68	
Current Investments	9	716.3	2,325.50	
Cash and cash equivalents	10	2,543.4	207.65	
Bank balances other than cash & cash equivalents	11	480.8	5.61	
Other financial assets	12		Charles	
Other current assets	13	96.4	267.61	
Total Current Assets		4,005.0	2,947.66	
Total Assets		71,145.9	46,230.97	
EQUITY AND LIABILITIES				
EQUITY & LIABILITIES				
Share capital	14	2,623.7	2,168.09	
Other Equity	15	32,383.4	19,914.22	
Equity attributable to owner of the vcompany		35,007.1	22,082.31	
Non Controling Interest		3.0	3.00	
Total Equity		35,010.1	22,085,31	
LIABILITIES				
Non-current liabilities	\$1023	21g0+414	7027/2007	
Deferred tax liabilities (net)	16	244.1	245.65	
Long Term Borrowings	17	29,457.7	22,662.62	
Other Financial Liabilites	22	125.0	125.94	
Total Non-Current liabilities		29,826.7	23,034,21	
Current liabilities				
Financial Liabilities	25		20230	
Short Term Borrowings	18	5,679.2	597.23	
Trade payables	19	225.5	218.97	
Other current liabilities	20	158,1	108.12	
Provisions	21	245.4	186.16	
Other Financial Liabilites	22	1.0	0.97	
Total Current liabilities		6,309.1	1,111.45	
Total Equity & Liabilities		71,145.9	46,230.97	

The accompanying notes form an integral part of the financial statements As per our report of even date attached

For Bhatter & Co Chartered Accountants

Firm Registration No: 131092W

Sd/-D. H. Bhatter Proprietor Membership No. 16937

Place: Mumbai Date: 23rd May, 2025 UDIN: 25016937BMISXK2447 For and on behalf of the Board

Sd/-Samit P. Hede Managing Director DIN No.: 014116899 Sd/-Deepak Pednekar Chief Financial Officer Sd/-Shibanee M. Harlalka Director DIN No.: 00507607 Sd/-Mansi Thakkar

Mansi Thakkar Company Secretry



Consolidated Statement of Profit and Loss for the period ended Mrach 31, 2025

(Rs. in Lacs)

Particulars	Notes	Year ended March 31, 2025	Year ended March 31, 202
INCOME			
Revenue from operations	23	2,859.1	2,747.07
Other income	24	661.2	207.37
Total income	57000	3,520.3	2,954.44
EXPENSES			
Cost of Operations	25	757.7	831.06
Changes in inventories of finished goods, work in	590	- 254000 06	
process and stock in trade	26	I	
Employee benefits expense	27	758.5	610.87
Finance costs	28	164.9	148.38
Depreciation and amortisation expense	29	182.9	195.98
Other expenses	30	970.1	922.28
Total expenses		2,834.0	2,708.57
Profit / (loss) before Exceptional item for the year		686.3	245,87
Exceptional Items- Note no 32	32	5,065.4	19,468.20
Less : Tax expenses			
- Current tax	30	143.7	61.47
- Short /(excess) provision of earlier years		100	
- Deferred tax		-1.6	12.09
Total tax expense		142.1	73,56
Profit / (loss) before Exceptional item for the year			
Profit / (loss) for the year		5,608.0	19,640.51
Other Comprehensive Income			
Items that will not be reclassified subsequently to profit or loss		8	25
Reimbursement of employee defined benefit obligation		19	2
Income tax relating to items that will not be reclassified			
to profit or loss		5,608.0	19,640.51
Total comprehensive income for the year			e e e e e e e e e e e e e e e e e e e
Earnings per equity share		31	
Nominal value of share Rs.10 : Basic		40.10	140.45
: Diluted		40.10	140.45

As per our report of even date attached

For Bhatter & Co **Chartered Accountants**

Firm Registration No: 131092W

Sd/-

Membership No. 16937

D. H. Bhatter Proprietor

Place: Mumbai Date: 23rd May, 2025 For and on behalf of the Board

Sd/-Samit P. Hede Managing Director

DIN No.: 014116899

Sd/-Deepak Pednekar Chief Financial Officer

Sd/-Shibanee M. Harlalka

Director

DIN No.: 00507607

Sd/-Mansi Thakkar Company Secretry

UDIN: 25016937BMISXK2447



Consolidated Statement of Cash flows for the half year ended 31st March 2025

(Rs. in Lacs)

	As at March 31, 2025	As at March 31, 2024
Operating activities		
Net Profit/(Loss) before Tax	5,751.81	19,714.07
Adjustments to reconcile profit before tax to net cash inflow from operating activities	3	
Finance Cost	164.86	148.38
Depreciation	182.89	195.98
Unrealised Income on Mutual Fund	1.353000000	151535.81
Provision for Doubtful Debts	111.7	
Interest Income	0.37	0.14
Loss/ (Profit) on sale of non-current investments	2,000	790-00
Credit Balance Written Back (Net)	2.09	2.09
	6,102.02	20,058.57
Working capital adjustments:-	000000000000000000000000000000000000000	200 MC 200 200 117
(Increase) / Decrease in Inventories	2.78	-5.04
(Increase) / Decrease in Other Loans and advances	-12,282.91	-17,275.93
(Increase) / Decrease in Other current assets		171.22
223.08	20/02	
(Increase) / Decrease in Trade and other Receivables	-29.53	-48.95
Increase /(Decrease) in Provision	-67.27	10.25
Increase /(Decrease) in Trade Payables	6.53	-56.73
Increase/(Decrease) in Other Current Liabilties & Provisions	50.01	6.18
Increase/(Decrease) in Short Term Borrowing	62.77	110.92
.54.0 (0.00) (Cell Perconduction)	-5,984.39	2,576.19
Income taxes paid	-142.14	-73.56
Net cash flow from operating activities	-6,126.53	2,502.63
Investing activities		
Purchase of property, plant and equipment	-10,597,41	-21,508,36
(Purchase)/Sale of Investments	1,609.15	-2,282,12
Changes in Non Current Investments	-504.41	
Changes in Other financial assets	-597.52	-0.87
Interest Income	-0.37	-0.14
Net cash flow used in investing activities	-10,090.56	-23,791.49
Financing activities		
Defered tax Liabilities	-0.00	3.00
Change in Share Capital	-1.59	12.09
Change in Reserve	455.59	12.03
Short Term Borrowings	6,925,66	- 3
Interest paid	11,813.24	21,604.40
Net cash flow from financing activities	-164.86	-148.38
ver cash now from infancing activities	19.028.04	21,471.11
Increase in cash and cash equivalents	152.00 PET SA 3010	
Cash and cash equivalents at the beginning of the year (Note 10)	2,810.95	182.25
Cash and cash equivalents at the end of the year (Note 10)	213,26	31.00
	3,024.22	213.26

The accompanying notes are an integral part of this standalone financial statements

Note: The cash flow statement has been prepared under the indirect method as set out in Indian Accounting Standard (Ind AS 7) statement of cash flows.

As per our report of even date attached

For Bhatter & Co

Place: Mumbai

Chartered Accountants

Firm Registration No: 131092W

For and on behalf of the Board

Sd/-D. H. Bhatter Proprietor

Membership No. 16937

Date: 23rd May, 2025 UDIN: 25016937BMISXK2447

Sd/-Samit P. Hede Shibanee M. Harlalka Managing Director Director DIN No.: 014116899 DIN No.: 00507607 Sd/-

Sd/-Deepak Pednekar Mansi Thakkar Chief Financial Officer Company Secretry

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Sd/-





PHOENIX TOWNSHIP LIMITED

Accompanying notes to the Consolidated financial statements for the year ended 31st March 2025

Note 1 : SIGNIFICANT ACCOUNTING POLICIES

I. Company Overview

The Consolidated Financial Statements relate to PHOENIX TOWNSHIP LIMITED its Subsidiary Company Green First Estate Private Limited The Company and its Subsidiaries are together referred to as "Group PHOENIX TOWNSHIP LIMITED (the company) is a Public limited company incorporated on 10/02/1993 under the provisions of The Indian Companies Act, 1956 having Corporate Identity Number (CIN) L67190GA1993PLC001327. Its shares are listed in Bombay stock exchange. The Registered office is situated at Panjim in the state of Goa. The company is engaged in providing Services relating to hotel business.

Green First Estate Private limited is subsidiary with 97% holding of Phoenix Township Limited.

1. Consolidated Significant accounting policies:

Basis of Preparation and Presentation:

Compliance with Ind AS

The financial statements have been prepared to comply in all material respects with the Indian Accounting Standard ('Ind AS') notified under section 133 of the Companies Act, 2013 read together with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) Amendment Rules, 2016 issued by the Ministry of Corporate Affairs, except additional disclosures required by the Companies Act 2013.

The financial statements are based on the classification provisions contained in Ind AS 1, 'Presentation of Financial Statements' and division II of schedule III of the Companies Act 2013. Further, for the purpose of clarity, various items are aggregated in statement of profit and loss and balance sheet. Nonetheless, these items are disaggregated separately in the notes to the financial statements, where applicable or required.

All assets and liabilities have been classified as current or non-current as per the Company's operating cycle and other criteria set out in Schedule III to the Companies Act, 2013. Based on the nature of products and the time between acquisition of assets for processing and their realization in cash and cash equivalents, the Company has ascertained its operating cycle as 12 months for the

purpose of current or non-current classification of assets and liabilities.

Authorisation of Financial Statements: The Financial Statements were authorized for issue in accordance with a resolution of the directors on 30thMay,2025.

ii) Use of Estimates and Judgments:

The preparation of the financial statements of the Company in accordance with Indian Accounting Standards (Ind-AS) requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities and the accompanying disclosures along with contingent liabilities at the date of the financial statements. These estimates are based upon management's best knowledge of current events and actions; however uncertainty about these assumptions and estimates could result in outcomes that may require adjustment to the carrying amounts of assets or liabilities in future periods. Appropriate revisions in estimates are made as management becomes aware of changes in circumstances surrounding the estimates. Revisions in estimates are recognized prospectively in the financial statements in the period in which the estimates are revised in any future periods affected.

iii) Fair Value Measurement:

The Company measures certain financial instruments at fair value at each reporting date. Certain accounting policies and disclosures require the measurement of fair values, for both financial and non-financial asset and liabilities.

The Company used valuation techniques, which were appropriate in circumstances and for which sufficient data were available considering the expected loss/ profit in case of financial assets or liabilities.

iv) Revenue Recognition

Revenue is recognized to the extent it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment.

Revenue in respect of export sales is recognised on shipment of products.

