



### MEP INFRASTRUCTURE DEVELOPERS LIMITED

Q1 FY16 & FY15 Results Update

August 2015



This presentation and the following discussion may contain "forward looking statements" by MEP Infrastructure Developers Limited ("MEPIDL" or the "Company") that are not historical in nature. These forward looking statements, which may include statements relating to future results of operations, financial condition, business prospects, plans and objectives are based on the current beliefs, assumptions, expectations, estimates and projections of the management of MEPIDL about the business, industry and markets in which MEPIDL operates.

These statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and other factors, some of which are beyond MEPIDL's control and difficult to predict, that could cause actual results, performance or achievements to differ materially from those in the forward looking statements.

Such statements are not and should not be construed as a representation as to future performance or achievements of MEPDIL. In particular, such statements should not be regarded as a projection of future performance of MEPIDL. It should be noted that the actual performance or achievements of MEPIDL may vary significantly from such statements.



**Company Overview** 

**U** Sustainable Competitive Advantages

**Understanding Our Business Model** 

**Q1 FY16 & FY15 Results Update** 

## mep



**Company Overview** 

### **Company Overview:** Brief Profile



#### Leading Player In Toll Collection & OMT Projects

- MEPIDL is the leading player in OMT and Toll Collection in India<sup>(1)</sup>.
- Commenced operations in 2002 toll collection at the five Mumbai Entry Points for 8 years.
- Progressed into winning one of the largest OMT contracts at the Mumbai Entry Points toll collection at the five Mumbai Entry Points and maintenance of 27 flyovers and certain allied structures in Mumbai for a period of 16 years until 2026.



#### **Strong Qualifications & Capabilities**

- Pre-qualified by NHAI and various statutory corporations and government companies for Bidding in Tolling and OMT Space.
- Strong relationships with various statutory and government companies, primarily NHAI, MSRDC, RSRDC, RIDCOR, MJPRCL and HRBC.
- Strong promoter and management team capabilities.
- Strong workforce as on 30<sup>th</sup> June 2015
  - ~ 3,300 employees in Tolling and maintenance activities.
  - ~ 1,100 contract workforce at various toll plazas.

#### Strong Execution Experience

- Successful operational experience of over 13 years.
- Pan India presence across 12 states.
- Executed more than 100 projects.
- Completed 82 projects including 141 toll plazas and 907 lanes.
- 21 projects were operational as on 30<sup>th</sup> June 2015
  - 14 long term and short term toll collection projects (25 toll plazas) in 10 states.
  - 1 long term toll collection project of Delhi Entry Points with 124 toll plazas (Company operating 70 plazas).
  - 5 long term OMT projects (covering 2,530 lane kms and 15 toll plazas).
  - 1 long term BOT project (covering 42 lane kms and 5 toll plazas.

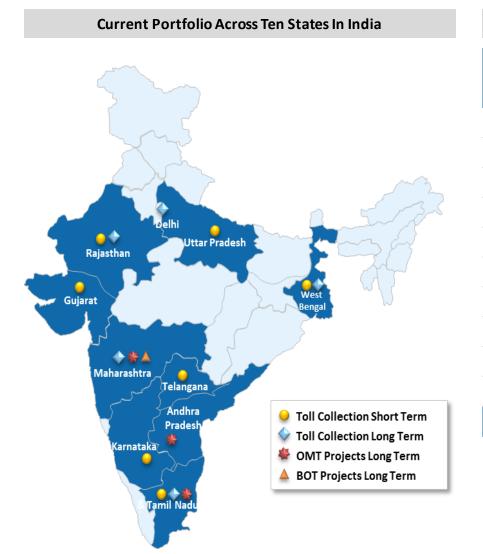
(1) Source: Assessment of Operate-Maintain-Transfer (OMT) and Toll Collection Market for Road Projects in India" dated June 2014, by CRISIL Limited.

BOT – Build Operate and Transfer, OMT - Operate Maintain and Transfer, NHAI – National Highways Authority of India, MSRDC – Maharashtra State Road Development Corporation Limited, RIDCOR – Road Infrastructure Development Company of Rajasthan Limited, RSRDC - Rajasthan State Road Development & Construction Corporation Limited, HRBC – Hooghly River Bridge Commissioners, MJPRCL - Mumbai – JNPT Port Road Company Limited



