

### FOURTH QUARTER AND FULL YEAR 2016

Honeywell

January 27, 2017

Earnings Release

#### **Forward Looking Statements**

This report contains "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934. All statements, other than statements of fact, that address activities, events or developments that we or our management intend, expect, project, believe or anticipate will or may occur in the future are forward-looking statements. Forward-looking statements are based on management's assumptions and assessments in light of past experience and trends, current economic and industry conditions, expected future developments and other relevant factors. They are not guarantees of future performance, and actual results, developments and business decisions may differ materially from those envisaged by our forward-looking statements. Our forward-looking statements are also subject to risks and uncertainties, which can affect our performance in both the near- and long-term. We identify the principal risks and uncertainties that affect our performance in our Form 10-K and other filings with the Securities and Exchange Commission.

#### **Definition Of Core Organic**

Throughout this presentation, core organic sales growth refers to reported sales growth less the impacts from foreign currency translation, M&A and raw materials pass-through pricing in the former Resins & Chemicals business previously part of Performance Materials and Technologies. The raw materials pricing impact is excluded in instances where raw materials costs are passed through to customers, which drives fluctuations in selling prices not tied to volume growth.

#### 4Q 2016 Earnings Release January 27, 2017

## Summary

4Q 2016	<ul> <li>High-Quality Finish To 2016 - EPS Of \$1.74, Up 14% Ex-Divestitures</li> <li>Double-Digit Growth In UOP And Solstice<sup>®</sup>, Continued Strength In Transportation Systems And Distribution</li> <li>Strong Segment Margin Expansion Of 90 bps Ex-M&amp;A And FCF Of \$1.7B, Up 8%</li> </ul>
FY 2016	<ul> <li>EPS Of \$6.60, Up 8% YoY</li> <li>Operational Segment Margin Improvement Of 80 bps, Funded Over \$250M Of Restructuring</li> <li>Significant Investments In Growth And Productivity, Continued Portfolio Enhancements</li> </ul>
2017 Outlook	<ul> <li>Initiating 1Q17 EPS Guidance Of \$1.60 - \$1.64, Up 6% - 9% Ex-2016 Divestitures</li> <li>Expect FY17 Organic Sales Growth Of 1% - 3%</li> <li>Reaffirming 2017 EPS Of \$6.85 - \$7.10, Up 6% - 10% Ex-2016 Divestitures</li> </ul>

EPS And EPS V% Exclude Pension Mark-To-Market Adjustment, Impact From 4Q16 Debt Refinancing Charges, And Earnings From Divestitures In 4Q15 Operational Segment Margin Excludes M&A, OEM Incentives, F/X, And Divestitures FCF = Cash Flow From Operations Less CapEx

## **Highlights**

#### **Notable Wins**

- Long-Cycle Backlog Firming Driven By Air Transport, Defense, Building Solutions, And UOP
- Home And Building Technologies Long-Term Contract With Tinker Air Force Base To Improve Energy Efficiency By 44%
- UOP Licensing Agreements In China For Unicracking<sup>™</sup> And Methanol-To-Olefins Technology; Modular XCeed<sup>™</sup> Bioreactor Technology Treating Wastewater From Produce Facility
- Finalized \$250M Advanced Meter Project With Entergy To Help Improve Electricity Service And Reliability For Customers

#### Launch Of Security And Surveillance Systems And INNCOM Elements Line Of Guestroom Controls In India

#### Honeywell Sentience<sup>™</sup> - Connected Enterprises

#### **Connected Aircraft**

- Over 400 Deliveries For JetWave™
- Dassault Falcon Supplemental Type Certificate

#### **Connected Home**

 Launched Lyric<sup>™</sup> Security Controller And DIY Security Cameras

#### **Connected Plant**

- IIoT INspire<sup>™</sup> Partnerships With Dover Energy Automation And Aereon
- Improved Refinery Performance At PetroVietnam And Delek Refining

#### **Connected Retail**

- Developed Retail IoT Solutions With Intel
- Sensors And Software To Track Goods In Supply Chain

