

7/Govt/SE/2025-26/0038 11th November, 2025

National Stock Exchange of India Limited Exchange Plaza, 5th Floor, Plot No. C/1, G Block, Bandra-Kurla Complex, Bandra (East), Mumbai 400 051 Trading Symbol: PAKKA BSE Limited
Department of Corporate Service
Phiroze Jeejeebhoy Towers
25th Floor, Dalal Street
Mumbai - 400 001
Scrip Code: 516030

Sub: Investor Presentation for the 2ndquarter and half year ended 30th September, 2025 under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in continuation of our letter dated 31st October, 2025 regarding schedule of Investors Call (Group Video Conference Call) today i.e. on Tuesday, 11th November, 2025 at 05:00 pm (IST) through Video Conference, we are enclosing herewith a presentation to be made in the Investor Call for the financial performance of the Company during for the 2ndquarter and half year ended 30th September, 2025.

Kindly take the above information on record. The presentation attached as above is also available on the website of the Company https://www.pakka.com.

Kindly bring it to the notice of all concerned.

Thanking you,

Yours faithfully, for Pakka Limited

Sachin Kumar Srivastava Company Secretary & Legal Head

Encl: As above



INVESTOR CALL - Q2 FY 2025-26



PROGRESS OF PROJECT JAGRITI

SETTING CONTEXT





INDIA BUSINESS PERFORMANCE



FINANCIAL PERFORMANCE - Q2'FY-26

REVENUE

78.39 cr.

vs 115.97 Cr. in Q2' FY-25 vs 84.26 Cr. In Q1' FY-26

32% Q2' FY-25

7% Q1' FY-26

PBT

0.40 cr.

vs 21.66 Cr. in Q2' FY-25 vs 6.54 Cr. In Q1' FY-26

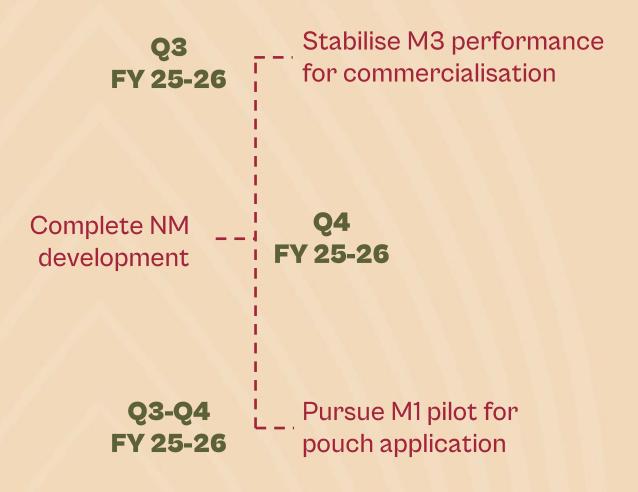
798% Q2 FY-25

94% Q1 FY-26





FLEXIBLE PACKAGING





FOOD SERVICE



BUSINESS HIGHLIGHTS



Revenue growth initiatives showing results; strong trajectory ahead



Main key accounts such as IRCTC started during the quarter



B2C revenue doubled in the last 6 months. ₹40 L to ₹80 L



High-margin products added to boost revenue & profitability



B2C sales channels to increase from 3 to 10 in the next 6 months (online & physical retail)



PRODUCT HIGHLIGHTS



- Successful launch of clamshells with > Rs. 20L sales in 1st month
- New launches to double the product portfolio in the second half underway
- Strong pipeline of new products to be launched in Q3:
 - New range of delivery containers
 - Range of delivery meal trays
 - Assortment of ancillary products
- Leak Proof Delivery Containers to be launched in Q4



FINANCIAL PERFORMANCE - Q2'FY-26

REVENUE

15.74 cr.

14% vs 13.81 Cr. (Q2' FY-25)

14% vs 13.77 Cr. (Q1' FY-26) **PBT**

-1.06 cr.

0.75 Cr.

Q2' FY-25

-0.61 Cr.