• Awarded a 3-year OMT Crossed Rs 10,000 mn of revenue in a single financial year contract by MSRDC for Rajiv (FY12) for the first time. Awarded the Phalodi Ramji toll Gandhi Sea Link in Mumbai. • Awarded Hyderabad-Bangalore OMT contract for 9 years collection contract in Rajasthan Awarded the Rajiv Gandhi and toll collection project in Rajasthan by NHAI. by RIDCOR for a period of 5 Salaiproject by ITEL, Kini years. Launched Electronic Toll Collection at the Rajiv Gandhi Tasawade project by MSRDC Sea Link. Started toll collection pursuant and Surajbari Project by to contracts with NHAI across NHAI. • First project by NHAI in Rajasthan for toll collection at the multiple states in India. Paduna Toll Plaza. Awarded the Mumbai Entry Points Projects on OMT basis for 16 years with an upfront payment of Rs 21,000 mn. Listed on BSE and NSE Started collection of toll at on 6<sup>th</sup> May, 2015 with the five Mumbai Entry 2010 an IPO of Rs 3,240 mn. Points for 8 years from 2011 December 2002. A consortium formed Awarded a 9 year OMT • by the Company, was contract by NHAI for a warded 2 projects by Chennai Bypass and IHMCL for providing Madurai-Kanyakumari 2002 toll management projects in Tamil Nadu. services. Acquired BTPL BOT project in Awarded the IRDP Solapur • Maharashtra for Rs 10.1 mn. A consortium formed and Kalyan Shilphata by the company, was projects by MSRDC, Mahua a warded project by Hindaun Karauli project by Started collection of toll at the Rajiv SDMC for collection of RSRDC and Vidyasagar Setu Gandhi Sea Link toll plaza from July Toll at border points of project by HRBC. 2009 until February 2014. New Delhi.





Location	ОМТ	Long Term Toll	Short Term Toll	вот	Total
Maharashtra	2	3	-	1	6
Tamil Nadu	2	1	1	-	4
Telangana	-	-	1	-	1
Karnataka	-	-	1	-	1
Rajasthan	-	1	1	-	2
Gujarat	-	-	1	-	1
Uttar Pradesh	-	-	2	-	2
West Bengal	-	1	1	-	2
Andhra Pradesh	1	-	_	-	1
Delhi	-	1	_	-	1
Total	5	7	8	1	21

Company's ability to manage multiple projects across different geographies provides a significant advantage to efficiently manage its growth and expansion

#### Project Mix as on 30<sup>th</sup> June 2015



	Madurai – Kanyakumari	Hyderabad - Bangalore	Chennai Bypass	Rajiv Gandhi Sea link	Mumbai Entry Points
Description	Four lane carriage way located on NH-7, which is a major highway running through U.P, M.P, Maharashtra, Andhra Pradesh, Karnataka & Tamil Nadu	Four lane carriage way located on NH-7, passes through industrial districts such as Kurnool and Anantapur in Andhra Pradesh	Six lane carriageway that links NH-45, NH-4, NH-205, NH-5 & provides connectivity to the two ports of Chennai i.e. Chennai port & Ennore port	Links Bandra in the Western Suburbs of Mumbai with Worli in South Mumbai	<ul> <li>Five entry points located on</li> <li>Sion–Panvel Highway,</li> <li>Western Express Highway</li> <li>Eastern Express Highway,</li> <li>LBS Marg and</li> <li>Airoli Bridge corridor in Mumbai</li> </ul>
SPV	RTRPL	MEP HB	MEP CB	MEP RGSL	MIPL
Authority	NHAI	NHAI	NHAI	MSRDC	MSRDC
Company's stake	100.00%	98.90%	100.00%	100.00%	99.99%
State	Tamil Nadu	Andhra Pradesh	Tamil Nadu	Maharashtra	Maharashtra
COD	22 <sup>nd</sup> September 2013	16 <sup>th</sup> May 2013	14 <sup>th</sup> May 2013	6 <sup>th</sup> February 2014	20 <sup>th</sup> November 2010
Tenor	9 years	9 years	9 years	3 years	16 years
No. of Toll plazas	Four	Three	Two	One	Five
Amount Paid to Authority	Rs 1,108.7 mn for the first year of the concession period with 10% escalation every year to be paid in 12 equal monthly instalments	Rs 1,059.3 mn for the first year of the concession period with 10% escalation every year to be paid in 12 equal monthly instalments	Rs 1,530 mn for the first year of the concession period with 10% escalation every year to be paid in 12 equal monthly instalments	Rs 690 mn for first year of concession period along with an additional one time payment of Rs 5 mn. The annual payment is subject to 10% escalation for second year & 20% for third year, to be paid in 12 equal monthly instalments	Upfront Payment of Rs 21,000 mn

Projects are located in major cities or on the road connecting major metropolitan cities of India