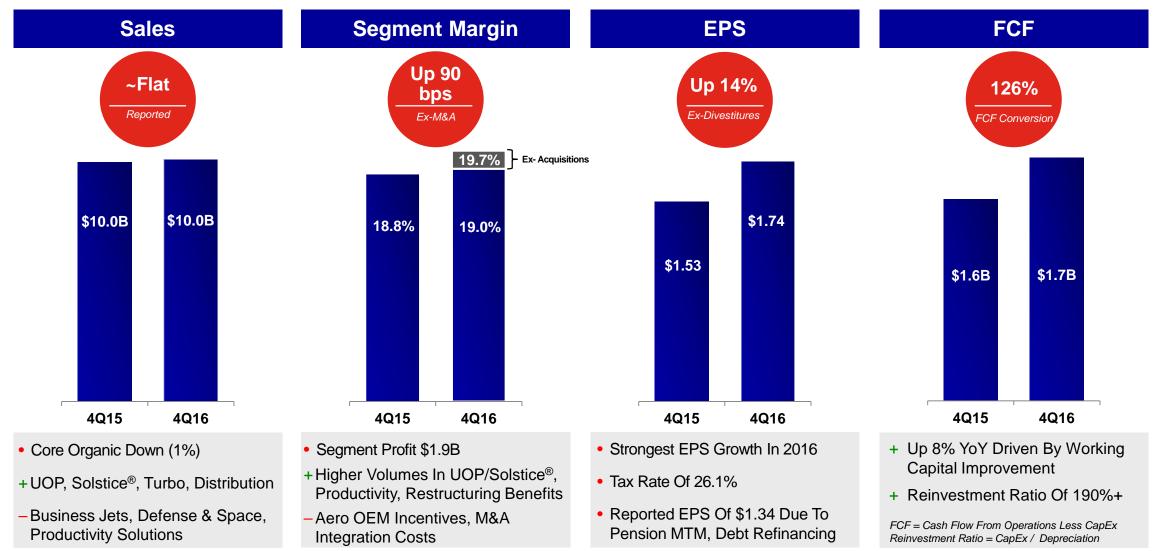






### **The Power Of Connected**

## 4Q 2016 Financial Summary



EPS, EPS V%, Tax Rate, And FCF Conversion Exclude Pension Mark-To-Market Adjustment And Impact From 4Q16 Debt Refinancing Charges; 4Q15 Excludes Earnings From Divestitures Free Cash Flow Conversion = Free Cash Flow / Net Income Excluding Pension Mark-To-Market Adjustment And Debt Refinancing Charges

