

LIL:CS: IP: 2020-21

BSE Limited	The National Stock Exchange of India Limited
Listing Compliance Department	Listing Compliance Department
Phiroze Jeejeebhoy Towers,	Exchange Plaza, C-1 Block G,
Dalal Street, Mumbai - 400001	Bandra Kurla Complex,
	Bandra (E), Mumbai-400051
Company Code : 517206	Company Code : LUMAXIND

Sub.: Investor Presentation for the 1st Quarter ended 30th June 2020

Dear Sir/ Ma'am,

Please find enclosed herewith the Investor Presentation of the Company for the 1^{st} Quarter ended 30^{th} June 2020.

The same shall also be made available on the website of the Company at www.lumaxworld.in/lumaxindustries.

This is for your information and records.

Thanking you,

Yours faithfully,

For LUMAX INDUSTRIES LIMITED

mendly

PANKAJ MAHENDRU COMPANY SECRETARY M.NO. A-28161

Encl: As Stated Above



Lumax Industries Limited

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SROUP

Lumax Industries Limited - REGD. OFFICE: 2nd Floor, Harbans Bhawan-II, Commercial Complex, Nangal Raya, New Delhi - 110046 T - +91 11 4985 7832, E - cao@lumaxmail.com

www.lumaxworld.in



Lumax Industries Limited

Investor Presentation - August 2020



Safe Harbor



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Seven Decade Strong

Leader in Automotive Lighting & Gear Shifters

15 Entities in 8 States

31 Manufacturing Facilities

4 R&D Centres (India)

& 1 Design Centre (Taiwan)

Over 9,000 Employees

Two Listed Entities



Lumax Industries Limited

Products & Services

End-to-end Automotive Lighting Solutions HVAC Panels and other electronic components

Partnerships

- Stanley Japan
- SL Corporation Korea

Lumax Auto Technologies Limited

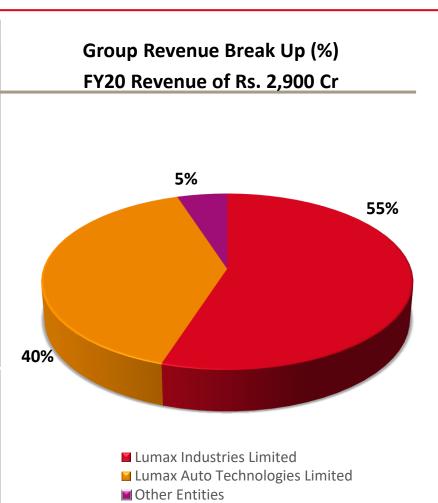
Products & Services

Intake Systems, Integrated Plastic modules, 2-wheeler Chassis & Lighting, Gear Shifters, Transmission Products, Seat Structures, Aftermarket, Telematics Products and Services, Oxygen Sensors, On-board Antennas

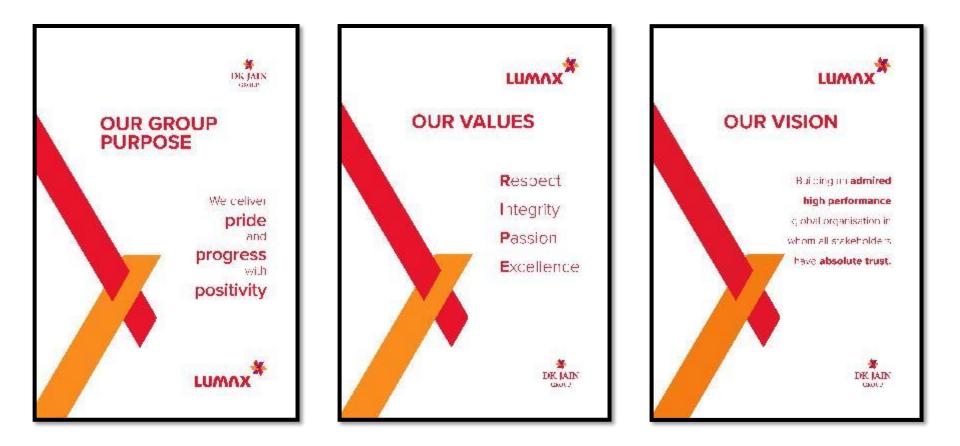
Partnerships

- Cornaglia SPA Italy
- Mannoh Industrial Co. Limited Japan
- Alpine Japan
- Ituran Israel

