

REGD. OFFICE: 14B, CAMAC STREET KOLKATA - 700 017, INDIA

PH.: 91-33-4069 5100 / 4065 0374

FAX: 91-33-4001 6766 Email: info@Insei.com Website: www.lnsel.com

September 26, 2025

To,

The Secretary

BSE Limited

Phiroze Jeejeebhoy Towers

Dalal Street

Mumbai -400 001

Script code: 517415

To,

The Secretary

The Calcutta Stock Exchange Ltd.

7, Lyons Range

Kolkata-700001

Dear Sir /Madam,

Sub: Minutes of 37th Annual General Meeting of F.Y 2024-25

Please find enclosed herewith the copy of the following documents:

- 1. Minutes of the 37th Annual General Meeting of the members.
- 2. Report of the Scrutinizer
- 3. Approved Annual Report for the FY 2024-25.
- 4. Outcome of the Annual General Meeting held on 25th September, 2025.
- 5. E-voting Results.

Thanking You,

Yours faithfully,

For Lee & Nee Softwares (Exports) Ltd

Lee & Nee Softwares (Exports) Ltd.

Amile Cuple

Director

Arpita Gupta (Director)



REGD. OFFICE: 14B, CAMAC STREET KOLKATA - 700 017, INDIA

PH.: 91-33-4069 5100 / 4065 0374 Email : info@Insel.com website : www.Insel.com

September 25, 2025

To,

The Secretary

BSE Limited

Phiroze Jeejeebhoy Towers

Dalal Street

Mumbai -400 001

Script code: 517415

To.

The Secretary

The Calcutta Stock Exchange Ltd.

7, Lyons Range

Kolkata-700001

Dear Sir /Madam,

Sub: Outcome of the Annual General Meeting held on 25th September, 2025

This is to inform you that at the 37th Annual General Meeting of the Company held on 25th September, 2025 through Video Conferencing/Other Audio Visual Means at 11 A.M, the members approved the following:

Ordinary Business:

- The Audited Financial Statements (both consolidated and standalone) for the year ended March 31st, 2025 which includes the Statement of Profit & Loss, Statement of changes in Equity & Cash flow Statement for the year ended March 31st, 2025 and the Balance Sheet as at that date were considered and adopted.
- 2. Appoint a Director in place of Mrs. Arpita Gupta (DIN: 02839878), who retires by rotation and being eligible, offers herself for re-appointment..

Special Business:

- 3. Appointment of Mr. Tapan Dhar Mazumdar (DIN: 10765075) as an Independent Director.
- 4. Appointment of Mrs. Sumita Mahadevan (DIN: 11236590) as an Independent Director.
- 5. Approval For Increase In Remuneration of Mr. Mahesh Gupta (CEO & Managing Director) (DIN:01606647)

The above businesses were transacted through remote e-voting as required under the Companies Act, 2013 and Listing Regulations.

The above Outcome is submitted for your information and record.

Thanking You,

Yours truly,

For Lee & Nee Softwares (Exports) Ltd

Lee & Nee Softwares (Exports) Ltd.

Arpita Gupta (Director)

Arrik Ruph



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PROCEEDINGS OF THE 37TH ANNUAL GENERAL MEETING OF THE MEMBERS OF M/S LEE AND NEE SOFTWARES (EXPORTS) LIMITED HELD THROUGH VIDEO CONFERENCING OR OTHER AUDIO VISUAL MEANS ON FRIDAY 25TH DAY OF SEPTEMBER, 2025 AT 11 A.M. & ENDED AT 12.00 **A**.M.

The 37th Annual General Meeting (AGM) of the Shareholders of Lee & Nee Softwares (Exports) Limited was held on Thursday, the 25th day of September, 2025 through Video Conferencing ("VC") / Other Audio Visual Mean ("OAVM") in compliance with the applicable provisions of the Companies Act, 2013, the General Circular No. No. 14/2020 dated April 8, 2020 Circular no.17/2020 dated April 13, 2020, Circular No. 20/2020 dated 5th May, 2020, Circular No. 02/2021 dated 13th January, 2021 ("MCA Circulars") and Circular No. 10/2022 dated 28.12.2022 & General Circular No 11/2022 dated 28.12.2022 issued by the Ministry of Corporate Affairs ("MCA") and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations").

A total of 53 members of the Company attended the meeting through Video Conferencing facility. The meeting commenced at 11:00 A.M. (IST).

Mr. Mahesh Gupta, Chairman, took the Chair and welcomed the Members & guests to the 37th AGM of the Company. The Chairman informed that this AGM is being held through VC/OAVM in accordance with the circulars issued by the Ministry of Corporate Affairs and SEBI. The Chairman affirmed that he is satisfied that all the efforts feasible under the circumstances have been made by the Company to enable members to participate and vote on the items considered at the AGM.

The Practising Company Secretary, Mrs. Rasna Goyal declared the meeting as validly convened, with the permission of the Chair as informed to her, since the requisite Quorum was present through video conference.

Mr. Mahesh Gupta, Chairman addressed the members and delivered his speech.

The Chairperson stated that pursuant to the exemptions given by the MCA and SEBI, Companies have been allowed to conduct their AGM through Video Conference (VC)/Other Audio Visual Means (OAVM). Hence, this meeting was conducted through Video Conferencing facility.

Mrs. Rasna Goyal, Practising Company Secretary, informed that the Register of Directors and KMPs and their shareholding maintained

pursuant to Section 170(1) of the Companies Act, 2013, and the Register of contracts or arrangements in which Directors are interested maintained pursuant to Section 189(1) were kept electronically open during the continuance of the meeting, to any person having the right to attend the Meeting.

Further, she informed that the Company had provided the Members the facility to cast their vote electronically, on all resolutions set forth in the Notice. Members who were present at the AGM and had not cast their votes electronically through remote e-voting were provided an opportunity to cast their votes during the meeting through e-voting system provided by

NSDL. It was also informed that the Company had engaged the services of National Securities Depository Limited (NSDL) for providing facility for dispatching Annual Reports and Notices electronically to the requisite shareholders, hosting this AGM through Video Conferencing facility and providing remote e-voting facility at the time of the AGM.

She informed to the members that in compliance with the provisions of the Companies Act, 2013, MCA and SEBI Circulars, the Company had provided the facility to exercise vote on the business items to be transacted at the 37th Annual General Meeting, by way of remote e-voting, between September 22nd, 2025 at 9.00 hours and until, September 24th, 2025 at 17:00 hours, in proportion to their shareholding, as on the cut-off date i.e., September 18th, 2025. She further informed the members that only those members, who were present in the meeting through VC or OAVM facility and had not cast their votes on resolutions through remote e-voting and were otherwise not barred from doing so, were eligible to vote at the AGM through the e-voting facility.

Further, it was informed by her that the Notice convening the 37th Annual General Meeting and Annual Report for the Financial Year ended March 31, 2025 has been sent by the Company on September 3rd, 2025, by electronic mode to those members, whose e-mail IDs were registered with the Company/Depositories, in accordance with MCA and SEBI circulars issued in this behalf, from time to time.

The shareholders who have already exercised their vote through e-voting were requested not to vote at the Annual General Meeting. Voting at the Annual General Meeting by a shareholder who has already voted through e-voting will be treated as invalid. The results on e-voting as well as on e-voting at the Annual General Meeting, will be declared within 48 hours from the date of the meeting and the results declared along with the report of the Scrutinizer shall be published on the website of the Company and will also be communicated to the respective Stock Exchanges where the shares of the Company are listed.

Mrs. Rasna Goyal stated that the notice convening the AGM and the Financial Statements have been already circulated to the members, the same were taken as read.

She further stated that the Auditors Report already circulated in Annual Report duly signed by Auditor and no qualification in it hence; the same were also taken as read.

The following items of business, as per the Notice of AGM, were transacted at the meeting:

ORDINARY BUSINESS:-

To receive, consider and adopt:

a.the Audited Financial Statements of the Company for the financial year ended March 31st, 2025 together with the Reports of the Board of Directors and Auditors thereon; and

b. the Audited Consolidated Financial Statements of the Company for the Financial Year ended March 31st, 2025 together with the reports of the Auditors thereon and the resolution for the purpose is as follows:

"RESOLVED THAT the Audited Financial Statements (both standalone and consolidated) for the year ended March 31st, 2025 which includes the Statement of Profit & Loss (including Other Comprehensive Income), Statement of changes in Equity & Cash flow Statement for the year ended March 31st, 2025 and the Balance Sheet as at that date together with the Reports of the Directors and Auditors thereon be and are hereby considered, approved and adopted."

 To appoint a Director in place of Mrs. Arpita Gupta (DIN 02839878), who retires by rotation and being eligible, offers herself for re-appointment.

"RESOLVED that Mrs. Arpita Gupta (DIN 02839878) who retires by rotation be and is hereby reappointed as a director of the Company."

SPECIAL BUSINESS:-

3. APPOINTMENT OF MR. TAPAN DHAR MAZUMDAR (DIN: 10765075) AS AN INDEPENDENT DIRECTOR:

"RESOLVED THAT pursuant to the provisions of Section 149, 150, 152 read with Schedule IV and other applicable provisions of the Companies Act, 2013 (the Act) and the Companies (Appointment and Qualifications of Directors) Rules, 2014, (including any statutory modification(s) or renactment(s) thereof for the time being in force) and Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements)

Regulations, 2015 ('Listing Regulations'), on the recommendation of the Nomination & Remuneration Committee and approval of the Board of Directors for appointment of Mr. Tapan Dhar Mazumdar(DIN: 10765075) as an Additional Director in the capacity of an Independent Director of the Company w.e.f. 13th November, who has submitted a declaration that he meets the criteria for independence as provided under Section 149(6) of the Act and Regulation 16(1) (b) of the Listing Regulations and is eligible for appointment, and in respect of whom the Company has received a notice in writing in terms of Section 160(1) of the Act and who holds office as such up to the date of ensuing Annual General Meeting, be and is hereby, appointed as a Non-Executive Independent Director of the Company not liable to retire by rotation, to hold office for a period of five years with effect from 13th November, 2024 till 12th November, 2029." "RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorized to do all such acts, deeds, matters and things as may be considered necessary, desirable or expedient to give effect to this resolution.

4. APPOINTMENT OF MRS. SUMITA MAHADEVAN (DIN: 11236590) AS AN INDEPENDENT DIRECTOR

"RESOLVED THAT pursuant to the provisions of Section 149, 150, 152 read with Schedule IV and other applicable provisions of the Companies Act, 2013 (the Act) and the Companies (Appointment and Qualifications of Directors) Rules, 2014, (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations'), on the recommendation of the Nomination &Remuneration Committee and approval of the Board of Directors for appointment of Mrs. Sumita Mahadevan (DIN: 11236590) as an Additional Director in the capacity of an Independent Director of the Company w.e.f. 13th August, 2025, who has submitted a declaration that he meets the criteria for independence as provided under Section 149(6) of the Act and Regulation 16(1) (b) of the Listing Regulations and is eligible for appointment, and in respect of whom the Company has received a notice in writing in terms of Section 160(1) of the Act and who holds office as such up to the date of ensuing Annual General Meeting, be and is hereby, appointed as a Non-Executive Independent Director of the Company not liable to retire by rotation, to hold office for a period of five years with effect from 13th August, 2025 till 12th August, 2030." "RESOLVED FURTHER THAT the Board of Directors of the Company be and as hereby authorized to do all such acts, deeds, matters and things as may be considered necessary, desirable or expedient to give effect to this resolution."

5. APPROVAL FOR INCREASE IN REMUNERATION OF MR. MAHESH GUPTA (CEO & MANAGING DIRECTOR) (DIN:01606647)

"RESOLVED THAT pursuant to the provisions of Sections 196, 197, 198 and other applicable provisions, if any, of the Companies Act, 2013, read with Schedule V and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof), the consent of the members of the Company be and is hereby accorded to the increase in the remuneration of Mr. Mahesh Gupta (DIN: 01606647), Chief Executive Officer & Managing Director of the Company, from Rs. 75,000/- (Rupees Seventy-Five Thousand only) per month to Rs. 1,00,000/- (Rupees One Lakh only) per month, effective from 1st October 2025, as approved by the Board of Directors in its meeting held on 13th August 2025, based on the recommendation of the Nomination and Remuneration Committee." "RESOLVED FURTHER THAT all other terms and conditions of his appointment shall remain unchanged and that the above remuneration shall be paid as minimum remuneration in the event of absence or inadequacy of profits in any financial year during the currency of his tenure, in accordance with the applicable provisions of Schedule V of the Companies Act, 2013." "RESOLVED FURTHER THAT any Director and/or the Company Secretary of the Company be and is hereby severally authorized to do all such acts, deeds, matters and things as may be necessary or expedient to give effect to this resolution and to file necessary forms with the Registrar of Companies."

The resolutions were concluded as above.

Since the AGM was being conducted through Video Conferencing means, the proposal and secondment of resolutions were not being followed.

Mrs. Rasna Goyal, Practicing Company Secretary (Membership No. 9096/COP No- 9209) was appointed as the Scrutinizer to scrutinize the voting process in a fair and transparent manner.

She also announced that the voting on the NSDL platform will continue to be available for the next 15 minutes after the conclusion of the meeting and the members who have not cast their vote can cast their vote.

Members were provided a facility to ask questions or express views through Video Conferencing. Clarifications were provided to the questions raised by the registered speaker shareholders.

The Chairman then thanked all the shareholders and Board Members for attending the 37th Annual General Meeting. The AGM concluded at 12.00 P.M. and the meeting was declared as closed with a vote of thanks to the Chair.

Post conclusion of the meeting the e-voting facility on NSDL portal was kept open for 15 minutes.

CHAIRMAN

Lee & Nee Softwares (Exports) Ltd.

Director



Practicing Company Secretary

Office: 68(New1/72), Jessore Road, Diamond Arcade, ,Suit No. 301B, 3rd Floor, Shyamnagar, Kolkata:700055

09830021583 Email-Id:csrasnagoyal@gmail.com

Combined Scrutinizer's Report

[Pursuant to Section 108 and 109 of the Companies Act, 2013 read with Rule 20 (4)(xii) of The Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To, The Chairman of Lee & Nee Softwares (Exports) Limited 14B, Camac Street Kolkata-700017

37th Annual General Meeting of the Members of M/s Lee & Nee Softwares (Exports) Limited held on Thursday, 25th September, 2025 at 11.00 A.M. through Video Conferencing (VC) or Other Audio- Visual Means (OAVM)

Sub: Passing of Resolution(s) through Remote E-voting and voting electronically at the 37th Annual General Meeting ("AGM") of Lee & Nee Softwares (Exports) Limited held through Video Conferencing (VC)/Other Audio- Visual Means (OAVM) on 25th September, 2025 at 11.00 a.m pursuant to Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 as amended and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Dear Sir,

I, Rasna Goyal (FCS: 9096, CP No.: 9209) Companies Secretary in whole-time practice was appointed by the Board of Directors of M/s Lee & Nee Softwares (Exports) Limited to act as the Scrutinizer to scrutinize the remote e-voting process and e-voting conducted at the Annual General Meeting ("AGM") under the provisions of Section 108 of the Companies Act, 2013 read with Rules 20 of the Companies (Management and Administration) Rules, 2014 (as amended), Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended) and General Circular No.20/2020 dated 5th May, 2020 read with circular dated 8th April,2020 and 13th April, 2020 and General Circular No.02/2021 dated 13th January, 2021 and and MCA Circular No. 2/2022 dated May 05, 2022, General Circular No.10/2022 dated 28th December, 2022 and General Circular No.09/2023 dated 25th September, 2023 issued by the Ministry of Corporate Affairs (" MCA") and in accordance with the circular dated 12th May, 2020 read with the circular dated 15th January, 2021 issued by the Securities and Exchange Board of India ("SEBI") commonly referred to as "MCA & SEBI CIRCULARS" and other applicable circulars including all amended circulars in a fair and transparent manner in respect of the Resolutions passed at the AGM of M/s Lee & Nee Softwares (Exports) Limited at their Meeting held on Thursday, September 25th, 2025 at 11.00 a.m. by Video Conferencing (VC)/Other Audio- Visual Means (OAVM).

The Management of the Company is responsible to ensure the compliance with the requirements of the Companies Act, 2013 and related Rules in respect of voting through electronic means i.e.

Remote E-Voting and E-Voting System conducted at the AGM on the Resolutions contained in the notice of the 37th Annual General Meeting "AGM" of the Company.

As Scrutinizer for Remote E-Voting process and E-Voting conducted at the AGM, my responsibility is to provide the Scrutinizer's Report of the votes cast in "FAVOUR" or "AGAINST" the resolutions stated in the notice, based on the votes casted through E-Voting System during AGM as per reports generated from the e-voting system provided by the National Securities Depository Limited "NSDL", the authorised agency engaged by the Company to provide remote e-voting facility and e-voting system at the AGM .

I hereby submit my report as follows:

- 1. The resolutions as mentioned in the Notice of AGM were transacted through the process of Remote E-Voting and through E-Voting System at the AGM. For the purpose of Remote E-Voting and E-Voting System at the AGM, the Company has engaged the services of the National Securities Depository Limited "NSDL";
- 2. Members attended the meeting through VC/OAVM facility provided in accordance with the General Circular No.20/2020 of May 5, 2020 and other circulars issued by the Ministry of Corporate Affairs ("MCA") from time to time and were counted for the purpose of reckoning quorum under section 103 of the Companies Act, 2013.
- 3. The shareholders of the Company holding shares as on the "cut-off" date i.e. 18th September, 2025 were entitled to vote on the Resolutions as contained in the notice of the AGM.
- 4. The period for remote e-voting commenced from Monday, 22nd September, 2025 at 09.00 a.m. and ended on Wednesday, 24th September, 2025 at 5.00 p.m. The remote e-voting module was disabled thereafter by NSDL for voting.
- 5. For the Members who did not cast their vote through remote e-voting facility, the Company has provided the facility of e-voting system during the AGM.
- 6. Further, the votes cast through Remote E-Voting and E-Voting System during the AGM was unblocked by me at 1.00 p.m in the presence of two witnesses, neither of whom was in the employment of the Company and e-voting summary statement was downloaded from the e-voting website.
- 7. The votes were also scrutinized for the purpose of eliminating duplicate voting of votes, if any;
- 8. Our report on the results of e-voting is based on the data downloaded from the website of NSDL;
- 9. The data relating to e-voting process were reconciled with the records maintained by the Company/ Registrar and Transfer Agents of the Company.

We hereby submit our Consolidated Scrutinizer's Report on the results of remote e-voting and e-voting system at the AGM.

