

LIL:CS:IP:2021-22

Date: 11.02.2022

BSE Limited	The National Stock Exchange of India Limited	
Listing & Compliance Department	Listing & Compliance Department	
Phiroze Jeejeebhoy Towers,	Exchange Plaza, C-1 Block G,	
Dalal Street, Mumbai - 400001	Bandra Kurla Complex,	
	Bandra (E), Mumbai – 400051	
Security Code : 517206	Symbol: LUMAXIND	

Subject: Investor Presentation for the 3rd Quarter and Nine Months ended 31st December, 2021.

Dear Sir/ Ma'am,

Please find enclosed herewith the Investor Presentation of the Company for the 3rd Quarter and Nine Months ended 31st December, 2021.

The same shall also be made available on the website of the Company www.lumaxworld.in/lumaxindustries.

This is for your information and records.

Thanking you,

Yours faithfully,

For LUMAX INDUSTRIES LIMITED

den

PANKAJ MAHENDRU COMPANY SECRETARY M. NO. A-28161

Encl: As Stated above



T +91 124 4760000 E lil.ho@lumaxmail.com



www.lumaxworld.in

Lumax Industries Limited - REGD. OFFICE: 2nd Floor, Harbans Bhawan-II, Commercial Complex, Nangal Raya, New Delhi-110046 T - +91 11 4985 7832, E - cao@lumaxmail.com





Lumax Industries Limited

Investor Presentation – Q3 FY21-22



Safe Harbor



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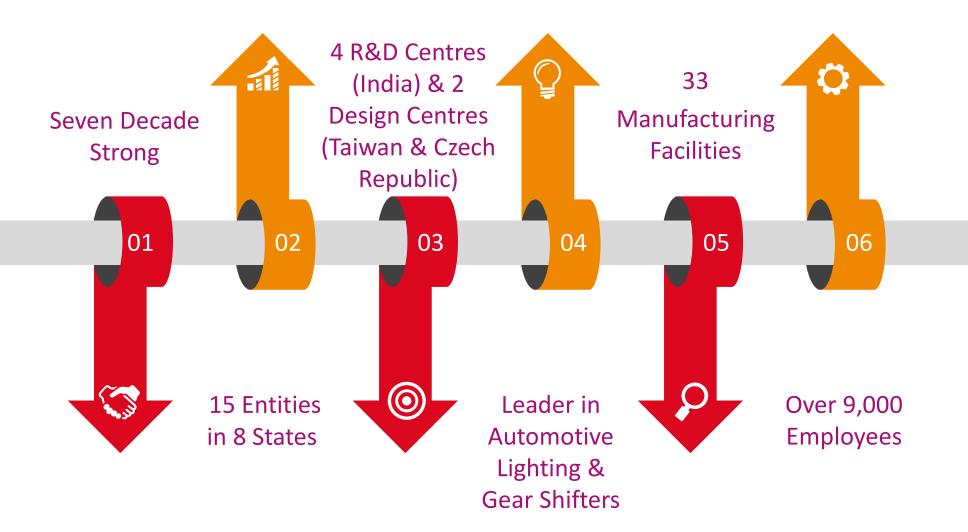


Lumax-DK Jain Group



DK Jain Group







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Lumax Industries Limited

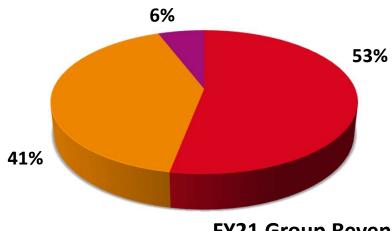
Products & Services

End-to-end Automotive Lighting Solutions

HVAC Panels and other electronic components

Partnerships

- Stanley Japan
- SL Corporation Korea



Lumax Auto Technologies Limited

Products & Services

Integrated Plastic modules, 2-wheeler Chassis, 2/3wheeler Lighting, Gear Shifters, Emission systems, Transmission Products, Seat Frames, Aftermarket, Telematics Products and Services, Oxygen Sensors, On-board Antennas, Manufacture and supply of electric devices and components including software related to automotive industry

Partnerships

- Cornaglia Italy
- Mannoh Japan
- Ituran Israel
- FAE Spain

- JOPP Germany
- YOKOWO Japan
- Alps Alpine Japan

- Lumax Industries Limited
- Lumax Auto Technologies Limited
- Other Entities



FY21 Group Revenue Break Up (%)



We deliver **PRIDE** and Our **PROGRESS** with Group POSITIVITY Purpose Respect Integrity Our **P**assion Values **E**xcellence Building **ADMIRED** an PERFORMANCE HIGH Our Global Organisation in

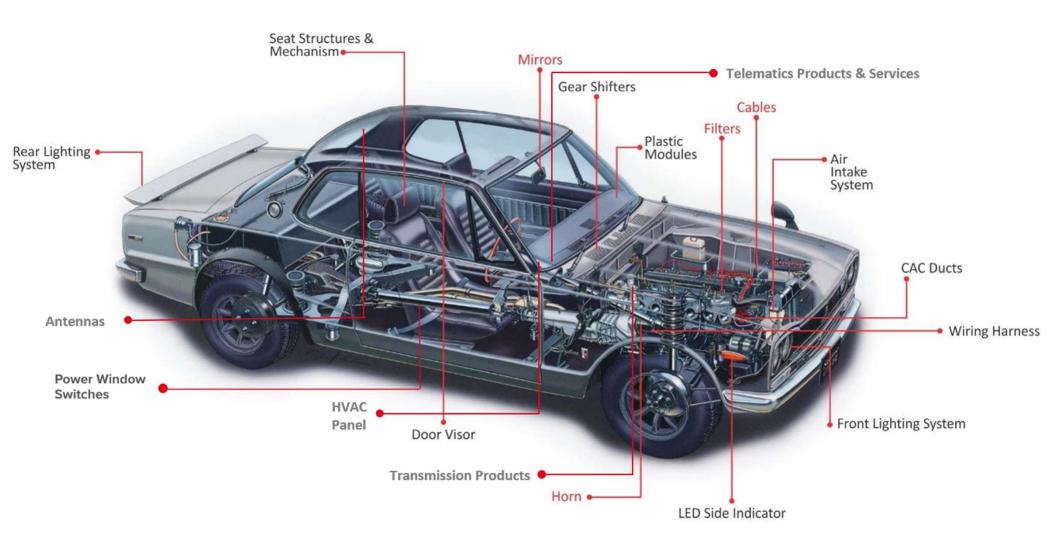
whom all stakeholders have **ABSOLUTE TRUST**