- FAE Spain
- JOPP Germany
- YOKOWO Japan

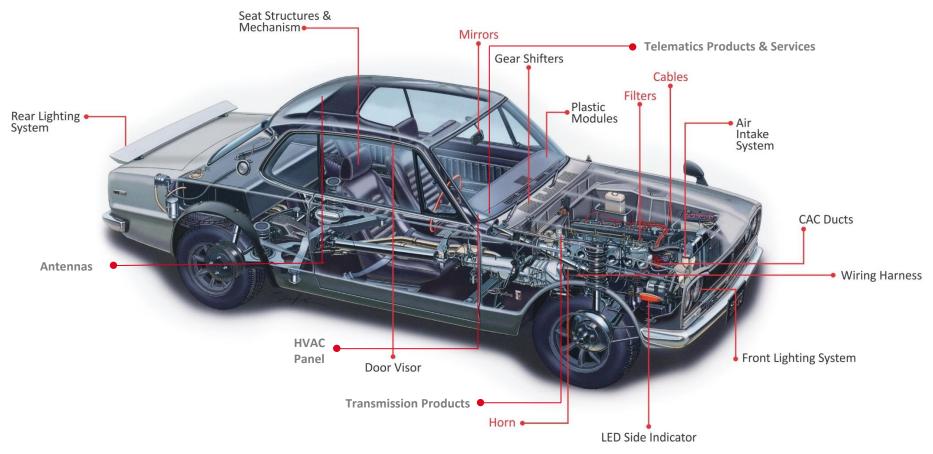






Diversified Product Range – 4-wheelers & CV

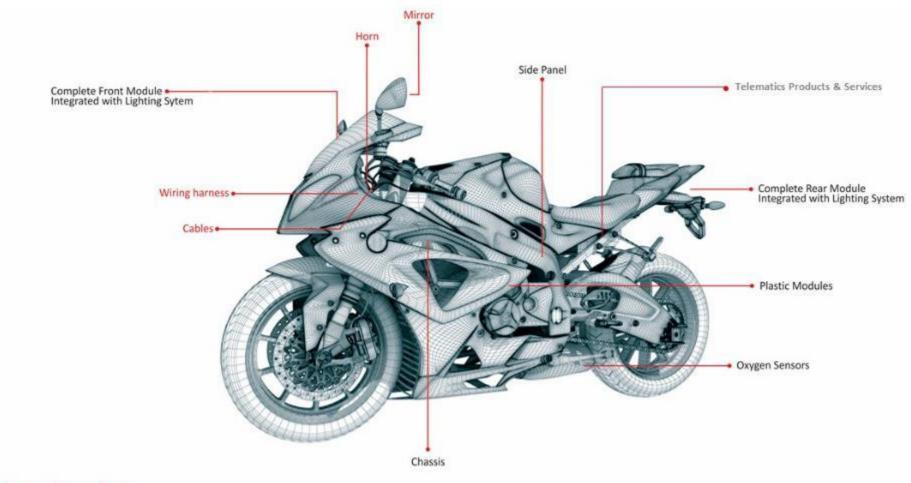




Destination Boards & Urea Tanks for Commercial Vehicle *Aftermarket products*

Diversified Product Range – 2-wheelers





Aftermarket products





Fostering Partnerships to Deliver Excellence

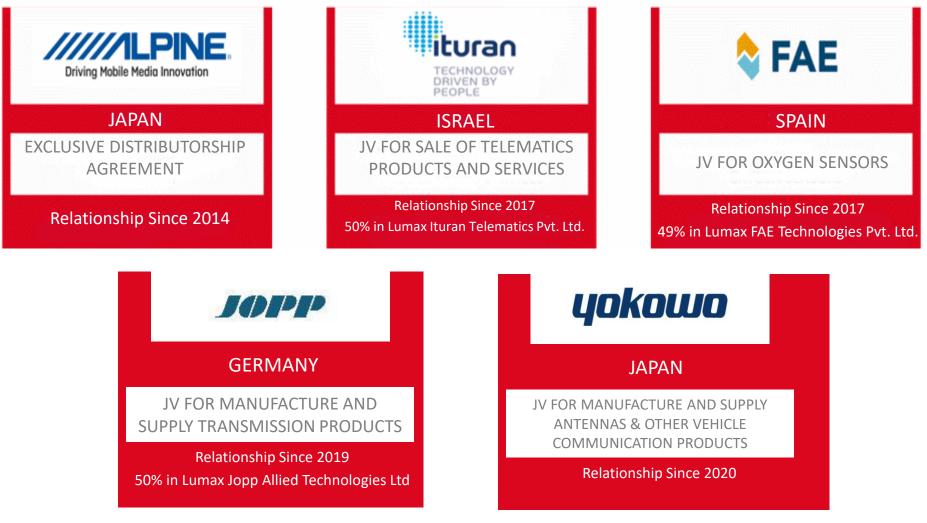






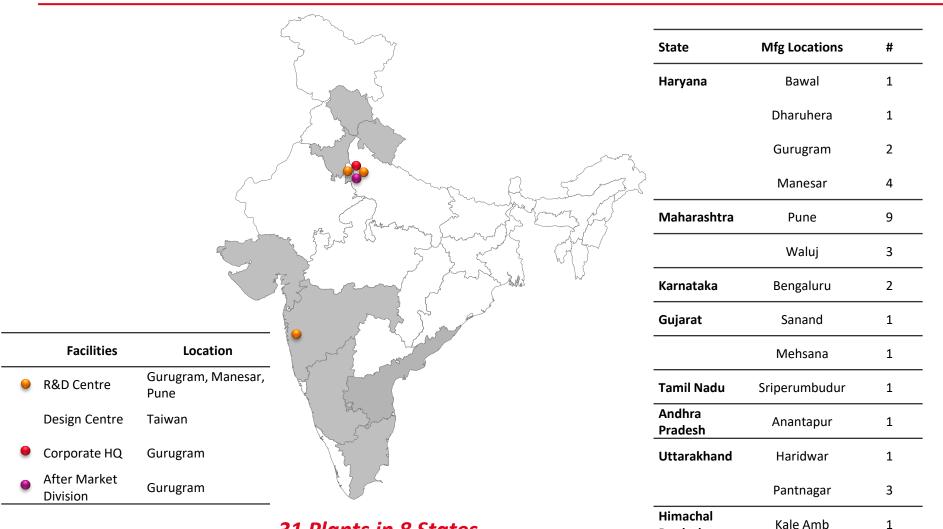
Relationship Since 2008 45% in Lumax Mannoh Allied Technologies Limited





31 Locations close to Customers





31 Plants in 8 States

Lumax Industries Limited & Lumax Auto Technologies Limited, along with its subsidiaries, JVs & Associates

Map not to scale. All data, information and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness

31

Pradesh

Total

Enhanced 360°Customer View



Understand the Customer

 A real understanding of varying customer needs & the capability to deliver outstanding results

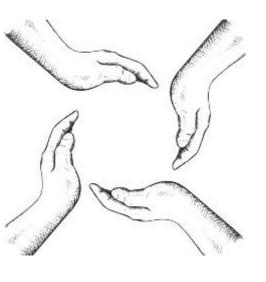
Environmental Conscious

 Environment-conscious work practices

Research & Development

Centre in Taiwan

Government approved 3 R&D facilities & 1 Overseas Design



Experienced Team

Highly Qualified & Experienced workforce of dedicated professionals

Technology Leadership

- Partnerships with global players provides competitive edge
- Avant-grade technology at par with the best players worldwide