ORDINARY BUSINESS (Ordinary Resolution)

(a) the Audited Standalone Financial Statements of the Company for the financial year ended March 31, 2025, and the Reports of the Board of Directors and Auditors thereon and

(b) the Audited Consolidated Financial Statements of the Company for the financial year ended March 31, 2025, together with the Report of the Auditors thereon:

"RESOLVED THAT the Audited Financial Statements (both standalone and consolidated) for the year ended March 31st, 2025 which includes the Statement of Profit & Loss & Cash flow Statement for the year ended March 31st, 2025 and the Balance Sheet as at that date together with the Reports of the Directors and Auditors thereon be and are hereby considered, approved and adopted."

	Remote e-voting		E-voting a	t the AGM	Consolidated voting results		
	Number	Number of	Number	Number	Total	Total	Percentage
	of	shares for	of	of shares	number	number of	of votes to
	Members	which	Members	for	of	shares for	total
	who	votes cast	who	which	Members	which	number of
	voted		voted (in person or by proxy)	votes cast	who voted	votes cast	valid votes cast
Voted in favour of the Resolution	75	40759379	1	5	76	40759384	87.36%
Voted against the Resolution	11	20149	NIL	NIL	11	20149	12.64%
Total	86	40779528	1	5	87	40779533	100%
Invalid votes **	NIL	NIL	NIL	NIL	NIL	NIL	NIL

<u>Item No. 2 - Appointment of Mrs. Arpita Gupta (DIN: 02839878) as a Director liable to retire by rotation:</u>

"RESOLVED that Mrs. Arpita Gupta (DIN: 02839878) who retires by rotation be and is hereby reappointed as a director of the Company."

Remote e-voting	E-voting	at t	he	Consolidated voting results
	AGM			

	Number of Members who voted	Number of shares for which votes cast	Number of Members who voted (in person or by	Number of shares for which votes cast	Total number of Members who voted	Total number of shares for which votes cast	Percentage of votes to total number of valid votes cast
Voted in	75	40704184	proxy)	5	76	40704189	86.36%
favour of the Resolution							
Voted against the Resolution	11	20149	NIL	NIL	11	20149	12.64%
Total	86	40724333	1	5	87	40779538	100%
Invalid votes **	1	55200	NIL	NIL	1	55200	NIL

SPECIAL BUSINESS (Special Resolution)

<u>Item No. 3 - Appointment of Mr. Tapan Dhar Mazumdar (DIN: 10765075) as an Independent</u> Director of the company:

"RESOLVED THAT pursuant to the provisions of Section 149, 150, 152 read with Schedule IV and other applicable provisions of the Companies Act, 2013 (the Act) and the Companies (Appointment and Qualifications of Directors) Rules, 2014, (including any statutory modification(s) or reenactment(s) thereof for the time being in force) and Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations'), on the recommendation of the Nomination & Remuneration Committee and approval of the Board of Directors for appointment of **Mr. Tapan Dhar Mazumdar (DIN: 10765075)** as an Additional Director in the capacity of an Independent Director of the Company w.e.f. 13th November,2024 who has submitted a declaration that he meets the criteria for independence as provided under Section 149(6) of the Act and Regulation 16(1) (b) of the Listing Regulations and is eligible for appointment, and in respect of whom the Company has received a notice in writing in terms of Section 160(1) of the Act and who holds office as such up to the date of ensuing Annual General Meeting, be and is hereby, appointed as a **Non-Executive Independent Director** of the Company not liable to retire by rotation, to hold office for a period of five years with effect from 13th November, 2024 till 12th November, 2029."

"RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorized to do all such acts, deeds, matters and things as may be considered necessary, desirable or expedient to give effect to this resolution."

Remote e-voting	E-voting AGM	at the	Consolidated voting results

	Number of Members who voted	Number of shares for which votes cast	Number of Members who voted (in person or by proxy)	Number of shares for which votes cast	Total number of Members who voted	Total number of shares for which votes cast	Percentage of votes to total number of valid votes cast
Voted in favour of the Resolution	75	40759374	1	5	76	40759379	87.36%
Voted against the Resolution	11	20149	NIL	NIL	11	20149	12.64%
Total	86	40779523	1	5	87	40779528	100%
Invalid votes **	NIL	NIL	NIL	NIL	NIL	NIL	NIL

<u>Item No. 4 - Appointment of Mrs. Sumita Mahadevan (DIN: 11236590) as an Independent Director of the company:</u>

"RESOLVED THAT pursuant to the provisions of Section 149, 150, 152 read with Schedule IV and other applicable provisions of the Companies Act, 2013 (the Act) and the Companies (Appointment and Qualifications of Directors) Rules, 2014, (including any statutory modification(s) or reenactment(s) thereof for the time being in force) and Securities and Exchange Board of India(Listing Obligations and Disclosure Requirements) Regulations,2015 ('Listing Regulations'), on the recommendation of the Nomination & Remuneration Committee and approval of the Board of Directors for appointment of **Mrs. Sumita Mahadevan (DIN: 11236590)** as an Additional Director in the capacity of an Independent Director of the Company w.e.f. 13th August, 2025, who has submitted a declaration that he meets the criteria for independence as provided under Section 149(6) of the Act and Regulation 16(1) (b) of the Listing Regulations and is eligible for appointment, and in respect of whom the Company has received a notice in writing in terms of Section 160(1) of the Act and who holds office as such upto the date of ensuing Annual General Meeting, be and is hereby, appointed as a **Non-Executive Independent Director** of the Company not liable to retire by rotation, to hold office for a period of five years with effect from 13th August, 2025 till 12th August, 2030."

"RESOLVED FURTHER THAT the Board of Directors of the Company be and as hereby authorized to do all such acts, deeds, matters and things as may be considered necessary, desirable or expedient to give effect to this resolution."

Remote e-voting	E-voting	at the	Consolidated voting results
	AGM		

	Number	Number	Number	Number	Total	Total	Percentage of
	of	of shares	of	of	number	number	votes to total
	Members	for which	Members	shares	of	of shares	number of valid
	who	votes cast	who	for	Members	for which	votes cast
	voted		voted (in	which	who	votes cast	
			person	votes	voted		
			or by	cast			
			proxy)				
Waterd in	7.0	40750204	1		77	40750200	07.500/
Voted in	76	40759384	1	5	77	40759389	87.50%
favour of							
the							
Resolution							
Voted	11	20149	NIL	NIL	11	20149	12.50%
against the							
Resolution							
Total	87	40779533	1	5	88	40779538	100%
Invalid	NIL	NIL	NIL	NIL	NIL	NIL	NIL
votes **							
. 5 5 5							

<u>Item No. 5 - Approval for increase in the remuneration of Mr. Mahesh Gupta (CEO and Managing Director):</u>

"RESOLVED THAT pursuant to the provisions of Sections 196, 197, 198 and other applicable provisions, if any, of the Companies Act, 2013, read with Schedule V and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 (including any statutory modification(s) or reenactment(s) thereof), the consent of the members of the Company be and is hereby accorded to the increase in the remuneration of Mr. Mahesh Gupta (DIN: 01606647), Chief Executive Officer & Managing Director of the Company, from Rs. 75,000/- (Rupees Seventy-Five Thousand only) per month to Rs. 1,00,000/- (Rupees One Lakh only) per month, effective from 1st October 2025, as approved by the Board of Directors in its meeting held on 13th August 2025, based on the recommendation of the Nomination and Remuneration Committee."

"RESOLVED FURTHER THAT all other terms and conditions of his appointment shall remain unchanged and that the above remuneration shall be paid as minimum remuneration in the event of absence or inadequacy of profits in any financial year during the currency of his tenure, in accordance with the applicable provisions of Schedule V of the Companies Act, 2013."

"RESOLVED FURTHER THAT any Director and/or the Company Secretary of the Company be and is hereby severally authorized to do all such acts, deeds, matters and things as may be necessary or expedient to give effect to this resolution and to file necessary forms with the Registrar of Companies."

Remote e-voting	E-voting	at the	Consolidated voting results
	AGM		

	Number of Members who voted	Number of shares for which votes cast	Number of Members who voted (in person or by proxy)	Number of shares for which votes cast	Total number of Members who voted	Total number of shares for which votes cast	Percentage of votes to total number of valid votes cast
Voted in favour of the Resolution	61	1962258	1	5	62	1962263	82.67%
Voted against the Resolution	13	20599	NIL	NIL	13	20599	17.33%
Total	74	1982857	1	5	75	1982862	100%
Invalid votes **	13	38796676	NIL	NIL	13	38796676	NIL

^{**} Votes Casted by Promoters/Directors of the Company being interested in the resolutions have not been taken into consideration

All the Resolutions mentioned in the AGM Notice dated 13th August, 2025 as per the details above and stands passed under remote e-voting and e-voting conducted at AGM electronically with the requisite majority and hence deemed to be passed as on the date of the AGM.

I hereby confirm that I am maintaining the soft copy of the Registers received from NSDL in respect of the votes cast through remote E-Voting and voting conducted at the AGM by way of electronic means by the member of the Company. All other relevant records relating to remote E-Voting and electronic voting is under my safe custody and will be handed over to the Company Secretary for safe keeping, after the Chairman considers, approves and signs the minutes of the Meeting.

Thanking you,

Yours faithfully,

RASNA Digitally signed by RASNA GOYAL Date: 2025.09.26 20:11:21 +05'30'

(Rasna Goyal) Proprietor SCRUTINIZER FCS: 9096, CP No.: 9209

PRN No.: 2094/2022 FRN No.: I2010WB747300

Place: Kolkata

Dated: 26th September, 2025 UDIN No.: F009096G001358125





BOARD OF DIRECTORS : MAHESH GUPTA - Chief Executive Director & Managing Director

SAGAR MAL GUPTA - Non-Executive Director
ARPITA GUPTA - Non-Executive Director
MILAN GARG - Independent Director

TAPANDHAR MAZUMDAR - Independent Director (w.e.f. 13.11.2024)

SUMITA MAHADEVAN - Independent Director (w.e.f. 13.08.2025)

SUMAN MURARKA - Independent Director (up to 13.08.2025)

KEY MANAGERIAL PERSONNEL : VIKASH SINGH - Chief Financial Officer

PRITIKA GUPTA - Company Secretary

AUDITORS : N.H AGRAWAL & ASSOCIATES

CHARTERED ACCOUNTANTS

BANKERS: ICICI BANK LTD.

INDUSIND BANK LTD

RBL BANK LTD

REGISTERED OFFICE: 14B, CAMAC STREET, KOLKATA - 700 017

TEL: 033-40650374

EMAIL: investors@Insel.com, WEBSITE: www.Insel.com

SOFTWARE DEVELOPMENT

CENTRE

: SOFTWARE TECHNOLOGY PARK

SALTLAKE ELECTRONICS COMPLEX

BLOCK 'GP', SECTOR - V SDF BUILDING, 4TH FLOOR

BIDHANNAGAR, KOLKATA - 700 091

REGISTRAR & SHARE : MAHESHWARI DATAMATICS PVT. LTD.

TRANSFER AGENTS 23, R. N. MUKHERJEE ROAD, 5[™] FLOOR

KOLKATA - 700 001, TEL: (033) 22435029,

EMAIL: mdpldc@yahoo.com

CORPORATE IDENTITY

NUMBER (CIN) : L70102WB1988PLC045587



LEE & NEE SOFTWARES (EXPORTS) LIMITED

REGISTERED OFFICE:14B, CAMAC STREET, KOLKATA - 700 017

TEL: 033-40650374

EMAIL: investors@Insel.com, WEBSITE: www.Insel.com

CIN: L70102WB1988PLC045587

NOTICE OF THE ANNUAL GENERAL MEETING

NOTICE is hereby given that the 37th ANNUAL GENERAL MEETING("AGM") of **LEE & NEE SOFTWARES (EXPORTS) LIMITED** will be held on Thursday, the 25th September, 2025 at 11:00 A.M. through Video Conferencing (VC)/ Other Audio-Visual Means (OAVM) to transact the following businesses: -

ORDINARY BUSINESS:

1. To receive, consider and adopt:

- a) the Audited Standalone Financial Statements of the Company for the Financial Year ended March 31, 2025, and the Report of the Board of Directors and Auditors thereon; and
- b) the Audited Consolidated Financial Statements of the Company for the Financial Year ended March 31, 2025 together with the Report of the Auditors thereon.
- 2. To appoint a director in place of Mrs. Arpita Gupta (DIN 02839878), who retires by rotation and, being eligible, offers herself for re-appointment.

SPECIAL BUSINESS:

3. APPOINTMENT OF MR. TAPAN DHAR MAZUMDAR (DIN: 10765075) AS AN INDEPENDENT DIRECTOR

To consider and, if thought fit, to pass the following Resolution as a Special Resolution:

"RESOLVED THAT pursuant to the provisions of Section 149, 150, 152 read with Schedule IV and other applicable provisions of the Companies Act, 2013 (the Act) and the Companies (Appointment and Qualifications of Directors) Rules, 2014, (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations'), on the recommendation of the Nomination & Remuneration Committee and approval of the Board of Directors for appointment of Mr. Tapan Dhar Mazumdar(DIN: 10765075) as an Additional Director in the capacity of an Independent Director of the Company w.e.f. 13th November, 2024, who has submitted a declaration that he meets the criteria for independence as provided under Section 149(6) of the Act and Regulation 16(1) (b) of the Listing Regulations and is eligible for appointment, and in respect of whom the Company has received a notice in writing in terms of Section 160(1) of the Act and who holds office as such up to the date of ensuing Annual General Meeting, be and is hereby, appointed as a Non-Executive Independent Director of the Company not liable to retire by rotation, to hold office for a period of five years with effect from 13th November, 2024 till 12th November, 2029."

"RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorized to do all such acts, deeds, matters and things as may be considered necessary, desirable or expedient to give effect to this resolution."



4. APPOINTMENT OF MRS. SUMITA MAHADEVAN (DIN: 11236590) AS AN INDEPENDENT DIRECTOR

To consider and, if thought fit, to pass the following Resolution as a Special Resolution:

"RESOLVED THAT pursuant to the provisions of Section 149, 150, 152 read with Schedule IV and other applicable provisions of the Companies Act, 2013 (the Act) and the Companies (Appointment and Qualifications of Directors) Rules, 2014, (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations'), on the recommendation of the Nomination & Remuneration Committee and approval of the Board of Directors for appointment of Mrs. Sumita Mahadevan (DIN: 11236590) as an Additional Director in the capacity of an Independent Director of the Company w.e.f. 13th August, 2025, who has submitted a declaration that he meets the criteria for independence as provided under Section 149(6) of the Act and Regulation 16(1) (b) of the Listing Regulations and is eligible for appointment, and in respect of whom the Company has received a notice in writing in terms of Section 160(1) of the Act and who holds office as such up to the date of ensuing Annual General Meeting, be and is hereby, appointed as a Non-Executive Independent Director of the Company not liable to retire by rotation, to hold office for a period of five years with effect from 13th August, 2025 till 12th August, 2030."

"RESOLVED FURTHER THAT the Board of Directors of the Company be and as hereby authorized to do all such acts, deeds, matters and things as may be considered necessary, desirable or expedient to give effect to this resolution."

5. APPROVAL FOR INCREASE IN REMUNERATION OF MR. MAHESH GUPTA (CEO & MANAGING DIRECTOR)

"RESOLVED THAT pursuant to the provisions of Sections 196, 197, 198 and other applicable provisions, if any, of the Companies Act, 2013, read with Schedule V and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof), the consent of the members of the Company be and is hereby accorded to the increase in the remuneration of Mr. Mahesh Gupta (DIN: 01606647), Chief Executive Officer & Managing Director of the Company, from Rs. 75,000/- (Rupees Seventy-Five Thousand only) per month to Rs. 1,00,000/- (Rupees One Lakh only) per month, effective from 1st October 2025, as approved by the Board of Directors in its meeting held on 13th August 2025, based on the recommendation of the Nomination and Remuneration Committee."

"RESOLVED FURTHER THAT all other terms and conditions of his appointment shall remain unchanged and that the above remuneration shall be paid as **minimum remuneration** in the event of absence or inadequacy of profits in any financial year during the currency of his tenure, in accordance with the applicable provisions of Schedule V of the Companies Act, 2013."

"RESOLVED FURTHER THAT any Director and/or the Company Secretary of the Company be and is hereby severally authorized to do all such acts, deeds, matters and things as may be necessary or expedient to give effect to this resolution and to file necessary forms with the Registrar of Companies."

By order of the Board

For LEE & NEE SOFTWARES (EXPORTS) LTD.

Pritika Gupta

Company Secretary & Compliance Officer ACS-27366

Registered Office: 14B Camac Street, Kolkata-700017 Date: The 13th August, 2025



NOTES:

- 1. The Ministry of Corporate Affairs ("MCA") permitted holding of the AGM through VC/OAVM, without physical presence of the Members at a common venue. In compliance with the MCA Circulars, AGM of the Company is being held through VC/OAVM. The Registered Office of the Company shall be deemed to be the venue for the AGM. [General Circular Nos. 14/2020 dated April 8, 2020 and 17/2020 dated April 13, 2020, in relation to "Clarification on passing of ordinary and special resolutions by companies under the Companies Act, 2013", General Circular Nos. 20/2020 dated May 5, 2020 and subsequent circulars issued in this regard, the latest being 09/2024 dated September 19, 2024 in relation to "Clarification on holding of AGM through VC/OAVM, collectively referred to as "MCA Circulars"] Pursuant to the General Circular No. 09/2024 dated September 19, 2024, issued by the Ministry of Corporate Affairs (MCA) and circular issued by SEBI vide circular no. SEBI/HO/CFD/CFDPoD-2/P/CIR/2024/133 dated October 3, 2024 ("SEBI Circular") and other applicable circulars and notifications issued (including any statutory modifications or re-enactment thereof for the time being in force and as amended from time to time, companies are allowed to hold AGM through Video Conferencing (VC) or other audio visual means (OAVM), without the physical presence of members at a common venue. In compliance with the said Circulars, AGM shall be conducted through VC / OAVM.
- Pursuant to the Circular No. 14/2020 dated April 08, 2020, issued by the Ministry of Corporate Affairs, the facility to appoint
 proxy to attend and cast vote for the members is not available for this EGM/AGM. However, the Body Corporates are
 entitled to appoint authorised representatives to attend the AGM through VC/OAVM and participate there at and cast their
 votes through e-voting.
- 3. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
- 4. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the guorum under Section 103 of the Companies Act, 2013.
- 5. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) the Secretarial Standard on General Meetings (SS-2) issued by the ICSI and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs from time to time the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as e-voting on the date of the AGM will be provided by NSDL.
- 6. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at www.lnsel.com. The Notice can also be accessed from the websites of the Stock Exchanges i.e., BSE Limited and Calcutta Stock Exchange Limited, at www.bseindia.com and www.bseindia.com and www.cse-india.com, respectively and the AGM Notice is also available on the website of NSDL (agency for providing the e-Voting facility) at www.evoting.nsdl.com.
- 7. Notice of the AGM along with the Annual Report for financial year ("FY") 2024-25 is being sent by electronic mode to those Members whose e-mail IDs are registered with the Company or National Securities Depository Limited ("NSDL")/Central Depository Services (India) Limited ("CDSL"), collectively ("Depositories"). [SEBI Circulars dated May 12, 2020, January 15, 2021, May 13, 2022, January 5, 2023, October 7, 2023 and October 3, 2024, collectively referred as "SEBI Circulars"] The Notice and Integrated Annual Report FY 2024-25 is available on the following websites (a) Company https://www.evoting.nsdl.com.



