MSSL Performance

Q4 & FY 2011-12





Highlights on Performance of Q4 & FY 2011-12



- MSSL on consolidated basis crosses US\$ 1 billion in Jan-Mar 2012 with sales at Rs. 6368 crores (US\$ 1.25 billion approx.) in one quarter. This is highest ever sales achievement in any one quarter.
- 2. Consolidated Profit before Tax (PBT) & Profit after Tax (PAT) for the quarter Jan March 2012 is highest ever at Rs.302 crore & Rs.195 crore respectively.
- 3. Consolidated performance was contributed by:
 - Consistent improvement in performance of SMR during the quarter. On full year basis,
 SMR continues to be EPS accretive ever since acquisition of Visiocorp.
 - SMP is EBIDTA positive since acquisition .
 - MSSL Standalone recorded best ever performance.
- 4. MSSL Standalone records highest ever annual sales of Rs. 3529 crores & PAT of Rs.317 crores. This is after accounting for foreign exchange loss of Rs 55 crores on restatement of long term loans.
- 5. Other Highlights:
 - SMR Hungary 2nd plant contributes revenues for the full quarter.
 - SMR Brazil & Thailand plants are scheduled to be operational in financial year 12-13.
 - MSSL supplies Wiring Harness of Rs.146 crore (excluded in the reported consolidated sales of the company) to SMR during 2011-12.
 - The results for the quarter include results of SMIEL consequent upon completion of merger along with merger of 100 % subsidiaries, MSSL Global & India Nails.
- 6. Dividend Pay out ratio increased to 39.5 % (Previous Year 32 %) of the Consolidated Profits after tax Dividend of Rs 2.25 per share proposed on the equity shares.



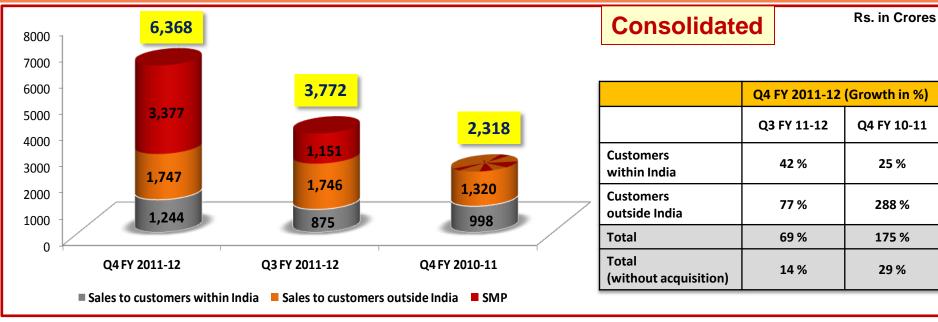
Performance for Q4

(Jan-March 2012)



Sales Performance: Q4 FY 2011-12





1,193 1200 820 830 185 1000 81 116 800 600 1008 704 749 400 200 O Q4 FY 2011-12 Q3 FY 2011-12 Q4 FY 2010-11 Sales to customers within India Sales to customers outside India

Standalone

Rs. in Crores

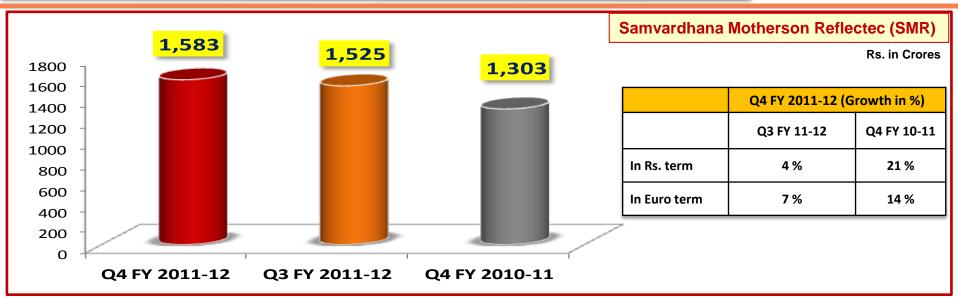
	Q4 FY 2011-12 (Growth in %)		
	Q3 FY 11-12	Q4 FY 10-11	
Customers within India	43 %	35 %	
Customers outside India	59 %	128 %	
Total	45%	44 %	
Total (without merger)	23 %	21 %	