Global Footprints

 Global footprint through exports

Faster Turnaround

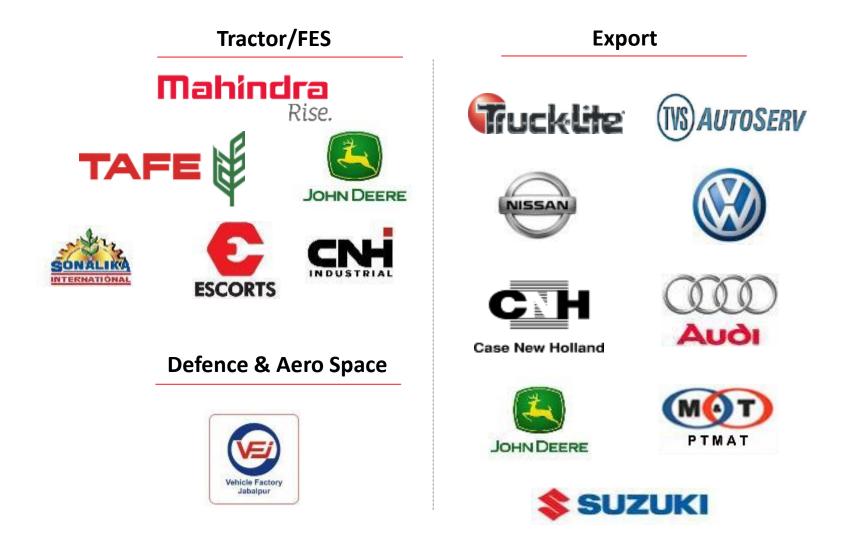
 Lightning-fast turnaround time & impressive speed to market





The Brand Names mentioned are the property of their respective owners and are used here for identification purposes only





... Strong After Market Exports Presence



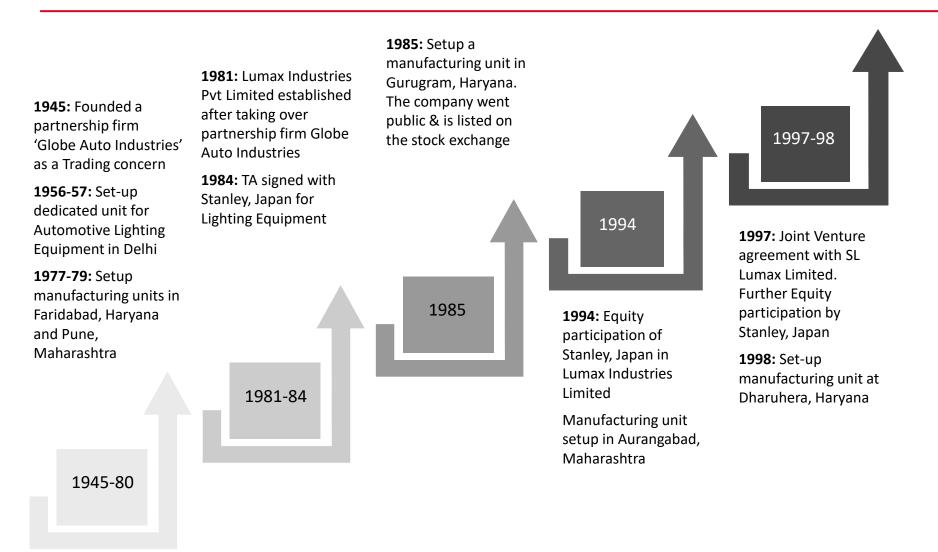
Lumax Industries Limited

Driving Leadership in Automotive Lighting



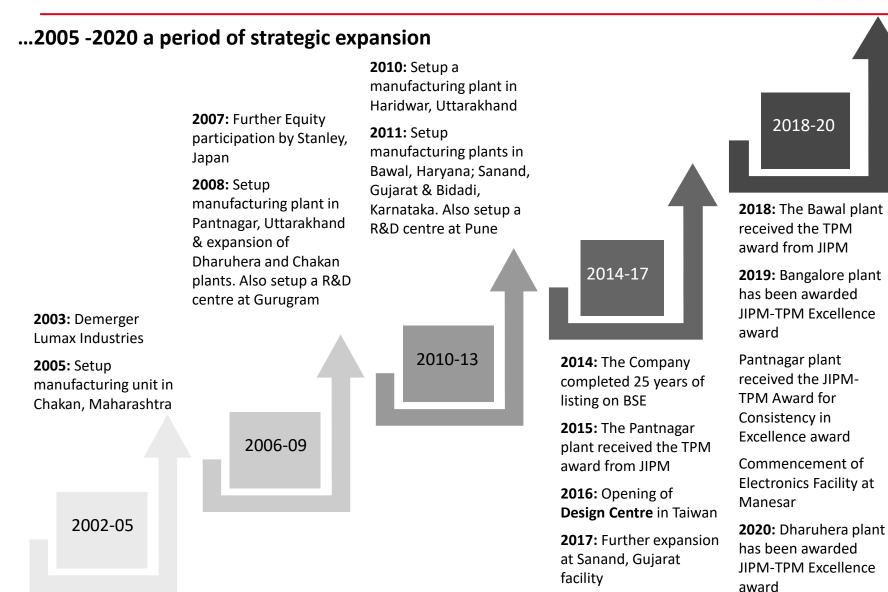
Milestone



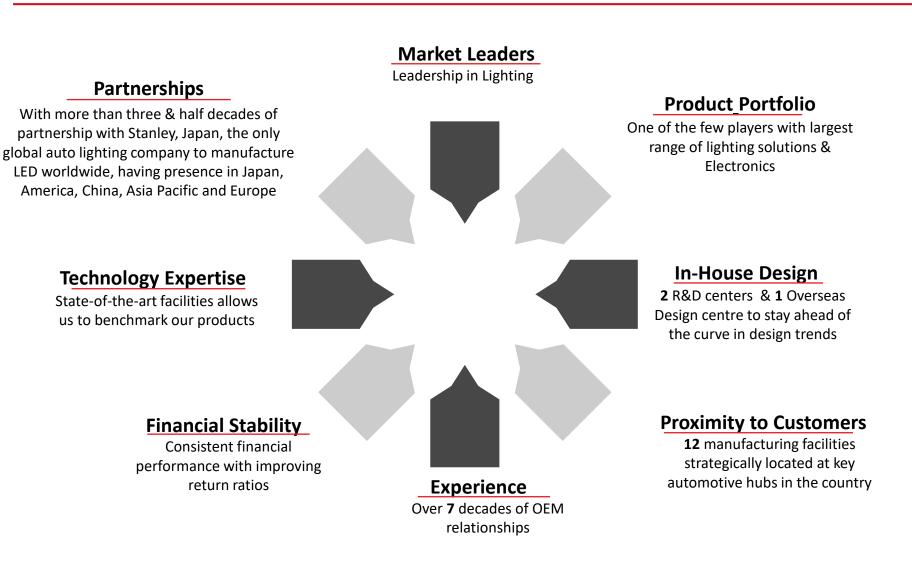


Milestone









18



Product wise Sales Q1FY20 (Rs. 391 Crores)* Product wise Sales Q1FY21 (Rs. 74 Crores)* 10% 7% 26% 22% 67% 68% Front Lighting Rear Lighting Others Front Lighting Rear Lighting Others