- 8. In case of joint holders, the Member whose name appears as the first holder in the order of names as per the Register of Members of the Company as on Thursday, September 18, 2025 (cut-off date) will be entitled to vote during the AGM.
- 9. The Register of directors and key managerial personnel and their shareholding, maintained under Section 170 of the Act and the Register of Contracts or Arrangements in which the directors are interested, maintained under Section 189 of the Act, will be available electronically for inspection without any fee by the members during the AGM. Members seeking to inspect such documents can send an email to Investors@lnsel.com.

10. Members to intimate change in their details:

Members are requested to intimate changes, if any, pertaining to their name, postal address, e-mail ID, telephone/mobile no., PAN, mandates, choice of nominations, power of attorney, bank details viz., name of the bank and branch details, bank account, MICR code, IFSC code, etc.

- a. For shares held in electronic mode: to their DPs
- b. For shares held in physical mode: to the Company/RTA in prescribed Form ISR-1 and other forms. [SEBI Master Circular No. SEBI/HO/MIRSD/SECFATF/P/CIR/2023/169 dated October 12, 2023]

The facility for making nomination is available for the Members in respect of the shares held by them. Members who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13. [Section 72 of the Act].

If a Member desires to opt out or cancel the earlier nomination and record a fresh nomination, he/she may submit the same in Form ISR-3 or SH-14 as the case may be.

11. Members who hold shares in physical form in multiple folios in identical names or joint holding in the same order of names are requested to send the Share Certificates to the Company's Registrars and Transfer Agents, M/s Maheshwari Datamatics Pvt Ltd., by visting their website https://www.mdpl.in or can send an email to mdpldc@yahoo.com for consolidation into single folio.

12. Registration for receiving Notice of the AGM and Annual Report:

Members, whose email address, bank account details or mobile number is not registered with the Company or with their respective Depository Participant(s) ['DPs'], and who wish to receive the Notice of the 37th AGM and the Annual Report for the financial year 2025 and all other communication sent by the Company, from time to time, can get their email address, bank account details and mobile number registered by following the steps as given below:-

- a. Members holding shares in physical form may send scan copy of a signed request letter mentioning the folio number, complete address, email address to be registered along with scanned self attested copy of the PAN and any document (such as Driving License, Passport, Bank Statement, AADHAR) supporting the registered address of the Member, by email to the Company's email address at Insel.compliance@gmail.com.
- b. Members holding shares in demat mode may update the email address, bank account details and mobile number through their respective Depository Participant(s)

13. Dematerialization of shares:

SEBI has mandated the Listed Companies to process service requests# for issue of securities in dematerialized form only, subject to folio being KYC compliant. Accordingly, Members are requested to submit duly filled and signed Form ISR-4. [SEBI Master Circular No. SEBI/ HO/MIRSD/POD-1/P/CIR/2024/37 dated May 7, 2024]

Request for issue of duplicate securities certificate; claim from unclaimed suspense account; renewal/exchange of securities certificate; endorsement; sub-division/splitting of securities certificate; consolidation of securities certificates/ folios; transmission and transposition.



- 14. As per Regulation 40(1) of Securities and Exchange Board of India Listing Regulations, as amended, securities of listed companies can be transferred only in dematerialized form with effect from April 1, 2019, except in case of request received for transmission or transposition of securities. In view of this and to eliminate all risks associated with physical shares and for ease of portfolio management, members holding shares in physical form are requested to consider converting their holdings to dematerialized form. Members can contact the Company or Company's Registrars and Transfer Agents, Maheshwari Datamatics Pvt Ltd for assistance in this regard.
- 15. Members seeking any information with regard to the financial statements or any other matters to be placed at the AGM are requested to write to the Company on investors@lnsel.com. latest by Friday, September 19, 2025, from their registered e-mail ID, mentioning their name, DP ID and Client ID/Folio No. The same will be replied by the Company suitably.
- 16. The Explanatory Statement pursuant to Section 102(1) of the Companies Act, 2013, in respect of special businesses to be transacted at the meeting, is hereto annexed.
- 17. Details of the Director seeking appointment/ re-appointment at the 37th AGM are provided in Annexure A of this Notice. The Company has received the requisite consents/declarations for the appointment/ re-appointment under the Companies Act, 2013 and the rules made there under.

18 Voting through Electronic Means:

- I. The Members are provided with the facility to cast their vote electronically, through the e-voting services provided by NSDL, on all the resolutions set forth in this Notice. [Section 108 of the Act, read with Rule 20 of the Companies (Management and Administration) Rules, 2014, as amended from time to time, Regulation 44 of the SEBI Listing Regulations and SEBI Circular no. SEBI/HO/CFD/CMD/ CIR/P/2020/242 dated December 9, 2020 in relation to "e-voting Facility Provided by Listed Entities"]
- II. The remote e-voting period commences on Monday, 22nd September, 2025 at 9.00 AM and ends on Wednesday, 24th September, 2025 at 5.00 P.M. During this period Members of the Company holding shares, either in physical form or in dematerialized form, as on the cut-off date i.e.,18th September,2025, may cast their vote electronically as per the process detailed in this Notice. The remote e-voting module shall be disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by the member, the member shall not be allowed to change it subsequently.
- III. The voting rights of members shall be in proportion to their shares of the paid-up equity share capital of the Company as on the cut-off date, 18th September, 2025.
- IV. A member may participate in the AGM even after exercising his right to vote through remote e-voting but shall not be allowed to vote again at the AGM.
- V. A person, whose name is recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-off date only shall be entitled to avail the facility of remote e-voting or voting during the AGM through electronic means.
- VI. Any person holding shares in physical form and non-individual shareholders who acquires shares of the Company and becomes a Member of the Company after dispatch of the Notice and holding shares as of cut-off date, i.e., 18th September, 2025 may obtain the login id and password by sending a request to evoting@nsdl.co.in. However, if he/she is already registered with NSDL for remote e-voting then he/she can use his/her existing User ID and password for casting the vote. If you forgot your password, you can reset your password by using "Forgot User Details/Password" or "Physical User Reset Password" option available on www.evoting.nsdl.com or call on toll free no. 1800 1020 990. In case of Individual Shareholders holding securities in demat mode that acquires shares of the Company and becomes a Member of the Company after sending of the Notice and holding shares as of the cut-off date i.e., Thursday, 18th September, 2025 may follow steps mentioned in the Notice of the AGM under Step 1: "Access to NSDL e-Voting system".
- VII. The Company has appointed Smt. Rasna Goyal, Practicing Company Secretary (C.P No 9209) as the Scrutinizer to scrutinize the voting at the meeting and remote e-voting in a fair and transparent manner.



- VIII. The Scrutinizer shall, immediately after the conclusion of voting at the Annual General Meeting, count the votes cast at the Annual General Meeting, thereafter unblock the votes cast through remote e-voting in the presence of at least two witnesses, who will be not in the employment of the Company and shall make, not later than 48 hours of conclusion of the Annual General Meeting, a consolidated scrutinizer's report of the total votes cast in favor or against, if any, forthwith to the CFO & Company Secretary of the Company for Counter Signature, who shall declare the result of the voting.
- IX. The results declared along with the scrutinizers report shall be placed on the website of the Company www.lnsel.com and on the website of NSDL www.evoting.NSDLindia.com The results shall simultaneously be communicated to BSE Limited and CSE Ltd., where the shares of the Company are listed.

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING GENERAL MEETING ARE AS UNDER:-

The remote e-voting period begins on 22nd September, 2025 at 09:00 A.M. and ends on 24th September, 2025 at 05:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. 18th September, 2025, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being 18th September, 2025.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp . You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
	2. Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.



Type of shareholders	Login Method
	If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com . Select "Register Online for IDeAS Portal" or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp
	4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
	5. Shareholders/Members can also download NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on Google Play App Store Google Play
Individual Shareholders holding securities in demat mode with CDSL	Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi / Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password.
	2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly.
	If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option.
	4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from an e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.



Type of shareholders	Login Method
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

<u>Important note:</u> Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at above mentioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login Type	Helpdesk Details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

- 1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile.
- 2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/ Member' section.
- 3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at https://eservices.nsdl.com/ with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below:

	Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a)	For Members who hold shares in demat account with NSDL	8 Character DP ID followed by 8 Digit Client ID. For example, if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN300***12*****
b)	For Members who hold shares in demat account with CDSL	16 Digit Beneficiary ID For example, if your Benficiary ID 12*********** then your user ID is 12************************************



	Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
c)	For Members holding shares in Physical Form	EVEN Number followed by Folio Number registered with the company
		For example, if EVEN is 101456 and folio number is 001*** then user ID is 101456001***

- 5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - c) How to retrieve your 'initial password'?
 - (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
 - (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders** whose email ids are not registered.
- 6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
 - a) Click on "Forgot User Details/Password?" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) "Physical User Reset Password?" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
- 7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
- 8. Now, you will have to click on "Login" button.
- 9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join general meeting on NSDL e-Voting system

How to cast your vote electronically and join general meeting on NSDL e-Voting system?

- 1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
- 2. Select "EVEN" of the Company, for which you wish to cast your vote during the remote e-voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OVAM" link placed under "Join Meeting".
- 3. Now you are ready for e-Voting as the Voting page opens.



- 4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
- 5. Upon confirmation, the message "Vote cast successfully" will be displayed.
- 6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
- 7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

- 1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to csrasnagoyal@gmail.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
- 2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
- 3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on.: 022 4886 7000 or send a request to Ms. Pallavi Mhatre, Senior Manager at evoting@nsdl.com

Process for those shareholders whose email IDs are not registered with the depositories for procuring user ID and password and registration of email IDs for e-voting for the resolutions set out in this notice:

- 1 .In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to lnsel.compliance@gmail.com.
- 2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to lnsel.compliance@gmail.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at step 1 (A) i.e. demat mode.
- 3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
- 4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

- 1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
- 2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the EGM/AGM.



- 3. Members who have voted through Remote e-Voting will be eligible to attend the EGM/AGM. However, they will not be eligible to vote at the EGM/AGM.
- 4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

- 1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for Access to NSDL e-Voting system. After successful login, you can see link of "VC/OAVM" placed under "Join meeting" menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/ Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
- 2. Members are encouraged to join the Meeting through Laptops for better experience.
- 3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
- 4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
- 5. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at lnsel.compliance@gmail.com. The same will be replied by the company suitably.
- 6. Shareholders who would like to express their views/ ask questions during the 37th AGM may register themselves as a speaker by sending their request, mentioning their name, demat account number/folio number, e-mail id and mobile number, at lnsel.compliance@gmail.com at least 7 days prior to the AGM latest by 5.00 p.m. (IST) on Friday 19th September,2025. The shareholders who do not wish to speak during the AGM but have queries may send their queries, mentioning their name, demat account number/folio number, e-mail id and mobile number, to lnsel.compliance@gmail.com. These queries will be suitably replied to by the Company by e-mail.

Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting for a maximum time of 3 (three) minutes each, once the floor is open for shareholder queries. The Company reserves the right to restrict the number of speakers and number of questions depending on the availability of time for the AGM.

EXPLANATORY STATEMENT IN RESPECT OF THE SPECIAL BUSINESS PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

This Explanatory Statement contains relevant and material information in accordance with applicable provisions of the Act and Rules made there under to enable the members holding Equity Shares of the Company to consider and approve the proposed Resolution.

ITEM No. 3. APPOINTMENT OF MR. TAPAN DHAR MAZUMDAR (DIN: 10765075) AS AN INDEPENDENT DIRECTOR

In order to further strengthen the composition of the Board, at the recommendation of Nomination & Remuneration Committee and approval of the Board of Directors of the Company at their respective meetings held on 13th November, 2024, **Mr. Tapan Dhar Mazumdar (Din: 10765075)** has been appointed as an Independent Director on the Board of the Company for office for a term of 5 (five) consecutive years commencing from 13th November, 2024 to 12th November, 2029 and he is not liable to retire by rotation.



The brief profile of Mr. Tapan Dhar Mazumdar (Din: 10765075) is given below:

Mr. Tapan Dhar Mazumdar has completed his B.SC and has more than 35 years of corporate experience working with giant MNCs like Bayer, L & T, Johnsons & Johnsons etc. Now being a Licensee of LMI (Leadership Management International) Texas USA –a Corporate Coach & also an HR consultant.

ITEM 4: APPOINTMENT OF MRS. SUMITA MAHADEVAN (DIN: 11236590) AS AN INDEPENDENT DIRECTOR

In order to further strengthen the composition of the Board, at the recommendation of Nomination & Remuneration Committee and approval of the Board of Directors of the Company at their respective meetings held on 13th August, 2025, **Mrs. Sumita Mahadevan (Din: 11236590)** has been appointed as an Independent Director on the Board of the Company for office for a term of 5 (five) consecutive years commencing from 13th August, 2025 to 12th August, 2030 and he is not liable to retire by rotation.

The brief profile of Mrs. Sumita Mahadevan (Din: 11236590) is given below:

Mrs. Sumita Mahadevan has completed her B.SC ,She is a professional with moral and wthical values. She has functional and technical expertise in Financial and related matters. She is a professional consultant and business advisor.

ITEM 5: APPROVAL FOR INCREASE IN REMUNERATION OF MR. MAHESH GUPTA (CEO & MANAGING DIRECTOR)

Mr. Mahesh Gupta (DIN: 1606647) is serving as the CEO & Managing Director of the Company. Considering his leadership, performance, and the growth of the Company under his guidance, the Board of Directors at its meeting held on 13th August,2025,based on the recommendation of the Nomination and Remuneration Committee, approved the increase in his remuneration from Rs.75,000 per month to Rs.1,00,000 per month with effect from 01st October,2025.

The remuneration is within the permissible limits as prescribed under the Companies Act, 2013 and Schedule V thereof.

None of the Directors, Key Managerial Personnel or their relatives, except **Mr. Mahesh Gupta**, is concerned or interested (financially or otherwise) in this resolution.except Mr. Sagarmal Gupta (Father of Mr. Mahesh Gupta) and Mrs. Arpita Gupta (Wife of Mr. Mahesh Gupta)

The Board recommends passing of all the above resolutions as an Ordinary Resolution.



ANNEXURE - A

DETAILS OF THE DIRECTORS SEEKING APPOINTMENT/RE-APPOINTMENT AT THE 37th ANNUAL GENERAL MEETING

[In pursuance of Regulation 36(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard on General Meetings (SS-2)]

Information required under Regulation 36(3) of the SEBI (LODR) Regulation, 2015 and as required under Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India (SS - 2), the particulars of Directors who are proposed to be appointed/ reappointed/ whose terms of remuneration are being fixed at this 37th Annual General Meeting, are given below:

Name of the Director	Mrs. Arpita Gupta	Mr. Tapan Dhar Mazumdar	Mrs. Sumita Mahadevan
DIN No.	02839878	107657075	11236590
Designation	Non-Executive Director	Independent and Non-Executive Director	Independent and Non-Executive Director
Date Of Birth and Age	February 24,1982 (43 Years)	April 01,1953 (72 Years)	October 30, 1964 (60 Years)
Date of Appointment	October 24, 2009	November 13,2024	August 13,2025
Qualification	B.COM, FCA,	B.SC	B.SC
Expertise in specific functional areas	She is a practicing Chartered Accountant. She is Experienced in Company Law, Auditing, Securities Contract Regulation Act and allied laws regarding listing, FEMA and other direct and indirect taxation. She is having Sixteen years of experience and well versed in Capital Market.	Mr. Tapan Dhar Mazumdar has more than 35 years of corporate experience working with some of the most reputed giant MNCs like Bayer, L & T etc.	Mrs. Sumita Mahadevan is a Professional and is a Business Advisor. She has functional & Technical expertise in Financial other statutory Regulations.
Terms and Conditions of appointment	No change in her previous terms of re-appointment as Non-Executive Director, approved by the members.	Appointed for a period of 5 years upon the terms and conditions as set out in the agreement entered into.	Appointed for a period of 5 years upon the terms and conditions as set out in the agreement entered into.
Details of Remuneration sought to be paid	No change in the terms of remuneration	Director sitting fees for attending the meetings of the Board and its Committees as set out in the agreement entered into.	Director sitting fees for attending the meetings of the Board and its Committees as set out in the agreement entered into.
Directorship held in other Companies (Excluding Foreign Companies and Sec 8 Companies)	Lensel Web ServicesPrivate LimitedRituraj Shares &Securities Limited	NIL	NIL
Listed Entities from which he/she has resigned as Director in past 3 years	Nil	NIL	NIL



Name of the Director	Mrs. Arpita Gupta	Mr. Tapan Dhar Mazumdar	Mrs. Sumita Mahadevan
Committee Memberships, if any, with position	Member of Nomination And Remuneration Committee and Chairman of Stake holder Relationship Committee	Member of Stakeholder Relationship Committee	NIL
Committee position held in other listed companies. (*Only Audit Committee and Stakeholders' Relationship Committee memberships in equity listed companies have been considered)	Nil	Nil	NIL
Number of Shares held in	55200 Equity shares of Rs. 10 each	Nil	NIL
the Company Relationship with other Directors Inter-se and Key Managerial Personnel	Mrs. Arpita Gupta is daughter in law of Mr. Sagar Mal Gupta (Non-Executive Director) and wife of Mr. Mahesh Gupta (CEO & MD).	None	None
Number of Meeting of the Board attended during the year	Four Meetings attended during the F.Y 24-25	Two Meetings attended during the FY 24-25	NIL

Note:

- a) The details of Board and Committee Meetings attended by these Directors during the year 2024-25 are stated in the Corporate Governance Report which forms part of this Annual Report.
- b) Sitting Fee is provided to independent directors as per provisions of Companies Act, 2013.