M.P – Madhya Pradesh LBS - Lal Bahadur Shastri Marg



	Phalodi Ramji	IRDP Solapur	Vidyasagar Setu	Kini Tasawade	Rajiv Gandhi Salai <sup>(1)</sup>	Kalyan Shilphata <sup>(1)</sup>	Delhi Entry Points
Description	Project is a 229 km long corridor that passes through Jodhpur and Barmer, connects to Kandla port	Located in Solapur district	18 lane toll plaza at Vidyasagar Setu, links Howrah to Kolkata	Located on Satara – Kolhapur section of NH-4	Previously known as the IT corridor	Connecting Mumbai Pune Highway (NH-4) at Shilphata & Mumbai - Nashik Highway (NH-3) at Bhiwandi	124 Entry Points of Delhi
SPV	RVPL	MEP Solapur	RTBPL	RTIPL	NA	NA	SMYR Consortium
Authority	RIDCOR	MSRDC	HRBC	MSRDC	ITEL	MSRDC	SDMC
Stake	100.00%	100.00%	100.00%	100.00%	NA <sup>(1)</sup>	NA <sup>(1)</sup>	25.00%
State	Rajasthan	Maharashtra	West Bengal	Maharashtra	Tamil Nadu	Maharashtra	New Delhi
COD	17 <sup>th</sup> September 2010	2 <sup>nd</sup> January 2013	1 <sup>st</sup> September 2013	29 <sup>th</sup> May 2014	8 <sup>th</sup> March 2014	27 <sup>th</sup> September 2013	16 <sup>th</sup> May 2015
Tenor	5 years	3 years	5 years	2 years	3 years	3 years	3 years
No. of Toll plazas	Four	Four	One	Two	Five	Two	124 Entry Points
Amount paid to Authority	Rs 2,035.07 mn consisting of upfront payment of Rs 1,500 mn and payment of Rs 535.07 mn in 60 monthly instalments	Rs 208 mn, to be paid in three equal annual instalments	Rs 2,610 mn to be paid in five equal annual instalments consisting of upfront payment of Rs 522 mn and payment of remaining amount in four equal instalments in advance	Rs 2,270.7 mn, to be paid in upfront monthly instalments	Rs 14.62 mn for the first year with escalation of 5% per annum during each subsequent year for a period of two years	Rs 633.6 mn, to be paid in upfront monthly instalments	Rs.105.99 mn , to be paid on weekly Basis

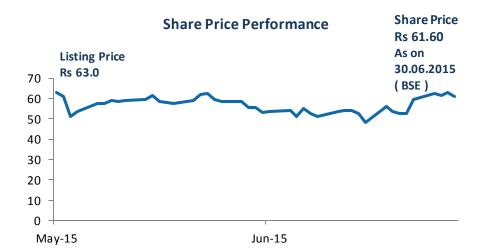


Sr. No	Toll Plaza	State	Client	COD	Tenor	Payment to Authority
1	Gurau	Uttar Pradesh	NHAI	22 <sup>nd</sup> July 2015 (1)	1 year	Rs 594 mn
2	Paduna	Rajasthan	NHAI	12 <sup>th</sup> May 2015	1 year	Rs 1,000.8 mn
3	Palsit	West Bengal	NHAI	26 <sup>th</sup> March 2015	1 year	Rs 950.4 mn
4	Athur	Tamil Nadu	NHAI	26 <sup>th</sup> March 2015	1 year	Rs 628 mn
5	Manoharabad	Telangana	NHAI	17 <sup>th</sup> February 2015	1 year	Rs 491.4 mn
6	Bankapur	Karnataka	NHAI	3 <sup>rd</sup> January 2015	1 year	Rs 441 mn
7	Surajbari	Gujarat	NHAI	21 <sup>st</sup> September 2014	1 year	Rs 617.4 mn
8	Chameri	Uttar Pradesh	NHAI	28 <sup>th</sup> January 2014	1 year (extended upto 28 <sup>th</sup> July 2015)	Rs 406.8 mn

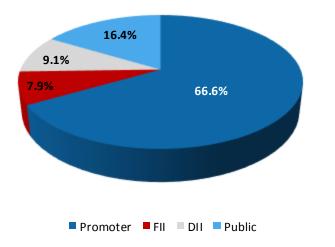


OMT Projects	Long Term Toll Collection Projects	BOT Projects	Other Subsidiaries / Associate					
MIPL - MEP Infrastructure Private Limited (99.99%) (Mumbai Entry Points Project)	RVPL - Raima Ventures Private Limited (99.99%) (Phalodi-Ramji Project)	<b>RTPL</b> - Rideema Toll Private Limited (99.54%)	<b>MEP HS</b> - MEP Highway Solutions Private Limited (99.99%)					
<b>MEP RGSL</b> - MEP RGSL Toll Bridge Private Limited (100.00%) (Rajiv Gandhi Sea Link	MEP Solapur - MEP IRDP Solapur Toll Road Private Limited (99.98%) (IRDP Solapur	BTPL - Baramati Tollways Private Limited (99.99%) (BOT Project) (Baramati	<ul> <li># KVM - KVM Technology Solutions</li> <li>Private Limited (33%)</li> <li>(Toll Management systems, Plaza</li> <li>Surveillance, Weight enforcement</li> <li>system for Public Funded Projects)</li> </ul>					
Project) <b>MEP HB -</b> MEP Hyderabad Bangalore Toll	Project)	Project)	MTPL - MEP Tormato Private Limited (99.99%) MICPL - MEP Infra Constructions Private					
Road Private Limited (100.00%) (Hyderabad– Bangalore Project)	<b>RTBPL</b> - Rideema Toll Bridge Private Limited (99.99%) (Vidyasagar Setu Project)		Limited (99.99%)  MEP Infraprojects - MEP Infra projects Private Limited (99.99%)					
<b>MEP CB -</b> MEP Chennai Bypass Toll Road Private Limited (100.00%) (Chennai Bypass Project)	<b>RTIPL</b> - Raima Toll & Infrastructure Private Limited (99.99%) (Kini Tasawade Project)		<b>MEP Nagzari</b> - MEP Nagzari Toll Road Private Limited (99.97%)					
			MEP RBPL – MEP Roads & Bridges Privat Limited (99.99%)					
RTRPL - Raima Toll Road Private Limited (99.99%) (Madurai-Kanyakumari Project)	<b># SMYR – SMYR Consortium LLP (25%)</b> (Delhi Border Entry Points Toll Collection project )		MTIPL - MEP Toll & Infrastructure Privat Limited (99.99%)					
			MTRPL - Mhaiskar Toll Road Private Limited (99.99%)					

