



**Modern**  
**INSULATORS LTD.**

Registered Office & Works : Talheti, Village : Karoli,  
Tehsil : Abu Road, Dist. : Sirohi - 307510 ( Rajasthan ) India  
Phone : 02974 - 228044, 228045, 228046, 228047  
www.moderninsulators.com CIN- L31300RJ1982PLC002460  
Email : milabu@moderninsulators.com

Date: - 08/09/2025

**BSE Ltd.**

Department of Corporate Services  
1st Floor, New Trading Ring,  
Rotunda Building P J Towers,  
Dalal Street, Fort  
Mumbai \_ 400 001

**Sub: - Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015-Annual Report for the financial year ended 31st March 2025 including Notice of the 40th Annual General Meeting.**

**Scrip Code: 515008**

Dear Sir/Ma'am,

Pursuant to Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing the Annual Report for the financial year ended 31st March 2025 including Notice of the 40th Annual General Meeting (AGM) of the Company to be held on Tuesday, 30th September 2025 at 11.00 A.M. at the registered office of the Company.

The Annual Report for the financial year ended 31st March, 2025 and the Notice of the 40th AGM are being dispatched electronically to the members whose email IDs are registered with the Company/Depositories/Registrar & Share Transfer Agent.

The Notice of 40th AGM and the Annual Report for the financial year ended 31st March 2025 is also uploaded on the Company's website and can be accessed at [https://www.moderninsulators.com/Investors/Modern/Financial/annualreport\\_24-25.pdf](https://www.moderninsulators.com/Investors/Modern/Financial/annualreport_24-25.pdf)

This is for your information and record.

Thanking You,

For **Modern Insulators Limited**

  
**Animesh Banerjee**  
**Executive Director**  
**DIN: 07905214**



# **ANNUAL REPORT 2024-2025**



**Modern**  
**INSULATORS LIMITED**

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**BOARD OF DIRECTORS**

Shri Sachin Ranka	– Chairman & Managing Director
Shri Shreyans Ranka	– Whole-Time Director
Shri Animesh Banerjee	– Executive Director
Shri P. Sridharan	– Executive Director
Shri Ganpathy Vishwanathan Kalpathy	– Independent Director
Smt. Meenu Sacheti	– Independent Director
Shri S.K. Sharma	– Independent Director
Shri Rahul Singhvi	– Independent Director

**CHIEF FINANCIAL OFFICER**

Shri Alok Jain

**COMPANY SECRETARY**

Smt. Harshita Hetawal

**AUDITORS**

M/s R.B. Verma & Associates  
Chartered Accountants,  
Jaipur - 302 001

**SECRETARIAL AUDITORS**

M/s. Anshika & Associates,  
Practicing Company Secretaries,  
Jaipur - 302 021

**REGISTRAR & SHARE TRANSFER AGENT**

Beetal Financial & Computer Services Pvt. Ltd.  
Beetal House, 3rd Floor, 99 Madangir  
New Delhi - 110 062

**REGISTERED OFFICE**

Talheti, Village Karoli, Teh. Abu Road  
Dist. Sirohi - 307 510 (Rajasthan)  
Ph. : 02974-228044  
E-mail : [compliance@moderninsulators.com](mailto:compliance@moderninsulators.com)

**CORPORATE HEAD QUARTER**

68/69, Godavari, Pochkhanwala Road,  
Worli, Mumbai - 400 025

**PLANTS****Insulators Division**

Abu Road - 307 510  
Distt. Sirohi (Rajasthan)

**Terry Towels Division**

Village : Nidrad  
Taluka : Sanand - 382 110  
Ahmedabad (Gujarat)

## NOTICE

### Notice of the 40th Annual General Meeting

NOTICE is hereby given that the 40th Annual General Meeting of the Members of **Modern Insulators Limited** will be held on Tuesday, the 30th day of September, 2025 at 11:00 A.M. at Registered Office of the Company at Modern Insulators Limited, Talheti, Village Karoli, Tehsil Abu Road, Dist. Sirohi - 307510 to transact the following business:

#### A. ORDINARY BUSINESS

- (1) To receive, consider and adopt the Audited Standalone and Consolidated Financial Statements of the Company for the year ended 31st March, 2025 and the reports of the Board of Directors and Auditors thereon.
- (2) To appoint a director in place of Shri Shreyans Ranka (DIN: 06470710), who retires from office by rotation and being eligible, offers himself for re-appointment.

#### B. SPECIAL BUSINESS

- (3) **To revise the remuneration of Shri Sachin Ranka (DIN: 00335534), Chairman & Managing Director of the Company, and in this regard, to consider and if thought fit, to pass, with or without modification(s), the following resolution as a Special Resolution:**

**"RESOLVED THAT** pursuant to the provisions of Sections 197, 198 and Schedule V of the Companies Act, 2013 ("the Act"), read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, Regulation 17(6)(e) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, and all other applicable provisions of the Act and SEBI Regulations (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), and as recommended by the Nomination and Remuneration Committee and approved by the Board of Directors, approval of the members of the Company be and is hereby accorded to revise the remuneration of Shri Sachin Ranka (DIN: 00335534), Chairman & Managing Director of the Company with effect from 01st July, 2025, as under:

##### i. **Basic Salary: -**

Rs. 7,00,000/- (Rupees Seven Lakh) per month.

##### ii. **Perquisites and allowances: -**

- a) House Rent Allowances (HRA) @ 50% of Basic salary.
- b) Company's contribution towards Provident Fund as per Company's Rules but not exceeding 12% of the basic salary.
- c) Company's contribution towards National Pension System (NPS) as per Company's rules but not exceeding 14% of the basic salary.
- d) Gratuity not exceeding half month's salary for each completed year of service as provided in Gratuity Act.
- e) Reimbursement of medical expenses incurred, including premium paid on health insurance policies, whether in India or abroad for self, spouse and dependents. Since this component being variable and uncapped, shall not form part of fixed remuneration.
- f) Free use of car with driver for Company's business.
- g) Free Telephone facility at residence for Company's business.
- h) Fees of Clubs - subject to maximum of two clubs, the total amount of which shall not exceed Rs. 200000/- per annum

- iii) He shall not be paid any sitting fees for attending the meetings of the Board of Directors or any Committee thereof.

**RESOLVED FURTHER THAT** the Board of Directors of the Company be and is hereby also authorized to revise the remuneration as they may deem fit and proper from time to time on recommendation of Nomination & Remuneration Committee.

**RESOLVED FURTHER THAT** in the event of absence or inadequacy of profits in any financial year, the remuneration payable to Shri Sachin Ranka shall be governed by the limits specified in Schedule V of the Companies Act, 2013 and other applicable provisions of the Act or any statutory modification(s) or re-enactment thereof.

**RESOLVED FURTHER THAT** the Company Secretary or any director of the Company be and are hereby severally authorised to do all such acts, deeds and things and to file necessary forms and documents with the Registrar of Companies and other statutory authorities, as may be required to give effect to this resolution."

- (4) **To revise the remuneration of Shri Shreyans Ranka (DIN: 06470710), Whole-time Director of the Company and in this regard to consider and if thought fit, to pass, with or without modification(s), the following resolution as Special Resolution:**

**"RESOLVED THAT** pursuant to the provisions of Sections 197, 198 and Schedule V of the Companies Act, 2013 ("the Act"), read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, Regulation 17(6)(e) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, and all other applicable provisions of the Act and SEBI Regulations (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), and as recommended by the Nomination and Remuneration Committee and approved by the Board of Directors, approval of the members of the Company be and is hereby accorded to revise the remuneration of Shri Shreyans Ranka (DIN: 06470710), Whole-Time Director of the Company with effect from 1st July, 2025, as under :

##### i. **Basic Salary: -**

Rs. 2,50,000/- (Rupees Two Lakhs Fifty Thousand) per month.

##### ii. **Perquisites and allowances: -**

- a) House Rent Allowances (HRA) @ 50% of Basic salary.
- b) Company's contribution towards Provident Fund as per Company's Rules but not exceeding 12% of the basic salary.
- c) Company's contribution towards National Pension System (NPS) as per Company's rules but not exceeding 14% of the basic salary.
- d) Gratuity not exceeding half month's salary for each completed year of service as provided in Gratuity Act.
- e) Reimbursement of medical expenses incurred, including premium paid on health insurance policies, whether in India or abroad for self, spouse and dependents. Since this component being variable and uncapped, shall not form part of fixed remuneration.
- f) Free use of car with driver for Company's business.
- g) Free Telephone facility at residence for Company's business.

- iii) **He shall not be paid any sitting fees for attending the meetings of the Board of Directors or any Committee thereof.**

**RESOLVED FURTHER THAT** the Board of Directors of the Company be and is hereby also authorised to revise the remuneration as they may deem fit and proper from time to time on recommendation of Nomination & Remuneration Committee.

**RESOLVED FURTHER THAT** in the event of absence or inadequacy of profits in any financial year, the remuneration payable to Shri Shreyans Ranka shall be governed by the limits specified in Schedule V of the Companies Act, 2013 and other applicable provisions of the Act or any statutory modification(s) or re-enactment thereof.

**RESOLVED FURTHER THAT** the Company Secretary or any director of the Company be and are hereby severally authorized to do all such acts, deeds and things and to file necessary forms and documents with the Registrar of Companies and other statutory authorities, as may be required to give effect to this resolution."

- (5) **Reappointment of Shri Rahul Singhvi (DIN: 08816920) as an Independent Director of the Company**

**To consider and, if thought fit, to pass the following resolution as a Special Resolution:**

**"RESOLVED THAT** pursuant to the provisions of Sections 149, 150 and 152 and other applicable provisions, if any, of the Companies Act, 2013 (the Act), and the Rules made thereunder, read with Schedule IV



of the said Act and Regulation 16(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) [including any statutory modifications] or re-enactment thereof for the time being in force, Shri Rahul Singhvi, (DIN: 08816920), Independent Director of the Company, who has submitted a declaration that he meets the criteria for independence as provided in the Act and Listing Regulations, and who is eligible for re-appointment and in respect of whom based on his evaluation of performance, the Nomination and Remuneration Committee has recommended his reappointment to the Board and as approved by the Board, be and is hereby re-appointed as an Independent Director of the Company to hold office for a second term of 5 (five) consecutive years, commencing from 01st August, 2025 to 31st July, 2030."

**(6) Appointment of M/s Anshika & Associates, Company Secretaries as Secretarial Auditor of the Company.**

To consider and if thought fit, to pass the following resolution as an Ordinary Resolution:

**"RESOLVED THAT** pursuant to Section 179 & 204 and other applicable provisions, if any, of the Companies Act, 2013, read with rules made thereunder, and Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time, and based on the recommendations of the Audit Committee and the Board of Directors, the approval of the members be and is hereby accorded for the appointment of M/s Anshika & Associates, Company Secretaries as Secretarial Auditors of the Company for a term of five consecutive year, commencing from Financial Year 2025-26 till Financial Year 2029-30 at such remuneration and on such terms and conditions as may be determined by the Board of Directors (including its committees thereof, and to avail any other services, certificates, or reports as may be permissible under applicable laws.

**RESOLVED FURTHER THAT** the Board of Directors of the Company, (including its committees thereof), be and is hereby authorized to do all such Acts, deeds, matters and things as may be deemed proper, necessary, or expedient, including filing the requisite forms or submission of documents with any authority or accepting any modifications to the clauses as required by such authorities, for the purpose of giving effect to this resolution and for matters connected therewith, or incidental thereto.

**(7) To ratify the remuneration of Cost Auditors for the financial year 2025-26**

To consider and if thought fit, to pass with or without modification(s), the following resolution as an Ordinary Resolution:

**"RESOLVED THAT** pursuant to the provisions of Section 148 and other applicable provisions, if any, of the Companies Act, 2013 read with Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), Rajesh & Company, Cost Accountants (Firm Registration No. 000031), the Cost Auditors appointed by the Board of Directors on the recommendation of the Audit Committee, to conduct the audit of the cost records of the Company for the financial year ending March 31, 2026, be paid the remuneration of Rs. 50,000/- and reimbursement of expenses upto Rs. 25,000/- be and is hereby ratified and approved."

**"RESOLVED FURTHER THAT** the Board of Directors and/or Company Secretary of the Company be and are hereby authorized to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution."

By the Order of the Board

Place: Abu Road  
 Date: 14th August, 2025

**(Harshita Hetawal)**  
 Company Secretary

**Notes:**

- The relevant Statement made pursuant to Section 102 (1) of the Companies Act, 2013 in respect of Special Business to be transacted at the Annual General Meeting, set out in the Notice, is enclosed hereto and forms part of the Notice.
- Pursuant to provisions of Section 108 of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014, as amended and Regulation 44 of SEBI (Listing Obligations and Disclosures Requirements), Regulations, 2015 (as amended), the Company is pleased to provide its members the facility of "remote e-voting" (e-voting from a place other than venue of the AGM) to exercise their right to vote at the AGM. The business may be transacted through e-voting services provided by Central Depository Services (India) limited ("CDSL").
- A member entitled to attend and vote at the Annual General Meeting is entitled to appoint a proxy to attend and vote in the meeting instead of himself/herself and the proxy need not be a member of the Company. In terms of Section 105 of the Companies Act, 2013, a person can act as proxy on behalf of not more than fifty members holding in the aggregate, not more than ten percent of the total share capital of the Company. In case a proxy is proposed to be appointed by a Member holding more than 10% of the total share capital of the Company carrying voting rights, then such proxy shall not act as a proxy for any other person or Member.
- The proxy form duly completed, must be deposited at the Company's registered office not less than 48 hours before the commencement of the meeting. A proxy form for the Annual General Meeting is enclosed.
- Institutional / Corporate Members intending to send their authorized representatives to attend the Meeting pursuant to Section 113 of the Companies Act, 2013 are requested to send a certified copy of the relevant Board Resolution together with specimen signatures of those representative(s) authorized under the said resolution to attend and vote on their behalf at the Meeting. The said certified true copy of the Board resolution should be sent to the Scrutinizer by email through its registered email address to anshugupta.cs@gmail.com with a copy marked to compliance@moderninsulators.com.
- In case of joint holders attending the Meeting, only such joint holder who is higher in the order of names will be entitled to vote.
- Only bonafide members of the Company whose names appear on the Register of Members/Proxy holders, in possession of valid attendance slips duly filled and signed will be permitted to attend the meeting. The Company reserves its right to take all steps as may be deemed necessary to restrict non-members from attending the meeting.
- Details of Directors retiring by rotation/seeking re-appointment at the ensuing Meeting are provided in the "Annexure" to the Notice.
- The Share transfer books and Register of members shall remain closed from 23rd September, 2025 to 30th September, 2025 (both days inclusive) in connection with the Annual General Meeting.
- Section 20 of the Companies Act, 2013 permits service of documents on members by a company through electronic mode. So in accordance with the Companies Act, 2013 read with the Rules framed thereunder, the Annual Report for the year 2024-25 is being sent through electronic mode to those members whose email addresses are registered with the Company/Depository Participant. 0  
 In Compliance with Circulars, Notice of the AGM along with Annual Report for the year 2024-25 is being sent only through electronic mode to those Members whose e-mail addresses are registered with the Company/ Depositories/RTA, unless any Member has requested for a physical copy of the same. The Notice of AGM and Annual Report for the year 2024-25 are available on the Company's website viz. www.moderninsulators.com and may also be accessed from the relevant section of the websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.com. The AGM Notice is also available on the website of CDSL at www.evotingindia.com.
- As per the provisions of Section 72 of the Act, the facility for making nomination is available for the Members in respect of the shares held by them. Members who have not yet registered their nomination are requested to register the same by submitting Form No. SH - 13. Members

are requested to submit the said details to their depository participants ("DPs") in case the shares are held by them in electronic form and to Beetal in case the shares are held by them in physical form.

12. Members holding shares in physical mode are requested to dematerialize their shares by surrendering their share certificates to their Depository Participants (DPs). Members are requested to quote ISIN: INE219W01012 of the Company for dematerialization of the shares.
13. Members holding shares in physical form are advised to submit particulars of their bank account, viz. name and address of the branch of the bank, MICR code, IFCS code of the branch, type of account and account number to our Registrar and Share Transfer Agent, Beetal Financial & Computer Service Pvt. Ltd. Beetal House, 3rd Floor, 99 Madangir, Behind LSC, New Delhi-110062.
14. Members who have not registered their email addresses so far are requested to register their e-mail IDs with M/s. Beetal Financial & Computer Services Pvt. Ltd, the Registrars & Share Transfer Agent of the Company and Members holding shares in demat mode are requested to register their e-mail IDs with their respective DPs in case the same is still not registered.
15. Members who are holding shares in physical form in identical order of names in more than one folio are requested to send to the Company or Company's Registrar and Share Transfer Agent the details of such folios together with the share certificates for consolidating their holding in one folio. The share certificates will be returned to the members after making requisite changes, thereon. Members are requested to use the share transfer form SH-4 for this purpose.
16. SEBI has also mandated that for registration of transfer of securities, the transferee(s) as well as transferor(s) shall furnish a copy of their PAN card to the Company for registration of transfer of securities.
17. Non-resident Indian shareholders are requested to inform about the following immediately to the Company or its Registrar and Share Transfer Agent or the concerned Depository Participant, as the case may be, immediately of:
  - a. The change in the residential status on return to India for permanent settlement.
  - b. The particulars of the NRE account with a Bank in India, if not furnished earlier.
18. The Statutory Registers maintained under the provisions of the Companies Act, 2013, will be available for inspection by the Members at the AGM.
19. Members are requested to send all communications relating to shares and unclaimed dividends, change of address etc. to the Registrar and Share Transfer Agent at the following address:  
Beetal Financial & Computer Service Pvt. Ltd. Beetal House, 3rd Floor, 99 Madangir, Behind LSC, New Delhi-110062
20. A Member desirous of getting any information on the accounts of the Company is requested to forward his request to the Company at least 10 days prior to the Meeting so that the required information can be made available at the Meeting.
21. A route map showing directions to reach the venue of the Annual General Meeting is given with the Annual Report.

## 22. Voting

All persons whose names are recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the cut-off date i.e. 23rd September, 2025 only shall be entitled to vote at the General Meeting by availing the facility of remote e-voting or by voting at the General Meeting.

### (i) Voting through Electronic means

1. In compliance with the provisions of Section 108 of the Act and Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of the SEBI (LODR) Regulations, 2015, the Company provides to Members the facility of exercising their right to cast vote(s) at the AGM by electronic means and the business may be transacted through e-voting services.
2. The facility for voting through Ballot/Poll Paper shall also be made

available at the AGM and the members attending the meeting, who have not already cast their vote through remote e-voting, shall be able to exercise their right at the AGM.

3. The members who have cast their vote by remote e-voting prior to the AGM may also attend the AGM but shall not be entitled to cast their vote again.
4. The remote e-voting period commences on Saturday, 27th September, 2025 (9:00 am) and ends on Monday, 29th September, 2025 (5:00 pm). During this period members of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date of Tuesday, 23rd September, 2025 may cast their vote by remote e-voting. The remote e-voting module shall be disabled by CDSL for voting thereafter. Once the vote on a resolution is cast by the member, the member shall not be allowed to change it subsequently.
5. The Board of Directors of the Company has appointed Smt. Anshika Gupta, Practicing Company Secretary as Scrutinizer for scrutinizing the voting and remote e-voting process in a fair and transparent manner.
6. The Results shall be declared within 48 hours after the Annual General Meeting of the Company. The results declared along with the Scrutinizer's Report shall be placed on the company's website [www.moderninsulators.com](http://www.moderninsulators.com) and on the website of CDSL [www.evotingindia.com](http://www.evotingindia.com) and the same shall also be communicated to BSE Limited.
7. Any person who becomes a member of the Company after dispatch of the Notice of the meeting and holding shares as on the cut-off date i.e. 23rd September, 2025 may obtain the User ID and password in the manner as mentioned below.

### THE INTRUCTIONS OF SHAREHOLDERS FOR E-VOTING AND JOINING VIRTUAL MEETINGS ARE AS UNDER:

- (i) The voting period begins on Saturday, 27th September, 2025 (9:00 am) and ends on Monday, 29th September, 2025 (5:00 pm). During this period shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date 23rd September, 2025 may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.
- (ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.
- (iii) Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholder's/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

- (iv) In terms of SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to above said SEBI Circular, Login method for e-Voting for Individual shareholders holding securities in Demat mode CDSL/NSDL is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL	<p>1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi/Easiest are <a href="https://web.cdslindia.com/myeasi/home/login">https://web.cdslindia.com/myeasi/home/login</a> or visit <a href="http://www.cdslindia.com">www.cdslindia.com</a> and click on Login icon and select New System Myeasi.</p> <p>2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. CDSL/NSDL/KARVY/LINKINTIME, so that the user can visit the e-Voting service providers' website directly.</p> <p>3) If the user is not registered for Easi/Easiest, option to register is available at <a href="https://web.cdslindia.com/myeasi/Registration/EasiRegistration">https://web.cdslindia.com/myeasi/Registration/EasiRegistration</a></p> <p>4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on <a href="http://www.cdslindia.com">www.cdslindia.com</a> home page or click on <a href="https://evoting.cdslindia.com/Evoting/EvotingLogin">https://evoting.cdslindia.com/Evoting/EvotingLogin</a> The system will authenticate the user by sending OTP on registered Mobile &amp; Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.</p>
Individual Shareholders holding securities in demat mode with NSDL	<p>1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a> either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</p> <p>2) If the user is not registered for IDeAS e-Services, option to register is available at <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a>. Select "Register Online for IDeAS" "Portal or click at <a href="https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp">https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp</a></p>

	<p>3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <a href="https://www.evoting.nsdl.com/">https://www.evoting.nsdl.com/</a> either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting</p>
Individual Shareholders (holding securities in demat mode) login through their Depository Participants	<p>You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</p>

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at <a href="mailto:helpdesk.evoting@cdslindia.com">helpdesk.evoting@cdslindia.com</a> or contact at 022-23058740 and 22-23058542-43.
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at <a href="mailto:evoting@nsdl.co.in">evoting@nsdl.co.in</a> or call at toll free no.: 1800

(v) Login method for e-Voting and joining virtual meetings for Physical shareholders and shareholders other than individual holding in Demat form.

- 1) The shareholders should log on to the e-voting website [www.evotingindia.com](http://www.evotingindia.com).
- 2) Click on "Shareholders" module.
- 3) Now enter your User ID
  - a. For CDSL: 16 digits beneficiary ID,
  - b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
  - c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.

- 4) Next enter the Image Verification as displayed and Click on Login.
- 5) If you are holding shares in demat form and had logged on to [www.evotingindia.com](http://www.evotingindia.com) and voted on an earlier e-voting of any company, then your existing password is to be used.
- 6) If you are a first-time user follow the steps given below:

	For Physical shareholders and other than individual shareholders holding shares in Demat.
PAN	Enter your 10-digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) <ul style="list-style-type: none"> <li>Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.</li> </ul>
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. <ul style="list-style-type: none"> <li>If both the details are not recorded with the depository or company, please enter the member id/folio number in the Dividend Bank details field.</li> </ul>

- (vi) After entering these details appropriately, click on "SUBMIT" tab.
- (vii) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- (viii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- (ix) Click on the EVSN for the relevant <Company Name> on which you choose to vote.
- (x) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (xi) Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.
- (xii) After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
- (xiii) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
- (xiv) You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.
- (xv) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- (xvi) Additional Facility for Non - Individual Shareholders and Custodians -For Remote Voting only.
  - Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to [www.evotingindia.com](http://www.evotingindia.com) and register themselves in the "Corporates" module.
  - A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com).
  - After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
  - The list of accounts linked in the login should be mailed to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com) and on approval of the accounts they would be able to cast their vote.
  - A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
  - Alternatively, Non Individual shareholders are required to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; [compliance@moderninsulators.com](mailto:compliance@moderninsulators.com), if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.
- (xvii) If you have any queries or issues regarding e-Voting from the CDSL e-Voting System, you can write an email to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com) or contact at 022- 23058740 and 022-23058542/43.
- (xviii) All grievances connected with the facility for voting by electronic means may be addressed to Shri Rakesh Dalvi, Sr. Manager, (CDSL) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to or call on 022-23058542/43.

#### ANNEXURE TO NOTICE EXPLANATORY STATEMENT

(Pursuant to Section 102 of the Companies Act, 2013)

##### **Item No. 3 & 4**

##### **To revise the remuneration of Shri Sachin Ranka, Chairman & Managing Director and Shri Shreyans Ranka, Whole - Time Director**

The proposed resolutions for revision in remuneration of Shri Sachin Ranka, Chairman & Managing Director (DIN: 00335534), and Shri Shreyans Ranka, Whole-time Director (DIN: 06470710) are being proposed respectively at Item No. 3 & 4 of the Notice of AGM. All the requisite information related to the proposed resolutions for increase in remuneration of these Directors is being furnished here at one place for the ease of reference of shareholders and to avoid repetition of information.

The matters of revision of remuneration of the above Directors were considered by the Nomination & Remuneration Committee (NRC) and

approved by the Board of Directors in their respective meetings held on Friday, July 11th, 2025.

After due consideration, NRC recommended the revised remuneration of the above directors of the Company as provided in proposed resolutions.

Accepting the recommendation of the NRC, the Board of Directors also approved the proposed revised remuneration of Directors in their respective meetings held on July 11th, 2025, subject to approval by the Members of the Company in this AGM.

The details of the existing remuneration of all Directors are given in the Corporate Governance Report, and revised remuneration is given in the respective resolution in the Notice of the AGM.

The individual shareholding of Shri Sachin Ranka, Chairman & Managing

Director and Shri Shreyans Ranka, Whole-Time Director, as on 31/03/2025, is as under:

Name and Designation of Directors	No. of Shares (%)
Shri Sachin Ranka, Chairman & Managing Director	500 (Negligible %)
Shri Shreyans Ranka Whole-Time Director	500 (Negligible %)

#### **Item No. 05**

##### **Reappointment of Shri Rahul Singhvi as an Independent Director for 5 Years**

As per Section 149 (10) of the Act, an Independent Director shall hold office for a term of upto 5 (five) consecutive years on the Board of a Company but shall be eligible for re-appointment on passing a special resolution by the Company for another term of upto 5 (five) consecutive years on the Board of a Company.

The Members of the Company had at the Annual General Meeting held on September 30th, 2020, approved the appointment of Shri Rahul Singhvi as Independent Director of the Company for a period of 5 years commencing from August 01st, 2020, till July 31st, 2025.

Based on their performance evaluation and recommendation of the Nomination and Remuneration Committee and in terms of the provisions of Sections 149, 150, 152 read with Schedule IV and all other applicable provisions of the Act and in the Listing Regulations, Shri Rahul Singhvi is eligible for re-appointment as Independent Director and has offered himself for re-appointment. The Board of Directors recommends the proposal to re-appoint him as Independent Director for a term as mentioned in the respective special resolutions.

The Company has received notice under Section 160 of the Companies Act, 2013 from Shri Rahul Singhvi, signifying his candidature as an Independent Director of the Company. The Company has also received a declaration of independence from him.

In the opinion of the Board, the above proposed Independent Director fulfill the conditions specified under the Act, the Companies (Appointment and Qualification of Directors) Rules, 2014 and Regulation 16(1) (b) of the Listing Regulations for re-appointment as an Independent Director of the Company and is independent of the management. The Board considers that association of Shri Rahul Singhvi would be of immense benefit to the Company considering their expertise and experience and it is desirable to avail services of this Independent Director.

A brief profile of Shri Rahul Singhvi is also provided below.

He neither holds by himself nor for any other person on a beneficial basis any shares in the Company.

He is not related to any Director of Key Managerial Personnel of the Company or their relatives.

Except for Shri Rahul Singhvi, being the appointee, none of the Directors or Key Managerial Personnel of the Company or their relatives is concerned or interested financially or otherwise, in the resolutions set out at Item No. 04 of the Notice.

This Explanatory Statement, together with the accompanying Notice of the AGM, may also be regarded as a disclosure under Regulation 36 (3) of the Listing Regulations and Secretarial Standards on General Meeting (SS-2) of ICSI.

The Board recommends the Special Resolution set out at Item No. 04 for the approval of Members.

#### **Item No. 6**

##### **Appointment of M/s Anshika & Associates, Company Secretaries as**

##### **Secretarial Auditor of the Company.**

The Board of Directors of the Company at its meeting held on August 14th, 2025, based on recommendation of the Audit Committee, after evaluating and considering various factors such as industry experience, competency of the audit team, efficiency in conduct of audit, independence, etc., has approved the appointment of M/s Anshika & Associates, Company Secretaries (CP No. 8587) as Secretarial Auditors of the Company for a term of five consecutive years commencing from FY 2025-26 till FY 2029-30, subject to approval of the Members.

The appointment of Secretarial Auditors shall be in terms of the amended Regulation 24A of the SEBI Listing Regulations vide SEBI Notification dated December 12, 2024 and provisions of Section 179 & 204 of the Act and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

M/s Anshika & Associates, Company Secretaries is a peer reviewed Company Secretaries proprietorship firm based in Jaipur and holds extensive professional experience in providing corporate and secretarial advisory services covering a wide spectrum of corporate laws, due diligence services, regulatory compliances, certifications and Secretarial Audits.

M/s Anshika & Associates has confirmed that the firm is not disqualified and is eligible to be appointed as Secretarial Auditors in terms of Regulation 24A of the SEBI Listing Regulations. The services to be rendered by M/s Anshika & Associates as Secretarial Auditors are within the purview of the said Regulation, read with SEBI circular no. SEBI/HO/CFD/CFD-PoD-2/CIR/P/2024/185 dated December 31st, 2024.

The proposed fees for Secretarial Audit for Financial Year 2025-26 is Rs. 45000/- (Rupees Forty Five thousand) plus applicable taxes. There is no increase in the proposed fee in comparison to previous year. For subsequent year(s) of their term, secretarial audit fees shall be mutually agreed with M/s Anshika & Associates and will be subject to approval by the Board on recommendation of the Audit Committee.

In addition to the secretarial audit, M/s Anshika & Associates shall provide such other services in the nature of certifications and other professional work on such terms and remuneration as approved by the Board of Directors. None of the Directors and Key Managerial Personnel and their relatives are, in any way, whether financially or otherwise, concerned or interested in the said resolution.

The Board of Directors recommends the passing of the Resolution as set out at Item No. 6 as an Ordinary Resolution.

#### **Item No. 07**

##### **Ratification of remuneration of Cost Auditors for the financial year 2025-26**

The Board, on the recommendation of the Audit Committee, has approved the appointment and remuneration of the Cost Auditors to conduct the audit of the cost records of the Company across for the financial year ending March 31, 2026.

In accordance with the provisions of Section 148 of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditors as recommended by the Audit Committee and approved by the Board of Directors, has to be ratified by the members of the Company. Accordingly, consent of the members is sought for passing of resolution for ratification of the remuneration payable to the Cost Auditors of the Company for the financial year ending March 31, 2026.

No Director, Key Managerial Personnel or their relatives is concerned or interested in the resolution. The Board recommends the resolution set out at Item No. 7 for approval of the members.

**DETAILS OF DIRECTORS SEEKING APPOINTMENT/RE-APPOINTMENT  
 AT THE FORTHCOMING ANNUAL GENERAL MEETING  
 [Pursuant to SEBI (Listing Obligations and Disclosure Requirements)  
 Regulations 2015 and Secretarial Standard – 2 on General Meetings]**

Name of Director	Shri Shreyans Ranka	Shri Rahul Singhvi
Director Identification (DIN)	06470710	08816920
Date of Birth	21/02/1988	20/03/1978
Age	37 Years	47 Years
Date of first appointment	01/04/2018	01/08/2020
Expertise in specific functional areas	Finance and Corporate Management	Management, Finance, Marketing and Wealth Management
Qualification	Bachelor in Industrial Engineering from University of Illinois at Urbana-Champaign, USA & Masters in Management at Imperial Business School, London.	PGDBA (Finance & Marketing), ICFAI Business School.
No. of shares held in Company	500 Shares	–
Relationships between Directors and Key Managerial Personnel inter-se	Son of Chairman & Managing Director	–
Terms and Conditions of Appointment/ Reappointment	Reappointment as a Whole Time Director for a period of 5 years	Reappointment as an Independent Director for 2 <sup>nd</sup> (Second) term of consecutive 5 Years
Directorships held in other Companies on the date of this AGM Notice	Modern Composites Pvt. Ltd.	Modern Denim Limited
Position held in mandatory Committees of other companies	Nil	Modern Denim Limited 1. Audit Committee 2. Nomination & Remuneration Committee 3. Stakeholders Relationship Committee
Details of Remuneration sought to be paid	As approved by NRC and Board.	Sitting Fees and Commission, if any, as approved by the Board of Directors
Listed entities from which the Director has resigned from directorship in last three (3) years	None	None
Number of meetings of the Board attended during F.Y. 2024-25	11 out of 11 board meetings.	8 out of 11 board meetings.

## DIRECTORS' REPORT

### To the Members of Modern Insulators Limited

Your Directors are pleased to present the 40<sup>th</sup> Annual Report on the business and operations of the Company together with the Audited Financial Statements for the year ended 31<sup>st</sup> March, 2025.

### FINANCIAL PERFORMANCE

(₹ in Crores)

Particulars	Standalone		Consolidated	
	Year ended 31.03.2025	Year ended 31.03.2024	Year ended 31.03.2025	Year ended 31.03.2024
Revenue from Operations	503.25	443.29	503.27	443.30
Other income	13.82	11.83	13.58	11.43
<b>Total revenue</b>	<b>517.07</b>	<b>455.12</b>	<b>516.85</b>	<b>454.73</b>
Profit before finance cost and depreciation	51.04	47.11	50.91	46.69
Finance cost	4.15	3.41	4.29	3.41
Depreciation	8.52	8.62	8.73	8.62
<b>Profit before exceptional items and tax</b>	<b>38.37</b>	<b>35.08</b>	<b>37.89</b>	<b>34.66</b>
Exceptional Items	6.92	-	6.92	-
<b>Profit before tax</b>	<b>45.29</b>	<b>35.08</b>	<b>44.81</b>	<b>34.66</b>
Tax expense (Current)	7.63	-	7.63	-
Deferred Tax	(1.56)	(1.41)	(1.40)	(1.38)
<b>Profit after tax</b>	<b>39.22</b>	<b>36.49</b>	<b>38.58</b>	<b>36.04</b>
Other comprehensive income (Net of tax)	(0.08)	(0.04)	(0.08)	(0.04)
<b>Total comprehensive income</b>	<b>39.14</b>	<b>36.45</b>	<b>38.50</b>	<b>36.00</b>
Retained earnings at the beginning of the year	337.78	301.33	335.70	299.56
Retained earnings at the end of the year	376.92	337.78	374.21	335.70

### OPERATIONS

The Standalone revenue from operations for the year has been ₹ 503.25 crores as against ₹ 443.29 crores in previous year and net profit for the year stood at ₹ 39.14 crores as against ₹ 36.45 crores in previous year.

The consolidated revenue from operations for the year has been ₹ 503.27 crores as against ₹ 443.30 crores in previous year and net profit for the year stood at ₹ 38.50 crores as against ₹ 36.00 crores in previous year.

### SHARE CAPITAL

The paid-up Equity Share Capital as at March 31, 2025 stood at Rs. 47.14 crore. There was no change in the paid-up share capital during the year under review. The Company does not have any outstanding paid-up preference share capital as on the date of this Report.

### DIVIDEND AND RESERVES

Considering the business environment, ongoing investments in growth initiatives and the need to conserve resources, the Board of Directors has, after due deliberation, decided not to propose any dividend for the financial year under review.

The Company confirms that no dividend remains unpaid or unclaimed requiring transfer to the IEPF. Further, no amount has been appropriated to the General Reserve from the profits of the year.

### CONSOLIDATED FINANCIAL STATEMENTS

In accordance with the Companies Act, 2013, read with the Companies (Accounts) Rules, 2014, Listing Regulations and Ind AS 110 - Consolidated Financial Statements (CFS)/and Ind AS 28 - Investment in Joint Ventures, the Audited Consolidated Financial Statements forms an integral part of this Annual Report.

### Performance of Subsidiary/ Joint Venture

#### Modern Composites Private Limited

The Company has incorporated a wholly owned subsidiary in the name of Modern Composites Private Limited for manufacturing of Composite Insulators. The subsidiary reported a loss of ₹ 93.77 lakhs during the financial year as against a loss of ₹ 1.90 lakhs in the previous year. The operations are at an initial stage and the Company is focusing on developing

its market presence and stabilizing production.

#### Shriji Design - MIL (JV)

The company has entered into Joint Venture Agreement with Shriji Designs to participate in railways EPC tender. The Joint Venture reported a profit of ₹ 31.92 lakhs during the year under review, as compared to a loss of ₹ 36.09 lakhs in the previous financial year, reflecting a significant improvement in its operational performance.

#### SEC - MIL JV & Akhandlamani - MIL JV

The company has entered into Joint Venture Agreement with Sikka Engineering Company and Akhandlamani. These Joint Ventures has not commenced any business operations during the year under review.

### FINANCIAL STATEMENTS

Your Company has consistently applied the applicable accounting policies during the year under review. The Management continuously evaluates all recently issued or revised accounting standards to ensure appropriate implementation in the financial reporting process.

The Company prepares and discloses its consolidated and standalone financial results on a quarterly basis, which are subjected to a limited review by the Statutory Auditors, and publishes the consolidated and standalone audited financial results on an annual basis. There were no revisions made to the financial statements during the year under review.

The Financial Statements of the Company have been prepared in accordance with the applicable Indian Accounting Standards ("Ind AS") as prescribed under Section 133 of the Companies Act, 2013, read with the relevant rules issued thereunder. These financial statements form an integral part of this Report.

Further, pursuant to Section 129(3) of the Companies Act, 2013 read with Rule 5 of the Companies (Accounts) Rules, 2014, a statement containing the salient features of the financial statements of the Company's Subsidiaries, Associate Companies and Joint Ventures in the prescribed Form AOC-1 is annexed to this Report and forms an integral part thereof.

### ALLOTMENT OF SHARES BY MODERN POLYTEX LIMITED (MPL) PURSUANT TO DEMERGER OF YARN DIVISION OF THE COMPANY

Pursuant to the approved Scheme of Arrangement involving the demerger of the Yarn Division of the Company into Modern Polytex Limited (MPL), the shareholders of the Company are entitled to receive equity shares of MPL in accordance with the share entitlement ratio approved under the Scheme.

In this regard, your Company had received the requisite approval from BSE Limited for fixation of the record date for the purpose of determining the shareholders entitled to such allotment. Both the Companies have been engaged in completing the procedural and regulatory formalities connected with the allotment of shares of MPL.

The Board is conscious of the delay in this matter and assures the Members that the Company, together with MPL, is making all efforts to expedite the completion of allotment and listing formalities at the earliest.

### SCHEME OF ARRANGEMENT FOR THE MERGER OF MODERN DENIM LIMITED INTO THE COMPANY

Members would recall that the Board of Directors had earlier approved the merger/amalgamation of Modern Denim Limited with the Company under the ambit of the erstwhile Board for Industrial & Financial Reconstruction (BIFR). However, upon the repeal of the Sick Industrial Companies (Special Provisions) Act, 1985 and consequent dissolution of BIFR, the process was transitioned to the provisions of Sections 230-232 of the Companies Act, 2013.

Pursuant to this, the Board of Directors approved a fresh Scheme of Compromise, Arrangement and Amalgamation of Modern Denim Limited with the Company. The Scheme has already been approved by the shareholders and creditors of the Company at their respective meetings held on 23rd July 2022, thereby reflecting broad stakeholder support.

Subsequently, the Company filed the Second Motion Petition before the Hon'ble National Company Law Tribunal (NCLT), Jaipur Bench, for sanction of the Scheme. The Hon'ble NCLT, vide its order dated 31st July 2023, directed the concerned statutory authorities and stakeholders to file their observations/objections. In compliance with these directions, the BSE,

the Regional Director, and the ROC-cum-Official Liquidator have submitted their observations.

The matter is presently under active consideration of the Hon'ble NCLT, Jaipur Bench, with the next hearing scheduled for 16th October 2025. While the process has taken longer than initially anticipated, the Company continues to pursue the matter diligently, and the Board remains confident of securing the necessary approval for completing the merger in due course.

#### **MANAGEMENT DISCUSSION AND ANALYSIS REPORT**

Pursuant to Regulation 34(2) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements), Regulations, 2015, a Management Discussion and Analysis Report is given in Annexure -A.

#### **CORPORATE GOVERNANCE**

Pursuant to Regulation 34(3) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements), Regulations, 2015, (SEBI (LODR) Regulations, 2015) a report on Corporate Governance along with a Certificate from the Company Secretary in Practice towards compliance of the provisions of Corporate Governance, forms an integral part of this Annual Report and are given in **Annexure - B**.

The Executive Director and the Chief Financial Officer have certified to the Board with regard to financial statements and other matters as required under Regulation 17(8) read with Schedule II to the SEBI (LODR) Regulations, 2015.

#### **SUBSIDIARY, ASSOCIATES AND JOINT VENTURE COMPANIES**

As on March 31, 2025, your Company has one wholly-owned subsidiary company and three joint venture firms. The company does not have any associate company.

In accordance with the provisions of Section 129(3) of the Act, read with the Companies (Accounts) Rules, 2014, a report on the performance and financial position of the subsidiary and joint venture Companies is provided, in the prescribed Form AOC-1, in **Annexure 'C'**

Further, pursuant to the provisions of Section 136 of the Companies Act, 2013, the audited financial statements along with other relevant documents, in respect of the subsidiary, are available on the website of the Company, in the link <https://www.moderninsulators.com/financial-information/>.

The policy for determining material subsidiaries of the Company has been provided in the following link: <https://www.moderninsulators.com/policies>.

#### **PARTICULAR OF LOANS, GUARANTEES AND INVESTMENT BY THE COMPANY**

Pursuant to the provisions of Section 186 of the Companies Act, 2013 and schedule V of SEBI (LODR) Regulations, 2015, disclosures on particulars relating to loans, guarantees and investments are provided as part of the financial statements.

#### **ANNUAL RETURN**

Pursuant to Section 134(3) (a) of the Act, the draft annual return as on March 31, 2025 prepared in accordance with Section 92(3) of the Act is made available on the website of the Company and can be assessed using the link <https://www.moderninsulators.com/financial-information/>.

#### **PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES**

During the year under review, all contracts, arrangements, and transactions entered into by the Company with Related Parties were in the ordinary course of business and on an arm's length basis. There were no material transactions with any Related Party, as defined under Section 188 of the Companies Act, 2013, read with the Companies (Meetings of Board and its Powers) Rules, 2014.

In compliance with the requirements of the Act and the amendments to the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), all Related Party Transactions were placed before the Audit Committee for approval. Certain transactions, which were repetitive in nature, were approved through the omnibus approval route and were reviewed on a quarterly basis by the Audit Committee.

As all transactions with Related Parties during the year were on an arm's length basis and not material in nature, disclosure in Form AOC-2 pursuant to Section 134 of the Act is not applicable. The details of Related Party Transactions for the financial year ended 31st March, 2025 are disclosed

in Note No. 38 to the Standalone Financial Statements forming part of this Annual Report.

The Company has also formulated a comprehensive Policy on Related Party Transactions, which lays down the framework for identification, review, approval, and disclosure of transactions with Related Parties, thereby ensuring transparency and compliance with applicable laws. The Policy is available on the Company's website at: <https://www.moderninsulators.com/policies/>.

#### **DIRECTORS**

##### **Appointment/Re-appointment of Directors**

In accordance with the provisions of the Companies Act, 2013 and the Articles of Association of the Company, Shri Shreyans Ranka, Whole-time director of your Company, is liable to retire by rotation at the ensuing AGM and, being eligible, has offered himself for re-appointment. His appointment is placed for approval of the members and forms part of the notice of the ensuing Annual General Meeting.

The information about the Director seeking his reappointment as per Secretarial Standards-2 has been given in the notice convening the ensuing 40th Annual General Meeting.

##### **Cessation of Directors**

The Board regrets to inform that Shri P.K. Gokhroo (DIN: 06810797), Executive Director of the Company, ceased to hold office with effect from 20th February, 2025 due to his sudden and untimely demise.

Shri Gokhroo had been associated with the Company for several years and played a significant role in guiding its business operations with his rich experience, vision, and leadership.

The Board of Directors, on behalf of the Company and all its stakeholders, places on record its deep appreciation and gratitude for the invaluable services rendered by Shri Gokhroo during his tenure. The Board also expresses its profound sorrow at his demise and conveys its heartfelt condolences to the members of his family.

#### **KEY MANAGERIAL PERSONNEL**

In terms of the provisions of Sections 2(51) and 203 of the Companies Act, 2013 ("the Act"), read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the following persons have been designated as Key Managerial Personnel (KMP) of the Company:

- Shri Sachin Ranka, Chairman & Managing Director
- Shri Shreyans Ranka, Whole-Time Director
- Shri P. Sridharan, Executive Director
- Shri Animesh Banerjee, Executive Director
- Shri Alok Jain, Chief Financial Officer
- Ms. Harshita Hetawal, Company Secretary & Compliance Officer

The Board affirms that the appointment, terms of employment, and remuneration of the Directors and Key Managerial Personnel are in line with the Company's duly approved Nomination and Remuneration Policy, which is formulated in accordance with the provisions of the Act and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

#### **DECLARATION OF INDEPENDENCE**

All Independent Directors of the Company have given declarations that they meet the criteria of independence as laid down under Section 149(6) of the Act and Regulation 16(1) (b) of the Listing Regulations. In the opinion of the Board, the Independent Directors, fulfil the conditions of independence specified in Section 149(6) of the Act and Regulation 16(1) (b) of the Listing Regulations. The Independent Directors have also confirmed that they have complied with the Company's Code of Business Conduct & Ethics.

The Ministry of Corporate Affairs ('MCA') vide Notification No. G.S.R. 804(E) dated October 22, 2019 and effective from December 01, 2019 has introduced the provision relating to inclusion of names of Independent Directors in the Data Bank maintained by Indian Institute of Corporate Affairs ('IICA'). All Independent Directors of your Company are registered with IICA.

In the opinion of the Board, independent directors possess the requisite integrity, experience, expertise, proficiency and qualifications.



## **ANNUAL EVALUATION OF THE BOARD, ITS COMMITTEES AND INDIVIDUAL DIRECTORS**

Your Company recognises that a structured process of performance evaluation is essential to enhance the effectiveness of the Board and its Committees and to strengthen individual Director engagement. In line with the provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board of Directors undertook the annual evaluation of its own performance, that of its Committees, the Chairman, Executive Director, Non-Executive Directors and Independent Directors.

The Nomination and Remuneration Committee (NRC) has established a well-defined framework for this evaluation process. The methodology included circulation of structured questionnaires covering key areas such as Board composition and diversity, quality of discussions, decision-making processes, governance practices, contribution of Directors, and the effectiveness of the Committees. Separate evaluation formats were used for the Board, its Committees, the Chairman, and individual Directors.

A meeting of Independent Directors was held to evaluate the performance of Non-Independent Directors, the Board as a whole and its Committees. At the same meeting, the Independent Directors also assessed the performance of the Chairman of the Company, after considering the views of the Executive and Non-Executive Directors. The evaluation carried out by the Independent Directors was placed before the NRC and subsequently discussed at the Board level.

The Board, after due consideration of the feedback received, expressed its overall satisfaction with the performance of the Board, its Committees and individual Directors. The evaluation reflected a high level of engagement, active participation, and contribution by each Director, thereby reinforcing the Board's collective commitment to the Company's strategic objectives and governance standards.

### **MEETING OF THE BOARD**

During the year 2024-25, Eleven Board Meetings were held, on 30th May, 2024, 24th June, 2024, 24th July, 2024, 10th August 2024, 14th August 2024, 17th September, 2024, 13th November, 2024, 10th January, 2025, 13th February, 2025, 20th February, 2025, 22nd March, 2025. Further details on the Board Meetings are provided in the Corporate Governance Report, forming part of this Annual Report. The intervening gap between the meetings was within the period prescribed under the Act and the Listing Regulations.

### **COMMITTEES OF THE BOARD**

The Board of Directors has the following Committees:

1. Audit Committee
2. Nomination & Remuneration Committee
3. Stakeholders' Relationship Committee
4. Corporate Social Responsibility Committee

The details of the Committees along with their composition, number of meetings held, and attendance at the meetings are provided in the Corporate Governance Report.

### **INDEPENDENT DIRECTORS' MEETING**

The Independent Directors met on 13th February 2025, without the attendance of Non-Independent Directors and members of the management. The Independent Directors reviewed the performance of Non-Independent Directors, the Committees and the Board as a whole along with the performance of the Chairman of the Company, taking into account the views of Executive Directors and Non-Executive Directors and assessed the quality, quantity and timeliness of flow of information between the management and the Board that is necessary for the Board to effectively and reasonably perform their duties.

### **DIRECTORS' RESPONSIBILITY STATEMENT**

Based on the framework of internal financial controls and compliance systems established and maintained by the Company, work performed by the internal, statutory, cost and secretarial auditors and external agencies including audit of internal financial controls over financial reporting by the statutory auditors and the reviews performed by the management and the relevant Board Committees, including the Audit Committee, the Board is of the opinion that the Company's internal financial controls were adequate and operating effectively during the financial year 2024-25.

To the best of knowledge and belief and according to the information and explanations obtained by them, your Directors make the following statement in terms of Section 134(3)(c) read with section 134 (5) of the Companies Act, 2013:

- (a) in the preparation of the Annual Accounts for the year ended 31st March, 2025, the applicable accounting standards have been followed along with proper explanation relating to material departures;
- (b) they have selected such accounting policies and applied them consistently and made judgments and estimates that were reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit and loss of the Company for that period;
- (c) they have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- (d) they have prepared the annual accounts on a going concern basis;
- (e) they have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively;
- (f) they have devised proper systems to ensure compliance with the provisions of all applicable laws and that such system was adequate and operating effectively.

## **AUDITORS AND AUDITORS' REPORT**

### **Statutory Auditors**

M/s R. B. Verma & Associates, Chartered Accountants, Jaipur (ICAI Firm Registration No. 012650C), were appointed as the Statutory Auditors of the Company for a period of five consecutive years at the 37th Annual General Meeting (AGM) of the Members held on 30th September, 2022, to hold office from the conclusion of the said AGM until the conclusion of the 42nd AGM of the Company. Their remuneration is being determined by the Board of Directors in consultation with the Statutory Auditors.

The Board has carefully reviewed the Auditors' Report for the financial year under review. The observations and remarks made therein, read together with the relevant notes to the financial statements, are self-explanatory and do not require any further comments under Section 134 of the Companies Act, 2013.

The Statutory Auditors have not reported any instance of fraud by the Company or on the Company by its officers or employees under Section 143(12) of the Companies Act, 2013.

### **Secretarial Auditor**

Pursuant to the provisions of Section 204 of the Companies Act, 2013 ("the Act"), read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company has appointed M/s Anshika & Associates, Company Secretaries, Jaipur as the Secretarial Auditor of the Company for the financial year 2024-25.

The Secretarial Audit Report issued by M/s Anshika & Associates, Practicing Company Secretaries, for the financial year 2024-25 forms an integral part of this Report and is annexed herewith as Annexure-D.

The observations made in the Secretarial Audit Report are self-explanatory and do not call for any further comments under Section 134 of the Act. The Company has also put in place appropriate systems and processes to ensure timely and effective compliance with all applicable statutory requirements and to further strengthen the governance framework.

### **Cost Auditors**

In terms of Section 148 of the Act, the Company is required to maintain cost records and have the audit of its cost records conducted by a Cost Accountant. Cost records are prepared and maintained by the Company as required under Section 148(1) of the Act.

Pursuant to the provisions of Section 148 of the Act, read with the Companies (Cost Records and Audit) Rules, 2014, as amended from time to time, the Board at its meeting held on 28th May, 2025, has appointed M/s Rajesh & Company, Cost Accountants, Jaipur (Firm Registration No. 000031), as the Cost Auditors to conduct the audit of the cost records of the Company for the financial year 2024-25. As required under the Companies Act, 2013 a resolution seeking Members approval for ratification of remuneration

payable to the Cost Auditors forms part of the Notice convening the Annual General Meeting.

The Cost Audit Report for the financial year 2024-25 does not contain any qualifications, reservations, adverse remarks, or disclaimers. The said report was filed with the Central Government within the prescribed time.

#### **Internal Auditors**

In accordance with the provisions of Section 138 of the Companies Act, 2013 ("the Act"), the Board of Directors has appointed M/s S. Garg & Co., Chartered Accountants, as the Internal Auditor of the Company.

The Internal Auditor independently reviews and evaluates the adequacy and effectiveness of the Company's internal control systems, risk management practices, and governance processes. The scope of the Internal Audit includes a comprehensive examination of business operations, financial transactions, statutory compliances, and adherence to policies and procedures, with the objective of strengthening operational efficiency and safeguarding the Company's assets.

The Internal Audit Reports, along with significant observations, findings, and recommendations, are placed before the Audit Committee on a quarterly basis. The Audit Committee reviews these reports in detail and monitors the corrective actions taken by the management in response to the audit observations. This structured process ensures that appropriate risk-mitigation measures are implemented and that the internal control framework of the Company remains robust and effective.

#### **REMUNERATION AND NOMINATION POLICY**

The Board of Directors have framed a policy which lays down a framework in relation to remuneration of Directors, Key Managerial Personnel and Senior Management of the Company. The Policy broadly lays down the guiding principles, philosophy and the basis for payment of remuneration to Executive and Non-executive Directors (by way of sitting fees and commission), Key Managerial Personnel, Senior Management and other employees. The policy also provides the criteria for determining qualifications, positive attributes and Independence of Director and criteria for appointment of Key Managerial Personnel/Senior Management and performance evaluation which are considered by the Nomination and Remuneration Committee and the Board of Directors while making selection of the candidates. The above policy has been posted on the website of the Company at <https://www.moderninsulators.com/policies/>.