By order of the Board

For LEE & NEE SOFTWARES (EXPORTS) LTD.

Pritika Gupta

Company Secretary & Compliance Officer

ACS-27366

Registered Office: 14B Camac Street, Kolkata-700017 Date: The 13th August, 2025



MANAGEMENT DISCUSSION AND ANALYSIS:

GLOBAL ECONOMY OVERVIEW AND OUTLOOK

The global economy is expected to slow, according to the OECD's latest Economic Outlook. The Economic Outlook projects Global growth at 3.0 percent for 2025 and 3.1 percent in 2026, an upward revision from the April 2025 World Economic Outlook. This reflects front-loading ahead of tariffs, lower effective tariff rates, better financial conditions, and fiscal expansion in some major jurisdictions.

As one of the fastest-growing economies, India is poised to become a global leader in artificial intelligence (AI). India's AI market is growing at a CAGR of 25-35% and is projected to reach around \$17 billion by 2027. The UN Report Projects India's GDP growth at **6.6% in 2025**, down slightly from 6.8% in 2024, and returning to 6.8% in 2026. This strong performance is attributed to robust private consumption, investment, infrastructure spending, and export demand (especially in pharmaceuticals and electronics). AI has significant potential to boost India's GDP, with projections estimating contributions of hundreds of billions to over a trillion dollars by 2030, driven by increased productivity in sectors like agriculture and manufacturing, a burgeoning IT services sector, and advancements in generative AI.

Artificial Intelligence:

The world is changing at breakneck speed — reshaped by digital disruption, global shifts, and technological breakthroughs.

Your company has made a strategic partnership with MyWave, a leading global provider of Al solutions for SAP. This collaboration positions Lee & Nee as a frontrunner in India's Al adoption, empowering businesses to achieve unprecedented levels of efficiency and productivity through cutting-edge Gen-Al technology.

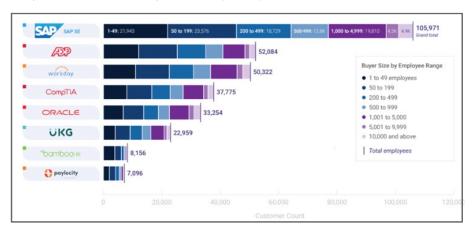
Your company has also partnered with few more AI development companies for providing AI solutions like Chatbots, Conversational AI and AI Agents. These solutions will help the customers to improve their efficiency in operations and reduce their manpower cost.

ERP: ENTERPRISE RESOURCE PLANNING

Enterprise resource planning (ERP) is business process management software that provides seamless communication and real-time data for businesses, and is an extremely helpful tool that centralizes all islands of information and streamlines it to multiple departments in an enterprise. Enterprise Resource Planning (ERP) is software that integrates a company's core business processes—like finance, human resources, manufacturing, and supply chain—into a single, unified system and database. By providing a "single source of truth," ERP systems eliminate data duplication, automate tasks, improve operational efficiency, and offer real-time insights into business performance, making them essential for managing organizations of all sizes.

The most fundamental advantage of ERP is that the integration of a myriad of business processes saves time and expense. Management can make decisions faster and with fewer errors. Data becomes visible across the organization.

The global Enterprise Resource Planning (ERP) market is a large and growing sector, with a market size estimated at \$135.9 billion in 2024. Key player include <u>Oracle</u>, <u>SAP</u>, <u>Microsoft</u>, and <u>Workday</u>, with North America holding a significant share of the market. The global ERP software market is projected to reach \$179.8 billion by 2029, according to <u>Apps Run The World</u>. The market is experiencing a compound annual growth rate (CAGR) of 5.7%.





Key Players and Market Share:

- Oracle: Leading the market with a 6.6% share, according to <u>LinkedIn</u>.
- **SAP:** A major player with a 6.5% market share.
- Microsoft: A significant competitor, holding 25.74% of the market by customer count.
- Workday: Also a major player, with 11.83% market share.
- Other notable vendors: Infor, Epicor, NetSuite, and Acumatica, among others.

a. SAP:

SAP SE, or SAP, is a global company that provides enterprise applications and business AI. SAP Business One is a single, integrated solution that provides clear visibility into the entire business and complete control over every aspect of your operations. It captures all critical business information for immediate access and use company- wide. Unlike accounting packages and spreadsheets, it delivers what you need to manage your key business areas.

Because every business is different, SAP Business One is designed with flexibility in mind. Whether it's deployed on premise or in the cloud, you can access SAP Business One at anytime, anywhere via any mobile device. And because SAP Business One runs on both the SAP HANA® and Microsoft SQL server platforms, one can choose the one that suits their business best.

Your company is a Partner of SAP, the market share leader in ERP

SAP has evolved to become a market leader in end-to-end enterprise application software, database, analytics, intelligent technologies, and experience management .SAP helps businesses of all sizes and in all industries to operate profitably, adapt continuously, and achieve their purpose. Your company promoted SAP Business One which is an ERP for Small to Medium Size Enterprises.

b. BizERP for manufacturing sector

Your company has developed a cloud based ERP Solution for manufacturing & trading industries. It comprises of all the modules that is required for any business to operate. It has been deployed in many industries like Steel, Plastic, FMCG, Industrial Products, and Leather etc. This is developed using the dot net platform which is highly secured. The company is continuously making enhancements to this product so that it can be reached out to various other companies.

c. Spine HR - HRMS & Payroll Solutions:

Your company is fostering its collaboration with **SPINE Technologies** who is pioneer in the HRMS & Payroll Solution. It offers all the modules on SaaS model. It is a very robust product and we are representing them as their Channel Partner for Eastern India. The company has acquired many reputed customers in this year and looks forward to many more customers in the coming years.

DIGITAL MARKETING:

The company offers Digital Marketing services to many clients in India as well as overseas. There is a huge demand for these services in the entire world. There is a huge growth of business in this area. With vast experience and in-depth knowledge, our experts serve multiple industries across the world with robust solutions fit for modern – day businesses. Your company provides 360 degree Digital Marketing Agency that helps your business grow consistently. And to do so the company offers following services to its clients:

SEO : Search Engine Optimization

· SMO : Social Media Optimization

· SMM : Social Media Marketing

· PPC : Pay-Per-Click



- LINKEDIN MARKETING
- GOOGLE MY BUSINESS PAGE
- EMAIL MARKETING
- CONTENT MARKETING
- VIDEO MARKETING

MOBILE APPLICATIONS:

India adds the highest number of internet users per year, vs. any other country in the world. More importantly, over 60% of consumers access the internet via their smart phones.

As per MRFR analysis, the India Mobile Application Market Size was estimated at 11.09 (USD Billion) in 2023. The India Mobile Application Market Industry is expected to grow from 12.2(USD Billion) in 2024 to 40.51 (USD Billion) by 2035.

Big business firms look for a product that helps them to tap in among the target audience, to help them compete with other business and stay ahead of them.

At Lee & Nee Softwares (Exports) Ltd, we have expertise in developing mobile applications for different platform and Mobile devices such as:

- Hybrid Mobile Development.
- Native Mobile Development (Android/ iOS)

Unlocking Business Potential Through Custom App Development

Custom Mobile Applications

As businesses increasingly adopt digital-first strategies, **custom mobile applications** have become a powerful tool for driving efficiency, transparency, and customer engagement. Unlike generic solutions, custom apps are designed to address the **specific needs of each business**, helping them improve decision-making, streamline operations, and gain a competitive edge.

At LNSEL, we have successfully developed and deployed such solutions across industries like Manufacturing and tracking investments for family office.

Key Benefits of Custom Mobile Apps:

- Tailored to business needs and processes
- Enhanced real-time visibility and control
- Improved efficiency and faster decision-making
- Greater customer and stakeholder satisfaction

Cloud Solutions: Driving Agility and Operational Excellence

Cloud computing continues to be a key enabler of digital transformation across industries. By offering on-demand access to scalable computing resources—including storage, processing power, and software—cloud solutions eliminate the need for traditional on-premises infrastructure. This shift empowers businesses to focus on their core operations while leveraging powerful, cost-effective, and flexible computing capabilities.

The transition from on-premises systems to cloud-based architectures is accelerating, driven by the need for agility, innovation, and cost optimization. Leading ERP vendors are actively migrating their platforms to the cloud, reflecting an industry-wide



shift. Enterprises are increasingly adopting cloud strategies to house mission-critical applications, streamline operations, and reduce capital expenditure.

Our commitment to cloud adoption is not only improving our operational efficiency but also ensuring we remain agile and resilient in a rapidly evolving digital landscape.

Your company has also been involved with Cloud Solutions. We are partners with world leaders like AWS (Amazon Web Services) and Microsoft Azure for offering robust cloud solutions to its customers.

Challenges Faced by the IT Industry

The Information Technology (IT) industry continues to evolve rapidly, shaped by ongoing digital disruption, increasing client expectations, and complex operational demands. As innovation accelerates, organizations must continuously adapt to navigate a competitive and often volatile environment. Lee & Nee Softwares (Exports) Ltd. acknowledges the following key challenges, along with its proactive strategies to address them:

1. Continuous Technology Upgradation

The pace of technological advancement is relentless, requiring IT firms to consistently upgrade systems, platforms, and skillsets. Staying relevant in a constantly evolving ecosystem is critical to sustaining business growth.

Lee & Nee Softwares (Exports) Ltd. invests continuously in modernizing its technology infrastructure to align with emerging market trends and client requirements. The Company also emphasizes continuous learning and upskilling, providing regular training programs to employees to ensure preparedness for future-ready technologies.

2. Cybersecurity and Data Protection

With increased digitization comes heightened exposure to cyber threats. Organizations leveraging AI, robotics, and cloud platforms are particularly vulnerable to sophisticated attacks, with implications ranging from financial loss to reputational damage.

Cybersecurity remains a top priority. The Company maintains a robust and secure IT environment and adheres to globally recognized security standards such as ISO 9001:2015. We conduct regular risk assessments, implement updated security protocols, and ensure compliance with data protection regulations. Periodic audits and network reviews are conducted to safeguard client and internal data assets.

3. Intensifying Market Competition

The IT sector is marked by intense competition—both in client acquisition and talent retention. Price sensitivity, rapid innovation, and evolving client expectations heighten the need for differentiation.

Lee & Nee Softwares (Exports) Ltd. has strengthened its market position through deep domain expertise, a client-centric approach, and enhanced technological capabilities. The Company is recognized as a preferred employer in the sector, owing to its strong employer brand, progressive HR practices, and nurturing work environment.

4. Infrastructure and Operational Readiness

IT companies must ensure high availability, secure data environments, and seamless connectivity to support round-theclock operations. Inadequate infrastructure can disrupt delivery capabilities and impact client satisfaction.

The Company maintains robust infrastructure with secure systems, scalable data storage solutions, and reliable networks that support uninterrupted operations. Our infrastructure is continuously evaluated to align with scalability, security, and performance benchmarks.



5. Regulatory and Compliance Pressures

As IT services expand into regulated sectors such as FinTech and Healthcare, adherence to industry-specific compliance frameworks and global data protection laws becomes more complex and critical.

Lee & Nee Softwares (Exports) Ltd. ensures compliance with all applicable legal, industry, and regulatory standards. The Company is committed to ethical operations and global best practices in governance, risk management, and compliance (GRC).

6. Talent Acquisition and Retention

The shortage of skilled and employable talent—particularly in emerging technologies—remains a persistent challenge in major IT hubs. Coupled with rising employee costs, this can impact productivity and project delivery.

The Company places significant emphasis on building and retaining a high-quality workforce. Through competitive compensation packages, a positive work culture, and continuous learning opportunities, Lee & Nee Softwares (Exports) Ltd. ensures a strong employee value proposition and long-term talent engagement.

While challenges in the IT industry are expected to persist, Lee & Nee Softwares (Exports) Ltd. remains agile and resilient. By embracing innovation, investing in people and infrastructure, and maintaining high standards of governance and security, the Company is well-positioned to deliver sustained value to clients and stakeholders in the years ahead.

Segment-wise / Product-wise Performance

Given the uniformity in the geographical location and the nature of the Company's core business—Information Technology Enabled Services (ITES)—separate segmental reporting is not applicable for the year under review. All operations are carried out within the same segment and region, eliminating the need for distinct reporting based on geography or product classification.

Future Outlook

The Indian IT industry remains on a strong growth trajectory, driven by digital transformation, government-led initiatives, and the global demand for scalable, technology-enabled solutions. However, to stay competitive and relevant, the sector must proactively embrace emerging technologies, invest in talent, and adapt to evolving client expectations.

Key factors shaping the industry's future include:

1. <u>Artificial Intelligence (AI) & GenAI Integration</u>

Artificial Intelligence, particularly Generative AI, is poised to redefine the IT landscape. According to *India Business Trade*, over 95% of organizations have identified GenAI as a key investment priority over the next 6–12 months, which is expected to significantly drive IT spending. Companies that embed AI capabilities into their core offerings will be well-positioned to lead the next wave of innovation.

2. <u>Talent and Workforce Dynamics</u>

As Per *The Hindu Business Line*, IT firms will need to scale up hiring to meet the demands of expanding digital projects and increased client spending. Skill enhancement and retention of quality talent will be critical to maintaining competitive advantage, especially in high-demand areas such as cloud computing, AI, cybersecurity, and enterprise software.

3. Market Growth and IT Spending

- According to IDC, IT spending in India is projected to grow 11% to \$44 billion in 2024.
- Gartner forecasts an even more optimistic outlook, with spending expected to reach \$138.9 billion, marking a 13.2% increase from 2023
- The IT services market itself grew by 6.6% in 2023, with a projected CAGR of 7.3% through 2028, reaching \$20.7 billion by the end of the forecast period (*IDC*).



4. Opportunities and Challenges

The Indian IT sector continues to benefit from:

- · A vast and skilled talent pool
- · Growing demand for digital transformation across industries
- Supportive government policies and infrastructure investments

However, challenges such as the evolving technology landscape, global competition, talent shortages, and increasing wage costs will require strategic agility and innovation.

Strategic Direction for Lee & Nee Softwares (Exports) Ltd.

Recognizing these industry shifts and opportunities, the Company has identified new business avenues and strategic focus areas:

Artificial Intelligence (AI) & GenAI:

The Company is actively exploring partnerships and development in AI technologies, including platforms like *Mywave.ai*, to embed intelligence into software solutions and enhance client value. The company has partnered with leading technology providers to offer advanced solutions such as **Chatbots**, **Conversational AI**, and **AI Agents for automation**. Looking ahead, we plan to **expand and enhance our AI-driven offerings** in line with evolving customer needs and market demand.

• Enterprise Solutions Expansion:

Plans are underway to collaborate with leading technology partners to deliver ERP and CRM software solutions, tailored to evolving business needs.

Product and Market Diversification:

The Company aims to scale its offerings in:

- o Al Solutions
- o ERP Solutions
- o HRMS & Payroll Solutions
- o Digital Marketing Tools

• Industry-Specific Solutions:

Niche software products have been developed to address specific verticals, opening new revenue streams in both domestic and international markets.

The Company anticipates significant growth in the upcoming fiscal year, with increasing demand from global and domestic clients for robust, scalable, and intelligent IT solutions.

INTERNAL CONTROL SYSTEM AND THEIR ADEQUACY:

Lee & Nee has deployed adequate Internal Control Systems (ICS) in place to ensure a smooth functioning of its business. The processes and the systems are reviewed constantly and changed to address the changing regulatory and business environment.

The Company has developed well-documented regulations and guidelines for authorization and approvals.



Internal audit is a crucial backbone of the internal control systems and it is conducted on a regular basis to check and authenticate that all systems and processes are in compliance with the relevant guidelines and appropriate in safeguarding the assets from unauthorized use or losses.

The existing internal control systems and their adequacy are frequently reviewed and improved upon to meet the changing business environment.

The external auditors as well as the internal auditors periodically review the internal control systems, policies and procedures for their adequacy, effectiveness and continuous operation for addressing risk management and mitigation strategies.

The Control Systems provide a reasonable assurance of recording the transactions of its operations in all material aspects and of providing protection against misuse or loss of Company's assets.

The ERP system which the Company had implemented has helped in further strengthening the internal control systems that are in place.

FINANCIAL & PERFORMANCE OVERVIEW

At the Standalone level the sales of the Company have increased by 27.57% as compared to previous year. The international sales of the company continues to increase steadily. We have started working with many new international partners from USA, Canada, Australia, and New Zealand. We have recently added several new partners in USA and Canada Market.

Human Resources

At Lee & Nee Softwares (Exports) Ltd., human capital is regarded as a key strategic asset and a critical enabler of sustainable growth. The Company firmly believes that its core strength lies in a dedicated, skilled, and motivated workforce. Accordingly, it continues to foster a performance-driven culture that promotes accountability, innovation, and continuous learning.

The Company's human resource strategy is built on three pillars: talent acquisition, employee development, and retention. A robust talent acquisition framework has been developed to meet dynamic business needs, ensuring agility in workforce planning even in the face of an increasingly competitive talent market.

Given the industry-wide challenge of sourcing specialized talent, human resource management plays a pivotal role in building organizational capabilities and securing long-term competitive advantage. The Company recognizes that employee engagement, empowerment, and participation are essential to delivering quality outcomes and exceeding customer expectations.

This year, the company strengthened its HR framework by implementing a **KRA** and **KPI-based performance management system** for all team members. Regular **quarterly appraisals** ensure continuous feedback and alignment, while **annual increments** are linked to performance outcomes, fostering a culture of accountability, growth, and excellence.

The Company continues to invest in its human resources by maintaining a conducive work environment that encourages innovation, collaboration, and high performance. Particular emphasis is placed on the development of middle management, who serve as a vital link between strategic objectives and operational execution. Their role in team leadership, client management, service delivery, and contractual compliance is fundamental to the Company's success.

By aligning HR practices with its broader business strategy, Lee & Nee Softwares (Exports) Ltd. remains committed to nurturing a professional, future-ready workforce capable of delivering consistent value to clients and stakeholders.

The total number of permanent employees of the Company as on 31stMarch, 2025 was 99.



DIRECTORS' REPORT

Dear Members

We are pleased to present the Thirty Seventh (37th) Annual Report of Lee & Nee Softwares (Exports) Ltd. ("the Company") together with the Audited (Standalone and Consolidated) Financial Statements for the Financial Year ended 31 March, 2025.

The consolidated performance of the Company and its subsidiaries has been referred to wherever required.