### Company Overview: Shareholding Structure



#### % Shareholding – 30.06.2015



Market Data	As on 30.06.2015 (BSE)
Market Capitalization (Rs Mn)	10,016.2
No. of shares outstanding (Mn)	162.6
Face Value (Rs.)	10.0
52 week High-Low (Rs.)	45.3 - 65.0

#### Source – BSE

Key Institutional Investors – 30.06.2015	% Holding
EM Resurgent Fund	6.54%
HDFC MF	4.25%
Reliance Capital	1.67%
Birla Sun Life MF	1.50%
Prime India Opportunity Ltd	1.39%
Sunidhi Capital Pvt. Ltd	1.35%
Merit Credit Corporation Ltd	1.17%
Orange Mauritius Investments	1.16%

#### Source – BSE

Me

## Company Overview: Experienced Promoters And Management Team – Board Of Directors



Na	me & Designation	Experience
	<b>Dattatray P. Mhaiskar</b> Chairman, Non Independent and Non Executive Director	<ul> <li>Founding Director and Promoter of the Company</li> <li>Holds a Diploma in Civil Engineering from Sir Cursow Wadia Institute of Electrical Technology, Pune</li> <li>48 years of experience in Construction and Infrastructure industry</li> </ul>
<b>S</b>	Jayant D. Mhaiskar Vice Chairman & Managing Director	<ul> <li>Founding Director and Promoter of the Company</li> <li>18 years of experience in the Tolling and Infrastructure industry</li> </ul>
	<b>Anuya J. Mhaiskar</b> Non Independent and Non Executive Director	<ul> <li>Bachelor's degree in Arts with major in Philosophy from Ramnarain Ruia College, University of Mumbai</li> <li>16 years of experience in the field of Administration</li> </ul>
	Murzash Manekshana Executive Director	<ul> <li>Qualified Chartered Accountant with a Bachelor's degree in Commerce from University of Mumbai</li> <li>22 years of work experience in areas of finance &amp; risk management, fund raising, investment banking, strategic planning and business development</li> </ul>
	Deepak Chitnis Independent Director	<ul> <li>Bachelor's degree in Science and Master's degree in Law from Mumbai University</li> <li>31 years of experience in the field of Law</li> </ul>
	Khimji Pandav Independent Director	<ul> <li>Fellow Chartered Accountant with a Bachelor's degree in Commerce from University of Mumbai</li> <li>Held key posts in the field of Finance and Accounts and also was a Financial Advisor to CIDCO and MSRDC</li> </ul>
	<b>Vijay Agarwal</b> Independent Director	<ul> <li>Fellow Chartered Accountant with a Bachelor's degree in Commerce from Jodhpur University</li> <li>32 years of experience in cross-border acquisitions and transactions, advising in foreign service collaboration arrangements, providing statutory, management and tax audit services and providing tax advisory services</li> </ul>
	<b>Preeti Trivedi</b> Independent Director	<ul> <li>Fellow Chartered Accountant with a Bachelor's degree in Commerce from University of Mumbai</li> <li>31 years of experience in management consulting, corporate finance, corporate restructuring, mergers and amalgamation and advisory services</li> </ul>

# mep



Sustainable Competitive Advantages



#### **Expertise And Experience In Project Management**

- One of the first few companies focusing to operate on pure toll collection business model.
- Successful operational experience of over 13 years with a pan India presence across 12 states.
- Completed 82 projects including 141 toll plazas and 907 lanes.
- 21 projects were operational as on 30<sup>th</sup> June 2015 14 toll collection projects (25 toll plazas) in 10 states, 5 OMT projects (covering 2,530 lane kms and 15 toll plazas) and 1 BOT project (covering 42 lane km and 5 toll plazas. In addition, a consortium formed by the Company, was awarded project by SDMC for Toll collection at 124 toll plazas/posts/barriers locations bordering Delhi. Out of 124 plazas, the Company is operating 70 plazas.
- Strong track record of being re-awarded projects which were previously operated by the Company. .
  - Project for collection of toll at Chirle and Karanjade in Maharashtra.
  - Project for collection of toll at the toll plazas on Ahmedabad Vadodara Expressway in Gujarat.
  - Awarded the Mumbai Entry Points Project in 2010 on an OMT basis for 16 years after having previously undertaken collection of toll from Dec-2002 until Nov-2010.
  - Awarded RGSL Project in 2014 on an OMT basis after having undertaken collection of toll at the RGSL since its opening in 2009.