#### **VIGIL MECHANISM / WHISTLE BLOWER POLICY**

Your Company has in place a Vigil Mechanism / Whistle-Blower Policy in compliance with the provisions of Section 177 of the Companies Act, 2013, read with Rule 7 of the Companies (Meetings of Board and its Powers) Rules, 2014, and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

This mechanism provides a secure and transparent framework for Directors and employees to report concerns relating to unethical behaviour, actual or suspected fraud, or violation of the Company's Code of Conduct. The policy ensures adequate safeguards against victimisation of employees who report such concerns and also provides for direct access to the Chairman of the Audit Committee in exceptional cases.

During the year under review, no employee or individual was denied access to the Audit Committee under the Vigil Mechanism.

Further details of the Vigil Mechanism are provided in the Corporate Governance Report, forming part of this Annual Report. The Vigil Mechanism / Whistle-Blower Policy is also available on the Company's website at: <https://www.moderninsulators.com/policies/>.

#### **RISK MANAGEMENT**

Your Company has adopted a comprehensive and structured approach to risk management, recognising it as an integral part of business planning and decision-making. The framework seeks to proactively identify, assess, and mitigate potential risks that could impact the achievement of strategic and operational objectives.

The Risk Management Policy, approved by the Board, lays down the guiding principles for risk identification, assessment, mitigation, monitoring, and reporting across various levels of the organisation. The policy aims to enhance transparency, reduce the likelihood of adverse outcomes, and strengthen the Company's ability to respond effectively to emerging challenges in a dynamic business environment.

The Board of Directors and the Audit Committee periodically review the risk management framework, including the key risks and the mitigation measures adopted by the management. This oversight ensures that risk exposures are kept within acceptable levels and aligned with the Company's risk appetite.

During the year under review, no risks were identified that, in the opinion of the Board, could threaten the going concern status or the Company's long-term sustainability. However, certain industry and business-related risks, along with the Company's strategies to mitigate them, have been discussed in detail in the Management Discussion and Analysis Report, forming part of this Annual Report.

The Company's Risk Management Policy is available on its website at: <https://www.moderninsulators.com/policies/>

#### **INTERNAL FINANCIAL CONTROL SYSTEMS AND THEIR ADEQUACY**

Internal Financial Controls and Risk Management form an integral part of the Company's overall governance and strategy framework. The Company continuously reviews and strengthens its systems through revised standard operating procedures to ensure effective risk mitigation and operational efficiency.

The Company's internal control system is commensurate with the size, scale, and complexity of its operations. The internal and operational audit function, entrusted to M/s S. Garg & Co., Chartered Accountants, focuses on evaluating the adequacy of controls, identifying and assessing risks, reviewing business processes, and benchmarking practices with industry standards.

The Audit Committee of the Board provides active oversight by periodically reviewing the adequacy and effectiveness of internal controls and risk management processes. The Company has a robust Management Information System (MIS), which forms an integral part of the internal control mechanism, enabling timely monitoring of key business risks and mitigation measures.

Significant audit observations, risk assessments, and management's corrective actions are regularly presented to the Audit Committee, which, in turn, suggests measures for further strengthening controls. To ensure independence and objectivity, the Internal Audit function reports directly to the Chairman of the Audit Committee.

The Audit Committee, Statutory Auditors, and senior management remain continuously engaged in ensuring that the Company's internal financial control framework remains effective, reliable, and aligned with best governance practices.

#### **CORPORATE SOCIAL RESPONSIBILITY (CSR)**

Your Company continues to uphold its commitment towards inclusive growth and sustainable development through well-structured CSR initiatives in line with the provisions of Section 135 of the Companies Act, 2013 and the Companies (CSR Policy) Rules, 2014.

During the financial year 2024-25, the Company spent ₹ 52.86 lakh on CSR activities, as approved by the CSR Committee and the Board of Directors from time to time. The CSR initiatives were focused on the Company's identified thrust areas, namely:

- Promoting education and healthcare to improve access and quality of life in communities,
- Women empowerment through initiatives aimed at skill development and livelihood enhancement, and
- Conservation of natural resources to promote sustainability and environmental protection.

The Executive Director of the Company has certified that the CSR expenditure for the year has been utilized fully, and in the manner approved by the Board.

In accordance with the statutory requirements, the Annual Report on CSR activities, including a brief outline of the CSR Policy and details of the initiatives undertaken, is annexed to this Report as Annexure-E and forms an integral part of it. The Company's detailed CSR Policy is also available on its website at: <https://www.moderninsulators.com/policies/>.

For details regarding the composition, meetings, and terms of reference of the CSR Committee, kindly refer to the Corporate Governance Report, which forms part of this Annual Report.

Your Board firmly believes that CSR initiatives are not only a statutory responsibility but also a reflection of the Company's ethos of giving back to society and creating a meaningful impact on the communities it serves.

#### **ENVIRONMENT, HEALTH AND SAFETY**

Your Company remains fully conscious of its responsibility towards ensuring environmentally sustainable and safe operations. The Company's policy mandates that all activities be carried out in a manner that not only ensures the health and safety of employees, contractors, and all stakeholders, but also promotes compliance with applicable environmental laws and regulations.

The Company places strong emphasis on energy efficiency, waste management, reduction of emissions, and conservation of natural resources across its operations. Regular training and awareness programs are conducted to instill a culture of safety and environmental consciousness at all levels of the organization.

Periodic safety audits and risk assessments are undertaken to strengthen preparedness, while continuous monitoring mechanisms are in place to ensure adherence to statutory requirements and industry best practices.

#### **PREVENTION OF SEXUAL HARASSMENT AT WORKPLACE**

In compliance with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the Rules framed thereunder, your Company has adopted a Policy on Prevention, Prohibition and Redressal of Sexual Harassment of Women at Workplace. The policy aims to provide a safe, respectful, and inclusive work environment and covers all women employees of the Company, whether permanent, temporary, contractual, or trainees. The policy is available on the Company's website at: <https://www.moderninsulators.com/policies/>.

An Internal Complaints Committee (ICC), duly constituted in line with the requirements of the Act, has been entrusted with the responsibility of receiving and addressing complaints, creating awareness, and ensuring strict implementation of the policy.

During the year under review, the Company has not received any complaints relating to sexual harassment. The Board reaffirms the Company's strong commitment to fostering a workplace culture built on dignity, equality, safety, and mutual respect for all employees and associates.

#### **PARTICULAR OF EMPLOYEES**

The information required under Section 197(12) of the Act read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, is attached as Annexure-F. In accordance with the provisions of Section 197(12) of the Act read with Rules 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the names and other particulars of employees drawing remuneration in excess of the limits, set out in the aforesaid rules, forms part of this Report.

In line with the provisions of Section 136(1) of the Act, the Report and Accounts, as set out therein, are being sent to all the Members of your Company, excluding the aforesaid information about the employees. Any Member, who is interested in obtaining these particulars about employees, may write to the Company Secretary at [compliance@moderninsulators.com](mailto:compliance@moderninsulators.com). The aforesaid addendum is also available for inspection by the members at the Registered Office of the Company from 21 days before the AGM till the date of the ensuing AGM, during business hours on working days.

#### **HUMAN RESOURCES AND INDUSTRIAL RELATIONS**

Your Company acknowledges that its people are the cornerstone of its success. The commitment, competence, and dedication demonstrated by employees across all functions continue to drive business performance and growth. The Company strives to create a workplace culture that fosters collaboration, innovation, and accountability, while ensuring alignment with the organisation's vision and values.

In order to build capability and sustain long-term performance, the Company places strong emphasis on learning and development. Periodic technical, functional, and safety training programmes are conducted to enhance skills and ensure a safe working environment. For senior management and leadership roles, performance is assessed through a structured Key Result Area (KRA)-based appraisal system, ensuring objectivity and transparency. The Human Resources function acts as a strategic partner, enabling the business to respond effectively to changing industry dynamics. With the

Company's vision of scaling operations in the coming years, HR initiatives are directed towards building an agile, future-ready, and engaged workforce. Your Company is committed to attracting, developing, and retaining talent by offering meaningful career opportunities, a culture of continuous learning, and initiatives that support employee well-being. This approach ensures not only sustained business growth but also long-term organisational resilience.

#### **STATUTORY INFORMATION AND OTHER DISCLOSURES**

- (a) The information on conservation of energy, technology absorption and foreign exchange earnings and outgo pursuant to Section 134(3)(m) of the Act, read with the Rule 8(3) of the Companies (Accounts) Rules, 2014 is annexed as Annexure 'G' and forms an integral part of this Report.
- (b) The Company has not accepted any deposits, within the meaning of Section 73 of the Act, read with the Companies (Acceptance of Deposits) Rules, 2014 as amended.
- (c) No application has been made under the Insolvency and Bankruptcy Code. The requirement to disclose the details of application made or any proceeding pending under the Insolvency and Bankruptcy Code, 2016 (31 of 2016) during the year along with their status as at the end of the financial year is not applicable.
- (d) The requirement to disclose the details of difference between amount of the valuation done at the time of one-time settlement and the valuation done while taking loan from the Banks or Financial Institutions along with the reasons thereof, is not applicable.
- (e) Company has taken appropriate insurance for all assets against foreseeable perils.

#### **MATERIAL CHANGES AND COMMITMENTS EFFECTING THE FINANCIAL POSITION OF THE COMPANY**

Except as stated specifically in this Report, there have been no material changes or commitments affecting the financial position of the Company that have occurred between the close of the financial year and the date of this Report.

#### **SECRETARIAL STANDARDS**

The Company has complied with the applicable Secretarial Standards issued by the institute of Company Secretaries of India.

#### **GENERAL**

Your Directors state that no disclosure or reporting is required in respect of the following items as there were no transactions on these items during the year under review:

- Issue of equity shares with differential rights as to dividend, voting or otherwise;
- Issue of shares (including sweat equity shares) to employees of the Company under any Scheme;
- No significant or material orders were passed by the Regulators or Courts or Tribunals which impact the going concern status and the Company's operations in the future.

#### **APPRECIATION**

Your Directors place on record their sincere appreciation for the continued guidance, cooperation, and support received from the Company's bankers, business partners, stakeholders, Central and State Governments, and regulatory authorities during the year under review. Their trust and encouragement remain vital to the Company's growth journey.

The Board also conveys its heartfelt appreciation to all employees of the Company for their dedication, professionalism, and unwavering commitment. Their collective efforts, teamwork, and resilience have been instrumental in driving the Company's performance and strengthening its foundation for future growth.

Your Directors look forward to the continued support of all stakeholders as the Company pursues its vision of sustainable growth and value creation.

For and on behalf of the Board of Directors

Place : Abu Road  
 Date : 14th August, 2025

**Sachin Ranka**  
 Chairman & Managing Director  
 DIN: 00335534

## Annexure A to Boards' Report

### MANAGEMENT DISCUSSION AND ANALYSIS

#### **Economic and Industry Overview**

The objective of this report is to present the Management's perspective on the external environment, strategy, operating and financial performance, material developments in human resources and industrial relations, as well as the risks and opportunities impacting the business.

The power sector continues to be a strategic and critical pillar of the Indian economy, enabling growth across industries and households. Over the past decade, India has added substantial power generation capacity, transforming itself from a power-deficit to a power-surplus nation. With growing renewable integration, transmission expansion, and modernization of distribution networks, the sector continues to offer sustained opportunities. Insulators, being an integral part of transmission and distribution infrastructure, have witnessed steady growth in demand both domestically and internationally. In India, large-scale transmission projects, renewable evacuation corridors, and distribution reforms are driving requirement for insulators. Globally, rising investments in grid modernization, renewable energy integration, and replacement of aging infrastructure are also supporting higher insulator demand. Looking to this the overall medium to long-term outlook for the industry remains robust.

#### **Global Economic Outlook**

The global economy continues to face headwinds from post-pandemic disruptions, geopolitical tensions, and tight monetary conditions. While central banks have maintained higher interest rates to manage inflation, price pressures remain above target in many regions.

According to the IMF's July 2025 World Economic Outlook, global growth is projected at 3.0% in 2025 and 3.1% in 2026, supported by resilient demand and trade front-loading. Global headline inflation is expected to ease to 4.2% in 2025 and further to 3.6% in 2026.

The OECD also forecasts moderation, with inflation across G20 economies declining from 6.2% in 2024 to 3.6% in 2025 and 3.2% in 2026, while global GDP growth is expected at 2.9% in both 2025 and 2026. Overall, while inflation is gradually easing, trade tensions, fiscal imbalances and geopolitical uncertainties continue to weigh on the global outlook.

#### **Indian Economy**

India sustained its position as one of the most dynamic major economies in FY 2024-25, with GDP growth estimated at 6.5%. Though moderating from 7.0% in FY 2023-24 and 7.2% in FY 2022-23, growth remains significantly higher than global peers, reaffirming India's role as the fastest-growing large economy (IMF WEO July 2025; OECD June 2025 Outlook).

Macroeconomic stability was underpinned by a benign inflation environment and prudent policy management. Retail inflation averaged 4.6% in FY 2024-25, the lowest in five years, aided by easing food prices and supply-side interventions and remained within the RBI's target band. The RBI maintained the repo rate at 6.50%, ensuring monetary stability while supporting demand momentum.

On the fiscal front, the Union Government's capital expenditure rose to ₹ 11.11 lakh crore (3.4% of GDP), focused on infrastructure creation, energy transition, and crowding-in private investment. Flagship initiatives such as the Green Hydrogen Mission, renewable energy expansion, and digital public infrastructure are laying the foundation for long-term competitiveness. At the same time, fiscal consolidation remained on track, with the fiscal deficit narrowing to 5.1% of GDP, compared to 5.9% a year earlier.

External sector performance remained robust. Gross FDI inflows of \$70.9 billion highlighted sustained investor confidence, even as net inflows moderated. Foreign portfolio investors returned as strong buyers, bringing inflows of around ₹ 2.3 lakh crore. Foreign exchange reserves stood at \$651 billion as of March 2025, ensuring a comfortable import cover and financial resilience. India also joined the world's top five stock markets, with market capitalization surpassing \$5 trillion, reflecting global recognition of its growth potential.

Looking ahead, India's growth prospects are supported by structural reforms, demographic advantage, digital adoption, and policy thrust on manufacturing and green energy. While challenges from global volatility in

crude oil, geopolitical uncertainties, and uneven external demand remain, India is well-positioned to deliver sustained high growth with macroeconomic stability in the coming years.

#### **Global power sector overview**

The global power sector is undergoing a rapid transformation, driven by electrification, digitalization, and the clean energy transition. Global electricity demand grew by 4.3% in 2024 and is projected to expand at an average of ~4% annually through 2027, outpacing overall energy demand growth (IEA, 2025). Over the longer term, global electricity demand is expected to more than double by 2050 from around 25,000 TWh today to 52,000-71,000 TWh reflecting population growth, rising per-capita incomes, electrification of transport and industry and the accelerating shift towards digital technologies.

A key emerging trend is the rapid growth of electricity consumption by data centres, artificial intelligence (AI), and cryptocurrency mining. Data centres alone, which consumed an estimated 460 TWh in 2022, are expected to more than double consumption to over 1,000 TWh by 2026, making them one of the fastest-growing drivers of power demand worldwide.

On the supply side, investment dynamics are shifting decisively. Global energy sector investment is projected to rise by ~5% annually, reaching \$1.3-2.4 trillion by 2040. Transmission and distribution (T&D) networks are expected to see the sharpest growth, with annual investments of \$0.6-1.2 trillion, while renewable energy deployment will attract \$0.5-1.0 trillion per year led by solar PV and wind power additions. Nuclear generation is also expected to expand, while coal-based power is forecast to decline by an average 1.7% annually through 2026, marking a decisive structural shift in the generation mix.

The transport sector represents another major source of future electricity demand. With accelerating adoption of electric mobility, the global passenger EV stock could reach 1.3 billion by 2050 equivalent to today's entire global car fleet reshaping both demand patterns and grid requirements.

Overall, the outlook for the global power sector is characterized by robust demand growth, record levels of investment in grids and renewables, and structural decarbonization of supply, presenting significant opportunities for T&D equipment manufacturers, including the insulator industry.

#### **Indian power sector overview**

India, the world's third-largest producer and consumer of electricity, continues to strengthen its energy landscape with rapid capacity expansion and clean energy transition. As of January 2025, the country's installed capacity stood at 466 GW, including 209 GW from renewables. Power consumption grew by 5% in FY 2024 to 1,821 BU, and the CEA projects total requirement to rise to 817 GW by 2030, with renewables expected to contribute 44% of generation.

The Government has set a target of 500 GW non-fossil fuel capacity by 2030, supported by large-scale investments in renewable corridors, nuclear expansion, and grid modernization. Recent policy initiatives include the Nuclear Energy Mission (21 new reactors, 15.7 GW by 2031), accelerated rooftop solar under PM Surya Ghar Yojana, and a ₹ 9.15 lakh crore national plan to strengthen transmission and distribution. Power Grid Corporation alone has outlined a ₹ 2,00,000 crore capex pipeline, underscoring opportunities in T&D infrastructure.

India is also witnessing strong investor interest: FDI inflows in the energy sector reached US\$41 billion cumulatively by FY 2025, with non-conventional energy leading the surge. This reflects global confidence in India's clean energy ambitions, aided by supportive policies such as the PLI scheme for solar manufacturing and tariff-based competitive bidding for transmission projects.

Looking ahead, India's power sector is poised for transformational growth, driven by clean energy adoption, digitalization of grids, decentralization, and electrification of transport. With its scale, policy push, and investor confidence, India is emerging as a global leader in the energy transition, offering significant opportunities across generation, transmission, and distribution.

## **BUSINESS PERFORMANCE REVIEW**

### **Insulators Division**

The Insulators Division delivered a strong performance during the year, registering a turnover of ₹ 417.34 crores, up from ₹ 385.45 crores in the previous year. Profit before interest and depreciation grew to ₹ 41.83 crores, compared to ₹ 37.96 crores last year. The company continues to maintain its leadership position in the manufacture of Extra High Voltage (EHV) Insulators in India.

The division is benefiting from a virtuous cycle of rising domestic energy demand and growing international orders, driving higher export volumes and enhancing overall financial performance. By effectively capitalizing on both internal and external market opportunities, the company is strengthening its competitive edge and positioning itself for sustained growth.

### **Terry Towels Division**

Terry Towels Division also registered a healthy growth trajectory, with turnover rising to ₹ 56.87 crores, up from ₹ 46.25 crores in the previous year. Profit before interest and depreciation increased to ₹ 1.39 crores, compared to ₹ 1.33 crores previously. This growth reflects the division's focus on quality, market responsiveness, and operational efficiency, reinforcing its contribution to the company's overall performance.

### **Exports**

The company continues to be India's largest exporter of Extra High Voltage (EHV) Porcelain Insulators, achieving exports of ₹ 192 crores in the year, up from ₹ 176 crores in the previous year—a strong growth of ~9% despite intense global competition. This growth reflects the company's focus on consistent quality, timely delivery, and revival of key customer relationships.

To further strengthen its international presence, the company is exploring new applications and product innovations including RTV-coated insulators, semi-conducting glaze, large-diameter and high-strength hollow insulators, HVDC insulators, and specialized insulators for reactors. These initiatives enhance the company's ability to serve diverse global customer requirements and capture emerging opportunities in HVDC and renewable energy projects. Operational efficiency remains a key focus area. Through R&D, process optimization, and optimal resource utilization, the company ensures its products remain competitive in quality and price. The company is also actively securing approvals from overseas utilities, recently obtaining clearance from a major Gulf utility and winning a significant order for RTV-coated Porcelain Longrod Insulators. Additional frame contracts have been secured with EU utilities, further consolidating the company's international footprint.

The global electrical insulator market is projected to grow at a CAGR of 5.7% from 2024 to 2030, driven by investments in renewable energy and expanding transmission infrastructure. The company's active participation in international tenders, OEM/EPC projects, and global exhibitions including Elecrama 2025, Grid Con 2025, IEE 2024 and Middle East Energy, Dubai reinforces its brand presence and engagement with potential clients worldwide.

With its Two-Star Export House status, strategic product diversification, and focus on global market opportunities, the company is well-positioned to leverage the growing demand in the international insulator market and strengthen its leadership in the EHV segment.

### **ANALYSIS AND REVIEW**

The company continues to maintain its leadership in the manufacture of Extra High Voltage (EHV) Insulators in India, consistently earning buyer confidence through superior quality and timely delivery. Central to this success is the company's state-of-the-art in-house R&D laboratory, which focuses on understanding customer requirements, ensuring product reliability, and driving qualitative improvements including the development of cost-effective raw material alternatives and consistent product quality.

Reinforcing its commitment to international standards, the company's testing facility has been accredited by the National Accreditation Board for Testing and Calibration Laboratories (NABL) under ISO/IEC 17025:2017. This certification underscores the company's adherence to rigorous global testing protocols and its capability to certify diverse types of EHV Insulators with precision and reliability.

Innovation remains at the forefront of the company's strategy. As part of the 'Make in India' initiative, the company has designed and developed a fully automated RTV Silicone Coating Machine, a first-of-its-kind innovation which has been successfully deployed in manufacturing operations for an overseas client, demonstrating the company's ability to combine indigenous innovation with global application.

The company operates a fully equipped foundry that not only meets its major in-house casting requirements but also caters efficiently to the demands of diverse external segments.

### **OPPORTUNITIES & CHALLENGES**

India's power transmission sector is poised for significant growth, driven by rising electricity demand, the integration of 500 GW of renewable energy by 2030, and ongoing modernization of the grid. Expansion is not only in physical infrastructure but also in higher-voltage lines and advanced bulk power transmission technologies. The Central Electricity Authority (CEA) projects the addition of 114,687 CKM of transmission lines and 776,330 MVA of transformation capacity by 2027, representing a total investment of ₹ 4,252.22 billion. Schemes like Intra-State GEC Phase II and railway electrification, including high-speed rail, further expand the investment landscape.

The insulator industry stands to benefit from these developments, with the Indian market valued at USD 438.6 million in 2024 and projected to reach USD 844.3 million by 2033 at a CAGR of 6.59%. Private sector participation under the TBCB (tariff-based competitive bidding) route provides significant opportunities, while adoption of energy-efficient, low-maintenance solutions enhances growth prospects.

On the global front, the electric insulator market is projected to grow from USD 15.01 billion in 2024 to USD 22.14 billion by 2032 (CAGR 4.98%), driven by grid modernization, renewable integration, and smart technologies. Key markets include Asia Pacific, Europe, North America, and the Middle East, where massive transmission upgrades and decarbonization projects are underway. Smart grid adoption, electrification of transport, data center expansion, and renewable energy integration are key drivers of insulator demand.

Overall, domestic and global power sector expansion, renewable energy integration, smart grid adoption, and rising electrification present robust opportunities for the company to strengthen its market position, expand exports, and participate in high-value projects worldwide. Strategic focus on innovation, customer-centric solutions, and international certifications will help capitalize on these trends.

### **RISKS & CONCERNS**

While your Company operates in a dynamic economic environment, it remains well-positioned to navigate potential challenges. Inflationary pressures, influenced by global geopolitical tensions and supply chain disruptions, could affect input costs; however, disciplined cost management and operational efficiencies provide strong mitigation. Anticipated interest rate adjustments by central banks may moderate growth in certain markets, yet the Company's diversified business and strategic planning offer resilience against such fluctuations.

Overall, by leveraging its robust operational framework, financial prudence, and market expertise, the Company is well-equipped to turn challenges into opportunities, sustain profitability, and continue delivering value to shareholders even in a complex macroeconomic environment.

### **OUTLOOK**

The insulator industry is optimistic about ongoing power sector reforms, which are expected to boost order inflows and create new avenues for investment, employment, and technological innovation. The Company's robust order book both domestically and internationally reflects strong demand for its products and ensures a stable and healthy cash flow.

Looking ahead, the Company is well-positioned to enhance operational efficiency, optimize costs and explore innovative sourcing solutions, while strategically adjusting pricing to sustain profitability without compromising market competitiveness. With a proactive approach and focus on excellence, the Company is ready to capitalize on industry growth and strengthen its leadership in both domestic and global markets.

## Annexure B to Boards' Report

### REPORT ON CORPORATE GOVERNANCE

The Directors present the Company's Report on Corporate Governance for the year ended March 31, 2025, in terms of Regulation 34(3) read with Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (The "Listing Regulations").

#### **COMPANY'S PHILOSOPHY ON CODE OF CORPORATE GOVERNANCE**

Good Corporate Governance is the adoption of best business practices, which ensure that the Company operates within the regulatory framework. The adoption of such corporate practices ensures accountability, ethical behavior, transparency and fairness to all stakeholders. The Company believes in practicing good Corporate Governance and endeavors to improve on these aspects on an ongoing basis. The philosophy on corporate governance is an important tool for shareholder protection and maximization of their long-term values.

Your Company is in compliance with the requirements stipulated under the provisions of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, with the Stock Exchanges ("Listing Regulations") with regards to corporate governance.

#### **BOARD OF DIRECTORS**

##### **Composition of Board of Directors**

The Board, being the trustee of the Company, is responsible for the establishment of cultural, ethical, sustainable and accountable growth of the Company, is constituted with a high level of integrated, knowledgeable and committed professionals. The Board is at the helm of the Company's Corporate Governance practice. It provides strategic guidance and independent views to the Company's senior management while discharging its fiduciary responsibilities. The Board also provides direction and exercises appropriate control to ensure that the Company is managed in a manner that fulfills stakeholders' aspirations and societal expectations.

As on March 31, 2025, the Company's Board consists of Eight directors. The Board comprises of Two Executive Promoter Director, Two Executive Director, and Four Independent Directors including one Woman Director. The composition of the Board is in conformity with the requirements of the Companies Act, 2013 and the Listing Regulations. The Directors are professionals and have expertise in their respective functional areas.

The Board has identified the following skill set with reference to its Business and Industry which are available with the Board:

Sr. No.	Name of Directors	Expertise in Specific Functional Areas
1.	Shri Sachin Ranka	Industrialist, Business Strategy, Corporate Management and Leadership
2.	Shri Shreyans Ranka	Business Strategy, Sales & Marketing and Business Management
3.	Shri P. Sridharan	Business Management, Leadership, Administration, Marketing
4.	Shri Animesh Banerjee	Manufacturing, Administration, Leadership, Management
5.	Shri S. K. Sharma	Board service and governance
6.	Shri Rahul Singhvi	Capital Market, Wealth Management, Fund raising
7.	Smt. Meenu Sacheti	Industrialist, Finance, Board service and governance
8.	Shri G.V. Kalpathy	Corporate Governance, Leadership, Board service

The Composition of the Board and directorship held, as on 31st March, 2025 are as follows:

Name of Directors	Executive/ Non-Executive/ Independent	No. of Equity Shares held	Directorships in other Public Limited Companies	Membership in Committees of other Companies		List of Directorship held in Other Listed Companies and Category of Directorship
				Chairman	Member	
Shri Sachin Ranka	Promoter/ Chairman & Managing Director	500	1	1	–	Modern Denim Limited (Chairman & Managing Director)
Shri Shreyans Ranka	Promoter/ Executive Director	500	–	–	–	–
Shri Animesh Banerjee	Executive Director	–	–	–	–	–
Shri P. Sridharan	Executive Director	–	–	–	–	–
Shri S.K. Sharma	Non-Executive Independent Director	–	–	3	1	–
Shri G.V. Kalpathy	Executive Director Independent Director	–	1	–	–	Modern Denim Limited (Independent Director)
Shri Rahul Singhvi	Non-Executive Independent Director	–	1	–	3	Modern Denim Limited (Independent Director)
Smt. Meenu Sacheti	Non-Executive Independent Director	–	1	–	1	Modern Denim Limited (Independent Director)

1. Shri Sachin Ranka and Shri Shreyans Ranka are related to each other. None of the other Directors are related inter-se.
2. Shri Pradeep Kumar Gokhroo ceased to be the Executive Director of the Company with effect from 20<sup>th</sup> February, 2025 due to his sudden demise.
3. Shri P. Sridharan and Shri Animesh Banerjee has been appointed as Executive Directors of the Company with effect from 22<sup>nd</sup> March, 2025.

4. Shri Rahul Singhvi has been recommended by the Board of Directors for reappointment as Independent Director for his 2<sup>nd</sup> term w.e.f. 01<sup>st</sup> August, 2025.
5. Directorships exclude Private Limited Companies, Foreign Companies and Section 8 Companies.
6. Membership in Committees includes only Audit Committee and Stakeholders' Relationship Committee

#### **Independent Directors confirmation by the Board**

All Independent Directors have given declarations that they meet the criteria of independence as laid down under Section 149 (6) of the Companies Act, 2013 and Regulation 16(1) (b) of the Listing Regulations. In the opinion of the Board, the Independent Directors, fulfill the conditions of independence specified in Section 149(6) of the Companies Act, 2013 and Regulation 16(1) (b) of the Listing Regulations. They have also given a declaration under Rule 6(1) and (2) of the Companies (Appointment and Qualification of Directors) Rules, 2014, that their names are registered in the databank as maintained by the Indian Institute of Corporate Affairs (IICA). In terms of Section 150 of the Act read with Rule 6(4) of the Companies (Appointment & Qualification of Directors) Rules, 2014, the Independent Directors, if applicable, are required to undertake online proficiency self-assessment test conducted by the IICA within a period of two (2) year from the date of inclusion of their names in the data bank or such time as amended by the Central Government.

#### **Board Meetings and Annual General Meeting (AGM)**

The Board meets at regular intervals to discuss and decide on business strategies/policies and review the financial performance of the Company. The Board Meetings are pre-scheduled and a tentative annual calendar of the Board Meeting is circulated to the Directors well in advance to facilitate them to plan their schedules accordingly. In case of business exigencies, the Board's approval is taken through circular resolutions. The circular resolutions are noted at the subsequent Board Meeting.

The notice and detailed agenda along with the relevant notes and other material information are sent in advance separately to each Director and in exceptional cases tabled at the Meeting with the approval of the Board. This ensures timely and informed decisions by the Board. The Board reviews the performance of the Company vis-à-vis the budgets/targets.

Minimum four Board meetings are held every year (one meeting in every calendar quarter). Additional meetings are held to address specific needs, if any, of the Company. During the year 2024-25, Eleven Board Meetings were held, on 30<sup>th</sup> May, 2024, 24<sup>th</sup> June, 2024, 24<sup>th</sup> July, 2024, 10<sup>th</sup> August 2024, 14<sup>th</sup> August 2024, 17<sup>th</sup> September, 2024, 13<sup>th</sup> November, 2024, 13<sup>th</sup> February, 2025, 20<sup>th</sup> February, 2025, 22<sup>nd</sup> March, 2025. The gap intervening between two meetings was within the time prescribed under the Act and SEBI (Listing Obligation & Disclosure Requirements) Regulations, 2015.

#### **Attendance of Directors at the Board Meetings and last Annual General Meeting (AGM)**

Name of Directors	Attendance of AGM held on 30 <sup>th</sup> Sept., 2024	Date of Board Meeting										
		30 <sup>th</sup> May, 2024	24 <sup>th</sup> June, 2024	24 <sup>th</sup> July, 2024	10 <sup>th</sup> August, 2024	14 <sup>th</sup> August, 2024	17 <sup>th</sup> Sep., 2024	13 <sup>th</sup> Nov., 2024	10 <sup>th</sup> Jan., 2025	13 <sup>th</sup> Feb., 2025	20 <sup>th</sup> Feb., 2025	20 <sup>th</sup> March 2025
Shri Sachin Ranka	Leave of Absence	√	√	√	√	√	√	√	√	√	√	√
Shri Shreyans Ranka	Leave of Absence	√	√	√	√	√	√	√	√	√	√	√
Shri P.K. Gokhroo	Leave of Absence	–	–	–	√	√	√	√	√	√	Leave of Absence	√
Shri Rahul Singhvi	Leave of Absence	√	√	Leave of Absence	√	√	√	√	Leave of Absence	√	Leave of Absence	√
Shri Vikas Sharma	Leave of Absence	√	Leave of Absence	Leave of Absence	–	–	–	–	–	–	–	–
Shri S.K. Sharma	√	√	√	√	√	√	√	√	√	√		
Smt. Meenu Sacheti	Leave of Absence	Leave of Absence	Leave of Absence	√	Leave of Absence	Leave of Absence	Leave of Absence	Leave of Absence	Leave of Absence	Leave of Absence	Leave of Absence	Leave of Absence
Shri G.V. Kalpathy	Leave of Absence	–	–	–	Leave of Absence	Leave of Absence	Leave of Absence	√	Leave of Absence	√	Leave of Absence	Leave of Absence

#### **Meetings of Independent Directors**

A separate meeting of Independent Directors of the Company was held on 13<sup>th</sup> February, 2025, without the presence of Non-Independent Directors and members of the management, to discuss the matters as required under Schedule IV of the Act and the Listing Regulations. The meeting was attended by all the Independent Directors.

#### **Code of Conduct**

The Company has adopted Code of Business Conduct & Ethics which is applicable to the Board of Directors and Senior Management Personnel of the Company. The Board of Directors and the members of Senior Management Team of the Company are required to affirm Compliance of this Code. A declaration signed by the Chairman and Managing Director of the Company to this effect is placed at the end of this report. The Code requires Directors and Employees to act honestly, fairly, ethically and with integrity, conduct themselves in professional, courteous and respectful manner. The Code is displayed on the Company's website [www.moderninsulators.com](http://www.moderninsulators.com).

### **Familiarization programme for Independent Director**

Your Company conducts introductory familiarization program, inter alia covering the nature of the industry in which the Company operates, business model of the Company, etc., when a new Independent Director joins the Board of the Company. The Chairman and Managing Director also has a one to one discussion with the newly appointed Director to familiarize him with the Company's operations. Further, on an ongoing basis as a part of Agenda of Board/Committee Meetings, presentations are regularly made to the Independent Directors on various matters inter-alia covering the Company's and its subsidiaries/associates businesses and operations, industry and regulatory updates, strategy, finance, risk management framework, role, rights, responsibilities of the Independent Directors under various statutes and other relevant matters.

The details of the familiarization program for Directors have been disclosed on the Company's website, [www.moderninsulators.com](http://www.moderninsulators.com).

### **Performance evaluation**

A formal Evaluation Framework for evaluation of the Board's performance, performance of its Committees and individual Directors of the Company, including the Chairman of the Board, in terms of the requirement of the Act and the Listing Regulations, is in place. In terms of the Evaluation Framework, the Board has carried out the annual performance evaluation of its own performance, the directors individually and the working of its Committees. Criteria for evaluation inter alia include providing strategic perspective, Chairmanship of the Board and its Committees, attendance and preparedness for the meetings, contribution at the meetings and role of the Committees.

### **Insider Trading Code**

The Company has adopted a Policy for prohibition of Insider Trading for Regulating, Monitoring and Reporting of Trades by Designated Persons' ("the Code") in accordance with the SEBI (Prohibition of Insider Trading) Regulations, 2015 (The PIT Regulations).

The Code is applicable to Promoters, Member of Promoter's Group, all Directors and such Designated Employees who are expected to have access to unpublished price sensitive information relating to the Company. The Company Secretary is the Compliance Officer for monitoring adherence to the said PIT Regulations. This Policy is displayed on the Company's website viz. [www.moderninsulators.com](http://www.moderninsulators.com)

### **COMMITTEES OF THE BOARD**

The Board of Directors have constituted Board Committees to deal with specific areas and activities which concern the Company and requires a closer review. The Board Committees are formed with approval of the Board and function under their respective Charters. These Committees play an important role in the overall Management of day-to-day affairs and governance of the Company. The Board Committees meet at regular intervals and take necessary steps to perform its duties entrusted by the Board. The Minutes of the Committee Meetings are placed before the Board for noting.

The Board has four Committees namely Audit Committee, Nomination & Remuneration Committee, Corporate Social Responsibility (CSR) Committee, and Stakeholders Relationship Committee.

### **Audit Committee**

Your Company has an independent Audit Committee. The Committee is governed in line with the regulatory requirements mandated by Companies Act, 2013 and Regulation 18 of the SEBI (LODR), Regulations, 2015. The Audit Committee acts as a link between the statutory and internal auditors, and the Board of Directors. The Audit Committee is provided with the necessary assistance and information so as to enable it to carry out its function effectively.

As on 31<sup>st</sup> March, 2025, the Audit Committee comprises of two Independent Directors and one Executive Director. Shri S.K. Sharma, Independent Director is the Chairman of the Audit Committee. The Members possess adequate knowledge of Accounts, Audit, Finance, etc. The composition of the Audit Committee meets the requirements as per the Section 177 of the Companies Act, 2013 and Regulation 18(1) of the SEBI (LODR) Regulations.

During the year under review, 4 Audit Committee Meetings were held, on 30<sup>th</sup> May, 2024, 10<sup>th</sup> August, 2024, 13<sup>th</sup> November, 2024 and 13<sup>th</sup> February, 2025.

The composition of the Audit Committee and the details of the meetings attended by the Members are given below:

Name of the Member	Position	Category	Number of Meetings	
			Held	Attended
Shri S.K. Sharma	Chairman	Independent	4	4
Shri Rahul Singhvi	Member	Independent	4	4
Shri P.K. Gokhroo*	Member	Executive	4	2
Shri Animesh Banerjee*	Member	Executive	—	—

1. The Chairman of the Audit Committee was present at the last AGM of the Company held on 30<sup>th</sup> September, 2024.
2. Shri Pradeep Kumar Gokhroo ceased to be a member due to his sudden demise w.e.f 20<sup>th</sup> February, 2025.
3. Shri Animesh Banerjee has been appointed as member of the Audit Committee w.ef. 22<sup>nd</sup> March, 2025.

### **Brief description of terms of reference**

1. To oversee the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible.



2. To recommendation of appointment, remuneration and terms of appointment of the auditors.
3. To approve payment to Statutory Auditors for any other services rendered by them.
4. To review with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
  - a. Matters required to be included in the Director's Responsibility Statement to be included in the Board's Report in terms of clause (c) of sub-section 3 of Section 134 of the Companies Act, 2013.
  - b. Changes, if any, in accounting policies and practices and reasons for the same.
  - c. Major accounting entries involving estimates based on the exercise of judgment by management.
  - d. Significant adjustments made in the financial statements arising out of audit findings.
  - e. Compliance with listing and other legal requirements relating to financial statements.
  - f. Disclosure of any related party transactions.
  - g. Qualifications in the draft audit report.
5. To review with the management, the quarterly financial statements before submission to the board for approval.
6. To review and monitor the auditor's independence, performance and effectiveness of audit process.
7. To approve or any subsequent modification of transactions of the Company with related parties.
8. To scrutinize inter-corporate loans and investments.
9. To evaluate internal financial controls and risk management systems.
10. To review with the management, performance of statutory and internal auditors and adequacy of the internal control systems.
11. To review the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit.
12. To discuss with internal auditors of any significant findings and follow up there on.
13. To review the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board.
14. To discuss with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern.
15. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors.
16. To review the Whistle Blower mechanism.
17. To approve appointment of CFO (i.e., the whole-time Finance Director or any other person heading the finance function or discharging that function) after assessing the qualifications, experience & background etc. of the candidate.
18. Authority to investigate into any matter in relation to the items specified in section 177(4) of Companies Act, 2013 or referred to it by the Board and for this purpose shall have power to obtain professional advice from external sources and have full access to information contained in the records of the Company.
19. The Auditors of a Company and the Key Managerial Personnel shall have a right to be heard in the meetings of the Audit Committee when it considers the auditor's report.
20. To review the utilization of loans and/ or advances/investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans /advances / investments existing as on the date of coming into force of this provision.

**The Audit Committee shall mandatorily review the following information:**

1. management discussion and analysis of financial condition and results of operations;
2. statement of significant related party transactions (as defined by the audit committee), submitted by the management;
3. management letters/letters of internal control weaknesses issued by the statutory auditors;
4. internal audit reports relating to internal control weaknesses;
5. the appointment, removal and terms of remuneration of the chief internal auditor; and
6. statement of deviations:
  - a. Quarterly statement of deviation(s), including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Listing Regulations;
  - b. Annual statement of funds utilized for the purposes other than those stated in the offer document/prospectus/notice in terms of Listing Regulations.

**Nomination and Remuneration Committee**

The Committee's constitution and terms of reference are in compliance with provisions of the Section 178 of the Companies Act, 2013 and Regulation 19 of SEBI (LODR) Regulations, 2015.

The purpose of the committee is to screen and review individuals qualified to serve as executive director, non-executive directors and key managerial personnel and independent directors, consistent with the criteria approved by the board and to recommend for approval by the board, nominees for election at the AGM.

As on 31<sup>st</sup> March, 2025, the Nomination and Remuneration Committee (NRC) comprises of 3 Non-Executive Independent Directors. During the

year under review, 5 NRC Meeting was held, on 30<sup>th</sup> May, 2024, 24<sup>th</sup> June, 2024, 24<sup>th</sup> July, 2024, 10<sup>th</sup> August, 2024, 22<sup>nd</sup> March, 2025. The composition of the NRC and the details of the meetings attended by the Members are given below:

Name of the Member	Position	Category	Number of Meetings	
			Held	Attended
Shri S.K. Sharma	Chairman	Independent	5	5
Smt. Meenu Sacheti	Member	Independent	5	2
Shri Rahul Singhvi	Member	Independent	5	3

➤ The Chairman of the Nomination & Remuneration committee was present at the last AGM of the Company held on 30<sup>th</sup> September, 2024.

#### Terms of Reference

The broad terms of reference of the Committee are as follows:

- To identify persons who are qualified to become Directors and who may be appointed in senior management in accordance with the criteria laid down, recommend to the Board for their appointment and removal and shall carry out evaluation of every Director's performance.
- To formulate the criteria for determining qualifications, positive attributes and independence of a Director and recommend to the Board a policy, relating to the remuneration for the Directors, Key Managerial Personnel and other employees.
- The Nomination and Remuneration Committee shall, while formulating the policy ensures that:
  - the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors of the quality required to run the Company successfully;
  - relationship of remuneration to performance is clear and meets appropriate performance benchmarks; and
  - remuneration to Directors, Key Managerial Personnel and senior management involves a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of the company and its goals;
- The Chairperson of the said Committee or, in his absence, any other member of the committee authorized by him in this behalf shall attend the general meetings of the company.
- To consider and fix the remuneration package of non-executive and executive Directors including pension rights and any compensation payment.
- All elements of remuneration package of Directors such as benefits, bonus, stock options, pension etc.
- Any other work and policy, related and incidental to the objectives of the committee as per provisions of the Act and rules made thereunder.

#### Remuneration Policy

The Company has formulated and adopted Executive Remuneration Policy of Directors, Key Managerial Personnel and other Senior Management of the Company and the same is disclosed in the Annual Report.

#### Remuneration to Directors

All decisions relating to the remuneration of the Directors were taken by the Board of Directors of the Company in accordance with the Shareholders' approval on recommendation of Nomination and Remuneration Committee, wherever necessary.

Details of remuneration paid to the Directors during the year under review are as under:

#### (a) Non- Executive Directors

(Rs. in lacs)

Name of the Director	Remuneration	Sitting Fees	No. of Shares held
Shri S.K. Sharma – Independent Director	–	–	–
Smt. Meenu Sacheti – Independent Director	–	0.27	–
Shri Rahul Singhvi – Independent Director	–	0.86	–
Shri G.V. Kalpathy	–	0.10	–

#### (b) Executive Directors

(Rs. in lacs)

Name of Director and Designation	Salary & Allowances	Performance linked incentive	Total	Period of Contract	No. of Shares held
Shri Sachin Ranka – Chairman & Managing Director	149.15	-	149.15	01/04/2022 to 31/03/2027	500
Shri Shreyans Ranka – Whole-Time Director	53.27	-	53.27	01/04/2024 to 31/03/2029	500
*Shri Vikas Sharma(01.04.2024 – 31.07.2024)	34.56	-	34.56	01/06/2023to 31/05/2027	
*Shri P.K. Gokhroo – Executive Director 01/08/2024 to 20.02.2025)	50.95	-	50.95	(01.08.2024- 31/07/2027	–
Shri Animesh Banerjee (w.e.f 22 <sup>nd</sup> March, 2025)	1.94	-	1.94	22/03/2025- 21/04/2025	
Shri P. Sridharan (w.e.f 22 <sup>nd</sup> March, 2025)	1.05	-	1.05	22/03/2025- 21/04/2025	

- Remuneration is within limits specified under section 197 of the Act, as recommended by the Nomination and Remuneration committee and approved by Board.
- Shri Vikas Sharma resigned from the post of Executive Director w.e.f 31<sup>st</sup> July, 2024 and Shri P.K. Gokhroo was appointed as Executive Director w.e.f. 01<sup>st</sup> August, 2024.
- Shri P.K. Gokhroo ceased to be the Executive Director due to his sudden demise w.e.f. 20<sup>th</sup> February, 2025.
- Shri P. Sridharan & Shri Animesh Banerjee has been appointed as Executive Directors w.e.f. 22<sup>nd</sup> March, 2025.

#### PERFORMANCE EVALUATION

Pursuant to the provisions of the Companies Act, 2013 and Regulation 17 of the Listing Regulations, the Board has carried out the annual evaluation of its own performance, its Committees and Directors individually. A structured questionnaire was prepared after circulating the draft forms, covering various aspects of the Board's functioning such as adequacy of the composition of the Board and its Committees, Board culture, execution and performance of specific duties, obligations and governance.

The Company Secretary or Board nominee or the consultant tabulate the Forms. The Tabulated Report is sent to all Board Members for evaluation and if any director disagrees with the self-evaluated results, he/she suitably intimate the Chairman of the Board, else the same is deemed to have been accepted.

The performance evaluation of the Chairman and Managing Director and the Non-Independent Directors was carried out by the Independent Directors. The Directors expressed their satisfaction with the evaluation process.

#### Corporate Social Responsibility Committee

Your Company has a CSR Committee of the Board of Directors which assists the Board in discharging its social responsibility by way of formulating, monitoring and implementing the Corporate Social Responsibility Policy (CSR Policy).

#### Composition and Attendance during the Year

The Composition of CSR Committee is in accordance with the provisions of Section 135 of the Companies Act, 2013 and the Companies (Corporate Social Responsibility Policy) Rules, 2014.

The CSR Committee comprises of 2 Executive Directors and one Non-Executive Independent Director.

During the year under review, 2 CSR Committee meetings were held, on 30<sup>th</sup> May, 2024 and 13<sup>th</sup> February, 2025.

The composition of the CSR Committee and the details of the meetings attended by the Members are given below:

Name of the Member	Position	Category	Number of Meetings	
			Held	Attended
Shri Sachin Ranka	Chairman	Executive	2	2
Shri S.K. Sharma	Member	Independent	2	1
Shri P.K. Gokhroo	Member	Executive	2	—
Shri Animesh Banerjee	Member	Executive	—	—

- Shri Pradeep Kumar Gokhroo ceased to be the member due to his sudden demise w.e.f 20<sup>th</sup> February, 2025.
- Shri Animesh Banerjee has been appointed as member of the CSR Committee w.e.f. 22<sup>nd</sup> March, 2025.

#### Stakeholders' Relationship Committee

The Committee's constitution and terms of reference are in compliance with provisions of the Section 178 of the Companies Act, 2013 and Regulation 20 of SEBI (LODR) Regulations, 2015 which are given below:

During the year under review, 4 Stakeholder Relationship Committee Meetings were held, on 30<sup>th</sup> May 2024, 10<sup>th</sup> August 2024, 13<sup>th</sup> November, 2024 and 13<sup>th</sup> February 2025.

As on 31<sup>st</sup> March 2025, the composition of the Committee and the details of the meetings attended by the Members are given below:

Name of the Member	Position	Category	Number of Meetings	
			Held	Attended
Shri S.K. Sharma	Chairman	Independent	4	4
Shri Rahul Singhvi	Member	Independent	4	4
Shri P.K. Gokhroo*	Member	Executive	4	2
Shri Animesh Banerjee*	Member	Executive	—	—

- Shri Pradeep Kumar Gokhroo ceased to be the member due to his sudden demise w.e.f 20<sup>th</sup> February, 2025.
- Shri Animesh Banerjee has been appointed as member of the Stakeholder Relationship Committee w.e.f. 22<sup>nd</sup> March, 2025.

#### Terms of reference:

1. The Stakeholders Relationship Committee shall consider and resolve the grievances of all stakeholders and security holders of the Company.
2. The Chairperson of the said Committee or, in his absence, any other member of the Committee authorized by him in this behalf shall attend the general meetings of the Company.

3. To review all Shareholder's grievances like non-receipt of annual reports, non-receipt of dividend etc.
4. To issue of Duplicate Share Certificates & Share Transfer Work.
5. Any other work and policy related and incidental to the objectives of the Committee as per provisions of the Act and rules made there under.
6. To resolve the grievances of the security holders of the listed entity including complaints related to transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general meetings etc.
7. To review of measures taken for effective exercise of voting rights by shareholders.
8. To review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar & Share Transfer Agent.
9. To Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the company.

The Company Secretary also acts as a Secretary to the Committee.

#### **Details of Complaints Received and Resolved**

<b>Particulars</b>	<b>No. of Complaints</b>
Complaints pending as on 1 <sup>st</sup> April, 2024	0
Complaints received during the period 1 <sup>st</sup> April, 2024 to 31 <sup>st</sup> March, 2025	38
Complaints disposed of during the period 1 <sup>st</sup> April, 2024 to 31 <sup>st</sup> March, 2025	38
Complaints outstanding as on 31 <sup>st</sup> March, 2025	0

#### **Name and Designation of the Compliance Officer**

Ms. Harshita Hetawal, Company secretary & Compliance Officer

#### **GENERAL BODY MEETINGS**

##### **Details of Annual General Meetings**

Details of the Annual General Meetings (AGM) of the Company held in the last 3 years are as follows:

<b>Financial Year/AGM</b>	<b>Date</b>	<b>Time</b>	<b>Venue</b>	<b>No. of Special Resolution(s) Passed</b>
2021-22 37 <sup>th</sup> AGM	30 <sup>th</sup> September, 2022	11.00 A.M.	Modern Insulators Limited Talheti, Village Karoli, Tehsil Abu Road, Dist. Sirohi -307510 (Rajasthan)	1
2022-23 38 <sup>th</sup> AGM	28 <sup>th</sup> September, 2023	11.00 A.M.	Modern Insulators Limited Talheti, Village Karoli, Tehsil Abu Road, Dist. Sirohi -307510 (Rajasthan)	2
2023-24 39 <sup>th</sup> AGM	30 <sup>th</sup> September, 2024	11.00 A.M.	Modern Insulators Limited Talheti, Village Karoli, Tehsil Abu Road, Dist. Sirohi -307510 (Rajasthan)	1

#### **Postal Ballot & E-voting**

During the year under review, the company has not passed any resolution through postal ballot.

However, the Company has passed a resolution through postal ballot on June 15, 2025, for appointment and payment of Remuneration to Shri P. Sridharan & Shri Animesh Banerjee. M/s Anshika & Associates, Practicing Companies Secretaries are appointed as Scrutinizer of the postal ballot exercise.

None of the businesses proposed to be transacted at the ensuing AGM requires the passing of a special resolution through postal ballot.

#### **MEANS OF COMMUNICATION**

- a) Annual report containing Audited Annual Accounts, Board's Report, Management Discussion & Analysis (MD&A) Report, Auditor's Report and other information are circulated to members and others who are entitled to it.
- b) The Un-audited quarterly/ half yearly results are announced within forty-five days of the close of the quarter. The audited annual results are announced within sixty days from the closure of the financial year as per the requirement of the Listing Regulations.
- c) The approved financial results are forthwith sent to the Stock Exchanges and are published in English newspaper and Hindi newspaper, within forty-eight hours of approval thereof. Presently the same are not sent to the shareholders separately.
- d) All important information relating to Company and its performance including the financial results and shareholding pattern are displayed on the Company's website [www.moderninsulators.com](http://www.moderninsulators.com).
- e) The Company has not made quarterly presentations to analysts.
- f) Disclosures pursuant to various provisions of Listing Regulations, as applicable, are communicated to the BSE Limited, and are displayed by them on their website.