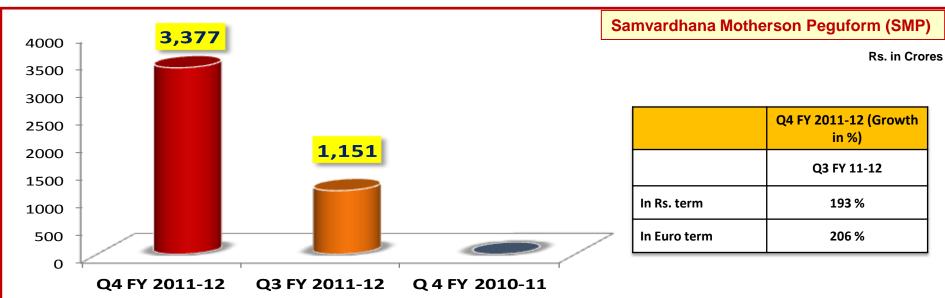
1 Crore = 10 million



Sales Performance: Q4 FY 2011-12



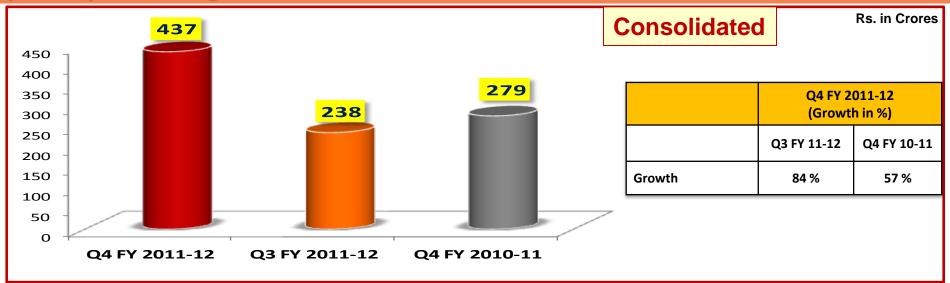


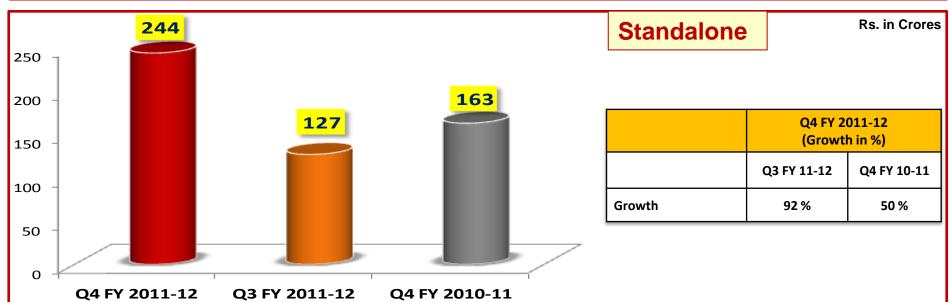




Operating earning* before exchange Gain / (Loss) on long term loans: Q4 FY 2011-12