#### 4Q 2016 Earnings Release January 27, 2017

### **Strong Finish To 2016**

### 4Q 2016 Segment Results

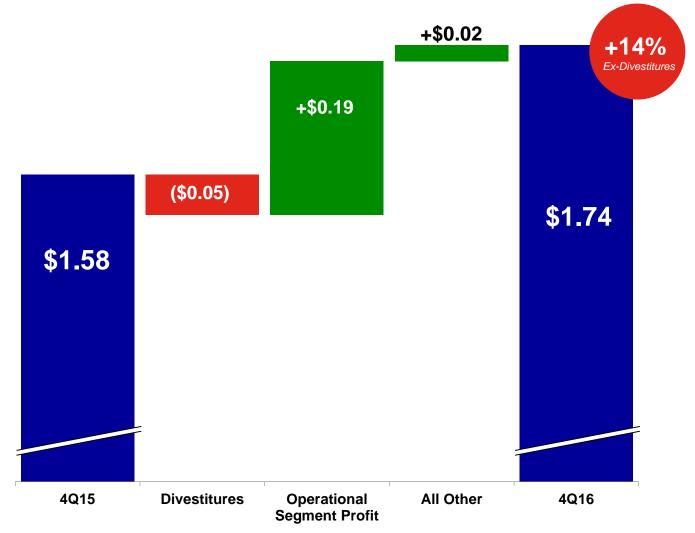
(\$M)	Sales	Margin Change (bps)	Commentary
Aero	<b>\$3,666</b> Down (8%) Down (5%) Core Organic	<b>20.2%</b> Down (130) Down (10) ex-M&A, Other <sup>1</sup>	<ul> <li>Continued Softness In Business Aviation</li> <li>Program Completions In International Defense And Space</li> <li>Turbo Light Vehicle Gas Growth In Europe And China</li> </ul>
НВТ	<b>\$2,800</b> Up 13% Up 2% Core Organic	<b>16.8%</b> Down (30) Up 60 bps ex-M&A	<ul> <li>+ Elster Smart Energy Program Roll-Outs; New Product Introductions</li> <li>+ Continued Growth In Distribution, China And India</li> <li>+ Repositioning Benefits Materialize</li> </ul>
РМТ	<b>\$2,228</b> Down (5%) Up 5% Core Organic	<b>25.4%</b> Up 520 Up 560 ex-M&A	<ul> <li>+ Strong UOP: Catalyst, Licensing, Equipment Growth</li> <li>+ Solstice<sup>®</sup> Growth &gt;50%; Process Solutions Software, Services Growth</li> <li>+ Margins Improve From Productivity, Higher Licensing, Catalyst Sales</li> </ul>
SPS	<b>\$1,291</b> Up 9% Down (6%) Core Organic	<b>14.3%</b> Down (100) Up 100 ex-M&A	<ul> <li>+ Intelligrated Exceeding Expectations, Robust Project Backlog</li> <li>– Lower Volumes In Safety, Sensing, And Workflow Solutions</li> <li>– Supply Chain Delays</li> </ul>

<sup>1</sup> Excludes ~\$48M Increase In Aero OEM Incentives YoY

### **Diversified Portfolio Delivered Terrific Fourth Quarter**

## 4Q 2016 EPS Bridge

4Q 2016 Earnings Release January 27, 2017



#### **Divestitures**

- Resins & Chemicals (Now AdvanSix)
- Aerospace Government Services Business

#### **Operational Segment Profit**

- + Productivity, Restructuring Benefits
- + UOP, Solstice<sup>®</sup> Volumes
- + New Product Introductions
- + Earnings From M&A

#### All Other

- + Below-The-Line Items, Share Count, Tax Rate
- M&A Costs, F/X, OEM Incentives

Operational Segment Profit Excludes M&A Costs, F/X Hedges, OEM Incentives, And Divestitures EPS And EPS V% Exclude Pension Mark-To-Market Adjustment, Impact From 4Q16 Debt Refinancing Charges, And Earnings From Divestitures In 4Q15

### Strong EPS Growth Primarily Via Operational Performance

### **FY 2016 Financial Summary**

Total Honeywell			By Segment		
			<u>Sales</u>	<u>Margin</u> (bps)	
Sales	Segment Margin	Aero	<b>\$14.8B</b> (3%) (3%) Core Organic	<b>20.3%</b> Down (80) <i>Down (60) ex-M</i> &A	
Up 2% (1%) Core Organic			<b>\$10.7B</b> 16% 4% Core Organic	<b>15.8%</b> Down (70) <i>Up 40 ex-M&amp;A</i>	
<b>EPS</b> \$6.60	FCF \$4.4B	PMT	<b>\$9.3B</b> (2%) Down (2%) Core Organic	<b>22.1%</b> Up 110 <i>Up 150 ex-M</i> &A	
Un 8% 1.5X		SPS	<b>\$4.6B</b> (2%) Down (7%) Core Organic	<b>14.7%</b> Down (110) <i>Down (40) ex- M&amp;A</i>	

EPS And EPS V% Exclude Pension Mark-To-Market Adjustment And Impact From 4Q16 Debt Refinancing Charges

FCF = Cash Flow From Operations Less CapEx; Reinvestment Ratio = CapEx / Depreciation

### **Outstanding Performance Consistent With Outlook**

### What We Are Seeing

+ Improving Sentiment In Oil And Gas Sector

+ Defense And Space Backlog Firming

+ Improving Construction Indicators

- Business Jet Market Weakness Persists, Slower Aftermarket

• Currency Headwinds Negated By Hedging Actions

### **1Q 2017 Preview**

Sales

(5%) - (7%)