## **DISCLOSURES**

1. During the year under review, no materially significant Related Party Transactions, that may have a potential conflict with the interest of the Company at large, have been entered into. All contracts/arrangements/ transactions entered into by your Company with its related parties were on an arm's-length basis and in the ordinary course of business. A policy on dealing with related party transactions has been uploaded on the website of the Company, [www.moderninsulators.com](http://www.moderninsulators.com).
2. The Company has submitted Annual Secretarial Compliance Report to BSE and the details of compliance are also given in the Secretarial Audit Report annexed with the Annual Report. During the last three financial years, Stock Exchange has imposed a fine of Rs. 175820 on the company for non-compliance under SEBI (LODR).
3. The Company has an adequate risk assessment and minimization system in place including for commodities. The Company does not have material exposure of any commodity and accordingly, no hedging activities for the same are carried out. Therefore, there is no disclosure to offer in terms of SEBI circular no. SEBI/HO/CFD/CMD1/CIR/P/2018/0000000141 dated November 15, 2018.
4. The Company has followed Indian Accounting Standards ("Ind AS") in the preparation of the Financial Statements for accounting periods beginning on or after 01.04.2016, as per the roadmap announced by Ministry of Corporate Affairs Companies. The significant accounting policies which are consistently applied have been set out in the notes to the Financial Statements.
5. The Company promotes ethical behavior in all its business activities and has put in place a mechanism for reporting illegal or unethical behavior. The Company has a Vigil Mechanism and Whistle-blower policy under which the employees are free to report violations of applicable laws and regulations and the Code of Conduct. The reportable matters may be disclosed to the Ethics and Compliance Task Force which operates under the supervision of the Audit Committee. Employees may also report to the Chairman of the Audit Committee. During the year under review, no employee was denied access to the Audit Committee.
6. A certificate from a practicing company secretary confirming that none of the Directors on the board of the Company were debarred or disqualified from being re-appointed under retirement by rotation and/or continuing as Directors of the Company by the SEBI, Ministry of Corporate Affairs or any other statutory authorities is attached to this report.
7. Details relating to fees paid to the Statutory Auditors are given in Note 31 to the Financial Statements.
8. Details in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 has been disclosed in the Directors' Report.
9. Management Discussion and Analysis Report is forming part of the Annual Report and is in accordance with the requirements laid out in the Listing Regulations.
10. There are no pecuniary relationships or transactions of Non-Executive Directors vis-à-vis the Company which has potential conflict with the interests of the Company at large.
11. Details of the Directors seeking appointment/reappointment have been provided in the Notice of the Annual General Meeting.
12. The Company has in place a mechanism to inform the Board members about the Risk assessment and mitigation plans and periodical reviews to ensure that the critical risks are controlled by the executive management.
13. The Independent Directors have confirmed that they meet the criteria of 'Independence' as stipulated under the Companies Act, 2013 and the Listing Regulations.
14. The company has disclosed 'Loans and advances in the nature of loans to firms/companies in which directors are interested in Note 36 to the Standalone Financial Statements.
15. The Company has complied and disclosed all the mandatory corporate governance requirements under Regulation 17 to 27 and sub-regulation (2) of Regulation 46 of Listing Regulations (relating to disclosure on the website of the Company).
16. A Certificate from M/s. Anshika & Associates., Practicing Company Secretary, confirming compliances with the conditions of Corporate Governance as stipulated under the Listing Regulations is attached to this report.'
16. The company has opened a Demat suspense account/ unclaimed suspense account with the Stock Holding Corporation of India. As on 31<sup>st</sup> March 2025, the company have 1028 unclaimed shares in the Demat suspense account.
17. Disclosure of certain types of agreements binding listed entities. Not applicable
18. Details of material subsidiaries of the listed entity. Not applicable

## **DISCRETIONARY REQUIREMENT UNDER REGULATION 27 OF LISTING REGULATION**

The status of compliance with discretionary recommendations of the Regulation 27 of the Listing Regulations with Stock Exchanges is provided below:

1. **Shareholders' Rights:** As the quarterly and half yearly financial performance along with significant events were posted on the Company's website, the same were not being sent to the shareholders.
2. **Reporting of Internal Auditor:** The Internal Auditor reports to the Audit Committee.

## **CEO/CFO CERTIFICATION**

The Executive Director and Chief Financial Officer (CFO) have issued certificate pursuant to the provisions of Regulation 17(8) of the Listing Regulations certifying that the financial statements do not contain any materially untrue statement and these statements represent a true and fair view of the Company's affairs. The said certificate is annexed and forms part of the Annual Report.

**GENERAL SHAREHOLDERS' INFORMATION**
**1. Annual General Meeting:**

Day & Date : Tuesday, 30<sup>th</sup> September, 2025  
 Time : 11.00 A.M.  
 Venue : Modern Insulators Limited, Talheti, Village Karoli, Tehsil Abu Road,  
 Dist. Sirohi Rajasthan-307510 (Registered Office of the Company)

**2. Financial Calendar:**

The Company follows the period of 1<sup>st</sup> April to 31<sup>st</sup> March, as the Financial Year.

**Particulars of Quarter**
**Tentative dates\***

First quarterly results : On or before 14<sup>th</sup> August, 2025  
 Second quarterly / Half yearly results : On or before 14<sup>th</sup> November, 2025  
 Third quarterly results : On or before 14<sup>th</sup> February, 2026  
 Annual results for the year ending on 31<sup>st</sup> March, 2025 : On or before 30<sup>th</sup> May, 2026

\*or such other dates as may be allowed by MCA/SEBI

Annual General Meeting for the year ending on 31<sup>st</sup> March, 2025: Sept, 2025

**3. Dates of Book Closure:**

The Register of Members and the Share Transfer Books of the Company shall remain closed from 23<sup>rd</sup> September, 2025 to 30<sup>th</sup> September, 2025 (both days inclusive).

**4. Stock Exchanges where Equity Shares are listed and Scrip code:**

<b>BSE Limited (BSE)</b>	<b>Calcutta Stock Exchange</b>
Phiroze Jeejeebhoy Towers,	7, Lyons Range, Dalhousie
Dalal Street, Mumbai- 400 001	Kolkata
Scrip Code: 515008	Scrip Code: 023461

**5. Listing Fees to the Stock Exchanges**

The Company has paid listing fees upto financial year 2025-2026 to BSE Limited.

**6. Registrar & Share Transfer Agent:**

Beetal Financial and Computer Services Private Limited  
 Beetal House, 3<sup>rd</sup> Floor, 99, Madangir, Behind LSC  
 New Delhi-110062

**7. Share Transfer System**

As per SEBI Notification No. SEBI/LAD-NRO/GN/2018/24 dated June 8, 2018 and further amendment vide Notification No. SEBI/LAD-NRO/GN/2018/49 dated November 30, 2018, requests for effecting transfer of securities (except in case of transmission or transposition of securities) are not being processed from April 1, 2019 unless the securities are held in the dematerialized form with the depositories.

**8. Dematerialization of Shares**

The Company has set up requisite facilities for dematerialization of its Equity Shares in accordance with the provisions of Depository Act, 1996 with National Securities Depository Limited and Central Depository Services (India) Limited. The Company has entered into agreements with both of the Depositories. The status as on 31<sup>st</sup> March, 2025 is as under:

Mode	No. of Shares	% (Percentage)
Physical Form	9219009	19.56
NSDL	33171935	70.36
CDSL	9219009	19.56
<b>Total</b>	<b>47143900</b>	<b>100.00</b>

**Process of Dematerialization of Shares**

Shareholders who continue to hold shares in physical form are requested to dematerialize their shares at the earliest and avail the benefits of dealing in shares in demat form. For convenience of shareholders, the process of getting the shares dematerialized is given hereunder:

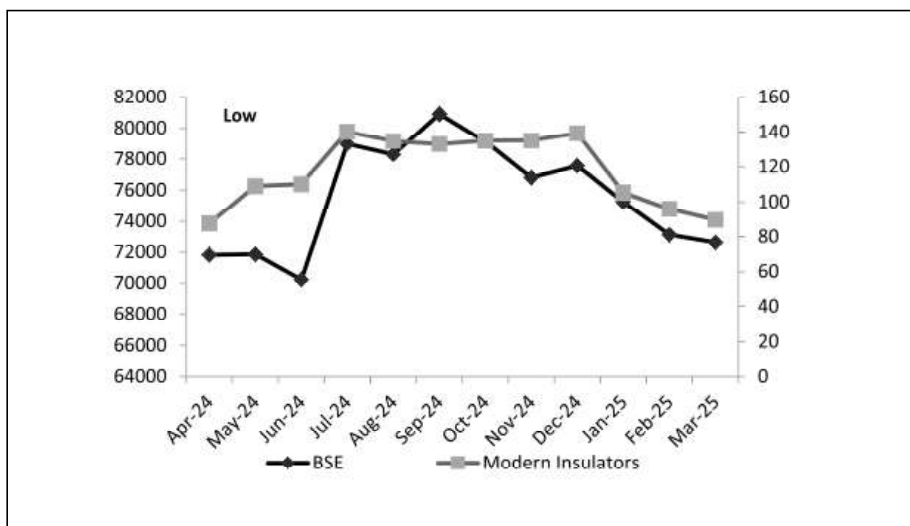
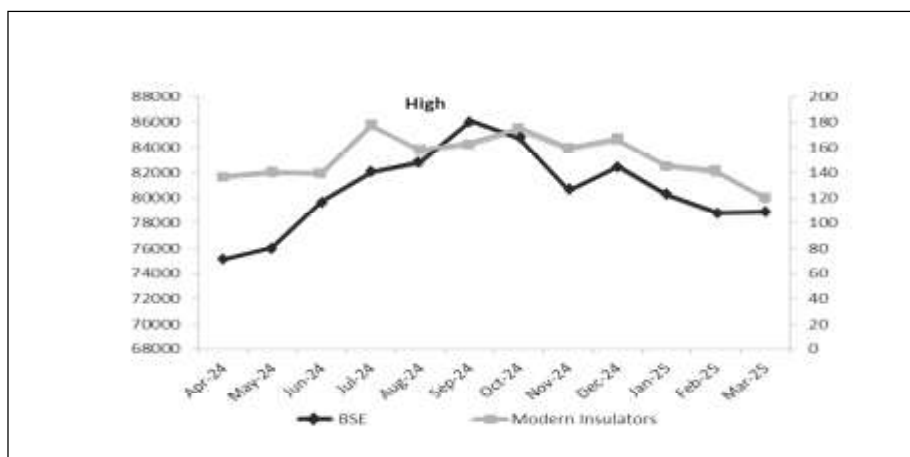
- Demat account should be opened with a Depository Participant (DP).
- Shareholders should submit the Dematerialization Request Form (DRF) along with share certificates in original, to their DP.
- DP will process the DRF and will generate a Dematerialization Request Number (DRN).
- DP will submit the DRF and original share certificates to the Registrar and Transfer Agents (RTA), which is Beetal Financial & Computer Services Private Limited.
- RTA will process the DRF and confirm or reject the request to DP/ depositories
- Upon confirmation of request, the shareholder will get credit of the equivalent number of shares in his demat account maintained with the DP

ISIN No. of the Company: INE219W01012

**9. Market Price Data:**

Month	BSE Limited			No. of shares traded
	High	Low	Close	
April, 2024	135.45	87.68	123.53	1396929
May, 2024	139.00	109.00	122.50	902038
June, 2024	138.30	110.05	138.30	1232533
July, 2024	176.00	140.15	152.45	2172331
August, 2024	156.90	134.70	138.45	1109405
September, 2024	161.00	133.00	149.35	856487
October, 2024	172.95	135.00	144.40	1209375
November, 2024	158.00	135.10	139.40	536498
December, 2024	165.00	139.40	143.95	612370
January, 2025	144.00	105.30	124.50	501111
February, 2025	139.40	96.00	97.30	709767
March, 2025	118.40	89.70	97.98	710743

**10. Performance in comparison to broad-based indices i.e. BSE Sensex**



**11. Distribution of Shareholding as on 31<sup>st</sup> March, 2025**

Sr. No	No. of Equity Shares	Number of Shares	% of Shareholding	No. of Shareholders
1.	1-5000	8344631	17.70	136293
2.	5001-10000	1588364	1.448	2027
3.	10001-20000	1323191	3.37	905
4.	20001-30000	788461	1.67	308
5.	30001-40000	433259	0.92	122
6.	40001-50000	415172	0.88	89
7.	50001-100000	1066865	2.26	148
8.	100001 & Above	33183957	70.39	137
	<b>Total</b>	<b>47143900</b>	<b>100.00</b>	<b>140029</b>

**12. Category of Shareholders as on 31<sup>st</sup> March, 2025**

Category	No. of shares	% Holding
Promoter & Promoter Group	28381877	60.20
Corporate Bodies	1183261	2.51
Mutual Funds/Insurance Companies	5,74,375	1.22
Banks/Financial Institutions	53,254	0.12
FII's	156772	0.33
Individuals including NRI	1,67,94,361	35.62
Total	47143900	100.00

**13. Consolidation of Folios and Avoidance of Multiple Mailing**

In order to enable the Company to reduce costs and duplicity of efforts for providing services to investors, members who have more than one folio in the same order of names, are requested to consolidate their holdings under one folio. Members may write to the Registrars & Transfer Agents indicating the folio numbers to be consolidated along with the original shares certificates to be consolidated.

**14. Reconciliation of Share Capital Audit**

As stipulated by the Securities Exchange Board of India, a qualified Practicing Company Secretary has carried out the reconciliation of Share Capital Audit to reconcile the total admitted capital with NSDL and CDSL, total issued and listed capital. The audit is carried out every quarter and the report thereon is submitted to the Stock Exchanges. The audit confirms that the total issued/paid up capital is in agreement with the aggregate total number of shares in physical form, shares allotted & advised for demat credit but pending execution and the total number of dematerialized shares held with NSDL and CDSL.

**15. Plant Locations**

The Company's plants are located at the following addresses:

1. Insulators Division : Talheti, Village Karoli, Tehsil Abu Road  
Dist. Sirohi - 307510 (Rajasthan)
2. Terry Towels Division : Village : Nidrad, Taluka : Sanand-382110,  
Ahmedabad, Gujarat

**16. Address for Correspondence**

In case of any problem/query, shareholders can contact at registered office of the Company at:

Talheti, Village Karoli,

Tehsil Abu Road, Dist. Sirohi - 307510

Phone: 91-02974-228044

Email: [compliance@moderninsulators.com](mailto:compliance@moderninsulators.com)

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**CODE OF CONDUCT  
DECLARATION**

As provided under Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board of Directors and the Senior Management Personnel have affirmed compliance with the Code of Conduct of the Board of Directors and Senior Management for the year ended 31<sup>st</sup> March, 2025.

Place : Abu Road  
Date : 14<sup>th</sup> August, 2025

**Sachin Ranka**  
Chairman & Managing Director  
DIN: 00335534



### CEO/CFO CERTIFICATE

The Board of Directors  
Modern Insulators Limited

We the undersigned, in our respective capacities as Whole Time Director and Chief Financial Officer of Modern Insulators Limited ("the Company") to the best of our knowledge and belief certify that:

- a. We have reviewed the Financial Statements and the Cash Flow Statement for the year 31st March, 2025 and that to the best of our knowledge and belief, we state that:
  - i. These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
  - ii. These statements together present a true and fair view of the Company's affairs and are in compliance with the existing accounting standards, applicable laws, and regulations.
- b. We further state that to the best of our knowledge and belief, no transactions entered into by the Company during the year which

are fraudulent, illegal or violative of the Company's Code of Conduct.

- c. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of the internal control systems of the Company pertaining to financial reporting of the Company. We have not come across any reportable deficiencies in the design or operation of internal controls.
- d. We have indicated to the Auditors and the Audit Committee that:
  - i. there are no significant changes in the internal control over financial reporting during the year;
  - ii. the significant changes, if any, in the accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
  - iii. there are no instances of significant fraud of which we have become aware.

**For Modern Insulators Limited**

Place : Abu Road  
Date : 14/08/2025

**Shri Alok Jain**  
Chief Financial Officer

**Shri Animesh Banerjee**  
Whole Time Director  
DIN: 07905214

### CERTIFICATE OF NON DISQUALIFICATION OF DIRECTORS (Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,  
The Members of  
Modern Insulators Limited

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Modern Insulators Limited having CIN L31300RJ1982PLC002460 and having registered office at Modern Insulators Limited Talheti, Village Karoli, Tehsil Abu Road ABU Road Sirohi Rajasthan-307510 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with **Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.**

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal [www.mca.gov.in](http://www.mca.gov.in)) as considered necessary and explanations furnished to us by the Company & its officers, We hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on March 31, 2025 have been debarred or disqualified from being appointed or continuing as Directors of

companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

#### List of Directors of Modern Insulators Limited as on March 31, 2025

S.No.	Name of Director	DIN
1	Mr. Sachin Ranka	00335534
2	Mr. Shreyans Sachin Ranka	06470710
3	Mr. P. Sridharan	03100055
4	Mr. Animesh Banerjee	07905214
5	Mr. Rahul Singhvi	08816920
6	Mr. Suresh Kumar Mohanlal Sharma	01378040
7	Mr. G.V. Kalpathy	10512773
8	Ms. Meenu Alok Sacheti	02266703

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

**For ANSHIKA AND ASSOCIATES**  
Company Secretaries

Place : Jaipur  
Date : 14.08.2025  
UDIN No. F007733G001014816

**Anshika Gupta**  
Proprietor  
FCS No. 7733  
CP No. : 8587

To  
The Members  
**Modern Insulators Limited**

### Management's Responsibility for compliance with the conditions of SEBI Listing Regulations

## Our Responsibility

We have conducted our examination in accordance with the Guidance Note on Corporate Governance Certificate and the Guidance Manual on Quality of Audit & Attestation Services issued by the Institute of Company Secretaries of India (“ICSI”).

In our opinion and to the best of our information and according to the explanations given to us, and the representation made by the directors and the management and considering the relaxations granted by the Ministry of Corporate Affairs and Securities and Exchange Board of India warranted due to the spread of the COVID-19 pandemic, we hereby certify that the Company has complied with the conditions of Corporate Governance as stipulated in the above-mentioned SEBI Listing Regulations.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

### Restriction on use

The certificate is addressed and provided to the members of the Company solely for the purpose to enable the Company to comply with the requirement of the SEBI Listing Regulations, and it should not be used by any other person or for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other person to whom this certificate is shown or into whose hands it may come without our prior consent in writing.

**For ANSHIKA AND ASSOCIATES**  
**Company Secretaries**

Place : Jaipur  
Date : 14.08.2025  
UDIN No. F007733G001014816

**Anshika Gupta**  
Proprietor  
FCS No. 7733  
CP No. : 8587

### Annexure C to Boards' Report FORM NO. AOC. 1

[Pursuant to first proviso to sub-section (3) of Section 129 read with rule 5 of Companies (Accounts) Rules, 2014]

#### Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures

##### Part "A": SUBSIDIARIES

S. No.	Particulars	Description
1.	Name of the Subsidiary	Modern Composites Private Ltd.
2.	Reporting period for the subsidiary concerned, if different from the Holding Company's Reporting Period	NA
3.	Reporting Currency and Exchange Rate as on the last date of the relevant Financial Year in the case of Foreign Subsidiaries.	NA
4.	Share Capital	500 Lacs
5.	Reserves & Surplus	(95.67) Lacs
6.	Total Assets	1942.30 Lacs
7.	Total Liabilities	1942.30 Lacs
8.	Investments	–
9.	Turnover	–
10.	Profit before Taxation	(78.50) Lacs
11.	Provision for Taxation	–
12.	Profit after Taxation	(93.77) Lacs
13.	Proposed Dividend	–
14.	% of Shareholding	100

**Note:-**

1. Modern Metalcast Private Limited ceased to be a wholly owned subsidiary w.e.f. 19.06.2024.

##### Part "B": ASSOCIATES AND JOINT VENTURES

Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures

Sr. No.	Particulars	Description	
1	Name of Associates/Joint Ventures	Shriji Designs-MIL (JV)	SEC MIL (JV)
2.	Latest audited Balance Sheet Date	31.03.2025	31.03.2025
3.	Shares of Associate/Joint Ventures held by the company on the year end	–	–
	Number	NA	NA
	Amount of Investment in Associates/Joint Venture	–	–
	Extend of Holding %	–	–
4.	Description of how there is significant influence	Joint Venture	Joint Venture
5.	Reason why the associate/joint venture is not consolidated	Consolidated	Consolidated
6.	Networth attributable to Shareholding as per latest audited Balance Sheet	(198.72) Lacs	–
7.	Profit / Loss for the year		
	i. Considered in Consolidation	(36.09) Lacs	–
	ii. Not Considered in Consolidation	–	–

**Note:-**

1. SEC MIL (JV) is yet to commence operations.
2. No Associate or Joint Venture was liquidated or sold during the year.

For Modern Insulators Limited

Place: - Abu Road  
Date: - 14<sup>th</sup> August, 2025

**Sachin Ranka**  
Chairman & Managing Director  
DIN : 00335534

**Annexure-D to Boards' Report**  
**FORM MR-3**  
**SECRETARIAL AUDIT REPORT**  
**FOR THE FINANCIAL YEAR ENDED 31<sup>st</sup> March, 2025**  
**[Pursuant to section 204(1) of the Companies Act, 2013 and rule No.9 of the Companies**  
**(Appointment and Remuneration Personnel) Rules, 2014]**

To,  
 The Members

**MODERN INSULATORS LIMITED**

Talheti, Village Karoli,  
 Tehsil Abu Road  
 Sirohi 307510 Rajasthan

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Modern Insulators Limited** (hereinafter called the company). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on our verification of the books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, We hereby report that in our opinion, the company has, during the audit period covering the financial year ended on **31<sup>st</sup> March, 2025** complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance- mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31<sup>st</sup> March, 2025 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made there under;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
  - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015
  - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009 (**Not applicable to the Company during the Audit Period**);
  - (d) The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999 (**Not applicable to the Company during the Audit Period**);

- (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 (**Not applicable to the Company during the Audit Period**);
- (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
- (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 (**Not applicable to the Company during the Audit Period**); and
- (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998 (**Not applicable to the Company during the Audit Period**)
- (i) The Securities and Exchange Board of India (Listing obligations and Disclosure Requirements) Regulations, 2015 and amendments thereof;
- (vi) The laws as are applicable specifically to the Company are as under:
  - (a) Petroleum Act, 1934 and rules made there under;

We have also examined compliance with the applicable clauses of the following:

- I. Secretarial Standards issued by The Institute of Company Secretaries of India
- II. The Listing Agreements entered into by the Company with BSE Limited. Company has received approval for revocation of suspension and the trading of shares of the Company has been started w.e.f. 30.06.2020.
- III. The Company is also listed on Calcutta Stock Exchange but the trading of the company is suspended.

During the period under review the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above except to the extent as mentioned below: -

1. There was Delay in submission of Annual Secretarial Compliance Report for the year ended 31<sup>st</sup> March, 2024.
2. During the year no form was filled in respect of Approval of Audited Standalone & consolidate Financial Results for the year end 31<sup>st</sup> March, 2024 in compliance of Section 179 (3) (g) Powes of Board of Directors of Companies Act, 2013. However, Company has noted the same and assured that they will file the same.
3. The Company has granted interest free unsecured loan to a company covered under section 189 of the Companies Act 2013. The company has not provided interest on the said loan as prescribed u/s 186(7) of Companies Act, 2013 for which we have been informed that the same is not provided in view of proposed amalgamation under the provisions of Companies Act, 2013.

**We further report that**

The Board of Directors of the Company was duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through while the dissenting members' views are captured and recorded as part of the minutes.

**We further report that** there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

This report is to be read with our letter of even date which is annexed as ANNEXURE 'A' and forms an integral part of this report.

**For Anshika And Associates  
Company Secretaries,**

**Anshika Gupta  
Proprietor  
FCS No.: 7733  
CP No.: 8587**

**Place: Jaipur**

**Date :- 14.08.2025**

**UDIN No. F007733G001014816**

**ANNEXURE 'A'**

To,

The Members

Modern Insulators Limited

Our Report of even date is to be read along with this letter.

1. Maintenance of Secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these Secretarial records based on our audit.
2. We have followed the Audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in Secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company. We have relied upon the Report of Statutory Auditors regarding compliance of Companies Act, 2013 and Rules made there under relating to maintenance of Books of Accounts, papers and financial statements of the relevant Financial Year, which give a true and fair view of the state of the affairs of the company.

4. We have relied upon the Report of Statutory Auditors regarding compliance of Fiscal Laws, like the Income Tax Act, 1961 & Finance Acts, the Customs Act, 1962, the Central Excise Act, 1944 and Service Tax.
5. Where ever required, we have obtained the Management representation about the compliance of Laws, rules and regulations and happening of events etc.
6. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
7. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

**For Anshika And Associates  
Company Secretaries,**

**Anshika Gupta  
Proprietor  
FCS No.: 7733  
CP No.: 8587**

**Place : Jaipur**

**Date :- 14.08.2025**

**UDIN No. F007733G001014816**

## Annexure E to Boards' Report

### ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR) ACTIVITIES

#### 1. A brief outline of the Company's CSR policy of the Company

The Company had proposed to undertake activities relating to rural development including preventive healthcare, environmental sustainability, medical relief, promoting primary education, etc. for the Financial Year 2024-25. The CSR policy is available on the Company's website. The web link of the same is [http://moderninsulators.com/Investors/invpdf/Policy\\_CSR.pdf](http://moderninsulators.com/Investors/invpdf/Policy_CSR.pdf).

#### 2. The Composition of the CSR Committee:

S. No.	Name of Director	Designation	Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1.	Shri Sachin Ranka	Chairman	Managing Director	2	2
2.	Shri S.K. Sharma	Member	Independent Director	2	2
3.	Shri Animesh Banerjee	Member	Executive Director	2	—

- Shri Pradeep Kumar Gokhroo ceased to be the member of the CSR Committee w.e.f 20th February, 2025 due to his sudden demise.
- Shri Animesh Banerjee was appointed as Member of the Committee w.e.f. 22nd March, 2025

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company.	<p>a. <b>Web-link of Composition of CSR Policy:</b> -  <a href="https://www.moderninsulators.com/Investors/invpdf/Policy_CSR.pdf">https://www.moderninsulators.com/Investors/invpdf/Policy_CSR.pdf</a></p> <p>b. <b>Web-link of Composition of CSR committee:</b> -  <a href="https://www.moderninsulators.com/board-of-directors-important-committee/">https://www.moderninsulators.com/board-of-directors-important-committee/</a></p> <p>c. <b>Web-link of CSR projects approved by the Board:</b> -  <a href="https://www.moderninsulators.com/wp-content/uploads/2024/07/csr-annual-action-plan-fy-2024-25.pdf">https://www.moderninsulators.com/wp-content/uploads/2024/07/csr-annual-action-plan-fy-2024-25.pdf</a></p>
4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable (attach the report). –	Not Applicable

#### 5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any –

Sl. No.	Financial Year	Amount available for set-off from preceding financial years (in Rs.)	Amount required to be set off for the financial year, if any (in Rs.)
01.	2022-23	8000	8000
02.	2023-24	152000	152000

6.	Average net profit of the Company as per section 135(5):	Rs. 2722.08 Lacs
7.	(a) Two percent of average net profit of the Company as per Section 135(5)	Rs. 54.44 Lacs
	(b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years.	Nil
	(c) Amount required to be set off for the financial year, If any	Rs. 1.60 Lacs
	(d) Total CSR obligation for the financial year (7a+7b+7c).	Rs. 52.84 Lacs

**Note:** The excess CSR spend of ₹ 0.08 lakh (FY 2022–23) and ₹ 1.52 lakh (FY 2023–24) has been set off against the CSR obligation for FY 2024–25, as permitted under the Companies Act, 2013.

#### 8. (a) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year. (Rs. in Lacs)	Amount Unspent (in Rs.)				
	Total Amount transferred to Unspent CSR Account as per section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount	Date of Transfer	Name of the Fund	Amount	Date of transfer
56.44	NA	NA	NA	NA	NA

(b) Details of CSR amount spent against ongoing projects for the financial year: **Not Applicable**

(c) Details of CSR amount spent against other than ongoing projects for the financial year:

(1)	(2)	(3)	(4)	(5)		(6)	(7)	(8)	
S. No.	Name of the Project	Item from the list of activities in schedule VII to the Act	Local area (Yes/No)	Location of the project		Amount spent for the project (in Rs. )	Mode of implementation Direct (Yes/No.)	Mode of implementation Through implementing agency	
				State	District			Name	CSR Registration Number
1.	Medical relief including medical camps, general health care activities/ Promoting Education etc.	Item No. (i)	No	Maharashtra	Mumbai	35.00	No	H.S. Ranka Foundation	CSR 00011878
2.	Medical relief including medical camps, general health care activities/ Promoting Education etc.	Item No. (i)	No	Rajasthan	Jaipur	3.00	No	Gunjan Foundation	CSR 00006272
3.	Medical relief including medical camps, general health care activities/ Promoting Education etc.	Item No. (i)	No	Maharashtra	Mumbai	3.00	No	JASCAP	CSR 00001488
4.	Promotion of education; including special education among children, women, etc.	Item No. (ii)	Yes	Rajasthan	Sirohi	2.99	Yes	N/A	N/A
5.	Medical relief including medical camps, general health care activities etc.	Item No. (i)	Yes	Rajasthan	Sirohi	6.73	Yes	NA	NA
6.	Ensuring environmental sustainability, ecological balance, protection of flora and fauna, etc.	Item No. (iv)	Yes	Rajasthan	Sirohi	0.54	Yes	NA	NA

- (d) Amount spent in Administrative Overheads : Nil
- (e) Amount spent on Impact Assessment, if applicable : Nil
- (f) Total amount spent for the Financial Year (8b+8c+8d+8e) : Rs. 52.86 Lacs
- (g) Excess amount for set off, if any

Sl. No.	Particulars	Amount (Rs. in Lacs.)
(i)	Two percent of average net profit of the company as per section 135(5)	54.44
(ii)	Total amount spent for the Financial Year	52.86
(iii)	Excess amount spent for the financial year [(ii)-(i)]	0.02
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	0.00
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	0.00

Note: The Total amount spent includes the excess CSR spend of 0.08 lakh (FY 2022-23) and 1.52 lakh (FY 2023-24) which has been set off against the CSR Obligation for FY 2024-25, as permitted under the Companies Act, 2013. The Company has decided to not carry forward the excess spent amount of Rs. 0.02 Lacs pertaining F.Y. 2024-25

9. (a) Details of Unspent CSR amount for the preceding three financial years:

Sl. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under section 135 (6) (in Rs.)	Amount spent in the reporting Financial Year (in Rs.)	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any			Amount remaining to be spent in succeeding financial years (in Rs.)
				Name of the fund	Amount (in Rs.)	Date of transfer	
-	NA	NA	NA	NA	NA	NA	NA

**(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Sl. No.	Project ID	Name of the Project	Financial Year in which the project was commenced	Project duration	Total amount allocated for the project (in Rs.)	Amount spent on the project in the reporting Financial Year (in Rs.)	Cumulative amount spent at the end of reporting Financial Year (in Rs.)	Status of the project - Completed / Ongoing
–	NA	NA	NA	NA	NA	NA	NA	NA

10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year (asset-wise details).

- a. Date of creation or acquisition of the capital asset(s). : NA
- b. Amount of CSR spent for creation or acquisition of capital asset. : NA
- c. Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc. : NA
- d. Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset). : NA

11. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5). : NA

(Sachin Ranka)

Chairman & Managing Director &  
 Chairman of CSR Committee  
 DIN: 00335534

Place : Abu Road  
 Date : 14th August, 2025

### ANNEXURE F TO BOARDS' REPORT

Information pursuant to Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

(1) Ratio of the remuneration of each Director/KMP to the median remuneration of all the employees of the Company for the financial year:

Median remuneration of all the employees of the Company for the Financial Year 2024-25	335652
Percentage increase in the median remuneration of employees in the Financial Year	4.50%
Number of permanent employees on the rolls of the Company as on 31st March, 2025	1540

Name of Director & KMP	Designation	Ratio of Remuneration to median remuneration of all employees	% increase in remuneration in Financial year 2024-24
Shri Sachin Ranka	Chairman & Managing Director	41.43	NA
Shri Shreyans Ranka	Whole-Time Director	14.80	NA
Shri P.K. Gokhroo (From 01.08. 2024 – 22.02.2025)	Executive Director	12.93	5.60 %
Shri Vikas Sharma (upto 31.07.2025)	Executive Director	8.76	NA
Shri D.S. Singhvi (upto 31.03.2025)	Chief Financial Officer	10.09	6.99 %
Smt. Harshita Hetawal (From 24.06.2024)	Company Secretary	0.89	NA

**Note :** The ratio of remuneration to the median remuneration is based on the remuneration paid during the period 1st April, 2024 to 31st March, 2025.

- (2) Average percentage increase made in the salaries of employees, other than the managerial personnel in the financial year 2024-25, was 12% over the previous financial year, which is by and large in line with the industry benchmark. However, the average salaries of the managerial personnel for the same financial year increased by 1.38 %
- (3) The remuneration is as per the remuneration policy of the company.



### Annexure G to Boards' Report

#### CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, AND FOREIGN EXCHANGE EARNING AND OUTGO ETC:

Information on Conservation of Energy, Technology absorption, Foreign Exchange earnings and outgo required to be disclosed under Section 134 of the Companies Act, 2013 read with Companies (Accounts) Rules, 2014 are provided hereunder:

##### (A) Conservation of Energy:

S. No.	Particulars	Remarks
(i)	The steps taken or impact on conservation of energy:	<p>Your Company continues to give focused attention to energy conservation and efficiency enhancement across its manufacturing facilities. Recognizing that energy costs have a direct impact on competitiveness and sustainability, several measures have been implemented during the year to reduce power consumption, improve equipment reliability, and optimize resource utilization.</p> <p>Key initiatives undertaken include:</p> <ul style="list-style-type: none"> <li>i) <b>Energy-efficient lighting</b> - Replacement of conventional fittings with LED lights in non-production areas.</li> <li>ii) <b>High-efficiency motors</b> - Replacement of conventional motors with IE3 grade energy-efficient motors.</li> <li>iii) <b>Upgradation of pumping systems</b> - Installation of 10 Cognito electrically operated double diaphragm pumps, replacing 3 older Roto pumps. This has reduced energy consumption while minimizing breakdowns, production losses, and maintenance costs.</li> <li>iv) <b>Waste heat recovery initiatives</b> - Utilization of residual heat from kilns and furnaces for drying operations and pre-heating processes, thereby reducing overall fuel consumption.</li> <li>v) <b>Water and energy synergy</b> - Recycling of process water in the glazing and finishing sections, reducing both water pumping energy and resource costs.</li> <li>vi) <b>Digital monitoring systems</b> - Implementation of energy meters and IoT-based monitoring devices across key equipment to track consumption patterns in real time, enabling better preventive action and energy savings.</li> </ul>
(ii)	The steps taken by the Company for utilizing alternate sources of energy:	
(iii)	The capital investment on energy conservation equipment's:	

##### (B) Technology Absorption:

###### a) Efforts, in brief made towards technology absorption, adoption and innovation:

- I. We have developed & successfully implemented superior High strength body in production for Overseas customer.
- II. For brown glaze we have introduced & implemented RO water at production. It has improved consistency of glaze quality with better rheological performance resulted in good recovery & less defects in insulators.
- III. A high glost pitcher body with low cost is developed & implemented in production for domestic customer. It shows good recovery & better technical performance for insulators.

###### b) Benefits derived as a result of above efforts:

- I. Reduction in power cost and fuel consumption due to reduced cycle hours.
- II. Reduced dependency on imported clays and
- III. reduction in cost of raw material.
- IV. Reduction in rejection / raw material cost.
- V. Entry in new product segments.
- VI. Increased recycling of insulators powder as raw materials.

**C) Foreign exchange earnings and Outgo:** The Company has earned during the period foreign exchange of Rs. 17943.49 lacs against an outgo of Rs. 1401.90 lacs.

**D) In case of imported technology (Imported during last three years reckoned from the beginning of the financial year):** Nil

## INDEPENDENT AUDITOR'S REPORT

To the members of **Modern Insulators Limited**

### Report on the Audit of the Standalone Financial Statements

#### Qualified Opinion

We have audited the accompanying Standalone Financial Statements of **Modern Insulators Limited** (the 'Company') which comprise the Balance Sheet as at 31 March 2025, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Cash Flows and the Statement of Changes in Equity for the year then ended, and notes to the financial statements, including a summary of the significant accounting policies and other explanatory information (hereinafter referred to as the 'Standalone Financial Statements').

In our opinion and to the best of our information and according to the explanations given to us, except for the effect of the matters described in "Basis for Qualified Opinion" section of our report, the aforesaid standalone financial statements, give the information required by the Companies Act, 2013 (the 'Act') in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including Indian Accounting Standards (Ind AS) specified under section 133 of the Act, of the state of affairs of the Company as at 31 March 2025, its profit (including Other Comprehensive Income), its cash flows and the changes in equity for the year ended on that date.

#### Basis for Qualified Opinion

Provision for taxation including interest to the extent of estimated Rs.1915.17 lacs for the year ended 31 March 2025 (Previous Year Rs.2209.77 lacs; upto the

year Rs.11844.19 lacs) has not been made in accounts in view of the proposed amalgamation under the provisions of Companies Act, 2013. (Refer note no. 35(iv)(a))

We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Standalone Financial Statements" section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the rules made there under and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion on the standalone financial statements.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements for the year ended 31 March 2025. These matters were addressed in the context of our audit of the standalone financial statements as a whole and in forming our opinion thereon, and we do not provide a separate opinion, on these matters.

In addition to what has been stated in the "Basis for Qualified Opinion" section, we have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matters	How our audit addressed the Key Audit Matter
<b>Measurement, presentation and disclosure of allowance for Expected Credit Losses (ECL) on trade receivables</b> <ul style="list-style-type: none"> <li>The Company is required to recognize allowance for ECL on trade receivables due to the credit risks associated with each individual trade receivable.</li> <li>Management determines the allowance for ECL on trade receivables by reviewing customers ageing profile, historical loss adjusted to reflect current and estimated future economic conditions, credit history and suit filed cases for additional allowance.</li> <li>The determination of allowance for ECL is subjective and requires management to make judgements and assumptions, hence this is considered as key audit matter.</li> <li>Refer note no. 1, 1A and 8 to the standalone financial statements.</li> </ul>	<b>Our audit procedures included, but were not limited to the following:</b> <ul style="list-style-type: none"> <li>Tested the effectiveness of Company's controls with respect to (i) development of methodology for allowance for expected credit losses, (ii) completeness and accuracy of the information used and (iii) computation of allowance for expected credit losses.</li> <li>Tested sample of the data used in the model to the underlying accounting records.</li> <li>Evaluated the ECL model calculations, agreeing the data inputs and checking the mathematical accuracy of the calculations.</li> <li>Assessed the key inputs and assumptions used</li> <li>Assessed whether the disclosures in the financial statements are adequate.</li> </ul>

#### Information other than the Standalone Financial Statements and Auditor's Report thereon

The Company's Board of Directors and Management is responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the standalone financial statements, consolidated financial statements and our auditor's reports thereon. Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Management's Responsibility for the Standalone Financial Statements

The accompanying standalone financial statements have been approved by the Company's Board of Directors. The Company's Board of Directors and Management is responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these financial statements that give a true and fair view of the financial position, financial performance, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Ind AS prescribed under section 133 of the Act.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give

a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, Board of Directors and Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Board of Directors and Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors and Management are also responsible for overseeing the Company's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of Board of Directors and Management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements for the year ended 31 March 2025 and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Report on Other Legal and Regulatory Requirements

As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of section 143(11) of the Companies Act, 2013 and on the basis of such checks of the books and records of the company as we considered appropriate and according to the information and explanations given to us, we give in the Annexure A, a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

As required by section 143(3) of the Act, we report that:

- a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
- c) The Standalone Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, the Statement of Cash Flows and the Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
- d) Except for the effects of the matter described in the "Basis for Qualified Opinion" section, in our opinion, the aforesaid financial statements comply with the Ind AS specified under section 133 of the Act;
- e) On the basis of written representations received from the directors and taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2025, from being appointed as a director in terms of section 164(2) of the Act;
- f) With respect to the adequacy of the internal financial controls with reference to financial statements of the Company and the operating effectiveness of such controls under clause (i) of sub-section 3 of section 143 of the Companies Act, 2013, refer to our report in Annexure B;

g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, in our opinion and to the best of our information and according to the explanations given to us, the remuneration paid / provided by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act.

h) With respect to the other matters to be included in the Auditor's Report in accordance with rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

i) The Company has disclosed the impact of pending litigations on its financial position in standalone financial statements. (Refer note no. 39)

ii) The Company has made provision, as required under the applicable law or Ind AS for material foreseeable losses, if any, on long term contracts including derivative contracts. (Refer note no. 52)

iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.

iv) (a) The Management has represented that, to the best of its knowledge and belief, as disclosed in note no. 51(v), no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend to or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The Management has represented, that, to the best of its knowledge and belief, as disclosed in note no. 51(vi), no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend to or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(c) Based on the audit procedures performed, that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub clause (i) and (ii) of rule 11(e) as provided under sub clause (a) and (b) above, contain any material misstatement.

v) The Company has not declared or paid any dividend during the year ended 31 March 2025.

vi) Based on our examination, which included test checks, except for the exception mentioned below, the Company has used accounting software for maintaining its books of accounts for the year ended 31 March 2025, which have a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further during the course of our audit, we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements other than the exception mentioned below:

One unit (separate segment) of the company has used such accounting software for maintaining books of accounts for the year ended 31 March 2025, which does not have a feature of recording audit trail (edit log) facility and consequently we are unable to report whether the audit trail facility has been operated and maintained throughout the year for all relevant transactions recorded in the software or if the audit trail feature has been tampered with or the audit trail has been preserved by the Company as per the statutory requirements. (Refer note no. 53)

**For R B Verma & Associates**  
 Chartered Accountants  
 Firm Registration No. 012650C

**Rajesh Verma**  
 Partner

Place – Abu Road  
 Date – 28th May, 2025

Membership No. 404029  
 UDIN – 25404029BMOT0Y9896

**ANNEXURE A FORMING PART OF THE INDEPENDENT AUDITOR'S REPORT**

Referred to in the report of even date of the Auditors to the members of Modern Insulators Limited

- (i) (a) (A) The company has maintained proper records showing full particulars including quantitative details and situation of property, plant and equipments except furniture & fixtures for which detailed records are not maintained.
- (B) The company has maintained proper records showing full particulars of intangible assets.
- (b) According to the information and explanations given to us, most of the property, plant and equipments have been physically verified during the year by the Management in accordance with a phased programme of verification at reasonable intervals and no material discrepancies were noticed on such verification.
- (c) According to the information and explanations given to us, the title deeds of immovable properties (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee) disclosed in the financial statements are held in the name of the company or its unit as at the balance sheet date.
- (d) The Company has not revalued any of its property, plant and equipment and intangible assets during the year and therefore reporting under clause 3(i)(d) of the order is not applicable.
- (e) According to the information and explanations given to us and as represented to us by the Management, no proceedings have been initiated during the year or are pending against the Company as at 31 March 2025 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and rules made thereunder and therefore reporting under clause 3(i)(e) of the order is not applicable.
- (ii) (a) According to the information and explanations given to us, the inventories have been physically verified during the year by the Management. In our opinion, the frequency of verification is reasonable and no discrepancies of 10 % or more in the aggregate for each class of inventory were noticed on physical verification during the year.
- (b) The company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks on the basis of the security of current assets. Based on information and explanations given to us, we observed that, in some cases the figures reported in quarterly returns or statements filed by the company with such banks are not in agreement with the books of account of the company. The differences observed are not material. (Refer note no. 50)
- (iii) (a) The Company has granted loans or advances in the nature of loans to following as per the details given below:

(Rs. in lacs)

Particulars	Loans granted
Aggregate amount granted during the year	
- subsidiaries (net) (Refer note no. 38)	843.50
- joint ventures (net) (Refer note no. 38)	(20.56)
- associates	—
- related parties (net) (Refer note no. 38)	610.00
- others	—
Balance outstanding as at 31st March, 2025 in respect of above	
- subsidiaries (Refer note no. 38)	843.50
- joint ventures (Refer not no. 38)	178.56
- associates	—
- related parties ((Refer note no. 38)	6984.00
- others	—

- (b) (i) The Company has granted interest free unsecured loan Rs.6984.00 lacs to a Company covered in the register

maintained under section 189 of the Companies Act, 2013 in view of proposed amalgamation under the provisions of Companies Act, 2013. According to the information and explanations given to us, since the amount paid is in connection to proposed amalgamation, no terms have been specified for repayment of loan and interest. In view of likely advantage to the Company on such amalgamation, granting of such loan is not prejudicial to the interest of the Company. (Refer note no. 46(ii))

- (ii) The Company has granted unsecured loan Rs.1022.06 lacs to joint ventures and subsidiary company covered in the register maintained under section 189 of the Companies Act, 2013, which is payable on demand. We are informed that the Company has received the amount demanded from the party and thus there is no default during the year. Interest on such loan has been paid / provided during the year except loan to subsidiary company. In our opinion, the terms and conditions of grant of such loan are not, prima facie, prejudicial to the interest of the Company. (Refer note no. 46(iii))
- (c) The Company, in respect of loans and advances in the nature of loans, has not stipulated the schedule of repayment of principal and payment of interest and therefore reporting under clause 3(iii)(c) of the order is not applicable.
- (d) According to the information and explanations given to us, in respect of loans granted by the Company, there is no overdue amount remaining outstanding as at the balance sheet date.
- (e) No loans or advances in the nature of loans, which has fallen due during the year, has been renewed or extended or fresh loans granted to settle the overdues of existing loans.
- (f) The Company has granted unsecured loan to another Company / joint venture which are payable on demand as per details below:

(Rs. in Lacs)

Particulars	All parties	Promoters	Related parties
Aggregate amount of loans/advances in the nature of loans:			
- Repayable on demand in the absence of any specific agreement (A)	8006.06	—	8006.06
- Agreement do not specify the terms and conditions of repayment (B)	—	—	—
Total (A)+(B)	8006.06	—	8006.06
Percentage of loans /advances in the nature of loans	100%	—	100%

- (iv) According to the information and explanations given to us, the Company has complied with the provisions of section 185 and 186 of the Companies Act, 2013 in respect of loans granted, investments made, guarantees and securities provided, as applicable.
- (v) According to the information and explanations given to us, the Company has not accepted any deposits or amounts which are deemed to be deposits within the meaning of sections 73 to 76 of the Companies Act during the year and therefore reporting under clause 3(v) of the order is not applicable.
- (vi) We have broadly reviewed the books of account maintained by the Company pursuant to the rules prescribed by the Central Government for the maintenance of cost records under section 148(1) of the Companies Act, 2013 for the products of the Company and are of the opinion that prima facie, the prescribed accounts and records have

been made and maintained. We had not, however carried out detailed examination of the same to determine whether they are accurate and complete.

- (vii) (a) According to the information and explanations given to us and based on our examination of the records, the company is generally regular in depositing with appropriate authorities undisputed statutory dues including goods and service tax, provident fund, employees' state insurance, income tax, sales tax, service tax, duty of customs, duty of excise, value added tax, cess and any other statutory dues applicable to it. Further no undisputed statutory dues as noted above are outstanding for a period of more than six months from the date they became payable.
- (b) According to the information and explanations given to us and based on our examination of the records, there are no statutory dues referred to in sub clause (a) herein above as at 31 March 2025, which have not been deposited on account of dispute except the following:

(Rs. in lacs)

Name of statute	Nature of dues	Amount (in lacs)	Period to which amount relates	Forum where dispute is pending
Central Goods and Service Tax Act, 2017	Interest on late submission of GSTR 3B	94.28	July, 2017	The Dy / Asstt Commissioner, Pali
Central Goods and Service Tax Act, 2017	Delayed ITC taken in TRAN-1 disallowed	46.78	July, 2017	The Jt / Asstt Commissioner (Appeals), Jodhpur
Central Goods and Service Tax Act, 2017	ITC availed on invoices not uploaded/GSTIN cancelled	7.96	2018-19 & 2019-20	The Superintendent, Range Office, Abu Road
Rajasthan Stamp Act, 1998	Stamp duty, interest & penalty	195.48	2012-2015	High court, Jodhpur, Rajasthan

- (viii) According to the information and explanations given to us, there were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 and therefore reporting under clause 3(viii) of the order is not applicable.
- (ix) (a) According to the information and explanations given to us and based on our examination of the records, the company has not defaulted in repayment of dues or in the payment of interest thereon to any lender during the year.
- (b) According to the information and explanations given to us and as represented to us by the Management, the Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (c) According to the information and explanations given to us, the term loans were applied for the purpose for which the loans were obtained.
- (d) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- (e) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.
- (f) According to the information and explanations given to us, the

Company has not raised any loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies and therefore reporting under clause 3(ix)(f) of the order is not applicable.

- (x) (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and therefore reporting under clause 3(x)(a) of the order is not applicable.
- (b) According to the information and explanations given to us, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) during the year and therefore reporting under clause 3(x)(b) of the order is not applicable.
- (xi) (a) According to the information and explanations given to us and based on our examination of the records, no material fraud by the Company or any fraud on the company has been noticed or reported during the year.
- (b) No report under sub-section (12) of section 143 of the Companies Act has been filed in form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.
- (c) According to the information and explanations given to us and as represented to us by the Management, there are no whistle-blower complaints received during the year and upto the date of this report.
- (xii) The company is not a Nidhi Company and therefore reporting under clause 3(xii) of the order is not applicable.
- (xiii) According to the information and explanations given to us, transactions with the related parties are in compliance with sections 177 and 188 of Companies Act, 2013 where applicable and the details of such transactions have been disclosed in the financial statements as required by the applicable Indian Accounting Standards. (Refer note no. 38)
- (xiv) (a) The Company has an internal audit system commensurate with the size and the nature of its business.
- (b) We have considered the internal audit reports, for the year under audit, issued to the Company during the year.
- (xv) According to the information and explanations given to us, the company has not entered into any non-cash transactions during the year prescribed under section 192 of the Companies Act with directors or persons connected with them during the year and therefore reporting under clause 3(xv) of the order is not applicable.
- (xvi) (a) The company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934 and therefore reporting under clause 3(xvi)(a), (b) and (c) of the order is not applicable.
- (b) According to the information and explanations given to us, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and therefore reporting under clause 3(xvi)(d) of the order is not applicable.
- (xvii) The Company has not incurred cash losses during the financial year covered by our audit and in the immediately preceding financial year.
- (xviii) There has been no resignation of the statutory auditors of the Company during the year and therefore reporting under clause 3(xviii) of the order is not applicable.
- (xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year

from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts upto the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due. (Refer note no. 49)

- (xx) According to the information and explanations given to us and on the basis of our examination of records, there are no unspent amounts in respect of Corporate Social Responsibility (CSR) towards ongoing or other than ongoing projects and therefore reporting under clause 3(xx) of the order is not applicable.

(xxi) The reporting under clause (xxi) is not applicable in respect of audit of standalone financial statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

For **R B Verma & Associates**  
 Chartered Accountants  
 Firm Registration No. 012650C  
**Rajesh Verma**

Partner

Membership No. 404029

UDIN – 25404029BMOTOY9896

Place – Abu Road

Date – 28th May, 2025

## ANNEXURE B FORMING PART OF THE INDEPENDENT AUDITOR'S REPORT

### Referred to in the report of even date of the Auditors to the members of Modern Insulators Limited

We have audited the internal financial controls with reference to standalone financial statements of **Modern Insulators Limited** ("the Company") as of **31 March 2025** in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

#### Management's Responsibility for Internal Financial Controls

The Company's Board of Directors and Management is responsible for establishing and maintaining internal financial controls based on the internal financial controls over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India (the 'ICAI').

These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013 (the 'Act').

#### Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note issued by the ICAI and Standards on Auditing prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial control with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to financial statements.

#### Meaning of Internal Financial Controls with reference to financial statements

A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

A Company's internal financial controls with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

#### Inherent Limitations of Internal Financial Controls with reference to financial statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### Opinion

In our opinion and to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls with reference to financial statements and such internal financial controls were operating effectively as at 31 March 2025, based on the internal financial control over financial reporting criteria established by the Company considering the essential components of internal controls stated in the Guidance Note issued by the ICAI.