Interest income is recognized using Effective Interest Rate (EIR) method.

Dividend Income on Investments is accounted for when the right to receive the payment is established.





v) Inventories

Inventories of Raw Materials, Finished Goods, Semi-Finished Goods, Accessories and Packing Materials are valued at cost or net realizable value, whichever is lower. Goods in transit are valued at cost or net realizable value, whichever is lower. Cost comprises of all cost of purchases, cost of conversion and other costs incurred in bringing the inventory to their present location and conditions. Cost is arrived at on Weighted Average basis.

vi) Property, plant and equipment

Freehold land is carried at historical cost. Property, plant and equipment is carried at the cost of acquisition or construction and depreciated over its estimated useful life. An impairment loss is recognized in addition if an asset's recoverable amount falls below its carrying amount.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it meets the asset recognition criteria as per Ind AS 16 - Property, Plant and Equipment.

Significant asset components with different useful lives are accounted for and depreciated separately.

If there are indications that an individual item of property, plant and equipment may be impaired, the recoverable amount is compared to the carrying amount. The recoverable amount is the higher of an asset's fair value less costs to sell and its value in use. If the recoverable amount is less than the carrying amount, an impairment loss is recognized for the difference. If the reasons for a previously recognized impairment loss no longer apply, the impairment loss is reversed provided that the reversal does not exceed the carrying amount that would have been determined (net of depreciation) had no impairment loss been recognized for the asset in prior years.

vii) Intangible Assets

Intangible assets acquired are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses, if any,

Intangible Assets are amortized on a systematic basis over its useful life on straight line basis and the amortization for each period will be recognized as an expense.

viii) Depreciation

Depreciation on Plant, Property and Equipment has been

provided based on the useful life of the assets as prescribed in Schedule II of the Companies Act, 2013.

Depreciation methods, useful lives and residual values are reviewed at each reporting date.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment. Subsequent expenditure relating to property, plant and equipment is capitalized only when it is probable that future economic benefits associated with these will flow to the Company and the cost of the item can be measured reliably. Repairs and maintenance costs are recognized in the statement of profit and loss when incurred. The cost and related accumulated depreciation are eliminated from the financial statements upon sale or disposition of the asset and the resultant gains or losses are recognized in the statement of profit and loss,

ix) Borrowing costs

Borrowing costs consist of interest and other costs incurred in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

Borrowing costs that are attributable to the acquisition or construction of qualifying assets (i.e. an asset that necessarily takes a substantial period of time to get ready for its intended use) are capitalized as a part of the cost of such assets. All other borrowing costs are charged to the Statement of Profit & Loss.

x) Taxes on Income

Income tax expense comprises current tax expense and the net change in the deferred tax asset or liability during the year. Current and deferred tax are recognized in the statement of profit and loss, except when they relate to items that are recognized in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognized in other comprehensive income or directly in equity, respectively.

a) Current Income Tax

Current income tax for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities based on the taxable income for that period. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the balance sheet date.

Current tax assets and liabilities are offset only if, the Company:





- has a legally enforceable right to set off the recognized amounts; and
- intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

Deferred Income Tax

Deferred tax is recognized for the future tax consequences of deductible temporary differences between the carrying values of assets and liabilities and their respective tax bases at the reporting date, using the tax rates and laws that are enacted or substantively enacted as on reporting date.

Deferred tax assets are recognized to the extent that it is probable that future taxable income will be available against which the deductible temporary differences, unused tax losses and credits can be utilized.

Deferred tax assets and liabilities are offset only if:

- Entity has a legally enforceable right to set off current tax assets against current tax liabilities; and
- Deferred tax assets and the deferred tax liabilities relate to the income taxes levied by the same taxation authority.

xi) Leases

Lease payments under operating leases are recognized as an expense on a straight line basis in the statement of profit and loss over the lease term except where the lease payments are structured to increase in line with expected general inflation.

For arrangements entered into prior to 1 April 2015, the Company has determined whether the arrangement contain lease on the basis of facts and circumstances existing on the date of transition.

xii) Financial Assets:

a) Initial recognition and measurement

All financial assets (not measured subsequently at fair value through profit or loss) are recognised initially at fair value plus transaction costs that are attributable to the acquisition of the financial asset.

b) Subsequent measurement

Subsequent measurement is determined with reference to the classification of the respective financial assets. The Company classifies financial assets as subsequently

measured at amortised cost, fair value through other comprehensive income or fair value through profit or loss on the basis of its business model for managing the financial assets and the contractual cash flow characteristics of the financial asset.

(i) Debt instruments at amortised cost

A 'debt instrument' is measured at the amortised cost if both the following conditions are met:

The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the Statement of Profit & Loss. The losses arising from impairment are recognised in the Statement of Profit & Loss.

(ii) Debt instruments at Fair value through Other Comprehensive Income (FVOCI)

A 'debt instrument' is measured at the fair value through other comprehensive income if both the following conditions are met:

- The asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets
- Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, these assets are subsequently measured at fair value. Interest income under effective interest method, foreign exchange gains and losses and impairment are recognised in the Statement of Profit & Loss. Other net gains and losses are recognised in other comprehensive Income.

(iii) Debt instruments at Fair value through profit or loss (FVTPL)

Fair value through profit or loss is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorisation as at amortised cost or as FVOCI, is classified as at FVTPL.





(iv) Equity investments

All equity investments in scope of Ind-AS 109 are measured at fair value. Equity instruments which are held for trading are classified as at FVTPL. For all other equity instruments, the Company decides to classify the same either as at FVOCI or FVTPL. The Company makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

For equity instruments classified as FVOCI, all fair value changes on the instrument, excluding dividends, are recognized in other comprehensive income (OCI).

Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the Statement of Profit & Loss.

c) Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the Company's Balance Sheet) when.

The rights to receive cash flows from the asset have expired, or The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either:

- The Company has transferred substantially all the risks and rewards of the asset, or
- The Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

On de-recognition, any gains or losses on all debt instruments and equity instruments (measured at FVTPL) are recognised in the Statement of Profit & Loss. Accumulated gains or losses on equity instruments measured at FVOCI are never reclassified to the Statement of Profit & Loss.

d) Impairment of financial assets

In accordance with Ind-AS 109, the Company applies Expected Credit Loss ("ECL") model for measurement and recognition of impairment loss on the financial assets measured at amortised cost.

Loss allowances on trade receivables are measured following the 'simplified approach' at an amount equal to the lifetime ECL at each reporting date. In respect of other

financial assets measured at amortised cost, the loss allowance is measured at 12 month ECL for financial assets with low credit risk at the reporting date and there is a significant deterioration in the credit risk since initial recognition of the asset.

xiii) Financial Liabilities:

a) Initial recognition and measurement

All financial liabilities are recognised initially at fair value net of transaction costs that are attributable to the respective liabilities.

b) Subsequent measurement

Subsequent measurement is determined with reference to the classification of the respective financial liabilities. The Company classifies all financial liabilities as subsequently measured at amortised cost, except for financial liabilities at fair value through profit or loss.

(i) Financial Liabilities at fair value through profit or loss (FVTPL)

A financial liability is classified as at fair value through profit or loss if it is classified as held-for-trading or is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and changes therein, including any interest expense, are recognised in Statement of Profit & Loss.

Financial Liabilities measured at amortised cost

After initial recognition, financial liabilities other than those which are classified as fair value through profit or loss are subsequently measured at amortised cost using the effective interest rate method ("EIR").

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the Statement of Profit & Loss.

c) Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit & Loss.





xiv) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

xv) Fair value of financial instruments

In determining the fair value of its financial instruments, the Company uses following hierarchy and assumptions that are based on market conditions and risks existing at each reporting date.

Fair value hierarchy:

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

xvi) Financial guarantees

Financial guarantee contracts issued by the Corporation are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of the debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the

amount of loss allowance determined as per impairment requirements of Ind AS 109 and the fair value initially recognised less cumulative amortisation.

xvii) Cash & Cash Equivalents

The Company considers all highly liquid financial instruments, which are readily convertible into known amounts of cash that are subject to an insignificant risk of change in value and having original maturities of three months or less from the date of purchase, to be cash equivalents.

Cash and cash equivalents comprise cash on hand and in banks and demand deposits with banks which can be withdrawn at any time without prior notice or penalty on the principal. Bank overdrafts are shown within borrowings in current liabilities in the balance sheet.

xviii) Employee Benefits

Short term employee benefits:

All employee benefits payable wholly within twelve months of rendering the service are classified as short-term employee benefits. These benefits include short term compensated absences such as paid annual leave. The undiscounted amount of short-term employee benefits expected to be paid in exchange for the services rendered by employees is recognized as an expense during the period. Benefits such as salaries and wages, etc. and the paid or expected cost of the incentives / miscellaneous welfare compensations / bonus / ex-gratia are recognised in the period in which the employee renders the related service.

Long term employee benefits:

Defined Contribution plans:

Company's periodical makes contribution to several vital funds and employee benefits insurances schemes its cost has been charged to the Statement of Profit and Loss of the year where such contributions to the respective funds are due or on accrual basis.

Such contribution are to the Employee's Provident fund Scheme, 1952 govern by regional provident funds commissioner, Maharashtra whereby Company's employee are obligation towards pension and retirement benefits are covered

Defined benefit plans:

Gratuity, which is a defined benefit plan, is accrued based on





an independent actuarial valuation, which is done based on project unit credit method as at the balance sheet date. The Company recognizes the net obligation of a defined benefit plan in its balance sheet as an asset or liability. Gains and losses through re-measurements of the net defined benefit liability/(asset) are recognized in other comprehensive income. In accordance with Ind AS, remeasurement gains and losses on defined benefit plans recognised in OCI are not be to be subsequently reclassified to statement of profit and loss. As required under Ind AS compliant Schedule III, the Company transfers it immediately to retained earnings.

xix) Events after Reporting date

Where events occurring after the Balance Sheet date provide evidence of conditions that existed at the end of the reporting period, the impact of such events is adjusted within the financial statements. Otherwise, events after the Balance Sheet date of material size or nature are only disclosed.

xx) Foreign Currency Transactions:

a) Functional and Presentation Currency:

The Financial Statements are presented in Indian rupees which is the functional currency for the Company. All amounts have been rounded off to the nearest lakh, unless otherwise indicated. Hence, the figures already reported for all the quarters during the year might not add up to the year figures reported in this statement.

b) Transactions and Balances

- Transactions denominated in foreign currency are normally accounted for at the exchange rate prevailing at the time of transaction.
- Monetary assets and Liabilities in foreign currency transactions remaining unsettled at the end of the yearare translated at the year-end rates and the corresponding effect is given to the statement of profit and loss.
- Exchange differences' arising on account of fluctuations in the rate of exchange is recognized in the statement of Profit & Loss.
- Exchange rate difference arising on account of conversion/translation of liabilities incurred for acquisition of Fixed Assets is recognized in the Statement of Profit & Loss.
- Non-monetary items are reported at the exchange rate at the date of transaction.

xxi) Impairment of Assets:

At each balance sheet date, the Company assesses whether there is any indication that any property, plant and equipment and intangible assets with finite life may be impaired. If any such impairment exists, the recoverable amount of an asset is estimated to determine the extent of impairment, if any. Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

xxii) Provisions:

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation.