Vision



Diversified Product Range – 4-wheelers



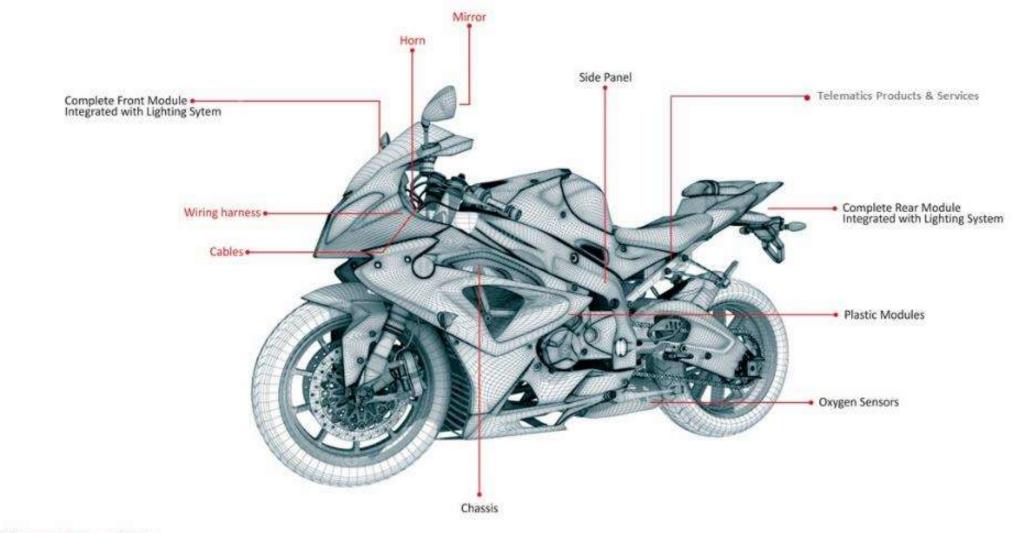


 Destination Boards & Urea Tanks for Commercial Vehicle Aftermarket products



Diversified Product Range – 2-wheelers



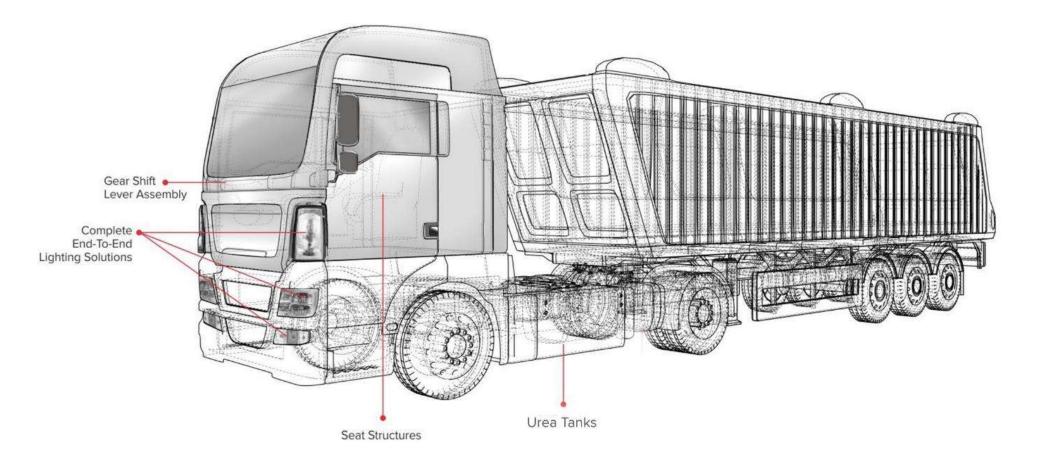


Aftermarket products



Diversified Product Range – Commercial Vehicles







Diversified Product Range – Farm Equipment Sector (FES)







Fostering Partnerships to Deliver Excellence



STANLEY

Japan

Relationship Since 1984JV for lighting, HVAC panels and other electronics37.5% in Lumax Industries Ltd.

MANNOH

Japan

Relationship Since 2008JV for gear shifters45% in Lumax Mannoh AlliedTechnologies Ltd.

JOPP

Germany

Relationship Since 2019 JV for manufacture and supply of transmission products 50% in Lumax Jopp Allied Technologies Ltd.

SL Corporation

Korea

Relationship Since 1997 JV for lighting and other automotive parts 78.72% in SL Lumax Ltd.

ituran

Israel

Relationship Since 2017 JV for sale of telematics products and services 50% in Lumax Ituran Telematics Pvt. Ltd.

yokowo

Japan

Relationship Since 2020

JV for manufacture and supply of antennas & other vehicle communication products 50% in Lumax Yokowo Technologies Pvt. Ltd.

Italy

Relationship Since 2007JV for emission systems50% in Lumax Cornaglia AutoTechnologies Pvt. Ltd.

🔷 FAE

Spain

Relationship Since 2017 JV for oxygen sensors 16% in Lumax FAE Technologies Pvt. Ltd.

ALPS/LPINE

Japan

July 2021

JV for manufacture and supply of electric devices and components **50% in Lumax Alps Alpine India Pvt.** Ltd.