(1%) - (3%) Organic

1% - 3%

1% - 3% Organic

	\$9.2
Assumptions	<b>\$9.4</b> Total I
Strong Air Transport Deliveries And Flight Hours Business Jets Weakness Persists Growth In EU Diesel And China Gas Turbo Launches	Sale
New Connected Home Product Introductions Conversion Of Energy Backlog In Building Solutions Strong Air And Water Product Growth In China	

•	Restructuring	Benefits	Materialize
---	---------------	----------	-------------

		<ul> <li>Restructuring Benefits Materialize</li> </ul>
<b>(10%) - (12%)</b> 3% - 5% Organic	Up 190 - 220	<ul> <li>Significant Solstice<sup>®</sup> Ramp, Including Double-Digit Orders Growth</li> <li>Growth In Process Solutions Software, Services Growth</li> <li>Margins Improve Due To Productivity, Impact Of AdvanSix Spin</li> </ul>
<b>19% - 21%</b> (1%) - 1% Organic	<b>Down (10) - Up 20</b> <i>Up 150+ ex-M&amp;A</i>	<ul> <li>Improving Order Outlook, New Product Introductions</li> <li>Productivity And Restructuring Benefits Materialize</li> <li>Impact From Intelligrated</li> </ul>
<b>(2%) - (4%)</b> Flat - 2% Organic	Up 50 - 80	<ul> <li>Below The Line ~Flat</li> <li>Lower Share Count</li> <li>Effective Tax Rate Consistent With 10 2016</li> </ul>

Margin Change (bps)

Up 40 - 70

Up 130 - 160

Effective Tax Rate Consistent With 1Q 2016

EPS V% Excludes \$0.05 Of 1Q16 Earnings From 2016 Divestitures

4Q 2016 Earnings Release January 27, 2017

NOH

Aero

HBT

PMT

SPS

### 1Q17 EPS Guidance Of \$1.60-\$1.64, Up 6% - 9% YoY Ex-Divestitures

2B -**4B** HON es

### **2017 Financial Guidance Summary**

Total Honeywell			By Segment		
			<u>Sales</u>	<u>Margin</u>	
Sales	Segment Margin	Aero	<b>\$14.0B - \$14.4B</b> (2%) - (5%) (2%) - 1% Organic	<b>20.9% - 21.3%</b> Up 60 - 100	
<b>\$38.6 - \$39.5B</b> Down (2%) - Flat <i>1% - 3% Organic</i>	<b>19.0% - 19.4%</b> Up 70 - 110 bps	НВТ	<b>\$10.8B - \$11.0B</b> 2% - 4% 3% - 5% Organic	<b>17.2% - 17.6%</b> Up 140 - 180	
EPS \$6.85 - \$7.10	FCF \$4.6 - \$4.7B	РМТ	<b>\$8.4B - \$8.6B</b> (8%) - (10%) 2% - 4% Organic	<b>23.5% - 23.9%</b> Up 140 - 180	
Up 6% - 10% Ex-Divestitures <sup>1</sup>	<b>94.0 - 94.7 D</b> Up 5% - 7%	SPS	<b>\$5.4B - \$5.5B</b> 16% - 18% 1% - 3% Organic	<b>15.6% - 16.0%</b> Up 90 - 130 <i>Up 160 - 200 ex- M</i> &A	

<sup>1</sup> Excludes \$0.14 Contribution Of 2016 Divestitures At Weighted Average Share Count Of 775.3M EPS, V% Exclude Any Pension Mark-to-Market Adjustment And 4Q16 Debt Refinancing Charges

### Reaffirming FY 2017 EPS Guidance Of \$6.85 - \$7.10

### Summary

• Terrific Finish To 2016 In Slow Growth Environment

• Strong Segment Margin And Free Cash Flow

• Expect First Quarter Earnings Up 6% - 9% Ex-2016 Divestitures

• Reaffirming 2017 Full Year Outlook

• Well-Positioned To Outperform!