Provisions are not discounted to present value and are determined based on best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

xxiii) Contingent Liabilities

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The Company does not recognize a contingent liability but discloses its existence in the condensed standalone financial statements.

xxiv) Earnings per Share

The basic earnings per share is computed by dividing the net profit attributable to equity shareholders for the period by the weighted average number of equity shares outstanding during the period.

The number of shares used in computing diluted earnings per share comprises the weighted average shares considered for deriving basic earnings per share, and also the weighted





average number of equity shares which could be issued on the conversion of all dilutive potential equity shares.

xxv) Classification of Assets and Liabilities as Current and Non-Current:

All assets and liabilities are classified as current or noncurrent as per the Corporation's normal operating cycle (determined at 12 months) and other criteria set out in Schedule III of the Act.

xxvi) Cash Flows

Cash flows are reported using the indirect method, where by net profit before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities are segregated.

xxvii) Operating Segments

Operating segments are reported in a manner consistent with the internal reporting provided to Chief Operating Decision Maker (CODM).

The Company has identified its Managing Director as CODM which assesses the operational performance and position of the Company and makes strategic decisions.

xxviii) Recent accounting pronouncements

New and amended standards adopted by the Company:

On June 18, 2021, MCA through a notification has notified Companies (Indian Accounting Standards) Amendment Rules, 2021. However those amendments do not have any impact on the financial statements of the Company.

New Standards or other amendments issued but not yet effective:

Ministry of Corporate Affairs ("MCA") notifies new standard or amendments to the existing standardsunder Companies (Indian Accounting Standards) Rules as issued from time to time.

On March 23, 2022, MCA amended the Companies (Indian Accounting Standards) Amendment Rules, 2022, applicable from April 1, 2022, Key amendments are as below:

Ind AS 16 - Property Plant and equipment-

The amendment clarifies that excess of net sale proceedsof items produced over the cost of testing, if any, shall not be recognised in the profit or loss but deducted from the directly attributable costs considered as part of cost of an item of property, plant, and equipment.

Ind AS 37 - Provisions, Contingent Liabilities and Contingent Assets -

The amendment specifies that the 'cost of fulfilling' a contract comprises the 'costs that relate directly to thecontract'. Costs that related directly to a contract can either be incremental costs of fulfilling that contract(examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfillingcontracts (an example would be the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract).

For Bhatter & Co Chartered Accountants Firm Registration No: 131092W

Sd/-D. H Bhatter Partner Membership No. 16937

Place: Mumbai Date: 23rd May, 2025

UDIN: 23016937BGSDQQ1720

For and on behalf of the Board

Sd/-Samit Hede Managing Director DIN No. 0141689

Sd/-Deepak Pennekar Chief Financial Officer

Sd/-Shibanee Harlalka Director

DIN No.: 00507607

Sd/-Mansi Thakkar Company Secretry



Consolidated Statement of Changes in Equity for the year ended 31st March 2025

(Rs. in Lacs)

EQUITY SHARE CAPITAL:	Balance as at 01" April, 2023	Changes in equity share capital during the year	Balance as at 01" April, 2024	Changes in equity share capital during the year	Balance as at 31" March, 2025
Share Application Money	=		*		866.34
Paid up Capital (Refer Note 15)	2,168.09	124	2,168.09	455.59	2,623.67

OTHER EQUITY:	Reserves & Surplus							
Particulars	Securities Premium Reserve	Capital reserves	Retained Earnings	Other Comprehensive Income	Total			
Balance as at April 1, 2023	(*)	4.25	249.18	20.27	273.71			
Profit/Loss for the year			19,640.51		19,640.51			
Interim Dividend Paid	197	2	¥	21				
Dividend Tax Paid on Interim Dividend Other Comprehensive Income:	2	£		8	-			
"Remeasurements of net defined benefit plans"	8=8		*					
Balance as at 31st March, 2024	141	4.25	19,889.69	20.27	19,914.22			
Securities Premium received	6,059.32				6,059.32			
Profit/Loss for the year		8	5,607.55		5,607.55			
Interim Dividend Paid	1000	5	<i>≅</i>	54				
Final Dividend paid during the year	1992	*	64.34	**	-64.34			
Share application Money received				866.34	866,34			
On issue during the year	500	9	56	20				
Other Comprehensive Income:		2	8	25	-			
"Remeasurements of net defined benefit plans"								
Balance as at 31st March, 2025	6,059.32		5,543.21	866.34	32,383.10			

The accompanying notes are an integral part of these financial statements. As per our report of even date attached

For Bhatter & Co Chartered Accountants

Firm Registration No : 131092W

For and on behalf of the Board

Sd/-D. H Bhatter Partner

Membership No. 16937

Place: Mumbai Date: 23rd May, 2025 UDIN: 23016937BGSDQQ1720 Sd/Samit P. Hede Shibanee Harlalka
Managing Director Director
DIN No. 0141689 DIN No.: 00507607
Sd/Deepak Pennekar Mansi Thakkar
Chief Financial Officer Company Secretry

NOTE 2: Property, Plant and Equipment

Following are the changes in the carrying value of property, plant and equipment for the year ended March 31, 2024:

(Rs. In Lacs)

PARTICULARS	Land & Site Development	Building	Plant and machinaries	Computers Equipments	Office Equipments	Vehicle	Furniture & Fixtures	C.W.I.P.	Total
Gross carrying value as of April 1, 2023	1,049.77	1,642.44	561.53	44.38	33.53	163.85	505.91	22,122.04	26,123.45
Additions		18.87	79.28		0.74	40.47	41.17	46.13	226.67
Deletions	477.80				2	-	-		477.80
Gross carrying value as of March 31, 2024	571.97	1,661.31	640.81	44.38	34.28	204.32	547.08	22,168.17	25,872.32
Accumulated depreciation as of April 1, 2023		898.04	457,42	41.47	23.84	77.41	391.37	-	1,889.56
Charge for the period	*	96.16	33.03	1.53	3.06	15.59	44,11	8	193.49
Deduction / Adjustments during the period	- 0			*	*	- (4)		90	
Accumulated depreciation as of March 31, 2024	8	994.20	490.46	43.00	26.90	93.00	435,49	19	2,083.04
Carrying value as of March 31, 2024	571.97	667.11	150.36	1.38	7.38	111.32	111.59	22,168.17	23,789.28

Note:

For Property, Plant & Equipment existing as on the date of transition to IND - AS, the Company has used Indian GAAP carrying value as deemed cost

2 (a) Capital Work in Progress

Particulars	Less than 1 year	1-2 years	2- 3 years	Total
Project in Progress	21,805.62	180.39	182	22,168.17
Other - Non Project CWIP				
Total	21,805.62	180.39	182.16	22,168.17



Following are the changes in the carrying value of property, plant and equipment for the year ended March 31, 2025:

PARTICULARS	Land & Site Development	Building	Plant and machinaries	Computers Equipments	Office Equipments	Vehicle	Furniture & Fixtures	W.L.P.	Total
Gross carrying value as of April 1, 2024	571.97	1,661.31	640.81	44.38	34.28	204.32	547.08	22,168.17	25,872.32
Additions		112.51	109.01	3.17	3,71	0.28	100.26	10,924.25	11,253.19
Deletions					1.0		2		
Gross carrying value as of March 31, 2025	571.97	1,773.82	749.82	47.55	37.98	204.60	647.34	33,092.42	37,125.51
Accumulated depreciation as of April 1, 2024		994.20	490.46	43.00	26,90	93.00	435,49	-	2,083.04
Charge for the period	-	98.73	17.84	1.55	3.06	18.40	40.80	-	180.40
Deduction / Adjustments during the period			13		5+3			-	
Accumulated depreciation as of March 31, 2025	-	1,092.93	508.30	44.56	29.96	111.40	476.29	-	2,263.44
Carrying value as of March 31, 2025	571.97	680.89	241.53	2.99	8.02	93.20	171.05	33,092.42	34,862.07

Note:

For Property, Plant & Equipment existing as on the date of transition to IND - AS, the Company has used Indian GAAP carrying value as deemed cost

2 (a) Capital Work in Progress

Particulars	Less than 1 year	1-2 years	2- 3 years	Total
Project in Progress	10,924.25	21,805.62	362.55	33,092.42
Other - Non Project CWIP				
Total	10,924.25	21,805.62	362.55	33,092.42







NOTE 3: Intangible assets

Following are the changes in the carrying value of Intangible Assets for the year ended March 31, 2024:

Particulars	Goodwill	ROU Assets	Total
Gross carrying value as of April 1, 2023	49.02	129.86	178.88
Additions	200	2	22
Deletions	100	*8	
Gross carrying value as of March 31, 2024	49.02	129.86	178.88
Accumulated depreciation as of April 1, 2023 Charge for the period	49.02	8.39 2.49	57.41 2.49
Deduction / Adjustments during the period	8-1		-
Accumulated depreciation as of March 31, 2024	49.02	10.88	59.89
Carrying value as of March 31, 2024	1(+)	118.98	118.98

Following are the changes in the carrying value of Intangible Assets for the year ended March 31, 2025:

Particulars	Goodwill	ROU Assets	Total
Gross carrying value as of April 1, 2024	49.02	129.86	178.88
Additions	34	2	100
Deletions	9		92
Gross carrying value as of March 31, 2025	49.02	129.86	178.88
Accumulated depreciation as of April 1, 2024	49.02	10.88	59.89
Charge for the period	17050000	2.49	2.49
Deduction / Adjustments during the period	5.		
Accumulated depreciation as of March 31, 2025	49.02	13.36	62.38
Carrying value as of March 31, 2025		116.49	116.49





Accompanying Notes To The Consolidated Financial Statements for the year ended 31.03.2025

Financial Assets

NOTE 4: Non Current Investments

(Rs. in Lacs)