33 Locations close to Customers



			State	Mfg Locations	#
		L F	Haryana	Bawal	2
				Dharuhera	1
		A second and a sec	show of	Gurugram	4
	\sim	A star have been a		Manesar	3
	2	- Starman & Artan &	Maharashtra	Pune	9
		the start with		Waluj	2
	Pure -	sty have been and we	Karnataka	Bengaluru	2
		a share the second	Gujarat	Sanand	1
	Location	and the state of t		Mehsana	1
	Gurugram, Manesar, Pune		Tamil Nadu	Sriperumbudur	1
	Faiwan, Czech Republic	the sources	Andhra Pradesh	Anantapur	1
נ	Gurugram	and the second s	Uttarakhand	Haridwar	1
	Gurugram			Pantnagar	4
			Himachal		

Lumax Industries Limited & Lumax Auto Technologies Limited, along with its subsidiaries, JVs & Associates

33

Total

Relationships with Diversified Customers





The Brand Names mentioned are the property of their respective owners and are used here for identification purposes only





... Strong After Market Exports Presence





Lumax Industries Limited

Leading the evolution in Automotive Lighting





Milestone



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1945: Founded a partnership firm 'Globe Auto Industries' as a Trading concern

1956-57: Set-up dedicated unit for Automotive Lighting Equipment in Delhi

1977-79: Setup manufacturing units in Faridabad, Haryana and Pune, Maharashtra

1981: Lumax Industries Pvt Limited established after taking over partnership firm Globe Auto Industries

1984: TA signed with Stanley, Japan for Lighting Equipment

1985: Setup a manufacturing unit in Gurugram, Haryana. The company went public & is listed on the stock exchange

1994: Equity participation of Stanley, Japan in Lumax Industries Limited

Manufacturing unit setup in Aurangabad, Maharashtra

1997: Joint Venture agreement with SL Lumax Limited.

1998: Set-up manufacturing unit at Dharuhera, Haryana

2003: Demerger Lumax Industries

2005: Setup manufacturing unit in Chakan, Maharashtra

2008: Setup manufacturing plant in Pantnagar, Uttarakhand & expansion of Dharuhera and Chakan plants. Also setup a R&D centre at Gurugram **2010:** Setup a manufacturing plant in Haridwar, Uttarakhand

2011: Setup manufacturing plants in Bawal, Haryana; Sanand, Gujarat & Bidadi, Karnataka. Also setup a R&D centre at Pune

2016: Opening of **Design Centre** in Taiwan

2017: Further expansion at Sanand, Gujarat facility

2019: Commencement of Electronics Facility at Manesar

2020: Lumax Industries Ltd, India and Stanley Electric Co. Ltd., Japan extend product portfolio to include Electronics components, HVAC Panels, etc.

2021: Opening of Design office in Czech Republic

2022: Commencement of Electronics Facility at Bawal



Market Leaders

Leadership in Lighting

Partnerships

With more than three & half decades of partnership with Stanley, Japan, the only global auto lighting company to manufacture LED worldwide, having presence in Japan, America, China, Asia Pacific and Europe

Technology Expertise

State-of-the-art facilities allows us to benchmark our products

Financial Stability

Consistent financial performance with improving return ratios

Experience

Over 7 decades of OEM relationships

Product Portfolio

One of the few players with largest range of lighting solutions & Electronics

In-House Design

2 R&D centers & 2 Overseas Design centers to stay ahead of the curve in design trends

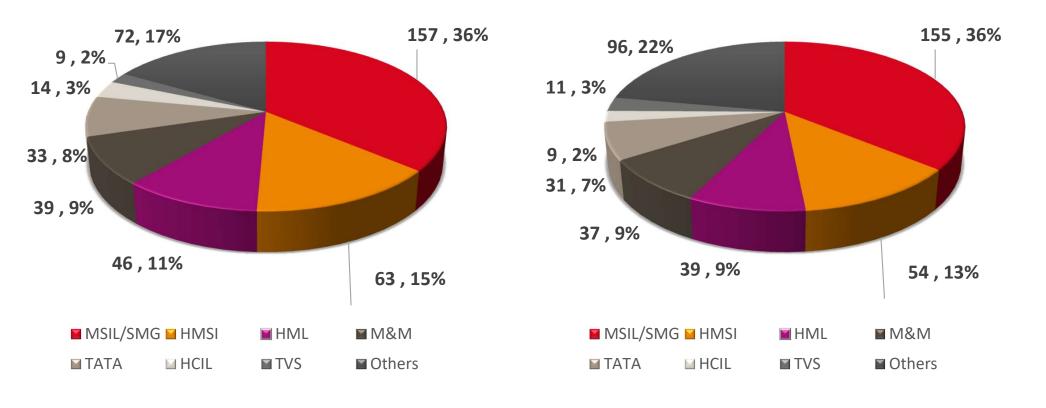
Proximity to Customers

12 manufacturing facilities strategically located at key automotive hubs in the country





Customer wise Sales Q3FY21 (Rs.435 Crores)*Customer wise Sales Q3FY22 (Rs.431 Crores)*Q3 FY21Q3 FY22