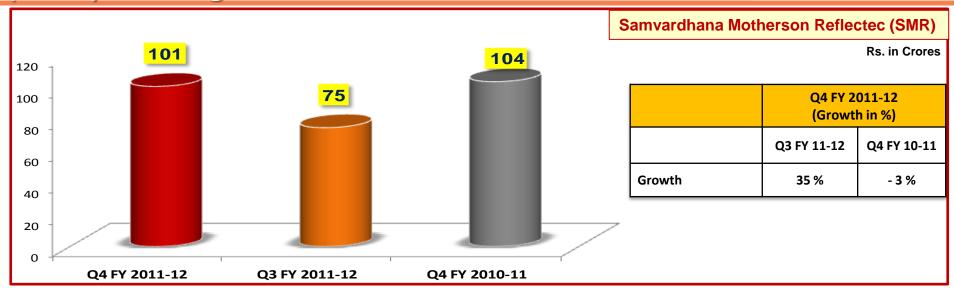


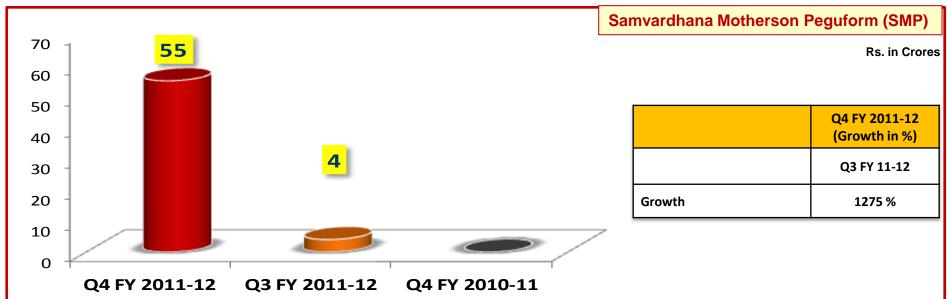
*before interest, depreciation, exceptional income & one time expense / income

1 Crore = 10 million

Operating earning* before exchange Gain / (Loss) on long term loans : Q4 FY 2011-12





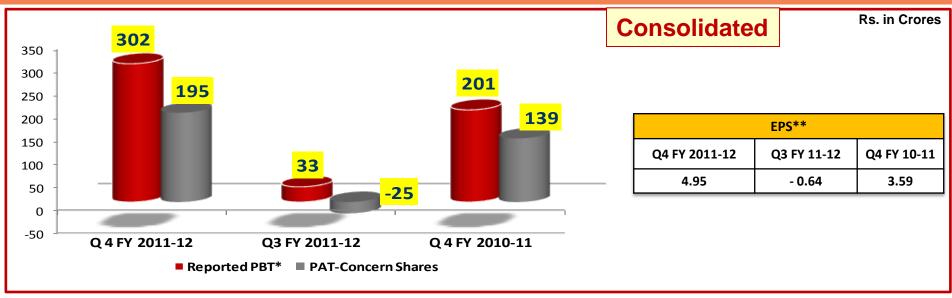


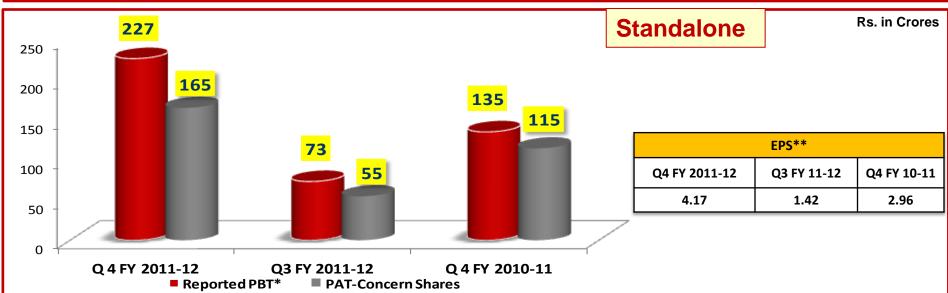
*before interest, depreciation, exceptional income & one time expense / income