FINANCIAL STATEMENTS & RESULTS

a. Financial Results:

The Company's financial performance (Standalone and Consolidated) for the financial year ended 31st March, 2025 is summarized below:

(Amount in Rs. Lacs)

Particulars		cial year ended dalone)	For the financial year ended (Consolidated)		
	31.03.2025	31.03.2024	31.03.2025	31.03.2024	
Income:					
Revenue from operations	1027.29	805.27	1072.94	853.03	
Other Income	112.30	105.61	147.74	176.15	
Total Income	1139.59	910.88	1220.68	1029.18	
Expenses:					
Operating Expenditure	1070.29	856.33	1157.22	957.85	
Depreciation & Amortization Expense	12.75	5.69	13.09	6.22	
Total Expenses	1083.04	862.02	1170.31	964.07	
Profit Before Tax (PBT)	56.54	48.86	50.37	65.11	
Tax Expense	17.99	15.31	19.23	15.31	
Profit for the year (PAT)	38.55	33.55	31.14	49.80	
Other Comprehensive Income (Net of tax)	(16.42)	12.67	(12.68)	39.57	
Total Comprehensive Income for the period	22.13	46.22	18.46	89.37	

During the period under review, at consolidated level, the Company achieved revenue of Rs.1072.94 lacs EBITDA Rs. 63.46 lacs, PBT of Rs. 50.37 lacs and PAT of Rs. 31.14 lacs as compared to the revenue of Rs.853.03 lacs EBITDA Rs. 71.33 lacs, PBT of Rs. 65.11 lacs and PAT of Rs. 49.80 lacs respectively in the previous year.

On Standalone basis, the Company achieved revenue of Rs. 1027.29 lacs EBITDA Rs. 69.30 lacs, PBT of Rs. 56.54 lacs and PAT of Rs. 38.55 lacs as compared to the revenue of Rs. 805.27 lacs EBITDA Rs. 54.55 lacs, PBT of Rs. 49.02 lacs and PAT of Rs. 33.55 lacs respectively in the previous year.

At the Standalone level the sales of the Company have increased by 27.57% as compared to previous year and at the Consolidated level also the sales of the Company has increased by 25.78% as compared to last year.



b. Business (State of Company Affairs):

During the year under review, the Company and its subsidiaries reported an Operating Cash outflow of Rs. 85.53 Lacs as compared to Rs. 63.88 Lacs in the previous financial year. Consolidated Total Income was Rs. 1220.68 Lacs as compared to Rs. 1029.18 Lacs. Our strong focus on sustainability and efficiency led us to achieve consistently high and positive operating cash-flows over the last two years. During the year we responded well to a challenging macroeconomic environment experiencing global supply chain challenges and inflationary price increases, which is a testament to the strength of our business model as well as the flexible, diversified supply chain structure we proactively built and have leveraged during this time.

c. Performance of Subsidiaries, Associates and Joint Venture Companies:

The Company has as on 31 March 2025, two wholly owned subsidiaries and there has been no material change in the nature of business of the subsidiaries. The details of the Subsidiaries of the Company are given below:

SI. No.	Subsidiary Name	Address	Paid up Share Capital	% of holding
1	M/s. Lensel Web Services Pvt. Ltd.	14B Camac Street, Kolkata-700017	10.00 Lac	99.00%
2.	M/s. Rituraj Shares Broking Pvt. Ltd.	14B Camac Street, Kolkata-700017	36.20 Lac	99.72%

Apart from the information provided in the foregoing paragraph, there were no Companies which have become or ceased to be subsidiaries, associates and joint ventures during the financial year under review.

Pursuant to sub-section (3) of Section 129 of the Companies Act, 2013 a statement containing the salient features of the financial statement of a company's subsidiaries is given in Form No. AOC-1 annexed as 'Annexure I', which forms a part of this Annual Report.

Pursuant to the provisions of Section 136 of the Companies Act, 2013, the financial statement of the Company, consolidated financial statements along with relevant documents and separate audited financial statements in respect of Subsidiaries, are available on the website of the Company https://lnsel.com/reports/.

APPROPRIATIONS

a. Dividend and Transfer to Reserves:

In terms of the Dividend Distribution Policy, as per SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, equity shareholders of the Company may expect dividend if the Company is having surplus funds and after taking into consideration the relevant internal and external factors as mentioned in the said Policy. Accordingly, considering the cash position, fund requirements for growth of business of your Company and the brought forward losses, the Board of Directors has not recommended any dividend for the financial year ended March 31, 2025. Accordingly, no amount is also proposed to be transferred to the reserves of your Company.

b. Amount and shares transferred to IEPF with details of Nodal officer:

In terms of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Second Amendment Rules, 2017 the Company has not transferred any shares to Investor Education and Protection Fund Authority during the financial year 2024 - 2025.

DETAILS OF THE NODAL OFFICER:

Pritika Gupta)

Company Secretary and Compliance Officer

Email ID - Insel.compliance@gmail.com

Phone No. - 033 4065 0374



FINANCIAL STATEMENTS AS PER IND-AS.

Financial Statements for the year ended 31 March 2025 are in accordance with the Indian Accounting Standards (IND-AS) notified by the Ministry of Corporate Affairs, Government of India, which have already become applicable to the Company.

REVISION OF FINANCIAL STATEMENTS

The Company has not carried out any revision in its financial statements in any of the three preceding financial years as per the requirement under Section 131 of the Companies Act, 2013.

DEPOSITS

The Company has not accepted or renewed any amount falling within the purview of provisions of Section 73 of the Companies Act 2013 ("the Act") read with the Companies (Acceptance of Deposits) Rules, 2014. Therefore no such amount on account of principal or interest on deposits from public was outstanding as on the date of the Balance Sheet.

Hence, the requirement for furnishing of details of deposits which are not in compliance with the Chapter V of the Act is not applicable.

DISCLOSURES UNDER SECTION 134(3)(1) OF THE COMPANIES ACT, 2013

Except as disclosed elsewhere in this report, no material changes and commitments which could affect the Company's financial position have occurred between the end of the financial year of the Company and the date of this report.

DISCLOSURE OF INTERNAL FINANCIAL CONTROLS

The Internal Financial Controls with reference to financial statements as designed and implemented by the Company are found adequate. During the year under review, no material or serious observation has been received on inefficiency or inadequacy of such controls, from the Internal Auditors of the Company.

DISCLOSURE OF ORDERS PASSED BY REGULATORS OR COURTS OR TRIBUNAL

During the financial year 2024-25, no orders have been passed by any Regulator or Court or Tribunal which can have impact on the going concern status and on the Company's operations in future.

RELATED PARTY TRANSACTIONS:

All contracts / arrangements / transactions entered by the Company during the financial year 2024-25 with related parties were in the ordinary course of business and on an arm's length basis. During the year, the Company had not entered into any contract / arrangement / transaction with related parties which could be considered material in accordance with the company's policy of Materiality of Related Party Transactions read with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Policy on dealing with related party transactions as approved by the Board may be accessed on the Company's website at the link https://lnsel.com/wp-content/uploads/2025/08/Policy-on-Related-Party-Transaction.pdf

The Directors draw attention of the members to Note No .28 of the standalone financial statement which sets out related party disclosures.

PARTICULARS OF LOANS, GUARANTEES AND INVESTMENTS

There are no Loans, Guarantees and Investments made under the provisions of Section 186 of the Companies Act, 2013 during the year under review.

Details of loans given, investments made, guarantees given and securities provided along with the purposes for which the loans or guarantees or securities are proposed to be utilized by the recipient(s) thereof are provided in details in Note Nos. 4.1, 4.3, 7.1 & 7.5 of Standalone Financial statements.



SHARE CAPITAL

As on 31 March, 2025, paid up share capital of the Company was Rs. 5577.40 lacs divided into 55,774,000 equity shares of Rs.10/- each. There was no change in share capital of the Company during the Financial Year 2024-25.

The Company has not issued any other shares with differential voting rights and sweat equity shares and hence, disclosures under Section 43(a)(ii) and Section 54(1)(d) of the Companies Act, 2013 read with relevant rules are not required to be furnished.

The Company does not have a scheme of ESOP and hence disclosures pursuant to Section 67(3) of the Companies Act, 2013 are also not required to be furnished.

There are no shares held by trustees for the benefit of employees and hence no disclosure under Rule 16(4) of the Companies (Share Capital and Debentures) Rules, 2014 has been furnished.

MATTERS RELATED TO DIRECTORS AND KEY MANAGERIAL PERSONNEL:

a. Board of Directors & Key Managerial Personnel:

Your Director **Mrs. Arpita Gupta (DIN: 02839878)** retires at the ensuing Annual General Meeting and being eligible offers herself for reappointment. Additional information and brief profile as required under the SEBI Regulations for the Director seeking reappointment is annexed to the Notice of AGM. The Board of Directors of your Company recommends her reappointment in the Board.

b. Intimation about Change in Designation of Director:

In accordance with the applicable provisions of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board of Directors has appointed Mr. Tapan Dhar Mazumdar (DIN: 10765075) as an Additional Director in the capacity of an Independent Director with effect from 14th November 2024, for a term of 5 (five) consecutive years, subject to the approval of the shareholders at the ensuing Annual General Meeting (AGM) scheduled to be held on 25th September 2025.

Upon receipt of shareholders' approval, Mr. Tapan Dhar Mazumdar shall be regarded as an Independent Director effective from the conclusion of the said AGM.

c. Appointment of Independent Director:

In accordance with the applicable provisions of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board of Directors has appointed Mrs. Sumita Mahadevan (DIN: 11236590) as an Additional Director in the capacity of an Independent Director with effect from 13th August 2025, for a term of 5 (five) consecutive years, subject to the approval of the shareholders at the ensuing Annual General Meeting (AGM) scheduled to be held on 25th September 2025.

Upon receipt of shareholders' approval, Mrs. Sumita Mahadevan shall be regarded as an Independent Director effective from the conclusion of the said AGM.

d. Declaration by Independent Directors:

Your Company has laid down procedures to be followed for familiarizing the Independent Directors with your Company, their roles, rights, responsibilities in your Company and to impart the required information and training to enable them contribute significantly to your Company.

All the Independent Directors of the Company have given declarations that they meet the criteria of independence as laid down in section 149(6) of the Act and Regulation 16(1) (b) of Listing Regulations. The Independent Directors have also confirmed that they have complied with the Company's Code of Conduct.

During the year under review, the Independent Directors met on 13th February, 2025 without the presence of Non-Independent Directors and members of the Management and, inter alia:



- (i) reviewed the performance of Non-Independent Directors and the Board as a whole;
- (ii) reviewed the performance of the Chairperson of the Company, taking into account the views of Executive Directors and Non-Executive Directors.
- (iii) assessed the quality, quantity and timeliness of flow of information between the Company management and the Board that is necessary for the Board to effectively & reasonably perform their duties.

The details of the familiarization programme imparted to the Independent Directors of the Company are uploaded on the website of the Company at https://lnsel.com/wp-content/uploads/2025/05/familiarization-programme-for-independent-director.pdf

Company's Policy on Director's appointment and remuneration:

The Nomination and Remuneration Committee identifies and ascertains the integrity, qualification, expertise, skills, knowledge and experience of the person for appointment as Director and Key Managerial Personnel. The appointment of a Director as recommended by the Nomination and Remuneration Committee requires approval of the Board.

The remuneration determined for Executive/ Independent Directors is subject to the recommendation of the Nomination and Remuneration Committee and approval of the Board of Directors. The Non-Executive Directors appointed on the Board are paid sitting fees for attending the Board and Board Committee meetings. No other remuneration or commission is paid to the Non-Executive Directors.

The Board has, on the recommendation of the Nomination & Remuneration Committee adopted and framed a Remuneration Policy for the Directors, Key Managerial Personnel and other employees pursuant to the provisions of the Companies Act, 2013 and SEBI Listing Regulations. The said Remuneration Policy forms part of this report and is annexed as 'Annexure-II' to this report. The same is also available on https://lnsel.com/wp-content/uploads/2024/09/remuneration-policy.pdf

DISCLOSURES RELATED TO BOARD, COMMITTEES AND POLICIES:

a. Board Meetings:

The Board of Directors met 4 (four) times during the financial year 24-25 in accordance with the provisions of the Companies Act, 2013 and rules made thereunder. Detailed information on the Board Meetings is provided in the Corporate Governance Report which forms part of this Annual Report.

Disclosures with respect to the Board composition, Directors and Board meetings held during the financial year are covered under the Corporate Governance report forming part of this report, as per the Provisions of the Companies Act, 2013.

b. Committees of the Board:

There are Four Committees of the Board of Directors of the Company viz. Audit Committee, Nomination and Remuneration Committee, Stakeholders' Relationship Committee and Independent Directors Committee.

During the year detailed information on all the Committees is provided in the Corporate Governance Report along with the details of extract from Nomination and Remuneration Policy of the Company with respect to remuneration of Executive Directors, Key Managerial Personnel and other senior employees of the Company. Policies framed by the Board pursuant to the applicable provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are available on the Company's Website:

https://lnsel.com/wp-content/uploads/2025/05/Corporate-Governance-March-2025.pdf



c. Directors' Responsibility Statement

Pursuant to Section 134 (3) (C) and 134(5) of the Companies Act, 2013, the Board of Directors, to the best of their knowledge and ability, confirm that:

- i. In the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- ii. They had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that period;
- iii. the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- iv. the Directors had prepared the annual accounts on a going concern basis;
- v. the Directors have laid down internal financial controls to be followed by the Company and such internal financial controls are adequate and are operating effectively; and
- vi. the Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

POLICIES

a. Vigil Mechanism/Whistle Blower Policy

The Company has adopted a Whistle Blower Policy to provide a formal mechanism to the Directors, employees and others who are associated with the Company in confirmation with Section 177(9) of the Act and Regulation 22 of Listing Regulations to report their concerns about unethical behavior, actual or suspected fraud or violation of the Company's code of conduct. The Policy provides for adequate safeguards against victimization of Employees/ Directors who avail the mechanism. The company affirms that no person has been denied access to the Audit Committee in this respect. The said policy is available on the website of the Company: https://lnsel.com/wp-content/uploads/2024/09/vigil-mechanismwhistle-blower-policy.pdf

b. Risk Management Policy

The Board of Directors of the Company has designed Risk Management Policy and Guidelines to avoid events, situations or circumstances which may lead to negative consequences on the Company's businesses and define a structured approach to manage uncertainty and to make use of these in their decision making pertaining to all business divisions and corporate functions. Key business risks and their mitigation are considered in the annual/strategic business plans and in periodic management reviews.

In the opinion of the Board there is no such risk which may threaten the present existence of the Company.

c. Policies and Procedures (Mechanism):

The Company has policies and procedures in case of Leak of Unpublished Price Sensitive Information, for Fair Disclosure has been framed with a view to preserve the confidentiality of unpublished price sensitive information, prevent misuse of such information while trading in Company's securities and ensure fairness in dealing with all stakeholders. This Code for Fair Disclosure has been formulated pursuant to Regulation 8 of SEBI (Prohibition of Insider Trading) Regulations, 2015 ("Regulations") adopted and approved by the Board of the Company Words and terms used in this Code for Fair Disclosure herein shall have meaning assigned thereto in the Regulations. The same can be found on the company's



website: https://lnsel.com/wp-content/uploads/2024/09/Code-of-Practice-and-Procedure-for-Fair-Disclosure-of-Unpublished-Price-Sensitive-Information.pdf

ANNUAL EVALUATION OF DIRECTORS, COMMITTEE AND BOARD

Pursuant to the provisions of the Act and the SEBI Listing Regulations, the Nomination and Remuneration Committee has laid down the criteria for performance evaluation on the basis of which the Board has carried out evaluation of its own performance, the performance of Board Committees and of the Independent Directors individually.

The Board performance was reviewed on various parameters, such as, adequacy of the composition of the Board, Board culture, appropriateness of qualification & expertise of Board members, process of identification and appointment of Independent Directors, inter-personal skills, ability to act proactively, managing conflicts, managing crisis situations, diversity in the knowledge and related industry expertise, roles and responsibilities of Board members, appropriate utilization of talents and skills of Board members, etc.

The Board of Directors of the Company, based on the report of the Independent Directors and the Nomination and Remuneration Committee, evaluated the performance of Board and of individual Directors. The Board also carried out the evaluation of performance of its Committees on various parameters, such as, adequacy of meetings in enhancing the effectiveness of the Committee, existence of a defined set of objectives/ terms of reference, etc.

The result of review and evaluation of performance of Board, it's Committees and of individual Directors was found to be satisfactory.

AUDITORS AND REPORTS

The matters related to Auditors and their reports for the year ended 31 March, 2025 are as under:-

a. Statutory Auditors

M/s. N H Agrawal & Associates, Chartered Accountants, Kolkata (Firm Registration No. 327511E), were appointed as Statutory Auditors of your Company from the conclusion of Thirty Fourth (34th) Annual General Meeting (AGM) till conclusion of Thirty Ninth (39th) AGM to be held in the year 2027, as required under Section 139 of the Companies Act, 2013 read with Companies (Audit and Auditors) Rules, 2014.

For the year under review, the statutory auditors have confirmed that they satisfy the independence criteria required under the Companies Act, 2013.

The Auditors' Report contains 'Unmodified Opinion' on the financial statements (Standalone and Consolidated) of your Company, for the year ended 31 March, 2025 and there are no qualifications reservations or adverse remarks in their report.

b. Secretarial Auditor

Pursuant to the provisions of Section 204 of the Act, read with Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 the Board of Directors of the Company has re-appointed Mrs. Rasna Goyal, a Practicing Company Secretary in Practice (CP No.-9209) to conduct the Secretarial Audit Report of the Company for the financial year 2024-25. The Secretarial Audit Report in Form MR-3, for the financial year ended 31 March, 2025 is annexed as 'Annexure-III (a)' to this Report. The Secretarial Audit Report does not contain any qualifications, reservations or adverse remarks.

Lensel Web Services Pvt Ltd., material subsidiary of your Company, has undertaken its secretarial audit for the financial year ended 31 March, 2025 by Mrs. Rasna Goyal, a Practicing Company Secretary in Practice (CP No.-9209) as 'Annexure-III-(b)' to this Report. The Secretarial Audit Report does not contain any qualification, reservation or adverse remark.



In line with the Circular dated February 08, 2019 issued by the Securities and Exchange Board of India, Annual Secretarial Compliance Report for the year ended 31 March, 2025 confirming compliance of all applicable SEBI Regulations, Circulars and Guidelines by the Company was issued by Rasna Goyal, Practicing Company Secretaries and filed with the Stock Exchanges. The same is available on the website of the Company at https://lnsel.com/wp-content/uploads/2025/05/ASC-Lee-Nee-Final.pdf.

c. Qualifications in Audit Reports

The statutory auditor's report and the secretarial audit report do not contain any qualifications, reservations, or adverse remarks or disclaimer. Secretarial audit report is attached to this report.

d. Cost Auditors

Maintenance of cost records and requirements of cost audit as prescribed under the provisions of Section 148 (1) of the Companies Act, 2013 are not applicable for the business activities carried out by the Company.

e. Fraud's reported by auditors other than those which are reportable to the central government u/s 143(12)

There were no frauds reported by the auditors under section 143(12) of Companies Act, 2013 during their course of audit for the financial year 2024-2025.