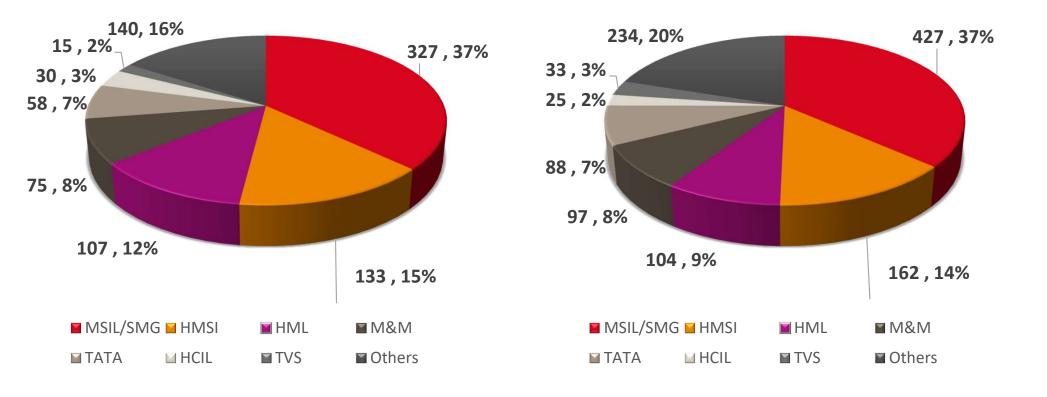


*Excludes Mould Sales





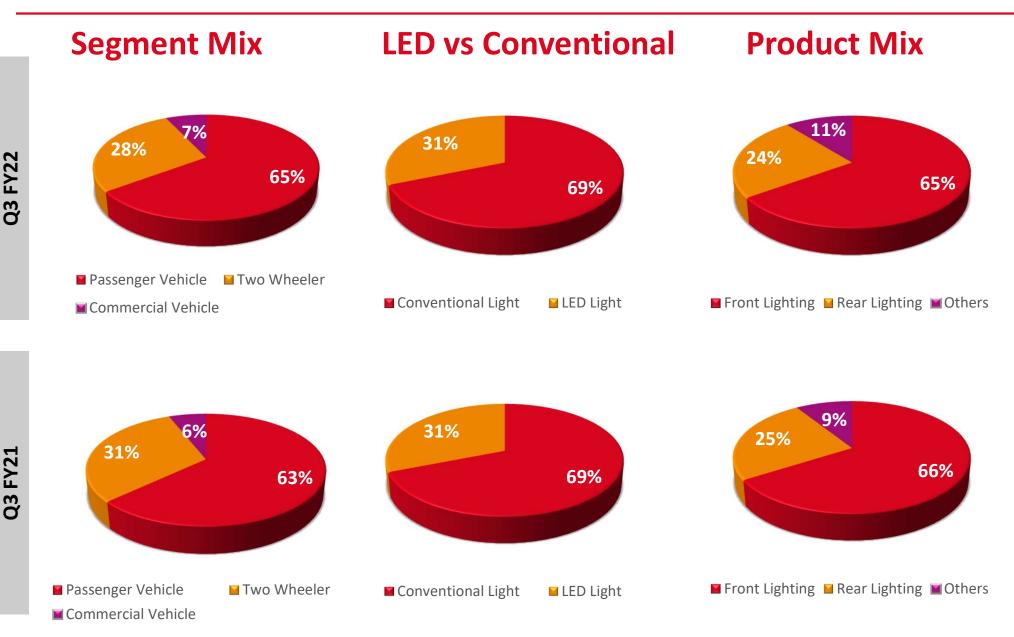
Customer wise Sales 9MFY21 (Rs.885 Crores)*Customer wise Sales 9MFY22 (Rs.1,171 Crores)*9M FY219M FY22



*Excludes Mould Sales



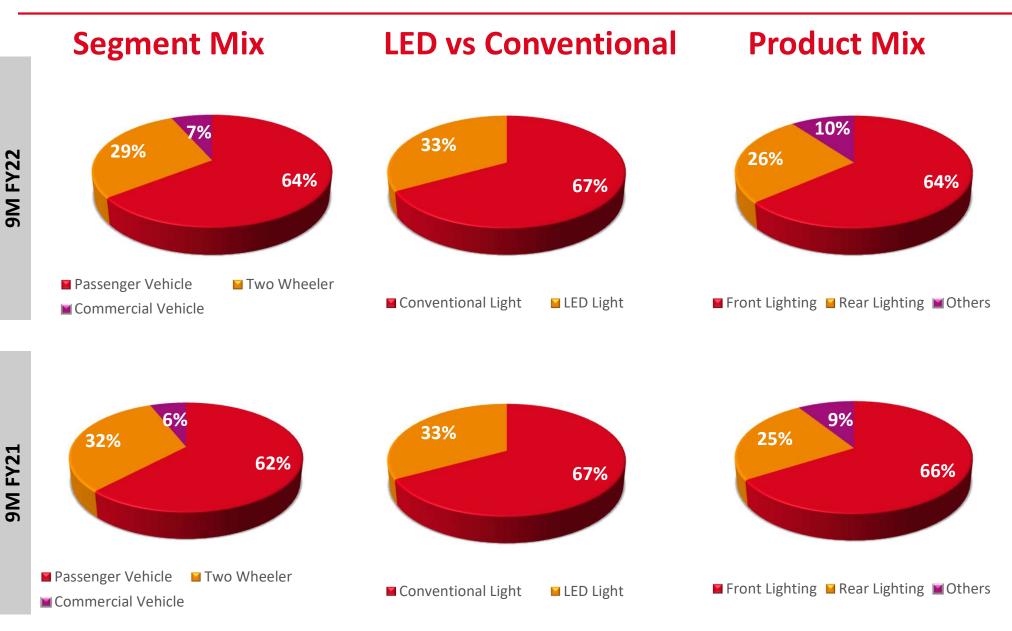






Break-up of Revenue 9M FY22







SL Lumax Limited







Associate Company with 21.28% holding

In partnership with SL Corporation, Korea, a multinational automotive player with presence in Asia-Pacific, Europe & US

Plants in Sriperumbudur near Chennai and Anantapur in Andhra Pradesh



Products

Lamps

Head Lamp, Rear Combination Lamp, Fog Lamp

Others

Chassis, Trim & Mirrors Shift Lever, Parking Brakes







Strong Customer Base ...





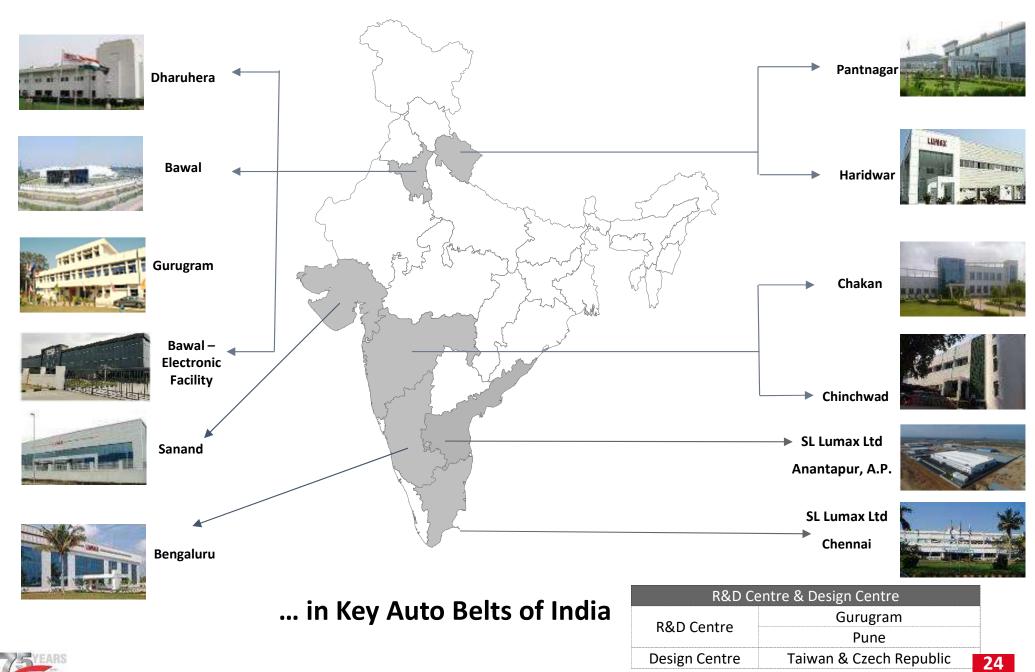
... Servicing almost 90% of OE Customers in India ...