# Appendix



## **4Q16 Segment Sales Results**

	Reported	Core Organic
Aerospace	(8%)	(5%)
Commercial Aviation OE	(19%)	(19%)
Commercial Aviation Aftermarket	~Flat	~Flat
Defense & Space	(14%)	(6%)
Transportation Systems	1%	2%
Home And Building Technologies	13%	2%
Products	22%	(2%)
Distribution	4%	5%
Performance Materials And Technologies	(5%)	5%
UOP	6%	10%
Honeywell Process Solutions	10%	(1%)
Advanced Materials	(28%)	8%
Safety And Productivity Solutions	9%	(6%)
Safety	(5%)	(5%)
Productivity Solutions	21%	(6%)

#### 4Q 2016 Earnings Release January 27, 2017

## **FY16 Segment Sales Results**

	Reported	Core Organic
Aerospace	(3%)	(3%)
Commercial Aviation OE	(13%)	(12%)
Commercial Aviation Aftermarket	3%	3%
Defense & Space	(7%)	(6%)
Transportation Systems	3%	4%
Home And Building Technologies	16%	4%
Products	27%	2%
Distribution	5%	7%
Performance Materials And Technologies	(2%)	(2%)
UOP	(17%)	(16%)
Honeywell Process Solutions	16%	4%
Advanced Materials	(5%)	3%
Safety And Productivity Solutions	(2%)	(7%)
Safety	(3%)	(2%)
Productivity Solutions	(1%)	(11%)

#### 4Q 2016 Earnings Release January 27, 2017

# Reconciliation Of Segment Profit To Operating Income And Calculation Of Segment Profit And Operating Income Margins

(\$M)	4Q15	2015	1Q16	4Q16	2016
Aerospace	\$856	\$3,218	\$798	\$739	\$2,991
Home and Building Technologies	424	1,512	360	470	1,683
Performance Materials and Technologies	473	1,990	461	566	2,050
Safety and Productivity Solutions	181	746	150	185	680
Corporate	(54)	(210)	(49)	(61)	(218)
Segment Profit	\$1,880	\$7,256	\$1,720	\$1,899	\$7,186
Stock Compensation Expense <sup>(1)</sup>	(43)	(175)	(53)	(39)	(184)
Repositioning and Other <sup>(1, 2)</sup>	(158)	(576)	(131)	(136)	(679)
Pension Ongoing Income <sup>(1)</sup>	131	430	150	154	601
Pension Mark-to-Market Expense <sup>(1)</sup>	(67)	(67)	-	(273)	(273)
OPEB (Expense) Income <sup>(1)</sup>	(10)	(40)	9	8	32
Operating Income	\$1,733	\$6,828	\$1,695	\$1,613	\$6,683
Segment Profit	\$1,880	\$7,256	\$1,720	\$1,899	\$7,186
÷Sales	\$9,982	\$38,581	\$9,522	\$9,985	\$39,302
Segment Profit Margin %	18.8%	18.8%	18.1%	19.0%	18.3%
Operating Income	\$1,733	\$6,828	\$1,695	\$1,613	\$6,683
÷Sales	\$9,982	\$38,581	\$9,522	\$9,985	\$39,302
Operating Income Margin %	17.4%	17.7%	17.8%	16.2%	17.0%

(1) Included in cost of products and services sold and selling, general and administrative expenses.(2) Includes repositioning, asbestos, environmental expenses and equity income adjustment.