For **R B Verma & Associates**  
 Chartered Accountants  
 Firm Registration No. 012650C

**Rajesh Verma**

Partner

Membership No. 404029

UDIN – 25404029BMOTOY9896

Place – Abu Road

Date – 28th May, 2025

**STANDALONE BALANCE SHEET AS AT 31ST MARCH, 2025**

(₹ in Lacs)

Particulars	Note No.	As at 31st March, 2025	As at 31st March, 2024
<b>ASSETS</b>			
<b>Non-current assets</b>			
(a) Property, plant and equipment	2	15688.20	16046.24
(b) Capital work-in-progress	2	1.00	-
(c) Intangible assets	2	16.31	14.00
(d) Financial assets			
(i) Investments	3	500.01	500.01
(ii) Loans	4	6984.00	6374.00
(iii) Other financial assets	5	1312.21	985.77
(e) Other non-current assets	6	8.25	250.00
<b>Total Non-current assets</b>		<b>24509.98</b>	<b>24170.02</b>
<b>Current assets</b>			
(a) Inventories	7	12450.98	10563.29
(b) Financial assets			
(i) Trade receivables	8	12197.63	11293.23
(ii) Cash and cash equivalents	9	363.64	422.85
(iii) Bank balances other than cash and cash equivalents	10	235.22	376.41
(iv) Investments	11	4616.30	1881.00
(v) Loans	12	1022.06	282.30
(vi) Other financial assets	13	298.48	429.97
(c) Other current assets	14	4235.01	4777.46
(d) Current tax assets (net)	26	-	1227.97
<b>Total Current assets</b>		<b>35419.32</b>	<b>31254.48</b>
<b>TOTAL ASSETS</b>		<b>59929.30</b>	<b>55424.50</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Equity</b>			
(a) Equity share capital	15	4714.39	4714.39
(b) Other equity	16	41889.04	37974.95
<b>Total Equity</b>		<b>46603.43</b>	<b>42689.34</b>
<b>Liabilities</b>			
<b>Non-current liabilities</b>			
(a) Financial liabilities			
(i) Borrowings	17	3.46	17.21
(b) Provisions	18	2377.85	2376.87
(c) Deferred tax liabilities (Net)	19	2068.39	2228.13
(d) Other non-current liabilities	20	15.60	24.90
<b>Total Non-current liabilities</b>		<b>4465.30</b>	<b>4647.11</b>
<b>Current Liabilities</b>			
(a) <b>Financial Liabilities</b>			
(i) Borrowings	21	1928.15	1896.79
(ii) Trade payables			
-Total outstanding dues of micro enterprises and small enterprises	22	487.98	330.54
-Total outstanding dues of creditors other than micro enterprises and small enterprises	22	3316.99	2993.77
(iii) Other financial liabilities	23	1732.48	1784.00
(b) Provisions	24	535.63	497.20
(c) Other current liabilities	25	719.03	585.75
(d) Current tax liability (Net)	26	140.31	-
<b>Total Current liabilities</b>		<b>8860.57</b>	<b>8088.05</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>59929.30</b>	<b>55424.50</b>
<b>Significant accounting policies</b>			
Other notes on standalone financial statements	1 35 to 55		

As per our report of even date attached

**For R B Verma & Associates**

Chartered Accountants

Firm Registration No. 012650C

**Rajesh Verma**

Partner

Membership No. 404029

Place : Abu Road

Date : 28th May, 2025

For and on behalf of the Board

Sachin Ranka – Chairman &amp; Managing Director

(DIN : 00335534)

Shreyans Ranka – Whole Time Director

(DIN : 06470710)

P. Sridharan – Whole Time Director

(DIN : 03100055)

Animesh Banerjee – Whole Time Director

(DIN : 07905214)

S.K. Sharma – Independent Director

(DIN : 01378040)

Rahul Singhvi – Independent Director

(DIN : 08816920)

G.V. Kalpathy – Independent Director

(DIN : 10512773)

Meena Alok Sacheti – Independent Director

(DIN : 02266703)

Alok Jain – Chief Financial Officer

Harshita Hetawal – Company Secretary

## STANDALONE STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH, 2025

(₹ in Lacs)

Particulars	Note	Year ended No.	Year ended 31st March, 2025	Year ended 31st March, 2024
<b>Income</b>				
Revenue from operations		27	50325.16	44329.33
Other income		28	1382.34	1183.15
<b>Total Income</b>			<u>51707.50</u>	<u>45512.48</u>
<b>Expenses</b>				
Cost of materials consumed		29	16162.82	13384.92
Purchase of stock-in-trade			40.52	55.98
Changes in inventories of finished goods, stock-in-trade & stock-in-process		30	(2183.62)	765.22
Employee benefits expense		31	7952.98	7249.36
Finance costs		32	414.57	340.58
Depreciation and amortization expense		2	851.59	861.80
Other expenses		33	24631.52	19346.20
<b>Total Expenses</b>			<u>47870.38</u>	<u>42004.06</u>
<b>Profit before exceptional items and tax</b>			<u>3837.12</u>	<u>3508.42</u>
<b>Exceptional items (Interest on on income tax refund)</b>			<u>692.23</u>	<u>—</u>
<b>Profit before tax</b>			<u>4529.35</u>	<u>3508.42</u>
<b>Tax Expense</b>				
Current tax			763.25	—
Deferred tax			(155.63)	(140.71)
<b>Total tax expenses</b>			<u>607.62</u>	<u>(140.71)</u>
<b>Profit for the year</b>			<u>3921.73</u>	<u>3649.13</u>
<b>Other comprehensive income</b>				
Items that will not be reclassified to profit or loss:				
Actuarial gain/(loss) on defined benefit plan			(11.75)	(6.82)
Income tax relating to above			4.11	2.28
<b>Total other comprehensive income for the year (net of tax)</b>			<u>(7.64)</u>	<u>(4.24)</u>
<b>Total comprehensive income for the year</b>			<u>3914.09</u>	<u>3644.89</u>
<b>Earnings per equity share (face value ₹ 10 per share)</b>		34		
Basic (₹)			8.32	7.74
Diluted (₹)			8.32	7.74

Significant accounting policies

1

Other notes on standalone financial statements

35 to 55

The accompanying notes form an integral part of the standalone financial statements.

As per our report of even date attached

**For R B Verma & Associates**

Chartered Accountants

Firm Registration No. 012650C

**Rajesh Verma**

Partner

Membership No. 404029

Place : Abu Road

Date : 28th May, 2025

For and on behalf of the Board

Sachin Ranka – Chairman &amp; Managing Director (DIN : 00335534)

Shreyans Ranka – Whole Time Director (DIN : 06470710)

P. Sridharan – Whole Time Director (DIN : 03100055)

Animesh Banerjee – Whole Time Director (DIN : 07905214)

S.K. Sharma – Independent Director (DIN : 01378040)

Rahul Singhvi – Independent Director (DIN : 08816920)

G.V. Kalpathy – Independent Director (DIN : 10512773)

Meena Alok Sacheti – Independent Director (DIN : 02266703)

Alok Jain – Chief Financial Officer

Harshita Hetawal – Company Secretary



**STANDALONE STATEMENT OF CASH FLOW FOR THE YEAR ENDED 31ST MARCH, 2025**

(₹ in Lacs)

Particulars	Year ended 31st March, 2025	Year ended 31st March, 2024
<b>A. Cash Flow from Operating Activities</b>		
Profit before tax	4529.35	3508.42
<b>Adjustments for:</b>		
– Depreciation and amortisation expenses	851.59	861.80
– Provisions	27.66	63.74
– Foreign exchange fluctuation (net)	2.86	45.74
– Loss/(Profit) on disposal of property, plant and equipment	9.81	(6.44)
– Finance costs	414.57	340.58
– Loss/(profit) on fair valuation of investment carried at FVTPL (net)	(58.53)	(67.04)
– Interest income	(864.09)	(131.88)
<b>Operating profit before working capital changes</b>	<b>4913.22</b>	<b>4614.92</b>
<b>Adjustment for changes in working capital</b>		
– Trade and other receivables	711.46	(4693.55)
– Inventories	(1887.69)	1166.36
– Other non-current assets	241.75	(250.00)
– Trade and other payables	553.12	262.89
<b>Cash from Operating Activities</b>	<b>4531.86</b>	<b>1100.62</b>
Income taxes paid	525.00	–
<b>Net Cash from Operating Activities (A)</b>	<b>4006.86</b>	<b>1100.62</b>
<b>B. Cash Flow from Investing Activities</b>		
– Proceeds from sale of property, plant and equipment	143.19	135.05
– Purchase of property, plant and equipment (including capital work-in progress)	(649.86)	(213.92)
– Investment in subsidiary company	–	(490.00)
– Loans and advances received/given (net)	(1349.76)	144.79
– Interest income received	864.09	131.88
– Investment in equity shares/ mutual fund (net)	(2676.77)	(1275.68)
<b>Net Cash used in Investing Activities (B)</b>	<b>(3669.11)</b>	<b>(1567.88)</b>
<b>C. Cash Flow from Financing Activities</b>		
– Proceeds/(Repayment) of long term borrowings (net)	(12.38)	(27.06)
– Proceeds/(Repayment) of short term borrowings (net)	29.99	1139.01
– Interest paid	(414.57)	(340.58)
<b>Net cash used in Financing Activities (C)</b>	<b>(396.96)</b>	<b>771.37</b>
<b>Net increase/(decrease) in cash and cash equivalents(A+B+C)</b>	<b>(59.21)</b>	<b>304.11</b>
Cash and cash equivalents at the beginning of the year	422.85	118.74
Cash and cash equivalents at the close of the year	363.64	422.85
<b>Cash and Cash Equivalent includes:-</b>		
<b>Particulars</b>	<b>As at 31.03.2025</b>	<b>As at 31.03.2024</b>
Cash on hand	16.58	18.31
Balances with Banks		
– In current accounts	47.06	385.42
– In deposit accounts maturing up to 3 months	300.00	19.12
<b>Total</b>	<b>363.64</b>	<b>422.85</b>

The accompanying notes form an integral part of the standalone financial statements.

**Note:** The above Statement of Cash Flow has been prepared under the 'Indirect Method' as set out in Ind AS 7, 'Statement of Cash Flows'.

As per our report of even date attached

**For R B Verma & Associates**  
 Chartered Accountants  
 Firm Registration No. 012650C

**Rajesh Verma**  
 Partner  
 Membership No. 404029

Place : Abu Road  
 Date : 28th May, 2025

For and on behalf of the Board

Sachin Ranka	– Chairman & Managing Director	(DIN : 00335534)
Shreyans Ranka	– Whole Time Director	(DIN : 06470710)
P. Sridharan	– Whole Time Director	(DIN : 03100055)
Animesh Banerjee	– Whole Time Director	(DIN : 07905214)
S.K. Sharma	– Independent Director	(DIN : 01378040)
Rahul Singhvi	– Independent Director	(DIN : 08816920)
G.V. Kalpathy	– Independent Director	(DIN : 10512773)
Meena Alok Sacheti	– Independent Director	(DIN : 02266703)
Alok Jain	– Chief Financial Officer	
Harshita Hetawal	– Company Secretary	

## STANDALONE STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH, 2025

### A. Equity Share Capital

(₹ in Lacs)

<b>As at 1st April, 2023</b>	4714.39
Changes in equity share capital due to prior period errors	—
Restated balance at the beginning of the current reporting period	4714.39
Changes in equity share capital during the current year	—
<b>As at 31st March, 2024</b>	<b>4714.39</b>
<b>As at 1st April, 2024</b>	<b>4714.39</b>
Changes in equity share capital due to prior period errors	—
Restated balance at the beginning of the current reporting period	4714.39
Changes in equity share capital during the current year	—
<b>As at 31st March, 2025</b>	<b>4714.39</b>

### B. Other Equity

(₹ in Lacs)

Particulars	Reserves and Surplus			Total
	Securities Premium Reserve	Capital Reserve	Retained Earnings	
<b>Balance as at 1st April, 2023</b>	2911.45	1285.87	30132.74	34330.06
Profit for the year	—	—	3649.13	3649.13
Other comprehensive income	—	—	(4.24)	(4.24)
<b>Total Comprehensive Income for the Year</b>	—	—	3644.89	3644.89
<b>Balance as at 31st March, 2024</b>	<b>2911.45</b>	<b>1285.87</b>	<b>33777.63</b>	<b>37974.95</b>
<b>Balance as at 1st April, 2024</b>	2911.45	1285.87	33777.63	<b>37974.95</b>
Profit for the year	—	—	3921.73	<b>3921.73</b>
Other comprehensive income	—	—	(7.64)	<b>(7.64)</b>
<b>Total Comprehensive Income for the Year</b>	—	—	3914.09	<b>3914.09</b>
<b>Balance as at 31st March, 2025</b>	<b>2911.45</b>	<b>1285.87</b>	<b>37691.72</b>	<b>41889.04</b>

The accompanying notes form an integral part of the consolidated financial statements.

As per our report of even date attached

**For R B Verma & Associates**  
 Chartered Accountants  
 Firm Registration No. 012650C

**Rajesh Verma**  
 Partner  
 Membership No. 404029  
 Place : Abu Road  
 Date : 28th May, 2025

For and on behalf of the Board

Sachin Ranka	— Chairman & Managing Director	(DIN : 00335534)
Shreyans Ranka	— Whole Time Director	(DIN : 06470710)
P. Sridharan	— Whole Time Director	(DIN : 03100055)
Animesh Banerjee	— Whole Time Director	(DIN : 07905214)
S.K. Sharma	— Independent Director	(DIN : 01378040)
Rahul Singhvi	— Independent Director	(DIN : 08816920)
G.V. Kalpathy	— Independent Director	(DIN : 10512773)
Meena Alok Sacheti	— Independent Director	(DIN : 02266703)
Alok Jain	— Chief Financial Officer	
Harshita Hetawal	— Company Secretary	

## Notes forming part of standalone financial statements

### Significant accounting policies

#### CORPORATE INFORMATION

Modern Insulators Limited (the Company) is a public limited company incorporated in India under the provisions of the Companies Act, 1956 (the Act) having its registered office at Abu Road, Rajasthan, India. The Company is primarily engaged in the business of manufacturing insulators and terry towels.

#### Note no. 1: Significant Accounting Policies

##### (a) Basis of preparation

- (i) The Financial Statements have been prepared in accordance with the Indian Accounting Standards (Ind AS) as specified under section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standards) Rules, 2015 as amended and other relevant provisions of the Act. The accounting policies are applied consistently to all the periods in the Financial Statements.
- (ii) The Financial Statements are prepared on accrual basis under the historical cost convention except (i) claims of customers & others which are accounted for as and when paid/settled and (ii) financial assets and liabilities (including derivatives instruments) that are measured at fair value as required by relevant Ind AS. The methods used to measure fair values are discussed in notes to financial statements.
- (iii) The preparation of financial statements requires judgments, estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent liabilities on the date of the financial statements and the reported amount of revenues and expenses during the reporting period. Actual results could differ from those estimated. Difference between the actual results and estimates are recognized in the period in which the results are known/materialized. Major estimates are discussed in Note No. 1A.

##### (b) Functional and presentation currency

These financial statements are presented in Indian Rupees, which is the functional currency of the company and the currency of the primary economic environment in which the Company operates.

##### (c) Classification of assets and liabilities into current and non-current

The Company has ascertained its operating cycle as twelve months for the purpose of Current and Non-Current classification of its Assets and Liabilities. Classification is done in accordance with Schedule III Division II of the Companies Act, 2013.

For the purpose of Balance Sheet, an asset is classified as current when:

- (i) It is expected to be realised or intended to be sold or consumed in the normal operating cycle; or
- (ii) It is held primarily for the purpose of trading; or
- (iii) It is expected to be realised within twelve months after the reporting period; or
- (iv) It is cash or cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

Similarly, a liability is classified as current when:

- (i) It is expected to be settled in the normal operating cycle; or
- (ii) It is held primarily for the purpose of trading; or
- (iii) It is due to be settled within twelve months after the reporting period; or
- (iv) The Company does not have an unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as non-current.

Deferred tax assets/liabilities are classified as non-current assets/liabilities.

##### (d) Property, plant & equipment (PPE)

The Company had applied for the one time transition exemption of considering the fair value as on the date of transition i.e. 01st April, 2016 as the deemed cost under Ind AS. Hence regarded thereafter as historical cost.

Freehold land is carried at Cost. All other items of Property, plant and equipment (PPE) are stated at acquisition or construction cost less accumulated depreciation / amortisation and impairment loss. Cost comprises the purchase price and any directly attributable cost of bringing the asset to its location and working condition for its intended use, including relevant borrowing costs.

If significant parts of an item of PPE have different useful lives, then they are accounted for as separate items (major components) of PPE.

The cost of an item of PPE is recognised as an asset if, and only if, it is probable that the economic benefits associated with the item will flow to the Company in future periods and the cost of the item can be measured reliably. Expenditure incurred after the PPE have been put into operations, such as repairs and maintenance expenses are charged to the Statement of Profit and Loss during the period in which they are incurred.

Subsequent expenditure incurred after the PPE have been put into operations is recognized as an increase in the carrying amount of the asset when it is probable that future economic benefits deriving from the cost incurred will flow to the enterprise and the cost of the item can be measured reliably.

Items such as spare parts, standby equipments and servicing equipments are recognised as PPE when it is held for use in the production or supply of goods or services or for administrative purpose and are expected to be used for more than one year. Otherwise such items are classified as inventory.

An item of PPE is de-recognised upon disposal or when no future economic benefits are expected to arise from the continued use of the assets. Any gain or loss arising on the disposal or retirement of an item of PPE, is determined as the difference between the net sales proceeds and the carrying amount of the asset and is recognised in the Statement of Profit and Loss.

##### (e) Expenditure during construction period

Expenditure, net of income earned, during construction (including financing cost related to borrowed funds for construction or acquisition of qualifying PPE) period is included under capital work-in-progress and the same is allocated to the respective PPE on the completion of construction. Advances given towards acquisition or construction of PPE outstanding at each reporting date are disclosed as Capital Advances under "Other Non Current Assets"

##### (f) Depreciation

Depreciation is the systematic allocation of the depreciable amount of PPE over its useful life and is provided on a straight-line basis over the useful lives as prescribed in Schedule II to the Act or as per technical evaluation. Leasehold lands are amortised over the lease term unless it is reasonably certain that the Company will obtain ownership by the end of lease term.

Depreciable amount for PPE is the cost of PPE less its estimated residual value. The useful life of PPE is the period over which PPE is expected to be available for use by the Company or the number of production or similar units expected to be obtained from the asset by the Company.

In case of certain classes of PPE, the Company uses different useful lives than those prescribed in Schedule II to the Act. The useful lives have been assessed based on technical evaluation, taking into consideration the nature of the PPE and the estimated usage of the

asset on the basis of management's best estimation of obtaining economic benefits from those classes of assets.

The useful life considered for calculation of depreciation / amortisation for various Asset class are as under:

S. No.	Asset class	Useful life
1.	Leasehold Assets	Lease period
2.	Factory Building	4-30 Years
3.	Non- factory building	4-60 Years
4.	Plant & Machinery	1-30 Years
5.	Furniture & Fixtures	2-10 Years
6.	Office equipments	0-5 Years
7.	Vehicles	2-10 Years

Based on technical evaluation, management believes that the useful life as given above best represent the period over which the management expects to use these assets.

Depreciation on additions is provided on a pro-rata basis from the date of installation or acquisition and in case of Projects from the date of commencement of commercial production.

Depreciation on deductions/disposals is provided on a pro-rata basis up to the date of deduction/disposal.

#### (g) Intangible assets and amortization

##### Internally generated intangible assets

Expenditure incurred on development is capitalised if such expenditure leads to creation of any intangible asset, otherwise, such expenditure is charged to the Statement of Profit and Loss. PPE procured for research and development activities are capitalised.

##### Intangible assets acquired separately

Intangible assets acquired separately are carried at cost less accumulated amortisation and accumulated impairment loss, if any. The Company determines the amortisation period as the period over which the future economic benefits will flow to the Company after taking into account all relevant facts and circumstances. The estimated useful life and amortisation method are reviewed periodically, with the effect of any changes in estimate being accounted for on a prospective basis.

An item of intangible asset is de-recognised upon disposal or when no future economic benefits are expected to arise from the continued use of the assets. Any gain or loss arising on the disposal or retirement of an item of intangible asset, is determined as the difference between the net sales proceeds and the carrying amount of the asset and is recognised in the Statement of Profit and Loss.

The useful life considered for calculation of depreciation / amortisation for various Asset class are as under:

Asset class	Useful life
Computer Software	1-3 Years

Based on technical evaluation, management believes that the useful life as given above best represent the period over which the management expects to use these assets.

Intangible asset having definite life are amortised on systematic basis over their useful life. If life of any intangible asset is indefinite then it is not amortised but tested for impairment loss at the end of each reporting date.

#### (h) Borrowing Costs

Borrowing costs that are directly attributable to the acquisition, construction, development or erection of a qualifying asset are capitalized as part of the cost of such asset till such time the asset is ready for its intended use and borrowing cost are being incurred. A qualifying asset is an asset that necessarily takes a substantial period

of time to get ready for its intended use. All other borrowing costs are recognized as an expense in the period in which they are incurred.

#### (i) Inventories

Inventories are valued at the lower of cost and net realisable value.

Raw material, stores and spare parts and packing materials are considered to be realisable at cost, if the finished products, in which they will be used, are expected to be sold at or above cost. The cost is computed on weighted average basis.

Cost of finished goods and work- in- progress includes cost of conversion based on normal capacity and other costs incurred in bringing the inventories to their present location and condition. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Spare parts, other than those capitalised as PPE are carried as inventories.

The diminution in the value of obsolete, unserviceable and surplus stores & spares is ascertained after review and if found material, suitable provision is made/written down based on technical evaluation, its recoverable value and management's best estimate.

#### (j) Investment in subsidiary and joint venture

Investments in subsidiary company and joint venture are recognized at cost as per Ind AS 27.

#### (k) Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at banks, cash in hand and short-term deposits with an original maturity of three months or less, which are subject to insignificant risk of change in value.

#### (l) Government grants

Government grants are recognized when there is reasonable assurance that the grant will be received and all associated conditions will be complied with. When the grant relates to an expense item, it is recognized as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, it is recognized as income on a systematic basis over the expected useful life of the related asset.

#### (m) Provisions, contingent liabilities and contingent assets

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources, that can be reliably estimated, will be required to settle such an obligation.

If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows to net present value using an appropriate pre-tax discount rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. Unwinding of the discount is recognised in the Statement of Profit and Loss as a finance cost.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligations. Provisions are reviewed at each reporting date and are adjusted to reflect the management's best estimate.

A present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made, is disclosed as a contingent liability. Contingent liabilities are also disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company. These are reviewed at each balance sheet date and are adjusted to reflect the current management estimate.

Claims against the Company where the possibility of any outflow of resources in settlement is remote, are not disclosed as contingent liabilities.

Contingent assets are not recognised in financial statements since this may result in the recognition of income that may never be realised. However, when the realisation of income is virtually certain, then the related asset is not a contingent asset and is recognised.

**(n) Foreign currency transactions and translations**

Transactions in foreign currencies, other than the Company's functional currency are recognised at the exchange rates prevailing at the dates of the transactions. At the end of each reporting period, monetary assets and liabilities denominated in foreign currencies are translated at the rate prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not translated.

Exchange differences on monetary items are recognised in the statement of profit and loss in the period in which these arise.

**(o) Revenue recognition**

Effective 01 April 2018, the Company has adopted Indian Accounting Standard 115 (Ind AS 115) - Revenue from contracts with customers\*. The impact of the adoption of Ind-AS 115 on the financial statements of the Company is insignificant.

Revenue is recognized on satisfaction of performance obligation upon transfer of control of promised goods or services to customers in an amount that reflects the consideration the Company expects to receive in exchange for those goods or services.

The Company satisfies a performance obligation and recognizes revenue over time, if one of the following criteria is met:

- (i) The customer simultaneously receives and consumes the benefits provided by the Company's performance; or
- (ii) The Company's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or
- (iii) The Company's performance does not create an asset with an alternative use to the Company and an entity has an enforceable right to payment for performance completed to date.

For performance obligations where one of the above conditions is not met, revenue is recognized at the point in time at which the performance obligation is satisfied.

If the Company has any contract wherein the period between transfer of the promised goods or services to the customer and payment by the customer exceeds one year, transaction price is adjusted for the time value of money.

**(p) Other operating revenues/other income**

- (i) Income from services is recognized (net of GST as applicable) based on the services rendered in accordance with the terms of contracts.
- (ii) For all financial instruments measured at amortized cost, interest income is recorded using the effective interest rate (EIR), which is the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument to the gross carrying amount of the financial asset.
- (iii) Interest income for all financial instruments measured at fair value through other comprehensive income is recognized in the statement of profit and loss.
- (iv) Dividend income is accounted for when the right to receive the income is established.
- (v) Export incentives under various schemes are recognized in the year of export.

**(q) Employee Benefits**

**Short term employee benefits**

Short-term employee benefit obligations are recognized as an expense on accrual basis.

**Defined contribution plans**

Defined contribution plans are those plans in which an entity pays fixed contribution into separate entities and will have no legal or constructive obligation to pay further amounts. Provident fund and employee state insurance are defined contribution plans in which company pays a fixed contribution and will have no further obligation.

**Defined benefit plans**

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan.

Company pays Gratuity as per provisions of the Payment of Gratuity Act, 1972. The Company's net obligation in respect of defined benefit plans is calculated separately for each plan by estimating the amount of future benefits that employees have earned in return for their services in the current and prior periods; that benefit is discounted to determine its present value. Any unrecognized past service costs and the fair value of any plan assets are deducted. The discount rate is based on the prevailing market yields of Indian government securities as at the reporting date that have maturity dates approximating the terms of the Company's obligations and that are denominated in the same currency in which the benefits are expected to be paid.

The calculation is performed annually by a qualified actuary using the projected unit credit method. When the calculation results in a liability to the company, the present value of liability is recognized as provision for employee benefit. Any actuarial gains or losses are recognized in Other Comprehensive Income in the period in which they arise.

**Other long-term employee benefits**

Benefits under the Company's leave encashment constitute other long term employee benefits.

The Company's net obligation in respect of leave encashment is the amount of future benefits that employees have earned in return for their service in the current and prior periods, that benefit is discounted to determine its present value and the fair value of any related assets is deducted. The discount rate is based on the prevailing market yields of Indian government securities as at the reporting date that have maturity dates approximating the terms of the Company's obligations. The calculation is performed using the projected unit credit method. Any actuarial gains or losses are recognized in the Statement of profit and loss in the period in which they arise.

**(r) Research and development expenditure**

Revenue expenditure on research and development is charged as an expense in the year in which it is incurred under the respective heads of accounts. Expenditure which results in the creation of capital assets is capitalised and depreciation is provided on such assets as applicable.

**(s) Income taxes**

Income Tax expenses comprise current tax and deferred tax charge or credit.

Current Tax is measured on the basis of estimated taxable income for the current accounting period in accordance with the applicable tax rates and the provisions of the Income-tax Act, 1961 and other applicable tax laws.

Deferred tax is provided, on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes. Deferred tax assets and liabilities are measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted at the reporting date.

Deferred tax assets and liabilities are offset, if there is a legally enforceable right to offset current tax liabilities and assets and they relate to income taxes levied by the same tax authority.

A deferred tax asset is recognized to the extent that it is probable that future taxable profits will be available against which the temporary

differences can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent it is no longer probable.

Income tax expenses relating to items recognised directly in equity or OCI is recognised in equity or OCI and not in the Statement of Profit and Loss.

**(t) Leases**

Leases are classified as finance leases, when the terms of the lease, transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as Operating Leases.

**Operating Lease:** Lease rentals are charged or recognised in the statement of profit and loss on a straight-line basis over the lease term.

**Finance Lease:** Assets held under finance leases are recognised as assets of the Company at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between finance charges and reduction of the lease obligation. Finance charges are charged to the Statement of Profit and Loss, unless they are directly attributable to qualifying assets, in which case they are capitalised in accordance with the Company's policy on borrowing costs.

**(u) Impairment of non-financial assets**

At the end of each reporting period, the Company reviews the carrying amounts of non-financial assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in Statement of Profit and Loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

When an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount, but to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in the Statement of Profit and Loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

**(v) Impairment of financial assets**

At the end of each reporting period, the Company applies the expected credit loss model for recognizing the impairment loss on financial assets including trade receivables. Expected credit loss is the difference between the contractual cash flows and the cash flows the entity expects to receive using effective interest rate.

Loss allowance for trade receivables is measured at an amount equal to lifetime expected credit losses. For other financial assets, expected credit losses are measured at an amount equal to the 12 month expected credit losses unless there is significant increase in the credit risk from initial recognition in which case those are measured at lifetime expected credit losses. Lifetime expected credit losses are expected credit losses that

result from all possible defaults over the expected life of financial instrument. Lifetime expected credit losses are computed based on provision matrix which takes into account historical credit losses adjusted for forward looking information, suit filed cases and credit information of customers.

**(w) Segment reporting**

**Identification of Segments**

Operating Segments are identified based on monitoring of operating results by the Board of Directors separately for the purpose of making decision about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss of the Company.

Operating Segments are identified based on the nature of products and services, the different risks and returns and the internal business reporting system.

**Segment Policies**

The Company prepares its segment information in conformity with the accounting policies adopted for preparing and presenting the financial statements of the Company as a whole.

**(x) Material prior period errors**

Material prior period errors are corrected retrospectively by restating the comparative amounts for the prior periods presented in which the error occurred. If the error occurred before the earliest prior period presented, the opening balances of assets, liabilities and equity for the earliest prior period presented, are restated.

**(y) Earnings Per Share (EPS)**

The basic EPS is computed by dividing the profit after tax for the year attributable to the equity shareholders by the weighted average number of equity shares outstanding during the year.

For the purpose of calculating diluted EPS, profit after tax for the year attributable to the equity shareholders and the weighted average number of equity shares outstanding during the year are adjusted for the effects of all dilutive potential equity shares.

**(z) Fair value Measurement**

The company measures financial instruments, such as investments and derivatives at fair value at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- in the absence of a principal market, in the most advantageous market for the asset or liability.

A fair value measurement of a non financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The company uses valuation technique that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

Fair values are categorized into different levels in the hierarchy as under:

- Level 1: Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

**(aa) Financial instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial assets and financial liabilities are recognized when a Company becomes a party to the contractual provisions of the instruments.

**i) Initial Recognition: Financial assets and Financial liabilities**

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss and ancillary costs related to borrowings) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in statement of profit and loss.

**ii) Classification and Subsequent Measurement: Financial Assets**

The Company classifies financial assets as subsequently measured at amortised cost, fair value through other comprehensive income ("FVOCI") or fair value through profit or loss ("FVTPL") on the basis of following:

- the entity's business model for managing the financial assets and
- the contractual cash flow characteristics of the financial asset.

**At amortised cost:**

A financial asset shall be classified and measured at amortised cost if both of the following conditions are met:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial recognition, such financial assets are subsequently measured at amortised cost using expected interest rate (EIR) method. In case of financial assets at amortised costs, interest income, foreign exchange gain or loss and impairment are recognized in Statement of profit and loss.

**At fair value through OCI:**

A financial asset shall be classified and measured at fair value through OCI if both of the following conditions are met:

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Where the Company has elected to present the fair value gain on equity instruments in other comprehensive income, there is no subsequent classification of fair value gain or losses to profit and loss account. Dividend from such instruments is recognized in profit and loss account as other income where right to receive is established.

**At fair value through Profit or Loss:**

A financial asset shall be classified and measured at fair value through profit or loss other than those measured at amortised cost or at fair value through OCI.

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

**Impairment of financial assets:**

Financial assets, other than those at FVTPL, are assessed for indicators of impairment at the end of each reporting period. In case of trade receivables, the Company follows the simplified approach permitted by Ind AS 109 - Financial Instruments for recognition of impairment loss allowance. The Company recognises a loss allowance for expected credit losses on financial asset. The Company's trade receivables do not contain significant financing component and loss allowance on trade receivables is measured at an amount equal to life time credit expected losses. The Company calculates the expected credit losses on trade receivables using a provision matrix on the basis of its historical credit loss experience.

**Derecognition of financial assets:**

The Company derecognises a financial asset when the contractual rights to receive the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognise the financial asset and also recognises associated liabilities.

On derecognition of a financial asset, other than investments classified as FVOCI, in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in profit or loss if such gain or loss would have otherwise been recognised in profit or loss on disposal of that financial asset.

**iii) Classification and Subsequent Measurement:**
**Financial liabilities**

Financial liabilities are classified as either financial liabilities at FVTPL or 'other financial liabilities'

**Financial Liabilities at FVTPL:**

Financial liabilities are classified as at FVTPL when the financial liability is held for trading or are designated upon initial recognition as FVTPL. Gains or losses on liabilities held for trading are recognised in the statement of profit and loss.

**Other Financial Liabilities:**

Other financial liabilities (including borrowings and trade and other payables) are subsequently measured at amortised cost using the effective interest method.

**Derecognition of Financial Liabilities:**

The Company derecognises a financial liability when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms or the terms of an existing liability are substantially modified, such exchange or modification is treated as derecognition of the original liability and the recognition of a new financial liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

The difference between the carrying amount of financial liability derecognized and consideration paid and payable is recognized in the statement of profit and loss.

On derecognition of equity investments classified as FVOCI, accumulated gains or loss recognised in OCI is transferred to retained earnings.

**(bb) Financial liabilities and equity instruments**

- **Classification as debt or equity**  
Debt and equity instruments issued by the Company are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.
- **Equity instruments**  
An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by a Company are recognised at the proceeds received.

**(cc) Derivative financial instruments**

The Company enters into derivative financial instruments viz. foreign exchange forward contracts to manage foreign exchange risks. The Company does not hold derivative financial instruments for speculative purposes.

Derivatives are initially recognised at fair value on the date derivative contracts are entered into and are subsequently remeasured at their fair value at the end of each reporting period. The resulting gain or loss is recognised in statement of profit and loss.

**Note no. 1A. Significant Accounting Judgements, Estimates and Assumptions**

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities, the accompanying disclosures and the disclosure of contingent liabilities. Continuous evaluation is done on estimates and judgments based on historical experience and other factors, including expectation of future events that are believed to be reasonable. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

Estimates made in preparing Financial Statements:

**(a) Useful life of Property, plant and equipment and intangible assets**

The Company uses its technical expertise along with historical and industry trends for determining the economic life of an asset/component of an asset. The useful lives are reviewed by management periodically and revised, if appropriate. In case of a

revision, the unamortized depreciable amount is charged over the remaining useful life of the assets.

**(b) Post-employment benefit plans**

Employees benefit obligations are measured on the basis of actuarial assumptions which include mortality and withdrawal rates as well as assumptions concerning future developments in discount rates, the rate of salary increases and the inflation rate. The Company considers that the assumptions used to measure its obligations are appropriate and documented. However, any changes in these assumptions may have a material impact on the resulting calculations.

**(c) Expected credit losses on financial assets**

The loss allowance on financial assets including trade receivables are based on assumption about the risk of default and expected timing of collection. The Company uses judgement in making these assumptions and selecting the inputs to the expected credit loss calculation based on Company's history of credit losses adjusted to reflect current and estimated future economic conditions, suit filed cases and credit information of customers at the end of each reporting period.

**(d) Provisions and contingencies**

The assessments undertaken in recognizing provisions and contingencies have been made in accordance with Ind AS 37, 'Provisions, Contingent Liabilities and Contingent Assets'. The evaluation of the likelihood of the contingent events requires best judgment by the management regarding the probability of exposure to potential loss. If circumstances change following unforeseeable developments, this likelihood could alter.

**(e) Impairment of non-financial assets**

The company has used certain judgments and estimation to estimate future projection and discount rate to compute value in used of assets/cash generating units and to assess impairment.

**(f) Revenue recognition**

The company recognised the revenue from contract with customers based on 5 steps model as per Ind AS- 115 which involve judgments relating to identification of contracts with customers, identification of distinct performance obligation, determination of transaction price with respect to identified performance obligation, appropriateness of the basis used to recognise revenue and when the control of goods and services are being transferred.



**Notes forming part of Standalone Financial Statements**
**Note No. 2 : PROPERTY, PLANT & EQUIPMENT, CAPITAL WORK IN PROGRESS AND INTANGIBLE ASSETS**
**As at 31st March 2025**

(₹ in Laacs)

Particulars	Gross Block				Depreciation/Amortization				Net Block	
	As at 01.04.2024	Additions	Deductions/ Adjustments	As at 31.03.2025	As at 01.04.2024	Depreciation for the year	Deductions/ Adjustments	As at 31.03.2025	As at 31.03.2025	As at 31.03.2024
<b>A. Property, Plant &amp; Equipment</b>										
Leasehold Land	3644.49	—	—	3644.49	428.78	53.60	—	482.38	3162.11	3215.71
Freehold Land	3780.52	—	—	3780.52	—	—	—	—	3780.52	3780.52
Building	4507.57	11.97	—	4519.54	1268.51	153.02	—	1421.53	3098.01	3239.06
Plant & Machinery	10421.39	529.98	256.89	10694.48	4887.94	562.75	126.31	5324.38	5370.10	5533.45
Furniture & Fixtures	192.56	40.65	5.33	227.88	116.65	16.34	2.93	130.06	97.82	75.91
Office Equipments	234.01	55.46	0.93	288.54	158.20	32.77	0.88	190.09	98.45	75.81
Vehicles	271.45	3.25	30.80	243.90	145.67	27.87	10.83	162.71	81.19	125.78
<b>Total (A)</b>	<b>23051.99</b>	<b>641.31</b>	<b>293.95</b>	<b>23399.35</b>	<b>7005.75</b>	<b>846.35</b>	<b>140.95</b>	<b>7711.15</b>	<b>15688.20</b>	<b>16046.24</b>
<b>B. Intangible assets</b>										
Computer Software	133.53	7.55	—	141.08	119.53	5.24	—	124.77	16.31	14.00
<b>Total (B)</b>	<b>133.53</b>	<b>7.55</b>	<b>—</b>	<b>141.08</b>	<b>119.53</b>	<b>5.24</b>	<b>—</b>	<b>124.77</b>	<b>16.31</b>	<b>14.00</b>
<b>Total (A+B)</b>	<b>23185.52</b>	<b>648.86</b>	<b>293.95</b>	<b>23540.43</b>	<b>7125.28</b>	<b>851.59</b>	<b>140.95</b>	<b>7835.92</b>	<b>15704.51</b>	<b>16060.24</b>
<b>Capital work-in-progress</b>	<b>—</b>	<b>1.00</b>	<b>—</b>	<b>1.00</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>1.00</b>	<b>—</b>

**As at 31st March 2024**

(₹ in Laacs)

Particulars	Gross Block				Depreciation/Amortization				Net Block	
	As at 01.04.2023	Additions	Deductions/ Adjustments	As at 31.03.2024	As at 01.04.2023	Depreciation for the year	Deductions/ Adjustments	As at 31.03.2024	As at 31.03.2024	As at 31.03.2023
<b>A. Property, Plant &amp; Equipment</b>										
Leasehold Land	3644.49	—	—	3644.49	375.18	53.60	—	428.78	3215.71	3269.31
Freehold Land	3780.52	—	—	3780.52	—	—	—	—	3780.52	3780.52
Building	4507.57	—	—	4507.57	1115.76	152.75	—	1268.51	3239.06	3391.81
Plant & Machinery	10462.83	150.68	192.12	10421.39	4381.53	579.03	72.62	4887.94	5533.45	6081.30
Furniture & Fixtures	181.34	18.53	7.31	192.56	104.61	15.16	3.12	116.65	75.91	76.73
Office Equipments	198.42	37.28	1.69	234.01	134.38	25.26	1.44	158.20	75.81	64.04
Vehicles	274.25	12.02	14.82	271.45	125.39	30.45	10.17	145.67	125.78	148.86
<b>Total (A)</b>	<b>23049.42</b>	<b>218.51</b>	<b>215.94</b>	<b>23051.99</b>	<b>6236.85</b>	<b>856.25</b>	<b>87.35</b>	<b>7005.75</b>	<b>16046.24</b>	<b>16812.57</b>
<b>B. Intangible assets</b>										
Computer Software	129.22	4.61	0.30	133.53	114.26	5.55	0.28	119.53	14.00	14.96
<b>Total (B)</b>	<b>129.22</b>	<b>4.61</b>	<b>0.30</b>	<b>133.53</b>	<b>114.26</b>	<b>5.55</b>	<b>0.28</b>	<b>119.53</b>	<b>14.00</b>	<b>14.96</b>
<b>Total (A+B)</b>	<b>23178.64</b>	<b>223.12</b>	<b>216.24</b>	<b>23185.52</b>	<b>6351.11</b>	<b>861.80</b>	<b>87.63</b>	<b>7125.28</b>	<b>16060.24</b>	<b>16827.53</b>
<b>Capital work-in-progress</b>	<b>9.20</b>	<b>—</b>	<b>9.20</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>9.20</b>

2.1 Leasehold land classified as finance lease is recognised under property, plant and equipment as substantially all the significant risk and rewards incidental to the ownership of the land under lease have been transferred to the company.

2.2 In accordance with the Indian accounting standard (Ind AS 36) Impairment of assets, management has during the year carried out exercise of identifying assets that may have been impaired. Based on review carried out by management there was no impairment loss on PPE during the year.

2.3 Title deeds of immovable property (other than lease hold land taken on lease by duly executed lease deed) are held in the name of the company or its division.

2.4 Capital work in progress Ageing Schedule.

(₹ in Lakhs)

Particulars	As on 31st March, 2025					As on 31st March, 2024				
	Less than 1 Year	1-2 Year	2-3 Year	More than 3 Years	Total	Less than 1 Year	1-2 Year	2-3 Year	More than 3 Years	Total
Project in Progress	1.00	—	—	—	1.00	—	—	—	—	—
Projects temporary suspended	—	—	—	—	—	—	—	—	—	—

There is no project under Capital Work in Progress which is overdue in terms of timeliness or cost.

**Notes forming part of Standalone Financial Statements**
**Note No. 3 : NON CURRENT INVESTMENTS**
**(₹ in Lacs)**

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Trade Investments (Unquoted)</b>		
<b>Investment in Govt. securities (carried at cost)</b>		
National Saving Certificates (Deposited with Govt. department)	0.01	0.01
<b>Investment in Subsidiary (carried at cost)</b>		
Modern Composites Private Limited 5000000 (31st March, 2024 - 5000000) Equity Shares of ₹ 10/- each, fully paid up	500.00	500.00
<b>Total</b>	<b>500.01</b>	<b>500.01</b>
3.1 Aggregate amount of unquoted investments	500.01	500.01
3.2 Aggregate amount of impairment in the value of investments	-	-

**Note No. 4 : NON CURRENT LOANS**
**(₹ in Lacs)**

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>(Unsecured, considered good)</b>		
Loans and advances to related party (Refer note no. 38 and 46)	6984.00	6374.00
<b>Total</b>	<b>6984.00</b>	<b>6374.00</b>
<b>Break-up:</b>		
Loans considered good- Secured	-	-
Loans considered good- Unsecured	6984.00	6374.00
Loans which have significant increase in credit risk	-	-
Loans- credit impaired	-	-
<b>Total</b>	<b>6984.00</b>	<b>6374.00</b>
Less: Allowance for bad and doubtful loans	-	-
<b>Total Loans</b>	<b>6984.00</b>	<b>6374.00</b>
4.1 Refer note no. 46 for additional disclosure		

**Note No. 5 : OTHER NON CURRENT FINANCIAL ASSETS**
**(₹ in Lacs)**

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>(Unsecured, considered good)</b>		
Fixed deposits with banks	311.61	38.41
Security deposits	1000.60	947.36
<b>Total</b>	<b>1312.21</b>	<b>985.77</b>
5.1 Fixed deposits are kept towards margin against limits availed from the banks.		
5.2 Fixed deposits with banks are those having maturity period more than 12 months.		
5.3 Security deposits includes balances with electricity board, etc. and have been given for business purpose.		

**Note No. 6 : OTHER NON CURRENT ASSETS**
**(₹ in Lacs)**

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
Capital advances	8.25	250.00
<b>Total</b>	<b>8.25</b>	<b>250.00</b>

**Note No. 7 : INVENTORIES**
**(₹ in Lacs)**

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>(Valued at lower of cost or net realisable value)</b>		
Raw materials (Including in transit 31st March, 2025- ₹ 200.13 Lacs; 31st March, 2024- ₹ 440.77 Lacs)	2176.77	2598.93
Stock in process	3485.69	2873.65
Finished stock	5537.59	3964.37
Stock-in-trade (Traded goods)	0.13	1.77
Fuel	93.11	121.01
Packing material	256.61	221.77
Stores and spares (Including in transit 31st March, 2025- ₹ 85.85 Lacs; 31st March, 2024- ₹ 52.95 Lacs)	861.49	699.35
EPC Material Stock	39.59	82.44
<b>Total</b>	<b>12450.98</b>	<b>10563.29</b>

7.1 Inventory write downs are accounted, considering the value of inventory ageing and net realisable value. Write downs of inventory during the year amounted to ₹ Nil Lacs (31st March, 2024- ₹ Nil Lacs). These write downs are recognised as an expense in the statement of Profit and Loss. The reversal on account of above during the year amounted to ₹ Nil Lacs (31st March, 2024- ₹ Nil Lacs).

**Notes forming part of Standalone Financial Statements**
**Note No. 8 : TRADE RECEIVABLES**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
Trade receivables	12432.37	11477.84
Trade receivables which have significant increase in credit risk	—	—
Trade receivables - Credit impaired	17.39	33.80
Less: Allowance for bad and doubtful trade receivables	252.13	218.41
<b>Total receivables</b>	<b>12197.63</b>	<b>11293.23</b>
Current portion	12197.63	11293.23
Non-current portion	—	—
<b>Break up of security details:</b>		
Secured, considered good	—	—
Unsecured, considered good	12197.63	11293.23
Doubtful	252.13	218.41
<b>Total</b>	<b>12449.76</b>	<b>11511.64</b>
Allowance for bad and doubtful trade receivables	(252.13)	(218.41)
<b>Total trade receivables</b>	<b>12197.63</b>	<b>11293.23</b>

8.1 Balance of trade receivables are subject to reconciliations, confirmation and consequential adjustment, if any.

8.2 Includes ₹ 245.58 Lacs (31st March, 2024- ₹ 269.52 Lacs) under litigation for which adequate provision has been made.

8.3 Refer note no. 47 for ageing of trade receivable.

**Note No. 9 : CASH AND CASH EQUIVALENTS**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Cash on Hand</b>	<b>16.58</b>	<b>18.31</b>
<b>Balances with Banks</b>		
In Current accounts	47.06	385.42
In Deposit accounts (Maturity upto 3 months)	300.00	19.12
<b>Total</b>	<b>363.64</b>	<b>422.85</b>

9.1 Balance in deposit accounts are kept towards margin against limits availed from the banks.

**Note No. 10 : BANK BALANCE OTHER THAN CASH AND CASH EQUIVALENTS**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
Bank deposits (Maturity more than 3 months but less than 12 months)	235.22	376.41
<b>Total</b>	<b>235.22</b>	<b>376.41</b>

10.1 Bank deposits are kept towards margin against limits availed from the banks.

**Note No. 11 : CURRENT INVESTEMENTS**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Investment in Equity Instruments (Quoted)</b>		
<b>(Carried at FVTPL)</b>		
Centrum Capital Limited	132.16	161.59
566000 (31st March, 2024 -566000) Equity Shares of ₹ 1/- each fully paid up		
Uniply Industries Limited (Refer note no. 11.3)	—	—
642000 (31st March, 2024 -642000) Equity Shares of ₹ 2/- each fully paid up		
HDFC Life Insurance Company Limited	239.99	221.67
35000 (31st March, 2024 -35000) Equity Shares of ₹ 10/- each fully paid up		
Oil & Natural Gas Corporation Ltd.	—	10.72
Nil (31st March, 2024 -1000) Equity Shares of ₹ 5/- each fully paid up		
Himatsingka Seide Ltd.	—	12.22
Nil (31st March, 2024 -10000) Equity Shares of ₹ 5/- each fully paid up		
India Bulls Housing Finance Limited	—	12.63
Nil (31st March, 2024 -7500) Equity Shares of ₹ 2/- each fully paid up		
Jaiprakash Power Ventures Ltd	—	7.63
Nil (31st March, 2024 -50000) Equity Shares of ₹ 10/- each fully paid up		
Jindal Saw Ltd.	—	12.98
Nil (31st March, 2024 -3000) Equity Shares of ₹ 2/- each fully paid up		
Shriram properties Ltd	—	22.61
Nil (31st March, 2024 -10000) Equity Shares of ₹ 10/- each fully paid up		

**Notes forming part of Standalone Financial Statements**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
Swiggy Limited	458.32	—
138800 (31st March, 2024 -Nil) Equity Shares of ₹ 10/- each fully paid up		
Honasa Consumer Limited	12.66	—
5460 (31st March, 2024 -Nil) Equity Shares of ₹ 10/- each fully paid up		
Carborundum Universal Ltd.	7.01	8.00
691 (31st March, 2024 -631) Equity Shares of ₹ 10/- each fully paid up		
Finolex Industries Ltd	5.72	7.67
3719 (31st March, 2024 -3114) Equity Shares of ₹ 2/- each fully paid up		
ICICI Bank Ltd.	14.20	7.62
1053 (31st March, 2024 -697) Equity Shares of ₹ 2/- each fully paid up		
ICICI Lombard General Insurance Company Limited	11.12	7.29
620 (31st March, 2024 -433) Equity Shares of ₹ 10/- each fully paid up		
V-Guard Industries Limited	—	7.12
Nil (31st March, 2024 -2149) Equity Shares of ₹ 1/- each fully paid up		
Muthoot Finance Limited	—	7.02
Nil (31st March, 2024 -474) Equity Shares of ₹ 10/- each fully paid up		
HDFC Bank Ltd	16.75	6.83
916 (31st March, 2024 -472) Equity Shares of ₹ 1/- each fully paid up		
Relaxo Footwears Limited	4.87	6.66
1197 (31st March, 2024 -815) Equity Shares of ₹ 1/- each fully paid up		
Divis Laboratories Ltd.	10.57	6.58
183 (31st March, 2024 -191) Equity Shares of ₹ 2/- each fully paid up		
Whirlpool of India Limited	—	6.43
Nil (31st March, 2024 -526) Equity Shares of ₹ 10/- each fully paid up		
Aether Industries Ltd.	9.89	6.32
1190 (31st March, 2024 -809) Equity Shares of ₹ 10/- each fully paid up		
Sona Blw Precision Forgings Ltd	5.74	6.05
1245 (31st March, 2024 -857) Equity Shares of ₹ 10/- each fully paid up		
Hawkins Cooker Ltd.	10.89	6.01
151 (31st March, 2024 -99) Equity Shares of ₹ 10/- each fully paid up		
Neogen Chemicals Ltd.	11.51	6.01
746 (31st March, 2024 -502) Equity Shares of ₹ 10/- each fully paid up		
Gokaldas Exports Ltd.	9.76	5.64
1211 (31st March, 2024 -799) Equity Shares of ₹ 5/- each fully paid up		
Chemplast Sanmar Limited	7.77	5.35
1787 (31st March, 2024 -1188) Equity Shares of ₹ 5/- each fully paid up		
Ganesha Ecosphere Limited	11.97	5.04
769 (31st March, 2024 -512) Equity Shares of ₹ 10/- each fully paid up		
EIH Limited	7.62	5.02
2155 (31st March, 2024 -1116) Equity Shares of ₹ 2/- each fully paid up		
Dodla Dairy Ltd	10.19	4.72
881 (31st March, 2024 -587) Equity Shares of ₹ 10/- each fully paid up		
Wendt India Ltd	4.34	2.47
49 (31st March, 2024 - 22) Equity Shares of ₹ 10/- each fully paid up		
SBFC Finance Limited	7.78	1.76
8814 (31st March, 2024 -2148) Equity Shares of ₹ 10/- each fully paid up		
Honeywell Automation India Ltd.	9.43	—
28 (31st March, 2024 -Nil) Equity Shares of ₹ 10/- each fully paid up		
Vardhman Textiles Ltd	24.54	23.19
6210 (31st March, 2024 -5244) Equity Shares of ₹ 2/- each fully paid up		
Nippon Life India Asset Management Limited	27.34	20.20
4726 (31st March, 2024 -4287) Equity Shares of ₹ 10/- each fully paid up		
Chalet Hotels Limited	—	19.64
Nil (31st March, 2024 -2223) Equity Shares of ₹ 10/- each fully paid up		
Jindal Stainless Ltd	30.55	16.91
5252 (31st March, 2024 -2435) Equity Shares of ₹ 2/- each fully paid up		
CSB Bank Limited	18.17	15.92
6011 (31st March, 2024 -4492) Equity Shares of ₹ 10/- each fully paid up		

**Notes forming part of Standalone Financial Statements**

(₹ in Laacs)

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
Sarda Energy and Minerals Ltd	53.28	14.80
10368 (31st March, 2024 -7297) Equity Shares of ₹ 1/- each fully paid up		
Arvind Smart Spaces Limited	17.18	14.44
2434 (31st March, 2024 -2069) Equity Shares of ₹ 10/- each fully paid up		
Godawari Power and Ispat Ltd	25.71	13.90
14275 (31st March, 2024 -1835) Equity Shares of ₹ 5/- each fully paid up		
Rolex Rings Limited	16.41	13.78
1283 (31st March, 2024 -788) Equity Shares of ₹ 10/- each fully paid up		
Cyient Limited	–	13.55
Nil (31st March, 2024 -679) Equity Shares of ₹ 5/- each fully paid up		
Karur Vysya Bank Ltd	26.32	13.34
12581 (31st March, 2024 -7299) Equity Shares of ₹ 2/- each fully paid up		
Usha Martin Ltd	30.29	13.24
8979 (31st March, 2024 -4161) Equity Shares of ₹ 1/- each fully paid up		
Firstsource Solutions Ltd	–	12.82
Nil (31st March, 2024 -6485) Equity Shares of ₹ 10/- each fully paid up		
Sobha Developers Ltd	22.33	12.52
1823 (31st March, 2024 -864) Equity Shares of ₹ 10/- each fully paid up		
Ceat Ltd	25.31	12.18
879 (31st March, 2024 -454) Equity Shares of ₹ 10/- each fully paid up		
Coromandel International Ltd	19.68	12.17
993 (31st March, 2024 -1132) Equity Shares of ₹ 1/- each fully paid up		
Kalpataru Projects International Limited	25.99	12.12
2667 (31st March, 2024 -1133) Equity Shares of ₹ 2/- each fully paid up		
Kewal Kiran Clothing Limited	13.91	11.76
3022 (31st March, 2024 -1758) Equity Shares of ₹ 10/- each fully paid up		
Equitas Small Finance Bank Limited	16.79	11.72
30532 (31st March, 2024 -12667) Equity Shares of ₹ 10/- each fully paid up		
Motherson Sumi Wiring India Limited	22.36	11.35
42902 (31st March, 2024 -17173) Equity Shares of ₹ 1/- each fully paid up		
Hitachi Energy India Limited	–	10.60
Nil (31st March, 2024 - 152) Equity Shares of ₹ 2/- each fully paid up		
AIA Engineering Ltd	15.48	10.53
462 (31st March, 2024 -269) Equity Shares of ₹ 2/- each fully paid up		
K.P.R. Mill Limited	19.89	10.35
2194 (31st March, 2024 -1243) Equity Shares of ₹ 1/- each fully paid up		
Gujarat Alkalies & Chemicals Ltd	13.80	9.34
2383 (31st March, 2024 -1387) Equity Shares of ₹ 10/- each fully paid up		
VA Tech Wabag Limited	–	9.09
Nil (31st March, 2024 -1191) Equity Shares of ₹ 2/- each fully paid up		
Harsha Engineers International Limited	9.98	8.95
2685 (31st March, 2024 -2231) Equity Shares of ₹ 10/- each fully paid up		
Suzlon Energy Ltd	–	8.88
Nil (31st March, 2024 -21981) Equity Shares of ₹ 2/- each fully paid up		
GHCL Ltd	20.72	8.71
3370 (31st March, 2024 -1964) Equity Shares of ₹ 10/- each fully paid up		
Medplus Health Services Limited	24.65	8.69
3244 (31st March, 2024 -1264) Equity Shares of ₹ 2/- each fully paid up		
Brigade Enterprises Ltd	9.95	8.61
1019 (31st March, 2024 -921) Equity Shares of ₹ 10/- each fully paid up		
Canfin Homes Ltd	–	8.18
Nil (31st March, 2024 -1087) Equity Shares of ₹ 2/- each fully paid up		
GE Vernova T&D India Ltd	26.64	7.81
1709 (31st March, 2024 -921) Equity Shares of ₹ 2/- each fully paid up		
Nazara Technologies Limited	–	6.81
Nil (31st March, 2024 -1014) Equity Shares of ₹ 4/- each fully paid up		
CarTrade Tech Ltd	–	6.49
Nil (31st March, 2024 -1017) Equity Shares of ₹ 10/- each fully paid up		
Sansera Engineering Limited	–	6.07
Nil (31st March, 2024 -596) Equity Shares of ₹ 2/- each fully paid up		

## Notes forming part of Standalone Financial Statements

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
RHI Magnesita India Limited	–	5.11
Nil (31st March, 2024 -925) Equity Shares of ₹ 1/- each fully paid up		
Mahindra Holidays and Resorts India Limited	11.45	–
4019 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Aurobindo Pharma Ltd.	15.96	–
1375 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Kirloskar ferrous indus Ltd.	14.39	–
3061(31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Indian Bank	43.28	–
7995 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Rategain travel technologies limited	10.93	–
2457 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Aarti Industries limited	14.93	–
3821 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Dalmia Bharat Limited	11.73	–
644 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Graphite India Ltd	8.95	–
1872 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Indian Energy Exchange Limited	10.63	–
6046 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Gujarat State Fertilizers & Chemicals Limited	17.74	–
10005 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Gujarat Narmada Valley Fertilizers & Chemicals Ltd	21.35	–
4301 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Balrampur Chini Mills Ltd	20.55	–
3754 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Kotak Mahindra Bank Ltd.	12.98	–
598 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
<b>Sub Total (Quoted)</b>	<b>1792.40</b>	<b>1011.43</b>
<b>Investment in Mutual Funds (Quoted)</b>		
<b>(Carried at FVTPL)</b>		
ICICI prudential long short fund-Sr- I	–	342.00
Nil (31st March, 2024-34200) units @ ₹ 999.99/- fully paid up		
SBI Overnight fund Direct Plan Growth	–	67.77
Nil (31st March, 2024- 1739.60) units @ ₹ 4023.4616 fully paid up		
Edelweiss crossover opportunities fund	151.07	144.00
180012.906 (31st March, 2024-1572480.55 units @ ₹ 9.1578/-) units @ ₹8.3916/- fully paid up		
360 One special opportunities fund	612.82	–
4874756.262 (31st March, 2024-Nil) units @ ₹ 12.5712/- fully paid up		
Sohum India opportunities fund	719.20	–
4400341.42 (31st March, 2024-Nil) units @ ₹ 16.3442/- fully paid up		
Nippon India ETF	0.01	–
0.677 (31st March, 2024 -Nil) Units of ₹ 1000/- each fully paid up	1483.10	553.77
<b>Investment in Equity Instruments (Unquoted)</b>		
<b>(Carried at Cost)</b>		
HDB Financials Limited	153.30	153.30
21000 (31st March, 2024 -21000) Equity Shares of ₹ 10/- each fully paid up		
National Stock Exchange of India	1187.50	162.50
150000 (31st March, 2024 -5000) Equity Shares of ₹ 1/- each fully paid up		
<b>Sub Total (Unquoted)</b>	<b>1340.80</b>	<b>315.80</b>
<b>Total (Quoted and Unquoted Investment)</b>	<b>4616.30</b>	<b>1881.00</b>
11.1 Aggregate amount of quoted & unquoted investments (at cost)	5001.77	2325.00
11.2 Aggregate amount of impairment in the value of investment	385.47	444.00
11.3 FMV of shares of Uniply Industries Ltd. is taken nil as company is in liquidation and not being traded on any of the stock exchanges.		