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... From Strategic Locations ...





Map not to scale. All data, information and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness



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Shareholding Breakup Stanley Electric Company Ltd Over three and a half decades of strong technical & financial collaboration with Stanley **DK Jain Others** Electric Company Ltd, Japan Family 25.00% 37.50% A world leader in Vehicle Lighting Illumination products for Automobiles Stanley 37.50% The only Global Auto Lighting company to manufacture LED worldwide



Promoter Group





Mr. Dhanesh Kumar Jain Chairman Emeritus

- He is 79 years of age & holds a MBA degree from Delhi university & has successfully completed President Management Program from Harvard Business School
- Over 50 years of experience in the automotive industry in management, operations & administrative roles
- He has held various industry positions
 - Past president of ACMA, president suppliers association – Toyota Kirloskar Motors, Chairman of Trade Fairs Committee ACMA, Co-chairman of Regional Committee on Membership of Northern Region CII, Past Chairman of CSR sub-committee of the Northern Region of CII



Mr. Deepak Jain Chairman & Managing Director

- He is 46 years of age & is a Business Graduate from Illinois Institute of Technology, USA with specialization in Operations Management & International Business
- He has undergone extensive training at Stanley Co. Limited, U.S.A. & Stanley Electric Co. Limited, Japan. He has over 25 years experience
- He is the immediate Past President of ACMA, he was chairman of ACMA's HR/IR & Skill Development Committee, past chairman of Sustainable Technology Development Committee of ACMA, past National Coordinator of Young Business Leader Forum of ACMA and past president of Supplier's club, Honda Cars India Limited.
- He is also Chairman CII Northern Region -Regional Committee on Advanced Manufacturing and is member of Young President's organization and Entrepreneurs organization. He also holds the position of Vice President of Toyota Kirloskar Supplier's Association



Mr. Anmol Jain Jt. Managing Director

- He is 42 years of age & holds Bachelors in Business Administration in Finance & Supply Chain Management (Double major) from Michigan State University, U.S.A.
- He worked as a Management Trainee with GHSP, U.S.A. & subsequently, joined Lumax Group, in 2000 & has over 20 years of experience
- He has held various positions in Industry associations - He was the National Coordinator of ACMA- YBLF from 2014-16. He was also the Chairman CII Haryana State Council in 2012-13
- He is currently the President of Honda Cars India Supplier's Club & MC member of Bajaj Auto Vendor Association and Executive Council member of ACMA



Promoter Group





Mr. Tadayoshi Aoki Senior Executive Director

- He is 55 years old & is a Mechanical Engineering from Tokoyo Denki University Japan
- He is Nominee Director of M/s Stanley Electric Co. Limited, Japan and possesses over 28 years of rich experience in the field of Car Electronics, Engineering, Sales of car electronic parts and Sales Planning Division
- He is with Lumax since 2017



Mr. Toru Tanabe Non-Executive Director

- He is 62 years old & is a graduate from Hosei university, Japan
- He has over 25 years of rich experience in R&D of Electrical components & advanced Illumination systems for automotive equipment
- He also has about 10 years of experience in automotive electronics
- He joined Stanley, Japan in 1981



Mr. Kenjiro Nakazono Executive Director

- He is 51 years old & is a graduate from graduate from Hamamatsu Commercial High School
- He has over 30 years of rich experience in Procurement, Planning, Audit and NPD



...Supported by Strong Independent Directors





Mr. A P Gandhi

Age: 83 years

Mechanical Engineer

He has held top leadership positions in prestigious organisations such as President at Hyundai Motors India Limited , Chief Executive – R&D at Escorts Limited & at Telco and having over 40 years of experience.



Mr. Rattan Kapur

Age: 64 years B.Com Graduate from Delhi University

He is an Industrialist & possesses more than 32 years of experience in Auto Component Industry. He is the Past President of ACMA & Chairman of Haryana State Council of CII.

She has an industry experience of over 25 years in the travel and airline industry. She is currently Regional President of UNIGLOBE Travel South Asia, heading the largest single brand travel franchise network in South Asia region.

Mr. Rajeev Kapoor

Age: 69 years Mechanical Engineer (hons) from NIIT,

Kurukshetra



Mr. Dhiraj Dhar Gupta

Age: 71 years

B.Com honours from SRCC, Delhi University

He is Ex-President and CEO of Fiat India Automobiles Limited, MD for Copart Inc. and has served as Co-Chair of Economic Committees SIAM, served on the board of



experience

Ms. Ritika Modi

Age: 55 years

ARAI, Pune, and on the board of the Indo Italian

chamber of Commerce. He has over 45 years of



Mr Vikrampati Singhania

Age: 56 years

MBA from Fuqua School of Business, Duke University, USA

He is currently MD of JK Fenner (India) & JK Agri Genetics having an experience of over 27 years in industry. He is a 4th generation industrialist from the industrial group- JK Organisation.