#### **Calculation Of Segment Profit Margin Excluding Mergers And Acquisitions**

(\$M)	4Q16
Honeywell	¢4,000
Segment Profit Excluding Mergers and Acquisitions	\$1,833
÷ Sales Excluding Mergers and Acquisitions	\$9,284
Segment Profit Margin Excluding Mergers and Acquisitions %	<u> </u>
Aerospace <sup>(1)</sup>	
Segment Profit Excluding Mergers and Acquisitions and Other	\$786
÷ Sales Excluding Mergers and Acquisitions and Other	\$3,677
Segment Profit Margin Excluding Mergers and Acquisitions and Other %	21.4%
Home and Building Technologies	
Segment Profit Excluding Mergers and Acquisitions	\$436
÷ Sales Excluding Mergers and Acquisitions	\$2,463
Segment Profit Margin Excluding Mergers and Acquisitions %	17.7%
Performance Materials and Technologies	
Segment Profit Excluding Mergers and Acquisitions	\$540
÷ Sales Excluding Mergers and Acquisitions	\$2,093
Segment Profit Margin Excluding Mergers and Acquisitions %	25.8%
Safety and Productivity Solutions	
Segment Profit Excluding Mergers and Acquisitions	\$180
÷ Sales Excluding Mergers and Acquisitions	\$1,105
Segment Profit Margin Excluding Mergers and Acquisitions %	16.3%

(1) Other includes year-over-year incremental OEM incentives.

#### **Calculation Of Segment Profit Margin Excluding Mergers And Acquisitions**

(\$M)	2016
Honeywell	
Segment Profit Excluding Mergers and Acquisitions	\$6,980
÷ Sales Excluding Mergers and Acquisitions	\$37,023
Segment Profit Margin Excluding Mergers and Acquisitions %	18.9%
Aerospace	
Segment Profit Excluding Mergers and Acquisitions	\$2,992
÷ Sales Excluding Mergers and Acquisitions	\$14,590
Segment Profit Margin Excluding Mergers and Acquisitions %	20.5%
Home and Building Technologies	
Segment Profit Excluding Mergers and Acquisitions	\$1,588
÷ Sales Excluding Mergers and Acquisitions	\$9,374
Segment Profit Margin Excluding Mergers and Acquisitions %	16.9%
Performance Materials and Technologies	
Segment Profit Excluding Mergers and Acquisitions	\$1,959
÷ Sales Excluding Mergers and Acquisitions	\$8,721
Segment Profit Margin Excluding Mergers and Acquisitions %	22.5%
Safety and Productivity Solutions	
Segment Profit Excluding Mergers and Acquisitions	\$670
÷ Sales Excluding Mergers and Acquisitions	\$4,338
Segment Profit Margin Excluding Mergers and Acquisitions %	15.4%

#### **Reconciliation Of Core Organic Sales Growth**

Honeywell	4Q16	2016	
Reported Sales Growth	-	2%	
Less: Foreign Currency Translation, Acquisitions, Divestitures and Other	1%	3%	
Less: Raw Materials Pricing in R&C	-	-	
Core Organic Sales Growth	(1%)	(1%)	
Performance Materials and Technologies			
Reported Sales Growth	(5%)	(2%)	
Less: Foreign Currency Translation, Acquisitions, Divestitures and Other	(10%)	1%	
Less: Raw Materials Pricing in R&C	-	(1%)	
Core Organic Sales Growth	5%	(2%)	
Advanced Materials			
Reported Sales Growth	(28%)	(5%)	
Less: Foreign Currency Translation, Acquisitions, Divestitures and Other	(36%)	(6%)	
Less: Raw Materials Pricing in R&C	-	(2%)	
Core Organic Sales Growth	8%	3%	

Throughout this presentation, core organic sales growth refers to reported sales growth less the impacts from foreign currency translation, M&A and raw materials pass-through pricing in the former Resins & Chemicals business previously part of Performance Materials and Technologies. The raw materials pricing impact is excluded in instances where raw materials costs are passed through to customers, which drives fluctuations in selling prices not tied to volume growth.