**Notes forming part of Standalone Financial Statements**
**Note No. 12 : CURRENT LOANS**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>(Unsecured, considered good)</b>		
Loans to related parties (Refer note no. 38 and 46)	1022.06	238.18
Loans to others	–	44.12
<b>Total</b>	<b>1022.06</b>	<b>282.30</b>
<b>Break-up:</b>		
Loans considered good- Secured	–	–
Loans considered good- Unsecured	1022.06	282.30
Loans which have significant increase in credit risk	–	–
Loans- credit impaired	–	–
<b>Total</b>	<b>1022.06</b>	<b>282.30</b>
Less: Allowance for bad and doubtful loans	–	–
<b>Total Loans</b>	<b>1022.06</b>	<b>282.30</b>

12.1 Disclosure as per the requirements of Section 186 of the Companies Act, 2013.

Name of the Company	Terms of Loan	Maximum balance outstanding during the year		Amount Outstanding	
		As at 31st March, 2025	As at 31st March, 2024	As at 31st March, 2025	As at 31st March, 2024
Modern Insulators JV Akhandalamani Elec & Cons	– Payable on demand – Interest rate 12% p.a.	0.05	–	0.05	–
Shriji Designs MIL JV	– Payable on demand – Interest rate- 12% p.a.	224.32	376.76	178.51	238.18
Modern Components Pvt. Ltd. (100% Subsidiary Company)	– Payable on demand – Interest Free	843.50	16.00	843.50	–

12.2 Loans to subsidiary company and joint ventures have been given for their normal business requirement and the same have been utilised for that purpose only.

12.3 Refer note no. 46 for additional disclosure.

**Note No. 13 : OTHER CURRENT FINANCIAL ASSETS**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>(Unsecured, considered good)</b>		
Advances to employees	31.29	27.62
Deposits	24.42	53.82
Export benefits receivables	163.68	190.08
Accrued interest	66.89	130.46
Others	12.20	27.99
<b>Total</b>	<b>298.48</b>	<b>429.97</b>

**Note No. 14 : OTHER CURRENT ASSETS**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>(Unsecured, considered goods)</b>		
Prepaid expenses	117.51	127.19
Advances to suppliers for goods & services	2722.21	3311.62
Balance with Govt. authorities	1030.84	171.48
Advance for purchase shares	–	1025.00
Others	364.45	142.17
<b>(Unsecured, considered doubtful)</b>		
Balance with Govt. authorities	15.70	15.70
Less allowance for doubtful debts	(15.70)	(15.70)
<b>Total</b>	<b>4235.01</b>	<b>4777.46</b>

14.1 Advances to suppliers for goods and services include advances against purchases &amp; services, which are receivable in kind in next 12 Months &amp; are for business purpose.

**Note No. 15 : EQUITY SHARE CAPITAL**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Authorised</b>		
9,00,00,000 (31st March, 2024- 9,00,00,000) equity shares of ₹ 10/- each	9000.00	9000.00
5,00,000 (31st March, 2024- 5,00,000) Preference shares of ₹ 100/- each	500.00	500.00
<b>Total</b>	<b>9500.00</b>	<b>9500.00</b>

## Notes forming part of Standalone Financial Statements

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Issued, subscribed and paid-up</b>		
4,71,43,900 (31st March, 2024- 4,71,43,900) Equity shares of ₹ 10/- each fully paid-up	4714.39	4714.39
<b>Total</b>	<b>4714.39</b>	<b>4714.39</b>

## 15.1 Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the year :-

Particulars	As at 31st March, 2025		As at 31st March, 2024	
	Number of Shares	₹ in Lacs	Number of Shares	₹ in Lacs
Balance as at the beginning of the year	47143900	4714.39	47143900	4714.39
Add : Issued during the year	—	—	—	—
<b>Balance as at the end of the year</b>	<b>47143900</b>	<b>4714.39</b>	<b>47143900</b>	<b>4714.39</b>

## 15.2 Terms/rights attached to equity shares

The company has only one class of equity shares having a par value of Rs.10/- per share. Each Holder of equity shares is entitled to one vote per share. In the event of liquidation, the equity shareholders are eligible to receive the residual assets of the company after distribution of preferential amount, in proportion to their shareholding.

## 15.3 Details of share holders holding more than 5% of shares of the company:-

Particulars	As at 31st March, 2025		As at 31st March, 2024	
	No. of Shares	% of Shareholding	No. of Shares	% of Shareholding
Vijay Beneficiary Trust	16495731	34.99	16495731	34.99
Jay Beneficiary Trust	6530886	13.85	6530886	13.85
Pride Mercantiles Pvt. Ltd.	5343453	11.33	5343453	11.33

## 15.4 Details of shareholding of promoters &amp; promoters group companies /trust :-

## As at 31st March, 2025

Promoter Name	No. of shares as at 1.4.2024	Change during the year	No. of shares as at 31.03.2025	% of Total Shares as at 31.03.2025	% change during the year
Pride Mercantiles Pvt. Ltd.	5343453	—	5343453	11.3343	—
Jay Beneficiary Trust (Through trustee Sachin Ranka)	6530886	—	6530886	13.8531	—
Vijay Beneficiary Trust (Through trustee Sachin Ranka)	16495731	—	16495731	34.9902	—
Sachin Ranka	500	—	500	0.0011	—
Shreyans Ranka	500	—	500	0.0011	—
Smriti Ranka	500	—	500	0.0011	—
Suvrat Ranka	500	—	500	0.0011	—
Kakunda Investment Pvt. Ltd.	9807	—	9807	0.0208	—
<b>Total</b>	<b>28381877</b>	<b>—</b>	<b>28381877</b>	<b>60.2028</b>	<b>—</b>

## As at 31st March, 2024

Promoter Name	No. of shares as at 1.4.2023	Change during the year	No. of shares as at 31.03.2024	% of Total Shares as at 31.03.2024	% change during the year
Pride Mercantiles Pvt. Ltd.	5343453	—	5343453	11.3343	—
Jay Beneficiary Trust (Through trustee Sachin Ranka)	6530886	—	6530886	13.8531	—
Vijay Beneficiary Trust (Through trustee Sachin Ranka)	16495731	—	16495731	34.9902	—
Sachin Ranka	500	—	500	0.0011	—
Shreyans Ranka	500	—	500	0.0011	—
Smriti Ranka	500	—	500	0.0011	—
Suvrat Ranka	500	—	500	0.0011	—
Kakunda Investment Pvt. Ltd.	9807	—	9807	0.0208	—
<b>Total</b>	<b>28381877</b>	<b>—</b>	<b>28381877</b>	<b>60.2028</b>	<b>—</b>



**Notes forming part of Standalone Financial Statements**
**Note No. 16 : OTHER EQUITY**

(₹ in Lacs)

Particulars	Reserves and Surplus			Total
	Securities Premium Reserve	Capital Reserve	Retained Earnings	
Balance as at 1st April, 2023	2911.45	1285.87	30132.74	34330.06
Profit for the year	—	—	3649.13	3649.13
Other comprehensive income	—	—	(4.24)	(4.24)
<b>Balance as at 31st March, 2024</b>	<b>2911.45</b>	<b>1285.87</b>	<b>33777.63</b>	<b>37974.95</b>
<b>Balance as at 1st April, 2024</b>	<b>2911.45</b>	<b>1285.87</b>	<b>33777.63</b>	<b>37974.95</b>
Profit for the year	—	—	3921.73	3921.73
Other comprehensive income	—	—	(7.64)	(7.64)
<b>Balance as at 31st March, 2025</b>	<b>2911.45</b>	<b>1285.87</b>	<b>37691.72</b>	<b>41889.04</b>

**16.1 The description of the nature and purpose of each reserve within equity is as follows :**

**A. Capital Reserve :** Capital Reserve was created mainly on amalgamation of Modern Terry Towel Ltd.(MTTL) with the Company. This reserve will be utilised in accordance with the provisions of the Act.

**B. Securities Premium Reserve :** Securities premium reserve was created due to premium on issue of shares. This reserve will be utilised in accordance with the provisions of the Act.

**Note No. 17 : NON CURRENT BORROWINGS**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Secured Term Loans</b>		
From Banks	3.46	17.21
<b>Total</b>	<b>3.46</b>	<b>17.21</b>

17.1 Term loans from banks are secured against hypothecation of the specific vehicles.

17.2 Term loans from banks (for vehicles) are repayable as per various payment schedules. Last installment due in May 2027. Rate of Interest varies from 7.40% to 9.05% p.a. (31st March, 2024- 7.40% to 9.15% p.a.)

17.3 Breakup of amount due within 12 months (current) and after 12 months (non-current) is as under:

Particulars	As at 31st March, 2025		As at 31st March, 2024	
	Non-Current	Current*	Non-Current	Current*
From Banks	3.46	8.65	17.21	7.28
<b>Sub Total</b>	<b>3.46</b>	<b>8.65</b>	<b>17.21</b>	<b>7.28</b>

\* Considered in Current Borrowings (Note no. 21).

**Note No. 18 : NON CURRENT PROVISIONS**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Provision for Employee Benefits (Refer note no. 36)</b>		
For Gratuity	2070.20	2076.15
For Leave encashment	307.65	300.72
<b>Total</b>	<b>2377.85</b>	<b>2376.87</b>

**Note No. 19 : DEFERRED TAX LIABILITIES (NET)**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Deferred Tax Liability in relation to: (Refer note no. 35)</b>		
Property, plant and equipment and intangible assets	3311.46	3403.17
<b>Deferred Tax Asset in relation to:</b>		
Provisions	1065.17	1052.12
Receivables and advances	88.10	19.49
Financial assets	89.80	103.43
<b>Net Deferred Tax Liability</b>	<b>2068.39</b>	<b>2228.13</b>

**Notes forming part of Standalone Financial Statements**
**Note No. 20 : OTHER NON CURRENT LIABILITIES**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
Other non current liabilities	15.60	24.90
<b>Total</b>	<b>15.60</b>	<b>24.90</b>

**Note No. 21 : CURRENT BORROWINGS**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Secured</b>		
Bank borrowings for working capital	1919.50	1889.51
Current maturities of long term borrowings	8.65	7.28
<b>Total</b>	<b>1928.15</b>	<b>1896.79</b>

21.1 Bank borrowings for working capital are repayable on demand.

21.2 Bank borrowings for working capital are secured by hypothecation of stocks, book debts and first charge on fixed assets of Insulator Division and are personally guaranteed by two of the directors.

21.3 Refer note no. 17 for long term borrowings.

21.4 Refer note no. 50 for deviation in quarterly returns and statements of current assets filed by the company with banks.

**Note No. 22 : TRADE PAYABLES**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Trade Payables</b>		
Outstanding dues of micro enterprises and small enterprises	487.98	330.54
Outstanding dues of creditors other than micro enterprises and small enterprises	3316.99	2993.77
<b>Total</b>	<b>3804.97</b>	<b>3324.31</b>

22.1 Balances of trade payables are subject to reconciliation, confirmation and consequential adjustments, if any.

**22.2 Dues to Micro, Small and Medium Enterprises**

The Company has certain dues to suppliers registered under Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act). The disclosures pursuant to the said MSMED Act are as follows:

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
a. The Principal amount remaining unpaid to any supplier at the end of the year	487.98	330.54
b. Interest due remaining unpaid to any supplier at the end of the year	4.06	—
c. Amount of interest paid by the Company in terms of section 16 of MSMED Act	—	—
d. Amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act, 2006.	3.86	—
e. Amount of interest accrued and remaining unpaid at the end of accounting year	0.20	—
f. The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise for the purpose of disallowance of a deductible expenditure under section 23 of MSMED Act, 2006	4.06	—

Disclosure of payable to vendors as defined under the "Micro, Small and Medium Enterprise Development Act, 2006" is based on the information available with the Company regarding the status of registration of such vendors under the said Act, as per the intimation received from them on requests made by the company and has being relied upon by the auditors.

22.3 Refer note no 48 for ageing of trade payable.

**Note No. 23 : OTHER CURRENT FINANCIAL LIABILITIES**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
Sundry deposits	75.90	78.36
Payable towards capital goods	11.28	14.16
Other payables	1645.30	1691.48
<b>Total</b>	<b>1732.48</b>	<b>1784.00</b>

23.1 Other payables include employees' dues and liability for expenses etc.

**Notes forming part of Standalone Financial Statements**
**Note No. 24 : CURRENT PROVISIONS**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Provision for Employee Benefits (Refer note no. 36)</b>		
For Gratuity	430.83	397.83
For Leave encashment	104.80	99.37
<b>Total</b>	<b>535.63</b>	<b>497.20</b>

**Note No. 25 : OTHER CURRENT LIABILITIES**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
Advances received from customers	599.18	472.23
Statutory dues	119.85	113.52
<b>Total</b>	<b>719.03</b>	<b>585.75</b>

**Note No. 26 : CURRENT INCOME TAX ASSETS/LIABILITIES (Net)**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
Income tax liability (Net of advance tax paid ₹ 525 Lacs and TDS/TCS receivable ₹ 97.94 Lacs)	140.31	–
Income tax asset (Net of Income tax Provision Rs. Nil)	–	1227.97
<b>Total</b>	<b>140.31</b>	<b>1227.97</b>

**Note No. 27 : REVENUE FROM OPERATIONS**

(₹ in Lacs)

PARTICULARS	Year Ended March, 2025	Year Ended March, 2024
Sale of products	49235.22	43509.02
Sale of services	165.59	155.14
Sale of traded goods	43.21	56.35
Other operating revenues	881.14	608.82
<b>Total</b>	<b>50325.16</b>	<b>44329.33</b>
<b>27.1 Particulars of sale of products</b>		
Insulators & metal fitting	43666.39	38895.57
EPC OHE Project	85.52	88.67
Towels & fabric	5448.87	4497.47
Yarn & waste	34.44	27.31
	<b>49235.22</b>	<b>43509.02</b>
<b>27.2 Particulars of sale of services</b>		
Job work Income	1.97	–
Path lab testing charges	163.62	155.14
	<b>165.59</b>	<b>155.14</b>
<b>27.3 Particulars of traded goods</b>		
Yarn	40.52	55.98
Advance ceramics / Sanitaryware items	2.69	0.37
	<b>43.21</b>	<b>56.35</b>
<b>27.4 Particulars of other operating revenue</b>		
Export incentives	678.56	497.44
Scrap sales	202.58	111.38
	<b>881.14</b>	<b>608.82</b>
<b>27.5 Reconciliation of sale of products</b>		
Revenue from contract with customer	49409.67	43662.99
Adjustment made to contract price on account of		
(a) Discounts / rebates / incentives	(1.37)	(2.97)
(b) Sales return	(173.08)	(151.00)
	<b>49235.22</b>	<b>43509.02</b>

**Notes forming part of Standalone Financial Statements**
**Note No. 28 : OTHER INCOME**

(₹ in Lacs)

PARTICULARS	Year Ended 31st March, 2025	Year Ended 31st March, 2024
Foreign exchange fluctuation (net)	280.84	233.23
Liabilities and sundry balances written back (net)	91.68	210.32
Interest income	171.86	131.88
Profit on fair valuation of Investement carried at FVTPL (net)	58.53	67.04
Profit on sale of investment (net realized gain)	79.84	18.12
Divident received	42.47	1.49
Rent received	60.00	55.00
Miscellaneous income	597.12	466.07
<b>Total</b>	<b>1382.34</b>	<b>1183.15</b>

**Note No. 29 : COST OF MATERIALS CONSUMED**

(₹ in Lacs)

PARTICULARS	Year Ended 31st March, 2025	Year Ended 31st March, 2024
Raw materials at the beginning of the year	2681.37	3172.17
Add: Purchases	15697.81	12894.12
Less: Raw materials at the end of the year	2216.36	2681.37
<b>Cost of materials consumed</b>	<b>16162.82</b>	<b>13384.92</b>

**Note No. 30 : CHANGES IN INVENTORIES OF FINISHED GOODS, STOCK IN TRADE & STOCK IN PROCESS**

(₹ in Lacs)

PARTICULARS	Year Ended 31st March, 2025	Year Ended 31st March, 2024
Inventories at the beginning of the year		
Finished goods	3964.37	4605.36
Stock-in-trade	1.77	1.84
Stock in process	2873.65	2997.81
	<b>6839.79</b>	<b>7605.01</b>
Inventories at the end of the year		
Finished goods	5537.59	3964.37
Stock-in-trade	0.13	1.77
Stock in process	3485.69	2873.65
	<b>9023.41</b>	<b>6839.79</b>
<b>Total changes in inventories</b>	<b>(2183.62)</b>	<b>765.22</b>

**Note No. 31 : EMPLOYEE BENEFITS EXPENSE**

(₹ in Lacs)

PARTICULARS	Year Ended 31st March, 2025	Year Ended 31st March, 2024
Salaries, wages, gratuity, bonus and allowances	7232.50	6599.26
Contribution to provident fund and other funds (Refer note no. 36)	621.72	580.06
Staff and labour welfare	98.76	70.04
<b>Total</b>	<b>7952.98</b>	<b>7249.36</b>

**Note No. 32 : FINANCE COSTS**

(₹ in Lacs)

PARTICULARS	Year Ended 31st March, 2025	Year Ended 31st March, 2024
Interest expenses	266.96	210.49
Other borrowing cost	147.61	130.09
<b>Total</b>	<b>414.57</b>	<b>340.58</b>

**Notes forming part of Standalone Financial Statements**
**Note No. 33 : OTHER EXPENSES**

(₹ in Lacs)

<b>PARTICULARS</b>	<b>Year Ended 31st March, 2025</b>	<b>Year Ended 31st March, 2024</b>
<b>Manufacturing Expenses</b>		
Power consumption (net)	3382.63	3007.34
Fuel consumption	6550.03	4503.18
Stores and spares consumption	4011.55	3233.28
Packing	2457.83	2206.77
Job charges	1346.74	1051.75
Making up expenses	134.41	85.57
Repairs and maintenance:		
Plant and machinery	1280.39	890.78
Buildings	821.26	513.06
Others	76.13	51.08
Other expenses	528.74	504.33
	<b>20589.71</b>	<b>16047.14</b>
<b>Administrative Expenses</b>		
Rent	97.36	82.48
Insurance	67.31	83.01
Rates and taxes	95.69	52.55
Travelling and conveyance	481.63	392.50
Legal and professional expenses	751.80	623.73
Telecommunication expenses	9.42	8.89
Directors fees (Refer note no. 38)	0.93	1.68
Corporate social responsibility (CSR) activities (Refer note no. 45)	52.86	56.44
Payment to Auditors		
for Audit fee	4.50	4.50
for Limited review	2.00	2.00
for Tax audit fee	1.60	1.60
for Expenses	1.04	1.35
Loss/(profit) on sale of property, plant and equipment (net)	9.81	(6.44)
Other expenses	543.78	505.04
	<b>2119.73</b>	<b>1809.33</b>
<b>Selling Expenses</b>		
Commission, rebates etc	130.17	89.95
Carriage outward(net)	1269.52	1136.60
Provision for doubtful debts	33.72	37.38
Bad debts	7.45	4.84
Sales promotion and advertisement	104.38	24.87
Insulators testing charges	285.06	137.74
Other expenses	72.04	55.48
	<b>1902.34</b>	<b>1486.86</b>
<b>Other Expenses</b>		
Lease rent on land	0.07	0.07
Brokerage and commission on shares	19.67	2.80
	<b>19.74</b>	<b>2.87</b>
<b>Total</b>	<b>24631.52</b>	<b>19346.20</b>

**Notes forming part of Standalone Financial Statements**
**Note No. 34 : EARNINGS PER SHARE**

(₹ in Lacs except EPS)

PARTICULARS	Unit	Year Ended 31st March, 2025	Year Ended 31st March, 2024
Net profit for the year attributable to equity shareholders (Basic & diluted earnings per share)	₹ In Lacs	3921.73	3649.13
Weighted average number of equity shares outstanding	Nos.	47143900	47143900
Nominal value per share	₹	10	10
Earnings Per Share:			
– Basic	₹	8.32	7.74
– Diluted	₹	8.32	7.74

**Note No. 35 : INCOME TAX**
**i) Tax expense recognised in Statement of Profit and Loss**

(₹ in Lacs)

PARTICULARS	31st March, 2025	31st March, 2024
<b>(a) Statement of Profit and Loss</b>		
Current tax for the year	763.25	–
Deferred tax for the year	(155.63)	(140.71)
<b>Income tax expense recognised in Statement of Profit and Loss</b>	<b>607.62</b>	<b>(140.71)</b>
<b>(b) Other Comprehensive Income</b>		
Income tax on actuarial gain/loss on defined benefit plan	4.11	(2.28)
<b>Income tax charged to Other comprehensive income</b>	<b>4.11</b>	<b>(2.28)</b>

**ii) Reconciliation of effective tax rate**

(₹ in Lacs)

PARTICULARS	31st March, 2025	31st March, 2024
<b>Profit before tax</b>	<b>4529.35</b>	<b>3508.42</b>
Enacted tax rate in India	34.944%	34.944%
Current tax expenses on profit before tax at the enacted income tax rate in India	1582.74	1225.98
<b>Tax effect of</b>		
Expenses disallowed under Income Tax Act, 1961	31.77	21.15
Capital (gain)/loss (differential tax rate)	(6.82)	(7.81)
Income set off from brought forward losses pursuant to proposed amalgamation	(1029.05)	(1456.66)
Others	28.98	76.63
<b>Total tax expenses in the statement of profit and loss account</b>	<b>607.62</b>	<b>(140.71)</b>
<b>Effective Tax Rate</b>	<b>13.42%</b>	<b>–4.01%</b>

**iii) The movement in deferred tax assets and liabilities**
**During the year ended 31st March, 2025**

(₹ in Lacs)

PARTICULARS	As at 1st April, 2024	Recognised in Profit and Loss	Recognised in OCI	As at 31st March, 2025
Property, plant and equipment and intangible assets	3403.17	(91.71)	–	3311.46
Provisions	(1052.12)	(8.94)	(4.11)	(1065.17)
Receivables and advances	(19.49)	(68.61)	–	(88.10)
Financial assets	(103.43)	13.63	–	(89.80)
<b>Net Deferred Tax Liability</b>	<b>2228.13</b>	<b>(155.63)</b>	<b>(4.11)</b>	<b>2068.39</b>

**During the year ended 31st March, 2024**

(₹ in Lacs)

PARTICULARS	As at 1st April, 2023	Recognised in Profit and Loss	Recognised in OCI	As at 31st March, 2024
Property, plant and equipment and tangible assets	3581.35	(178.18)	–	3403.17
Provisions	(1027.92)	(21.92)	(2.28)	(1052.12)
Receivables and advances	(63.26)	43.77	–	(19.49)
Financial assets	(119.05)	15.62	–	(103.43)
<b>Net Deferred Tax Liability</b>	<b>2371.12</b>	<b>(140.71)</b>	<b>(2.28)</b>	<b>2228.13</b>

**Notes forming part of Standalone Financial Statements**

- iv) a) Provision for taxation including interest to the extent of estimated at ₹ 1915.17 lacs for the year ended 31st March, 2025 (31st March, 2024- ₹ 2209.77 Lacs; upto the year ₹ 11844.19lacs) has not been made in accounts in view of the proposed amalgamation under the provisions of Companies Act, 2013.
- b) Company has claimed the losses pertaining to Modern Denim Limited in its income tax return from AY 2017-18, with which the company has proposed amalgamation. Income Tax Department has completed assessment for Assessment Year 2017-18 and 2018-19 and has disallowed such losses claimed pursuant to proposed amalgamation pending approval from concerned authorities. However, the Company has filed appeal against the said order before CIT (Appeals).CIT(A) in his order has held that effect of the scheme of amalgamation will be allowed by the AO as and when the scheme is approved by the competent authority.

**Note No. 36 : EMPLOYEE BENEFIT DISCLOSURE AS PER INDAS-19**  
 (As per actuarial valuation as on 31st March-2025 and 31st March-2024)

**i) Defined contribution plan**

During the year company has recognised the following amounts in the statement of profit and loss account. (₹ in Lacs)

PARTICULARS	31st March, 2025	31st March, 2024
<b>Benefits (Contributed to)</b>		
Provident Fund	494.36	470.72
Employee State Insurance	54.14	48.56
National Pension Scheme	62.25	49.86
Group Insurance Scheme/DLI Contribution	10.97	10.92
<b>Total</b>	<b>621.72</b>	<b>580.06</b>

**ii) Defined benefits plan**
**Gratuity**

The Company provides gratuity for employees as per the Payment of Gratuity Act, 1972. Employees who are in continuous service for a period of 5 years are eligible for gratuity. The amount of gratuity payable on retirement/termination is the employees last drawn basic salary per month computed proportionately for 15 days salary multiplied for the number of years of service.

**Reconciliation of opening and closing balances of the present value of the defined benefit obligation :** (₹ in Lacs)

PARTICULARS	31st March, 2025	31st March, 2024
Present Value of obligation as at the beginning of the year	2473.98	2388.47
Current service cost	181.74	155.23
Interest cost	153.44	176.23
Past service cost	—	—
Actuarial (gain)/loss	11.75	6.52
Benefit paid	(319.88)	(252.47)
<b>Present value of obligation as at the end of the year</b>	<b>2501.03</b>	<b>2473.98</b>

**Amount recognized in the balance sheet:** (₹ in Lacs)

PARTICULARS	31st March, 2025	31st March, 2024
Present value of defined benefit obligation	2501.03	2473.98
Fair value of plan assets	—	—
<b>Net liability</b>	<b>2501.03</b>	<b>2473.98</b>
<b>Amounts shown in the balance sheet</b>		
Current liabilities	430.83	397.83
Non-current liabilities	2070.20	2076.15
<b>Net liability</b>	<b>2501.03</b>	<b>2473.98</b>

**Amount recognized in Profit and Loss:** (₹ in Lacs)

PARTICULARS	31st March, 2025	31st March, 2024
Current service cost	181.74	155.23
Past service cost	—	—
Interest cost	153.44	176.23
<b>Total amount recognized in Profit and Loss:</b>	<b>335.18</b>	<b>331.46</b>

**Notes forming part of Standalone Financial Statements**

**Amount recognized in other comprehensive income:** (₹ in Lacs)

<b>PARTICULARS</b>	<b>31st March, 2025</b>	<b>31st March, 2024</b>
Actuarial (gain)/Loss on Obligation	11.75	6.52
Return on plan assets less interest on plan assets	—	—
<b>Total Actuarial (Gain)/Loss recognised in other comprehensive income</b>	<b>11.75</b>	<b>6.52</b>

**Actuarial (Gain)/Loss on obligation consists:** (₹ in Lacs)

<b>PARTICULARS</b>	<b>31st March, 2025</b>	<b>31st March, 2024</b>
Actuarial (gain)/loss arising from change in demographic assumption	—	—
Actuarial (gain)/loss arising from change in financial assumption	(95.77)	28.51
Actuarial (gain)/loss arising from change in experience adjustment on plan liabilities	107.52	(21.99)
<b>Total Actuarial (Gain)/Loss on obligation</b>	<b>11.75</b>	<b>6.52</b>

**Information for funded plans with a defined benefit obligation less than plan assets:** (₹ in Lacs)

<b>PARTICULARS</b>	<b>31st March, 2025</b>	<b>31st March, 2024</b>
Defined benefit obligation	2501.03	2473.98
Fair value of plan assets	—	—
<b>Net Liability/(Assets)</b>	<b>2501.03</b>	<b>2473.98</b>

**Reconciliation of the present value of defined benefit obligation and the fair value of the plan assets:** (₹ in Lacs)

<b>PARTICULARS</b>	<b>31st March, 2025</b>	<b>31st March, 2024</b>
<b>Present value of obligation at year end</b>	<b>2501.03</b>	<b>2473.98</b>
Fair value of plan assets at year end	—	—
Funded status excess of actual over estimated.	(2501.03)	(2473.98)
<b>Assets/(Liabilities) recognized in the Balance Sheet</b>	<b>(2501.03)</b>	<b>(2473.98)</b>

**iii) Defined benefit obligation**
**a) Actuarial assumption**

The following were the principal actuarial assumptions at the reporting date.

<b>PARTICULARS</b>	<b>31st March, 2025</b>	<b>31st March, 2024</b>
<b>Discount rate*</b>	<b>6.79%</b>	<b>7.21%</b>
<b>Expected return on plan assets</b>		
Gratuity	NA	NA
Leave encashment	NA	NA
<b>Salary escalation rate**</b>	<b>5.00% &amp; 4.50%</b>	<b>6.00% &amp; 4.50%</b>
<b>Mortality rate inclusive of provision for disability</b>	<b>100% of IALM (2012-14)</b>	

\* The discount rate assumed is determined by reference to market yield at the balance sheet date on government bonds.

\*\* The estimates of future salary increase considered in actuarial valuation, taking account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

**b) Sensitivity analysis**

Reasonable possible change at the reporting date to one of the relevant actuarial assumption, holding other assumption constant, would have affected the defined benefit obligation by the amount shown below.

<b>PARTICULARS</b>	<b>31st March, 2025</b>		<b>31st March, 2024</b>	
	<b>Increase</b>	<b>Decrease</b>	<b>Increase</b>	<b>Decrease</b>
<b>Discount rate (0.5% movement)</b>	<b>(81.74)</b>	<b>87.23</b>	<b>(83.04)</b>	<b>88.87</b>
<b>Salary escalation rate (0.5% movement)</b>	<b>87.43</b>	<b>(82.51)</b>	<b>88.36</b>	<b>(83.30)</b>

**c) Expected Maturity analysis of the defined benefits plan in future years** (₹ in Lacs)

<b>Particulars</b>	<b>First Year</b>	<b>Second Years</b>	<b>Third to Fifth years</b>	<b>More than 5 Years</b>
Gratuity	430.83	261.57	500.70	1307.93

**d) Risk exposure**

Valuations are based on certain assumptions, which are dynamic in nature and vary over time. As such company is exposed to various risks as follow-  
 - Salary Increase- Actual salary increase will increase the plan's liability. Increase in salary increase rate assumption in future valuations which also increase the liability.



**Notes forming part of Standalone Financial Statements**

- Investment Risk – If Plan is funded then assets liabilities mismatch & actual investment return on assets lower than the discount rate assumed at the last valuation date can affect the liability.
- Discount Rate : Reduction in discount rate in subsequent valuations can increase the plan's liability.
- Mortality & disability – Actual deaths & disability cases proving lower or higher than assumed in the valuation can affect the liabilities.
- Withdrawals – Actual withdrawals proving higher or lower than assumed withdrawals and change of withdrawal rates at subsequent valuations can affect liability.

**iv) Long term employee benefit**
**Leave encashment**

The company has a policy to pay leave encashment. Every employee is entitled to claim leave encashment after his/her retirement/termination which is calculated based upon no. of leaves earned. The company has a total provision for leave encashment as on 31st March, 2025- ₹ 412.45 Lacs and as on 31st March, 2024- ₹ 400.09 Lacs. Total expenses provided during the year 2024-25 is ₹ 122.98 Lacs and for the year 2023-24 ₹ 103.05 Lacs. Current Service Cost of ₹ 56.07 Lacs for the year 2024-25 and ₹ 53.49 Lacs for the year 2023-24 based on actuarial valuation.

**Note No. 37 : OPERATIVE SEGMENT INFORMATION AS PER INDAS-108**
**A. Primary segment reporting (by business segment)**

The two identified segments are:

- (i) Insulators
- (ii) Terry Towels

(₹ in Lacs)

	31st March, 2025			31st March, 2024		
	Insulators	Terry Towels	Total	Insulators	Terry Towels	Total
<b>1. Segment Revenue</b>						
Revenue from operations	44638.05	5687.11	50325.16	39704.19	4625.14	44329.33
<b>2. Segment results</b>						
Profit before financial expenses	4881.99	61.93	4943.92	3799.79	49.21	3849.00
Less: financial expenses	410.51	4.06	414.57	340.58	—	340.58
Profit before tax	4471.48	57.87	4529.35	3459.21	49.21	3508.42
<b>3. Capital employed</b>						
Segment assets	49433.55	10495.75	59929.30	46459.47	8965.03	55424.50
Segment liabilities	12207.43	1118.44	13325.87	12067.53	667.63	12735.16
Capital employed	37226.12	9377.31	46603.43	34391.94	8297.40	42689.34

**B. Secondary segment reporting (by geographical segment)**

The analysis of geographical segment is based on geographical location of the customers, which is domestic and export.

(₹ in Lacs)

**Revenue by geographical market**

	31st March, 2025			31st March, 2024		
	Insulators	Terry Towels	Total	Insulators	Terry Towels	Total
In India	22032.81	4428.04	26460.85	20473.94	4505.07	24979.01
Other than India	22605.24	1259.07	23864.31	19230.25	120.07	19350.32
	44638.05	5687.11	50325.16	39704.19	4625.14	44329.33

**Carrying amount of segment assets (Trade receivables)**

	31st March, 2025			31st March, 2024		
	Insulators	Terry Towels	Total	Insulators	Terry Towels	Total
In India	5285.23	683.33	5968.56	5971.13	779.16	6750.29
Other than India	5522.24	706.83	6229.07	4477.91	65.03	4542.94
	10807.47	1390.16	12197.63	10449.04	844.19	11293.23

**Note No. 38 : RELATED PARTY DISCLOSURES AS PER IND AS 24**
**i) Name of related parties and description of relationship**

- a) **Company which exercises significant influence**  
Modern Denim Limited
- b) **Subsidiary Company**  
Modern Composite Pvt. Ltd. - Wholly owned subsidiary
- c) **Joint Venture Firm**  
Shriji Designs MIL JV  
SEC- MIL JV  
Modern Insulators JV Akhandalamani Electricals & Construction
- d) **Key Management Personnel**
  - Shri Sachin Ranka – Chairman & Managing Director
  - Shri Shreyans Ranka – Whole Time Director
  - Shri P.K. Gokhroo – Executive Director-from 01.08.2024 to 22.02.2025
  - Shri Vikas Sharma – Executive Director-up to 31.07.2024
  - Shri P. Sridharan – Executive Director-up to 22.03.2025
  - Shri Animesh Banerjee – Executive Director-up to 22.03.2025

**Notes forming part of Standalone Financial Statements**
**e) Relatives of the Key Management Personnel & their enterprises where transactions have taken place**

Shubham Corporate Advisory Services Pvt. Ltd.  
 H.S. Ranka Foundation  
 Progressive Ladies Welfare Society  
 Smt. Smriti Ranka  
 Smt. Aditi Ranka

**f) Independent Director/Non Executive Director**

Shri S. K. Sharma – Independent Director  
 Smt. Meenu Sacheti – Independent Director  
 Shri Rahul Singhvi – Independent Director  
 Shri GV Kalpathy – Independent Director

**ii) The following transactions were carried out with the related parties during the year :**

(₹ in Lacs)

Description of the nature of the transactions	Name	Volume of transactions		Balance Outstanding	
		Year ended 31st March, 2025	Year ended 31st March, 2024	As at 31st March, 2025	As at 31st March, 2024
<b>a) Company which exercises significant influence</b>					
Purchase of goods	Modern Denim Ltd.	47.20	80.29	–	–
Loans & advances given (net)	Modern Denim Ltd.	610.00	435.00	6984.00	6374.00
Sale of goods	Modern Denim Ltd.	49.58	43.87	–	–
Job charges received	Modern Denim Ltd.	2.07	–	–	–
Reimbursement of power expenses	Modern Denim Ltd.	180.05	243.67	–	–
Rent income	Modern Denim Ltd.	35.40	35.40	–	–
Reimbursement of expenses (others)	Modern Denim Ltd.	0.36	(3.66)	–	–
<b>b) Subsidiary Company</b>					
Loan and advances given (net)	Modern Metalcast Pvt. Ltd.	–	1471.97	–	1935.80
Reimbursement of power expenses	Modern Metalcast Pvt. Ltd.	–	56.91	–	–
Rent Income	Modern Metalcast Pvt. Ltd.	–	17.70	–	–
Sale of goods	Modern Metalcast Pvt. Ltd.	–	85.47	–	85.47
Reimbursement of expenses (other)	Modern Metalcast Pvt. Ltd.	–	0.17	–	–
Subscription towards equity shares	Modern Composites Pvt. Ltd.	–	500.00	–	–
Loan and advances given	Modern Composites Pvt. Ltd.	843.50	31.00	843.50	–
Reimbursement of power expenses	Modern Composites Pvt. Ltd.	6.68	0.02	–	–
Rent Income	Modern Composites Pvt. Ltd.	14.16	7.00	–	–
Sale of goods	Modern Composites Pvt. Ltd.	3.19	0.22	–	–
Reimbursement of expenses (other)/Statutory payments	Modern Composites Pvt. Ltd.	58.40	0.96	–	–
<b>c) Joint Venture</b>					
Purchase of goods/services (net)	Shriji Designs MIL JV	66.67	–	–	–
Loans and advances given (net)	Shriji Designs MIL JV	(44.65)	(100.28)	156.88	201.52
Interest income	Shriji Designs MIL JV	24.04	40.73	21.63	36.66
Reimbursement of expenses (other)/Statutory payments	Shriji Designs MIL JV	4.24	3.96	–	–
Loans and advances given (net)	Modern Insulators JV Akhandalmani Electricles & Construction	0.05	–	0.05	–
<b>d) Key Managerial Personnel</b>					
Remuneration*/consultancy	Shri Sachin Ranka	149.15	117.65	–	–
	Shri Shreyans Ranka	53.27	40.42	–	–
	Shri P.K. Gokhroo	50.95	18.82	–	–
	Shri Vikas Sharma	34.56	65.17	–	–
	Shri P. Sridharan	1.05	–	–	–
	Shri Animesh Banerjee	1.94	–	–	–
<b>e) Relatives of the key managerial personnel &amp; their enterprises</b>					
Rent paid	Shubham Corporate Advisory Services Pvt. Ltd.	18.00	18.00	–	–
	Smt. Smriti Ranka	14.40	14.40	–	–
Remuneration*	Smt. Aditi Ranka	18.09	17.89	–	–
Contribution towards CSR activities	H.S. Ranka Foundation	35.00	48.50	–	–
	Progressive Ladies Welfare Society	1.60	–	–	–
<b>f) Independent Directors/Non Executive Directors</b>					
Sitting fees paid to independent directors	Shri Rahul Singhvi	0.61	0.87	–	–
	Shri R. Raniwala	–	0.54	–	–
	Smt. Meenu Sacheti	0.12	0.27	–	–
	Shri G V Kalpathy	0.20	–	–	–

## Notes forming part of Standalone Financial Statements

### Terms and conditions:

Related party relationships are as identified by the management and relied upon by the auditor.

All the transactions with related parties were made on normal commercial terms and conditions and at market rates. The above transactions are as per the approval of audit committee.

Decision relating to remuneration to key management personnel were taken based on the recommendation of Nomination and Remuneration committee.

\*Expenses towards gratuity and leave encashment are determined actuarially on overall company basis at the end of each year and accordingly have not been considered in remuneration.

Figures of Modern Metalcast considered up to 31.01.2024 as significant influence of Modern Insulators Limited over management of Modern Metalcast Pvt. Ltd. ceased to exist w.e.f. 01.02.2024.

### Note No. 39 : CONTINGENT LIABILITIES

#### Contingent liabilities to the extent not provided for in respect of

	(₹ in Lacs)	
PARTICULARS	31st March, 2025	31st March, 2024
Guarantees given by bankers on behalf of the company	1649.98	1244.86
Outstanding letters of credit	981.60	52.80
Disputed liabilities, not acknowledged as debts	528.56	548.55
Disputed Income Tax demand (Deposited under protest ₹ Nil Lacs, 31st March, 2024- ₹ 7.50 Lacs)	–	7.50
Disputed Land Tax demand (Deposited under protest ₹ 15.70 Lacs, 31st March, 2024- ₹ 15.70 Lacs)	15.70	15.70
Disputed GST demand (Deposited under protest ₹ 8.28 Lacs, 31st March, 2024- ₹ 14.05 Lacs)	149.02	141.06
Doubtful advances to creditors	14.79	14.79
Disputed Stamp duty demand	195.48	195.48
Corporate guarantee given to Punjab National Bank for loan to Modern Metalcast Pvt. Ltd.	1235.00	1235.00
Corporate guarantee given to Punjab National Bank for loan to Modern Composites Pvt. Ltd.	1565.00	–

The Company, in respect of contingent liability, has assessed that it is not probable that outflow of economic resources will be required and hence not provided by the Company.

### Note No. 40 : CAPITAL COMMITMENTS

Estimated amount of contracts remaining to be executed on capital account and not provided for ₹ 27.69 Lacs (net of advances ₹ 19.44 Lacs) 31st March, 2024- ₹ 923.23 Lacs. (net of advances ₹ 645.29 Lacs)

### Note No. 41 : CAPITAL MANAGEMENT

For the purpose of Company's Capital Management, capital includes issued equity share capital and other equity reserves attributable to equity holders. The primary objective of Company's Capital Management is to maximize shareholder's wealth. The company manages its capital structure and makes adjustments in the light of changes in economic environment and the requirements of financial covenants.

The Company manages its capital so as to safeguard its ability to continue as a going concern and to optimise returns to shareholder. The capital structure of the Company is based on management's judgement of its strategic and day-to-day needs with a focus on total equity so as to maintain investors, creditors and market confidence. The management and the Board of Directors monitors the return on capital. The Company may take appropriate steps in order to maintain, or if necessary adjust, its capital structure.

### Note No. 42 : FINANCIAL RISK MANAGEMENT

The Company's Financial Risk Management is an integral part of how to plan and execute its business strategies. The Company's financial risk management is set by the Managing Board. The Company's principal financial liabilities comprise loans and borrowings, trade payables and other payables. The main purpose of these financial liabilities is to finance the company's operations. The company's principal financial assets include trade & other receivables, investments, cash and short term deposits.

#### i) Credit risk

Credit risk arises from the possibility that counter party may not be able to settle their obligations as agreed. To manage this, the Company periodically assesses the financial reliability of customers and other counter parties, taking into account financial conditions, current economic trends and analysis of historical bad debts and ageing of financial assets. Individual risk limits are set and periodically reviewed based on such information.

Financial assets are written off when there are no reasonable expectations of recovery, such as a debtor failing to engage in a repayment plan with the Company. Where loans or receivables have been written off, the Company continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognized as income in the statement of profit and loss.

The Company measures the expected credit loss of trade receivables based on historical trend and the business environment in which the entity operates. Loss rates are based on actual credit loss experience and past trends. The Company provides loss allowance on trade receivables using life time expected credit loss and as per simplified approach.

The ageing of trade receivables is as below:

	(₹ in Lacs)	
PARTICULARS	31st March, 2025	31st March, 2024
Not due	10022.31	9197.20
0-6 months	1753.56	1791.31
6 months to 12 months	123.69	117.92
1 year to 3 year	279.16	136.46
beyond 3 years	271.04	268.75
	12449.76	11511.64
Less: Allowance for bad and doubtful debts	252.13	218.41
<b>Total</b>	<b>12197.63</b>	<b>11293.23</b>

Financial assets are considered to be good quality and there is no significant increase in credit risk.

**Notes forming part of Standalone Financial Statements**
**Movement in allowance for doubtful debts**

(₹ in Lacs)

PARTICULARS	31st March, 2025	31st March, 2024
Opening Balance	218.41	181.04
Allowances made	49.98	37.37
Allowance for bad and doubtful debts written back	(16.26)	–
Closing Balance	252.13	218.41

**ii) Liquidity Risk**

Liquidity risk is defined as the risk that the Company will not be able to settle or meet its obligations on time or at a reasonable price. The Company's treasury department is responsible for liquidity, funding as well as settlement management. In addition, processes and policies related to such risks are overseen by senior management. Management monitors the Company's net liquidity position through rolling forecasts based on expected cash flows.

**Maturity pattern of borrowings & other financial liabilities**

As at 31st March, 2025

(₹ in Lacs)

Particulars	12 months or less	1-2 years	2-5 years	More than 5 years	Total
Borrowing	1928.15	3.11	0.35	–	1931.61
Trade payable	3804.97	–	–	–	3804.97
Other financial liabilities	1732.48	–	–	–	1732.48
<b>Total</b>	<b>7465.60</b>	<b>3.11</b>	<b>0.35</b>	<b>–</b>	<b>7469.06</b>

As at 31st March, 2024

(₹ in Lacs)

Particulars	12 months or less	1-2 years	2-5 years	More than 5 years	Total
Borrowing	1896.79	8.77	8.31	0.13	1914.00
Trade payable	3324.31	–	–	–	3324.31
Other financial liabilities	1784.00	–	–	–	1784.00
<b>Total</b>	<b>7005.10</b>	<b>8.77</b>	<b>8.31</b>	<b>0.13</b>	<b>7022.31</b>

**iii) Market Risk**

Market risk is the risk of loss of future earnings, fair values or future cash flows that may result from a change in the price of a financial instrument. The value of a financial instrument may change as a result of changes in the interest rates, foreign currency exchange rates, equity prices and other market changes that affect market risk sensitive instruments. Market risk is attributable to all market risk sensitive financial instruments including investments and deposits, foreign currency receivables, payables and loans and borrowings.

**a) Foreign currency risk**

The company operates internationally and portion of the business is transacted in several currencies and consequently the company is exposed to foreign exchange risk through its sales in overseas and purchase from overseas suppliers in various foreign currencies.

The company evaluate exchange rate exposure arising from foreign currency transaction and the company follow established risk management policies, including the use of derivative like foreign exchange forward contracts to hedge exposure to foreign risk.

**Foreign currency derivatives and exposures not hedged**
**A. Foreign currency derivatives outstanding**

(₹ in Lacs)

Name of Instrument	As at 31st March, 2025		As at 31st March, 2024	
	Foreign Currency (EURO)	INR	Foreign Currency (EURO)	INR
Forward Contract	–	–	–	–

**B. Foreign currency exposure not hedged**

As at 31st March, 2025

(Foreign currency in Lacs)

	USD	EURO	GBP
Trade receivable	69.90	2.55	0.20
Trade payable	2.65	0.85	–

As at 31st March, 2024

	USD	EURO	GBP
Trade receivable	48.42	5.80	0.03
Trade payable	2.05	0.79	–

**Foreign currency sensitivity**

1% increase or decrease in foreign exchanges rates will have the following impact on profit before tax

(₹ in Lacs)

Particulars	31st March, 2025		31st March, 2024	
	1% increase	1% decrease	1% increase	1% decrease
USD	57.30	(57.30)	38.56	(38.56)
EURO	1.55	(1.55)	4.48	(4.48)
GBP	0.23	(0.23)	0.04	(0.04)

**Notes forming part of Standalone Financial Statements**
**b) Interest rate risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rate. In order to optimize the Company's position with regards to interest income and interest expenses and to manage the interest rate risk, treasury performs a comprehensive corporate interest rate risk management by balancing the proportion of fixed rate and floating rate financial instruments in its total portfolio.

**Exposure to interest rate risk**

PARTICULARS	31st March, 2025	31st March, 2024
Borrowings bearing floating rate of interest	1919.50	1889.51
<b>Interest rate sensitivity</b>		
PARTICULARS	31st March, 2025	31st March, 2024
100 bps increase which decrease the profit before tax by	(19.20)	(18.90)
100 bps decrease which increase the profit before tax by	19.20	18.90

Interest rate sensitivity has been calculated assuming the borrowings outstanding at the reporting date have been outstanding for the entire reporting period.

**Note No 43. DISCLOSURE AS PER IND AS-27, SEPARATE FINANCIAL STATEMENT**

The company had entered into Joint Venture Agreement with Shriji Designs by incorporating new JV firm M/s Shriji Designs -MIL (JV) to participate in railways EPC tenders. The JV had been awarded tender for design, supply, erection, testing and commissioning of 25 KV OHE between sanwad-nimarkhedhi NTPC siding of western railway. As per the joint venture working agreement entered with Shriji Designs, execution is entirely in the scope of MIL and company has to pay 2% fees to JV partner. Accordingly 100% profit/loss of JV is part of the company.

The company had entered into Joint Venture Agreement with Sikka Engineering Company by incorporating new JV firm M/s SEC-MIL (JV) to participate in railways EPC tenders. As per the joint venture working agreement entered with Sikka Engineering execution of contract, if any awarded to JV firm will be entirely in the scope of MIL and company will pay 2.25% commission of contract value to JV partner.

The company had also entered into Joint Venture Agreement with Akhandalamani Electricals & Construction by incorporating JV firm M/s Modern Insulators JV Akhandalamani Electrical & Construction to participate in discom tenders. As per the joint venture working agreement entered with Akhandalamani Electricals & Construction execution of contract, if any awarded to JV firm will be entirely in the scope of MIL and company will pay 1.50% commission of contract value to JV partner.

**Accounting method used for consolidation purpose - Equity Method**

**Nature of Business-** Railway EPC & Discom

**The Company's share of assets, liabilities, income and expenses of Joint Venture is as follows:**

As at 31st March, 2025						(₹ in Lacs)
Particulars	Assets	Liabilities	Income	Expenses	Profit / (Loss)	
Shriji Designs MIL JV	14.72	181.52	56.66	24.74	31.92	
SEC-MIL JV	—	—	—	—	—	
Modern Insulators JV Akhandalamani Elec & Cons	0.03	0.05	—	0.02	(0.02)	
As at 31st March, 2024						(₹ in Lacs)
Particulars	Assets	Liabilities	Income	Expenses	Profit / (Loss)	
Shriji Designs MIL JV	44.20	242.92	7.87	43.96	(36.09)	
SEC-MIL JV	—	—	—	—	—	

**Note No 44. FAIR VALUE MEASUREMENT**
**i) Financial Instruments by category**

As at 31st March, 2025				(₹ in Lacs)
Particulars	FVTPL	FVTOCI	Amortized Cost	
<b>Financial Assets:</b>				
Investments				
– Equity Share	4616.30	—	500.00	
– Preference Share	—	—	—	
– National saving certificate	—	—	0.01	
Trade receivables	—	—	12197.63	
Cash and cash equivalents	—	—	363.64	
Bank balances other than cash & cash equivalents	—	—	235.22	
Other non current financial assets	—	—	1312.21	
Loans	—	—	8006.06	
Other financial assets	—	—	298.48	
<b>Total financial assets</b>	<b>4616.30</b>	<b>—</b>	<b>22913.25</b>	
<b>Financial Liability:</b>				
Borrowings	—	—	1931.61	
Trade payables	—	—	3804.97	
Other financial liabilities	—	—	1732.48	
<b>Total financial liabilities</b>	<b>—</b>	<b>—</b>	<b>7469.06</b>	

**Notes forming part of Standalone Financial Statements**
**As at 31st March, 2024**
**(₹ in Lacs)**

Particulars	FVTPL	FVTOCI	Amortized Cost
<b>Financial Assets:</b>			
Investments			
– Equity Share	1881.00	–	500.00
– Preference Share	–	–	–
– National saving certificate	–	–	0.01
Trade receivables	–	–	11293.23
Cash and cash equivalents	–	–	422.85
Bank balances other than cash & cash equivalents	–	–	376.41
Other non current financial assets	–	–	985.77
Loans	–	–	6656.30
Other financial assets	–	–	429.97
<b>Total financial assets</b>	<b>1881.00</b>	<b>–</b>	<b>20664.54</b>
<b>Financial Liability:</b>			
Borrowings	–	–	1914.00
Trade payables	–	–	3324.31
Other financial liabilities	–	–	1784.00
<b>Total financial liabilities</b>	<b>–</b>	<b>–</b>	<b>7022.31</b>

**ii) Fair value hierarchy**

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows:

Level 1- Quoted (unadjusted) market prices in active markets for identical assets or liabilities.