#### **Strong Relationship With Statutory And Government Companies**





**MUMBAI - JNPT PORT** ROAD COMPANY LIMITED



Leading toll operator in India with an overall experience of over 13 years



Tendering	<ul> <li>In-house business development team prepares tendering documents for all the bids.</li> <li>Company's ability to tender appropriately depends significantly on the assessment of the future traffic patterns and the amount of toll to be collected.</li> </ul>
Traffic Survey and Revenue Forecasting	<ul> <li>The in-house traffic study and revenue forecasting capacity and expertise strengthens the Company's ability to evaluate new projects and tender effectively for toll collection and OMT contracts.</li> <li>The final revenue model created is discussed and finalized by the senior management for bidding purpose.</li> <li>Dual responsibility of conducting pre-bidding traffic surveys as well as monitoring loss in revenue on account of non-paying vehicles for ongoing projects.</li> </ul>
Civil Construction and Maintenance	<ul> <li>In-house experts with significant experience for supporting and managing all EPC and maintenance related activities.</li> <li>In-house equipment and resources availability for implementing routine and major maintenance works.</li> </ul>
Financial Closure	<ul> <li>The finance and operations team coordinates activities relating to achieving financial closure by obtaining fund and non- fund based loan facilities from banks / financial institutions.</li> </ul>
Tolling Operations	<ul> <li>As of 30<sup>th</sup> June, 2015, ~ 3,300 employees in Tolling and maintenance activities.</li> <li>~ 1,100 contract workforce at various toll plazas.</li> </ul>

#### Integrated structure facilitates efficient bidding process and completion of projects on a profitable basis



#### Use of Advanced Technology for Toll Collection leads to improved Operational Efficiency And Transparency

#### ETC System:

- Electronic Toll Collection (ETC) systems are based on prepaid mode of toll collection either through smart cards or RFID technology based tags.
- ETC systems reduce cash management resulting in revenue enhancement as well as improved transparency in toll collection.
- ETC systems also help in reducing the clearing time for vehicles at the toll stations thereby improving operational efficiency.
  - RFID based ETC system is currently installed at RGSL toll plaza in Mumbai, the Vidyasagar Setu Project, and Mumbai Entry Points Project.



- Smart card based ETC system is currently installed at the Mumbai Entry Points Project,
   Chennai Bypass Project, Hyderabad-Bangalore Project, Madurai-Kanyakumari Project, RGSL Project, the Dankuni toll plaza in West Bengal and the Kalyan-Shilphata Project.
- Semi-automated or fully-automated toll collection systems collect and store traffic and payment data, thereby reducing the manual intervention.
- A semi-automated system consists of revenue collection software desktop, barrier gate, smart cards and monitoring cameras.
- Additionally, a fully-automated system also consists of vehicle counting classifier, vehicle audit system, communication channels and traffic control equipment.

#### Weigh-in-motion Technology:

• Use of weigh-in-motion technology for projects where weight based toll collection is mandated. These weight based tolling systems are integrated with the fully automatic toll collection system for enhanced revenue controls.

Centralised control room at Mumbai which Monitors with 811 Nos of cameras at Multipale Locations, 24 X 7, 365 days with experienced team.

# mep



**Understanding Our Business Model** 



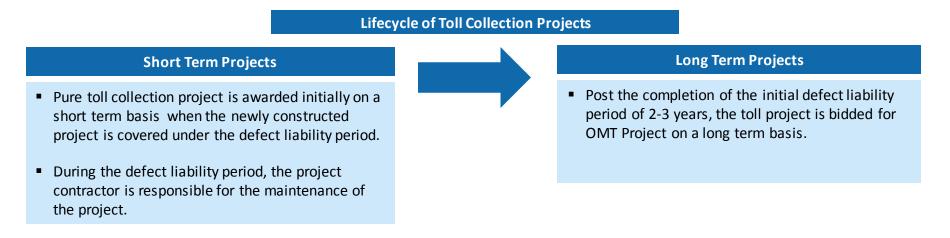
#### Asset Light Business Model Focussing On Pure Toll Collection And OMT Projects

Business Model	Capital Employed	Development / Construction Risk	Traffic Risk	Financing Risk	Concession Period	Maintenance Responsibility	Political Risk	Revenues
OMT	Minimal	No	Yes	Yes	~ 9+ years (Long-term)	Yes	Yes	Toll Revenues Traffic Growth - 5-8% YoY Toll Rate hike – Fixed Rate + % of WPI growth YoY MIPL – ~ 18% hike every 3 years
Toll Collection	Minimal	No	Yes	Yes	~ 1 year (Short-term) ~ 1-5 years (Long-term)	No maintenance, Only toll collection	Yes	<b>Toll Revenues</b> Traffic Growth - 5-8% YoY Toll Rate hike – Fixed Rate + % of WPI growth YoY

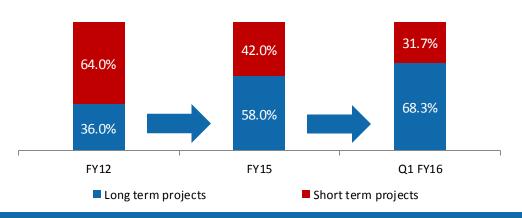
Business Model	Capital Intensity
Toll Collection – Short Term	<ul> <li>Equity Free portion of the Business.</li> <li>No Initial Capex.</li> <li>No Upfront Payment to Authority required.</li> <li>Performance Security (funded / non-funded) needs to be provided. (Normally funded via working capital)</li> </ul>
Toll Collection – Long Term	<ul> <li>No Initial Capex.</li> <li>Upfront Payment to Authority (mainly non-NHAI).</li> <li>Performance Security (funded / non-funded) needs to be provided.</li> </ul>
OMT – Long Term	<ul> <li>No Upfront Payment to Authority required for any OMT project under NHAI.</li> <li>Upfront payment to authority required for certain State OMT projects.</li> <li>Performance Security (non-funded) needs to be provided.</li> <li>Payment to Authorities becomes an operational expense and needs to be paid from toll cash flows on a monthly instalment basis.</li> </ul>