#### 4Q 2016 Earnings Release January 27, 2017

# Reconciliation Of Cash Provided By Operating Activities To Free Cash Flow And Calculation Of Free Cash Flow Conversion

(\$M)	4Q15	4Q16
Cash Provided by Operating Activities	\$1,963	\$2,042
Expenditures for Property, Plant and Equipment	(388)	(346)
Free Cash Flow	\$1,575	\$1,696
Net income, attributable to Honeywell	\$1,194	\$1,034
Pension mark-to-market expense net of tax <sup>(1)</sup>	43	215
Debt refinancing expense <sup>(2)</sup>	-	93
Net income, attributable to Honeywell, excluding pension mark-to-market		
expense and debt refinancing expense	\$1,237	\$1,342
Cash Provided by Operating Activities	\$1,963	\$2,042
+ Net Income Attributable to Honeywell	1,194	1,034
Operating Cash Flow Conversion %	164%	197%
Free Cash Flow	\$1,575	\$1,696
+ Net income, attributable to Honeywell, excluding pension mark-to-market		• • •
expense and debt refinancing expense	1,237	1,342
Free Cash Flow Conversion %	127%	126%

(1) Pension mark-to-market expense uses a blended tax rate of 21.3% and 36.1% for 2016 and 2015.

(2) Debt refinancing expense uses a tax rate of 26.5% for 2016.



#### **Reconciliation Of Cash Provided By Operating Activities To Free Cash Flow**

(\$M)	2016
Cash Provided by Operating Activities	\$5,498
Expenditures for Property, Plant and Equipment	(1,095)
Free Cash Flow	\$4,403



# Reconciliation Of EPS To EPS, Excluding Pension Mark-To-Market Expense, Debt Refinancing Expense And Earnings Attributable To 2016 Divestitures

	4Q15	1Q16	4Q16	2015	2016
EPS	\$1.53	\$1.56	\$1.34	\$6.04	\$6.20
Pension Mark-to-Market Expense <sup>(1)</sup>	0.05	-	0.28	0.06	0.28
Debt Refinancing Expense <sup>(2)</sup>	-	-	0.12	-	0.12
EPS, Excluding Pension Mark-to-Market Expense					
and Debt Refinancing Expense	\$1.58	\$1.56	\$1.74	\$6.10	\$6.60
EPS, Attributable to 2016 Divestitures <sup>(3)</sup> EPS, Excluding Pension Mark-to-Market Expense, Debt Refinancing	(0.05)	(0.05)	-	(0.19)	(0.14)
Expense and 2016 Divestitures	\$1.53	\$1.51	\$1.74	\$5.91	\$6.46

(1) Pension mark-to-market expense uses a blended tax rate of 36.1% and 21.3% for 2015 and 2016.

(2) Debt refinancing expense uses a tax rate of 26.5% for 2016.

(3) 2016 divestitures use a blended tax rate of 30.8% for 4Q15, 36.0% for 1Q16, 33.2% for 2015 and 33.9% for 2016.



# Reconciliation Of EPS To EPS, Excluding Pension Mark-To-Market Expense, Debt Refinancing Expense And Earnings Attributable To 2016 Divestitures

	1Q17E <sup>(1)</sup>	2017E <sup>(1)</sup>
EPS	TBD	TBD
Pension Mark-to-Market Expense	-	TBD
Debt Refinancing Expense	-	-
EPS, Excluding Pension Mark-to-Market Expense and Debt Refinancing Expense	\$1.60 - \$1.64	\$6.85 - \$7.10
EPS, Attributable to Divestitures	<u> </u>	<u> </u>
EPS, Excluding Pension Mark-to-Market Expense, Debt Refinancing Expense and Earnings Attributable to Divestitures	\$1.60 - \$1.64	\$6.85 - \$7.10

(1) Utilizes weighted average shares of approximately 772 million.

We believe EPS, excluding pension mark-to-market expense, debt refinancing expense and earnings attributable to divestitures is a measure that is useful to investors and management in understanding our ongoing operations and in analysis of ongoing operating trends. Management cannot reliably predict or estimate the pension mark-to-market expense as it is dependent on macroeconomic factors, such as interest rates and the return generated on invested pension plan assets. We therefore do not include an estimate for the pension mark-to-market expense in this reconciliation. Management is not currently forecasting an impact to earnings per share arising from any impact from a debt refinancing or divestiture transaction. Based on economic and industry conditions, future developments and other relevant factors, these assumptions are subject to change.

### Honeywell

22