Front Lighting – Head Lamp & Fog Lamp Rear Lighting – Tail Lamp & High Mount Stop Lamp Others – Auxiliary Lamps, Indicators

* Excludes Mould Sales



Segment wise Sales Q4FY20 (Rs. 74 Crores)*

Segment wise Sales Q1FY20 (Rs. 391 Crores)*

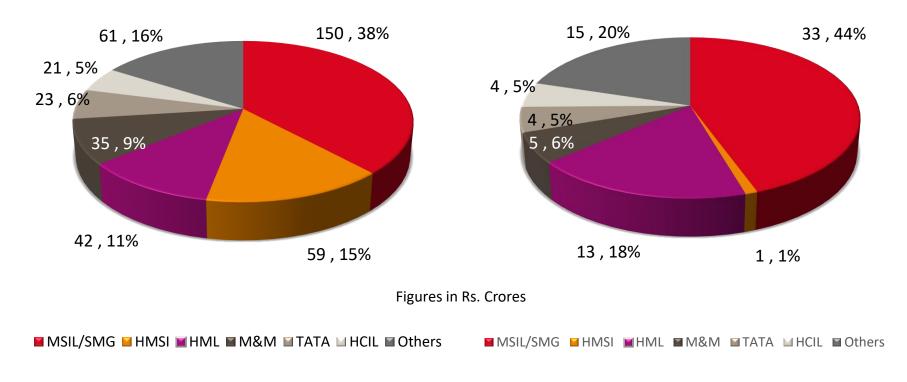
• Passenger Vehicles

* Excludes Mould Sales



Customer wise Sales Q1FY20 (Rs. 391 Crores)*

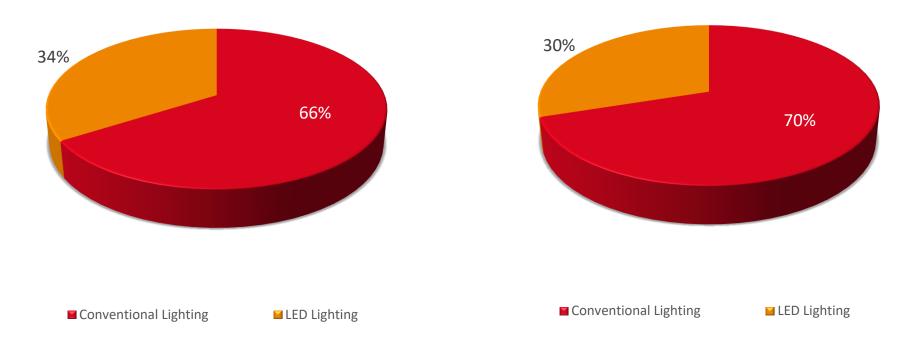
Customer wise Sales Q1FY21 (Rs. 74 Crores)*



* Excludes Mould Sales







Product wise Sales Q1FY21 (Rs. 74 Crores)*

* Excludes Mould Sales



SL Lumax Limited

Associate Company with 21.28% holding

Plants in Sriperumbudur near Chennai and Anantapur in Andhra Pradesh

In partnership with SL Corporation, Korea, a multinational automotive player with presence in Asia-Pacific, Europe & US

Products

Lamps

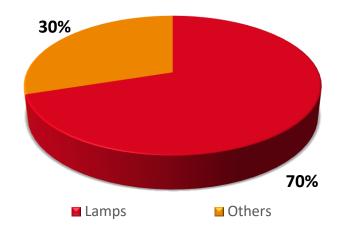
Head Lamp, Rear Combination Lamp, Fog Lamp

Others

Chassis, Trim & Mirrors

Shift Lever, Parking Brakes

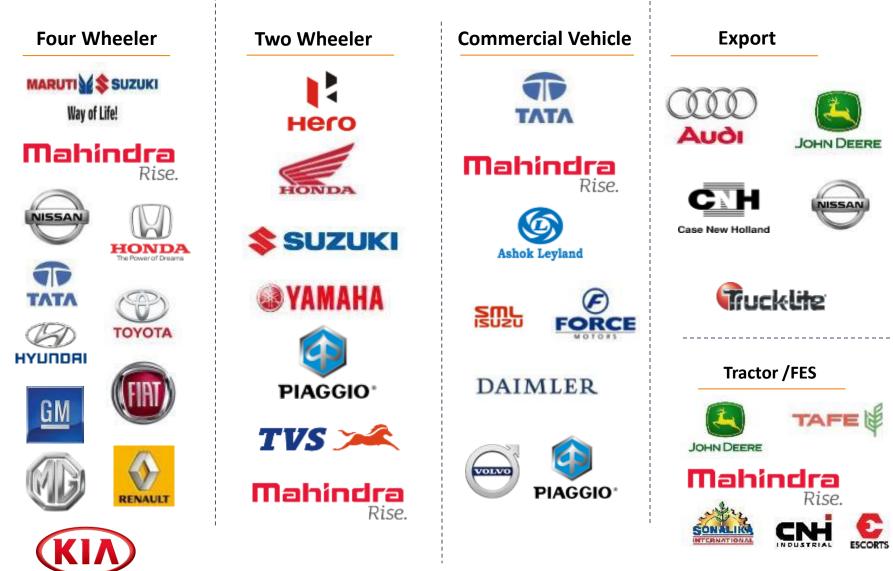
Sales Breakup FY20 – Rs. 1,402 Crores





Strong Customer Base ...