Level 2- Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

Level 3- Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

**Valuation process to determine fair value**

Specific valuation technique is used to determine the fair value of the financial instruments which include:

-Investment in unquoted equity shares- Lowest level input that is significant to the fair value measurement is unobservable.

**Financial instrument measured at fair value**
**As at 31st March 2025**
**(₹ in Lacs)**

Particulars	Level 1	Level 2	Level 3	Total
<b>Financial Assets</b>				
Equity Instruments	4616.30	–	500.00	5116.30
<b>Total</b>	<b>4616.30</b>	<b>–</b>	<b>500.00</b>	<b>5116.30</b>

**As at 31st March 2024**
**(₹ in Lacs)**

Particulars	Level 1	Level 2	Level 3	Total
<b>Financial Assets</b>				
Equity Instruments	1881.00	–	500.00	2381.00
<b>Total</b>	<b>1881.00</b>	<b>–</b>	<b>500.00</b>	<b>2381.00</b>

**Fair Value of Financial instrument measured at Amortised Cost**

The carrying amount of short term borrowings, trade payables, trade receivables, cash & cash equivalents and other financial assets and liabilities are considered the same as their Fair values, due to their short term nature.

**Note No 45. CORPORATE SOCIAL RESPONSIBILITY (CSR) EXPENDITURE**

(i) As per section 135 of Companies Act, 2013 gross amount required to be spent by the company during the year 2024-25 - ₹ 52.84 Lacs (net off excess spent ₹ 1.60 lacs in previous years). (Year 2023-24 ₹ 56.44 Lacs)

(ii) Amount spent on on-going projects by the company as at 31st March, 2025- ₹ Nil Lacs (31st March-2024- ₹ Nil Lacs)

(iii) Amount spent on other than on-going projects

**(₹ in Lacs)**

CSR Activities	As at 31st March, 2025			As at 31st March, 2024		
	In Cash	Yet to be paid in cash	Total	In Cash	Yet to be paid in cash	Total
i) Construction/Acquisition of any assets	–	–	–	–	–	–
ii) Purposes other than (i) above	52.86	–	52.86	56.44	–	56.44

For the year 2024-25 company does not propose to carry forward any amount spent beyond the statutory requirement.

Nature of CSR activities include promoting education, environmental sustainability and health care.



**Notes forming part of Standalone Financial Statements**
**Note No. 48 : AGEING OF TRADE PAYABLES**
**As on 31.03.2025**
**(₹ in Lacs)**

Outstanding for period from due date of payments	MSME trade payables		Other than MSME trade payables		Total	
	Disputed	Undisputed	Disputed	Undisputed	Disputed	Undisputed
Not Due	–	899.87	–	2191.97	–	3091.84
Outstanding less than 1 years	–	256.66	–	355.31	–	611.97
Outstanding between 1 year to 2 years	–	1.78	–	24.18	–	25.96
Outstanding between 2 years to 3 years	–	3.99	–	5.95	–	9.94
Outstanding More than 3 years	17.30	39.82	–	8.14	17.30	47.96
<b>Total</b>	<b>17.30</b>	<b>1202.12</b>	<b>–</b>	<b>2585.55</b>	<b>17.30</b>	<b>3787.67</b>

**As on 31.03.2024**
**(₹ in Lacs)**

Outstanding for period from due date of payments	MSME trade payables		Other than MSME trade payables		Total	
	Disputed	Undisputed	Disputed	Undisputed	Disputed	Undisputed
Not Due	–	256.88	–	1723.13	–	1980.01
Outstanding less than 1 years	–	73.66	–	1068.97	–	1142.63
Outstanding between 1 year to 2 years	–	–	–	21.94	–	21.94
Outstanding between 2 years to 3 years	–	–	–	24.25	–	24.25
Outstanding More than 3 years	–	–	–	155.48	–	155.48
<b>Total</b>	<b>–</b>	<b>330.54</b>	<b>–</b>	<b>2993.77</b>	<b>–</b>	<b>3324.31</b>

**Note No. 49: RATIO ANALYSIS AND ITS ELEMENTS**

Ratio	Numerator description	Denominator description	As at 31st March, 2025	As at 31st March, 2024	% Variance	Reason for variance
Current Ratio	Current Assets	Current Liabilities	4.00	3.86	3.45%	
Debt equity ratio	Total Debt	Shareholder's Equity	0.0001	0.0004	–81.58%	Reduction in Debt
Debt Service coverage ratio	Earning for Debt Service = Net Profit after taxes means reported amount of "Profit / (loss) for the period" and it does not include items of other comprehensive income. + Non-cash operating expenses like depreciation and other amortizations + Interest + other adjustments like loss on sale of Fixed assets etc.	Debt service = Interest & Lease Payments + Principal Repayments	357.88	157.26	127.58%	Mainly due to increase in earnings
Return on equity ratio	Net profit after taxes	Average Shareholders Equity	0.088	0.089	–1.63%	
Inventory Turnover Ratio	Cost of goods sold	Average inventory	3.01	2.71	10.81%	
Trade Receivable Turnover ratio	Revenue from Operations	Average Trade receivable	4.28	4.07	5.22%	
Trade Payable Turnover ratio	Total Purchases	Average Trade Payable	8.77	6.89	27.32%	Mainly due to increase in production activity
Net capital Turnover ratio	Revenue from Operations	Working Capital = Current Assets– Current Liabilities	1.89	1.91	–0.97%	
Net profit ratio	Net profit after Tax	Revenue from Operations	0.078	0.082	–5.33%	
Return on capital employed	Earnings before interest & Taxes	Capital Employed	0.11	0.09	17.66%	
Return on Investment	Interest Income on bank deposit + Income from sale of current investments and reinstatement current investments (FVTPL) + interest on loans	Average of bank deposit + current investments + loans given	0.06	0.08	–22.66%	



**Notes forming part of Standalone Financial Statements**
**Note No. 50 : RECONCILIATION OF STATEMENTS FILED WITH BANK FOR BORROWINGS SECURED AGAINST CURRENT ASSETS**
**As at 31st March, 2025**
**(₹ in Lacs)**

Quarter	Name of Bank	Particulars of Security Provider	Amount as per book of Accounts	Amount as reported in Quarterly Statement Provided to Bank	Difference in Amount	Reason for material Discrepancies
June, 2024	Central Bank of India & Punjab National Bank	Stock	8967.50	8966.74	0.76	
		Debtors	9415.93	9418.60	(2.67)	
		Creditors	3047.84	3047.28	0.56	
September, 2024		Stock	9913.52	9913.51	0.01	
		Debtors	8268.91	8271.10	(2.19)	
		Creditors	3193.06	3193.06	–	
December, 2024		Stock	9979.36	9861.49	117.87	
		Debtors	8191.64	8193.33	(1.69)	
		Creditors	3287.08	3287.08	–	
March, 2025		Stock	9793.60	9169.84	623.76	
		Debtors	10807.47	10875.34	(67.87)	
		Creditors	3018.21	2754.75	263.46	

**As at 31st March, 2024**
**(₹ in Lacs)**

Quarter	Name of Bank	Particulars of Security Provider	Amount as per book of Accounts	Amount as reported in Quarterly Statement Provided to Bank	Difference in Amount	Reason for material Discrepancies
June, 2023	Central Bank of India & Punjab National Bank	Stock	11283.64	11283.63	0.01	
		Debtors	7996.67	7996.67	–	
		Creditors	2700.86	2700.86	–	
September, 2023		Stock	10977.72	10977.70	0.02	
		Debtors	8164.94	8164.60	0.34	
		Creditors	2509.05	2509.05	–	
December, 2023		Stock	10407.28	10407.28	–	
		Debtors	7743.50	7743.50	–	
		Creditors	2422.35	2422.33	0.02	
March, 2024		Stock	8781.51	8944.98	(163.47)	
		Debtors	10449.04	10642.15	(193.11)	
		Creditors	2862.87	2447.05	415.82	

There are no material discrepancies in quarterly statement filed by the company with bank as compared to books of accounts.

**Note No. 51 : OTHER STATUTORY INFORMATION**

- (i) The company do not have any Benami property, where any proceeding has been initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act 1988 as amended and rules made there under.
- (ii) The company have entered into transactions with following companies struck off under section 248 of Companies Act, 2013 or section 560 of Companies Act, 1956.

Name of Party	Nature of Transactions	Balance Outstanding as on 31.03.2025	Balance Outstanding as on 31.03.2024	Relationship with the struck off Company, if any to be disclosed
Shree Siddhanth Cotex Pvt. Ltd.	Goods received	0.05	0.05	No Relationship

- (iii) The company do not have any charges or satisfaction which is yet to be registered with Registrar of Companies beyond the statutory period.
- (iv) The company has not traded or invested in crypto currency or virtual currency during the financial year.
- (v) The company has not advanced or loaned or invested funds to any other person(s) or entity(ies) ,including foreign entities (intermediaries) with the understanding that the intermediary shall:
- a. directly or indirectly lend to or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate beneficiaries) or

- b. provide any guarantee, security or the like on behalf of the ultimate beneficiaries.
- (vi) The company has not received any fund from any other person(s) or entity(ies), including foreign entities (funding party) with the understanding (whether recorded in writing or otherwise) that the company shall:
- a. directly or indirectly lend to or invest in other persons or entities identified in any manner whatsoever by or on behalf of funding party (Ultimate beneficiaries) or
- b. provide any guarantee, security or the like on behalf of the ultimate beneficiaries.
- (vii) The company has no such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 such as search or survey or any other relevant provisions of the Income Tax Act, 1961.
- (viii) The Company has not been declared as willful defaulter by any bank or financial institution or other lenders in accordance with the guidelines issued by Reserve Bank of India.

**Note No. 52:** The Company has a process whereby periodically all long term contracts (including derivative contract) are assessed for material foreseeable losses. At the year end, the Company has reviewed and ensured that adequate provision as required under any law/accounting standards for material foreseeable losses on such long term contracts (including derivative contracts) has been made in the books of accounts.

**Note No. 53:** The Company has used such accounting software for maintaining its books of accounts for the year ended 31 March 2025, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software and has not been tampered with at any time during the year and the audit trail have been preserved by the company as the statutory requirements, except one unit (separate segment) of the company where accounting software used for maintaining books of accounts for the year ended 31<sup>st</sup> March 2025 does not have a feature of recording audit trail (edit log) facility.

**Note No 54:** The Financials Statements were approved for issue by the directors on 28th May, 2025.

**Note No 55:** Figures for previous years have been regrouped/rearranged/restated wherever considered necessary to make them comparable with the figures for the current year.

As per our report of even date attached

**For R B Verma & Associates**  
 Chartered Accountants  
 Firm Registration No. 012650C

**Rajesh Verma**  
 Partner  
 Membership No. 404029

Place : Abu Road  
 Date : 28th May, 2025

For and on behalf of the Board

Sachin Ranka	– Chairman & Managing Director	(DIN : 00335534)
Shreyans Ranka	– Whole Time Director	(DIN : 06470710)
P. Sridharan	– Whole Time Director	(DIN : 03100055)
Animesh Banerjee	– Whole Time Director	(DIN : 07905214)
S.K. Sharma	– Independent Director	(DIN : 01378040)
Rahul Singhvi	– Independent Director	(DIN : 08816920)
G.V. Kalpathy	– Independent Director	(DIN : 10512773)
Meena Alok Sacheti	– Independent Director	(DIN : 02266703)
Alok Jain	– Chief Financial Officer	
Harshita Hetawal	– Company Secretary	

## INDEPENDENT AUDITOR'S REPORT

### To the members of **Modern Insulators Limited** **Report on the Audit of the Consolidated Financial Statements** **Qualified Opinion**

We have audited the accompanying Consolidated Financial Statements of **Modern Insulators Limited** (the 'Holding Company') and its one wholly owned subsidiary company (the Holding Company and its subsidiary together referred to as the 'Group') and its three joint ventures, which comprise the Consolidated Balance Sheet as at **31 March 2025**, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity for the year then ended, and notes to the consolidated financial statements, including a summary of the significant accounting policies and other explanatory information (hereinafter referred to as the 'Consolidated Financial Statements').

In our opinion and to the best of our information and according to the explanations given to us and based on consideration of the reports of the other auditors on separate financial statements and on the other financial information of the joint ventures referred to in "Other Matters" section of our report, and except for the effect of the matters described in "Basis for Qualified Opinion" section of our report, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 (the 'Act') in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including Indian Accounting Standards (Ind AS) specified under section 133 of the Act, of the consolidated state of affairs of the Group and its joint ventures as at 31 March 2025, their consolidated profit (including Other Comprehensive Income), their consolidated cash flows and the consolidated changes in equity for the year ended on that date.

#### **Basis for Qualified Opinion**

*Provision for taxation including interest to the extent of estimated*

*Rs.1915.17 lacs for the year ended 31 March 2025 (Previous Year Rs.2209.77 lacs; upto the year Rs.11844.19 lacs) has not been made in accounts of the Holding Company in view of the proposed amalgamation. (Refer note no. 35(iv)(a))*

We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group and its joint ventures in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the rules made there under and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained and the audit evidence obtained by other auditors in terms of their report referred to in "Other matters" section of our report, is sufficient and appropriate to provide a basis for our qualified opinion on the consolidated financial statements.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment and based on the consideration of reports of the other auditors on separate financial statements and other financial information of the joint ventures, were of most significance in our audit of the consolidated financial statements for the year ended 31 March 2025. These matters were addressed in the context of our audit of the consolidated financial statements as a whole and in forming our opinion thereon, and we do not provide a separate opinion, on these matters.

In addition to what has been stated in the "Basis for Qualified Opinion" section, we have determined the matters described below to be the key audit matters to be communicated in our report.

<b>Key Audit Matters</b>	<b>How our audit addressed the Key Audit Matter</b>
<b>Measurement, presentation and disclosure of allowance for Expected Credit Losses (ECL) on trade receivables</b> <ul style="list-style-type: none"> <li>The Company is required to recognize allowance for ECL on trade receivables due to the credit risks associated with each individual trade receivable.</li> <li>Management determines the allowance for ECL on trade receivables by reviewing customers ageing profile, historical loss adjusted to reflect current and estimated future economic conditions, credit history and suit filed cases for additional allowance.</li> <li>The determination of allowance for ECL is subjective and requires management to make judgements and assumptions, hence this is considered as key audit matter.</li> <li>Refer note no. 1, 1A and 8 to the consolidated financial statements.</li> </ul>	<b>Our audit procedures included, but were not limited to the following:</b> <ul style="list-style-type: none"> <li>Tested the effectiveness of Company's controls with respect to (i) development of methodology for allowance for expected credit losses, (ii) completeness and accuracy of the information used and (iii) computation of allowance for expected credit losses.</li> <li>Tested sample of the data used in the model to the underlying accounting records.</li> <li>Evaluated the ECL model calculations, agreeing the data inputs and checking the mathematical accuracy of the calculations.</li> <li>Assessed the key inputs and assumptions used</li> <li>Assessed whether the disclosures in the financial statements are adequate.</li> </ul>

#### **Information other than the Consolidated Financial Statements and Auditor's Report thereon**

The Holding Company's Board of Directors and Management is responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the consolidated financial statements, standalone financial statements and our auditor's reports thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the consolidated financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### **Management's Responsibility for the Consolidated Financial Statements**

The accompanying consolidated financial statements have been approved by the Holding Company's Board of Directors. The Holding Company's Board of Directors and Management is responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance, consolidated cash flows and consolidated changes in equity of the Group and its joint ventures in accordance with the accounting principles generally accepted in India, including the Ind AS prescribed under section 133 of the Act. The Holding Company's Board of Directors and Management is also responsible for ensuring accuracy of records including financial information considered necessary for the preparation and presentation of consolidated financial statements.

Further in terms of the provisions of the Act, the respective Board of Directors and Management of the companies included in the Group and its joint ventures are responsible for maintenance of adequate accounting

records in accordance with the provisions of the Act for safeguarding of the assets of the Group and its joint ventures and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error. These financial statements have been used for the purpose of the consolidated financial statements by the Board of Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Board of Directors and Management of the companies included in the Group and its joint ventures are responsible for assessing the ability of Group and its joint ventures, to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless respective Board of Directors and Management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors and Management of the companies included in the Group and its joint ventures, are also responsible for overseeing the financial reporting process of companies included in the Group and its joint ventures.

#### **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company and its subsidiary company has adequate internal financial controls with reference to consolidated financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of Board of Directors and Management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its joint ventures to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's

report. However, future events or conditions may cause the Group and its joint ventures to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities within the Group and its joint ventures, to express an opinion on the financial statements. We are responsible for direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are independent auditors. For the other entities included in consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Holding Company and such other entities included in consolidated financial statements of which we are independent auditors, regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements for the year ended 31 March 2025 and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### **Other Matters**

We did not audit the annual financial statements of three joint ventures, consolidated in the financial statements, whose financial information (before eliminating intercompany balances/transactions) reflects total assets of Rs.14.75 lacs as at 31 March 2025, total revenue of Rs.56.66 lacs, net profit after tax Rs.31.90 lacs for the year ended as on 31 March 2025, as considered in the financial statements.

The annual financial statement / financial information of one joint venture has been audited by other auditors whose audit report has been furnished to us by the Holding Company's Board of Directors, and our opinion on consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of this joint venture, and our report in terms of section 143(3) of the Act, in so far as it relates to the this joint venture, are based solely on the audit report of such other auditors. According to the information and explanations give to us by the Holding Company's Board of Directors and management, this financial statement of joint venture is not material to the Group.

The annual financial statements / financial information of two joint ventures, out of three joint ventures, consolidated in the financial statements, whose financial information (before eliminating intercompany balances/transactions) reflects total assets of Rs.0.03 lacs as at 31 March 2025, total revenue of Rs.nil and net loss after tax Rs.0.02 lacs for the year ended as on 31 March 2025, as considered in the financial statements, has not been audited. These annual financial statements are unaudited and has been furnished to us by the Holding Company's Board of Directors, and our opinion in so far as it relates to the amounts and disclosures included in respect of these joint ventures, are based solely on such unaudited financial statements. According to the information and explanations give to us by the Holding Company's Board of Directors and management, these financial statements are not material to the Group.

Our report is not modified in respect of above matters.

### Report on Other Legal and Regulatory Requirements

As required by section 143(3) of the Companies Act, 2013, based on our audit and on the consideration of the reports of the other auditors on separate financial statements and the other financial information of the joint ventures, as noted in the "Other Matters" section of our report, we report, to the extent applicable, that:

- a) We and the other auditors whose reports we have relied upon, have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements;
- b) In our opinion, proper books of account as required by law relating to preparation of aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and reports of the other auditors;
- c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including Other Comprehensive Income, the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
- d) Except for the effects of the matter described in the "Basis for Qualified Opinion" section, in our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under section 133 of the Act;
- e) On the basis of written representations received from the directors of the Holding Company and its subsidiary company and taken on record by the Board of Directors of Holding Company, none of the directors of the Group companies are disqualified as on 31 March 2025, from being appointed as a director in terms of section 164(2) of the Act;
- f) With respect to the adequacy of the internal financial controls with reference to financial statements of the Holding Company and its subsidiary company under the Act and the operating effectiveness of such controls, under clause (i) of sub-section 3 of section 143 of the Companies Act, 2013, refer to our report in Annexure A;
- g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, in our opinion and to the best of our information and according to the explanations given to us, the remuneration paid / provided by the Holding Company to its directors during the year is in accordance with the provisions of section 197 of the Act. Further subsidiary company covered under the Act has not paid / provided for any managerial remuneration during the year.
- h) With respect to the other matters to be included in the Auditor's Report in accordance with rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the reports of the other auditors on separate financial statements and other financial information of joint ventures:
  - i) The Group and its joint ventures has disclosed the impact of pending litigations on consolidated financial position in consolidated financial statements. (Refer note no. 39)
  - ii) The Group and its joint ventures has made provisions, as required under the applicable law and Ind AS for material foreseeable losses, if any, on long term contracts including derivative contracts. (Refer note no. 52)
  - iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Holding Company and its subsidiary company.
  - iv) (a) The respective Board of Directors and Management of Holding Company and its subsidiary company have represented that, to the best of their knowledge and belief, as disclosed in note no. 51(v), no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Group to or in any other person or entity,

including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend to or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Group ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

- (b) The respective Board of Directors and Management of Holding Company and its subsidiary company have represented, that, to the best of their knowledge and belief, as disclosed in note no. 51(vi), no funds (which are material either individually or in the aggregate) have been received by the Group from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Group shall, whether, directly or indirectly, lend to or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us and that performed by the other auditor, nothing has come to our or other auditor's notice that has caused us or other auditor's to believe that the representations under sub clause (i) and (ii) of rule 11(e) as provided under sub clause (a) and (b) above, contain any material misstatement.
- v) The Holding Company and its subsidiary company has not declared or paid any dividend during the year ended 31 March 2025.
- vi) Based on our examination, which included test checks, except for the exception mentioned below, the Group has used accounting software for maintaining its books of accounts for the year ended 31 March 2025, which have a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further during the course of our audit, we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements other than the exception mentioned below:

One unit (separate segment) of the Holding Company has used such accounting software for maintaining books of accounts for the year ended 31 March 2025, which does not have a feature of recording audit trail (edit log) facility and consequently we are unable to report whether the audit trail facility has been operated and maintained throughout the year for all relevant transactions recorded in the software or if the audit trail feature has been tampered with or the audit trail has been preserved by the Company as per the statutory requirements. (Refer note no. 53)

With respect to the matters specified in paragraph 3(xxii) and 4 of the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of section 143(11) of the Companies Act, 2013, to be included in the auditor's report, and according to the information and explanations given to us, and based on CARO report issued by us for the Holding Company and subsidiary company included in the consolidated financial statements of the Holding Company, to which reporting under CARO is applicable, we report that there are no qualifications or adverse remarks in these CARO reports.

For **R B Verma & Associates**  
 Chartered Accountants  
 Firm Registration No. 012650C

**Rajesh Verma**  
 Partner

Place - Abu Road  
 Date - 28 May 2025

Membership No. 404029  
 UDIN - 25404029BMOTX1301

## ANNEXURE A FORMING PART OF THE INDEPENDENT AUDITOR'S REPORT

### Referred to in the report of even date of the Auditors to the members of Modern Insulators Limited on Consolidated Financial Statements

We have audited the internal financial controls with reference to consolidated financial statements of **Modern Insulators Limited** (the 'Holding Company') and its one wholly owned subsidiary company (the Holding Company and its subsidiary company together referred to as the 'Group') as of **31 March 2025** in conjunction with our audit of the consolidated financial statements of Modern Insulators Limited (the 'Holding Company') and its subsidiary company, which are companies incorporated in India, as of that date.

#### Management's Responsibility for Internal Financial Controls

The respective Board of Directors and Management of Holding Company and its subsidiary company are responsible for establishing and maintaining internal financial controls based on the internal financial controls over financial reporting criteria established by the respective Companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India (the 'ICAI').

These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013 (the 'Act').

#### Auditors' Responsibility for Internal Financial Controls

Our responsibility is to express an opinion on the internal financial controls with reference to financial statements of Holding Company and its subsidiary company based on our audit. We conducted our audit in accordance with the Guidance Note issued by the ICAI and Standards on Auditing prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial control with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial

controls with reference to financial statements of Holding Company and its subsidiary company, as aforesaid.

#### Meaning of Internal Financial Controls with reference to financial statements

A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

A Company's internal financial controls with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

#### Inherent Limitations of Internal Financial Controls with reference to financial statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### Opinion

In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of reports, the Holding Company and its subsidiary company have, in all material respects, an adequate internal financial controls with reference to consolidated financial statements and such internal financial controls were operating effectively as at 31 March 2025, based on the internal financial control over financial reporting criteria established by the Holding Company and its subsidiary company considering the essential components of internal controls stated in the Guidance Note issued by the ICAI.

For **R B Verma & Associates**  
 Chartered Accountants  
 Firm Registration No.012650C

**Rajesh Verma**  
 Partner

Membership No.404029  
 UDIN - 25404029BMOTOX1301

Place : Abu Road  
 Date : 28th May, 2025

**CONSOLIDATED BALANCE SHEET AS AT 31ST MARCH, 2025**

(₹ in Lacs)

Particulars	Note	As at No.	31st March, 2025	As at 31st March, 2024
<b>ASSETS</b>				
<b>Non-current assets</b>				
(a) Property, plant & equipment		2	17148.97	16248.26
(b) Capital work-in-progress		2	127.66	189.55
(c) Intangible assets		2	17.69	14.90
(d) Financial assets				
(i) Investments		3	0.01	0.01
(ii) Loans		4	6984.00	6374.00
(iii) Other financial assets		5	1350.45	985.77
(e) Other non-current assets		6	50.26	445.88
<b>Total Non-current assets</b>			<b>25679.04</b>	<b>24258.37</b>
<b>Current assets</b>				
(a) Inventories		7	12486.09	10563.96
(b) Financial assets				
(i) Trade receivables		8	12200.56	11294.06
(ii) Cash and cash equivalents		9	494.23	463.53
(iii) Bank balance other than cash and cash equivalents		10	235.22	376.41
(iv) Investments		11	4616.30	1881.00
(v) Loans		12	—	44.12
(vi) Other financial assets		13	299.15	454.51
(c) Other current assets		14	4345.11	4815.12
(d) Current tax assets (net)		26	—	1227.97
<b>Total Current assets</b>			<b>34676.66</b>	<b>31120.68</b>
<b>TOTAL ASSETS</b>			<b>60355.70</b>	<b>55379.05</b>
<b>EQUITY AND LIABILITIES</b>				
<b>Equity</b>				
(a) Equity share capital		15	4714.39	4714.39
(b) Other equity		16	41617.96	37767.39
<b>Equity attributable to owners</b>			<b>46332.35</b>	<b>42481.78</b>
Non-controlling interest			—	—
<b>Total Equity</b>			<b>46332.35</b>	<b>42481.78</b>
<b>Liabilities</b>				
<b>Non-current liabilities</b>				
(a) Financial liabilities				
(i) Borrowings		17	465.21	17.21
(b) Provisions		18	2377.85	2376.87
(c) Deferred tax liabilities (Net)		19	2085.79	2230.26
(d) Other non-current liabilities		20	15.60	24.90
<b>Total Non-current liabilities</b>			<b>4944.45</b>	<b>4649.24</b>
<b>Current Liabilities</b>				
(a) Financial Liabilities				
(i) Borrowings		21	2055.71	1896.79
(ii) Trade payables				
— Total outstanding dues of micro enterprises and small enterprises		22	489.72	330.54
— Total outstanding dues of creditors other than micro enterprises and small enterprises		22	3321.43	2994.13
(iii) Other financial liabilities		23	1813.12	1938.00
(b) Provisions		24	535.63	497.20
(c) Other current liabilities		25	722.98	591.37
(d) Current tax liabilities (Net)		26	140.31	—
<b>Total Current liabilities</b>			<b>9078.90</b>	<b>8248.03</b>
<b>TOTAL EQUITY AND LIABILITIES</b>			<b>60355.70</b>	<b>55379.05</b>
<b>Significant accounting policies</b>				
<b>Other notes on consolidated financial statements</b>				
The accompanying notes form an integral part of the consolidated financial statements.				

As per our report of even date attached

**For R B Verma & Associates**

Chartered Accountants

Firm Registration No. 012650C

**Rajesh Verma**

Partner

Membership No. 404029

Place : Abu Road

Date : 28th May, 2025

For and on behalf of the Board

Sachin Ranka – Chairman &amp; Managing Director

Shreyans Ranka – Whole Time Director

P. Sridharan – Whole Time Director

Animesh Banerjee – Whole Time Director

S.K. Sharma – Independent Director

Rahul Singhvi – Independent Director

G.V. Kalpathy – Independent Director

Meena Alok Sacheti – Independent Director

Alok Jain – Chief Financial Officer

Harshita Hetawal – Company Secretary

(DIN : 00335534)

(DIN : 06470710)

(DIN : 03100055)

(DIN : 07905214)

(DIN : 01378040)

(DIN : 08816920)

(DIN : 10512773)

(DIN : 02266703)

## CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH 2025

(₹ in Lacs)

Particulars	Note	Year ended No.	Year ended 31st March, 2025	31st March, 2024
<b>Income</b>				
Revenue from operations		27	50327.17	44330.04
Other income		28	1357.61	1143.30
<b>Total Income</b>			<u>51684.78</u>	<u>45473.34</u>
<b>Expenses</b>				
Cost of materials consumed		29	16166.76	13385.09
Purchase of stock-in-trade			55.08	55.98
Changes in inventories of finished goods, stock-in-trade & stock-in-process		30	(2200.77)	765.22
Employee benefits expense		31	7975.11	7249.55
Finance costs		32	429.10	340.58
Depreciation and amortization expense		2	873.36	861.96
Other expenses		33	24597.27	19349.34
<b>Total Expenses</b>			<u>47895.91</u>	<u>42007.72</u>
<b>Profit before exceptional items and tax</b>			<u>3788.87</u>	<u>3465.62</u>
<b>Exceptional items (Interest on income tax refund)</b>			<u>692.23</u>	<u>—</u>
<b>Profit before tax</b>			<u>4481.10</u>	<u>3465.62</u>
<b>Tax Expense</b>				
Current tax			763.25	—
Deferred tax			(140.36)	(138.58)
<b>Total tax expenses</b>			<u>622.89</u>	<u>(138.58)</u>
<b>Profit for the year</b>			<u>3858.21</u>	<u>3604.20</u>
<b>Other comprehensive income</b>				
Items that will not be reclassified to profit or loss:				
Actuarial gain/(loss) on defined benefit plan			(11.75)	(6.52)
Income tax relating to above			4.11	2.28
<b>Total other comprehensive income for the year (net of tax)</b>			<u>(7.64)</u>	<u>(4.24)</u>
<b>Total comprehensive income for the year</b>			<u>3850.57</u>	<u>3599.96</u>
<b>Profit attributable to:</b>				
<b>Owners</b>			3858.21	3604.20
<b>Non-controlling interest</b>			—	—
			<u>3858.21</u>	<u>3604.20</u>
<b>Other Comprehensive income/(Loss) attributable to:</b>				
<b>Owners</b>			(7.64)	(4.24)
<b>Non-controlling interest</b>			—	—
			<u>(7.64)</u>	<u>(4.24)</u>
<b>Total Comprehensive income attributable to:</b>				
<b>Owners</b>			3850.57	3599.96
<b>Non-controlling interest</b>			—	—
			<u>3850.57</u>	<u>3599.96</u>
<b>Earnings per equity share (face value ₹ 10 per share)</b>		34		
Basic (₹)			8.18	7.65
Diluted (₹)			8.18	7.65
<b>Significant accounting policies</b>		1		
<b>Other notes on consolidated financial statements</b>		35 to 55		

The accompanying notes form an integral part of the consolidated financial statements.

As per our report of even date attached

**For R B Verma & Associates**

Chartered Accountants  
Firm Registration No. 012650C

**Rajesh Verma**

Partner  
Membership No. 404029

Place : Abu Road

Date : 28th May, 2025

For and on behalf of the Board

Sachin Ranka	— Chairman & Managing Director	(DIN : 00335534)
Shreyans Ranka	— Whole Time Director	(DIN : 06470710)
P. Sridharan	— Whole Time Director	(DIN : 03100055)
Animesh Banerjee	— Whole Time Director	(DIN : 07905214)
S.K. Sharma	— Independent Director	(DIN : 01378040)
Rahul Singhvi	— Independent Director	(DIN : 08816920)
G.V. Kalpathy	— Independent Director	(DIN : 10512773)
Meena Alok Sacheti	— Independent Director	(DIN : 02266703)
Alok Jain	— Chief Financial Officer	
Harshita Hetawal	— Company Secretary	



**CONSOLIDATED STATEMENT OF CASH FLOW FOR THE YEAR ENDED 31ST MARCH, 2025**

(₹ in Lacs)

PARTICULARS	Year ended 31st March, 2025	Year ended 31st March, 2024
<b>A. Cash Flow from Operating Activities</b>		
Profit before tax	4481.10	3465.62
Adjustments for:		
– Depreciation and amortisation expenses	873.36	861.96
– Provisions	27.66	63.74
– Foreign exchange fluctuation (net)	2.87	45.75
– Profit on disposal of property, plant and equipment	9.81	(6.44)
– Finance costs	429.10	340.58
– Loss/(profit) on fair valuation of investment carried at FVTPL (Net)	(58.53)	(67.04)
– Interest income	(849.73)	(99.02)
<b>Operating profit before working capital changes</b>	<b>4915.64</b>	<b>4605.15</b>
Adjustment for		
– Trade and other receivables	622.54	(4569.19)
– Inventories	(1922.13)	1165.69
– Other non-current assets	395.62	(445.88)
– Trade and other payables	483.91	418.27
<b>Cash from Operating Activities</b>	<b>4495.58</b>	<b>1174.04</b>
Income taxes paid	525.00	
<b>Net Cash from Operating Activities (A)</b>	<b>3970.58</b>	<b>1174.04</b>
<b>B. Cash Flow from Investing Activities</b>		
– Proceeds from sale of property, plant and equipment	143.19	135.03
– Purchase of property, plant and equipment (including capital work-in progress)	(1867.97)	(605.82)
– Loans and advances received/(given) (net)	(565.88)	45.83
– Interest income received	849.73	99.02
– Investment in equity shares (net)	(2676.77)	(1275.68)
<b>Net Cash used in Investing Activities (B)</b>	<b>(4117.70)</b>	<b>(1601.62)</b>
<b>C. Cash Flow from Financing Activities</b>		
– Proceeds /(Repayment) of long term borrowings (net)	576.93	(27.06)
– Proceeds /(Repayment) of short term borrowings (net)	29.99	1139.01
– Interest Paid	(429.10)	(340.58)
<b>Net cash used in Financing Activities (C)</b>	<b>177.82</b>	<b>771.37</b>
<b>Net increase/(decrease) in cash and cash equivalents (A+B+C)</b>	<b>30.70</b>	<b>343.79</b>
Cash and cash equivalents at the beginning of the year	463.53	144.63
Less : Due to elimination of Subsidiary	–	24.89
Cash and cash equivalents at the close of the year	494.23	463.53
<b>Cash and Cash Equivalent includes:-</b>		
<b>Particulars</b>	<b>As at 31.03.2025</b>	<b>As at 31.03.2024</b>
Cash on hand	16.80	18.33
Balances with Banks		
– In current accounts	52.43	426.08
– In deposit accounts maturing upto 3 months	425.00	19.12
<b>Total</b>	<b>494.23</b>	<b>463.53</b>

The accompanying notes form an integral part of the consolidated financial statements.

**Note:** The above Statement of Cash Flow has been prepared under the 'Indirect Method' as set out in Ind AS 7, 'Statement of Cash Flows'.

As per our report of even date attached

**For R B Verma & Associates**

Chartered Accountants

Firm Registration No. 012650C

**Rajesh Verma**

Partner

Membership No. 404029

Place : Abu Road

Date : 28th May, 2025

For and on behalf of the Board

Sachin Ranka – Chairman & Managing Director (DIN : 00335534)

Shreyans Ranka – Whole Time Director (DIN : 06470710)

P. Sridharan – Whole Time Director (DIN : 03100055)

Animesh Banerjee – Whole Time Director (DIN : 07905214)

S.K. Sharma – Independent Director (DIN : 01378040)

Rahul Singhvi – Independent Director (DIN : 08816920)

G.V. Kalpathy – Independent Director (DIN : 10512773)

Meena Alok Sacheti – Independent Director (DIN : 02266703)

Alok Jain – Chief Financial Officer

Harshita Hetawal – Company Secretary

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH, 2025

### A. Equity Share Capital

(₹ in Lacs)

<b>As at 1st April, 2023</b>	4714.39
Changes in equity share capital due to prior period errors	—
Restated balance at the beginning of the current reporting period	4714.39
Changes in equity share capital during the current Year	—
<b>As at 31st March, 2024</b>	<b>4714.39</b>
<b>As at 1st April, 2024</b>	<b>4714.39</b>
Changes in equity share capital due to prior period errors	—
Restated balance at the beginning of the current reporting period	4714.39
Changes in equity share capital during the current Year	—
<b>As at 31st March, 2025</b>	<b>4714.39</b>

### B. Other Equity

(₹ in Lacs)

Particulars	Reserves and Surplus			Total
	Securities Premium Reserve	Capital Reserve	Retained Earnings	
<b>Balance as at 1st April, 2023</b>	2911.45	1285.87	29970.11	34167.43
Profit for the year	—	—	3604.20	3604.20
Other comprehensive income	—	—	(4.24)	(4.24)
<b>Total Comprehensive Income for the Year</b>	—	—	3599.96	3599.96
<b>Balance as at 31st March, 2024</b>	2911.45	1285.87	33570.07	37767.39
<b>Non Controlling Interest</b>	—	—	—	—
Balance as at 31st March, 2024	2911.45	1285.87	33570.07	37767.39
<b>Balance as at 1st April, 2024</b>	<b>2911.45</b>	<b>1285.87</b>	<b>33570.07</b>	<b>37767.39</b>
Profit for the year	—	—	3858.21	<b>3858.21</b>
Other comprehensive income	—	—	(7.64)	<b>(7.64)</b>
Total Comprehensive Income for the Year	—	—	3850.57	<b>3850.57</b>
<b>Balance as at 31st March, 2025</b>	<b>2911.45</b>	<b>1285.87</b>	<b>37420.64</b>	<b>41617.96</b>
<b>Non Controlling Interest</b>	—	—	—	—
<b>Balance as at 31st March, 2025</b>	<b>2911.45</b>	<b>1285.87</b>	<b>37420.64</b>	<b>41617.96</b>

The accompanying notes form an integral part of the consolidated financial statements.

As per our report of even date attached

**For R B Verma & Associates**  
 Chartered Accountants  
 Firm Registration No. 012650C

**Rajesh Verma**  
 Partner  
 Membership No. 404029  
 Place : Abu Road  
 Date : 28th May, 2025

For and on behalf of the Board

Sachin Ranka	— Chairman & Managing Director	(DIN : 00335534)
Shreyans Ranka	— Whole Time Director	(DIN : 06470710)
P. Sridharan	— Whole Time Director	(DIN : 03100055)
Animesh Banerjee	— Whole Time Director	(DIN : 07905214)
S.K. Sharma	— Independent Director	(DIN : 01378040)
Rahul Singhvi	— Independent Director	(DIN : 08816920)
G.V. Kalpathy	— Independent Director	(DIN : 10512773)
Meena Alok Sacheti	— Independent Director	(DIN : 02266703)
Alok Jain	— Chief Financial Officer	
Harshita Hetawal	— Company Secretary	

## Notes forming part of consolidated financial statements

### Significant accounting policies

#### CORPORATE INFORMATION

Modern Insulators Limited (the 'Company or the Holding Company'), its subsidiary and joint venture (the Holding Company and its subsidiary and joint venture together referred to as the 'Group') engaged in the business of manufacturing insulators, terry towels and EPC projects.

#### Note no. 1: Significant Accounting Policies

##### (a) Basis of preparation

- (i) The Financial Statements have been prepared in accordance with the Indian Accounting Standards (Ind AS) as specified under section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standards) Rules, 2015 as amended and other relevant provisions of the Act. The accounting policies are applied consistently to all the periods in the Financial Statements.
- (ii) The Financial Statements are prepared on accrual basis under the historical cost convention except (i) claims of customers & others which are accounted for as and when paid/settled and (ii) financial assets and liabilities (including derivatives instruments) that are measured at fair value as required by relevant Ind AS. The methods used to measure fair values are discussed in notes to financial statements.
- (iii) The preparation of financial statements requires judgments, estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent liabilities on the date of the financial statements and the reported amount of revenues and expenses during the reporting period. Actual results could differ from those estimated. Difference between the actual results and estimates are recognized in the period in which the results are known/ materialized. Major estimates are discussed in Note No. 1A.

##### (b) Functional and presentation currency

These financial statements are presented in Indian Rupees, which is the functional currency of the group and the currency of the primary economic environment in which the group operates.

##### (c) Principles of consolidation and equity accounting

###### (i) Subsidiaries

Subsidiaries are all entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases. The acquisition method of accounting is used to account for business combinations by the Group. The Group combines the financial statements of the Holding Company and its subsidiaries line by line adding together like items of assets, liabilities, equity, income and expenses. Intercompany transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries are been changed where necessary to ensure consistency with the policies adopted by the Group. Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of profit and loss, consolidated statement of changes in equity and consolidated balance sheet respectively.

###### (ii) Joint Ventures

Investments in joint ventures are accounted for using the equity method, after initially being recognised at cost in the consolidated balance sheet.

##### (iii) Equity Method

Under the equity method of accounting, the investments are initially recognised at cost and adjusted there after to recognise the Group's share of the post-acquisition profits or losses of the investee in statement of profit and loss, and the Group's share of other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates and joint ventures are recognised as a reduction in the carrying amount of the investment. When the Group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity. Such further losses are disclosed as part of Current Liabilities. Unrealised gains on transactions between the Company and its associates and joint ventures are eliminated to the extent of the Group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

##### (d) Classification of assets and liabilities into current and non-current

The Group has ascertained its operating cycle as twelve months for the purpose of Current and Non-Current classification of its Assets and Liabilities. Classification is done in accordance with Schedule III Division II of the Companies Act, 2013.

For the purpose of Balance Sheet, an asset is classified as current when:

- (i) It is expected to be realised or intended to be sold or consumed in the normal operating cycle; or
- (ii) It is held primarily for the purpose of trading; or
- (iii) It is expected to be realised within twelve months after the reporting period; or
- (iv) It is cash or cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

Similarly, a liability is classified as current when:

- (i) It is expected to be settled in the normal operating cycle; or
- (ii) It is held primarily for the purpose of trading; or
- (iii) It is due to be settled within twelve months after the reporting period; or
- (iv) The Group does not have an unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as non-current.

Deferred tax assets/liabilities are classified as non-current assets/liabilities.

##### (e) Property, plant & equipment (PPE)

Freehold land is carried at Cost. All other items of Property, plant and equipment (PPE) are stated at acquisition or construction cost less accumulated depreciation / amortisation and impairment loss. Cost comprises the purchase price and any directly attributable cost of bringing the asset to its location and working condition for its intended use, including relevant borrowing costs.

If significant parts of an item of PPE have different useful lives, then they are accounted for as separate items (major components) of PPE. The cost of an item of PPE is recognised as an asset if, and only if, it is probable that the economic benefits associated with the item will flow to the Group in future periods and the cost of the item can be measured reliably. Expenditure incurred after the PPE have been put into operations, such as repairs and maintenance expenses are charged to the Statement of Profit and Loss during the period in which they are incurred.

Subsequent expenditure incurred after the PPE have been put into operations is recognized as an increase in the carrying amount of the asset when it is probable that future economic benefits deriving from the cost incurred will flow to the enterprise and the cost of the item can be measured reliably.

Items such as spare parts, standby equipments and servicing equipments are recognised as PPE when it is held for use in the production or supply of goods or services or for administrative purpose and are expected to be used for more than one year. Otherwise such items are classified as inventory.

An item of PPE is de-recognised upon disposal or when no future economic benefits are expected to arise from the continued use of the assets. Any gain or loss arising on the disposal or retirement of an item of PPE, is determined as the difference between the net sales proceeds and the carrying amount of the asset and is recognised in the Statement of Profit and Loss.

**(f) Expenditure during construction period**

Expenditure, net of income earned, during construction (including financing cost related to borrowed funds for construction or acquisition of qualifying PPE) period is included under capital work-in-progress and the same is allocated to the respective PPE on the completion of construction. Advances given towards acquisition or construction of PPE outstanding at each reporting date are disclosed as Capital Advances under "Other Non Current Assets"

**(g) Depreciation**

Depreciation is the systematic allocation of the depreciable amount of PPE over its useful life and is provided on a straight-line basis over the useful lives as prescribed in Schedule II to the Act or as per technical evaluation. Leasehold lands are amortised over the lease term unless it is reasonably certain that the Group will obtain ownership by the end of lease term.

Depreciable amount for PPE is the cost of PPE less its estimated residual value. The useful life of PPE is the period over which PPE is expected to be available for use by the Group or the number of production or similar units expected to be obtained from the asset by the Group.

In case of certain classes of PPE, the Group uses different useful lives than those prescribed in Schedule II to the Act. The useful lives have been assessed based on technical evaluation, taking into consideration the nature of the PPE and the estimated usage of the asset on the basis of management's best estimation of obtaining economic benefits from those classes of assets.

The useful life considered for calculation of depreciation / amortisation for various Asset class are as under:

S.No.	Asset class	Useful life
1.	Leasehold Assets	Lease period
2.	Factory Building	4-30 Years
3.	Non-factory building	4-60 Years
4.	Plant & Machinery	1-30 Years
5.	Furniture & Fixtures	2-10 Years
6.	Office equipments	0-5 Years
7.	Vehicles	2-10 Years

Based on technical evaluation, management believes that the useful life as given above best represent the period over which the management expects to use these assets.

Depreciation on additions is provided on a pro-rata basis from the date of installation or acquisition and in case of Projects from the date of commencement of commercial production.

Depreciation on deductions/disposals is provided on a pro-rata basis up to the date of deduction/disposal.

**(h) Intangible assets and amortization**

**Internally generated intangible assets**

Expenditure incurred on development is capitalized if such expenditure leads to creation of any intangible asset, otherwise, such expenditure is charged to the Statement of Profit and Loss. PPE procured for research and development activities are capitalised.

**Intangible assets acquired separately**

Intangible assets acquired separately are carried at cost less accumulated amortisation and accumulated impairment loss, if any. The Group determines the amortisation period as the period over which the future economic benefits will flow to the Group after taking into account all relevant facts and circumstances. The estimated useful life and amortisation method are reviewed periodically, with the effect of any changes in estimate being accounted for on a prospective basis.

An item of intangible asset is de-recognised upon disposal or when no future economic benefits are expected to arise from the continued use of the assets. Any gain or loss arising on the disposal or retirement of an item of intangible asset, is determined as the difference between the net sales proceeds and the carrying amount of the asset and is recognised in the Statement of Profit and Loss.

The useful life considered for calculation of depreciation / amortisation for various Asset class are as under:

Asset class	Useful life
Computer Software	1-3 Years

Based on technical evaluation, management believes that the useful life as given above best represent the period over which the management expects to use these assets.

Intangible asset having definite life are amortised on systematic basis over their useful life. If life of any intangible asset is indefinite then it is not amortised but tested for impairment loss at the end of each reporting date.

**(i) Borrowing Costs**

Borrowing costs that are directly attributable to the acquisition, construction, development or erection of a qualifying asset are capitalized as part of the cost of such asset till such time the asset is ready for its intended use and borrowing cost are being incurred. A qualifying asset is an asset that necessarily takes a substantial period of time to get ready for its intended use. All other borrowing costs are recognized as an expense in the period in which they are incurred.

**(j) Inventories**

Inventories are valued at the lower of cost and net realisable value.

Raw material, stores and spare parts and packing materials are considered to be realisable at cost, if the finished products, in which they will be used, are expected to be sold at or above cost. The cost is computed on weighted average basis.

Cost of finished goods and work-in-progress includes cost of conversion based on normal capacity and other costs incurred in bringing the inventories to their present location and condition. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Spare parts, other than those capitalised as PPE are carried as inventories.

The diminution in the value of obsolete, unserviceable and surplus stores & spares is ascertained after review and if found material, suitable provision is made/written down based on technical evaluation, its recoverable value and management's best estimate.

**(k) Cash and cash equivalents**

Cash and cash equivalents in the balance sheet comprise cash at banks, cash in hand and short-term deposits with an original maturity of three months or less, which are subject to insignificant risk of change in value.

**(l) Government grants**

Government grants are recognized when there is reasonable assurance that the grant will be received and all associated conditions will be complied with. When the grant relates to an expense item, it is recognized as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, it is recognized as income on a systematic basis over the expected useful life of the related asset.

**(m) Provisions, contingent liabilities and contingent assets**

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources, that can be reliably estimated, will be required to settle such an obligation.

If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows to net present value using an appropriate pre-tax discount rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. Unwinding of the discount is recognised in the Statement of Profit and Loss as a finance cost.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligations. Provisions are reviewed at each reporting date and are adjusted to reflect the management's best estimate.

A present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made, is disclosed as a contingent liability. Contingent liabilities are also disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. These are reviewed at each balance sheet date and are adjusted to reflect the current management estimate.

Claims against the Group where the possibility of any outflow of resources in settlement is remote, are not disclosed as contingent liabilities.

Contingent assets are not recognised in financial statements since this may result in the recognition of income that may never be realised. However, when the realisation of income is virtually certain, then the related asset is not a contingent asset and is recognised.

**(n) Foreign currency transactions and translations**

Transactions in foreign currencies, other than the Group's functional currency are recognised at the exchange rates prevailing at the dates of the transactions. At the end of each reporting period, monetary assets and liabilities denominated in foreign currencies are translated at the rate prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not translated.

Exchange differences on monetary items are recognised in the statement of profit and loss in the period in which these arise.

**(o) Revenue recognition**

Revenue is recognized on satisfaction of performance obligation upon transfer of control of promised goods or services to customers in an amount that reflects the consideration the Group expects to receive in exchange for those goods or services.

The Group satisfies a performance obligation and recognizes revenue over time, if one of the following criteria is met:

- (i) The customer simultaneously receives and consumes the benefits provided by the Group's performance; or
- (ii) The Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or

- (iii) The Group's performance does not create an asset with an alternative use to the Group and an entity has an enforceable right to payment for performance completed to date.

For performance obligations where one of the above conditions is not met, revenue is recognized at the point in time at which the performance obligation is satisfied.

If the Group has any contract wherein the period between transfer of the promised goods or services to the customer and payment by the customer exceeds one year, transaction price is adjusted for the time value of money.

**(p) Other operating revenues / other income**

- (i) Income from services is recognized (net of GST as applicable) based on the services rendered in accordance with the terms of contracts.
- (ii) For all financial instruments measured at amortized cost, interest income is recorded using the effective interest rate (EIR), which is the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument to the gross carrying amount of the financial asset.
- (iii) Interest income for all financial instruments measured at fair value through other comprehensive income is recognized in the statement of profit and loss.
- (iv) Dividend income is accounted for when the right to receive the income is established.
- (v) Export incentives under various schemes are recognized in the year of export.

**(q) Employee Benefits**

**Short term employee benefits**

Short-term employee benefit obligations are recognized as an expense on accrual basis.

**Defined contribution plans**

Defined contribution plans are those plans in which an entity pays fixed contribution into separate entities and will have no legal or constructive obligation to pay further amounts. Provident fund and employee state insurance are defined contribution plans in which group pays a fixed contribution and will have no further obligation.

**Defined benefit plans**

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan.

Group pays Gratuity as per provisions of the Payment of Gratuity Act, 1972. The Group's net obligation in respect of defined benefit plans is calculated separately for each plan by estimating the amount of future benefits that employees have earned in return for their services in the current and prior periods; that benefit is discounted to determine its present value. Any unrecognized past service costs and the fair value of any plan assets are deducted. The discount rate is based on the prevailing market yields of Indian government securities as at the reporting date that have maturity dates approximating the terms of the Group's obligations and that are denominated in the same currency in which the benefits are expected to be paid.

The calculation is performed annually by a qualified actuary using the projected unit credit method. When the calculation results in a liability to the Group, the present value of liability is recognized as provision for employee benefit. Any actuarial gains or losses are recognized in Other Comprehensive Income in the period in which they arise.

**Other long-term employee benefits**

Benefits under the Group's leave encashment constitute other long term employee benefits.

The Group's net obligation in respect of leave encashment is the amount of future benefits that employees have earned in return for their service

in the current and prior periods, that benefit is discounted to determine its present value and the fair value of any related assets is deducted. The discount rate is based on the prevailing market yields of Indian government securities as at the reporting date that have maturity dates approximating the terms of the Group's obligations. The calculation is performed using the projected unit credit method. Any actuarial gains or losses are recognized in the Statement of profit and loss in the period in which they arise.

**(r) Research and development expenditure**

Revenue expenditure on research and development is charged as an expense in the year in which it is incurred under the respective heads of accounts. Expenditure which results in the creation of capital assets is capitalised and depreciation is provided on such assets as applicable.

**(s) Income taxes**

Income Tax expenses comprise current tax and deferred tax charge or credit.

Current Tax is measured on the basis of estimated taxable income for the current accounting period in accordance with the applicable tax rates and the provisions of the Income-tax Act, 1961 and other applicable tax laws.