Particulars	As at 31.03.2025	As at 31.03.2024
Unquoted,Fully Paid Up Investment in Equity Shares Equity Share Investment in Property Investment withTrust (Investment in Equity and Preferance share held as per Merger Scheme as per approved by court.) Investment in Subsidiary Company Green First Estate Private Limited	3.15 5.59 88.75	3.15 5.59 88.75
Investment in LLP Palolem Resorts LLP	504.41	2
	601.90	97.49

NOTE 5: Other financial assets

Particulars	As at 31.03.2025	As at 31.03.2024
Lease Deposit	113.00	113.00
Deposit for Leased Apt./Staff Accomodation	1.81	3.57
Deposit on empty bottles/others	=	0.12
Deposit against Gas Supply		1.00
Other Deposit	16.04	15.64
Deposit with GSPB	6,00	6.00
Refundable Deposit against land dovelopment	600.00	(0.995)
- 27 329H Alle	736.85	139.33

NOTE 6: Other non-current assets

Particulars	As at 31.03.2025	As at 31.03.2024
Staff Advances	6.39	12.86
Advances of ZFL	139.50	139.5
Other Advances	1,051.01	1,113.9
Advance from Creditors/ Suppliers		1
Advance Against Agricultural Land - Glacier Trade Private Limited *	9,361.56	2,126.0
Green First Estate Pvt Ltd - OCD *	15,246.00	15,746.0
Green First Estate Pvt Ltd - Consideration	5,019.16	
	30,823.6	19,138.2

[&]quot;*Note No: 1: Advance for Purchase of Agricultural Land The Company has advanced funds to Glacier Trade Private Limited for the acquisition of agricultural land situated in Goa Velha, The land area measures 23,000 square meters. This advance is recorded as a non-current asset until the completion of the purchase transaction, in accordance with all legal formalities and the relevant statutory provisions."

^{*} Note No. 2: The Company has subscribed to 15,746 Optional Convertible Debentures (OCDs) issued by Green First Estate Private Limited, a wholly-owned subsidiary of Phoenix Township Limited. Each debenture has a face value of ?100,000, amounting to a total value of ?15,746 lakhs. The OCDs bear a nominal interest rate of 0.1% per annum. All legal formalities and applicable provisions of the relevant Acts have been duly complied with.

TIMITED STATEMENT MANAGER



NOTE 7 : Inventories (Valued at lower of cost or Net Realisable Value)

Particulars	As at 31.03.2025	As at 31.03.2024
Food & Beverges	10.34	11.86
Operating supplies	3.30	4.31
Printing & Stationery	0.94	1.23
ingineering supplies	0.25	0.21
	14.83	17.61

Note 8: Trade Receivables

Particulars	As at 31.03.2025	As at 31.03.2024
Unsecured, Considered Good Less than 6 Month Net Unsecured, Considered Doubtful Others Unsecured, Considered Doubtful Others Less: Provision for Bad Debts	153.21	123.68
Current Portion	153.21	123.68

Note: 8 (a) Trade Receivables (Advance From Customer)

Particulars	Less than 6 months	6 months - 1 year	1- 2 years	More than 3 years	Total
Undisputed Trade receivables – considered good	153.21			· -	153.21
	1.53		-		553
Undisputed Trade Receivables - which have significant increase in credit risk) · ·	-	-		
Undisputed Trade Receivables – credit impaired	893	20	÷		648
2.0.000000.0010	323	20	- 2	× .	1825
Disputed Trade Receivables -considered good		U.	×		(94))
	(00)	83			
Disputed Trade Receivables - which have significant increase in credit risk	(38)	51			(90)
	080				10:50
Disputed Trade Receivables – credit impaired		,		,	1301
	/=			-	. 20
Total	153,21	25		<u> </u>	153.21





Note 9: Current Investments

Particulars	As at 31.03.2025	As at 31.03.2024
Unquoted Investments Investments in Mutual Funds at fair value through Profit and loss* Mutual Fund	716.35	2,325.50
	716.35	2,325.50
Aggregate Value of Unquoted Investments	716.35	2,325.50

^{*}Represents lien marked against various funded and non-funded banking facilities.

Note 10: Cash And Cash Equivalents

Particulars	As at 31.03.2025	As at 31.03.2024
Balances with Banks in	- L.Vang (No. V No. V	C-70Mmeeus
-Rupees Current Accounts	2,472.68	144.36
-Foreign Currency Current Accounts	5	07
Cash on Hand	70.70	63.29
	2,543.38	207.65

Note 11: Bank Balances Other Than Cash & Cash Equivalents

Particulars	As at 31.03.2025	As at 31.03.2024
Fixed deposits with original maturity of more than 3 to 12 months # Earmarked balances with banks Unpaid Dividend @	480.84	5.61
	480.84	5.61

[#] Include accured interest on bank deposits. lien marked against various funded and non-funded banking facilities.

Note 12: Other Financial Assets

(Unsecured, Considered Good)

Particulars	As at 31.03.2025	As at 31.03.2024
Security Deposit for Tender	-	
Corporate Fixed Deposit		37
Advances recoverable in cash or kind or for the value to be received	8.	22
		92

Note 13: Other Current Assets

Particulars	As at 31.03.2025	As at 31.03.2024
TCS Paid on Liqour Purchases/TDS Receivable Prepaid Expenses Service Tax/GST Input	74.47 2.03 19.89	244.75 2.53 20.33
	96.39	267.61





Note 14: Share Capital

Particulars	As at 31,03,2025	As at 31.03.2024
Authorised		
212.00 lakhs Equity Shares of Rs.10 each	2,120.0	2,020.0
78.00 lakhs Preference Share of Rs. 10 each	780.0	780.0
	2,900.0	2,800.0
Issued, Subscribed and Fully Paid Up		
139.84 lakhs Equity Shares of Rs.10 each fully Paid Up	1,85.4	1,398.4
76.97 lakhs Preference Shares of Rs.10 each fully Paid Up	769.7	769.7
	2,623.6	2,168.1

The Company issued Cumulative Redeemable Preference share @ 10/- each, which are redeemable after 6 years but before 15 years and will convert in Equity share only.

a) Reconciliation of shares outstanding at the beginning and at the end of the period

Particulars	As at 31	As at 31.03.2025		.03.2024
rardenary	No. in lakhs	Rs. in lakhs	No. in lakhs	Rs. in lakhs
Equity Shares				
At the beginning of the year	185.40	1,853.99	139.84	1,398.43
Issued during the year		14	74.0	90
Outstanding at the end of the year	185.40	1,853.99	139.84	1,398.43

Terms / rights attached to equity shares

The Company has only one class of equity shares having a par value of Rs. 10 per share. Each holder of equity share is entitled to one vote per share.

In the event of liquidation of the Company, the holder of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

Details of Shareholders holding more than 5% shares in the company:

Particulars	As at 31.	As at 31.03.2025		.03.2024
Farticulars	No.	% holding	No.	% holding
Dr. Prafulla R. Hede	2	92	5	-
Mr. Samit P. Hede	777,086	4.191	777,086	5.560
Mrs. Shibanee M. Harlalka	1,541,447	10.497	1,541,447	11.020
Hede Consultancy Company Pvt. Ltd.	2,242,880	17.686	2,242,880	16,040
Jwala Investment & Trading Pvt.Ltd.	3,981,307	25,212	3,981,307	28.470

d) Other Information





e) Promoter's Shareholding

SI. No.	Name of Promoter's	As at 31.0	3.2025	As at 31.03	3.2024
		No. in lakhs	Rs. in lakhs	No. in lakhs	Rs. in lakhs
1.	Hede Consultancy Company Pvt Ltd	3,278,880	17.69	2,242,880	16,04
2.	Hede Navigation Pvt.Ltd. (Jwala Investment & Trading Pvt.Ltd.)	4,674,307	25.21	3,981,307	28.47
3.	Glacier Trades Pvt Ltd	910,700	4.91	210,700	1.51
4.	Colaba Real Estate Private Limited	99,115	0.53	99,115	0.71
5.	Seema Arun Pawar	381,625	2.06	381,625	2,73
6.	Star Galaxy Trades Pvt Ltd	912,807	4.92	212,807	1.52
7.	Samit Prafulla Hede	777,086	4,19	777,086	5.56
8.	Shibani M Harlalka	1,946,190	10.50	1,946,190	13.91
	Total	12,980,710	70,02	9,851,710	70.44

f) Transfer/ Changes in Promoter's Shareholding

SI. No.	Name of Promoter's	As On Date	No.of Sha at the be of the	ginning	Cumulative Shareholding during the year	
			No. of Shares	% of total shares of the company	No. of Shares	% of total shares of the compan
1.	Hede Consultancy Company Pvt Ltd					
	At the beginning of the year	01/04/2024	2,242,880	16.04	2,242,880	16.04
	Date wise Increase / Decrease in Promoters Share holding during the year		1,036,000	1.65	1,036,000	1.65
	At the End of the year	31/03/2025	3,278,880	17.69	3,278,880	17.69
2.	Hede Navigation Private Limited					i i
	At the beginning of the year	01/04/2024	3,981,307	28.47	3,981,307	28.47
	Date wise Increase / Decrease in Promoters Share holding during the year		693,000	-3.26	693,000	-3.26
	At the End of the year	31/03/2025	4,674,307	25.21	4,674,307	25.21
3.	Glacier Trades Pvt Ltd					
	At the beginning of the year	01/04/2024	210,700	1.51	210,700	1.51
	Date wise Increase / Decrease in Promoters Share holding during the year		700,000	3.41	700,000	3.41
	At the End of the year	31/03/2025	910,700	4.91	910,700	4.91
4.	Colaba Real Estate Private Limited					
	At the beginning of the year	01/04/2024	99,115	0.71	99,115	0.71
	Date wise Increase / Decrease in Promoters Share holding during the year		-	-0.17	-	-0.17
	At the End of the year	31/03/2025	99,115	0.53	99,115	0.53
5.	Scema Arun Pawar					
	At the beginning of the year	01/04/2024	381,625	2.73	381,625	2.73
	Date wise Increase / Decrease in Promoters Share holding during the year		NIL	-0.67		-0.67
	At the End of the year	31/03/2025	-	2.06	381,625	2.06