ANNUAL RETURN

Pursuant to Section 92(3), read with Section 134(3) (a), of the Act, a copy of the Annual Return of the Company as on the Financial Year ended 31 March, 2024, in Form No. MGT-7, can be accessed on the website of the Company https://insel.com/wp-content/uploads/2025/05/Extract-of-Annual-Return-MGT-7-2024.pdf

Further, pursuant to Section 92(3) of the Act, the Annual Return of the Company as on the Financial Year ended 31 March, 2025, will be duly uploaded on the website of the Company, at https://lnsel.com/reports/ upon filing of the same with the Registrar of Companies, under Section 92(4) of the Act.

CODE OF CONDUCT

The Company has laid down a robust Code of Business Conduct and Ethics, which is based on the principles of ethics, integrity and transparency. More details about the Code is given in the Corporate Governance Report.

DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016 (31 OF 2016) DURING THE YEAR ALONG WITH THEIR STATUS AS AT THE END OF THE FINANCIAL YEAR

During the year under review, no application was made by the Company or proceedings were pending under the Insolvency and Bankruptcy Code, 2016 against the Company or any of its Subsidiaries.

THE DETAILS OF DIFFERENCE BETWEEN AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE-TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF

The Company has not done any one time settlement with any of the Lenders / Financial Institutions / Banks of any loan facility provided by them, therefore disclosure under the given head is not applicable.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

Pursuant to Provisions of Section 134 of the Companies Act, 2013 Read With the Companies (Accounts) Rules, 2014. The Statement pursuant to section 134(3) (M) of the Companies Act, 2013 read with Rule 8(3) of the Company's (Accounts) Rules 2014 is annexed as 'Annexure-IV' forming part of this report.



CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

As per the provisions of Section 135 of the Companies Act, 2013, read with rules framed there under, every company including its holding or subsidiary and a foreign company, which fulfills the criteria specified in sub-section (1) of section 135 of the Act shall comply with the provisions of Section 135 of the Act and its rules.

Since the Company is not falling under any criteria specified in sub-section (1) of section 135 of the Act, your Company is not required to constitute a Corporate Social Responsibility ("CSR") Committee.

COMPLIANCE WITH SECRETARIAL STANDARDS

The Directors state that as per section 118(10) of the companies Act 2013, the applicable Secretarial Standards, i.e. SS-1 and SS -2, relating to 'Meetings of the Board of Directors' and 'General Meeting' respectively, have been duly followed by the Company.

<u>DISCLOSURES UNDER SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION & REDRESSAL)</u> <u>ACT, 2013</u>

There are no complaints from any of the employees in the Company during the Financial Year 2024-25, thus it is not required to constitute Internal Complaints Committee (ICC) pursuant to the legislation 'Prevention, Prohibition and Redressal of Sexual Harassment of Women at Workplace Act 2013' as the same is not applicable on the Company.

PREVENTION OF SEXUAL HARASSMENT

The Company is committed to a safe, inclusive workplace where everyone feels respected and empowered. In line with the PoSH Act, it has adopted an anti-sexual harassment policy and constituted an Internal Committee. No complaints, including those related to sexual harassment, were received during the year under review. Details of the complaints are as follows:

Particulars	Year ended 2025	Year ended 2024
Number of Complaints received for sexual harassment under PoSH Act	Nil	Nil

MATERNITY BENEFIT AFFIRMATIONS

The Company confirms that it has followed the Maternity Benefit Act, 1961. All eligible women employees received the required benefits, including paid leave, continued salary and service, and post-maternity support like nursing breaks and flexible work options.

MATERNITY BENEFIT PROVIDED BY THE COMPANY UNDER MATERNITY BENEFIT ACT 1961

The Company confirms that it has followed the Maternity Benefit Act, 1961. All eligible women employees received the required benefits, including paid leave, continued salary and service, and post-maternity support like nursing breaks and flexible work options.

SERVICE OF DOCUMENTS THROUGH ELECTRONIC MEANS

Subject to the applicable provisions of the Companies Act, 2013, and applicable law, all documents, including the Notice and Annual Report shall be sent through electronic means (e-mail) in respect of members whose email IDs are registered in their demat account or are otherwise provided by the members.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

A detailed Management Discussion and Analysis Report as required under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR") forms part of this Annual Report.



CORPORATE GOVERNANCE REPORT

The Corporate Governance Report, in terms of Regulation 34(3), read with Schedule V, of the SEBI Listing Regulations, forms part of this Annual Report. The Company has obtained a certificate from the Statutory Auditors' of the company regarding compliance of conditions and the same forms part of this annual report and annexed as 'Annexure-V'.

The Company has laid down Code of Conduct to which the Board and Senior Management have affirmed compliance. The Code is displayed on the official website of the Company https://lnsel.com/reports/

AUDIT TRAIL APPLICABILITY (AUDIT AND AUDITORS) RULES 2014 - RULE 11 OF THE COMPANIES ACT 2013.

The Company has used accounting software for maintaining its books of account for the financial year ended March 31, 2025 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the softwares.

As proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 is applicable from April 1, 2023, reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 on preservation of audit trail as per the statutory requirements for record retention is not applicable for the financial year ended March 31, 2024.

BUSINESS RESPONSIBILITY AND SUSTAINABILITY REPORTING

Business Responsibility and Sustainability Reporting is not applicable to the Company, hence the disclosure under the given head is not made.

ACKNOWLEDGMENTS

Your Directors place on record their appreciation for the help and co-operation received by them from ICICI Bank Ltd, Indusind Bank, RBL Bank Ltd, State Government of West Bengal and Department of Electronics & Department of Telecommunication under Ministry of Information & Technology Government of India, specially Software Technology Parks of India, WEBEL (West Bengal Electronics Industry Development Corporation Limited).

Your Directors also place on record their appreciation for the dedicated services rendered by the employees of your Company at all levels and thank the Company's customers, vendors, investors and academic partners for their continuous support. Our consistent growth is possible because of their hard work, solidarity, co-operation and support.

For and on behalf of the Board

Place: Kolkata Mahesh Gupta Arpita Gupta

Dated: 13 August, 2025 CEO & Managing Director Director (DIN: 01606647) (DIN: 02839878)



Annexure-I

Form AOC-1

(Pursuant to the first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

STATEMENT CONTAINING SALIENT FEATURES OF THE FINANCIAL STATEMENT OF SUBSIDIARIES OR ASSOCIATES OR JOINT VENTURES

Part "A": Subsidiaries

(Rs. In Lacs)

Name of the subsidiary / Joint Venture /	Lensel Web Services Pvt. Ltd	Rituraj Shares Broking Pvt. Ltd
Associated Companies	As on 31.03.2025	As on 31.03.2025
The date when subsidiary acquired	01/04/2013	01/04/2013
Reporting period of the subsidiary concerned	Same as Holding Company	Same as Holding Company
Reporting Currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries		N.A
Share Capital		
Authorised Capital	10.00	50.00
Issued, Subscribed and fully paid up Capital	10.00	36.20
Reserves & Surplus	107.03	358.81
Total Assets	575.74	398.90
Total Liabilities (Excluding Share Holders Fund)	458.37	3.89
Investments	3.00	90.77
Turnover (Revenue from operation)	77.57	3.52
Profit/(Loss) Before Taxation	1.73	(7.92)
Provision for Taxation	(0.86)	(0.39)
Profit/(Loss) after Taxation	0.87	(8.31)
Proposed Dividend (%)	NIL	NIL
% of Shareholding	100%	100%

Part "B": Associates And Joint Ventures

Statement pursuant to Section 129(3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures

There is no Company which is an Associate or Joint Venture of the Company.

Note:

- 1. There is no subsidiary of the Company which is yet to commence operations.
- 2. No associates or joint ventures have been liquidated or sold during the year.



Annexure-II

DETAILS PERTAINING TO REMUNERATION AS REQUIRED UNDER SECTION 197(12) OF THE COMPANIES ACT, 2013 READ WITH RULE 5 OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014

The Nomination and Remuneration Committee of LEE & NEE SOFTWARES (EXPORTS) LTD. herein below recommends to the Board of Directors for adoption of the Nomination and Remuneration Policy for the directors, Key Managerial Personnel and other employees of the company as set out below.:

The objective of the Company's remuneration policy is driven by the success and performance of the individual employee and the Company. Through its level and composition of remuneration, the Company endeavors to attract, retain, develop and motivate a high performance workforce. The Company follows a composition mix of fixed pay, benefits and performance based variable pay. Individual performance pay is determined by business performance and the performance of the individuals measured through the annual appraisal process.

1) Remuneration to Executive/Non-Executive Directors and KMP:

- a) The Remuneration to be paid to Executive Directors shall be governed as per the provisions of the Companies Act, 2013 and Rules made thereunder. The same shall be determined by the Committee and recommended to Board for approval.
- b) Remuneration structure of the Executive Directors shall include fixed pay & allowances, if any.
- c) The Committee may recommend an increase in existing remuneration structure to the Board, within the limits as approved by the Shareholders.
- d) The Executives will be entitled to customary non-monetary benefits such as company cars, phone and such other fixed entitled benefits;
- e) A Director may receive remuneration by way of fee for attending meetings of the Board or Committee thereof or for any other purpose whatsoever as may be decided by the Board, as permissible under Applicable law;
- f) Minimum remuneration: If in any financial year, the Company has no profits or its profits are inadequate, the Company shall pay remuneration to its Executive Directors in accordance with the provisions of Schedule V of the Act and if it is not able to comply with such provisions, with the previous approval of the Central Government.

2) Remuneration to Non-Executive / Independent Directors:

- a) The Non-Executive / Independent Directors may receive sitting fees and such other remuneration for attending the Board as well as the Committee meetings, as permissible under the provisions of Companies Act, 2013 and Rules made thereunder as amended from time to time.
- b) The amount of sitting fees shall be such as may be recommended by the Nomination and Remuneration Committee and approved by the Board of Directors.
- c) All the remuneration of the Non- Executive / Independent Directors (excluding remuneration for attending meetings as prescribed under Section 197 (5) of the Companies Act, 2013) shall be subject to ceiling/ limits as provided under Companies Act, 2013 and rules made there under or any other enactment for the time being in force. The amount of such remuneration shall be such as may be recommended by the Nomination and Remuneration Committee and approved by the Board of Directors or shareholders, as the case may be.
- d) An independent director shall not be entitled to any stock option and may receive remuneration only by way of fees and reimbursement of expenses for participation in meetings of the Board or Committee thereof and profit related commission, as may be permissible by the Applicable law.



3) Remuneration to Key Managerial Personnel (KMP) and Senior Management Personnel:

- a) "**Key Managerial Personnel**" means key managerial personnel as defined under Section 2(55) of the Companies Act, 2013 and amendments made from time to time. It includes the following personnel in the Company;
 - i) The Chief Executive Officer or the Managing Director or the Manager,
 - ii) The Company Secretary,
 - iii) The Chief Financial Officer and
 - iv) The Whole-time director
 - "Senior Management" means personnel of the Company who are members of its management team excluding the Board of Directors.
- b) The remuneration to Key Managerial Personnel and Senior Management Personnel shall consist of fixed pay, incentive pay and reimbursement of expenses that are incurred by them in the performance of duties. The same shall be reviewed/decided on an annual basis or earlier if deemed necessary, by the Nomination and Remuneration Committee as per provisions of the Companies Act, 2013 in conjunction with the Company's rules and policies.
- c) The Fixed pay shall include monthly remuneration, employer's contribution to Provident Fund, contribution to pension fund, pension schemes, etc. as decided from time to time.

IMPLEMENTATION

- The Committee may issue guidelines, procedures, formats, reporting mechanism and manuals in supplement and for better implementation of this policy as considered appropriate.
- The Committee may Delegate any of its powers to one or more of its members



Form No. MR-3

SECRETARIAL AUDIT REPORT

For The Financial Year Ended 31st March, 2025

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

To,

The Members, Lee and Nee Softwares (Exports) Limited, 14B Camac Street, Kolkata 700 017

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **M/s**. **Lee and Nee Softwares (Exports) Limited** (hereinafter called the "Company") bearing CIN No. -L70102WB1988PLC045587. Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing my opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit and as per the explanations given to us and the representations made by the Management, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2025 ("Audit Period") complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by **Lee and Nee Softwares (Exports) Limited** for the financial year ended on 31st March, 2025 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made there under;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') to the extent applicable to the Company:
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; (Not Applicable during the Audit Period)
 - (d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; (Not Applicable during the Audit Period)
 - (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities and Security Receipts) Regulations, 2008; (Not Applicable during the Audit Period)
 - (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;



- (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulationsn 2021; (Not Applicable during the Audit Period)
- (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; (Not Applicable during the Audit Period)
- (i) Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; (Not Applicable during the Audit Period)
- (j) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015
- (vi) Information Technology Act, 2000 and the rules made thereunder.

As informed by the management, there are no other specific laws applicable to the company.

I further report that, having regard to the compliance system prevailing in the company and on examination of the relevant documents and records in pursuance thereof, on test check basis, the company has generally complied with the laws applicable to the company.

I have also examined compliance with the applicable clauses of the following:

- (i) The Secretarial Standards pursuant to Section 118(10) of the Act issued (SS-1 & SS-2) by The Institute of Company Secretaries of India complied generally.
- (ii) The Listing Agreements entered into by the Company with Bombay Stock Exchange Limited, Calcutta Stock Exchange Limited.

During the Audit period under review and as per representations and clarifications provided by the management, I confirm that the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, Listing Agreements etc. as mentioned hereinabove except that delay of one day in Submission of Disclosures of Related Party Transactions under Regulation 23(9) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 has been observed due to incorrect interpretation of the Regulation as explained by the Management.

I further report that compliance of applicable financial laws including Direct and Indirect Tax laws by the Company has not been reviewed in this Audit since the same has been subject to review by the Statutory Auditors and other designated professionals.

I further report that,

1. The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, Woman Director and Independent Directors. The following changes were made in the composition of the Board of Directors during the period under review.

Changes in the Board of Directors

SI. No.	Name of Director	Director Identification Number (DIN)	Details of Changes
1.	Mr. Tapan Dhar Mazumdar	10765075	Appoiinted as Independent Director w.e.f 13/11/2024
2.	Mr. Ajay Kumar Agarwal	01265141	Resigned as Executive Director w.e.f 13/08/2024
3.	Mr. Vikash Kamani	06875355	Ceased to be appointed as Independent Director w.e.f 26/09/2024
4.	Ms. Leela Murjani	02413222	Ceased to be appointed as
			Independent Director w.e.f 26/09/202



- 2. Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.
- 3. All decisions at the Board Meetings and Committee Meetings are carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or Committee of the Board, as the case may be.

I further report that as per the explanations given to me and the representations made by the Management and relied upon by me there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

I further report that during the audit period, as per the explanations given to us there were no specific events/ actions having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc. as referred to above.

Note: This Report is to be read with our letter of even date which is annexed as Annexure A and it forms an integral part of this report

Place: Kolkata

Date: 13th August, 2025

UDIN: F009096G000964446

For Rasna Goyal
Practising Company Secretary
C.P No. 9209, FCS No. 9096

FRN No.: I2010WB747300

PRN No.: 2094/2022



'Annexure A'

To,

The Members,

Lee and Nee Softwares (Exports) Limited,

My report of even date is to be read along with this letter.

- 1. Maintenance of Secretarial record is the responsibility of the management of the Company. My responsibility is to express an opinion on these secretarial records based on our audit.
- 2. I have followed the audit practices and process as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in Secretarial records. I believe that the process and practice, I followed provide a reasonable basis for my opinion.
- 3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
- 4. Where ever required, I have obtained the Management representation about the Compliance of laws, rules and regulations and happening of events etc.
- 5. The Compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedure on test basis.
- 6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Place: Kolkata

Date: 13th August, 2025

UDIN: F009096G000964446

For Rasna Goyal
Practising Company Secretary
C.P No. 9209, FCS No. 9096

PRN No.: 2094/2022 FRN No.: I2010WB747300



Form No. MR-3

SECRETARIAL AUDIT REPORT

For The Financial Year Ended 31st March, 2025

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

To,

The Members, Lensel Web Services Private Limited 14B Camac Street, Kolkata 700 017

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by M/s. Lensel Web Services Private Limited (hereinafter called the "Company" being the wholly owned subsidiary of M/s. Lee & Nee Software (Exports) Limited). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing my opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit and as per the explanations given to us and the representations made by the Management, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2025 ("Audit Period") complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by **M/s. Lensel Web Services Private Limited** wholly owned subsidiary of **M/s. Lee & Nee Software (Exports) Limited** for the financial year ended on 31st March, 2025 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder to the extent applicable to the Company;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder; (NOT APPLICABLE)
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') to the extent applicable to the Company;
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;(NOT APPLICABLE);
 - (d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;(NOT APPLICABLE);
 - (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities and Security Receipts) Regulations, 2008; (NOT APPLICABLE);



- (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
- (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client (NOT APPLICABLE);
- (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (NOT APPLICABLE);
- (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 (NOT APPLICABLE);
- (i) Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 (NOT APPLICABLE);
- (j) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (NOT APPLICABLE)
- (vi) Information Technology Act, 2000 and the rules made thereunder.

As informed by the management, there are no other specific laws applicable to the company.

I further report that, having regard to the compliance system prevailing in the company and on examination of the relevant documents and records in pursuance thereof, on test check basis, the company has generally complied with the laws applicable to the Company.

I have also examined compliance with the applicable clauses of the following:

(i) The Secretarial Standards (SS-1 & SS-2) issued by The Institute of Company Secretaries of India complied generally.

During the Audit period under review and as per representations and clarifications provided by the management, I confirm that the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. as mentioned hereinabove.

I further report that compliance of applicable financial laws including Direct and Indirect Tax laws by the Company has not been reviewed in this Audit since the same has been subject to review by the Statutory Auditors and other designated professionals..