1 Crore = 10 million

Reported Profit before Tax and after Tax : Q4 FY 2011-12





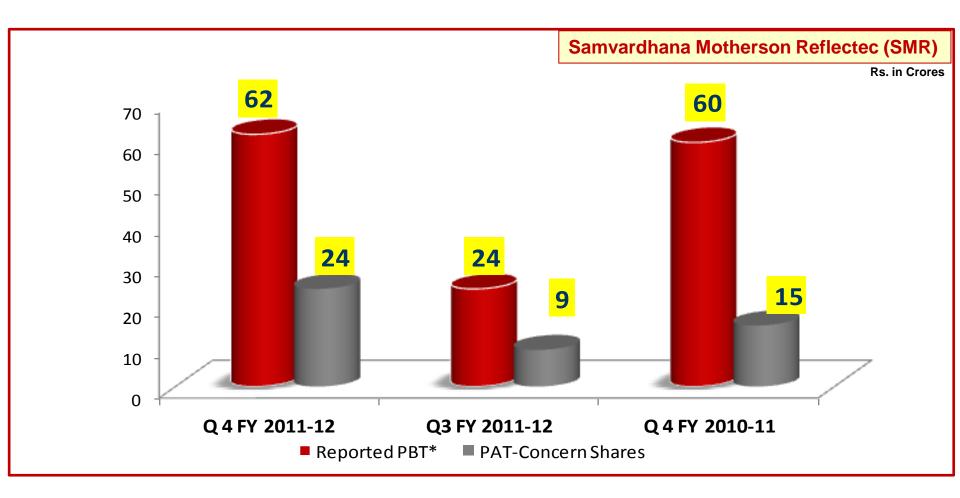


* before exceptional item

^{**} not annualized

Reported Profit before Tax and after tax: Q4 FY 2011-12









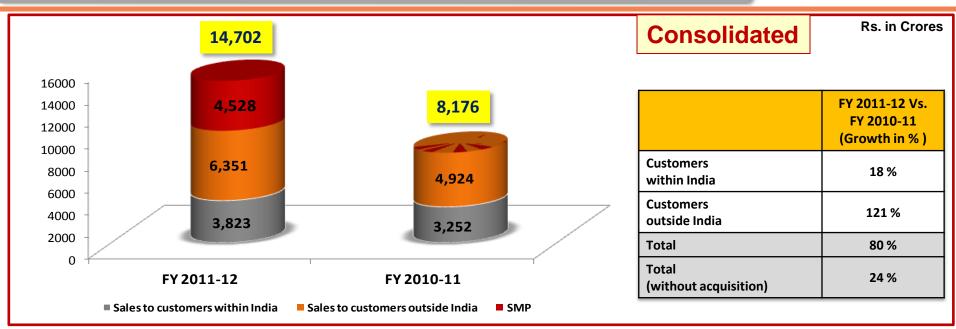
Performance for Full Year

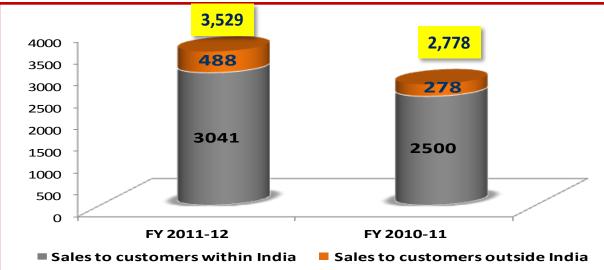
(April-March 2012)



Sales Performance: FY 2011-12







Standalone

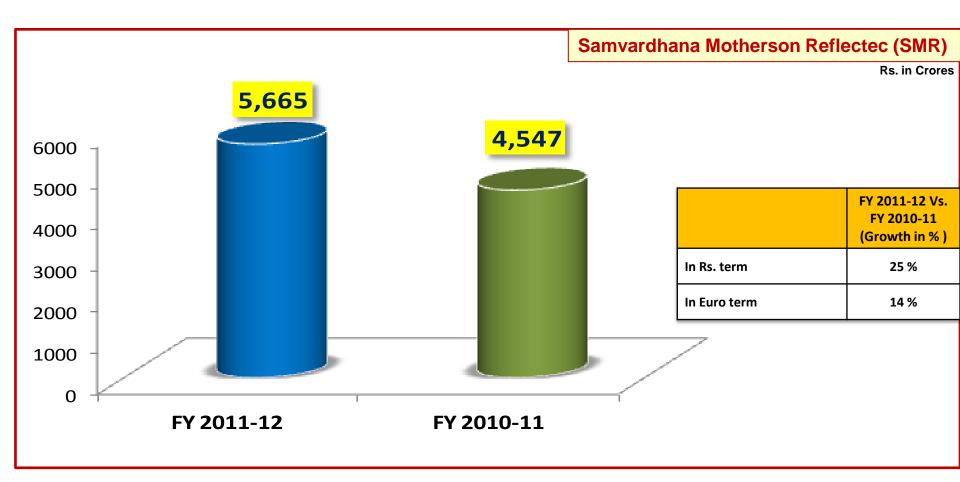
Rs. in Crores

	FY 2011-12 Vs. FY 2010-11 (Growth in %)	
Customers within India	22 %	
Customers outside India	76 %	
Total	27 %	
Total (without merger)	20 %	