SI. No.	o. Name of Promoter's		No.of Shares held at the beginning of the year		Cumulative Shareholding during the year	
			No. of Shares	% of total shares of the company	No. of Shares	% of total shares of the company
6,	Star Galaxy Trades Pvt Ltd					
	At the beginning of the year	01/04/2024	212,807	1.52	212,807	1.52
\neg	Date wise Increase / Decrease in Promoters Share holding during the year		700,000	3.40	700,000	3.40
	At the End of the year	31/03/2025	912,807	4.92	912,807	4.92
7.	Samit Prafulla Hede					
	At the beginning of the year	01/04/2024	777,086	5.56	777,086	5,56
	Date wise Increase / Decrease in Promoters Share holding during the year			-1,37	-	-1,37
	At the End of the year	31/03/2025	777,086	4.19	777,086	4.19
8.	Shibani M Harlalka					
	At the beginning of the year	01/04/2024	1,946,190	13.91	1,946,190	13.91
	Date wise Increase / Decrease in Promoters Share holding during the year			-3.41		-3.41
	At the End of the year	31/03/2025	1,946,190	10,50	1,946,190	10.50

Note 15: Other Equity

at 01st	snare	Balance as at 01st	snare	Balance as at 31st March,2025
2,168.087	5+	2,168.087	465.9	2,634.0
	at 01st April, 2023	Balance as at 01st April, 2023 equity share capital during the year	Balance as at 01st April, 2023 equity share capital during the year Balance as at 01st April, 2024	Balance as at 01st April, 2023 equity share capital during the year Balance as at 01st April, 2024 equity share capital during the year

OTHER EQUITY:	Reserves and Surplus					
Particulars	Securities Premium Reserve	Capital Reserve	Retained Earnings	Other Comprehensive Income	Total	
Balance as at April 1, 2023		4.250	249,181	20.273	273.713	
Profit/Loss for the year			19,640.511		19,640.511	
Interim Dividend Paid	-	-		8		
Dividend Tax Paid on Interim Dividend	- 1	-				
Other Comprehensive Income:						
"Remeasurements of net defined benefit plans"						
Balance as at 31st March, 2024	- 9	4.250	19,889.692	20.273	19,914.225	
Securities Premium received	6,059.320				6,059.320	
Profit/Loss for the year	-	-	5,607,960		5,607.960	
Interim Dividend Paid	-		-	8		
Final Dividend paid during the year	-	(64.403)		(64,403)		
Share application Money received			866.344	866.344		
On issue during the year	-	-	-	-	-	
Other Comprehensive Income:		-		1 8		
"Remeasurements of net defined benefit plans"						
Balance as at 31st March, 2025	6,059.320	-	5,541.249	866.344	32,383.446	





Particulars	As at 31.03.2025	As at 31.03.2024
Securities Premium		
Balance at the beginning and end of the period	6,059.32	
Other Reserves (Speacial Capital Incentive)		
Balance at the beginning and end of the period	866.34	
Surplus / (deficit) in the statement of profit and loss		
Balance at the beginning of the period	19,914.22	273.71
Add: Profit / (loss) for the year	5,607.96	19,640.51
	32,447.85	19,914.22
Less:		
Interim Dividend Paid		
Final Dividend Paid	(64.40)	
Provision for final Dividend payable		
Provision for Dividend Tax Paid on final Dividend payable		
Closing Balance	32,383.45	19,914.22
Remeasurements of net defined benefit plans		
Total	32,383.45	19,914.22

Nature and Purpose of Reserves

Securities Premium Reserve

Securities Premium Reserve is used to record the premium on issue of shares. The reserve is utilised in accordance with the provisions of the Act.

Capital Reserve

Capital reserve will be utilised in accordance with provision of the Act.

Retained Earnings

Retained Earnings represents surplus/accumulated earnings of the Company and are available for distribution to shareholders

Propose Dividend

The amount that can be distributed by the Company as dividends to its equity shareholders and prefrence shareholder is determined considering the requirements of the Companies Act, 2013 and the dividend distribution policy of the Company.

The Board of Directors of the Company at its meeting held on May 23rd, 2025 has recommended a final dividend of Rs 0.15 per equity share & Rs 0.10 per prefrence share (face value of Rs 10 each) for the financial year ended March 31, 2025. The dividend is subject to approval of the shareholders in the ensuing annual general meeting of the company...

Non Current Liabilities

Note 16: Deferred Tax liabilities (Net)

Particulars	As at 31.03.2025	As at 31.03.2024
Deferred Tax Liabilities		
Excess of net block of fixed assets as per books of accounts over net block for tax purpose	245.65	233.56
Add: Current year laibility	(1.59)	12.09
Deferred Tax Assets	300-300-300	
Provision for Expenses		
Remeasurements of net defined benefit plans		
Net Deferred Tax liability (a-b)	244.06	245.65
Deferred Tax Charge/(Credit) for the year	(1.59)	12.09





Note 17: Long Term Borrowings

Particulars	As at 31.03.2025	As at 31.03.2024
Daimler Financial Services India Pvt.Ltd2022	40.73	49.25
(Hypothecation of Motor Car, Moter Car Loan 69.20L @ Interest Rate 11.30% for a period of 7 years)		
NKGSB Loan	388.93	447.38
(Landed Property and Building Situated at Candolim, Term Loan of 8Cr @ Interest 10.50% p.a for a period of 10 years.		
Drop Down Overdraft Facility from ICICI Bank Limited (DLOD)	395.28	389.17
(Landed Property and Building Situated at Candolim, and Personal Guarantee of Directors,	440,700	
Drop down overdraft facility of 5 Cr @ Interest 9.15% p.a for a period of 10 years.)		
NKGSB Auto Loan - 2058	7.41	8.55
(Hypothecation of valuicle, Valuicle Loan 10.15 Lakh @ Interest Rate 8.50% for a period of 7 years)		
NKGSB Auto Loan - 2059	11.50	13.28
(Hypothecation of vahicle, Vahicle Loan 15.76 Lakh @ Interest Rate 8.50% for a period of 7 years)	500000	
NKGSB Auto Loan - 2060	7.82	9.00
(Hypothecation of vahicle, Vahicle Loan 10.76 Lakh @ Interest Rate 8.50% for a period of 7 years)		
Debenture NCD		
NCD Debenture Issued by Green First Estate Private Limited to DMI Group Subcription		
of 6000 Debenture @ 100000 Face Value with 9 % Interest rate	13,360.00	6,000.00
OCD Debenture		
OCD Debenture Issued by Green First Estate Private Limited to Phoenix Township Limited Subcription of		
Debenture @ 100000 Face Value with 0.1% Interest rate	15,246.00	15,746.00
	29,457.67	22,662.62

Note 17 A: Other Financial Liabilities

As at 31.03.2025	As at 31.03.2024
3.36	3.50
5,019.16	
5,022.53	3.50
34,480.2	22,666.1
	34,480.2





Note 18: Short Term Borrowings

Particulars	As at 31.03.2025	As at 31.03.2024
Working capital loans from banks Secured		
Working Capital Assistance Loan from NKGSB Banks (Overdraft facility (OVPD) of Rs. 130L (Originally it was 30L) @ Interest rate 10% for indefinite period)	解	0.91
Working Capital Assistance Loan from ICICI Bank (Overdraft facility (OVPD) of Rs. 500L (@ Interest rate 9.15% for indefinite period)	498.57	459.34
Working Capital Assistance Loan from ICICI Bank- 2025 (Overdraft facility (OVPD) of Rs. 100L (@ Interest rate 9.15% for indefinite period)	23,43	
Drop Down Overdraft Facility from ICICI Bank Limited (DLOD) (Landed Property and Building Situated at Candolim, and Personal Guarantee of Directors, Drop down overdraft facility of 5 Cr @ Interest 9.15% p.a for a period of 10 years.)	50,00	45.83
Daimler Financial Services India Pvt.Ltd2022	8.52	8.52
NKGSB Loan Term Loan	72,00	72.00
NKGSB Auto Loan - 2058	1,15	1.15
(Hypothecation of vahicle, Vahicle Loan 10.15 Lakh @ Interest Rate 8.50% for a period of 7 years) NKGSB Auto Loan - 2059	1.78	1.78
(Hypothecation of vahicle, Vahicle Loan 15.76 Lakh @ Interest Rate 8.50% for a period of 7 years) NKGSB Auto Loan - 2060 (Hypothecation of vahicle, Vahicle Loan 10.76 Lakh @ Interest Rate 8.50% for a period of 7 years)	1.19	1.19
Un-Secured Loan		
Tata Capital Finance Limited	9	1.78
Tata Capital Finance Limited Covid -19	9	1.23
	656.63	593,73

Notes on Borrowing

Loan from Directors & Others are interest free loans and it is payable within the short span of time (i.e. within 2-3 years)

Note 19: Trade Payables

Particulars	As at 31.03.2025 3	As at 31.03.2024
Current		
Trade payables	225.50	218.97
	225.50	218.97

The Company had sought confirmation from the vendors whether they fall in the category of Micro, Small and Medium Enterprises. In view of insufficient information from suppliers regarding their status the amount due to Micro, Small and Medium Enterprises can not be ascertained.

E PHOENIX TOWNSHIP LIMITED



19 (a) Trade Payable

Particulars	Less Than 1 year	1- 2 years	2-3 years	More than 3 years	Total
MSME	125	1720	20		72
Others	186.04	23.14	9.92		219.10
Disputed dues - MSME	4	898	51	8	- 25
Disputed dues - Others	*	260		te.	
Total	186.04	23.14	9.92	-	219.10

Note 20: Other Current Liabilities

Particulars	As at 31.03.2025	As at 31.03.2024
Advances towards Compensation for use	11.08	11.51
Payables towards Cost of Soft Furnishing	1.68	1.75
Payables towards Legal Professional Fees.	3.02	3.14
Advance towards Customer Services	11.70	13.04
Security Deposit	1	
Duties & Taxes	77.56	42.78
Advance From Customer	24.09	16.63
Other Liabilities	29,00	19.27
	158.13	108.12

Note 21: Provisions

Particulars	As at 31.03.2025	As at 31.03.2024
Provision For Tax	117.79	78.14
Provision For Expenses	127.58	108.01
	245.37	186.16

Note 22: Other Financial Liabilites

Particulars	As at 31.03.2025	As at 31.03.2024
Non Current		
Lease Liability on ROU Assets	125.94	126.91
Current	-	
Lease Liability on ROU Assets	0.97	0.97
	124.97	125.94

Note 23: Revenue From Operations

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Revenue from operations		
Room Revenue	2,614.65	2,504.92
Food & Beverages	244.46	241.44
Other operating revenue		
Others		0.71
Gain on foreign exchange fluctuations (net)	2,859.11	2,747.07

PHOENIX TOWNSHIP LIMITED



Note 24: Other Income

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Interest income on Bank deposits	0.52	0.14
Sale of SEIS License/ Interest Written Back		
Dividend-MF	21	0.01
Revenue from Shop Rental		20012003
Laundry Income	2.67	1.90
Foreign Exchange		
Telephone, Fax Etc.		
Revenue from Spa/Travel Desk	36.31	27.09
Miscellaneus Income	19.94	4.86
Agricultural Income	4.53	5.49
Scrap Sales	9.23	7.95
Banquet Rent	19.94	17.73
Profit on Sale of Mutual Fund	568.09	140.69
Profit on Sale of Equity Share		1.50
8 %	661.22	207.37