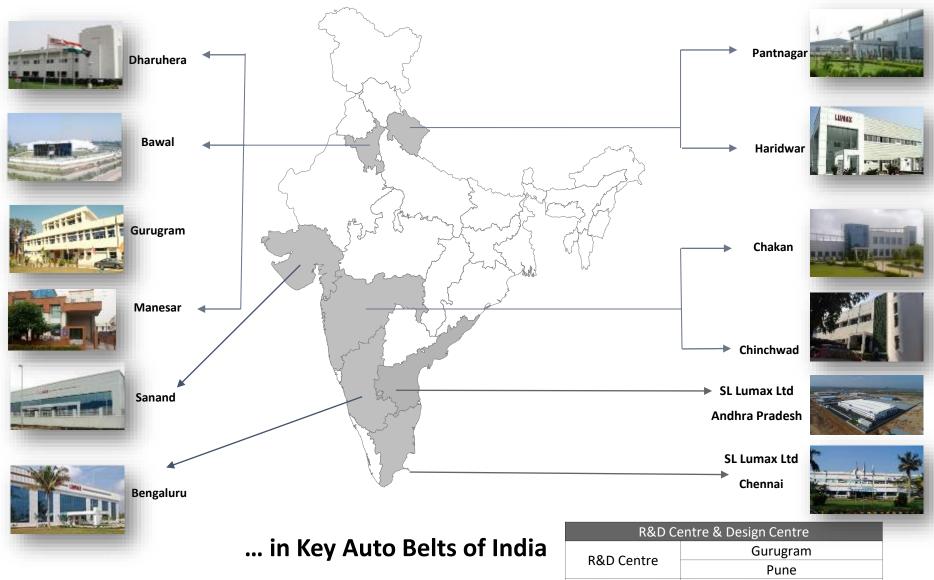


... Servicing almost 90% of OE Customers in India ...

The Brand Names mentioned are the property of their respective owners and are used here for identification purposes only

... From Strategic Locations ...





Map not to scale. All data, information and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness

Taiwan

Design Centre

State of Art Manufacturing Facilities







State of Art Manufacturing Facilities







State of Art Manufacturing Facilities

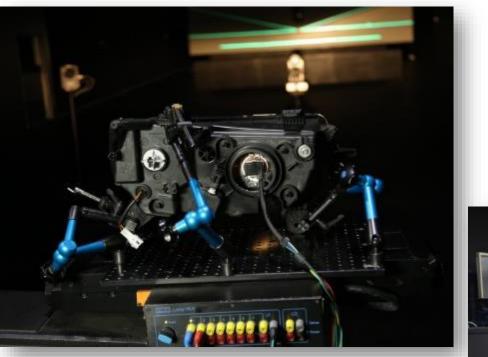






...In-house R&D & Validation Facility







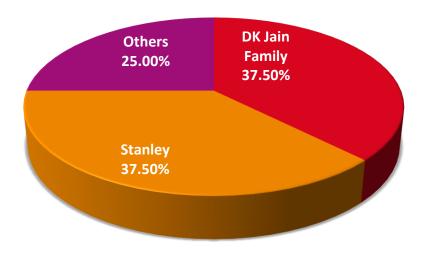
...In-house Design Studio







Shareholding breakup



Stanley Electric Company Ltd

Over three decades of strong technical & financial collaboration with Stanley Electric Company Ltd, Japan

A world leader in Vehicle Lighting & Illumination products for Automobiles

The only Global Auto Lighting company to manufacture LED worldwide

Promoter Group





Mr. Dhanesh Kumar Jain Chairman Emeritus

- He is 76 years of age & holds a MBA degree from Delhi university & has successfully completed President Management Program from Harvard Business School
- Over 50 years of experience in the automotive industry in management, operations & administrative roles
- He has held various industry positions
 - Past president of ACMA,
 President suppliers association –
 Toyota Kirloskar Motors,
 Chairman of Trade Fairs
 Committee ACMA, Co-chairman
 of Regional Committee on
 Membership of Northern Region
 CII, Past Chairman of CSR sub committee of the Northern
 Region of CII



Mr. Deepak Jain Chairman & Managing Director

 He is 45 years of age & is a Business Graduate from Illinois Institute of Technology, USA with specialization in Operations Management & International Business

- He has undergone extensive training at Stanley Co. Limited, U.S.A. & Stanley Electric Co. Limited, Japan. He has over 21 years experience
- He was chairman of ACMA's HR/IR & Skill Development Committee, past chairman of Sustainable Technology Development Committee of ACMA, past National Coordinator of Young Business Leader Forum of ACMA and past president of Supplier's club, Honda Cars India Limited
- He is Member of Young President Organization and Entrepreneurs' Organization. He also holds the position of President of ACMA & Vice President of Toyota Kirloskar Supplier's Association



Mr. Anmol Jain Jt. Managing Director

- He is 41 years of age & holds Bachelors in Business Administration in Finance & Supply Chain Management (Double major) from Michigan State University, U.S.A.
- He worked as a Management Trainee with GHSP, U.S.A. & subsequently, joined Lumax Group, in 2000 & has over 20 years of experience
- He has held various positions in Industry associations like He was the National Coordinator of ACMA- YBLF from 2014-16. He was also the Chairman CII Haryana State Council in 2012-13
- He is currently the President of Honda Cars India Supplier's Club & MC member of Bajaj Auto Vendor Associations

Promoter Group





Mr. Tadayoshi Aoki Senior Executive Director

- He is 53 years old & is a Mechanical Engineering from Tokoyo Denki University Japan
- He is Nominee Director of M/s Stanley Electric Co.
 Limited, Japan and possesses over 28 years of rich experience in the field of Car Electronics, Engineering, Sales of car electronic parts and Sales Planning Division
- He is with Lumax since 2017



Mr. Toru Tanabe Non-Executive Director

- He is 59 years old & is a graduate from Hosei university, japan
- He has over 25 years of rich experience in R&D of Electrical components & advanced Illumination systems for automotive equipment
- He also has about 10 years of experience in automotive electronics
- He joined Stanley, Japan in 1981



Mr. Kenjiro Nakazono Executive Director

 He is 50 years old & is a graduate from Hamamatsu Commercial High School

 He has over 30 years of rich experience in Procurement, Planning, Audit and NPD

...Supported by Strong Independent Directors





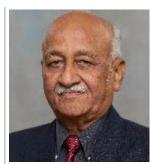
Mr. A P Gandhi • He is 81 years old & is a mechanical engineer

- He has held top leadership positions in prestigious organisations having over 40 years of experience
- His last assignment was as President at Hyundai Motors India Limited.
 Prior to that he was Chief Executive –R&D at Escorts Limited & at Telco before that, holding various senior positions in the area of manufacturing operations