I further report that,

1. The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The following changes were made in the composition of the Board of Directors during the period under review:

Changes in the Board of Directors

SI. No.	Name of Director	Director Identification Number (DIN)	Details of Changes
1.	Mr. Milan Garg	09706357	Appoiinted as Independent Director w.e.f 13/08/2024
2.	Mr. Vikash Kamani	06875355	Retired as Independent Director w.e.f 26/09/2024 due to completion of tenure as Independent Director



- 2. Adequate notice is given to all directors to schedule the Board Meetings, agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.
- 3. All decisions at the Board Meetings carried out unanimously as recorded in the minutes of the meetings of the Board of Directors.

I further report that as per the explanations given to us and the representations made by the Management and relied upon by us there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

I further report that during the audit period, as per the explanations given to us there were no specific events/ actions having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc. as referred to above.

Note: This Report is to be read with our letter of even date which is annexed as Annexure A and it forms an integral part of this report

Place: Kolkata

Date: 13th August, 2025

UDIN: F009096G000965656

For Rasna Goyal
Practising Company Secretary
C.P No. 9209, FCS No. 9096

FRN No.: I2010WB747300

PRN No.: 2094/2022



'Annexure A'

To,

The Members,

Lensel Web Services Private Limited

My report of even date is to be read along with this letter.

- 1. Maintenance of Secretarial record is the responsibility of the management of the Company. My responsibility is to express an opinion on these secretarial records based on our audit.
- 2. I have followed the audit practices and process as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in Secretarial records. I believe that the process and practice, I followed, provide a reasonable basis for my opinion.
- 3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
- 4. Where ever required, I have obtained the Management representation about the Compliance of laws, rules and regulations and happening of events etc.
- 5. The Compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedure on test basis.
- 6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Place: Kolkata Practising Company Secretary

Date: 13th August, 2025 C.P No. 9209, FCS No. 9096

For Rasna Goyal

UDIN: F009096G000965656 PRN No.: 2094/2022 FRN No.: I2010WB747300



Annexure - IV

PARTICULARS PURSUANT TO SECTION 134(3) (M) OF THE COMPANIES ACT, 2013 READ WITH THE COMPANIES (ACCOUNTS) RULES, 2014

I. CONSERVATION OF ENERGY

As a part of continued efforts towards energy conservation, some of the important energy conservation initiatives taken during the year 2024-25 in different areas are as under:

a) The Steps taken or impact on conservation of energy:

Company is ever mindful of the need for energy conservation, not only as a method of cost reduction, but also because it is a global imperative. We have ensured that the following measures are institutionalized across all our facilities:

- i. Optimal cooling of work areas and data centers.
- ii. Switching off computers when not in use.
- iii. Utilization of lights and standalone air conditioners only when required.
- iv. Minimal usage of ACs and lights during weekend.

b) The steps taken by the company for utilizing alternate source of energy & Capital investment on energy conservation equipment's:

At present, Company has not utilize any alternate source of energy and emphasize on the Conservation of energy and be frugal in utilizing the energy.

c) Impact of these measures:

Taking effective measures in saving energy has significantly benefitted the Company.

II. TECHNOLOGY ABSORPTION, ADAPTATION AND INNOVATION

a) Efforts in brief, made towards technology absorption, adaptation, innovation and benefits derived:

For the purpose of ensuring productivity and improvement in the quality on a continual basis the technical resources of the Company attend several seminars and workshops organized by various institutions as required from time to time in accordance with the change in the technological environment. Your Company is developing its capabilities in I. T. Enabled Services as well as an ERP vending, Implementation, supporting and training services. As per the recent demand and development in the IT industry your Company has partnered with Al development companies for providing Al solutions.

b) Information regarding technology imported during last 5 years:

The Company meets its technology requirement through developing it in-house and/or through purchasing it on domestic basis and hence there are no imports in the last 5 years.

c) Foreign Exchange Earnings and Outgo:

i) Activities relating to exports:

The Company is engaged in development, designing and and delivery of Software and website services globally through internet platform. Constant endeavor is made to ensure increase in usage of Company's services by the end users in different countries.

ii) Total foreign earnings used and earned:

Information on foreign exchange earnings and outgo is furnished below:

	Year ended 31 March 2025
Earnings	
IT Enabled Services	498.22
Expenditure	
Travelling & others	11.11



Annexure-V

CORPORATE GOVERNANCE REPORT FOR THE YEAR 2024-25

Your Company complies with the requirements of the guidelines on Corporate Governance stipulated under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") and hereby presents the following Corporate Governance Report for the Financial Year 2024-25 based on the said requirements and its sound Corporate Governance principles and practices.

Effective corporate governance practices constitute the strong foundation on which successful commercial enterprises are built to last. The pillars of successful corporate governance are accountability, fairness, transparency, assurance, leadership and stakeholder management. All six are critical in successfully running an entity and forming solid professional relationships among its stakeholders which include Board of Directors, managers, employees, customers, regulators and most importantly, shareholders.

1. COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE

The Corporate Governance is a reflection of the company's value system encompassing the company's culture, policies and relationships with the shareholders. The Company is committed to a system of good corporate governance, as it firmly believes that good corporate governance signifies good corporate practices aimed at increasing value for its shareholders, customers, employees, the government and all other stakeholders. The Company adheres to the philosophy of building sustainable, community focused businesses that demonstrate deep respect for the environment. The Company, known for its commitment to sustainability, it has inherited a strong tradition of ethical and transparent governance,

The Company's philosophy on corporate governance oversees business strategies and ensures fiscal accountability, ethical corporate behavior and fairness to all stakeholders comprising regulators, employees, customers, vendors, investors and the society at large.

The Board structure and the various committees that constitute the governance structure of the organization are covered in detail in this report.

2. BOARD OF DIRECTORS:

A. Composition of Board

Your Company has an energetic, engaged, experienced, diverse, and well-informed Board. Your Company's Board of Directors comprises an optimum combination of professionals with expertise, diversity and independence. The Company has also adopted a policy on Board Diversity. The diverse Board with distinct experience, thought, perspective, skill sets, gender, and expertise ensures constructive deliberations and effective decision-making. Your Company's Board of Directors comprises of an optimum combination of executive and non-executive directors. They play a key role in providing direction in terms of strategy, target setting and performance evaluation of the top management.

- a) As on 31 March, 2025,the Board has 6(Six) Directors,out of which 5(Five) are Non-executive Directors, 1 (One) Director is Managing director. The Company has 3 (Three) Independent Directors including 1 (one) woman Independent Director.
 - The composition of the Board is in conformity with Regulation 17 of the SEBI Listing Regulations read with Sections 149 and 152 of the Act.
- b) All the Independent Directors, with their diverse knowledge & expertise provide valuable contribution in the deliberations and decisions of the Board, maintaining the requisite independence. The Composition of the board is in conformity with the Regulation 17 of the Listing Regulations read with Section 149 of the Companies Act, 2013 ("the Act"). The Board of Directors confirms that they meet the criteria of Independence as mandated by Regulation 16(1)(b) of the SEBI Listing Regulations and that they are independent of the management. The maximum tenure of each Independent Director is in compliance with the Act In terms of Regulation 25(8) of SEBI Listing Regulations, they have confirmed



that they are not aware of any circumstance or situation which exists or may be reasonably anticipated that could impair or impact their ability to discharge their duties. Further, the Independent Directors have included their names in the databank of Independent Directors maintained with the Indian Institute of Corporate Affairs in terms of Section 150 of the Act read with Rule 6 of the Companies (Appointment & Qualification of Directors) Rules, 2014. None of the Directors is related to each other except Mr. Sagarmal Gupta, Mr. Mahesh Gupta & Mrs. Arpita Gupta.

- c) None of the Director(s) on the Board:
 - · holds directorships in more than ten public companies;
 - serves as Director or as Independent Director in more than seven listed entities; and

The CEO & MD does not serve as an Independent Director in any listed entity.

Further, none of the Directors is a member of more than ten committees or chairman of more than five committees across all the public limited companies.

Necessary disclosures regarding Committee positions in other public companies as on March 31, 2025 have been made by the Directors. None of the Directors are related to other Directors and the KMP of the Company.

d) Independent Directors are Non-Executive Directors as defined under Regulation 16(1)(b) of the SEBI Listing Regulations and Section 149(6) of the Act along with rules framed thereunder. In terms of Regulation 25(8) of the SEBI Listing Regulations, they have confirmed that they are not aware of any circumstance or situation which exists or may be reasonably anticipated that could impair or impact their ability to discharge their duties.

The Board is of the opinion that all the Independent Directors of the Company fulfill the conditions specified under Listing Regulations and are independent of the management of the Company. Further, all the Directors have confirmed that they are neither debarred nor disqualified from being appointed or continuing as Director by the Securities and Exchange Board of India (SEBI)/the Ministry of Corporate Affairs (MCA) or any such statutory authority. In the opinion of the board, the Independent Directors fulfill the conditions specified in the applicable regulations and are independent of the management.

Your Company had also issued formal appointment letters to the Independent Directors in the manner provided under the Act and the SEBI LODR. The terms and conditions of the appointment of Independent Directors have been displayed on the website of the Company and can be accessed through the link: https://lnsel.com/wp-content/uploads/2025/06/Terms-and-Conditions-of-Appointment-of-Independent-Directors.pdf

The profiles of Directors can be found on https://lnsel.com/wp-content/uploads/2025/06/Brief-Profiles-of-Directors.pdf

B. Board Meetings

Four Meetings of the Board of Directors were held during the year ended on 31 March 2025. At least 1 (one) Board Meeting was held in every quarter and the time gap between any 2 (two) Board Meetings did not exceed 120 days between any two consecutive meetings as prescribed under the SEBI Listing Regulations and the Act.

The said meetings were held on 24th May 2024, 12th August 2024, 13th November 2024 & 13th February 2025. The necessary quorum was present for all the meetings.

During the Financial Year 2024-25, information as mentioned in Schedule II Part A of the Listing Regulations has been placed before the Board for its consideration. The Board obtained declarations from the respective functional heads confirming the compliances with all applicable laws during the Financial Year under review.



C. Attendance of Directors.

(i) The names, designation and categories of the Directors and their shareholdings in the Company as of 31 March, 2025 are furnished below:

Name of the Director & DIN	Designation	Category	Equity Shareholding in the Company
Mr. Mahesh Gupta (DIN:011606647)	Managing Director	Executive Director	1443917
Mr. Sagar Mal Gupta (DIN:00536428)	Director	Non-Executive Director	1193817
Mrs. Arpita Gupta (DIN:02839878)	Director	Non-Executive Director	55200
Mr. Tapan Dhar Mazumdar (DIN :10765075)	Director	Independent Director/ Non Executive	Nil
Mr. Milan Garg (DIN:09706357)	Director	Independent Director/ Non Executive	Nil
Mrs Suman Murarka (DIN:09023369)	Director	Independent Director/ Non Executive	Nil

At the Board Meeting held on November 13th, 2024, Mr. Tapan Dhar Mazumdar was appointed as the Additional Director designated as Non-Executive Independent Director w.e.f November 13th, 2024.

Details of the Directors attendance during the Financial Year 2024-25 and at the last Annual General Meeting, number of Directorships in other Indian companies and committee memberships/

Chairpersonship and held by them in Indian Public Companies and Directorship held in other Listed Company as of 31 March, 2025 are furnished below:

- (ii) The names and categories of the Directors on the Board, their attendance at Board Meetings held during the year under review and at the last Annual General Meeting,
- (iii) The name of other listed entities in which the Director is a director and the number of Directorships and Committee Chairmanships / Memberships held by them in other public limited companies and Directorship held in other Listed Company as on March 31, 2025 are given herein below:

	No. of	No. of	Whether	No. of	No. of Co	mmittee	Directorship
Name of the Director	Meetings	Board	attended	directorship	Membe	rship /	in other
	Held	Meetings	last AGM	held in other	Chairma	anship	listed
	during	attended	held on	Indian	held in	public	Companies
	the tenure		29.09.2024	Companies	compa	anies	&
					(Includ	ing in	Category of
					this Cor	npany)	Dorectorship
					Member	Chairman	
Mr. Mahesh Gupta	4	4	Yes	2	0	0	0
Mr. Sagar Mal Gupta	4	4	Yes	1	0	2	0
Mrs. Arpita Gupta	4	4	Yes	2	1	1	0
Mr. Tapan Dhar Mazumdar	2	2	No	0	0	1	0
Mr. Milan Garg	4	4	Yes	1	1	1	0
Mrs Suman Murarka	4	4	Yes	1	0	2	0



- (iv) The information as mentioned in Part A of Schedule II of SEBI Listing Regulations has been placed before the Board for its consideration during the Financial year 2024-25. The Board periodically reviews compliance reports of all laws applicable to the Company, as prepared by the Company.
- (v) During the year a separate meeting of the independent directors was held on 13th February, 2025 as required under Regulation 25(3) of the SEBI Listing Regulations.
- (vi) During the year, the Board has carried out an Annual Evaluation of the performance of Independent Directors and the Board of Directors.

(vii) Familiarization Programmes for Board Members

The familiarization programmes comprise of a combination of written information, presentations and activities, including meetings to enable them to familiarize with the Company management, operations & practices. The details on familiarization programmes can be accessed on the Company's Website link: https://lnsel.com/wp-content/uploads/2025/05/familiarization-programme-for-independent-director.pdf

(viii)Details of equity shares of the Company held by the Directors as on March 31, 2025 are given below:

Name	Category	Number of equity shares
Mr. Mahesh Gupta	Managing Director	1443917
Mr. S.M.GUPTA	Non-Executive Director	1193817
Mrs. ARPITA GUPTA	Non-Executive Director	55200

The Company has not issued any convertible instruments.

(viii)BoardSkill Matrix

Your Board had cautiously considered and identified an optimised mix of the Skills, Expertise, Competencies essentially required by the Company in the context of its sector. This was so done to ensure functioning of the business effectively and it has been confirmed that the Board has the required skills defined in the matrix provided below.

These attributes primarily and broadly are:

- i. General Management of Corporate Affairs, Corporate Governance;
- ii. General Information Technology and related fields; General IT Knowledge
- iii. Law, Taxation, Finance related;
- iv. Behavioural science;
- v. Strategy Management;
- vi. Leadership abilities

		_				
Director	Corporate Governance	General IT Knowledge	Law/Tax/ Finance	Behavioral Science	Strategy Management	Leadership abilities
Mr. Mahesh Gupta	Yes	Yes	Yes	Yes	Yes	Yes
Mr. S.M. Gupta	Yes	Yes	Yes	Yes	Yes	Yes
Mrs. Arpita Gupta	Yes	Yes	Yes	Yes	Yes	Yes
Mr. Tapan Dhar Mazumdar	Yes	Yes	Yes	Yes	Yes	Yes
Mr. Milan Garg	Yes	Yes	Yes	Yes	Yes	Yes
Mrs. Suman Murarka	Yes	Yes	Yes	Yes	Yes	Yes



(ix) Compensation paid to the Directors for the period April 2024 to March 2025

Name of Directors	Sitting fees	Total
1. Mr. Mahesh Gupta	9.00	9.00
2. Mr. S.M. Gupta	Waived	Waived
Mrs. Arpita Gupta	Waived	Waived
4. Mr. Tapan Dhar Mazumd	lar 0.20	0.20
5. Mr. Milan Garg	0.21	0.21
6. Mrs. Suman Murarka	0.40	0.40

- 1. Sitting Fees constitute fees paid to Non-executive directors for attending Board and Committee Meetings.
- 2. The Company did not have any pecuniary relationship or transaction with the Non-Executive Directors during the year ended 31 March, 2025 save and except the sitting fees accepted by the three directors.

3. COMMITTEES OF THE BOARD:

The Committees of the Board play an indispensable role in the governance structure of the Company. These Committees are set up under the formal approval of the Board to carry out clearly defined roles that are considered to be performed by Members of the Board, as a part of good governance practice. The minutes of the meetings of all Committees are placed before the Board for noting. Special invitees are invited to join the meetings of the Committee as considered appropriate by the Chairman of the respective Committee.

These Committees review, discuss and monitor the activities falling within their terms of reference, the details of which are provided below.:

(A) AUDIT COMMITTEE

Qualified & Independent Audit Committee

A qualified and Independent Audit Committee has been set up by the Board in compliance with the requirements of Regulation 18 of SEBI Listing Regulations read with section 177 of the Act.

Meeting of Audit Committee

The Committee has met 4 times in the financial year ended 31 March 2025 and the gap between the two meetings did not exceed 120 days as prescribed under the SEBI Listing Regulations.

The said committee meeting held on 24thMay 2024, 13th August 2024, 13th November 2024 & 13th February 2025. The minutes of the meeting of the Audit Committee is reviewed and noted by the Board.

The necessary quorum was present for all the meetings. The Committee Meetings are attended by the Chief Executive Officer, Chief Financial Officer, representatives of the Statutory Auditor and Internal Auditor. The Company Secretary acts as the Secretary of the Audit Committee.

All the recommendations of the Audit Committee have been accepted by the Board of Directors.

The Composition of the Committee and the attendance at the meetings of the Committee is given below.

Naı	me of Member	Category	Position	No. of Meeting Held	No. of Meeting attended
1.	Mrs. Suman Murarka	Independent, Non-Executive	Chair Person	3	3
2.	Mr. Milan Garg	Independent, Non-Executive	Member	4	4
3.	Mr. S.M Gupta	Non-Executive	Member	4	4

The previous Annual General Meeting of the Company was held on 26th September, 2024 and was attended by Mrs. Suman Murarka, the chairman of the Audit Committee.



Terms of Reference

The roles, responsibilities and the terms of reference of the Audit Committee inter-alia include the following:

- Oversight of financial reporting process.
- Reviewing with the management, the annual financial statements and auditor's report thereon before submission to the Board for approval.
- Approval or any subsequent modification of transactions of the Company with related parties.
- Evaluation of internal financial controls.
- Recommendation for appointment, remuneration and terms of appointment of auditors of the Company.
- Approve policies in relation to the implementation of the Insider Trading Code and to supervise implementation of the same.
- To consider matters with respect to the Company and all the other applicable Policy.

In addition to the above, the Audit Committee discharges all such other duties and functions generally indicated under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Companies Act, 2013 and the Rules made thereunder.

(B) NOMINATION AND REMUNERATION COMMITTEE

Qualified & Independent Nomination & Remuneration Committee

The Nomination and Remuneration Committee of the Company is constituted in the line with the provisions of Regulation 19 of SEBI Listing Regulations, read with section 178 of the Act.

Meetings of the Nomination & Remuneration Committee

During the Financial Year 2024-25, the committee meetings were held on 26th May 2024, 13th August 2024, 13th November 2024 & 13th February 2025.