Note 25: Cost Of Operations

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Room Expenses.	453,96	607.29
Food & Beverages. Expenses	303.74	223.78
	757.70	831.06

Note 26: Changes In Inventories Of Finished Goods, Work In Process And Stock In Trade

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Opening Stocks -Stock in trade	-	12
Less : Closing Stocks	-	39
Stock in trade	-	37

Note 27: Employee Benefits Expense

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Salaries, wages & bonus	559.80	444.51
Directors' remuneration	60.00	48.00
Workmen & staff welfare	138,70	118.36
	758.50	610.87

Note 28: Finance Costs

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Interest expenses	164.86	148.38
	164.86	148.38





Note 29: Depreciation And Amortisation Expense

Particulars	Year ended 31.03,2025	Year ended 31.03.2024
Depreciation of Property, Plant & Equipment	180.40	193.49
Depreciation on Intangible Properties	2.49	2.49
	182.89	195.98

Note 30: Other Expenses

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Heat, Light & Power Expenses	171.04	174.83
Basic & Incentive Management Fees	4.21	5.51
Franchise Fees	165.37	123.02
Printing & Stationary	6.13	7.13
Legal & Professional Fees	52.70	47.81
Admn., Selling & Other Exp.	45.89	59.04
Postage, Telex & Courier	7.12	6.93
Provision for Bad Debts	5	53
Miscellaneous Exp.	2.68	1.13
Bank Charges	9.12	14.43
Lease Rent	****	
Audit Fees	1.43	1.10
Business Promotion Expenses	23.04	10.42
Telephone, Fax & Internet Expenses	13.11	16.20
Travelling & Desk Expenses	81.41	34.65
Repairs & Maintenance	93.64	215.77
loss on sale of MF	-	
Meeting Exp.	0.75	0.17
Commission & Brokerage	28.82	27.48
Advertisement Expenses	12.22	6.28
Insurance Charges	4.23	4.49
Sitting Fees	2.04	2.25
Freight & Handling	0.73	2.42
General Expenses	103.32	44.97
Spa and Parlor Exp	18.56	15.20
Incentive Management Fees	122.51	101.04
Prior Period Exp		
Divendend Expenses		
	970.09	922.28

Payment to Auditor

Particulars		Year ended 31.03.2024
Audit fees	1.00	1.00
Certification	0.30	
Others	0.50	
	1.80	1.00





Note 30: Current Tax

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Tax Payable For the Year Short /(excess) provision of earlier years	143.73	61.47
Short (Caccas) provision of carnet years	143.73	61.47

Note 31 : Earnings Per Equity Share

In accordance with Indian Accounting Standard 33 - Earning Per Share, the computation of earning per share is set below:

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
i) Weighted average number of Equity Shares of Re. 10 each		
a) Number of shares at the beginning of the year	139.8	139.8
b) Number of shares at the end of the period	185.4	139.8
c) Weighted average number of shares outstanding during the year	162.6	139.8
ii) Net Profit after tax available for equity shareholders	5,607.96	19,640.51
iii) Basic Earning Per Share	34.49	140.45
iv) Diluted Earning Per Share	34.49	140.45

Note: The Company does not have any dilutive potential equity shares. Consequently the basic and diluted earning per share of the Company remain the same.

Note 32: Exceptional Item

(Rs. in Lacs)

Particulars	31.03.2025	31.03.2024
Sale value of thivim Agricultural Land as per sale deed	5065.4	19,946.00
Cost of land as on date	0	477.80
Profit on sale of Agricultural Land of Thivim	5,065.40	19,468.20
During the current FY 2024-25, the Company received additional consideration amounting to ?50.65 crore on account of an increase in the effective land area transferred, which was previously occupied by electric poles. This adjustment pertained to the same parcel of agricultural land (measuring 316,600 sq. ft.) that was earlier sold to its wholly owned subsidiary, Green First Estate Private Limited.		
Last FY-2023-24 the Company Fixed Assets includes total agriculture land measuring 316600 sq ft situated at Villege Thivim Bardez Taluka Sub-District of Bardez, District of North Goa, State of Goa out of it 52,900 sq ft is mark as institutional land in the regional plan of GOA 2021, agriculture land is being used for agriculture purpose. During the year the Company has sold total agriculture land of 3,16,600 sq mtr to it fully owned subsidiary namely Green First Estate Private Limited by complying all legal formalities and applicable provision of relevant Act's.		
	5,065.40	19,468.20





Note 33: Ratio's (Rs. in Lacs)

Particulars	31.03.2025	31.03.2024
Debtors Turnover (in Times)		
Net Credit Sales	2,859.11	2,747.07
Average Accounts Receivable	138.45	161.05
Ratio	20.65	17.06
Inventory Turnover (in times)		
Cost of goods sold ÷	757.70	831.06
average inventory.	16.22	23.90
Ratio	46.71	34.78
Interest Coverage Ratio (in Times)		
EBIT	851.15	397.36
INTEREST EXPENSES	164.86	148.38
Ratio	5.16	2.68
Current Ratio (in Times)		
Current Assets /	4,005.01	2,947.66
Current Liabilities	6,309.12	1,111.45
Ratio	0.63	2.65
Debt Equity Ratio (in Times)		
Total Debt /	35,136.83	23,259,85
Shareholders' Equity	35,007.07	22,082.31
Ratio	1.00	1.05
Operating Profit Margin (%)	-21.00	20.772
EBIT ÷ Total revenue	851.15 3.520.33	394.25 2,954.44
Ratio	0.24	0.13
Net Profit Margin (%)	0.000000	(8,852)
	412.46	172.21
Net Profit Revenue	542.56 3,520.33	172.31 2,954.44
Ratio	0.15	0.06
Return to Net Worth (in %)	2007	ViStory .
Net Income /	542.56	172.31
Shareholders' Equity	35,007.07	22,082.31





(Rs. in Lacs)

Particulars	31.03.2025	31.03.2024
Ratio	0.02	0.01
Debt service coverage ratio (in times)		
Earnings available for debt service Debt service	1,034.04 322.93	590,23 386.70
Ratio	3,20	1,53
Trade payables turnover ratio (in times)		
Net credit purchases Average trade payables	432,27 331,72	441.34 385.18
Ratio	1.30	1.15
Return on capital employed (in %)		
Earning before interest and taxes Capital Employed	851.15 64,833.77	394,25 45,116,52
Ratio	0.01	0.01
Net capital turnover ratio (in times)		
Revenue from Operations Working Capital	2,859.11 (2,304.12)	2,747.07 1,836.21
Ratio	(1.24)	1.50

Note 33 (1): Contingent Liabilities

(Rs. in Lacs)

Contingent Liabilities not provided for :	31.03.2025	31.03.2024
a) Guarantee given by Banks on behalf of the Company	888	36
 GST liabilities / input tax credit (subject to reconcilation as per gst act and the amount is not ascertain) 	541	

Note 33 (2): Operating Leases

A. Leases as lessee
The Corporation enters into cancellable operating lease arrangements with one party. The lease rentals paid/received for the same are

i. Amounts recognised in profit or loss

Particulars	As at 31.03,2025	As at 31.03.2024
Lease Expenses		185

Initial direct costs incurred on these leasing transactions have been recognised in the Profit and Loss Account.





Note 34: Employee Benefit Expenses:

Post Employment Benefit Plans

Defined Contribution Scheme

The Company offers its employee's benefits under defined contribution plans in the form of provident fund and family pension fund. Provident Fund and Family Pension Fund cover substantially all regular employees. Contribution is paid during the year into separated funds under certain statutory/fiduciary type arrangements. Both the employees and the Company pay pre-determined contributions into the provident fund and pension fund. The Contribution is normally based on a certain proportion of the employee's salary.

A sum of Rs. 37,41,679 /- (Previous Year Rs. 28,02,484/-) has been charged to the profit and loss account in this respect, the components of which are tabulated below.

Contribution to provident fund and others:

Contribution to defined contribution plans	2024-2025 Amount (Rs.)	2023-2024 Amount (Rs.)
Provident fund	30.31	26.80
ESI	6.77	6.08
Labour Welfare Fund	0.34	0.42
Total	37.42	33.31

Defined benefit plans

Gratuity: In accordings with the applicable laws, the Company provides for the gratuity, a define retairement plan (the Gratuity Plan) Covering eligible employees. The gratuity plan provides for alum sum payment to vested employees on the retairement (subject to the completion of five years of continuation employment), death, incapaciation or termination of employment, that are based on the last drown salary and tenure of employment. Liabilities with regards to the gratuity plan are determined by actuarial valuation on the repoerting date and Company makes annual contribution to the gratuity fund administred by the life insurance companies under their respective laws.

Movement in plan assets and plan liability:

Particulars	Present Value of Obligation	Fair Value of Plan Assets	Net Amount
As at 1st April 2024	1		
Current service cost	13.65		13.65
Interest expense/(income)	1.94		1.94
Past service Cost		51	
Total amount recognised in profit or loss	15,58		15,58
Remeasurements			
Return on plan assets excluding amount included in net finance income		*	19
Actuarial (Gain)/ Loss arising from changes in the financial Assumption	1.14	2	1.14
Actuarial (Gain)/ Loss arising from experience adjustments	(6.63)	2:	(6.63)
Experience (gains)/losses		-	19
Total amount recognised in other comprehensive income	(5,49)		(5.49)
Contributions:		5	15
Employer	(-)	8	
Plan participations			39
Benefit payments-	(A)	8	
As at 31st March, 2024	10.09	-	10.09





The net liability disclosed above relates to funded and unfunded plans are as follows:

Particulars	As on 31st March 2025	As on 31st March 2024
Present Value of Funded obligations Fair value of Plan Asstes	38.71	28.62
Deficit of funded plan	38.71	28.62
Unfunded plans		
Net (Assets)/ Liability Recognised	38.71	28.62

Post Employment benefits

Significant estimates actuarial assumptions and sensitivity

The Significant actuarial assumptions were as follows:	As on 31st March 2025	As on 31st March 2024
Discount rate	6.74%	6.97%
Attrition Rate (PS: 0 to 40)	3.80%	3.80%

Sensitivity Analysis

Impact on defined benefit obligation

Particulars	31st March 2025				
Assumptions	Discount	Salary Scalation ra			
Sensitivity Level	1% increase	1% increase 1% decrease		1% decrease	
Impact on defined benefit obligation	34.15	43.39	34.54		
	701				
Particulars		31st Ma	rch 2024		
Particulars Assumptions	Discount	PV90362503390	2004-2004-04000	nlation rate	
Particulars Assumptions Sensitivity Level	Discount	PV90362503390	2004-2004-04000		

Sensitivity analysis is determined based on the expected movement in liability if the assumptions were not proved to be true on different

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the prior period.