#### Well-balanced Mix Of Short Term & Long Term Projects Is Essential For Long Term Sustenance



#### Short term projects provide the visibility for future pipeline of long term OMT projects



#### Focus On Increasing Revenue Contribution From Long Term Projects



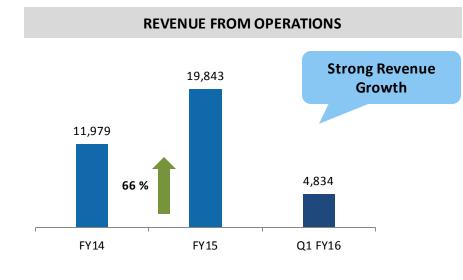
Key Risks / Concerns	Risk Mitigation
As per Notification Dated 26 <sup>th</sup> May 2015 by PWD– Govt. of Maharashtra, LMVs and buses from MSRTC would be exempted from paying toll at the following 3 Toll Plazas - Baramati Project, IRDP Solapur Project, Kalyan Shilphata Project	<ul> <li>Total revenue contribution from these 3 projects was 0.33%, 0.46% and 1.66% respectively in FY15.</li> <li>Therefore, the overall contribution from these 3 projects is less than 2.5% of the overall consolidated revenues and revenues from LMVs and MSRTC Buses would be a smaller portion of the consolidated revenues.</li> </ul>
Loss of revenue from the Chennai Bypass Project on account of certain force majeure issues arising from non-compliance of certain provisions of the project contract by NHAI.	<ul> <li>This has been one of the major factors which resulted in lower revenue and higher loss in FY14 and FY15.</li> <li>However, 3CGM Amicable Settlement Committee of NHAI has adjourned in Company's favour, hence the loss in revenue as assessed by an independent engineer would be adjusted against the outstanding concession fee payable to NHAI, recorded in the consolidated financial statements of the Company.</li> <li>The Company so far has not recognised any claim in the books of accounts, pending final approval from NHAI.</li> </ul>
Loss of revenue from the Madurai – Kanyakumari Project on account of lesser user fee paid by TNSTC buses.	<ul> <li>During Q1 FY16, the Company has recognised a claim of Rs 17.7 mn (Rs 161.6 mn in FY15) receivable from Authority on account of reimbursement of lesser user fee paid by TNSTC buses.</li> </ul>