AMERICAN BUSINESS



BUSINESS FINANCIAL UPDATE

KAWOK STAGE: 40TPD MOULED PRODUCT

Total Investment: Moulded Products (USD \$55M)

Stabilized Turnover: USD \$36M (2028)

Stabilized EBITDA: USD \$12M (2028)

EQUITY / DEBT RAISE

- **PAKKA** will invest 100% of the equity USD \$16.5M (including the USD \$8M already invested).
- USD \$38.5M debt under LOI. Due dilligence to start in Dec 2025



MP PROJECT TIMELINE

Staff selection and contracts

Basic and detailed design

Construction permits

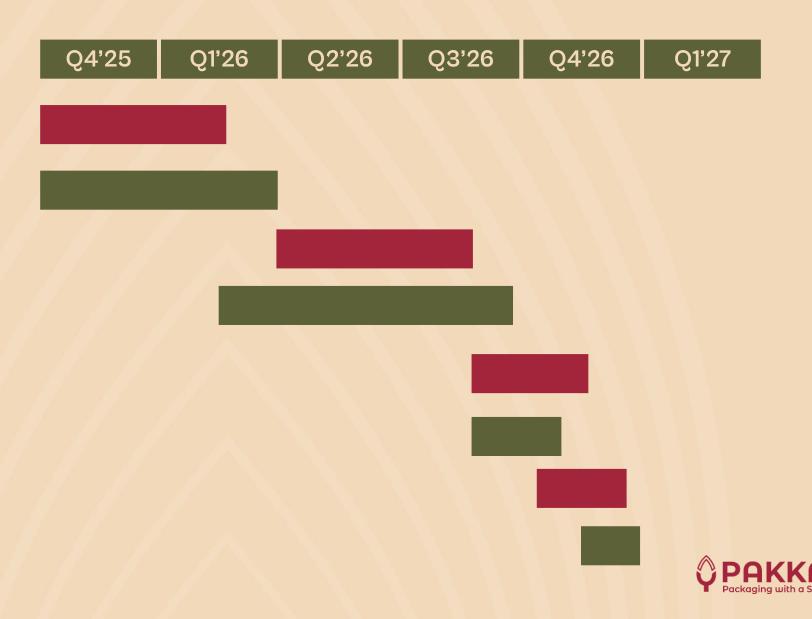
Equipment procurement and delivery

Equipment Installation and plant construction

Operational readiness

Commissioning

Project closeout



QUATERLY PLAN



Q2'26 COMMITMENTS AND PROGRESS

Rationalize food carry division > Done

Food Services supply chain and segment wise product rationalization > Done

Innovations Lead final and clear roadmap for 2025-26 goals > In progress

Jagriti speeding up for commissioning within financial year > Optimised for July 2026

Kawok rationalization for funding > Quicker Moulded Fibre project execution

Q3'26 COMMITMENTS

Delivery range launch

Product range rationalization for wrap and carry

India CEO and Innovations Lead final

Flexi structures build up and scaling

Moulded fibre project acceleration in Guatemala

Molded fiber project acceleration in Guatemala



Disclaimer

This presentation has been prepared by Pakka Limited (the "Company") and is general background information about the Company's activities and financial result for quarter 2 of financial year 2025-26 at the date of this presentation. The information in this presentation is provided in summary form only and does not purport to be complete. This presentation does not contain all the information that is or may be material to investors or potential investors and should not be considered as advice or a recommendation to investors or potential investors in respect of the holding, purchasing or selling of securities or other financial instruments and does not take into account any investor's particular objectives, financial situation or needs. By attending the presentation or by reading the presentation slides you agree to be bound as follows:

This presentation has been made to you solely for information purposes. This presentation may be amended and supplemented as the Company sees fit, may not be relied upon for the purpose of entering into any transaction and should not be construed as, nor be relied on in connection with, any offer or invitation to purchase or subscribe for, underwrite or otherwise acquire, hold or dispose of any securities of the Company, and shall not be regarded as a recommendation in relation to any such transaction whatsoever. The contents of this presentation should not be considered to be legal, tax, investment or other advice, and any investor or prospective investor considering the purchase or disposal of any securities of the Company should consult with its own counsel and advisers as to all legal, tax, regulatory, financial and related matters concerning an investment in or a disposal of such securities and as to their suitability for such investor or prospective investor.