Deferred tax is provided, on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes. Deferred tax assets and liabilities are measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted at the reporting date.

Deferred tax assets and liabilities are offset, if there is a legally enforceable right to offset current tax liabilities and assets and they relate to income taxes levied by the same tax authority.

A deferred tax asset is recognized to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent it is no longer probable.

Income tax expenses relating to items recognised directly in equity or OCI is recognised in equity or OCI and not in the Statement Profit and Loss.

**(t) Leases**

Leases are classified as finance leases, when the terms of the lease, transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as Operating Leases.

**Operating Lease:** Lease rentals are charged or recognised in the statement of profit and loss on a straight-line basis over the lease term.

**Finance Lease:** Assets held under finance leases are recognised as assets of the Group at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between finance charges and reduction of the lease obligation. Finance charges are charged to the Statement of Profit and Loss, unless they are directly attributable to qualifying assets, in which case they are capitalised in accordance with the Group's policy on borrowing costs.

**(u) Impairment of non-financial assets**

At the end of each reporting period, the Group reviews the carrying amounts of non-financial assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash

flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in Statement of Profit and Loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

When an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount, but to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in the Statement of Profit and Loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

**(v) Impairment of financial assets**

At the end of each reporting period, the Company applies the expected credit loss model for recognizing the impairment loss on financial assets including trade receivables. Expected credit loss is the difference between the contractual cash flows and the cash flows the entity expects to receive using effective interest rate.

Loss allowance for trade receivables is measured at an amount equal to lifetime expected credit losses. For other financial assets, expected credit losses are measured at an amount equal to the 12 month expected credit losses unless there is significant increase in the credit risk from initial recognition in which case those are measured at lifetime expected credit losses. Lifetime expected credit losses are expected credit losses that result from all possible defaults over the expected life of financial instrument. Lifetime expected credit losses are computed based on provision matrix which takes into account historical credit losses adjusted for forward looking information, suit filed cases and credit information of customers.

**(w) Segment reporting**

**Identification of Segments**

Operating Segments are identified based on monitoring of operating results by the Board of Directors separately for the purpose of making decision about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss of the Group.

Operating Segments are identified based on the nature of products and services, the different risks and returns and the internal business reporting system.

**Segment Policies**

The Group prepares its segment information in conformity with the accounting policies adopted for preparing and presenting the financial statements of the Group as a whole.

**(x) Material prior period errors**

Material prior period errors are corrected retrospectively by restating the comparative amounts for the prior periods presented in which the error occurred. If the error occurred before the earliest prior period presented, the opening balances of assets, liabilities and equity for the earliest prior period presented, are restated.

**(y) Earnings Per Share (EPS)**

The basic EPS is computed by dividing the profit after tax for the year attributable to the equity shareholders by the weighted average number of equity shares outstanding during the year.

For the purpose of calculating diluted EPS, profit after tax for the year attributable to the equity shareholders and the weighted average number

of equity shares outstanding during the year are adjusted for the effects of all dilutive potential equity shares.

**(z) Fair value Measurement**

The Group measures financial instruments, such as investments and derivatives at fair value at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- in the absence of a principal market, in the most advantageous market for the asset or liability.

A fair value measurement of a non financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation technique that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

Fair values are categorized into different levels in the hierarchy as under:

- **Level 1:** Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- **Level 2:** Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- **Level 3:** Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

**(aa) Financial instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial assets and financial liabilities are recognized when a Group becomes a party to the contractual provisions of the instruments.

**i) Initial Recognition: Financial assets and Financial liabilities**

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss and ancillary costs related to borrowings) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in statement of profit and loss.

**ii) Classification and Subsequent Measurement: Financial Assets**

The Group classifies financial assets as subsequently measured at amortised cost, fair value through other comprehensive income ("FVOCI") or fair value through profit or loss ("FVTPL") on the basis of following:

- the entity's business model for managing the financial assets and
- the contractual cash flow characteristics of the financial asset.

**At amortised cost:**

A financial asset shall be classified and measured at amortised cost if both of the following conditions are met:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and

- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial recognition, such financial assets are subsequently measured at amortised cost using expected interest rate (EIR) method. In case of financial assets at amortised costs, interest income, foreign exchange gain or loss and impairment are recognized in Statement of profit and loss.

**At fair value through OCI:**

A financial asset shall be classified and measured at fair value through OCI if both of the following conditions are met:

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Where the Group has elected to present the fair value gain on equity instruments in other comprehensive income, there is no subsequent classification of fair value gain or losses to profit and loss account. Dividend from such instruments is recognized in profit and loss account as other income where right to receive is established.

**At fair value through Profit or Loss:**

A financial asset shall be classified and measured at fair value through profit or loss other than those measured at amortised cost or at fair value through OCI.

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

**Impairment of financial assets:**

Financial assets, other than those at FVTPL, are assessed for indicators of impairment at the end of each reporting period. In case of trade receivables, the Group follows the simplified approach permitted by Ind AS 109 - Financial Instruments for recognition of impairment loss allowance. The Group recognises a loss allowance for expected credit losses on financial asset. The Group's trade receivables do not contain significant financing component and loss allowance on trade receivables is measured at an amount equal to life time credit expected losses. The Group calculates the expected credit losses on trade receivables using a provision matrix on the basis of its historical credit loss experience.

**Derecognition of financial assets:**

The Group derecognises a financial asset when the contractual rights to receive the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises associated liabilities.

On derecognition of a financial asset, other than investments classified as FVOCI, in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in profit or loss if such gain or loss would have otherwise been recognised in profit or loss on disposal of that financial asset.

**iii) Classification and Subsequent Measurement: Financial liabilities**

Financial liabilities are classified as either financial liabilities at FVTPL or 'other financial liabilities'

**Financial Liabilities at FVTPL:**

Financial liabilities are classified as at FVTPL when the financial liability is held for trading or are designated upon initial recognition as FVTPL. Gains or losses on liabilities held for trading are recognised in the statement of profit and loss.

**Other Financial Liabilities:**

Other financial liabilities (including borrowings and trade and other payables) are subsequently measured at amortised cost using the effective interest method.

**Derecognition of Financial Liabilities:**

The Group derecognises a financial liability when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms or the terms of an existing liability are substantially modified, such exchange or modification is treated as derecognition of the original liability and the recognition of a new financial liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

The difference between the carrying amount of financial liability derecognized and consideration paid and payable is recognized in the statement of profit and loss.

On derecognition of equity investments classified as FVOCI, accumulated gains or loss recognised in OCI is transferred to retained earnings.

**(bb) Financial liabilities and equity instruments**

- **Classification as debt or equity**

Debt and equity instruments issued by the group are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

- **Equity instruments**

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities.

Equity instruments issued by a group are recognised at the proceeds received.

**(cc) Derivative financial instruments**

The Group enters into derivative financial instruments viz. foreign exchange forward contracts to manage foreign exchange risks. The Group does not hold derivative financial instruments for speculative purposes.

Derivatives are initially recognised at fair value on the date derivative contracts are entered into and are subsequently remeasured at their fair value at the end of each reporting period. The resulting gain or loss is recognised in statement of profit and loss.

**Note no. 1A. Significant Accounting Judgements, Estimates and Assumptions**

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities, the accompanying disclosures and the disclosure of contingent liabilities. Continuous evaluation is done on estimates and judgments based on

historical experience and other factors, including expectation of future events that are believed to be reasonable. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

Estimates made in preparing Financial Statements:

**(a) Useful life of Property, plant and equipment and intangible assets**

The Group uses its technical expertise along with historical and industry trends for determining the economic life of an asset/component of an asset. The useful lives are reviewed by management periodically and revised, if appropriate. In case of a revision, the unamortized depreciable amount is charged over the remaining useful life of the assets.

**(b) Post-employment benefit plans**

Employees benefit obligations are measured on the basis of actuarial assumptions which include mortality and withdrawal rates as well as assumptions concerning future developments in discount rates, the rate of salary increases and the inflation rate. The Group considers that the assumptions used to measure its obligations are appropriate and documented. However, any changes in these assumptions may have a material impact on the resulting calculations.

**(c) Expected credit losses on financial assets**

The loss allowance on financial assets including trade receivables are based on assumption about the risk of default and expected timing of collection. The Company uses judgement in making these assumptions and selecting the inputs to the expected credit loss calculation based on Company's history of credit losses adjusted to reflect current and estimated future economic conditions, suit filed cases and credit information of customers at the end of each reporting period.

**(d) Provisions and contingencies**

The assessments undertaken in recognizing provisions and contingencies have been made in accordance with Ind AS 37, 'Provisions, Contingent Liabilities and Contingent Assets'. The evaluation of the likelihood of the contingent events requires best judgment by the management regarding the probability of exposure to potential loss. If circumstances change following unforeseeable developments, this likelihood could alter.

**(e) Impairment of non-financial assets**

The Group has used certain judgments and estimation to estimate future projection and discount rate to compute value in used of assets/cash generating units and to assess impairment.

**(f) Revenue recognition**

The Group recognised the revenue from contract with customers based on 5 steps model as per Ind AS- 115 which involve judgments relating to identification of contracts with customers, identification of distinct performance obligation, determination of transaction price with respect to identified performance obligation, appropriateness of the basis used to recognise revenue and when the control of goods and services are being transferred.



**Notes forming part of Consolidated Financial Statements**
**Note No. 2 : PROPERTY, PLANT & EQUIPMENT, CAPITAL WORK IN PROGRESS AND INTANGIBLE ASSETS**
**As at 31st March 2025**
**(₹ in Laacs)**

Particulars	Gross Block				Depreciation/Amortization				Net Block	
	As at 01.04.2024	Additions	Deductions/ Adjustments	As at 31.03.2025	As at 01.04.2024	Depreciation for the year	Deductions/ Adjustments	As at 31.03.2025	As at 31.03.2025	As at 31.03.2024
<b>A. Property, Plant &amp; Equipment</b>										
Leasehold Land	3644.49	—	—	3644.49	428.78	53.60	—	482.38	3162.11	3215.71
Freehold Land	3780.52	—	—	3780.52	—	—	—	—	3780.52	3780.52
Building	4621.43	400.45	—	5021.88	1268.53	158.72	—	1427.25	3594.63	3352.90
Plant & Machinery	10510.07	1409.32	256.89	11662.50	4888.44	577.87	126.31	5340.00	6322.50	5621.63
Furniture & Fixtures	192.56	48.97	5.33	236.20	116.65	16.47	2.93	130.19	106.01	75.91
Office Equipments	234.01	59.54	0.93	292.62	158.20	33.29	0.88	190.61	102.01	75.81
Vehicles	271.45	3.25	30.80	243.90	145.67	27.87	10.83	162.71	81.19	125.78
<b>Total (A)</b>	<b>23254.53</b>	<b>1921.53</b>	<b>293.95</b>	<b>24882.11</b>	<b>7006.27</b>	<b>867.82</b>	<b>140.95</b>	<b>7733.14</b>	<b>17148.97</b>	<b>16248.26</b>
<b>B. Intangible assets</b>										
Computer Software	134.43	8.33	—	142.76	119.53	5.54	—	125.07	17.69	14.90
<b>Total (B)</b>	<b>134.43</b>	<b>8.33</b>	<b>—</b>	<b>142.76</b>	<b>119.53</b>	<b>5.54</b>	<b>—</b>	<b>125.07</b>	<b>17.69</b>	<b>14.90</b>
<b>Total (A+B)</b>	<b>23388.96</b>	<b>1929.86</b>	<b>293.95</b>	<b>25024.87</b>	<b>7125.80</b>	<b>873.36</b>	<b>140.95</b>	<b>7858.21</b>	<b>17166.66</b>	<b>16263.16</b>
<b>Capital work-in-progress</b>	<b>189.55</b>	<b>127.66</b>	<b>189.55</b>	<b>127.66</b>					<b>127.66</b>	<b>189.55</b>

**As at 31st March 2024**
**(₹ in Laacs)**

Particulars	Gross Block				Depreciation/Amortization				Net Block	
	As at 01.04.2023	Additions	Deductions/ Adjustments	As at 31.03.2024	As at 01.04.2023	Depreciation for the year	Deductions/ Adjustments	As at 31.03.2024	As at 31.03.2024	As at 31.03.2023
<b>A. Property, Plant &amp; Equipment</b>										
Leasehold Land	3644.49	—	—	3644.49	375.18	53.60	—	428.78	3215.71	3269.31
Freehold Land	3780.52	—	—	3780.52	—	—	—	—	3780.52	3780.52
Building	4507.57	113.86	—	4621.43	1115.76	152.77	—	1268.53	3352.90	3391.81
Plant & Machinery	10463.91	238.28	192.12	10510.07	4381.89	579.17	72.62	4888.44	5621.63	6082.02
Furniture & Fixtures	181.34	18.53	7.31	192.56	104.61	15.16	3.12	116.65	75.91	76.73
Office Equipments	198.42	37.28	1.69	234.01	134.38	25.26	1.44	158.20	75.81	64.04
Vehicles	274.25	12.02	14.82	271.45	125.39	30.45	10.17	145.67	125.78	148.86
<b>Total (A)</b>	<b>23050.50</b>	<b>419.97</b>	<b>215.94</b>	<b>23254.53</b>	<b>6237.21</b>	<b>856.41</b>	<b>87.35</b>	<b>7006.27</b>	<b>16248.26</b>	<b>16813.29</b>
<b>B. Intangible assets</b>										
Computer Software	129.22	5.51	0.30	134.43	114.26	5.55	0.28	119.53	14.90	14.96
<b>Total (B)</b>	<b>129.22</b>	<b>5.51</b>	<b>0.30</b>	<b>134.43</b>	<b>114.26</b>	<b>5.55</b>	<b>0.28</b>	<b>119.53</b>	<b>14.90</b>	<b>14.96</b>
<b>Total (A+B)</b>	<b>23179.72</b>	<b>425.48</b>	<b>216.24</b>	<b>23388.96</b>	<b>6351.47</b>	<b>861.96</b>	<b>87.63</b>	<b>7125.80</b>	<b>16263.16</b>	<b>16828.25</b>
<b>Capital work-in-progress</b>	<b>9.20</b>	<b>189.55</b>	<b>9.20</b>	<b>189.55</b>					<b>189.55</b>	<b>368.02</b>

2.1 Leasehold land classified as finance lease is recognised under property, plant and equity as substantially all the significant risk and rewards incidental to the ownership of the land under lease have been transferred to the company.

2.2 In accordance with the Indian accounting standard (Ind AS 36) Impairment of assets, management has during the year carried out exercise of identifying assets that may have been impaired. Based on review carried out by management no impairment loss on property, plant and equipment provided during the year.

2.3 Title deeds of immovable property (other than lease hold land taken on lease by duly executed lease deed) are held in the name of the group or its division.

2.4 Capital Work In Progress Ageing Schedule

**(₹ in Lakhs)**

Particulars	As on 31st March, 2025					As on 31st March, 2024				
	Less than 1 Year	1-2 Year	2-3 Year	More than 3 Years	Total	Less than 1 Year	1-2 Year	2-3 Year	More than 3 Years	Total
Project in Progress	127.66	—	—	—	127.66	189.55	—	—	—	189.55
Projects temporary suspended	—	—	—	—	—	—	—	—	—	—

There is no project under Capital Work in Progress which is overdue in terms of timeliness or cost.

**Notes forming part of Consolidated Financial Statements**
**Note No. 3 : NON CURRENT INVESTMENTS**
**(₹ in Lacs)**

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Trade Investments (Unquoted)</b>		
<b>Investment in Govt. securities (carried at cost)</b>		
National Saving Certificates	0.01	0.01
(Deposited with Govt. department)		
<b>Total</b>	<b>0.01</b>	<b>0.01</b>
3.1 Aggregate amount of unquoted investments	0.01	0.01
3.2 Aggregate amount of impairment in the value of investments	—	—

**Note No. 4 : NON CURRENT LOANS**
**(₹ in Lacs)**

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>(Unsecured, considered good)</b>		
Loans and advances to related party (Refer note no. 38 and 46)	6984.00	6374.00
<b>Total</b>	<b>6984.00</b>	<b>6374.00</b>
<b>Break-up:</b>		
Loans considered good- Secured	—	—
Loans considered good- Unsecured	6984.00	6374.00
Loans which have significant increase in credit risk	—	—
Loans- credit impaired	—	—
<b>Total</b>	<b>6984.00</b>	<b>6374.00</b>
Less: Allowance for doubtful loans	—	—
<b>Total Loans</b>	<b>6984.00</b>	<b>6374.00</b>
4.1 Refer note no 46 for additional disclosure		

**Note No. 5 : OTHER NON CURRENT FINANCIAL ASSETS**
**(₹ in Lacs)**

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>(Unsecured, considered good)</b>		
Fixed deposits with banks	349.85	38.41
Security deposits	1000.60	947.36
<b>Total</b>	<b>1350.45</b>	<b>985.77</b>
5.1 Fixed deposits are kept towards margin against limits availed from the banks.		
5.2 Fixed deposits with banks are those having maturity period more than 12 months.		
5.3 Security deposits includes balances with electricity board, etc. and have been given for business purpose.		

**Note No. 6 : OTHER NON CURRENT FINANCIAL ASSETS**
**(₹ in Lacs)**

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
Capital advance	50.26	445.88
<b>Total</b>	<b>50.26</b>	<b>445.88</b>

**Note No. 7 : INVENTORIES**
**(₹ in Lacs)**

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>(Valued at lower of cost or net realisable value)</b>		
Raw materials (Including in transit 31st March, 2025- ₹ 200.13 Lacs; 31st March, 2024- ₹ 440.77 Lacs)	2194.69	2599.60
Stock in process	3485.69	2873.65
Finished stock	5540.18	3964.37
Stock-in-trade (Traded goods)	14.69	1.77
Fuel	93.11	121.01
Packing Material	256.61	221.77
Stores and spares (Including in transit 31st March, 2025- ₹ 85.85 Lacs; 31st March, 2024- ₹ 52.95 Lacs)	861.53	699.35
EPC Material Stock	39.59	82.44
<b>Total</b>	<b>12486.09</b>	<b>10563.96</b>

7.1 Inventory write downs are accounted, considering the value of inventory ageing and net realisable value. Write downs of inventory during the year amounted to ₹ Nil Lacs (31st March, 2024- ₹ Nil Lacs). These write downs are recognised as an expense in the statement of Profit & Loss. The reversal on account of above during the year amounted to ₹ Nil Lacs (31st March, 2024- ₹ Nil Lacs).

**Notes forming part of Consolidated Financial Statements**
**Note No. 8 : TRADE RECEIVABLES**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
Trade receivables	12435.30	11478.67
Trade receivables which have significant increase in credit risk	—	—
Trade receivables - Credit impaired	17.39	33.80
Less: Allowance for bad and doubtful trade receivables	252.13	218.41
<b>Total receivables</b>	<b>12200.56</b>	<b>11294.06</b>
Current portion	12200.56	11294.06
Non-current portion	—	—
<b>Break up of security details:</b>		
Secured, considered good	—	—
Unsecured, considered good	12200.56	11294.06
Doubtful	252.13	218.41
<b>Total</b>	<b>12452.69</b>	<b>11512.47</b>
Allowance for bad and doubtful trade receivables	(252.13)	(218.41)
<b>Total trade receivables</b>	<b>12200.56</b>	<b>11294.06</b>

8.1 Balance of trade receivables are subject to reconciliations, confirmation and consequential adjustment, if any.

8.2 Includes ₹ 245.58 Lacs (31st March-2024 ₹ 269.52 Lacs) under litigation for which adequate provision has been made.

8.3 Refer Note no. 48 for ageing of trade receivable.

**Note No. 9 : CASH AND CASH EQUIVALENTS**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Cash on Hand</b>	<b>16.80</b>	<b>18.33</b>
<b>Balances with Banks</b>		
In Current accounts	52.43	426.08
In Deposit accounts (Maturity upto 3 months)	425.00	19.12
<b>Total</b>	<b>494.23</b>	<b>463.53</b>

9.1 Balance in deposit accounts are kept towards margin against limits availed from the banks.

**Note No. 10 : BANK BALANCE OTHER THAN CASH AND CASH EQUIVALENTS**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
Bank deposits (Maturity more than 3 months but less than 12 months)	235.22	376.41
<b>Total</b>	<b>235.22</b>	<b>376.41</b>

10.1 Bank deposits are kept towards margin against limits availed from the banks.

**Note No. 11 : CURRENT INVESTMENTS**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Investment in Equity Instruments (Quoted)</b>		
(Carried at FVTPL)		
Centrum Capital Limited	132.16	161.59
566000 (31st March, 2024 -566000) Equity Shares of ₹ 1/- each fully paid up		
Uniply Industries Limited (Refer not no. 11.3)	—	—
642000 (31st March, 2024 -642000) Equity Shares of ₹ 2/- each fully paid up		
HDFC Life Insurance Company Limited	239.99	221.67
35000 (31st March, 2024 -35000) Equity Shares of ₹ 10/- each fully paid up		
Oil & Natural Gas Corporation Ltd.	—	10.72
Nil (31st March, 2024 -1000) Equity Shares of ₹ 5/- each fully paid up		
Himatsingka Seide Ltd.	—	12.22
Nil (31st March, 2024 -10000) Equity Shares of ₹ 5/- each fully paid up		
India Bulls Housing Finance Limited	—	12.63
Nil (31st March, 2024 -7500) Equity Shares of ₹ 2/- each fully paid up		
Jaiprakash Power Ventures Ltd	—	7.63
Nil (31st March, 2024 -50000) Equity Shares of ₹ 10/- each fully paid up		
Jindal Saw Ltd.	—	12.98
Nil (31st March, 2024 -3000) Equity Shares of ₹ 2/- each fully paid up		
Shriram properties Ltd	—	22.61
Nil (31st March, 2024 -10000) Equity Shares of ₹ 10/- each fully paid up		
Swiggy Limited	458.32	—
138800 (31st March, 2024 -Nil) Equity Shares of ₹ 10/- each fully paid up		
Honasa Consumer Limited	12.66	—
5460 (31st March, 2024 -Nil) Equity Shares of ₹ 10/- each fully paid up		
Carborundum Universal Ltd.	7.01	8.00
691 (31st March, 2024 -631) Equity Shares of ₹ 10/- each fully paid up		

**Notes forming part of Consolidated Financial Statements**

PARTICULARS	(₹ in Lacs)	
	As at 31st March, 2025	As at 31st March, 2024
Finolex Industries Ltd	5.72	7.67
3719 (31st March, 2024 -3114) Equity Shares of ₹ 2/- each fully paid up		
ICICI Bank Ltd.	14.20	7.62
1053 (31st March, 2024 -697) Equity Shares of ₹ 2/- each fully paid up		
ICICI Lombard General Insurance Company Limited	11.12	7.29
620 (31st March, 2024 -433) Equity Shares of ₹ 10/- each fully paid up		
V-Guard Industries Limited	–	7.12
Nil (31st March, 2024 -2149) Equity Shares of ₹ 1/- each fully paid up		
Muthoot Finance Limited	–	7.02
Nil (31st March, 2024 -474) Equity Shares of ₹ 10/- each fully paid up		
HDFC Bank Ltd	16.75	6.83
916 (31st March, 2024 -472) Equity Shares of ₹ 1/- each fully paid up		
Relaxo Footwears Limited	4.87	6.66
1197 (31st March, 2024 -815) Equity Shares of ₹ 1/- each fully paid up		
Divis Laboratories Ltd.	10.57	6.58
183 (31st March, 2024 -191) Equity Shares of ₹ 2/- each fully paid up		
Whirlpool of India Limited	–	6.43
Nil (31st March, 2024 -526) Equity Shares of ₹ 10/- each fully paid up		
Aether Industries Ltd.	9.89	6.32
1190 (31st March, 2024 -809) Equity Shares of ₹ 10/- each fully paid up		
Sona Blw Precision Forgings Ltd	5.74	6.05
1245 (31st March, 2024 -857) Equity Shares of ₹ 10/- each fully paid up		
Hawkins Cooker Ltd.	10.89	6.01
151 (31st March, 2024 -99) Equity Shares of ₹ 10/- each fully paid up		
Neogen Chemicals Ltd.	11.51	6.01
746 (31st March, 2024 -502) Equity Shares of ₹ 10/- each fully paid up		
Gokaldas Exports Ltd.	9.76	5.64
1211 (31st March, 2024 -799) Equity Shares of ₹ 5/- each fully paid up		
Chemplast Sanmar Limited	7.77	5.35
1787 (31st March, 2024 -1188) Equity Shares of ₹ 5/- each fully paid up		
Ganesha Ecosphere Limited	11.97	5.04
769 (31st March, 2024 -512) Equity Shares of ₹ 10/- each fully paid up		
EIH Limited	7.62	5.02
2155 (31st March, 2024 -1116) Equity Shares of ₹ 2/- each fully paid up		
Dodla Dairy Ltd	10.19	4.72
881 (31st March, 2024 -587) Equity Shares of ₹ 10/- each fully paid up		
Wendt India Ltd	4.34	2.47
49 (31st March, 2024 - 22) Equity Shares of ₹ 10/- each fully paid up		
SBFC Finance Limited	7.78	1.76
8814 (31st March, 2024 -2148) Equity Shares of ₹ 10/- each fully paid up		
Honeywell Automation India Ltd.	9.43	–
28 (31st March, 2024 -Nil) Equity Shares of ₹ 10/- each fully paid up		
Vardhman Textiles Ltd	24.54	23.19
6210 (31st March, 2024 -5244) Equity Shares of ₹ 2/- each fully paid up		
Nippon Life India Asset Management Limited	27.34	20.20
4726 (31st March, 2024 -4287) Equity Shares of ₹ 10/- each fully paid up		
Chalet Hotels Limited	–	19.64
Nil (31st March, 2024 -2223) Equity Shares of ₹ 10/- each fully paid up		
Jindal Stainless Ltd	30.55	16.91
5252 (31st March, 2024 -2435) Equity Shares of ₹ 2/- each fully paid up		
CSB Bank Limited	18.17	15.92
6011 (31st March, 2024 -4492) Equity Shares of ₹ 10/- each fully paid up		
Sarda Energy and Minerals Ltd	53.28	14.80
10368 (31st March, 2024 -7297) Equity Shares of ₹ 1/- each fully paid up		
Arvind SmartSpaces Limited	17.18	14.44
2434 (31st March, 2024 -2069) Equity Shares of ₹ 10/- each fully paid up		
Godawari Power and Ispat Ltd	25.71	13.90
14275 (31st March, 2024 -1835) Equity Shares of ₹ 5/- each fully paid up		
Rolex Rings Limited	16.41	13.78
1283 (31st March, 2024 -788) Equity Shares of ₹ 10/- each fully paid up		
Cyient Limited	–	13.55
Nil (31st March, 2024 -679) Equity Shares of ₹ 5/- each fully paid up		
Karur Vysya Bank Ltd	26.32	13.34
12581 (31st March, 2024 -7299) Equity Shares of ₹ 2/- each fully paid up		
Usha Martin Ltd	30.29	13.24
8979 (31st March, 2024 -4161) Equity Shares of ₹ 1/- each fully paid up		
Firstsource Solutions Ltd	–	12.82
Nil (31st March, 2024 -6485) Equity Shares of ₹ 10/- each fully paid up		
Sobha Developers Ltd	22.33	12.52
1823 (31st March, 2024 -864) Equity Shares of ₹ 10/- each fully paid up		

**Notes forming part of Consolidated Financial Statements**

(₹ in Lacs)

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
Ceat Ltd	25.31	12.18
879 (31st March, 2024 -454) Equity Shares of ₹ 10/- each fully paid up		
Coromandel International Ltd	19.68	12.17
993 (31st March, 2024 -1132) Equity Shares of ₹ 1/- each fully paid up		
Kalpataru Projects International Limited	25.99	12.12
2667 (31st March, 2024 -1133) Equity Shares of ₹ 2/- each fully paid up		
Kewal Kiran Clothing Limited	13.91	11.76
3022 (31st March, 2024 -1758) Equity Shares of ₹ 10/- each fully paid up		
Equitas Small Finance Bank Limited	16.79	11.72
30532 (31st March, 2024 -12667) Equity Shares of ₹ 10/- each fully paid up		
Motherson Sumi Wiring India Limited	22.36	11.35
42902 (31st March, 2024 -17173) Equity Shares of ₹ 1/- each fully paid up		
Hitachi Energy India Limited	—	10.60
Nil (31st March, 2024 - 152) Equity Shares of ₹ 2/- each fully paid up		
AIA Engineering Ltd	15.48	10.53
462 (31st March, 2024 -269) Equity Shares of ₹ 2/- each fully paid up		
K.P.R. Mill Limited	19.89	10.35
2194 (31st March, 2024 -1243) Equity Shares of ₹ 1/- each fully paid up		
Gujarat Alkalies & Chemicals Ltd	13.80	9.34
2383 (31st March, 2024 -1387) Equity Shares of ₹ 10/- each fully paid up		
VA Tech Wabag Limited	—	9.09
Nil (31st March, 2024 -1191) Equity Shares of ₹ 2/- each fully paid up		
Harsha Engineers International Limited	9.98	8.95
2685 (31st March, 2024 -2231) Equity Shares of ₹ 10/- each fully paid up		
Suzlon Energy Ltd	—	8.88
Nil (31st March, 2024 -21981) Equity Shares of ₹ 2/- each fully paid up		
GHCL Ltd	20.72	8.71
3370 (31st March, 2024 -1964) Equity Shares of ₹ 10/- each fully paid up		
Medplus Health Services Limited	24.65	8.69
3244 (31st March, 2024 -1264) Equity Shares of ₹ 2/- each fully paid up		
Brigade Enterprises Ltd	9.95	8.61
1019 (31st March, 2024 -921) Equity Shares of ₹ 10/- each fully paid up		
Canfin Homes Ltd	—	8.18
Nil (31st March, 2024 -1087) Equity Shares of ₹ 2/- each fully paid up		
GE Vernova T&D India Ltd	26.64	7.81
1709 (31st March, 2024 -921) Equity Shares of ₹ 2/- each fully paid up		
Nazara Technologies Limited	—	6.81
Nil (31st March, 2024 -1014) Equity Shares of ₹ 4/- each fully paid up		
CarTrade Tech Ltd	—	6.49
Nil (31st March, 2024 -1017) Equity Shares of ₹ 10/- each fully paid up		
Sansera Engineering Limited	—	6.07
Nil (31st March, 2024 -596) Equity Shares of ₹ 2/- each fully paid up		
RHI Magnesita India Limited	—	5.11
Nil (31st March, 2024 -925) Equity Shares of ₹ 1/- each fully paid up		
Mahindra Holidays and Resorts India Limited	11.45	—
4019 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Aurobindo Pharma Ltd.	15.96	—
1375 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Kirloskar ferrous indus Ltd.	14.39	—
3061(31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Indian Bank	43.28	—
7995 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Rategain travel technologies limited	10.93	—
2457 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Aarti Industries limited	14.93	—
3821 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Dalmia Bharat Limited	11.73	—
644 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Graphite India Ltd	8.95	—
1872 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Indian Energy Exchange Limited	10.63	—
6046 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Gujarat State Fertilizers & Chemicals Limited	17.74	—
10005 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Gujarat Narmada Valley Fertilizers & Chemicals Ltd	21.35	—
4301 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Balrampur Chini Mills Ltd	20.55	—
3754 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
Kotak Mahindra Bank Ltd.	12.98	—
598 (31st March, 2024 -Nil) Equity Shares of ₹ 1/- each fully paid up		
<b>Sub Total (Quoted)</b>	<b>1792.40</b>	<b>1011.43</b>

**Notes forming part of Consolidated Financial Statements**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Investment in Mutual Funds (Quoted)</b> (Carried at FVTPL)		
ICICI prudential long short fund-Sr- I	–	342.00
Nil (31st March, 2024-34200) units @ ₹ 999.99/- fully paid up		
SBI Overnight fund Direct Plan Growth	–	67.77
Nil (31st March, 2024-1739.60) units @ ₹ 4023.4616 fully paid up		
Edelweiss crossover opportunities fund	151.07	144.00
180012.906 (31st March, 2024-1572480.55 units @ ₹9.1578/-) units @ ₹8.3916/- fully paid up		
360 One special opportunities fund	612.82	–
4874756.262 (31st March, 2024-Nil) units @ ₹12.5712/- fully paid up		
Sohum India opportunities fund	719.20	–
4400341.42 (31st March, 2024-Nil) units @ ₹16.3442/- fully paid up		
Nippon India ETF	0.01	–
0.677 (31st March, 2024 -Nil) Units of ₹ 1000/- each fully paid up		
<b>Sub Total (Quoted)</b>	<b>1483.10</b>	<b>553.77</b>
<b>Investment in Equity Instruments (Unquoted)</b> (Carried at Cost)		
HDB Financials Limited	153.30	153.30
21000 (31st March, 2024 -21000) Equity Shares of ₹ 10/- each fully paid up		
National Stock Exchange of India	1187.50	162.50
150000 (31st March, 2024 -5000) Equity Shares of ₹ 10/- each fully paid up		
<b>Sub Total (Unquoted)</b>	<b>1340.80</b>	<b>315.80</b>
<b>Total (Quoted &amp; Unquoted Investment)</b>	<b>4616.30</b>	<b>1881.00</b>
11.1 Aggregate amount of quoted & unquoted investments (At cost)	5001.77	2325.00
11.2 Aggregate amount of impairment in the value of investment	385.47	444.00
11.3 FMV of shares of Uniply Industries Ltd. is taken nil as company is in liquidation and not being traded on any of the stock exchanges.		

**Note No. 12 : CURRENT LOANS**

(₹ in Lacs)

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>(Unsecured, considered good)</b>		
Loans to others	–	44.12
<b>Total</b>	–	44.12
<b>Break-up:</b>		
Loans considered good- Secured	–	–
Loans considered good- Unsecured	–	44.12
Loans which have significant increase in credit risk	–	–
Loans- credit impaired	–	–
<b>Total</b>	–	44.12
Less: Allowance for bad and doubtful loans	–	–
<b>Total Loans</b>	–	44.12

12.1 Disclosure as per the requirements of Section 186 of the Companies Act, 2013.

Name of the Company	Terms of Loan	Maximum balance outstanding during the year		Amount Outstanding	
		As at 31st March, 2025	As at 31st March, 2024	As at 31st March, 2025	As at 31st March, 2024
Modern Insulators JV Akhandalamani Elec & Cons	– Payable on demand – Interest rate 12% p.a.	0.05	–	0.05	–
Shriji Designs MIL JV	– Payable on demand – Interest rate- 12% p.a.	224.32	376.76	178.51	238.18
Modern Components Pvt. Ltd. (100% Subsidiary Company)	– Payable on demand – Interest Free	843.50	16.00	843.50	–

12.2 Loans to subsidiary company and joint ventures have been given for their normal business requirement and the same have been utilised for that purpose only.

12.3 Refer note no. 47 for additional disclosure.

**Notes forming part of Consolidated Financial Statements**
**Note No. 13 : OTHER CURRENT FINANCIAL ASSETS**
**(₹ in Lacs)**

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
<b>(Unsecured, considered good)</b>		
Advances to employees	31.93	27.62
Deposits	24.42	78.36
Export benefits receivables	163.71	190.08
Accrued interest	66.89	130.46
Others	12.20	27.99
<b>Total</b>	<b>299.15</b>	<b>454.51</b>

**Note No. 14 : OTHER CURRENT ASSETS**
**(₹ in Lacs)**

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
<b>(Unsecured, considered goods)</b>		
Prepaid expenses	120.01	127.83
Advances to suppliers for goods & services	2730.62	3319.08
Balance with Govt. authorities	1122.96	199.58
Advance for purchase shares	—	1025.00
Tax deducted at source	6.75	1.09
Preliminary Expenses	0.14	0.17
Others	364.63	142.37
<b>(Unsecured, considered doubtful)</b>		
Balance with Govt. authorities	15.70	15.70
Less Allowance for doubtful deposit	(15.70)	(15.70)
<b>Total</b>	<b>4345.11</b>	<b>4815.12</b>

14.1 Advances to suppliers for goods & services include advances against purchases & services, which are receivable in kind in next 12 Months & are for business purpose.

**Note No. 15 : EQUITY SHARE CAPITAL**
**(₹ in Lacs)**

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
<b>Authorised</b>		
9,00,00,000 (31st March, 2024 - 9,00,00,000) Equity shares of ₹ 10/- each	9000.00	9000.00
5,00,000 (31st March, 2024 - 5,00,000) Preference shares of ₹ 100/- each	500.00	500.00
<b>Total</b>	<b>9500.00</b>	<b>9500.00</b>
<b>Issued, subscribed and paid-up</b>		
4,71,43,900 (31st March, 2024 - 4,71,43,900) Equity shares of ₹ 10/- each fully paid-up	4714.39	4714.39
<b>Total</b>	<b>4714.39</b>	<b>4714.39</b>

**15.1 Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the year :-**

<b>Particulars</b>	<b>As at 31st March, 2025</b>		<b>As at 31st March, 2024</b>	
	<b>Number of Shares</b>	<b>₹ in Lacs</b>	<b>Number of Shares</b>	<b>₹ in Lacs</b>
Balance as at the beginning of the year	47143900	4714.39	47143900	4714.39
Add : Issued during the year	—	—	—	—
<b>Balance as at the end of the year</b>	<b>47143900</b>	<b>4714.39</b>	<b>47143900</b>	<b>4714.39</b>

**15.2 Terms/rights attached to equity shares**

The holding company has only one class of equity shares having a par value of ₹ 10/- per share. Each Holder of equity shares is entitled to one vote per share. Each Holder of equity shares is entitled to one vote per share. In the event of liquidation, the equity shareholders are eligible to receive the residual assets of the company after distribution of preferential amount, in proportion to their shareholding.

**15.3 Details of shareholders holding more than 5% of shares of the company:-**

<b>Particulars</b>	<b>As at 31st March, 2025</b>		<b>As at 31st March, 2024</b>	
	<b>No. of Shares</b>	<b>% of Shareholding</b>	<b>No. of Shares</b>	<b>% of Shareholding</b>
Vijay Beneficiary Trust	16495731	34.99	16495731	34.99
Jay Beneficiary Trust	6530886	13.85	6530886	13.85
Pride Mercantiles Pvt. Ltd.	5343453	11.33	5343453	11.33

**Notes forming part of Consolidated Financial Statements**
**15.4 Details of shareholding of promoters and promoters group companies/trust.**
**As at 31st March, 2025**

Promoter Name	No. of shares as at 1.4.2024	Change during the year	No. of shares as at 31.03.2025	% of Total Shares as at 31.03.2025	% change during the year
Pride Mercantiles Pvt. Ltd.	5343453	—	5343453	11.3343	—
Jay Beneficiary Trust (Through trustee Sachin Ranka)	6530886	—	6530886	13.8531	—
Vijay Beneficiary Trust (Through trustee Sachin Ranka)	16495731	—	16495731	34.9902	—
Sachin Ranka	500	—	500	0.0011	—
Shreyans Ranka	500	—	500	0.0011	—
Smriti Ranka	500	—	500	0.0011	—
Suvrat Ranka	500	—	500	0.0011	—
Kakunda Investment Pvt. Ltd.	9807	—	9807	0.0208	—
<b>Total</b>	<b>28381877</b>	<b>—</b>	<b>28381877</b>	<b>60.2028</b>	<b>—</b>

**As at 31st March, 2024**

Promoter Name	No. of shares as at 1.4.2023	Change during the year	No. of shares as at 31.03.2024	% of Total Shares as at 31.03.2024	% change during the year
Pride Mercantiles Pvt. Ltd.	5343453	—	5343453	11.3343	—
Jay Beneficiary Trust (Through trustee Sachin Ranka)	6530886	—	6530886	13.8531	—
Vijay Beneficiary Trust (Through trustee Sachin Ranka)	16495731	—	16495731	34.9902	—
Sachin Ranka	500	—	500	0.0011	—
Shreyans Ranka	500	—	500	0.0011	—
Smriti Ranka	500	—	500	0.0011	—
Suvrat Ranka	500	—	500	0.0011	—
Kakunda Investment Pvt. Ltd.	9807	—	9807	0.0208	—
<b>Total</b>	<b>28381877</b>	<b>—</b>	<b>28381877</b>	<b>60.2028</b>	<b>—</b>

**Note No. 16 : OTHER EQUITY**
**(₹ in Lacs)**

Particulars	Reserves and Surplus			Total
	Securities Premium Reserve	Capital Reserve	Retained Earnings	
<b>Balance as at 1st April, 2023</b>	2911.45	1285.87	29970.11	34167.43
Profit for the year	—	—	3604.20	3604.20
Other comprehensive income	—	—	(4.24)	(4.24)
<b>Balance as at 31st March, 2024</b>	<b>2911.45</b>	<b>1285.87</b>	<b>33570.07</b>	<b>37767.39</b>
<b>Non-controlling interest</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Balance as at 31st March, 2024</b>	<b>2911.45</b>	<b>1285.87</b>	<b>33570.07</b>	<b>37767.39</b>
<b>Balance as at 1st April, 2024</b>	<b>2911.45</b>	<b>1285.87</b>	<b>33570.07</b>	<b>37767.39</b>
Profit for the year	—	—	3858.21	3858.21
Relating to subsidiary company	—	—	—	—
Other comprehensive income	—	—	(7.64)	(7.64)
<b>Balance as at 31st March, 2025</b>	<b>2911.45</b>	<b>1285.87</b>	<b>37420.64</b>	<b>41617.96</b>
<b>Non-controlling interest</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Balance as at 31st March, 2025</b>	<b>2911.45</b>	<b>1285.87</b>	<b>37420.64</b>	<b>41617.96</b>

**16.1 The description of the nature and purpose of each reserve within equity is as follows:**

**A. Capital Reserve:** Capital Reserve was created mainly on amalgamation of Modern Terry Towel Ltd. (MTTL) with the Company. This reserve will be utilised in accordance with the provisions of the Act.

**B. Securities Premium Reserve:** Securities premium reserve was created due to premium on issue of shares. This reserve will be utilised in accordance with the provisions of the Act.

**Note No. 17 : NON CURRENT BORROWINGS**
**(₹ in Lacs)**

PARTICULARS	As at 31st March, 2025	As at 31st March, 2024
<b>Secured Term Loans</b>		
From Banks	465.21	17.21
<b>Total</b>	<b>465.21</b>	<b>17.21</b>

17.1 Term loans from banks are secured against hypothecation of the specific vehicles.

17.2 Term loans from banks (for vehicles) are repayable as per various payment schedules. Last installment due in May 2027. Rate of Interest varies from 7.4% to 9.15% p.a. (31st March, 2024- 7.4% to 9.15% p.a.)

17.3 Breakup of amount due within 12 months (current) and after 12 months (non-current) is as under:

Particulars	As at 31st March, 2025		As at 31st March, 2024	
	Non-Current	Current*	Non-Current	Current*
From Banks	465.21	136.21	17.21	7.28
<b>Sub Total</b>	<b>465.21</b>	<b>136.21</b>	<b>17.21</b>	<b>7.28</b>

\* Considered in Current Borrowings (Note no. 21).



**Notes forming part of Consolidated Financial Statements**
**Note No. 18 : NON CURRENT PROVISIONS**
**(₹ in Lacs)**

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
<b>Provision for Employee Benefits (Refer note no. 36)</b>		
For Gratuity	2070.20	2076.15
For Leave encashment	307.65	300.72
<b>Total</b>	<b>2377.85</b>	<b>2376.87</b>

**Note No. 19 : DEFERRED TAX LIABILITIES (NET)**
**(₹ in Lacs)**

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
<b>Deferred Tax Liability in relation to: (Refer note no. 35)</b>		
Property, plant and equipment and intangible assets	3328.86	3405.30
<b>Deferred Tax Asset in relation to:</b>		
Provisions	1065.17	1052.12
Receivables and advances	88.10	19.49
Financial assets	89.80	103.43
<b>Net Deferred Tax Liability</b>	<b>2085.79</b>	<b>2230.26</b>

**Note No. 20 : OTHER NON CURRENT LIABILITIES**
**(₹ in Lacs)**

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
Other non current liabilities	15.60	24.90
<b>Total</b>	<b>15.60</b>	<b>24.90</b>

**Note No. 21 : CURRENT BORROWINGS**
**(₹ in Lacs)**

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
<b>Secured</b>		
Bank borrowings for working capital	1919.50	1889.51
Current maturities of long term borrowings	136.21	7.28
<b>Total</b>	<b>2055.71</b>	<b>1896.79</b>

21.1 Bank borrowings for working capital are repayable on demand.

21.2 Bank borrowings for working capital are secured by hypothecation of stocks, book debts and first charge on fixed assets of Insulator Division and are personally guaranteed by two of the directors.

21.3 Refer note no. 17 for long term borrowings.

21.4 Refer note no. 50 for deviation in quarterly returns and statements of current assets filed by the company with banks.

**Note No. 22 : TRADE PAYABLES**
**(₹ in Lacs)**

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
<b>Trade Payables</b>		
Outstanding dues of micro enterprises and small enterprises	489.72	330.54
Outstanding dues of creditors other than micro enterprises and small enterprises	3321.43	2994.13
<b>Total</b>	<b>3811.15</b>	<b>3324.67</b>

22.1 Balances of trade payables are subject to reconciliation, confirmation and consequential adjustments, if any.

**22.2 Dues to Micro, Small and Medium Enterprises.**

The Company has certain dues to suppliers registered under Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act). The disclosures pursuant to the said MSMED Act are as follows:

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
a. The Principal amount remaining unpaid to any supplier at the end of the year	489.72	330.54
b. Interest due remaining unpaid to any supplier at the end of the year	4.06	—
c. Amount of interest paid by the Company in terms of section 16 of MSMED Act	—	—
d. Amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act, 2006.	3.86	—
e. Amount of interest accrued and remaining unpaid at the end of accounting year	0.20	—
f. The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise for the purpose of disallowance of a deductible expenditure under section 23 of MSMED Act, 2006	4.06	—

Disclosure of payable to vendors as defined under the "Micro, Small and Medium Enterprise Development Act, 2006" is based on the information available with the Company regarding the status of registration of such vendors under the said Act, as per the intimation received from them on requests made by the company and has being relied upon by the auditors.

22.3 Refer note no. 49 for ageing of trade payable.

**Notes forming part of Consolidated Financial Statements**
**Note No. 23 : OTHER CURRENT FINANCIAL LIABILITIES**
**(₹ in Lacs)**

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
Sundry deposits	75.90	78.36
Payable towards capital goods	85.93	164.93
Other payables	1651.29	1694.71
<b>Total</b>	<b>1813.12</b>	<b>1938.00</b>

23.1 Other payables include employees dues and liability for expenses etc.

**Note No. 24 : CURRENT PROVISIONS**
**(₹ in Lacs)**

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
<b>Provision for Employee Benefits (Refer note no. 36)</b>		
For Gratuity	430.83	397.83
For Leave encashment	104.80	99.37
<b>Total</b>	<b>535.63</b>	<b>497.20</b>

**Note No. 25 : OTHER CURRENT LIABILITIES**
**(₹ in Lacs)**

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
Advances received from customers	599.18	472.23
Statutory dues	123.80	119.14
<b>Total</b>	<b>722.98</b>	<b>591.37</b>

**Note No. 26 : CURRENT INCOME TAX ASSETS/LIABILITIES (Net)**
**(₹ in Lacs)**

<b>PARTICULARS</b>	<b>As at 31st March, 2025</b>	<b>As at 31st March, 2024</b>
Income tax liability (Net of advance tax paid ₹ 525 Lacs and TDS/TCS receivable ₹ 97.94 Lacs)	140.31	–
Income tax asset (Net of Income tax provision Rs. Nil)	–	1227.97
<b>Total</b>	<b>140.31</b>	<b>1227.97</b>

**Note No. 27 : REVENUE FROM OPERATIONS**
**(₹ in Lacs)**

<b>PARTICULARS</b>	<b>Year Ended 31st March, 2025</b>	<b>Year Ended 31st March, 2024</b>
Sale of products	49237.18	43509.73
Sale of services	165.59	155.14
Sale of traded goods	43.21	56.35
Other operating revenues	881.19	608.82
<b>Total</b>	<b>50327.17</b>	<b>44330.04</b>
<b>27.1 Particulars of sale of products</b>		
Insulators & metal fitting	43668.35	38896.28
EPC OHE Project	85.52	88.67
Towels & fabric	5448.87	4497.47
Yarn & waste	34.44	27.31
	<b>49237.18</b>	<b>43509.73</b>
<b>27.2 Particulars of sale of services</b>		
Job work Income	1.97	–
Path lab testing charges	163.62	155.14
	<b>165.59</b>	<b>155.14</b>
<b>27.3 Particulars of traded goods</b>		
Yarn	40.52	55.98
Advance ceramics / Sanitaryware items	2.69	0.37
	<b>43.21</b>	<b>56.35</b>
<b>27.4 Particulars of other operating revenue</b>		
Export incentives	678.61	497.44
Scrap sales	202.58	111.38
	<b>881.19</b>	<b>608.82</b>
<b>27.5 Reconciliation of sale of products</b>		
Revenue from contract with customer	49411.63	43663.70
Adjustment made to contract price on account of		
(a) Discounts / rebates / incentives	(1.37)	(2.97)
(b) Sales return	(173.08)	(151.00)
	<b>49237.18</b>	<b>43509.73</b>

**Notes forming part of Consolidated Financial Statements**
**Note No. 28 : OTHER INCOME**

(₹ in Lacs)

PARTICULARS	Year Ended 31st March, 2025	Year Ended 31st March, 2024
Foreign exchange fluctuation (net)	282.64	233.24
Liabilities and sundry balances written back (net)	91.68	210.32
Interest income	157.50	99.02
Profit on fair valuation of investment carried at FVTPL (net)	58.53	67.04
Profit on sale of investment (net realized gain)	79.84	18.12
Dividend received	42.47	1.49
Rent received	48.00	48.00
Miscellaneous income	596.95	466.07
<b>Total</b>	<b>1357.61</b>	<b>1143.30</b>

**Note No. 29 : COST OF MATERIALS CONSUMED**

(₹ in Lacs)

PARTICULARS	Year Ended 31st March, 2025	Year Ended 31st March, 2024
Raw materials at the beginning of the year	2682.04	3172.17
Add: Purchases	15719.00	12894.96
Less: Raw materials at the end of the year	2234.28	2682.04
<b>Cost of materials consumed</b>	<b>16166.76</b>	<b>13385.09</b>

**Note No. 30 : CHANGES IN INVENTORIES OF FINISHED GOODS, STOCK IN TRADE & STOCK IN PROCESS**

(₹ in Lacs)

PARTICULARS	Year Ended 31st March, 2025	Year Ended 31st March, 2024
<b>Inventories at the beginning of the year</b>		
Finished goods	3964.37	4605.36
Stock-in-trade	1.77	1.84
Stock in process	2873.65	2997.81
	<b>6839.79</b>	<b>7605.01</b>
<b>Inventories at the end of the year</b>		
Finished goods	5540.18	3964.37
Stock-in-trade	14.69	1.77
Stock in process	3485.69	2873.65
	<b>9040.56</b>	<b>6839.79</b>
<b>Total changes in inventories</b>	<b>(2200.77)</b>	<b>765.22</b>

**Note No. 31 : EMPLOYEE BENEFITS EXPENSE**

(₹ in Lacs)

PARTICULARS	Year Ended 31st March, 2025	Year Ended 31st March, 2024
Salaries, wages, gratuity, bonus and allowances	7252.16	6599.45
Contribution to provident fund and other Funds (Refer note no. 36)	622.70	580.06
Staff & labour welfare	100.25	70.04
<b>Total</b>	<b>7975.11</b>	<b>7249.55</b>

**Note No. 32 : FINANCE COSTS**

(₹ in Lacs)

PARTICULARS	Year Ended 31st March, 2025	Year Ended 31st March, 2024
Interest expenses	277.03	210.49
Other borrowing cost	152.07	130.09
<b>Total</b>	<b>429.10</b>	<b>340.58</b>

**Notes forming part of Consolidated Financial Statements**
**Note No. 33 : OTHER EXPENSES**

(₹ in Lacs)

<b>PARTICULARS</b>	<b>Year Ended 31st March, 2025</b>	<b>Year Ended 31st March, 2024</b>
<b>Manufacturing Expenses</b>		
Power consumption (net)	3386.14	3007.36
Fuel consumption	6550.03	4503.18
Stores and spares consumption	4011.55	3233.28
Packing	2457.83	2206.77
Job Charges	1346.74	1051.75
Making up Expenses	134.41	85.57
<b>Repairs and Maintenance:</b>		
Plant and Machinery	1280.39	890.78
Buildings	821.26	513.06
Others	76.13	51.08
Other expenses	528.76	504.33
	<b>20593.24</b>	<b>16047.16</b>
<b>Administrative Expenses</b>		
Rent	97.36	82.48
Insurance	67.31	83.01
Rates and taxes	97.23	52.55
Travelling and conveyance	481.92	392.50
Legal and professional expenses	699.91	623.98
Telecommunication expenses	9.42	8.89
Directors fees (Refer note no. 38)	0.93	1.68
Corporate social responsibility (CSR) activities (Refer note no. 44)	52.86	56.44
Payment to Auditors		
for Audit fee	4.75	4.75
for Limited review	2.00	2.00
for Tax audit fee	1.60	1.60
for Expenses	1.04	1.35
Less/(profit) on sale of property, plant and equipment (net)	9.81	(6.44)
Other expenses	547.93	507.66
	<b>2074.07</b>	<b>1812.45</b>
<b>Selling Expenses</b>		
Commission, rebates etc	130.17	89.95
Carriage outward (net)	1269.61	1136.60
Provision for doubtful debts	33.72	37.38
Bad debts	7.45	4.84
Sales promotion and advertisement	112.17	24.87
Insulators testing charges	285.06	137.74
Other expenses	72.04	55.48
	<b>1910.22</b>	<b>1486.86</b>
<b>Other Expenses</b>		
Lease rent on land	0.07	0.07
Brokerage and commission on shares	19.67	2.80
	<b>19.74</b>	<b>2.87</b>
<b>Total</b>	<b>24597.27</b>	<b>19349.34</b>

**Notes forming part of Consolidated Financial Statements**
**Note No. 34 : EARNINGS PER SHARE**

(₹ in Lacs)

PARTICULARS	Unit	Year Ended 31st March, 2025	Year Ended 31st March, 2024
Net profit for the year attributable to equity shareholders (Basic & diluted earnings per share)	₹ In Lacs	3858.21	3604.20
Weighted average number of equity shares outstanding	Nos.	47,143,900	47,143,900
Nominal value per share	₹	10	10
Earnings Per Share:			
– Basic	₹	8.18	7.65
– Diluted	₹	8.18	7.65

**Note No. 35 : INCOME TAX**
**i) Tax expense recognised in Consolidated Statement of Profit and Loss**

(₹ in Lacs)

PARTICULARS	31st March, 2025	31st March, 2024
<b>(a) Statement of Profit and Loss</b>		
Current tax for the year	763.25	–
Deferred tax for the year	(140.36)	(138.58)
<b>Income tax expense recognised in Statement of Profit and Loss</b>	<b>622.89</b>	<b>(138.58)</b>
<b>(b) Other Comprehensive Income</b>		
Income tax on actuarial gain/loss on defined benefit plan	4.11	(2.28)
<b>Income tax charged to Other comprehensive income</b>	<b>4.11</b>	<b>(2.28)</b>

**ii) Reconciliation of effective tax rate**

(₹ in Lacs)

PARTICULARS	31st March, 2025	31st March, 2024
<b>Profit before tax</b>	<b>4481.10</b>	<b>3465.62</b>
Enacted tax rate in India	34.944%	34.944%
Current tax expenses on profit before tax at the enacted income tax rate in India	1565.88	1211.03
<b>Tax effect of</b>		
Expenses disallowed under Income Tax Act, 1961	31.77	21.15
Unused tax losses and tax offsets not recognised as deferred tax assets in subsidiary (net)	13.47	–
Difference on tax rates	13.96	–
Capital (gain)/loss (differential tax rate)	(6.82)	(7.81)
Income set off from brought forward losses pursuant to proposed amalgamation	(1039.62)	(1441.71)
Others	44.25	78.76
<b>Total tax expenses in the consolidated statement of profit and loss account</b>	<b>622.89</b>	<b>(138.58)</b>
<b>Effective Tax Rate</b>	<b>13.90</b>	<b>(4.00)</b>

**iii) The movement in deferred tax assets and liabilities**
**During the year ended 31st March, 2025**

(₹ in Lacs)

PARTICULARS	As at 1st April, 2024	Recognised in Profit and Loss	Recognised in OCI	As at 31st March, 2025
Property, plant and equipment and intangible assets	3405.30	(76.44)	–	3328.86
Provisions	(1052.12)	(8.94)	(4.11)	(1065.17)
Receivables and advances	(19.49)	(68.61)	–	(88.10)
Financial assets	(103.43)	13.63	–	(89.80)
<b>Net Deferred Tax Liability</b>	<b>2230.26</b>	<b>(140.36)</b>	<b>(4.11)</b>	<b>2085.79</b>

**During the year ended 31st March, 2024**

(₹ in Lacs)

PARTICULARS	As at 1st April, 2023	Recognised in Profit and Loss	Recognised in OCI	As at 31st March, 2024
Property, plant & equipment and tangible assets	3581.35	(176.05)	–	3405.30
Provisions	(1027.92)	(21.92)	(2.28)	(1052.12)
Receivables and advances	(63.26)	43.77	–	(19.49)
Financial assets	(119.05)	15.62	–	(103.43)
<b>Net Deferred Tax Liability</b>	<b>2371.12</b>	<b>(138.58)</b>	<b>(2.28)</b>	<b>2230.26</b>

**Notes forming part of Consolidated Financial Statements**

- iv) (a) Provision for taxation including interest to the extent of estimated at ₹ 1915.17 lacs for the year ended 31st March, 2025 (31st March, 2024- ₹ 2209.77 lacs; upto the year ₹ 11844.19 lacs) has not been made in accounts of the holding company in view of the proposed amalgamation under the provisions of Companies Act, 2013.
- (b) Holding Company has claimed the losses pertaining to Modern Denim Limited in its income tax return from AY 2017-18, with which the holding company has proposed amalgamation. Income Tax Department has completed assessment for Assessment Year 2017-18 and 2018-19 and has disallowed such losses claimed pursuant to proposed amalgamation pending approval from concerned authorities. However, the Holding Company has filed appeal against the said order before CIT (Appeals). CIT(A) in his order has held that effect of the scheme of amalgamation will be allowed by the AO as and when the scheme is approved by the competent authority.