Professional & Experienced Team





Mr. Vineet Sahni CEO & Sr Executive Director Age: 56 years Experience: over 30 Years



Mr. Sanjay Mehta Group CFO Age: 54 years Experience: 29 Years



Mr. Naval Khanna Corporate Head – Taxation Age: 63 years Experience: 43 years



Mr. Todd Morgan Chief Technology & Innovation Officer Age: 54 Years Experience: 27 Years



Mr. Shrutikant Rustagi Chief Financial Officer Age: 50 Years Experience: 25 Years



Mr. Atul Jain Corporate Head - Materials Age: 50 Years Experience: 27 Years



Ms. Priyanka Sharma Corporate Communication Age: 53 Years Experience: 26 Years



Mr. Raajesh Kumar Gupta Group Company Secretary Age: 51 Yéars Experience: 28 Years



Mr. Pankaj Mahendru Company Secretary Age: 35 Years Experience: 10 Years





The Path Ahead





Rear Lamp – Technology Evolution

conventional bulb

technology

presence of LED's

either for one of

the functions or for Signature Lighting

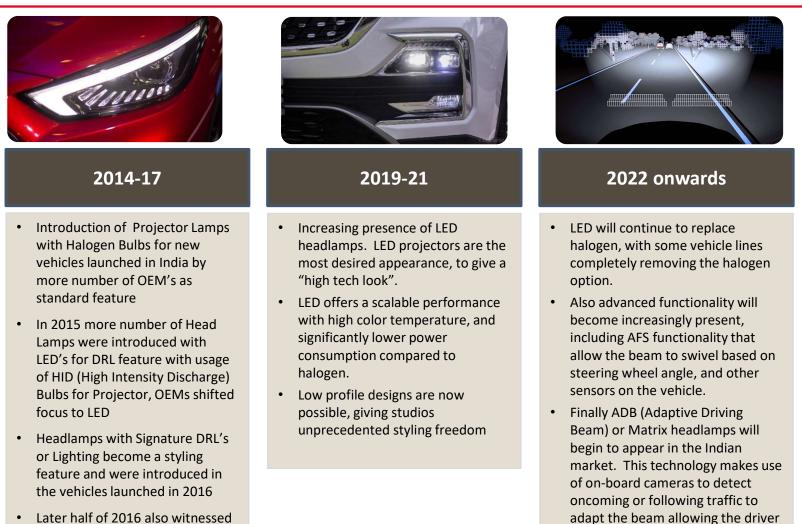


2014 - 2016	2017	2020-23	2022-24	2025 & beyond
 Penetration of LED's into Tail Lamps with introduction of one or more feature with LED. LED's adopted for giving Signature shape in the Tail Lamps Almost all the new models launched were having 	 Moving from just LED tail to full LED rear lamp applications allowing for compact functionality and a product that meets "life of vehicle" durability. Provides appearance that signature effects that are not possible using 	 Animated functionality including gliding/progressive turn indicator for improved safety, and welcome/goodbye sequences that provide an unique customer experience when locking and unlocking their vehicles 	 Diffractive Optics that provide an innovative 3D effect, or ultra-homogeneous appearance with high efficiency by utilizing precision micro- optics. Provides customer with creative appearance, and optimizes energy consumption 	 OLED (Organic LED) Ultra thin and homogenously lit optical elements that be pixelized, allowing for personalization, animation and communication

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Head Lamp – Technology Evolution





- Later half of 2016 also witnessed the introduction of LED Projector Head Lamps thus leading to more penetration of Electronics and LED into Head Lamps
- Year 2017 witnessed the transition to manufacturing of Localized LED Head Lamp with Signature DRL and Position

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to use high beams without glaring

other drivers.

State of Art Manufacturing Facilities







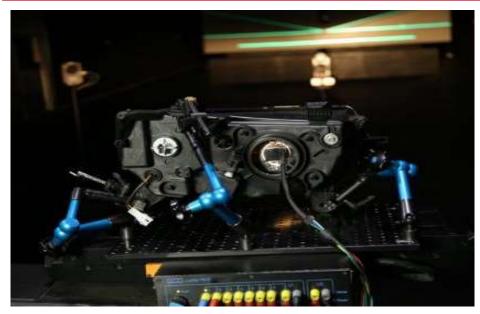






...In-house R&D & Validation Facility















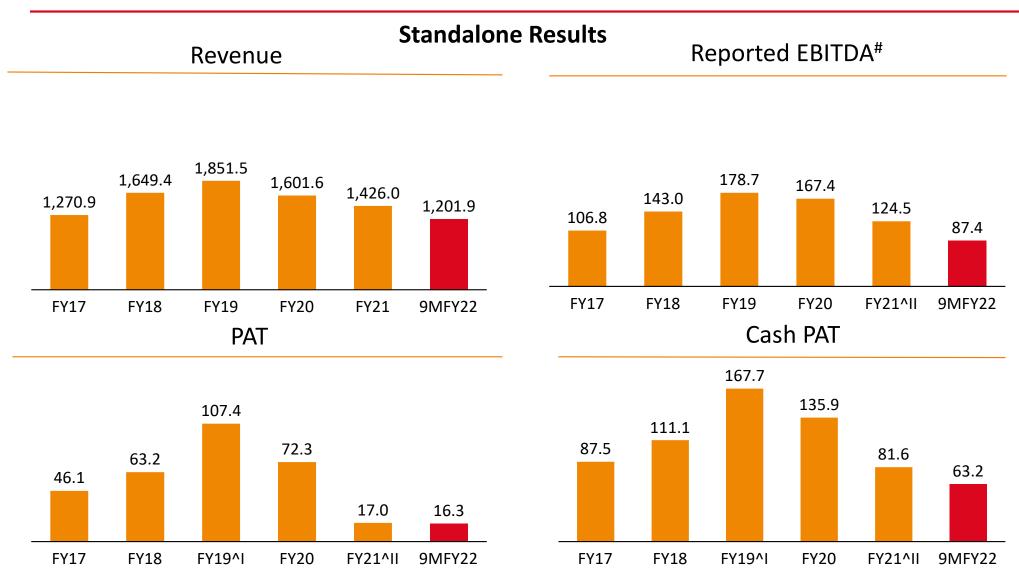
Financials





Strong Growth in Total Income with Healthy Margins





Including Other Income

Me ^I - Includes one-time gain on sale of asset of Rs. 36.20 Crores and the tax paid on the same was Rs. 7.20 Crores, in FY19 ^II - FY21 EBITDA includes Rs. 12 cr. subsidy income