Mr. Rajeev Kapoor • He is 67 years old and mechanical engineer (hons) from NIT, Kurukshetra • He was MD for Copart Inc. and has served as independent director on the board of RICO industries, Co-Chair of **Economic Committees** SIAM. Served on board of ARAI. Pune and on board of Indo Italian chamber of Commerce • Listed on the power list of 2012, alongside Mr. Ratan Tata, Mr. Rahul Bajaj, Mr. Anand Mahindra etc. Entrepreneurial by nature

and experience in excess of 40 years



Mr. M.C. Gupta

- He is 81 years old and is MA in English Literature from Agra University
- He is a Retd. IAS officer & has served the Union & State Governments in various capacities including Deputy Secretary, Min of Finance-Dept. of economic Affairs, Advisor – UNIDO (United Nations Industrial Development Organisation)



Mr. Dhiraj Dhar Gupta

- He is 69 years old and holds B.Com honours from SRCC, Delhi University
- He is an Industrialist; Director & Promoter of KSS Abhishek Auto Pvt Limited, having over 3 decades of experience in Auto Component manufacturing



Mr. Ratan Kapur

- He is 62 years old & is a B.Com Graduate from Delhi University
- He is an Industrialist & possesses more than 32 years of experience in Auto Component Industry
- He is the Past President of ACMA & Chairman of Haryana State Council of CII



Ms. Ritika Modi

- She is 54 years old and has an industry experience of over 25 years in the travel and airline industry
- She is currently Regional President of UNIGLOBE Travel South Asia, heading the largest single brand travel franchise network in South Asia region

Professional & Experienced Team





Mr. Vineet Sahni CEO & Sr Executive Director Age: 55 years Experience: over 30 Years



Mr. Sanjay Mehta Group CFO Age: 53 years Experience: 29 Years



Mr. Naval Khanna Corporate Head – Taxation Age: 63 years Experience: 43 years



Mr. Shrutikant Rustagi Chief Financial Officer Age: 50 Years Experience: 25 Years



Mr. Atul Jain Corporate Head - Materials Age: 50 Years Experience: 27 Years



Mr. Lalitentu Samanta Corporate Head - HR Age: 54 Years Experience: 30+ Years



Ms. Priyanka Sharma Corporate Communication Age: 51 Years Experience: 25 Years



Mr. Pankaj Mahendru Company Secretary Age: 33 Years Experience: 9 Years



The Path Ahead





Rear Lamp – Technology Evolution



Split type Tail Lamp	Tail Lamp with LED Signature and Tail function	All LED Tail Lamp	3D LED Tail lamp	Adaptive rear Lighting
2011-12 • Tail lamps were introduced with Clear Lenses with adoption of Multi Color Molding technique for giving a Homogenous appearance to the tail lamp	2013-mid of 2014 • New Styling adopted in Tail Lamps with introduction of Split Tail Lamp design	 End of 2014 - 2015 Penetration of LED's into Tail Lamps with introduction of one or more feature with LED. LED's adopted for giving Signature shape in the Tail 	2016 • Almost all the new models launched were having presence of LED's either for one of the functions or for Signature Lighting	2017 onwards • All the new models to be introduced are with LED's for having better Aesthetic Appearance and Signature Appearance
		Lamps		LED to drive the future growth

Head Lamp – Technology Evolution





Head Lamp with Bulb



Projector Head Lamp



All LED Head Lamp



Head Lamp with bulb + Led DRL



Head Lamp with LED Projector and LED DRL

2011-13

- Head Lamps with Halogen Bulbs
 with Clear PC Lens with Multi
 Focal Reflector (MFR) for Light
 Distribution were introduced in
 the passenger vehicle segment
- Indian OEM's introduced Projector Lamps with Halogen Lamps and some features with LED like the DRL (Daytime Running Lights). But Projector Lamps were offered as an option in top variants of the vehicles and not as a standard feature

2014-15

- Introduction of Projector Lamps with Halogen Bulbs for new vehicles launched in India by more number of OEM's as standard feature
- In the later half of 2014 and start of 2015 more number of OEM's shifted focus to introduction of LED's for feature of DRL's and / or signature Lighting
- Also in 2015 more number of Head Lamps were introduced with LED's for DRL feature with usage of HID (High Intensity Discharge) Bulbs for Projector

2016-17

- Almost all the models were introduced either with LED DRL feature or Projector Head Lamp (either with Halogen Bulb or HID Bulb) or with both LED DRL and Projector Head Lamp
- Headlamps with Signature DRL's or Lighting become a styling feature and were introduced in the vehicles launched in 2016
- Later half of 2016 also witnessed the introduction of LED Projector Head Lamps thus leading to more penetration of Electronics and LED into Head Lamps
- Year 2017 witnessed the transition to manufacturing of Localized LED Head Lamp with Signature DRL and Position

2017-20

 The future models which are replacing the existing models are now either with Projector Head Lamp (Bulb) whose predecessor were with Halogen Bulbs and with Projector Head Lamp (with LED) whose predecessors were with Projector with Halogen Bulbs

LED to drive the future growth

Leveraging on our Strengths for LED Market



The Market Scenario

Increased styling demands by OEMs to individualise & differentiate

Influencing the cost of lighting cluster

Creating revenue opportunities for Tier I suppliers

Partnership with Stanley Electric -Stanley is one of the Auto Lighting company globally to manufacture LEDs

Lumax is supplying to almost 90% of OE customers

Higher need for Localization of Engineering & Cost Reduction

Strategically located Manufacturing Infrastructure

Consistent Investment in R&D

Backward integration with PCBMT (Surface Mounting Technology)