# mep

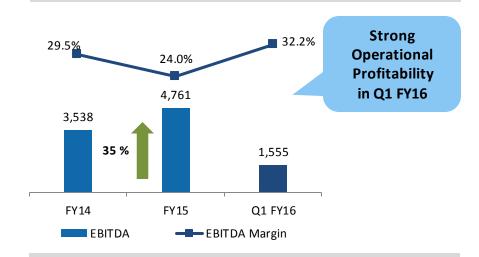


Q1 FY16 & FY15 Results Update

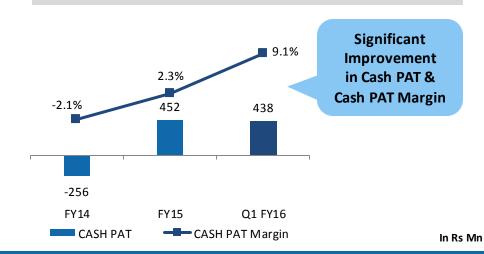




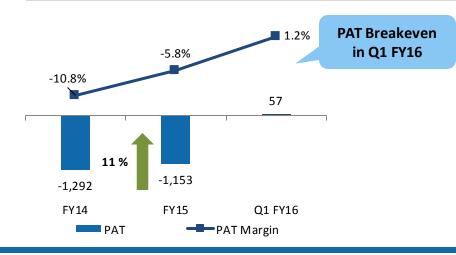
EBITDA & EBITDA MARGIN



**CASH PROFIT & CASH PROFIT MARGIN** 



**PAT & PAT MARGIN** 





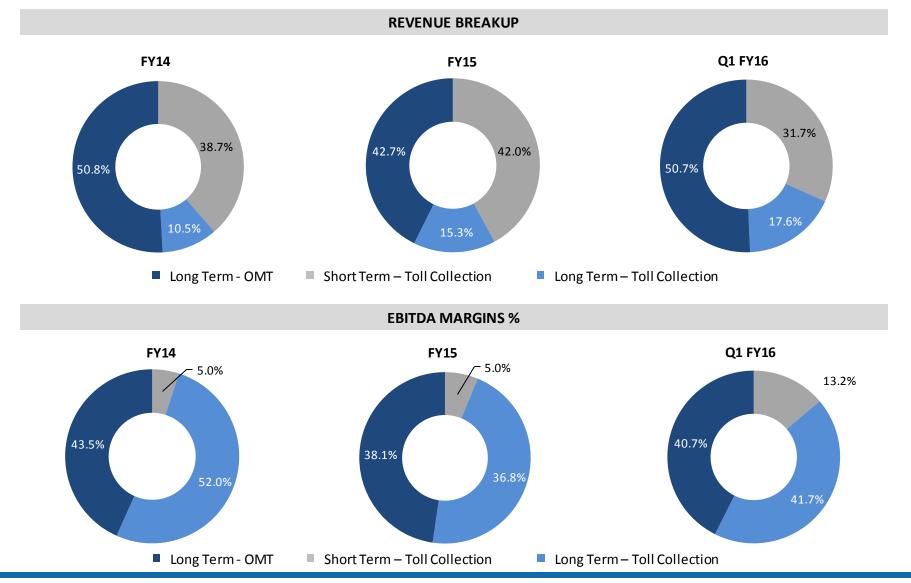
Particulars in Rs. Mn	FY12	FY13	FY14	FY15	Q1 FY16
Revenue from Operations	10,801	12,800	11,979	19,843	4,834
Other Income	565	220	433	570	117
Operating and Maintaining Expenses	6,679	8,332	8,015	14,570	3,137
Employee Expenses	413	525	499	716	171
Other Expenses	219	294	360	366	88
EBITDA	4,055	3,869	3,538	4,761	1,555
EBITDA Margin (%)	37.5%	30.2%	29.5%	24.0%	32.2%
Depreciation	947	990	1,303	1,799	437
Finance Costs	3,766	3,765	3,797	4,036	973
PBT	-658	-886	-1,562	-1,075	145
Taxes	-127	45	-236	79	88
PAT before Minority Interest	-531	-931	-1,326	-1,153	57
Minority Interest	54	0	-9	0	0
Pre-acquisition profit/loss adjustment	0	0	43	0	0
РАТ	-477	-931	-1,292	-1,153	57
PAT Margin (%)	-4.4%	-7.3%	-10.8%	-5.8%	1.2%

## **Consolidated Balance Sheet**



Particulars in Rs. Mn	FY12	FY13	FY14	FY15
Equities & Liabilities				
Shareholder's Funds				
Share Capital	1,000	1,000	1,000	1,115
Reserves & Surplus	-379	-1,308	-1,878	-3,379
Total Shareholder's Funds	621	-308	-878	-2,264
Share Application Money	453	453	-	-
Minority Interest	0	0	-	9
Non-Current Liabilities				
Long-term Borrowings	29,864	29,128	28,663	29,568
Other Long-term Liabilities	-	2	15	23
Long-term Provisions	9	12	1,566	1,044
Current Liabilities				
Short-term Borrowings	449	388	1,387	2,072
Trade Payables	241	222	1,464	2,663
Other Current Liabilities	1,675	2,842	3,115	3,247
Short-term Provisions	2	3	3	5
Total Equity & Liabilities	33,314	32,742	35,343	36,356
Assets				
Non-Current Assets				
Fixed Assets	22,074	21,513	23,695	21,722
Non-Current Investments	0	30	6	216
Deferred Tax Assets (net)	287	350	756	942
Long-term Loans & Advances	2,660	7,027	7,519	8,934
Other Non-Current Assets	753	263	219	387
Current Assets		200	213	507
Current Investments	28	0	0	106
Trade Receivables	45	384	287	258
Cash & Bank Balance	824	1,539	1,623	1,348
Short-term Loans & Advances	6,519	1,579	915	1,812
Other Current Assets	124	57	322	630
Total Assets	33,314	32,742	35,343	36,356







Key Long Term Projects	Projects FY14		F	FY15		Q1 FY16	
	Туре	Revenues	No. of Operational Months	Revenues	No. of Operational Months	Revenues	No. of Operational Months
MEPIPL	ОМТ	3,345	12	3,798	12	1,010	3
Chennai Bypass	OMT	933	11	1,041	12	259	3
Hyderabad –Bangalore	ОМТ	1,018	11	1,298	12	326	3
Rajiv Gandhi Sea link	ОМТ	132	2	897	12	270	3
Madurai –Kanyakumari	ОМТ	593	6	1,378	12	386	3
Phalodi Ramji (RIDCOR)	Toll Collection	568	12	677	12	190	3
Vidyasagar Setu	Toll Collection	366	7	647	12	157	3
IRDP Solapur	Toll Collection	92	12	103	12	28	3
Kini Tasawade	Toll Collection	0	0	1,226	10	391	3

#### FINANCIAL UPDATE:

#### Q1 FY16:

- Q1 FY16 witnessed healthy operating performance.
- Q1 FY16 EBITDA margins improved to 32.2% driven by higher contribution from long term projects.
- MIPL project generated its first cash profit of Rs 53 mn in Q1 FY16.
- Significant improvement in cash profit of Rs 438 mn in Q1 FY16 compared to Rs 452 mn in FY15.
- Net IPO proceeds of Rs 3,053 mn were utilised for reduction in consolidated debt. Thus the finance cost is expected to reduce going forward.