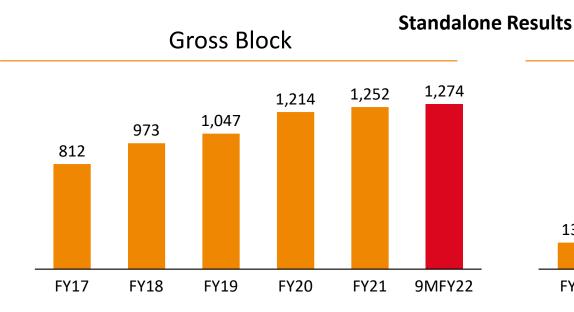
Rs. Crores



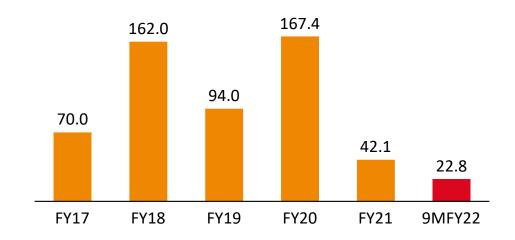
9MFY22 EBITDA & PAT is excluding exceptional expense of Rs. 10.35 cr on account of VSS, tax amount on same is Rs.3.36 cr

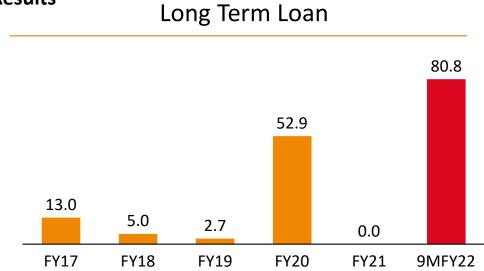
Expansion funded through Internal Accruals



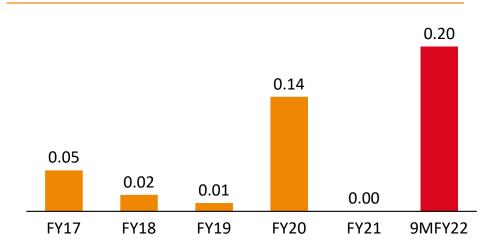


Capex





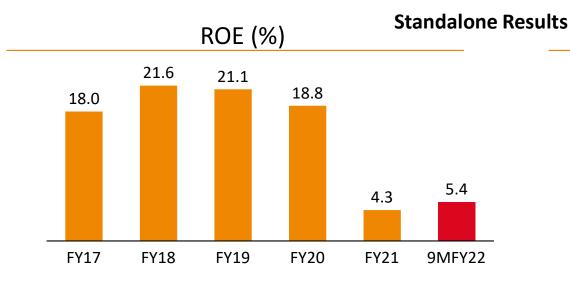
Long Term Debt / Equity

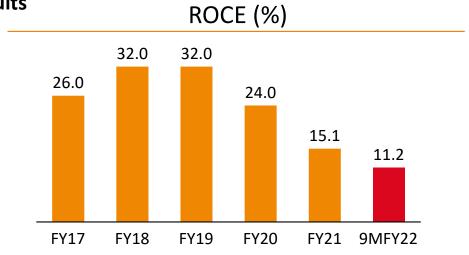




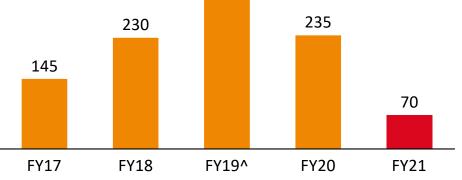
Healthy Return Ratios



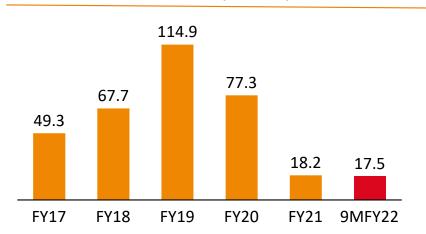




Dividend (% of Face Value) 350 230 235



EPS (in Rs.)



^ Total Dividend includes special dividend of Rs. 10/share on account of income on sale of land and building in FY19

YEARS

ROCE = EBIT / Capital Employed

Capital Employed = Networth + Long term debt including Current Maturity

Consolidated P&L Statement



Particulars (Rs. in Crores.)	Q3 FY22	Q3 FY21	Y-o-Y	9M FY22	9M FY21	Y-o-Y
Manufacturing Revenue	431.0	434.9	-0.9%	1,170.9	884.7	32.4%
Molds Revenue	4.3	11.4		31.1	36.9	
Total Operating Revenue	435.3	446.2	-2.5%	1,201.9	921.6	30.4%
Other Income	3.3	1.9		9.9	9.4	
Total Income	438.6	448.1	-2.1%	1,211.8	931.0	30.2%
Raw Material	274.6	278.5		764.8	584.8	
Employee Expenses	63.0	56.9		181.2	142.9	
Other Expenses	63.4	62.9		178.4	144.3	
EBITDA	37.6	49.8	-24.6%	87.4	59.0	48.1%
EBITDA Margin	8.6%	11.2%		7.3%	6.4%	
Depreciation	15.4	17.2		46.9	47.5	
Finance Cost	5.1	6.8		16.7	22.9	
PBT before Tax, Exceptional items & share of profit/ (loss) of associate	17.1	25.8	-33.7%	23.8	-11.3	309.9%
Exceptional items	10.4	0.0		10.4	0.0	
Profit from Associate	2.9	9.5		4.0	2.5	
Profit before Tax & after Exceptional items & Share of Associate	9.6	35.3	-72.7%	17.4	-8.8	297.9%
Тах	2.8	15.4		5.2	-4.3	
Profit afrer tax	6.8	19.8	-65.8%	12.2	-4.6	368.2%
PAT Margin	1.6%	4.4%		1.0%	-0.5%	
EPS	7.25	21.20		13.06	-4.87	