Employee Benefit Obligations

The major categories of plants assets are as follows:

Particulars	As on 31st March 2025	As on 31st March 2024
Unquoteed Investments :	2	32
Gratuity Fund maintained by LIC of India		82
Total	2	82





Note 35: Segment Reporting

(I) Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker ("CODM") of the Company. The CODM, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Managing Director Officer of the Company. The Company operates only in one Business Segment i.e. "Hotel Industry". All the business activity 10% or more of the total Tio of the company shall be stated in reportable Segments as per IndAS 108 "Operating Segments".

(Rs. in Lacs)

Nature of product or service	31st March 2025	31st March 2024
a) Hotel Operating -Room Sales	2,614.65	2,504.92
b) Food & Beverages	244.46	242.15
Total	2,859.11	2,747.07

(ii) The Company operates in one segment i.e. Hoteliering and within one geographical segment i.e. India

Note 36: Tax Expense

(a) Amounts recognised in Statement of Profit and Loss

(Rs. in Lacs)

Particulars	31st March 2025	31st March 2024
Current tax expense		
Current year	143.726	62.245
Deferred tax expense		
Short /(excess) provision of earlier years		
Origination and reversal of temporary differences	(1.589)	12.090
Tax expense recognised in the statement of profit and loss	142.137	74.335

(b) Amounts recognised in other comprehensive income

Particulars	3	1st March 20	25	31	124	
	Before tax	Tax (expense benefit)	Net of tax	Before tax	Tax (expense benefit)	Net of tax
Items that will not be reclassified to profit or loss Remeasurements of the defined benefit plans	-					
41.4	-	-		8		

(c) Reconciliation of effective tax rate

Particulars	31st March 2025	31st March 2024
Profit before tax	682.325	248.979
Tax using the Company's domestic tax rate (Current year 26.00% and Previous Year 26.00%)	170.581	62.245
Tax effect of :	100 mm 100 mm 1	0.000000
Tax effect on non-deductible/ (Deductible) expenses (Net)	1.589)	12.090
Tax expense as per Statement of Profit & Loss	168.992	74.335
Effective tax rate	24.77%	31.55%





Movement in deferred tax balances

(Rs. in Lacs)

Particulars	Net balance as at April 01, 2024	Recognised in profit or loss	Recognised in OCI	Net Balance as at March 31, 2025	Deferred tax liability	Deferred tax asset
Deferred tax (Asset)/Liabilities Property, plant and equipment & Intangible assets Actuarial gain or loss on defined benefit plan	245.65	(1.589)	*	244.06	8	244,06
transferred to Other Comprehensive Income Expenses allowed for tax purpose that were part of	*	*	-	*	8	19
profit & loss or vice versa Deferred tax (Asset)/Liabilities	245.646	(1.589)	× ×	244.057	124	244.057

Particulars	Net balance as at April 01, 2023	Recognised in profit or loss	Recognised in OCI	Net Balance as at March 31, 2024	Deferred tax liability	Deferred tax asset
Deferred tax (Asset)/Liabilities						
Property, plant and equipment & Intangible assets Actuarial gain or loss on defined benefit plan	233.556	12.09		245,646	*	245.646
transferred to Other Comprehensive Income Expenses allowed for tax purpose that were part		×			¥1	
of profit & loss or vice versa	2	- 2	2	32	20	2
Deferred tax (Asset)/Liabilities	233.556	12.090	0	245.646	25	245,646

Note 37: Disclosures On Related Party Transactions

List of Related Parties and Relationships:

a) Key Management Personnel/Promoter Directors

Name of related party	Relation
Dr. P. R.Hede	Chairman
Mr. Samit Hede	Managing Director
Dr. P. R.Hede -Mine Owner	Associate Firm
Green First Estate Private Limited	Subsidiary Company
Colaba Real Estate Pvt Ltd	Group Company
Hede Navigation Private Limited	Group Company
Star Galaxy Trades Pvt Ltd	Group Company
Glacier Trades Pvt Ltd	Group Company
Hede Consultancy Company Private Limited	Group Company
Palolem Resorts LLP	Group LLP
Rama Capfin Pvt. Ltd	Group Company



b) Transaction with Key managerial Personnel and Related Parties

(Rs. in Lacs)

Particulars	Addition	Subtraction	Increase/ Decrease	Year ended 31.03.2025	Year ended 31.03.2024
Director Remunaration Mr. Samit Hede	60.00		60,00	60.00	48.00
Loan Taken Hede Nevigation Pvt. Ltd. (Formally known as Jwala Investment & Trading Pvt. Ltd.)	17.15	17.15	(17.15)		11.85
LoanTaken Rama Capfin Pvt. Ltd.	1.47	1.47	(1.47)	343	2.04
LoanTaken Hede Consultancy Company Pvt. Ltd.	21.25	21.25	(21.25)		
Advance for agricultural Land-Goa Velha Glacier Trades Pvt. Ltd.	7,235.60		2,125.96	9,361.56	2,125.96
Sale of Agricultiral Land-Thivim Goa Green First Estate Private Limited	5,065.40		5,065.40	5,065,40	23
0.1% Debenture Green First Estate Private Limited		500.00	(500.00)	15,246.00	15,746.00
Investment in LLP Palolem Resort LLP	504.41		504.41	504.41	

Note 38: Other Disclosures Persunat To Schedule III

- 1. Traveling expenses includes Rs. 25.35 Lacs (previous year Rs. 31.92 Lacs) spent on Foreign Travel.
- 2. Earnings & Outflow in foreign currency (on accrual basis):-

(Rs. in Lacs)

Particulars	Year Ended 31" March 2025	Year Ended 31" March 2024
	Amt. in Lacs	Amt. in Lacs
EARNINGS	·	
Inflow / Earning in Foreign Cuurancy	127.090	127.090
Outflow / Expenses in Foreign Cuurancy	0.000	
TOTAL EARNINGS	127.090	127.090

Note 39: Financial instruments - Fair values and risk management

A. Accounting classification and fair values

"The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:"

Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities.

Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level 3: techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.





(Rs. in Lacs)

Financial Asset & Liabilities as at 31" March 2025	-	-		Route	d through	Profit (& Loss	R	outed the	rough OC	1	Carr	ied at A	mortised	Cost	-
	Non	Current	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total	Total
Financial assets Investments																
- Mutual funds			716.348		716.348	-	716.348						_		1.0	716.35
0.0000000000000000000000000000000000000	59	716.35	716.35	-	716.35		716.35	8.4	- 10	0.0			,		100	716.35
Other Assets																
Security Deposits	113.00	- 2	113.00				2				12.2			113.00	113.00	113.00
Trade receivables		153.21	153.21				- 12							153.21	153.21	153.21
Cash and cash equivalents		1,715.85	1,715.85				~				100			1,715.85	1,715.85	1,715.85
Bank balances other than cash																
& cash equivalents		480.80	480.80				- 2				132			480.80	480.80	480.80
Other Advances		*					:#:				145					77720000
	113.00	3,066.22	3,179.22	-	716.35		716.35	.8	:		7.5	- 8		2,462.87	2,462.8	3,179.2
Financial liabilities																
Borrowings	851.67	656.63	1,508.30				~				0.6			1,508.30	1,508.30	1,508.30
Other Financial Liabilities	124.97	0.97	125.94				-							125.94	125.94	125.94
Trade Payables		219.10	219.10				÷							219.10	219.10	219.10
	976.64	876.70	1,853.34	::0	194	3.03	594	\$ 3 3	(a)	368	303	- 85	343	1,853.34	1,853.34	1,853.34

(Rs. in Lacs)

Financial Asset & Liabilities as at 31" March 2024	-		2000	Route	ed through	Profit	& Loss	R	louted th	rough Of	CI	Carr	ied at A	mortised	Cost	+
	Non	Current	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total	Total Amount
Financial assets																
Investments																
- Mutual funds		2,325.50	2,325.50	34	2,325.50	. 8	2,325.50				1147				, Ç	2,325.50
The second secon	9	2,325.50	2,325.50	88	2,325.50		2,325.50	(0)	29	+50	330	82	0.60	8.00	- 63	2,325.50
Other Assets																
Security Deposits	113.00	133	113.00				539				- 2			113.00	113.00	113.00
Trade receivables		123.68	123.68								8			123,68	123.68	123,68
Cash and cash equivalents		106.02	106.02				- 59				9.5			106.02	106:02	106.02
Bank balances other than cash																
& cash equivalents		5.61	5.61								- 2			5.61	5.61	5.61
Other Advances			- 12								9					1820
	113.00	2,560.81	2,673.81	8	2,325.50	25	2,325.50	31	12	818	(88)	3	363	348.31	348.31	2,673.81
Financial liabilities																
Borrowings	916.62	597.23	1,513.85				-							1,513.85	1.513.85	1,513.85
Other Financial Liabilities	125.94	0.97	126.91				2.5				(*)			126.91	126.91	126.91
Trade Payables	C. C. S. C.	218.97	218.97								- 3			218.97	218.97	218.97
11C-122-1-C-C-6-0-0-	1,042.56	817,17	1,859.73	15	192	9	12	4	104	865	100	20	41	1,859.73	1,859.73	1,859.73



Note 40: Financial instruments - Fair values and risk management (continued)

Market risk

Market Risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Currency risk

The Company is exposed to currency risk on account of its operating and financing activities. The functional currency of the Company is Indian Rupee. Our foreign exposures are mainly denominated in U.S. dollars. The USD exchange rate has changed substantially in recent periods and may continue to fluctuate substantially in the future. The Company's business model incorporates assumptions on currency risks and ensures any exposure is covered through the normal business operations. This intent has been achieved in all years presented. The Company has put in place a Financial Risk Management Policy to Identify the most effective and efficient ways of managing the currency risks.