#### FY15 vs. FY14:

- FY15 Revenues grew 66% YoY primarily driven by
  - Increase in revenues from long term projects, as three long term projects commenced in the middle of FY14 and one long term project commenced in the beginning of FY15.
  - MIPL project witnessed 18% pre-determined toll rate hike with effect from October 2014. The full year impact of this toll rate hike will be realised in FY16.
  - Strong growth in short term project revenues.
  - NHAI has recently mandated for Implementation of Weight Base Tolling at National Highway.
- FY15 EBITDA margin declined to 24.0% compared to 29.5% in FY14 due to
  - Change in segment mix Higher share of short term toll collection projects.
  - Higher O&M expenses.
- FY15 PAT improved on YoY basis, however was negative due to
  - Net loss of Rs 775 mn in Mumbai Entry Point Project due to higher depreciation which pertains to amortisation of upfront payment of Rs 21,000 mn to the authorities, over the entire life of the project.
  - Net loss of Rs 443 mn in Chennai Bypass Project on account of certain force majeure issues arising from non-compliance of Concession Agreement by Authority.



Sr. No	Name of Project	State	Name of Authority	Туре	COD	Tenor	Payment to Authority ( Rs Mn)
1	Gurau Toll Plaza	Uttar Pradesh	NHAI	Short Term Toll Collection	22 <sup>nd</sup> July 2015	1 year	594
2	South Delhi Municipal Corporation Toll Collection (124 Entry Points of Delhi)	New Delhi	SDMC	Long Term Toll Collection	16 <sup>th</sup> May 2015	3 years	16,534.8
3	Paduna Toll Plaza	Rajasthan	NHAI	Short Term Toll Collection	12 <sup>th</sup> May 2015	1 year	1,000.8
4	Palsit Toll Plaza	West Bengal	NHAI	Short Term Toll Collection	26 <sup>th</sup> March 2015	1 year	950.4
5	Athur Toll Plaza	Tamil Nadu	NHAI	Short Term Toll Collection	26 <sup>th</sup> March 2015	1 year	628
6	Manoharabad Toll Plaza	Telangana	NHAI	Short Term Toll Collection	17 <sup>th</sup> February 2015	1 year	491.4
7	Bankapur Toll Plaza	Karnataka	NHAI	Short Term Toll Collection	3 <sup>rd</sup> January 2015	1 year	441
8	Surajbari Toll Plaza	Gujarat	NHAI	Short Term Toll Collection	21 <sup>st</sup> September 2014	1 year	617.4
9	Kini – Tasawade Toll Plaza	Maharashtra	MSRDC	Long Term Toll Collection	29 <sup>th</sup> May 2014	2 years	2,270.7

#### Technology Upgradation Project:

#### KVM Consortium (Company, KENT Intelligent Transportation Systems India Private Limited and Vishwakarma Scales Private Limited)

A consortium formed by our Company, KENT Intelligent Transportation Systems India Private Limited and Vishwakarma Scales Private Limited (the "KVM Consortium") has been awarded, by IHMCL by way of letter of award dated January 10, 2015 and February 27, 2015, a project for providing toll management systems including weigh-in-motion technology, CCTV surveillance and static weigh bridge at the toll plazas of public funded NHAI projects in the north zone and south zone, for a period of five years, respectively.



Toll Collection Projects						
Sr. No	Name of Authority	Туре	Annual Potential Toll Collection (Rs Mn)	Number of Projects Currently Available		
1	NHAI	Short Term	4,410.8	16		
2	MSRDC	Long Term	178	1		
3	RIDCOR	Short Term	433.4	1		
4	RSRDC	Short Term	71.8	1		
	Total		5,094	19		
OMT Projects						
Sr. No	Name of Authority	Туре	Tenor	Number of Projects Currently Available		
1	NHAI	Long Term	9 years 1			



#### Monetisation of fresh / new road assets:

- The NHAI along with MORTH plans to award fresh projects of ~ 15,000 km worth Rs 3 trillion during FY16 and FY17 through the BOT, Hybrid Annuity and EPC routes.
- Over 80% of the future projects are proposed to be as per the Hybrid Annuity routes.
  - During FY16, the NHAI has identified 12 road projects having length of ~ 576km and requiring an investment of ~ Rs 159 bn across Delhi, Uttar Pradesh, Himachal Pradesh, Jharkhand and Maharashtra.
  - For FY17, the NHAI has identified additional 15 road projects having length of ~ 1,105 km and requiring an investment ~ Rs 122 bn.
- Further, to support the funding requirement of Rs 1,500 bn for investing into the road sector, the Government through the MORTH and NHAI are planning to monetise their existing road assets, through securitization of long term tolling contracts. The Government envisages to raise
   ~ Rs 500 – 600 bn through this monetisation process.
- Hence, this shall provide a significant opportunity for specialised OMT and Tolling operators.

(Refer Link to <u>Investment Opportunities in Indian Highways Sector – Monetisation of Public Funded</u> <u>National Highway Projects - MoRTH website</u>)



## **Thank You**



Murzash Manekshana Executive Director Email : <u>mmanekshana@mepinfra.com</u>



Ammeet Sabarwal / Nilesh Dalvi IR Consultant Contact No : +91 9819576873 / +91 9819289131 Email : ammeet.sabarwal@dickensonir.com nilesh.dalvi@dickensonir.com