Sales Performance: FY 2011-12

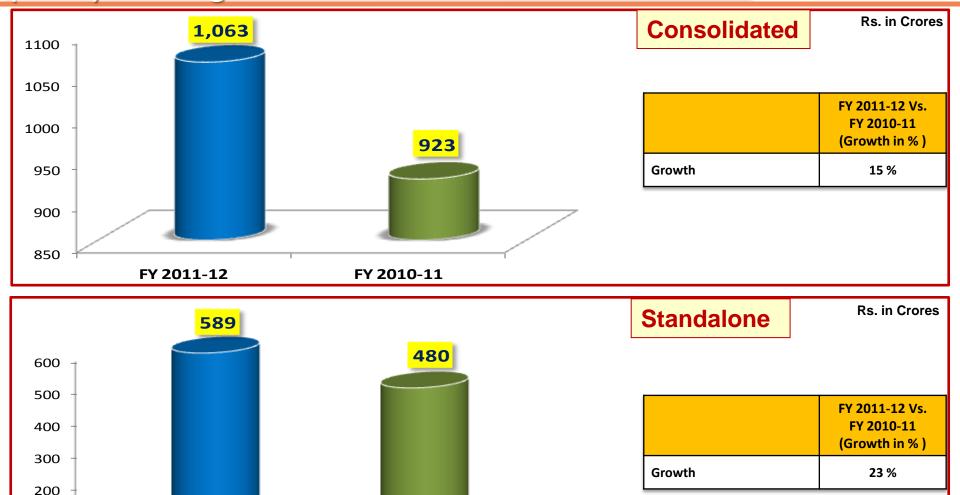






Operating earning* before exchange Gain / (Loss) on long term loans : FY 2011-12





FY 2011-12

100

0

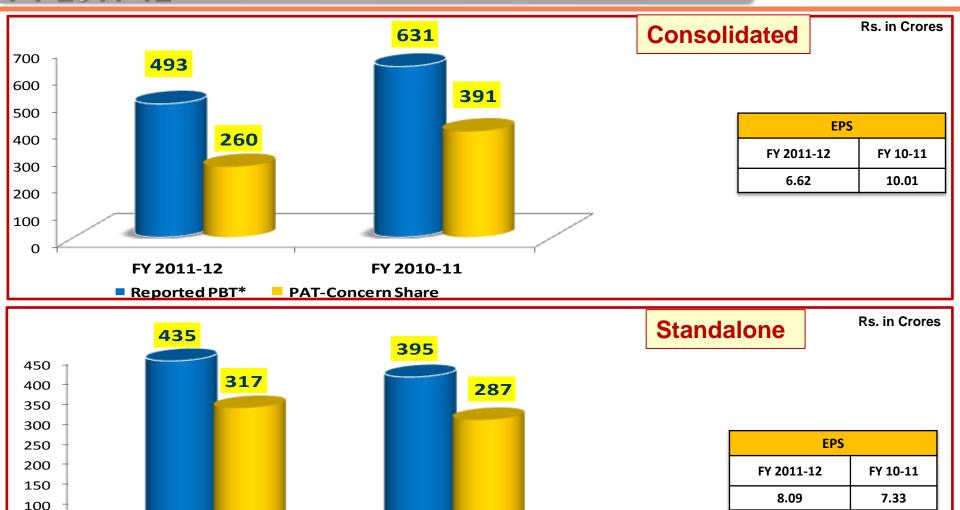
1 Crore = 10 million

FY 2010-11

^{*} before interest, depreciation, exceptional income & one time expense / income