Exposure to currency risk

The currency profile of financial assets and financial liabilities as at March 31, 2024 and March 31, 2023 are as below:

(Foreign Currency in lacs)

31" March, 2024	USD	In Rs
Financial assets		
Trade receivables		5
Net exposure for assets		-
Financial liabilities		
Foreign Currency Borrowings (Including Current Maturities)		5
Net exposure for liabilities	-	-
Net exposure (Assets - Liabilities)	-	

31st March, 2023	USD	In Rs
Financial assets		
Trade receivables		
Net exposure for assets		-
Financial liabilities	***	
Foreign Currency Borrowings (Including Current Maturities)		
Net exposure for liabilities	-	-
Net exposure (Assets - Liabilities)		-



Sensitivity Analysis

A reasonably possible strengthening / (weakening) of the Indian Rupee against US dollars at 31st March would have affected the measurement of financial instruments denominated in US dollars and affected profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact of forecast sales and purchases. In cases where the related foreign exchange fluctuation is capitalised to fixed assets or recognised directly in reserves, the impact indicated below may affect the Company's income statement over the remaining life of the related fixed assets or the remaining tenure of the borrowing respectively.

Profit or loss

Effect in INR (before tax)	Strengthening	Weakening
For the year ended 31" March, 2024		
5% movement		
USD	Σ.	
NR.	=	
	¥.	

Profit or loss

Effect in INR (before tax)	Strengthening	Weakening
For the year ended 31" March, 2023		
5% movement		
USD	2	2
		_

(b) Particulars of hedged and unhedged foreign currency exposures at the reporting date

As at 31" March 2024

(Foreign Currency in lacs)

Particulars	USD	INR
Trade Receivables	-	2
Less: Foreign currency forward contracts (Sell)		2
Unhedged Receivable	*	
Trade Payables	14	2
Less: Foreign currency forward contracts (Buy)		2
Unhedged Payable	4	

As at 31" March 2023

(Foreign Currency in lacs)

		9
Particulars	USD	INR
Trade Receivables	SE .	2
Less: Foreign currency forward contracts (Sell)	12	1
Unhedged Receivable	4	
Borrowings	2	2
Less: Foreign currency forward contracts (Buy)	- 4	2
Unhedged Payable		2





Note 41: Financial instruments - Fair values and risk management (continued)

Financial Risk Management Risk management framework

A wide range of risks may affect the Company's business and operational / financial performance. The risks that could have significant influence on the Company are market risk, credit risk and liquidity risk. The Company's Board of Directors reviews and sets out policies for managing these risks and monitors suitable actions taken by management to minimise potential adverse effects of such risks on the company's operational and financial performance.

Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's trade and other receivables, cash and cash equivalents and other bank balances. To manage this, the Company periodically assesses financial reliability of customers, taking into account the financial condition, current economic trends and analysis of historical bad debts and ageing of accounts receivable. The maximum exposure to credit risk in case of all the financial instuments covered below is resticted to their respective carrying amount.

(a) Trade receivables

The Company extends credit to customers in normal course of business. The Company considers factors such as credit track record in the market and past dealings with the Company for extension of credit to customers. The Company monitors the payment track record of the customers. Outstanding customer receivables are regularly monitored. The Company evaluates the concentration of risk with respect to trade receivables as low, as its customers are located in several jurisdictions and industries and operate in largely independent markets. The history of trade receivables shows a negligible provision for bad and doubtful debts. Therefore, the Company does not expect any material risk on account of non performance by any of the counterparties.

Credit risk in respect of trade and other receivables is managed through credit approvals, establishing credit limits and monitoring the creditworthiness of customers

to which the Company grants credit terms in the normal course of business.

The Company considers the probablity of default upon initial recognition of asset and whether there has been a significant increase in the credit risk on an ongoing basis through each reporting period. To assess whether there is a significant increase in credit risk the Company compares the risk of default occuring on assets as at the reporting date with the risk of default as at the date of initial recognition. It considers reasonable and supportive forwarding-looking information such as:

- Actual or expected significant adverse changes in business
- Actual or expected significant changes in the operating results of the counterparty
- iii) Financial or economic conditions that are expected to cause a significant change to the counterparties ability to meet its obligation
- iv) Significant imcrease in credit risk on other financial instruments of the same counterparty
- Significant changes in the value of the collateral supporting the obligation or in the quality of third party guarantees or credit enhancements

Financial assets are written off when there is a no reasonable expectations of recovery, such as a debtor failing to engage in a repayment plan with the Company. When loans or receivables have been written off, the Company continues to engage in enforcement activity to attemp to recover the receivable due. When recoverables are made, these are recognised as incone in the statement of profit and loss.

The Company measures the expected credit loss of trade receivebles and loan from individual customers based on historical trend, industry practices and the business environment in which the entity operates. Loss rates are based on actual credit loss experience and past trends. Based on the historical data, loss on collection of receivable is not material hence no additional provision considered.



Note 42: Financial instruments - Fair values and risk management (continued)

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risk through the impact of rate changes on interest-bearing liabilities and assets. The Company manages its interest rate risk by monitoring the movements in the market interest rates closely.

Exposure to interest rate risk

Company's interest rate risk arises primarily from borrowings. The interest rate profile of the Company's interest-bearing financial instruments is as follows.

(Rs. in Lacs)

Particulars	As at 31.03.2025	As at 31.03.2024
Borrowing bearing variable interest rate	656.63	597.23
Total of Variable Rate Financial Liabilities	656.63	597.23

Cash flow sensitivity analysis for variable-rate instruments

The sensitivity analysis below have been determined based on the exposure to interest rates for financial instruments at the end of the reporting year and the stipulated change taking place at the beginning of the financial year and held constant throughout the reporting period in the case of instruments that have floating rates. A 50 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates:

Cash flow sensitivity analysis (net)

Profit or loss

INR	50 bp increase	50 bp decrease
31st March 2025		2-86-0
Variable-rate loan instruments	(3.28)	3.28
Cash flow sensitivity (net)	(3.28)	3.28
31st March 2024		
Variable-rate loan instruments	2.99	2.99
ariable-rate loan instruments ash flow sensitivity (net)	2.99	2.99
	*	

Other Price Risk

The Company invests its surplus funds in various Equity and debt instruments. These comprise of mainly liquid schemes of mutual funds (liquid investments), Equity shares, Debentures and fixed deposits. This investments are susceptible to market price risk, mainly arising from changes in the interest rates or market yields which may impact the return and value of such investments. However due to the very short tenor of the underlying portfolio in the liquid schemes, these do not pose any significant price risk.





Note 43: Financial instruments - Fair values and risk management (continued)

Liquidity risk

Liquidity is defined as the risk that the Company will not be able to settle or meet its obligations on time or at a reasonable price. The Company's treasury department is responsible for liquidity, funding as well as settlement management. In addition, processes and policies related to such risks are overseen by senior management. Management monitors the Company's net liquidity position through rolling forecasts on the basis of expected cash flows.

The table below provides details regarding the contractual maturities of significant financial liabilities;

Maturity Analysis of Significant Financial Liabilities

(Rs. In Lacs)

31" March 2025	Total	Upto 1 year	1-5 years	More than 5 years
Current Borrowings	656.63	597.23		98
Trade and other payables	225.50	186.04	39	89
Other Financial Liabilities (Current & Non Current)	158.13	158.13	77.	
31" March 2024	Total	Upto 1 year	1-5 years	More than 5 years
Current borrowings	597.23	597.23		
Trade and other payables	218.96	175.55	43.41	93
Other Financial Liabilities (Current & Non Current)	108.12	108.12		89

Note 44: Capital Management

"For the purpose of the Company's capital management, capital includes issued equity capital and all other equity reserves attributable to the equity holders of the Company. The Company strives to safeguard its ability to continue as a going concern so that they can maximise returns for the shareholders and benefits for other stake holders. The aim to maintain an optimal capital structure and minimise cost of capital."

The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Company may return capital to shareholders, issue new shares or adjust the dividend payment to shareholders (if permitted). Consistent with others in the industry, the Company monitors its capital using the gearing ratio which is total debt divided by total capital plus total debt.

(Rs. In Lacs)

Particulars	As at 31.03.2024	As at 31.03.2023
Total Debt	35,136.83	23,259.85
Total Equity	35,007.07	22,084.64
Total debt to equity ratio (Gearing ratio)	1.00	1.05



Additional Notes to the Financial statement:-

- 1. The Company operates in one segment i.e. Hoteliering and within one geographical segment i.e. India.
- Previous Year's figures have been regrouped / reclassified wherever necessary to correspond with the current years classification/disclosure

As per our report of even date attached

For Bhatter & Co Chartered Accountants

Firm Registration No: 131092W

For and on behalf of the Board

Sd/-D. H Bhatter Partner

Membership No. 16937

Place: Mumbai Date: 23rd May, 2025

UDIN: 23016937BGSDQQ1720

Sd/Samit P. Hede Shibanee Harlalka
Managing Director
DIN No. 0141689 DIN No.: 00507607

Sd/Deepak Pennekar
Chief Financial Officer

Sd/Mansi Thakkar
Company Secretry



Bhatter & Company

CHARTERED ACCOUNTANTS

CERT.NO./BC/130/2025-26

ANNEXURE TO NOTICE CERTIFICATE FROM PRACTISING CHARTERED ACCOUNTANT PURSUANT TO REGULATION 45 (3) OF SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

To Department of Corporate Services BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400001

Sub: Certificate certifying compliance with Regulation 45(1) and (3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 for the proposed change of the Company's name from "PHOENIX TOWNSHIP LIMITED" to "HBG HOTELS LIMITED" ("The Company")

Ref: BSE scrip code - 537839

Dear Sir/Madam,

With reference to the proposed change of the Company's name from "PHOENIX TOWNSHIP LIMITED" to "HBG HOTELS LIMITED" we have been engaged to issue a certificate in term of regulation 45 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Based on the our examination and information/explanations provided to us in terms of regulation 45 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby confirm as under:

- A time period of at least one year has elapsed from the last name change Phoenix Township Limited, having CIN - L67190GA1993PLC001327, was incorporated on 10th February 1993, under the provisions of Companies Act 1956. The Company has not changed its name since the Incorporation.
- 2. At least fifty percent of the total revenue in the preceding one year period has been accounted for by the new activity suggested by the new name - Not applicable, since the Company's entire sales are derived from the Hotels & Resorts Sector and the Company is already well-known, established, and reputed under the brand "HEDE BUSINESS GROUP," adopting the name HBG HOTELS LIMITED. Total revenue is accounted from the Hotels & Resorts Sector.
- 3. The amount invested in the new activity/project is atleast fifty percent of the assets of the listed entity - Not applicable. As there is no change in the object and the business activities of the Company.

For Bhatter & Company Chartered Accountants Firm Reg. No. 131092W

UDIN: 25016937BMITCQ6459

Daulal H. Bhatter Proprietor M.No. 016937

Place: Mumbai Date: 03/09/2025s

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