This presentation and its contents are confidential and proprietary to the Company, and no part of it or its subject matter may be reproduced, redistributed, passed on, or the contents otherwise divulged, directly or indirectly, to any other person (excluding the relevant person's professional advisers) or published in whole or in part for any purpose without the prior written consent of the Company. If this presentation has been received in error it must be returned immediately to the Company.

The communication of this presentation may be restricted by law, it is not intended for distribution to, or use by any person in, any jurisdiction where such distribution or use would be contrary to local law or regulation. This presentation is not directed to or intended for distribution, or transfer, either directly to, or use by, any person or entity that is a citizen or resident or located in any locality, state, country or other jurisdiction where such distribution, transfer, publication, availability or use would be contrary to law or regulation or which would require any registration or licensing within such jurisdiction. In particular, neither this presentation nor any copy hereof may be sent, or taken, transmitted or distributed, directly or indirectly. This presentation does not constitute or form a part of any offer or solicitation to purchase or subscribe for securities in India.

The securities referred to herein or offered in connection with this presentation have not been, and will not be, registered under the Securities Act. They may not be offered, sold, transferred, distributed or delivered, directly or indirectly within, into or in India except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act. No public offering of the securities will take place in the India. Neither the Indian Securities and Exchange Commission nor any securities regulatory authority of any state or other jurisdiction of the India has approved or disapproved of an investment in the securities or passed on the accuracy or adequacy of the contents of this presentation. Any representation to the contrary is a criminal offence in India.

This presentation contains forward-looking statements. These statements may include the words "believe", "expect", "anticipate", "intend", "plan", "estimate", "project", "will", "may", "targeting" and similar expressions as well as statements other than statements of historical facts including, without limitation, those regarding the financial position, business strategy, plans, targets and objectives of the management of the Company for future operations (including development plans and objectives). Such forward-looking statements involve known and unknown risks, uncertainties and other important factors which may affect the Company's ability to implement and achieve the economic and monetary policies, budgetary plans, fiscal guidelines and other development benchmarks set out in such forward-looking statements and which may cause actual results, performance or achievements to be materially different from future results, performance or achievements expressed or implied by such forward-looking statements. Such forward-looking statements are based on numerous assumptions regarding the Company's present and future policies and plans and the environment in which the Company will operate in the future. Furthermore, certain forward-looking statements are based on assumptions or future events which may not prove to be accurate, and no reliance whatsoever should be placed on any forward-looking statements in this presentation. The forward-looking statements in this presentation appears of the date of this presentation, and the Company expressly disclaims to the fullest extent permitted by law any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained herein to reflect any change in expectations with regard thereto or any change in events, conditions or circumstances on which any such statements are based. Nothing in the foregoing is intended to or shall exclude any liability for, or remedy in respect of, fraudulent misrepresentation.

The information in this presentation has not been independently verified. No representation or warranty, express or implied, is made as to the fairness, accuracy or completeness of the presentation and the information contained herein and no reliance should be placed on it. Information in this presentation (including market data and statistical information) has been obtained from various sources (including third party sources) and the Company does not guarantee the accuracy or completeness of such information. All projections, valuations and statistical analyses are provided for information purposes only. They may be based on subjective assessments and assumptions and may use one among alternative methodologies that produce different results and to the extent they are based on historical information, any they should not be relied upon as an accurate prediction of future performance.

Any financial data in this presentation are solely for your information, as background to the Company and may not be relied upon for the purpose of entering into any transaction whatsoever. The financial information set out in this presentation is based on certain important assumptions and adjustments and does not purport to represent what our results of operations are on an un-audited basis or actually will be in any future periods. Furthermore, no representation is made as to the reasonableness of the assumptions made in this presentation or the accuracy or completeness of any modelling, scenario analysis or back-testing. The information in this presentation is not intended to predict actual results and no assurances are given with respect thereto. None of the Company, its advisers, connected persons or any other person accepts any liability whatsoever for any loss howsoever arising, directly or indirectly, from this presentation or its contents. All information, opinions and estimates contained herein are given as of the date hereof and are subject to change without notice.