To gain from Bharat Stage VI



Creating The Advantage



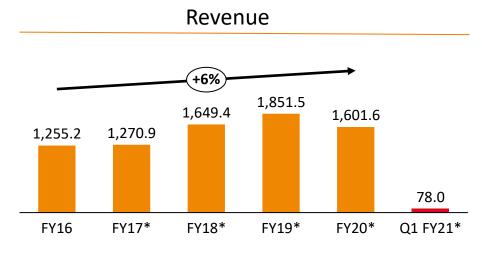
Financials

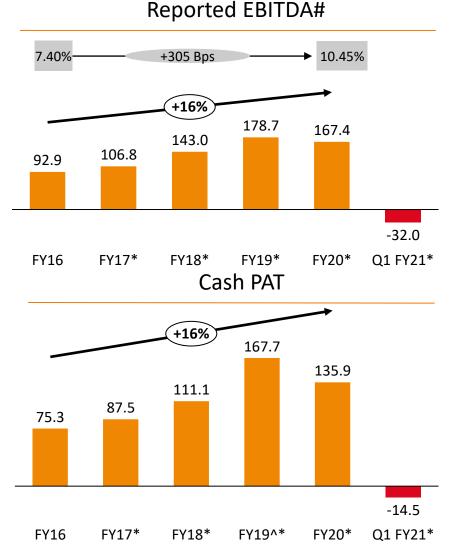




Strong Growth in Total Income with Healthy Margins

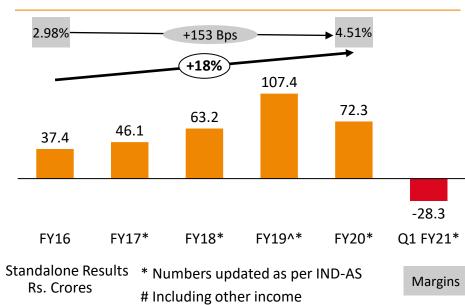




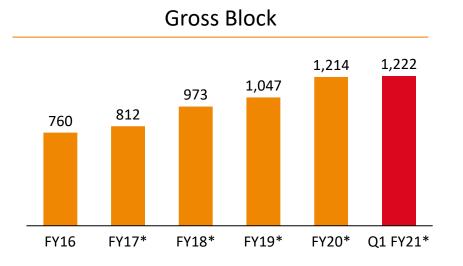


[^]Includes one-time gain on sale of asset of Rs. 36.20 Crores and the tax paid on the same was Rs. 7.20 Crores, in FY19 **41**

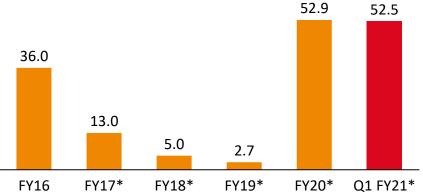
PAT



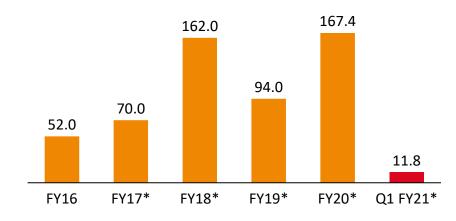




Long Term Loan

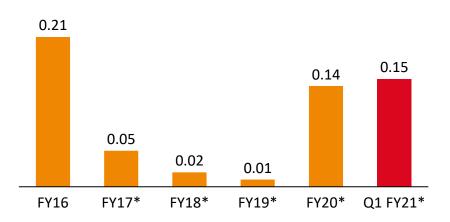


Capex



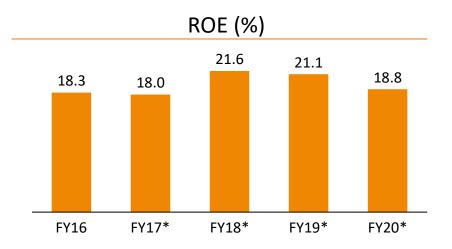
Standalone Results

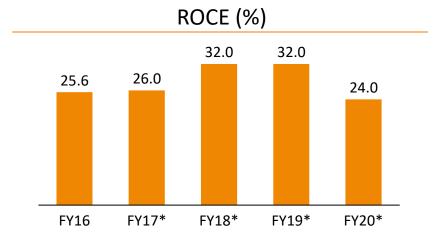
Long Term Debt / Equity



Healthy Return Ratios







 Dividend (% of Face Value)

 350
 350

 230
 235

 120
 145

 145
 4

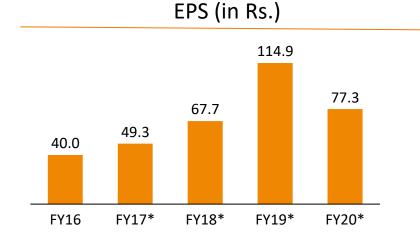
 120
 145

 FY16
 FY17*

 FY18*
 FY19*^

^ Total Dividend includes special dividend of Rs. 10/share on account of income on sale of land and building in FY19

Standalone Results * Numbers updated as per IND-AS



ROCE = EBIT / Capital Employed

Capital Employed = Networth + Long term debt including Current Maturity

Consolidated P&L Statement



Particulars (Rs. in Crores.)	Q1 FY21	Q1 FY20	FY20
Manufacturing Revenue	73.9	391.0	1471.0
Molds Revenue	4.1	11.0	130.6
Total Operating Revenue	78.0	402.0	1601.6
Other Income	2.9	1.1	7.4
Total Income	80.9	403.1	1608.9
Raw Material	54.4	248.0	983.9
Employee Expenses	36.2	53.1	209.9
Other Expenses	22.2	62.6	250.0
EBITDA	-32.0	39.4	165.1
EBITDA Margin	-41.0%	9.8%	10.3%
Depreciation	13.8	15.2	63.5
Finance Cost	7.7	4.6	21.9
PBT before Tax & share of profit/ (loss) of associate	-53.5	19.6	79.6
Profit from Associates	-5.2	3.1	12.1
Profit before Tax	-58.7	22.7	91.7
Тах	-27.1	6.1	19.8
Reported PAT	-31.6	16.6	71.9
Reported PAT Margin	-40.5%	4.1%	4.5%
EPS	-33.81	17.72	76.91

Consolidated Balance Sheet



ASSETS (Rs. in Crores)	Mar-20	Mar-19
Non-current assets		
Property, plant and equipment	612.6	544.1
Capital work-in-progress	32.2	49.0
Right of use assets	23.8	0.0
Investment property	0.7	0.7
Goodwill	9.8	0.0
Intangible assets	5.8	4.6
Intangible assets under development	0.0	0.8
Investments accounted using the equity method	88.6	79.1
Financial assets		
Investments	1.6	1.6
Loans	6.9	5.4
Others	1.6	2.3
Other tax Assets	7.5	5.2
Other non-current assets	63.3	32.0
Sub-total - Non-Current Assets	854.4	724.7
Current assets		
Inventories	179.2	204.1
Financial assets		
Investments	0.1	0.1
Trade receivables	173.2	221.0
Cash and cash equivalents	8.0	2.0
Bank balances other than Cash	30.0	0.2
Loans	1.0	1.0
Derivatives	2.4	0.0
Others	10.3	10.6
Other current assets	24.7	25.7
Sub-total - Current Assets	428.8	464.9
TOTAL - ASSETS	1,283.2	1,189.6