Reported Profit before Tax and after Tax: FY 2011-12





* Bef	ore	exceptional	item
72			

FY 2011-12

Reported PBT*

50 0

1 Crore = 10 million

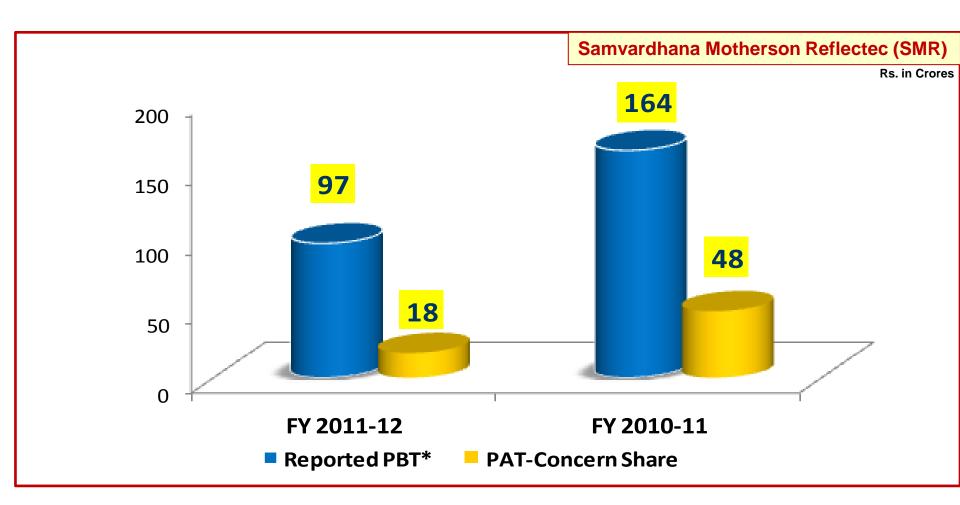
FY 2010-11

PAT-Concern Share

Reported Profit before Tax and after tax: FY 2011-12

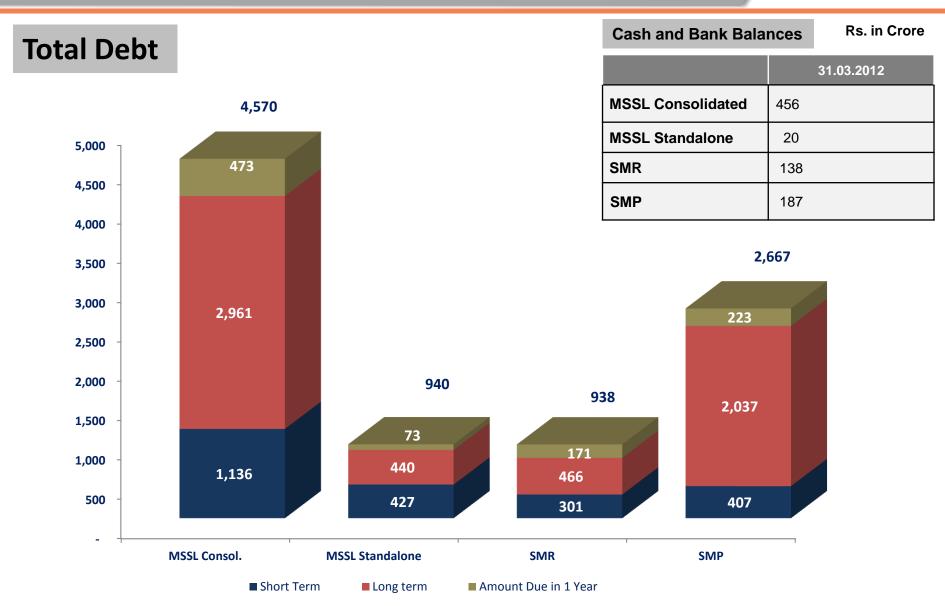


Rs. in Cr.