Consolidated Balance Sheet



ASSETS (Rs. in Crores)	Sep-21	Mar-21	EQUITY & LIABILITIES	Sep-21	Mar-21
Non-current assets			Equity		
Property, plant and equipment	565.2	581.2			
Capital work-in-progress	113.3	47.0	Equity Share capital	9.3	9.3
Right of use assets	29.8	30.7	Other equity	450.9	451.1
Investment property	0.7	0.7	Sub-total - Shareholders' funds	460.3	460.4
Goodwill	9.8	9.8			
Intangible assets	3.7	4.7	LIABILITIES		
Intangible assets under development	3.2	0.0	Non-current liabilities		
Investments accounted using the equity method	91.8	90.3	Financial liabilities		
Financial assets			Borrowings	65.8	0.01
Investments	2.7	1.6	Lease liability	36.0	36.2
Loans	0.7	0.8	Provisions	34.5	32.0
Others	7.9	7.8		34.0	32.8
Other tax Assets	9.0	5.0	Deferred tax liabilities (net)	34.0	32.8
Other non-current assets	62.9	72.0	Sub-total - Non-current liabilities	170.3	101.0
Sub-total - Non-Current Assets	900.7	851.7	Current liabilities		
Current assets			Financial liabilities		
Inventories	257.2	222.3			
Financial assets			Borrowings	321.7	300.9
Investments	0.3	0.2	Lease liability	1.2	1.0
Trade receivables	212.0	216.3	Trade payables	345.1	374.4
Cash and cash equivalents	1.6	2.8			
Bank balances other than Cash	9.2	0.3	Other financial liabilities	104.9	74.4
Loans	1.0	0.9	Other current liabilities	66.1	41.4
Others	30.1	32.4	Provisions	8.2	8.7
Other current assets	65.5	35.3	Sub-total - Current liabilities	847.1	800.9
Sub-total - Current Assets	577.1	510.6			
TOTAL - ASSETS	1,477.7	1,362.4	TOTAL - EQUITY AND LIABILITIES	1,477.7	1,362.4





Awards & Recognitions





Supplier Recognition Award







Winner of the Best Delivery Management Award at the 22nd **HMSI** Supplier Convention 2021 in March 2021





Bengaluru facility was recognised for its outstanding contribution by achieving Zero Defect Supplies for the year 2020 by **Toyota Kirloskar Motor** Pvt. Ltd. in 2021



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Won the Overall Performance (Shield) Award from **Maruti Suzuki India Limited** in May, 2019



TPM Award





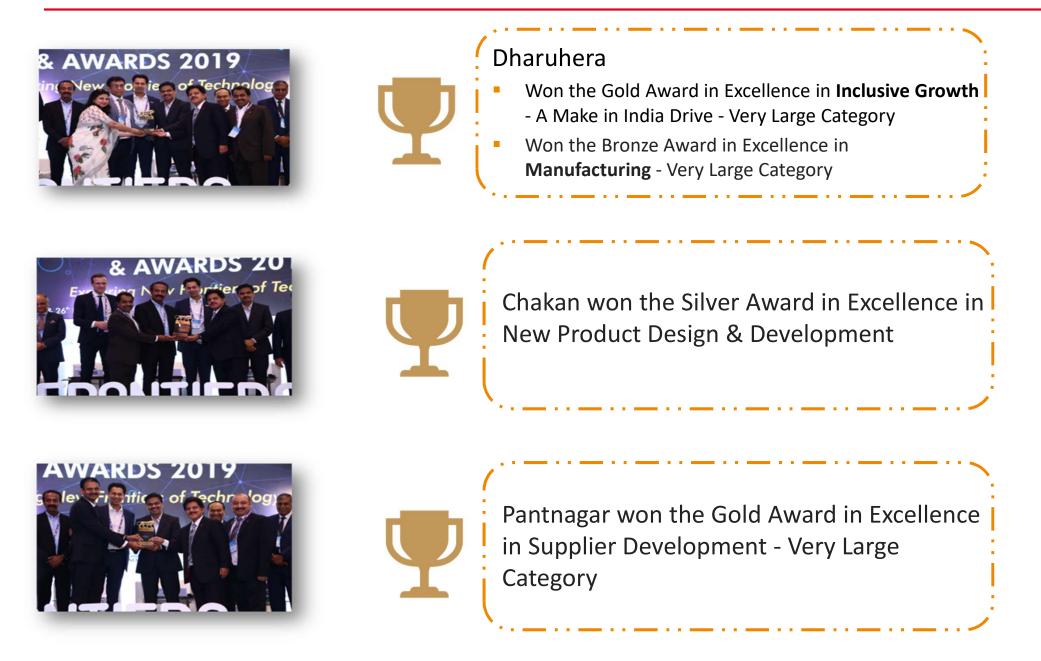


- JIPM Award for Excellence in Consistent TPM Commitment Pantnagar Plant, 2019
- Dharuhera Plant won JIPM-TPM award for excellence in Category A for year 2019
- JIPM-TPM Excellence Award Bengaluru Plant, 2019
- JIPM-TPM Excellence Award Bawal Plant, November 2017
- JIPM-TPM Excellence Award Pantnagar Plant, March 2014



ACMA Technology Summit & Awards – November 2019







Awards & Recognition



Won the prestigious Gold award for Top 100 best annual report for excellence within its industry for FY 2018-19 & 2019-20

Lumax Industries Limited bagged The Gold Award at ICQCC for the third year in a row in FY20

Each of our plants located at Haridwar, Bawal & Bengaluru have been accorded with this prestigious award



OLACP

2019/20 VISION AWARDS

LUMAX INDUSTRIES LIMITED SGA Adsvita Communique is recognized for developing one of the Top 100 Reports Worldwide renting of 135 among ull reports received for the post fiscal year.

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2019/20 VISION AWARDS ANNUAL REPORT COMPETITION

LUMAX INDUSTRIES LIMITED SGA Adsvita Communique is presented with the

(histing) kinnedy

Christine Kennedy

Compatition Directo

Gold Award for excellence within its industry on the development of the organization's annual report for the part facal year.



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CSR Initiatives







Social Initiatives by Lumax group towards 'Quality Education' for the society







CSR Initiatives







Social Initiatives by Lumax group towards 'Good Health' for the society









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