EQUITY & LIABILITIES	Mar-20	Mar-19
Equity		
Equity Share capital	9.3	9.3
Other equity	437.1	425.5
Sub-total - Shareholders' funds	446.5	434.9
LIABILITIES		
Non-current liabilities		
Financial liabilities		
Borrowings	26.4	0.9
Lease liability	28.0	0.0
Provisions	28.4	25.2
Deferred tax liabilities (net)	22.9	17.2
Sub-total - Non-current liabilities	105.7	43.4
Current liabilities		
Financial liabilities		
Borrowings	265.6	137.0
Lease liability	0.7	0.0
Trade payables	315.2	380.1
Other financial liabilities	105.4	101.6
Other current liabilities	37.3	80.3
Provisions	6.9	12.3
Sub-total - Current liabilities	731.1	711.3
TOTAL - EQUITY AND LIABILITIES	1,283.2	1,189.6

Standalone P&L Statement



Particulars (Rs. in Crores.)	Q1 FY21	Q1 FY20	FY20
Manufacturing Revenue	73.9	391.0	1471.0
Molds Revenue	4.1	11.0	130.6
Total Operating Revenue	78.0	402.0	1601.6
Other Income	2.9	1.1	9.7
Total Income	80.9	403.1	1611.2
Raw Material	54.4	248.0	983.9
Employee Expenses	36.2	53.1	209.9
Other Expenses	22.2	62.6	250.0
EBITDA	-32.0	39.4	167.4
EBITDA Margin	-41.0%	9.8%	10.5%
Depreciation	13.8	15.2	63.5
Finance Cost	7.7	4.6	21.9
PBT before Tax	-53.5	19.6	82.0
Тах	-25.2	5.6	9.6
Reported PAT	-28.3	13.9	72.3
Reported PAT Margin	-36.2%	3.5%	4.5%
EPS	-30.22	14.91	77.35



ASSETS (Rs. in Crores)	Mar-20	Mar-19
Non-current assets		
Property, Plant and Equipment	612.6	544.1
Capital work-in-progress	32.2	49.0
Right of use assets	23.8	0.0
Investment property	0.7	0.7
Goodwill	9.8	0.0
Intangible assets	5.8	4.6
Intangible assets under development	0.0	0.8
Financial assets		
Investments	5.1	5.1
Loans	6.9	5.4
Others	1.6	2.3
Other tax Assets	7.5	5.2
Deferred tax assets (net)	0.1	0.0
Other non-current assets	63.3	32.0
Sub-total - Non-Current Assets	769.5	649.2
Current assets		
Inventories	179.2	204.1
Financial assets		
Investments	0.1	0.1
Trade receivables	173.2	221.0
Cash and cash equivalents	8.0	2.0
Bank balances other than Cash	30.0	0.2
Loans	1.0	1.0
Derivatives	2.4	0.0
Others	10.3	10.6
Other current assets	24.7	25.7
Sub-total - Current Assets	428.8	464.9
TOTAL - ASSETS	1198.2	1114.1

EQUITY & LIABILITIES	Mar-20	Mar-19
Equity		
Equity Share capital	9.3	9.3
Other equity	375.1	362.9
Sub-total - Shareholders' funds	384.4	372.2
LIABILITIES		
Non-current liabilities		
Financial liabilities		
Borrowings	26.4	0.9
Lease liabilities	28.0	0.0
Provisions	28.4	25.2
Deferred tax liabilities (net)	0.0	4.3
Sub-total - Non-current liabilities	82.7	30.5
Current liabilities		
Financial liabilities		
Borrowings	265.6	137.0
Lease liabilities	0.7	0.0
Trade payables	315.2	380.1
Other financial liabilities	105.4	101.6
Other current liabilities	37.3	80.3
Provisions	6.9	12.3
Sub-total - Current liabilities	731.1	711.3
TOTAL - EQUITY AND LIABILITIES	1198.2	1114.1











Lumax Industries Limited, Dharuhera won JIPM-TPM award for excellence in Category A for year 2019





Lumax Industries Limited, Dharuhera won the Gold Award in Excellence in Inclusive Growth -A Make in India Drive - Very Large Category at the ACMA Technology Summit & Awards held in November, 2019.





Lumax Industries Limited, Dharuhera won the Bronze Award in Excellence in Manufacturing - Very Large Category at the ACMA Technology Summit & Awards in November, 2019.





Lumax Industries Limited, Chakan won the Silver Award in Excellence in New Product Design & Development at the ACMA Technology Summit & Awards in November, 2019.





Lumax Industries Limited, Pantnagar won the Gold Award in Excellence in Supplier Development - Very Large Category at the ACMA Technology Summit & Awards held in November, 2019.





Won the prestigious Gold award for Top 100 best annual report for excellence within its industry for the past fiscal year.





Lumax Industries Limited bagged The Gold Award at ICQCC for the third year in a row in FY20. Each of our plants located at Haridwar, Bawal & Bangluru have been accorded with this prestigious award.





Lumax Industries Limited won the Overall Performance (Shield) Award from Maruti Suzuki India Limited in May, 2019.





Lumax Industries bagged four prestigious awards from ACMA for Manufacturing Excellence, Excellence in Inclusive Growth, Excellence in Technology - Product Innovation and Excellence in Supplier Development in 2019.





Lumax Industries Limited, Dharuhera bagged the Gold Award in Digitalisation Robotics and Automation Category amongst 48 nominees at Low Cost Automation & Digitalisation Robotics and Automation Competition organised by Confederation of Indian Industry in September, 2019 held at Gurugram.





Award received from Maruti Suzuki India Ltd - May 2018

For Tier 2 Upgradation

For Gujarat Localization

For Overall Vendor Performance





HMSI Awards for New Product Development





SML Isuzu Award for Design and Development

TPM Award





JIPM Award for Excellence in Consistent TPM Commitment Pantnagar Plant, 2019

JIPM-TPM Excellence Award Bengaluru Plant, 2019

TPM Award





JIPM-TPM Excellence Award Pantnagar Plant, March 2014

JIPM-TPM Excellence Award Bawal Plant, November 2017

CSR Initiatives









Towards its endeavour to give back to society, the group has taken various initiatives towards Education of the underprivileged. Four schools in the NCR region, close to its facilities have been adopted, starting with improving its infrastructure, to facilitating the annual fee so as to ensure a conducive environment for learning and continuity in education.

Also provide support towards maintaining good health of the community around its facilities

Health









For further information, please contact:

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