**Note No. 36 : EMPLOYEE BENEFIT DISCLOSURE AS PER INDAS-19**  
 (As per actuarial valuation as on 31st March-2025 and 31st March-2024)

**i) Defined contribution plan**

During the year company has recognised the following amounts in the statement of profit and loss account. (₹ in Lacs)		
PARTICULARS	2024-25	2023-24
<b>Benefits (Contributed to)</b>		
Provident Fund	494.36	470.72
Employee State Insurance	54.14	48.56
National Pension Scheme	62.25	49.86
Group Insurance Scheme/DLI Contribution	10.97	10.92
<b>Total</b>	<b>621.72</b>	<b>580.06</b>

**ii) Defined benefits plan**
**Gratuity**

The Company provides gratuity for employees as per the Payment of Gratuity Act, 1972. Employees who are in continuous service for a period of 5 years are eligible for gratuity. The amount of gratuity payable on retirement/termination is the employees last drawn basic salary per month computed proportionately for 15 days salary multiplied for the number of years of service.

Reconciliation of opening and closing balances of the present value of the defined benefit obligation : (₹ in Lacs)		
PARTICULARS	31st March, 2025	31st March, 2024
Present Value of obligation as at the beginning of the year	2473.98	2388.47
Current service cost	181.74	155.23
Interest cost	153.44	176.23
Past service cost	—	—
Actuarial (gain)/loss	11.75	6.52
Benefit paid	(319.88)	(252.47)
<b>Present value of obligation as at the end of the year</b>	<b>2501.03</b>	<b>2473.98</b>

Amount recognized in the Consolidated Balance Sheet: (₹ in Lacs)		
PARTICULARS	31st March, 2025	31st March, 2024
Present value of defined benefit obligation	2501.03	2473.98
Fair value of plan assets	—	—
<b>Net liability</b>	<b>2501.03</b>	<b>2473.98</b>
<b>Amounts shown in the consolidated balance sheet</b>		
Current liabilities	430.83	397.83
Non-current liabilities	2070.20	2076.15
<b>Net liability</b>	<b>2501.03</b>	<b>2473.98</b>

Amount recognized in Consolidated Profit and Loss: (₹ in Lacs)		
PARTICULARS	31st March, 2025	31st March, 2024
Current service cost	181.74	155.23
Past service cost	—	—
Interest cost	153.44	176.23
<b>Total amount recognized in Consolidated Profit and Loss:</b>	<b>335.18</b>	<b>331.46</b>

**Notes forming part of Consolidated Financial Statements**

**Amount recognized in other comprehensive income:** (₹ in Lacs)

PARTICULARS	31st March, 2025	31st March, 2024
Actuarial (gain)/loss on obligation	11.75	6.52
Return on plan assets less interest on plan assets	—	—
<b>Total Actuarial (Gain)/Loss recognised in other comprehensive income</b>	<b>11.75</b>	<b>6.52</b>

**Actuarial (Gain)/Loss on obligation consists:** (₹ in Lacs)

PARTICULARS	31st March, 2025	31st March, 2024
Actuarial (gain)/loss arising from change in demographic assumption	—	—
Actuarial (gain)/loss arising from change in financial assumption	(95.77)	28.51
Actuarial (gain)/loss arising from change in experience adjustment on plan liabilities	107.52	(21.99)
<b>Total Actuarial (Gain)/Loss on obligation</b>	<b>11.75</b>	<b>6.52</b>

**Information for funded plans with a defined benefit obligation less than plan assets:** (₹ in Lacs)

PARTICULARS	31st March, 2025	31st March, 2024
Defined benefit obligation	2501.03	2473.98
Fair value of plan assets	—	—
<b>Net Liability/(Assets)</b>	<b>2501.03</b>	<b>2473.98</b>

**Reconciliation of the present value of defined benefit obligation and the fair value of the plan assets:** (₹ in Lacs)

PARTICULARS	31st March, 2025	31st March, 2024
<b>Present value of obligation at year end</b>	<b>2501.03</b>	<b>2473.98</b>
Fair value of plan assets at year end	—	—
Funded status excess of actual over estimated.	(2501.03)	(2473.98)
<b>Assets/(Liabilities) recognized in the Balance Sheet</b>	<b>(2501.03)</b>	<b>(2473.98)</b>

**iii) Defined benefit obligation**
**a) Actuarial assumption**

The following were the principal actuarial assumptions at the reporting date.

PARTICULARS	31st March, 2025	31st March, 2024
<b>Discount rate*</b>	<b>6.79%</b>	<b>7.21%</b>
<b>Expected return on plan assets</b>		
Gratuity	NA	NA
Leave encashment	NA	NA
<b>Salary escalation rate**</b>	<b>5.00% &amp; 4.50%</b>	<b>6.00% &amp; 4.50%</b>
<b>Mortality rate inclusive of provision for disability</b>	<b>100% of IALM (2012-14)</b>	

\* The discount rate assumed is determined by reference to market yield at the balance sheet date on government bonds.

\*\* The estimates of future salary increase considered in actuarial valuation, taking account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

**b) Sensitivity analysis**

Reasonable possible change at the reporting date to one of the relevant actuarial assumption, holding other assumption constant, would have affected the defined benefit obligation by the amount shown below.

PARTICULARS	31st March, 2025		31st March, 2024	
	Increase	Decrease	Increase	Decrease
<b>Discount rate (0.5% movement)</b>	(81.74)	87.23	(83.04)	88.87
<b>Salary escalation rate (0.5% movement)</b>	87.43	(82.51)	88.36	(83.30)

**c) Expected Maturity analysis of the defined benefits plan in future years** (₹ in Lacs)

Particulars	First Year	Second Years	Third to Fifth years	More than 5 Years
Gratuity	430.83	261.57	500.70	1307.93

**d) Risk exposure**

Valuations are based on certain assumptions, which are dynamic in nature and vary over time. As such company is exposed to various risks as follow -

- Salary Increase- Actual salary increase will increase the plan's liability. Increase in salary increase rate assumption in future valuations which also increase the liability.

**Notes forming part of Consolidated Financial Statements**

- Investment Risk – If Plan is funded then assets liabilities mismatch & actual investment return on assets lower than the discount rate assumed at the last valuation date can affect the liability.
- Discount Rate : Reduction in discount rate in subsequent valuations can increase the plan's liability.
- Mortality & disability – Actual deaths & disability cases proving lower or higher than assumed in the valuation can affect the liabilities.
- Withdrawals – Actual withdrawals proving higher or lower than assumed withdrawals and change of withdrawal rates at subsequent valuations can affect liability.

**iv) Long term employee benefit**
**Leave encashment**

The group has a policy to pay leave encashment. Every employee is entitled to claim leave encashment after his/her retirement/termination which is calculated based upon no. of leaves earned. The company has a total provision for leave encashment as on 31st March, 2025 ₹ 412.45 Lacs and as on 31st March, 2024 ₹ 400.09 Lacs. Total expenses provided during the year 2024-25 is ₹ 122.98 Lacs and for the year 2023-24 ₹ 103.05 Lacs. This includes Current Service Cost of ₹ 56.07 Lacs for the year 2024-25 and ₹ 53.49 Lacs for the year 2023-24 based on actuarial valuation.

**Note No. 37 : OPERATIVE SEGMENT INFORMATION AS PER INDAS-108**
**A. Primary segment reporting (by business segment)**

The two identified segments are:

- (i) Insulators
- (ii) Terry Towels
- (iii) Others

	31st March, 2025				31st March, 2024			
	Insulators	Terry Towels	Others	Total	Insulators	Terry Towels	Others	Total
<b>1. Segment Revenue</b>								
Revenue from operations	44635.65	5687.11	4.41	50327.17	39704.00	4625.14	0.90	44330.04
<b>2. Segment results</b>								
Profit before financial expenses	4899.75	61.93	(51.48)	4910.20	3792.79	49.21	(35.80)	3806.20
Less: financial expenses	410.51	4.06	14.53	429.10	340.58	–	–	340.58
Profit before tax	4489.24	57.87	(66.01)	4481.10	3452.21	49.21	(35.80)	3465.62
<b>3. Capital employed</b>								
Segment assets	47902.90	10495.75	1957.05	60355.70	45721.29	8965.03	692.73	55379.05
Segment liabilities	12207.43	1118.44	697.48	14023.35	12067.53	667.63	162.11	12897.27
Capital employed	35695.47	9377.31	1259.57	46332.35	33653.76	8297.40	530.62	42481.78

**B. Secondary segment reporting (by geographical segment)**

The analysis of geographical segment is based on geographical location of the customers, which is domestic and export.

Revenue by geographical market (₹ in Lacs)

	31st March, 2025				31st March, 2024			
	Insulators	Terry Towels	Others	Total	Insulators	Terry Towels	Others	Total
In India	22030.41	4428.04	4.41	26462.86	20473.75	4505.07	0.90	24979.72
Other than India	22605.24	1259.07	–	23864.31	19230.25	120.07	–	19350.32
	44635.65	5687.11	4.41	50327.17	39704.00	4625.14	0.90	44330.04

Carrying amount of segment assets (Trade receivables)

	31st March, 2025				31st March, 2024			
	Insulators	Terry Towels	Others	Total	Insulators	Terry Towels	Others	Total
In India	5285.23	683.33	2.93	5971.49	5971.13	779.16	0.83	6751.12
Other than India	5522.24	706.83	–	6229.07	4477.91	65.03	–	4542.94
	10807.47	1390.16	2.93	12200.56	10449.04	844.19	0.83	11294.06

**Note No. 38 : RELATED PARTY DISCLOSURES AS PER IND AS 24**
**i) Name of related parties and description of relationship**

- a) **Company which exercises significant influence**  
Modern Denim Limited
- b) **Subsidiary Company**  
Modern Composites Pvt. Ltd. - Wholly owned subsidiary
- c) **Joint Venture Firm**  
Shriji Designs MIL JV  
SEC- MIL JV  
Modern Insulators JV Akhandalamani Electricals & Construction
- d) **Key Management Personnel**
  - Shri Sachin Ranka – Chairman & Managing Director
  - Shri Shreyans Ranka – Whole Time Director
  - Shri P.K. Gokhroo – Executive Director from 01.08.2024 to 22.02.2025
  - Shri Vikas Sharma – Executive Director Upto 31.07.2024
  - Shri P. Sridharan – Executive Director from 22.03.2025
  - Shri Animesh Banerjee – Executive Director from 22.03.2025



**Notes forming part of Consolidated Financial Statements**
**e) Relatives of the Key Management Personnel & their enterprises where transactions have taken place**

Shubham Corporate Advisory Services Pvt. Ltd.

H.S. Ranka Foundation

Progressive Ladies Welfare Society

Smt. Smriti Ranka

Smt. Aditi Ranka

**f) Independent Director/Non Executive Director**

Shri Rahul Singhvi – Independent Director

Shri S. K. Sharma – Independent Director

Smt. Meenu Sacheti – Independent Director

Shri C.V. Kalpathy – Independent Director

**ii) The following transactions were carried out with the related parties during the year :**

(₹ in Lacs)

Description of the nature of the transactions	Name	Volume of transactions		Balance Outstanding	
		Year ended 31st March, 2025	Year ended 31st March, 2024	As at 31st March, 2025	As at 31st March, 2024
<b>a) Company which exercises significant influence</b>					
Purchase of goods	Modern Denim Ltd.	47.20	80.29	–	–
Loans & advances given (net)	Modern Denim Ltd.	610.00	435.00	6984.00	6374.00
Sale of goods	Modern Denim Ltd.	49.58	43.87	–	–
Job charges received	Modern Denim Ltd.	2.07	–	–	–
Reimbursement of power expenses	Modern Denim Ltd.	180.05	243.67	–	–
Rent Income	Modern Denim Ltd.	35.40	35.40	–	–
Reimbursement of expenses (others)	Modern Denim Ltd.	0.36	(3.66)	–	–
<b>b) Subsidiary Company</b>					
Loan and advances given (net)	Modern Metalcast Pvt. Ltd	–	1471.97	–	1935.80
Reimbursement of power expenses	Modern Metalcast Pvt. Ltd	–	56.91	–	–
Rent Income	Modern Metalcast Pvt. Ltd	–	17.70	–	–
Sale of goods	Modern Metalcast Pvt. Ltd	–	85.47	–	85.47
Reimbursement of expenses	Modern Metalcast Pvt. Ltd	–	0.17	–	–
Subscription towards equity shares	Modern Composites Pvt. Ltd.	–	500.00	–	–
Loan and advances given	Modern Composites Pvt. Ltd.	843.50	31.00	843..50	–
Reimbursement of power expenses	Modern Composites Pvt. Ltd.	6.68	0.02	–	–
Rent Income	Modern Composites Pvt. Ltd.	14.16	7.00	–	–
Sale of goods	Modern Composites Pvt. Ltd.	3.19	0.22	–	–
Reimbursement of exp. (other)/Statutory payments	Modern Composites Pvt. Ltd.	58.40	0.96	–	–
<b>c) Joint Venture</b>					
Purchase of goods, services & reimbursement	Shriji Designs MIL JV	66.67	–	–	–
Loans and advances given (net)	Shriji Designs MIL JV	(44.65)	(100.28)	156.88	201.52
Interest income	Shriji Designs MIL JV	24.04	40.73	21.63	36.66
Reimbursement of exp. (other)/Statutory payments	Shriji Designs MIL JV	4.24	3.96	–	–
Loan and advances given (net)	Modern Insulators JV Akhandal- amani Electricals & Construction	0.05	–	0.05	–
<b>d) Key Managerial Personnel</b>					
Remuneration*	Shri Sachin Ranka	149.15	117.65	–	–
	Shri P.K.Gokhroo	50.95	18.82	–	–
	Shri Vikas Sharma	34.56	65.17	–	–
	Shri Shreyans Ranka	53.27	40.42	–	–
	Shri P. Sridharan	1.05	–	–	–
	Shri Animesh Banerjee	1.94	–	–	–
<b>e) Relatives of the key managerial personnel &amp; their enterprises</b>					
Rent paid	Shubham Corporate Advisory Services Pvt. Ltd.	18.00	18.00	–	–
	Smt. Smriti Ranka	14.40	14.40	–	–
Remuneration*	Smt. Aditi Ranka	18.09	17.89	–	–
Contribution towards CSR activities	H.S. Ranka Foundation	35.00	48.50	–	–
	Progressive Ladies Welfare Society	1.60	–	–	–
<b>f) Independent Directors/Non Executive Directors</b>					
Sitting fees paid to independent directors	Shri Rahul Singhvi	0.61	0.87	–	–
	Shri R. Raniwala	–	0.54	–	–
	Smt. Meenu Sacheti	0.12	0.27	–	–
	Shri G.V. Kalpathy	0.20	–	–	–

## Notes forming part of Consolidated Financial Statements

### Terms and conditions:

Related party relationships are as identified by the management and relied upon by the auditor.

All the transactions with related parties were made on normal commercial terms and conditions and at market rates. The above transactions are as per the approval of audit committee.

Decision relating to remuneration to key management personnel were taken based on the recommendation of Nomination and Remuneration committee.

\*Expenses towards gratuity and leave encashment are determined actuarially on overall company basis at the end of each year and accordingly have not been considered in remuneration.

Figures of Modern Metalcast considered up to 31.01.2024 as significant influence of Modern Insulators Limited over management of Metalcast Pvt. Ltd. ceased to exist w.e.f. 01.02.2024.

### Note No. 39 : Contingent Liabilities

#### Contingent liabilities to the extent not provided for in respect of

	(₹ in Lacs)	
PARTICULARS	31st March, 2025	31st March, 2024
Guarantees given by bankers on behalf of the company	1649.98	1244.86
Outstanding letters of credit	981.60	52.80
Disputed liabilities, not acknowledged as debts	528.56	548.55
Disputed Income Tax demand (Deposited under protest ₹ Nil Lacs, 31st March, 2024- ₹ 7.50 Lacs)	—	7.50
Disputed Land Tax demand (Deposited under protest ₹ 15.70 Lacs, 31st March, 2024- ₹ 15.70 Lacs)	15.70	15.70
Disputed GST demand (Deposited under protest ₹ 8.28 Lacs, 31st March, 2024- ₹ 14.05 Lacs)	149.02	141.06
Doubtful advances to creditors	14.79	14.79
Disputed Stamp duty demand	195.48	195.48
Corporate guarantee given to Punjab National Bank for loan to Modern Metalcast Pvt. Ltd.	1235.00	1235.00
Corporate guarantee given to Punjab National Bank for loan to Modern Composites Pvt. Ltd.	1565.00	—

The Group, in respect of contingent liability, has assessed that it is not probable that outflow of economic resources will be required and hence not provided by the Group.

### Note No. 40 : Capital Commitments

Estimated amount of contracts remaining to be executed on capital account and not provided for ₹ 926.74 Lacs (net of advances ₹ 336.48 Lacs) for 2023-24 ₹ 1576.15 Lacs (net of advance ₹ 1102.33 Lacs).

### Note No. 41 : Capital Management

For the purpose of Group's Capital Management, capital includes issued equity share capital and other equity reserves attributable to equity holders. The primary objective of Group's Capital Management is to maximize shareholder's wealth. The group manages its capital structure and makes adjustments in the light of changes in economic environment and the requirements of financial covenants.

The Group manages its capital so as to safeguard its ability to continue as a going concern and to optimise returns to shareholder. The capital structure of the Group is based on management's judgement of its strategic and day-to-day needs with a focus on total equity so as to maintain investors, creditors and market confidence. The management and the Board of Directors monitors the return on capital. The Group may take appropriate steps in order to maintain, or if necessary adjust, its capital structure.

### Note No. 42 : Financial Risk Management

The Group's Financial Risk Management is an integral part of how to plan and execute its business strategies. The Group's financial risk management is set by the Managing Board. The Group's principal financial liabilities comprise loans and borrowings, trade payables and other payables. The main purpose of these financial liabilities is to finance the group's operations. The group's principal financial assets include trade & other receivables, investments, cash and short term deposits.

#### i) Credit risk

Credit risk arises from the possibility that counter party may not be able to settle their obligations as agreed. To manage this, the Group periodically assesses the financial reliability of customers and other counter parties, taking into account financial conditions, current economic trends and analysis of historical bad debts and ageing of financial assets. Individual risk limits are set and periodically reviewed based on such information.

Financial assets are written off when there is no reasonable expectations of recovery, such as a debtor failing to engage in a repayment plan with the Company. Where loans or receivables have been written off, the group continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognized as income in the statement of profit and loss.

The Group measures the expected credit loss of trade receivables based on historical trend and the business environment in which the entity operates. Loss rates are based on actual credit loss experience and past trends. The Group provides loss allowance on trade receivables using life time expected credit loss and as per simplified approach.

#### The Ageing of trade receivables is as below:

	(₹ in Lacs)	
PARTICULARS	31st March, 2025	31st March, 2024
Not due	10024.65	9198.03
0-6 months	1753.56	1791.31
6 months to 12 months	124.28	117.92
1 year to 3 year	279.16	136.46
beyond 3 years	271.04	268.75
	12452.69	11512.47
Less: Allowance for bad and doubtful debts	252.13	218.41
<b>Total</b>	<b>12200.56</b>	<b>11294.06</b>

Financial assets are considered to be good quality and there is no significant increase in credit risk.

**Notes forming part of Consolidated Financial Statements**
**Movement in allowance for doubtful debts**

(₹ in Lacs)

PARTICULARS	31st March, 2025	31st March, 2024
Opening Balance	218.41	181.04
Allowances made	49.98	37.37
Allowances for bad and doubtful debts written back	(16.26)	—
Closing Balance	252.13	218.41

**ii) Liquidity Risk**

Liquidity risk is defined as the risk that the Group will not be able to settle or meet its obligations on time or at a reasonable price. The Group's treasury department is responsible for liquidity, funding as well as settlement management. In addition, processes and policies related to such risks are overseen by senior management. Management monitors the Group's net liquidity position through rolling forecasts on the basis of expected cash flows.

**Maturity pattern of borrowings & other financial liabilities**

As at 31st March, 2025

(₹ in Lacs)

Particulars	12 months or less	1-2 years	2-5 years	More than 5 years	Total
Borrowing	2517.46	3.11	0.35	—	2520.92
Trade payable	3811.15	—	—	—	3811.15
Other financial liabilities	1813.12	—	—	—	1813.12
<b>Total</b>	<b>8141.73</b>	<b>3.11</b>	<b>0.35</b>	<b>—</b>	<b>8145.19</b>

As at 31st March, 2024

(₹ in Lacs)

Particulars	12 months or less	1-2 years	2-5 years	More than 5 years	Total
Borrowing	1896.79	8.77	8.31	0.13	1914.00
Trade payable	3324.67	—	—	—	3324.67
Other financial liabilities	1938.00	—	—	—	1938.00
<b>Total</b>	<b>7159.46</b>	<b>8.77</b>	<b>8.31</b>	<b>0.13</b>	<b>7176.67</b>

**iii) Market Risk**

Market risk is the risk of loss of future earnings, fair values or future cash flows that may result from a change in the price of a financial instrument. The value of a financial instrument may change as a result of changes in the interest rates, foreign currency exchange rates, equity prices and other market changes that affect market risk sensitive instruments. Market risk is attributable to all market risk sensitive financial instruments including investments and deposits, foreign currency receivables, payables and loans and borrowings.

**a) Foreign currency risk**

The group operates internationally and portion of the business is transacted in several currencies and consequently the group is exposed to foreign exchange risk through its sales in overseas and purchase from overseas suppliers in various foreign currencies.

The group evaluate exchange rate exposure arising from foreign currency transaction and the group follow established risk management policies, including the use of derivative like foreign exchange forward contracts to hedge exposure to foreign risk.

**Foreign currency derivatives and exposures not hedged**
**A. Foreign currency derivatives outstanding**

(in Lacs)

Name of Instrument	As at 31st March, 2025		As at 31st March, 2024	
	INR	Foreign Currency (EURO)	INR	Foreign Currency (EURO)
Forward Contract	—	—	—	—

**B. Foreign currency exposure not hedged**

As at 31st March, 2025

(Foreign currency in Lacs)

	USD	EURO	GBP
Trade receivable	69.93	2.55	0.20
Trade payable	3.18	0.91	—

As at 31st March, 2024

	USD	EURO	GBP
Trade receivable	48.42	5.80	0.03
Trade payable	2.05	0.79	—

**Foreign currency sensitivity**

1% increase or decrease in foreign exchanges rates will have the following impact on profit before tax

(₹ in Lacs)

Particulars	2024-25		2023-24	
	1% increase	1% decrease	1% increase	1% decrease
USD	56.87	(56.87)	38.56	(38.56)
EURO	(4.45)	(4.45)	4.48	(4.48)
GBP	0.23	(0.23)	0.04	(0.04)

**Notes forming part of Consolidated Financial Statements**
**b) Interest rate risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rate. In order to optimize the Group's position with regards to interest income and interest expenses and to manage the interest rate risk, treasury performs a comprehensive corporate interest rate risk management by balancing the proportion of fixed rate and floating rate financial instruments in its total portfolio.

**Exposure to interest rate risk**

PARTICULARS	31st March, 2025	31st March, 2024
Borrowings bearing floating rate of interest	2508.81	1889.51

**Interest rate sensitivity**

PARTICULARS	2024-25	2023-24
100 bps increase which decrease the profit before tax by	(25.09)	(18.90)
100 bps decrease which increase the profit before tax by	25.09	18.90

Interest rate sensitivity has been calculated assuming the borrowings outstanding at the reporting date have been outstanding for the entire reporting period.

**Note No 43. Fair value measurement**
**i) Financial Instruments by category**
**As at 31st March, 2025**
**(₹ in Lacs)**

Particulars	FVTPL	FVTOCI	Amortized Cost
<b>Financial Assets :</b>			
Investments			
– Equity Share	4616.30	–	–
– Preference Share	–	–	–
– National saving certificate	–	–	0.01
Trade receivables	–	–	12200.56
Cash and cash equivalents	–	–	494.23
Bank balances other than cash and cash equivalents	–	–	235.22
Other non current financial assets	–	–	1350.45
Loans	–	–	6984.00
Other financial assets	–	–	299.15
<b>Total financial assets</b>	<b>4616.30</b>	<b>–</b>	<b>21563.62</b>
<b>Financial Liability:</b>			
Borrowings	–	–	2520.92
Trade payables	–	–	3811.15
Other financial liabilities	–	–	1813.12
<b>Total financial liabilities</b>	<b>–</b>	<b>–</b>	<b>8145.19</b>

**As at 31st March, 2024**
**(₹ in Lacs)**

Particulars	FVTPL	FVTOCI	Amortized Cost
<b>Financial Assets :</b>			
Investments			
– Equity Share	1881.00	–	–
– Preference Share	–	–	–
– National saving certificate	–	–	0.01
Trade receivables	–	–	11294.06
Cash and cash equivalents	–	–	463.53
Bank balances other than cash and cash equivalents	–	–	376.41
Other non current financial assets	–	–	985.77
Loans	–	–	6418.12
Other financial assets	–	–	454.51
<b>Total financial assets</b>	<b>1881.00</b>	<b>–</b>	<b>19992.41</b>
<b>Financial Liability:</b>			
Borrowings	–	–	1914.00
Trade payables	–	–	3324.67
Other financial liabilities	–	–	1938.00
<b>Total financial liabilities</b>	<b>–</b>	<b>–</b>	<b>7176.67</b>

## Notes forming part of Consolidated Financial Statements

### ii) Fair value hierarchy

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows:

Level 1- Quoted (unadjusted) market prices in active markets for identical assets or liabilities.

Level 2- Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

Level 3- Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

### Valuation process to determine fair value

Specific valuation technique is used to determine the fair value of the financial instruments which include:

-Investment in unquoted equity shares- Lowest level input that is significant to the fair value measurement is unobservable.

### Financial instrument measured at fair value

As at 31st March 2025

(₹ in Lacs)

Particulars	Level 1	Level 2	Level 3	Total
<b>Financial Assets</b>				
Equity Instruments	4616.30	–	–	4616.30
<b>Total</b>	<b>4616.30</b>	<b>–</b>	<b>–</b>	<b>4616.30</b>

As at 31st March 2024

(₹ in Lacs)

Particulars	Level 1	Level 2	Level 3	Total
<b>Financial Assets</b>				
Equity Instruments	1881.00	–	–	1881.00
<b>Total</b>	<b>1881.00</b>	<b>–</b>	<b>–</b>	<b>1881.00</b>

### Fair Value of Financial instrument measured at Amortised Cost

The carrying amount of short term borrowings, trade payables, trade receivables, cash & cash equivalents and other financial assets and liabilities are considered to be the same as their Fair values, due to their short term nature.

### Note No 44. Corporate Social Responsibility (CSR) expenditure

(i) As per section 135 of Companies Act, 2013 gross amount required to be spent by the Company during the year 2024-25 - ₹ 52.84 Lacs (net off excess spent ₹ 1.60 lacs in previous years) (Year 2023-24- ₹ 56.44 Lacs)

(ii) Amount spent on on-going projects by the company as at 31st March, 2025- ₹ Nil Lacs (31st March-2024- ₹ Nil Lacs)

(iii) Amount spent on other on-going projects

(₹ in Lacs)

CSR Activities	As at 31st March, 2025			As at 31st March, 2024		
	In Cash	Yet to be paid in cash	Total	In Cash	Yet to be paid in cash	Total
i) Construction/Acquisition of any assets	–	–	–	–	–	–
ii) Purposes other than (i) above	52.86	–	52.86	56.44	–	56.44

For the year 2024-25 company does not propose to carry forward any amount spent beyond the statutory requirement.

Nature of CSR activities include promoting education, environmental sustainability and health care.

### Note No. 45 : Interest in other entities

(i) The Consolidated Financial Statements present the Consolidated Accounts of Modern Insulators Limited with its following subsidiary and joint ventures:

#### A. Subsidiary

Name	Country	Activities	Proportion of ownership of interest	
			As on 31st March, 2025	As on 31st March, 2024
Modern Composites Pvt. Ltd.	Indian	Insulators manufacturing	100%	100%

#### B. Joint Ventures

The company had entered into Joint Venture Agreement with Shriji Designs by incorporating new JV firm M/s Shriji Designs -MIL (JV) to participate in railways EPC tenders. The JV had been awarded tender for design, supply, erection, testing and commissioning of 25 KV OHE between sanwad-nimarkhedi NTPC siding of western railway. As per the joint venture working agreement entered with Shriji Designs, execution is entirely in the scope of MIL and company has to pay 2% fees to JV partner. Accordingly 100% profit/loss of JV is part of the company.

The company had entered into Joint Venture Agreement with Sikka Engineering Company by incorporating new JV firm M/s SEC-MIL (JV) to participate in railways EPC tenders. As per the joint venture working agreement entered with Sikka Engineering execution of contract, if any awarded to JV firm will be entirely in the scope of MIL and company will pay 2.25% commission of contract value to JV partner.

The company had also entered into Joint Venture Agreement with Akhandalamani Electricals & Construction by incorporating JV firm M/s Modern Insulators JV Akhandalamani Electrical & Construction to participate in discom tenders. As per the joint venture working agreement entered with Akhandalamani Electricals & Construction execution of contract, if any awarded to JV firm will be entirely in the scope of MIL and company will pay 1.50% commission of contract value to JV partner.

**Notes forming part of Consolidated Financial Statements**
**(ii) Summarised performance of Subsidiary and Joint Ventures**

(₹ in Lacs)

	Subsidiary		Joint Ventures					
	Modern Composites Pvt. Ltd.		MIL Akhandalamani(JV)		Shriji Designs MIL JV		SEC MIL JV	
	2024-25	2023-24	2024-25	2023-24	2024-25	2023-24	2024-25	2023-24
Revenue from operations	4.41	0.90	—	—	56.50	—	—	—
Profit/(Loss) before tax	(78.50)	0.23	(0.02)	—	31.92	(36.09)	—	—
Tax Expense	15.27	2.13	—	—	—	—	—	—
Profit/(Loss) after tax	(93.77)	(1.90)	(0.02)	—	31.92	(36.09)	—	—
Other Comprehensive Income	—	—	—	—	—	—	—	—
Total Comprehensive Income	(93.77)	(1.90)	(0.02)	—	31.92	(36.09)	—	—
Depreciation and amortisation	21.76	0.05	—	—	0.09	0.11	—	—
Interest income	9.65	—	—	—	0.03	7.87	—	—
Interest expense	14.53	—	—	—	24.04	40.73	—	—

**(iii) Reconciliation of net assets considered for consolidated financial statements to net assets as per financial statement of Subsidiary and Joint Ventures**

	Subsidiary		Joint Ventures					
	Modern Composites Pvt. Ltd.		MIL Akhandalamani(JV)		Shriji Designs MIL JV		SEC MIL JV	
	2024-25	2023-24	2024-25	2023-24	2024-25	2023-24	2024-25	2023-24
Net assets as per entity's financial statement	404.33	498.10	(0.02)	—	(166.80)	(198.72)	—	—
Add/(less): Consolidation adjustment								
– Loan/Investment/other eliminating item	834.91	(6.94)	0.05	—	178.51	238.18	—	—
Net assets as per entity's consolidated financial statement	1239.24	491.16	0.03	—	11.71	39.46	—	—

**(iv) Reconciliation of profit and loss/other comprehensive income (OCI) considered for consolidated financial statements to profit and loss/ OCI as per financial statements of Subsidiary and Joint Ventures**

	Subsidiary		Joint Ventures					
	Modern Composites Pvt. Ltd.		MIL Akhandalamani(JV)		Shriji Designs MIL JV		SEC MIL JV	
	2024-25	2023-24	2024-25	2023-24	2024-25	2023-24	2024-25	2023-24
Profit/(Loss) as per entity's financial statement	(78.50)	0.23	(0.02)	—	31.92	(36.09)	—	—
Add/(less): Consolidation adjustment	13.05	0.25	—	—	(32.46)	40.73	—	—
Profit/(Loss) as per entity's consolidated financial statement	(65.45)	0.48	(0.02)	—	(0.54)	4.64	—	—

**Note No. 46 : Disclosure mandated by Schedule III of Companies Act 2013, by way of additional information, refer below:**
**As at 31 st March 2025**

(₹ in Lacs)

Name of the entity	Net Assets i.e. total assets minus total liabilities		Share in profit/(loss) after tax		Share in other comprehensive income		Share in total comprehensive income	
	As a % of consolidated net assets	Amount	As a % of consolidated profit	Amount	As a % of other comprehensive income	Amount	As a % of other comprehensive income	Amount
<b>Parent:</b>								
– Modern Insulators Limited	99.49	46603.43	101.60	3921.73	100.00	(7.64)	101.61	3914.09
<b>Subsidiary:</b>								
– Modern Composites Pvt. Ltd.	0.86	404.33	(2.43)	(93.77)	—	—	(2.43)	(93.77)
<b>Joint Venture</b>								
– MIL Akhandalamani JV	—	(0.02)	—	(0.02)	—	—	—	(0.02)
– Shriji Designs MIL JV	(0.36)	(166.80)	0.83	31.92	—	—	0.83	31.92
– SEC MIL JV	—	—	—	—	—	—	—	—
<b>Sub total</b>	<b>100.00</b>	<b>46840.94</b>	<b>100.00</b>	<b>3859.86</b>	<b>100.00</b>	<b>(7.64)</b>	<b>100.00</b>	<b>3852.22</b>
Inter company elimination	—	(508.59)	—	(1.65)	—	—	—	(1.65)
<b>Total</b>	<b>100.00</b>	<b>46332.35</b>	<b>100.00</b>	<b>3858.21</b>	<b>100.00</b>	<b>(7.64)</b>	<b>100.00</b>	<b>3850.57</b>
Non controlling interests in subsidiary	—	—	—	—	—	—	—	—
<b>Grand Total</b>	<b>100.00</b>	<b>46332.35</b>	<b>100.00</b>	<b>3858.21</b>	<b>100.00</b>	<b>(7.64)</b>	<b>100.00</b>	<b>3850.57</b>

**Notes forming part of Consolidated Financial Statements**

As at 31 st March 2024

(₹ in Lacs)

Name of the entity	Net Assets i.e. total assets minus total liabilities		Share in profit/(loss) after tax		Share in other comprehensive income		Share in total comprehensive income	
	As a % of consolidated net assets	Amount	As a % of consolidated profit	Amount	As a % of other comprehensive income	Amount	As a % of other comprehensive income	Amount
<b>Parent:</b>								
– Modern Insulators Limited	99.30	42689.34	101.05	3649.13	100.00	(4.24)	101.05	3644.89
<b>Subsidiary:</b>								
– Modern Metalcast Pvt. Ltd.	1.16	498.10	(0.05)	(1.90)	–	–	(0.05)	(1.90)
<b>Joint Venture</b>								
– Shriji Designs MIL JV	(0.46)	(198.72)	(1.00)	(36.09)	–	–	(1.00)	(36.09)
– SEC MIL JV	–	–	–	–	–	–	–	–
<b>Sub total</b>	100.00	42988.72	100.00	3611.14	100.00	(4.24)	100.00	3606.90
Inter company elimination	–	(506.94)	–	(6.94)	–	–	–	(6.94)
<b>Total</b>	100.00	42481.78	100.00	3604.20	100.00	(4.24)	100.00	3599.96
Non controlling interests in subsidiary	–	–	–	–	–	–	–	–
<b>Grand Total</b>	100.00	42481.78	100.00	3604.20	100.00	(4.24)	100.00	3599.96

**Note No. 47 : Loans & Advances**

(i) Details of loan and advances to promoters, directors, KMPs and related parties.

(₹ in Lacs)

Type of borrower	As at 31st March, 2025		As at 31st March, 2024	
	Amount of loan or advance in the nature of loan outstanding	Percentage to the total loans and advance in the nature of loan	Amount of loan or advance in the nature of loan outstanding	Percentage to the total loans and advance in the nature of loan
Promoters	–	–	–	–
Directors	–	–	–	–
KMPs	–	–	–	–
Related Party	<b>6984.00</b>	<b>100.00%</b>	6374.00	99.31%

(ii) The Group has granted interest free unsecured loan of ₹ 6984 Lacs (31st March, 2024- ₹ 6374 Lacs) (maximum amount outstanding at any time during the year ₹ 6984 Lacs; 31st March, 2024- ₹ 6424 lacs) to a Company covered in the register maintained under section 189 of the Companies Act, 2013 in view of proposed amalgamation under the provisions of Companies Act, 2013. Since the amount paid is in connection to proposed amalgamation, no terms have been specified for repayment of loan and interest. In view of likely advantage to the Company on such amalgamation, granting of such loan is not prejudicial to the interest of the Company

(iii) The Group has granted unsecured loan ₹ 1022.06 lacs (31st March, 2024- ₹ 238.18 lacs) to Joint Venture and Subsidiary Company covered in the register maintained under section 189 of the Companies Act, 2013, which is payable on demand. The Group has received the amount demanded from the party and thus there is no default during the year. Interest on such loan has been paid / provided during the year except loan to Subsidiary Company. The terms and conditions of grant of such loan are not, prejudicial to the interest of the Group.

**Note No. 48 : Ageing of trade receivable**

As on 31.03.2025

(₹ in Lacs)

Particulars	Outstanding for following periods from due date of payment						Total
	Not Due	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	
(i) Trade receivables – considered good							
a. Undisputed	10024.65	1753.56	124.28	202.68	34.61	67.33	12207.11
b. Disputed	–	–	–	41.87	–	203.71	245.58
c. which have significant increase in credit risk	–	–	–	–	–	–	–
d. credit impaired	–	–	–	–	–	–	–
(ii) Trade Receivables- considered doubtful							
a. Undisputed	–	–	–	–	–	–	–
b. Disputed	–	–	–	–	–	–	–
c. which have significant increase in credit risk	–	–	–	–	–	–	–
d. credit impaired	–	–	–	–	–	–	–
<b>Sub Total</b>	10024.65	1753.56	124.28	244.55	34.61	271.04	12452.69
Less: Allowance for bad and doubtful trade receivables							252.13
<b>Total</b>							12200.56

**Notes forming part of Consolidated Financial Statements**

As on 31.03.2024

(₹ in Lacs)

Particulars	Outstanding for following periods from due date of payment						Total
	Not Due	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	
(I) Trade receivables – considered good							
a. Undisputed	9198.03	1743.38	88.98	90.05	29.01	84.74	11234.19
b. Disputed	–	47.93	28.94	17.40	–	184.01	278.28
c. which have significant increase in credit risk	–	–	–	–	–	–	–
d. credit impaired	–	–	–	–	–	–	–
(II) Trade Receivables- considered doubtful							
a. Undisputed	–	–	–	–	–	–	–
b. Disputed	–	–	–	–	–	–	–
c. which have significant increase in credit risk	–	–	–	–	–	–	–
d. credit impaired	–	–	–	–	–	–	–
<b>Sub Total</b>	9198.03	1791.31	117.92	107.45	29.01	268.75	11512.47
Less: Allowance for bad and doubtful trade receivables							218.41
<b>Total</b>							11294.06

**Note No. 49: Ageing of trade payable**

As on 31.03.2025

(₹ in Lacs)

Outstanding for period from due date of payments	MSME trade payables		Other than MSME trade Payable		Total	
	Disputed	Undisputed	Disputed	Undisputed	Disputed	Undisputed
Not Due	–	901.61	–	2193.82	–	3095.43
Outstanding less than 1 years	–	256.66	–	357.55	–	614.21
Outstanding between 1 year to 2 years	–	1.78	–	24.18	–	25.96
Outstanding between 2 years to 3 years	–	3.99	–	5.95	–	9.94
Outstanding More than 3 years	17.30	39.82	–	8.14	17.30	47.96
<b>Total</b>	<b>17.30</b>	<b>1203.86</b>	<b>–</b>	<b>2589.64</b>	<b>17.30</b>	<b>3793.50</b>

As on 31.03.2024

(₹ in Lacs)

Outstanding for period from due date of payments	MSME trade payables		Other than MSME trade Payable		Total	
	Disputed	Undisputed	Disputed	Undisputed	Disputed	Undisputed
Not Due	–	256.88	–	1723.16	–	1980.04
Outstanding less than 1 years	–	73.66	–	1068.97	–	1142.63
Outstanding between 1 year to 2 years	–	–	–	21.94	–	21.94
Outstanding between 2 years to 3 years	–	–	–	24.25	–	24.25
Outstanding More than 3 years	–	–	–	155.81	–	155.81
<b>Total</b>	<b>–</b>	<b>330.54</b>	<b>–</b>	<b>2994.13</b>	<b>–</b>	<b>3324.67</b>

**Note No. 50: Reconciliation of statements filed with to bank for borrowings secured against current assets**

As at 31st March, 2025

(₹ in Lacs)

Quarter	Name of Bank	Particulars of Security Provided	Amount as per books of Accounts	Amounts as reported in Quarterly Statement provided to bank	Difference in Amount	Reason for material Discrepancies
June, 2024	Central Bank of India & Punjab National Bank	Stock	8967.50	8966.74	0.76	
		Debtors	9415.93	9418.60	(2.67)	
		Creditors	3047.84	3047.28	0.56	
September, 2024		Stock	9913.52	9913.51	0.01	
		Debtors	8268.91	8271.10	(2.19)	
		Creditors	3193.06	3193.06	–	
December, 2024		Stock	9979.36	9861.49	117.87	
		Debtors	8191.64	8193.33	(1.69)	
		Creditors	3287.08	3287.08	–	
March, 2025		Stock	9793.60	9169.84	623.76	
		Debtors	10807.47	10875.34	(67.87)	
		Creditors	3018.21	2754.75	263.46	



**Notes forming part of Consolidated Financial Statements**

There are no material discrepancies in quarterly statement submitted as compare to books of accounts.

As at 31st March, 2024

(₹ in Lacs)

Quarter	Name of Bank	Particulars of Security Provided	Amount as per books of Accounts	Amounts as reported in Quarterly Statement provided to bank	Difference in Amount	Reason for material Discrepancies
June, 2023	Central Bank of India & Punjab National Bank	Stock	11283.64	11283.63	0.01	
		Debtors	7996.67	7996.67	–	
		Creditors	2700.86	2700.86	–	
September, 2023		Stock	10977.72	10977.70	0.02	
		Debtors	8164.94	8164.60	0.34	
		Creditors	2509.05	2509.05	–	
December, 2023		Stock	10407.28	10407.28	–	
		Debtors	7743.50	7743.50	–	
		Creditors	2422.35	2422.33	0.02	
March, 2024		Stock	8781.51	8944.98	(163.47)	
		Debtors	10449.04	10642.15	(193.11)	
		Creditors	2862.87	2447.05	415.82	

There are no material discrepancies in quarterly statement filed by the company with bank as compared to books of accounts.

**Note No. 51 : Other Statutory Information**

- (i) The group do not have any Benami property ,where any proceeding has been initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition)Act 1988 as amended and rules made there under.
- (ii) The group have entered into transactions with following companies struck off under section 248 of Companies Act,2013 or section 560 of Companies Act,1956.

Name of Party	Nature of Transactions	Balance Outstanding as on 31.03.2025	Balance Outstanding as on 31.03.2024	Relationship with the struck off Company,if any to be disclosed
Shree Siddhanth Cotex Pvt. Ltd.	Goods Received	0.05	0.05	

- (iii) The group do not have any charges or satisfaction which is yet to be registered with Registrar of Companies beyond the statutory period.
- (iv) The group has not traded or invested in crypto currency or virtual currency during the financial year.
- (v) The group has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (intermediaries) with the understanding that the intermediary shall:
- a. directly or indirectly lend to or invest in other persons or entities identified in any manner whatsoever by or on behalf of the group (Ultimate beneficiaries) or
- b. provide any guarantee, security or the like on behalf of the ultimate beneficiaries.
- (vi) The group has not received any fund from any other person(s) or entity(ies), including foreign entities (funding party) with the understanding (whether recorded in writing or otherwise) that the group shall:
- a. directly or indirectly lend to or invest in other persons or entities identified in any manner whatsoever by or on behalf of funding party (Ultimate beneficiaries) or
- b. provide any guarantee, security or the like on behalf of the ultimate beneficiaries.
- (vii) The group has no such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act,1961 such as ,search or survey or any other relevant provisions of the Income Tax Act,1961.
- (viii) The group has not been declared as willful defaulter by any bank or financial institution or other lenders in accordance with the guidelines issued by Reserve Bank of India.

**Note No. 52:** The Group has a process whereby periodically all long term contracts (including derivative contract) are assessed for material foreseeable losses. At the year end, the Group has reviewed and ensured that adequate provision as required under any law/accounting standards for material foreseeable losses on such long term contracts (including derivative contracts) has been made in the books of accounts.

**Note No. 53.** The group has used such accounting software for maintaining its books of accounts for the period ended 31 March 2025, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software and has not been tampered with at any time during the year and the audit trail have been preserved by the company as the statutory requirements, except one unit (separate segment) of the company where accounting software used for maintaining books of accounts for the year ended 31<sup>st</sup> March 2025 does not have a feature of recording audit trail (edit log) facility.

**Note No. 54.** The Financials Statements were approved for issue by the directors on 28th May, 2025.

**Note No 55.** Figures for previous years have been regrouped/rearranged/restated wherever considered necessary to make them comparable with the figures for the current year.

As per our report of even date attached

**For R B Verma & Associates**

Chartered Accountants  
Firm Registration No. 012650C

**Rajesh Verma**

Partner

Membership No. 404029

Place : Abu Road

Date : 28th May, 2025

For and on behalf of the Board

Sachin Ranka	– Chairman & Managing Director	(DIN : 00335534)
Shreyans Ranka	– Whole Time Director	(DIN : 06470710)
P. Sridharan	– Whole Time Director	(DIN : 03100055)
Animesh Banerjee	– Whole Time Director	(DIN : 07905214)
S.K. Sharma	– Independent Director	(DIN : 01378040)
Rahul Singhvi	– Independent Director	(DIN : 08816920)
G.V. Kalpathy	– Independent Director	(DIN : 10512773)
Meena Alok Sacheti	– Independent Director	(DIN : 02266703)
Alok Jain	– Chief Financial Officer	
Harshita Hetawal	– Company Secretary	

**MODERN INSULATORS LIMITED**

Registered Office : Talheti, Village Karoli, Teh. Abu Road, Dist. Sirohi - 307510  
Phone : 02974-228044 E-mail : [compliance@moderninsulators.com](mailto:compliance@moderninsulators.com)  
CIN : L31300RJ1982PLC002460

**ATTENDANCE SLIP**

(To be handed over at the entrance of the Meeting hall)  
**40<sup>th</sup> Annual General Meeting-30<sup>th</sup> September, 2025**

I hereby record my presence at the FORTIETH ANNUAL GENERAL MEETING of the Company held at Registered Office of the Company at Talheti, Village Karoli, Teh. Abu Road, Dist. Sirohi - 307510 (Rajasthan) on Tuesday the 30<sup>th</sup> September, 2025 at 11:00 A.M.

Full Name of Member (IN BLOCK LETTERS) .....

Folio No./ Client ID .....D.P. ID ..... No. of Shares held .....

Full Name of Proxy (IN BLOCK LETTERS) .....

Member's/Proxy's Signature .....

**NOTE : ADMISSION WILL BE STRICTLY PERMITTED FOR SHAREHOLDERS/VALID PROXY HOLDERS ONLY.**

[illegible]



## MODERN INSULATORS LIMITED

Registered Office : Talheti, Village Karoli, Teh. Abu Road, Dist. Sirohi - 307510

Phone : 02974-228044 E-mail : [compliance@moderninsulators.com](mailto:compliance@moderninsulators.com)

CIN : L31300RJ1982PLC002460

### PROXY FORM

Name of the member(s) : .....

Registered Address : .....

E-mail ID : ..... Folio No./Client Id : .....

DP ID : .....

I/We, being the members(s) of ..... Shares of the Modern Insulators Limited, hereby appoint.

1. Name : ..... Address : .....

Email ID : ..... Signature : ....., or failing him

2. Name : ..... Address : .....

Email ID : ..... Signature : ....., or failing him

3. Name : ..... Address : .....

E mail Id : ..... Signature : .....

as may/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 40th Annual General Meeting of the Company, to be held on Tuesday, the 30th September, 2025 at 11:00 A.M. at Talheti, Village Karoli, Teh. Abu Road, Dist. Sirohi - 307510 and at any adjournment thereof in respect of such resolutions as are indicated below :

Resolution No.

1 ..... 2 ..... 3 ..... 4 ..... 5 ..... 6 ..... 7 .....

Signed this ..... day of ..... 2025.

Signature of Shareholder : .....

Signature of Proxy Holder(s) : .....

Affix  
Re 1/-  
Revenue  
Stamp

**Note : This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company at Talheti, Village Karoli, Teh. Abu Road, Dist. Sirohi - 307510 not less than FORTY EIGHT HOURS before the commencement of the meeting.**

## Route Map to the venue of AGM



Book Post  
(Printed Matter)

If undelivered please return to :



Modern Insulators Limited  
Talheti, Village Karoli  
Teh. Abu Road, Dist. Sirohi - 307510  
(Rajasthan)