Total Debt & Cash Position: 31-3-2012





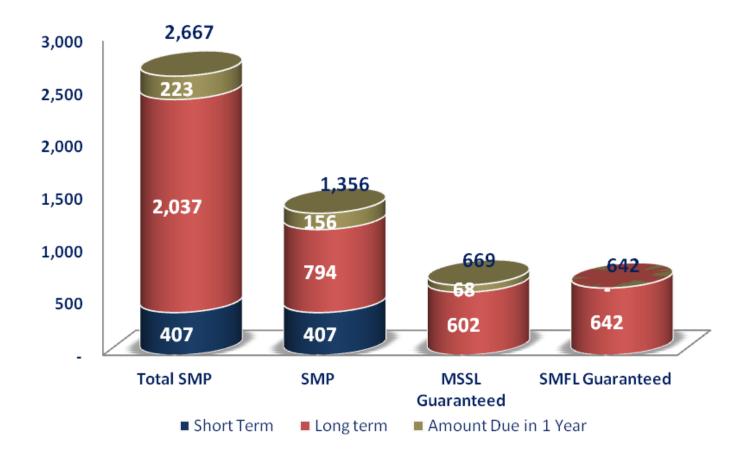


Details of Debt at SMP: 31-3-2012



SMP Debt Profile

Rs. in Crore

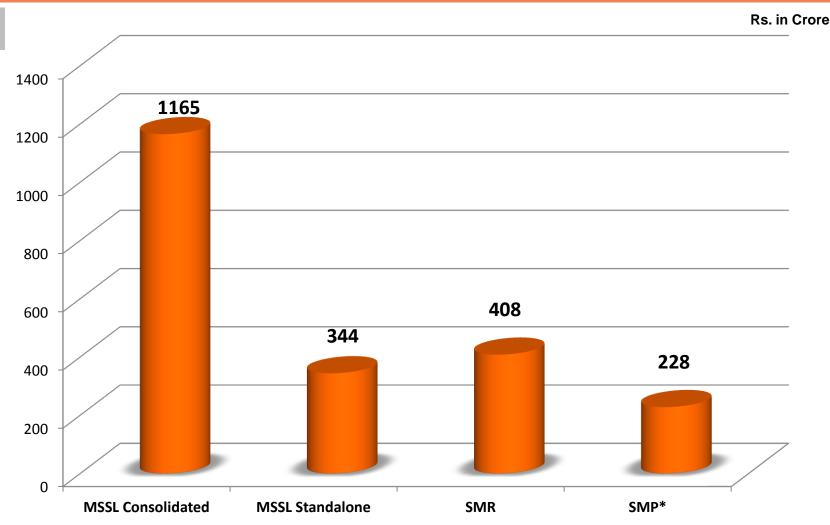




Capital Expenditure for FY 2011-12







^{*} Since acquisition



NEW FACILITIES/EXPANSION-1



Wiring Harness

Chennai (RNSP) – New Plant for wiring Harnesses

Chennai (Urapakkam) – New Plant for wiring Harnesses

Bidadi, Bangalore – New Plant for wiring Harnesses

Lucknow - New Plant for wiring Harnesses

Haldwani – New Plant for wiring Harnesses

Jamshedpur- New Plant for wiring Harnesses

Pathredi – New Plant for wiring Harnesses

Noida – New Plant for wiring Harnesses

Wires

Noida - Expansion of plant for increased Capacity

Chennai – PVC Compounding plant for Wires

Metal Machining

Bengaluru – Expansion / shifting of plant for increased Capacity

Polymer Processing

Pudducherri / Chennai – Consolidation of Plants

Tapukera – Plant for plastic molding and assemblies

Chennai (Ford Supplier Park) - Plant for plastic molding and assemblies

Wiring Harness

-: New Covered Area :-

43,500 sq.mtr approx



Capacity Addition



 $\langle \rangle$

Being Established



Vertical Integration



Consolidation



NEW FACILITIES/EXPANSION-2





Hungary - 2nd Plant to Support German OEMs





Brasil - Greenfield Plant - First presence in South America





Thailand - Greenfield Plant for Mirror business & Vertical Integration for Glass Manufacturing







Pune, India - New Plant for Western Customers



-: Total Estimated **Potential Sales:-**

Euro 230 millions

approx

(Full Year Basis)



Mexico - Expansion of Mirror manufacturing capacities & Vertical Integration for Glass Manufacturing







Spain - New Paint Shop for capacity expansion





Korea - Vertical Integration for Actuator Manufacturing





Langfang, China - Greenfield Plant under construction to support Hyundai Growth





Yancheng, China - New Facility under Construction for capacity expansion to support Kia Motors





Capacity Addition



Being Established



Vertical Integration



Safe Harbor



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