The composition of the Committee is as follows:

Name of the Members	Category	Position	No. of Meetings Held	No. of Meetings attended
1. Mr. Milan Garg	Independent, Non-Executive Director	Chairman	3	3
2. Mrs. Arpita Gupta	Non-Executive Director	Member	4	4
3. Mrs. Suman Murarka	Independent, Non-Executive Director	Member	3	3

The previous Annual General Meeting of the Company was held on 26th September, 2024 and was attended by Mr. Milan Garg, the chairman of the Nomination & Remuneration Committee. The Company Secretary acts as the Secretary to the Nomination and Remuneration Committee.



Terms of Reference

The role of the Committee of the Company includes the following:

- Recommend to the Board the setup and composition of the Board and its Committees.
- Recommend to the Board the appointment/ re-appointment of Directors and Key Managerial Personnel.
- Support the Board and Independent Directors in evaluation of the performance of the Board, its Committees and individual Directors.
- Recommend to the Board the Remuneration Policy for Directors, executive team or Key Managerial Personnel as well as the rest of employees.
- Oversee familiarization programs for Directors

In addition to the above, the Nomination and Remuneration Committee discharges such duties and functions generally indicated under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, Companies Act, 2013 and Rules made thereunder.

Board Annual Evaluation

Pursuant to the provisions of the Act and SEBI Listing Regulations, the Board of Directors in consultation with the Nomination & Remuneration Committee has carried out the annual performance evaluation of its own performance, Committees of the Board and Individual Director. The performance of the Board was evaluated by the Board itself after seeking inputs from all the directors on the basis of the criteria such as structure & composition of Board Culture, the effectiveness of Board processes, functioning, execution and performance of specific duties, obligations and governance etc.

The performance of Committees was evaluated by the Board after seeking inputs from respective committee members on the basis of the criteria such as the composition of committees, effectiveness of committee meetings and quality of recommendation to the Board, etc.

The Board and the Nomination & Remuneration Committee reviewed the performance of the individual directors on the basis of the criteria such as the contribution of the individual director to the Board and Committee meetings like preparedness on the issues to be discussed, meaningful and constructive contribution and inputs in meetings, etc. In addition, the Chairman was also evaluated on the key aspects of his role. In a separate meeting of Independent Directors, the performance of the Board as a whole and the performance of the Chairman were evaluated, taking into account the views of executive directors and non-executive directors. The performance evaluation of the Independent Directors was carried out bythe entire Board. All the Directors expressed their satisfaction with the evaluation process.

Performance Evaluation Criteria for Independent Directors:

The performance evaluation criteria for Independent Directors is determined by the NRC. An indicative list of factors on which evaluation was carried out includes participation and contribution by a director, commitment, effective deployment of knowledge and expertise, integrity and maintenance of confidentiality, and independence of behavior and judgement.

Remuneration Policy:

Remuneration policy of the Company is designed to create a high-performance culture. It enables the Company to attract, retain and motivate employees to achieve results. The business model promotes customer centricity and requires employee mobility to address project needs.



The remuneration policy supports such mobility through pay models that are compliant to local regulations. In each country where the Company operates, the remuneration structure is tailored to the regulations, practices and benchmarks prevalent in the IT industry.

The Company pays remuneration by way of salary, benefits, perquisites and allowances (fixed component) and commission (variable component) to its Managing Director. Annual increments are recommended by the NRC within the salary scale approved by the Board and Members and are effective October 1, each year.

The Company pays sitting fees to its Non-Executive Directors for attending meetings of the Board and meetings of committees of the Board. The Company also pays commission to the Non-Executive Directors within the ceiling of 1% of the net profits of the Company as computed under the applicable provisions of the Act, with the approval of the Members.

The details of remuneration paid to the directors for the FY 2024-25 is as follows:

SRN	Name of the Director	Salary (including allowances)	Performance Linked Incentive	Perquisites	Contribution to PF, Superannuation and Gratuity	Sitting Fees
1.	Mr. Mahesh Gupta	9.00	-	-	-	-
2.	Mr. S.M. Gupta	-	-	-	-	-
3.	Mrs. Arpita Gupta	-	-	-	-	-
4.	Mr. Tapan Dhar Mazumdar *	-	-	-	-	0.20
5.	Mr. Milan Garg	_	-	-	-	0.21
6.	Mrs. Suman Murarka	-	-	-	-	0.40

^{*}Appointed as Additional Director w.e.f 13.11.2024

Succession Planning

The Company has implemented an effective mechanism for succession planning which focuses on orderly succession of Board of Directors, Key Managerial Personnel and Senior Management Personnel and other senior officers. Company's succession planning aligns talent management with the Company's objectives and endeavors to mitigate the critical risks such as vacancy, readiness and transition. The Nomination and Remuneration Committee implements this mechanism in concurrence with the Board.

(C) STAKEHOLDERS RELATIONSHIP COMMITTEE

Name, designation and address of Compliance Officer:

Pritika Gupta, Company Secretary

Lee & Nee Softwares (Exports) Ltd.,14B Camac Street, Kolkata-700017

Telephone:033-40650374

Number of complaints:

Details of Investor complaints received and redressed during the year 2024-25 are as follows:

Opening	Received	Resolved	Pending
NIL	NIL	NIL	NIL

Qualified & Independent Stakeholders Relationship Committee

The Stakeholders Relationship Committee (SRC) of the Board of Directors meets the criteria laid down under Section 178 of the Companies Act, 2013, read with Regulation 20 of the SEBI Listing Regulations.

(53)



Meetings of the Stakeholder Relationship Committee

During the Financial Year 2024-25, the committee meetings was held on 13th February 2025.

The Composition of the Stakeholders Relationship Committee is as follows:

Name of the Members		Category	Position	No. of Meetings Held	No. of Meetings attended
1.	Mrs. Arpita Gupta	Non-Executive Director	Chairman	1	1
2.	Mr. S. M. Gupta	Non-Executive Director	Member	1	1
3.	Mr. Tapan Dhar Mazumdar	Independent, Non-Executive Director	Member	1	1

The previous Annual General Meeting of the Company was held on 26th September, 2024 and was attended by Mrs. Arpita Gupta, the chairman of the Stakeholders' Relationship Committee. The Company Secretary acts as the Secretary to the Stakeholders' Relationship Committee.

A) Terms of Reference

The roles, responsibilities and the terms of reference of the Stakeholders' Relationship Committee inter-alia include the following:.

- Consider and resolve the grievances of security holders.
- Consider and approve issue of share certificates, transfer and transmission of securities, etc.
- Review activities with regard to the Health Safety and Sustainability initiatives of the Company.

Other details

M/s. Maheshwari Datamatics Pvt. Ltd. has been appointed as the Company's Registrar & Share transfer agent to expedite the process of share transfer both physical and demat segment.

RISK MANAGEMENT

In terms of the requirement of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, the Company has taken adequate measures to mitigate various risk encountered. In the opinion of the Board there is no such risk which may threaten the present existence of the Company.

4. GENERAL BODY MEETINGS

(i) General Meeting

a) Annual General Meeting

The details of the Annual General Meeting Held in last 3 years are as under:-

Financial Year	Date	Time	Venue
2021-22	September 29, 2022	11 A.M	AGM held through Other Audio Visual Mean (OAVM)
			facility. Deemed venue- 14B, Camac Street,
			Kolkata – 700017
			OAVM facility provided by NSDL
2022-23	September 29, 2023	11 A.M	Same as above
2023-24	September 26, 2024	11 A.M	Same as above

b) Extraordinary General Meeting:

No extraordinary general meeting of the members was held during Financial Year 2025.



c) Special Resolution:

No Special Resolution was passed in the previous AGMs held in 2022 & 2023 but in 2024 special resolution passed for the Re-appointment of the Director Mr.Sagar Mal Gupta on attaining Maximum age of 75 years.

(ii) Details of special resolution proposed to be conducted through postal ballot:

Based on the recommendation of NRC, and in terms of the provisions of the Act, the Board of Directors appointed Tapan Dhar Mazumdar (DIN:10765075) as an Additional Director of the Company effective March 4, 2025. Further, in accordance with the provisions of Section 149 read with Schedule IV to the Act and applicable SEBI Listing Regulations, as Non-Executive Independent Director of the Company, not liable to retire by rotation, for a term of five years commencing from November 13th, 2024 to November 12th 2029. A Special Resolution seeking member's approval for his appointment is being sought through Postal Ballot, for which the remote e-voting period commenced on September 22, 2025 and will end on September 24, 2025.

(iii) A certificate from CS Rasna Goyal, Practising Company Secretaries, that none of the Directors of the Company have been debarred or disqualified from being appointed or continuing as directors of companies by the Securities and Exchange Board of India or the Ministry of Corporate Affairs or any such statutory authority.

A Certificate to this effect, duly signed by the Practicing Company Secretary is annexed to this Report.

5. DISCLOSURES

a. Disclosure on materially significant related party transactions:

There are no materially significant related party disclosures i.e. transactions that may have potential conflict with the interests of the Company at large. The board has approved a policy for related party transactions which has been uploaded on the Company's website: https://lnsel.com/wp-content/uploads/2025/08/Policy-on-Related-Party-Transaction.pdf

b. Compliances by the Company of Capital Market Guidelines

During the last three years, there were no instances of non-compliance, by the company, no penalty or strictures were imposed on the Company by Stock Exchanges or SEBI (except that delay of one day in Submission of Disclosures of Related Party Transactions under Regulation 23(9) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 has been observed due to incorrect interpretation of the Regulation as explained by the Management) or any statutory authority on any matter related to capital markets during the last three years.

c. Whistle Blower Policy

The Company has laid down a Whistle Blower Policy, which includes Vigil Mechanism as defined under Regulation 22 of the SEBI Listing Regulations for Directors, employees and others who are associated with the Company to report to the management instances of unethical behavior, actual or suspected fraud or violation of the Company's code of conduct. The policy provides adequate safeguards against victimization of employees/ directors who avail the mechanism. The Company affirms that no person has been denied access to the Audit Committee in this respect. The said policy has also been put on the website of the company: https://lnsel.com/wp-content/uploads/2023/09/vigil-mechanismwhistle-blower-policy.pdf

d. Discretionary requirements

The Company has duly fulfilled the following discretionary requirements as prescribed in Part E of Schedule II of the SEBI Listing Regulations:



- i. Shareholder Right The Company has not sent half yearly financial performance including summary of the significant events to each household of the shareholders, since the results were published in the newspaper "The Financial Express".
- ii. Chairman of the Board- The Company does not maintain separate office for Chairman at the Company's expenses.
- **iii. Reporting of Internal Auditor-** The Internal Auditor attends Audit Committee meeting every quarter and reports to Audit Committee.

e. Subsidiary Companies

There are two non-listed subsidiary Companies. The Audit Committee of the listed holding company reviews the Consolidated Financial Statements of the Company as well as the Financial Statements of the Subsidiaries, including the investments made by the unlisted subsidiary companies.

The minutes of the Board Meetings of the unlisted subsidiary companies has been placed at the board meeting of the listed holding companies. The management periodically brings to the attention of the Board of Directors of the listed holding company, a statement of all significant transactions and arrangements entered into by the unlisted subsidiary companies.

The Company has a material unlisted subsidiary company, Lensel Web Services Pvt Ltd.

The Company has a policy for determining 'material subsidiaries' which is disclosed on its website at the following: https://lnsel.com/wp-content/uploads/2024/09/policy-on-material-subsidiaries.pdf

f. Policy on Determination of Materiality for Disclosures

Pursuant to Regulation 30 of SEBI Listing Regulations, the Company has adopted this policy. It has been disclosed on the Company's website (https://lnsel.com/wp-content/uploads/2024/09/policy-for-determining-materiality.pdf

g. Policy on Archival and Preservation of Documents

Pursuant to Regulation 9 of SEBI Listing Regulations, the Company has adopted this policy. It has been disclosed on the Company's website (https://lnsel.com/wp-content/uploads/2024/09/Archival-Policy.pdf)

h. Reconciliation of share capital audit:

A practicing Company Secretary carried out a Reconciliation of share capital audit to reconcile the total admitted equity share capital with the National Securities Depository Limited (NSDL) and the Central Depository Services (India) Limited (CDSL) and the total issued and listed equity share capital. This audit is carried out every quarter and the report thereon is submitted to the Stock Exchanges. The audit report confirms that the total paid-up capital is in agreement with the total number of shares in physical form and in dematerialized form shares held with NSDL and CDSL.

i. Code of Conduct

The Board has formulated following code of Conduct of the Company and the same has also been posted on the website of the Company https://lnsel.com/reports/

- 1. Code of conduct for the Board members and senior management.
- 2. Code of conduct to Regulate, Monitor & Report Trading by Insiders.
- 3. Code of Practice & Procedures for Fair Disclosure of Unpublished Price Sensitive Information.

All Board members and senior management personnel have affirmed compliance with the applicable Code of Conducts for the year under review. A declaration to this effect by the CEO & MD, forms part of this report.



j. Fees paid to the Statutory Auditors

The total payment of Statutory audit fees on a consolidated basis(including Tax Audit fees), comprising of remuneration for audit of the Company & its subsidiaries to N. H Agrawal & Auditors, Statutory Auditors of the company is Rs. 26,000/-.

k. Dividend Distribution Policy

In terms of the Dividend Distribution Policy, as per SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, considering the insufficiency of profits to cover the brought forward loss of earlier years and the cash position, fund requirements for growth of business of the Company, the Board of Directors has not recommended any dividend for the financial year ended 31 March, 2025.

I. Terms of Appointment of Independent Directors.

In terms of the Regulation 46 of the SEBI Listing Regulations and Section 149 read with Schedule IV to the Act, Terms and conditions of appointment/re-appointment of Independent Directors are available on the Company's website. https://linsel.com/wp-content/uploads/2024/06/Terms-and-Conditions-of-Appointment-of-Independent-Directors.pdf

m. Familiarization Program

In terms of the Regulation 25(7) and 46 of the SEBI Listing Regulations 2015, Details of familiarization program imparted to Independent Directors are available on the Company's website. https://lnsel.com/wp-content/uploads/2025/08/Familiarization-programme-for-independent-director.pdf

n. Disclosure under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2018

The Company has put in place a policy against sexual harassment complaint. As per the policy, any employee may report his/her complaint to the Committee by various modes, i.e. in person, through email, in writing or by calling on mobile number. We affirm that adequate access was provided to any complainant who wished to register a complaint under the policy, during the year.

o. CEO/CFO Certification:

The Chief Executive Officer and the Chief Financial Officer of the Company have given certification on financial reporting and internal controls to the Board as specified in Part B of Schedule II to the SEBI LODR on an annual basis. The said certificate forms part of this Annual Report.

6. MEANS OF COMMUNICATION

- a. The quarterly, half yearly and annual results of the Company are sent and uploaded to the Stock Exchanges immediately after they are approved by the Board of Directors and communicated to the investors through publication in newspapers in English and vernacular languages.
- b. The Financial results are generally published in "The Financial Express" & "Duranta Barta". The results are also placed at website of the Company: https://lnsel.com/reports/
- c. A management discussion and analysis report forms part of this Annual report.

The above documents are available on the Company's website https://lnsel.com/. Further, the Company's website also contains information on businesses, governance and important policies.

7. GENERAL SHAREHOLDERS INFORMATION

(i) Annual General Meeting for Financial Year 2024-25

Date: 25th September, 2025

Time: 11:00 A.M.



Venue: Meeting is being conducted through VC/OAVM pursuant to the relevant MCA General Circulars. The Registered Office of the Company shall be deemed to be the venue for the AGM. For details, please refer to the Notice of this AGM. As required under Regulation 36(3) of the SEBI Listing Regulations and Secretarial Standard - 2 on General Meetings, particulars of Director seeking appointment/re-appointment at this AGM are given in the Annexure A to the Notice of this AGM.

(ii) Financial Calendar

Year ending: March 31

Annual General Meeting in: September, 2025

Financial Reporting;

Results for quarter ended June 30, 2025

Results for quarter ending September 30, 2025

On or before 14-08-2025

On or before 14-11-2025

Results for quarter ending December 31, 2025

On or before 14-02-2026

Results for year ending March 31, 2026 (Audited)

On or before 30-05-2026

(iii) Date of book closure/ record date: 22nd day of September 2025 to 24th day of September, 2025 (Both days inclusive).

(iv) Dividend payment date: No dividend has been recommended by the Board of Directors for the financial year 2024-25.

(v) Corporate Identification Number (CIN) - L70102WB1988PLC045587

(vi) Registered Office: 14B, Camac Street, Kolkata - 700 017

(vii) Registrar and Share Transfer Agents

Share transfer, dividend payment and all other investor related matters are attended to and processed by our Registrar and Transfer Agents, i.e. Maheshwari Datamatics Pvt. Ltd having their office at:

Maheshwari Datamatics Pvt. Ltd

23, R.N. Mukherjee Road, 5th Floor

Kolkata - 700 001

Telephone No. 033-22435029/2248-2248

E-mail - mdpldc@yahoo.com

(viii) Stock Code:

BSE Ltd. 517415

Demat ISIN Nos. INE791B01014

(ix) Investors' Complaints may be Addressed to:

Share Transfer agents at the above mentioned address and /or to the Director, Stakeholders Relationship Committee.

Lee & Nee Softwares (Exports) Ltd. 14B, Camac Street, Kolkata – 700 017.

(x) Listing of Securities:

Name of the Stock Exchange:

The Bombay Stock Exchange Ltd.

The Calcutta Stock Exchange Ltd.

Listing Fees as applicable have been paid.



(xi) Distribution of Shareholding:

The shareholding distribution of Equity Shares as on 31st March, 2025 is given below:

SI No.	No. of Equity	No. of	% of	No. of	% of
	Shares Held	Share Holders	Share Holders	Shares	Shareholding
1	1 to 500	24996	87.0274	3426155	6.1429
2	501 to 1000	1848	6.4341	1541442	2.7637
3	1001 to 2000	894	3.1126	1368780	2.4542
4	2001 to 3000	310	1.0793	796322	1.4278
5	3001 to 4000	152	0.5292	551133	0.9882
6	4001 to 5000	164	0.5710	780521	1.3994
7	5001 to 10000	188	0.6546	1355600	2.4305
8	Above 10000	170	0.5919	45954047	82.3933
GRAND	GRAND TOTAL		100.00	55774000	100.00

Category of Shareholders (as on 31.03.2025)

Category	No. of Holders	No. of Shares	% of holding
PROMOTER	10	38782945	69.54
NRI	69	119780	0.22
FII	-	-	-
OCB	-	-	-
IFI	-	-	-
IMF	-	-	-
BANK	-	-	-
EMPLOYEES	-	-	-
BODIES CORPORATE	66	81158	0.15
CLEARING MEMBER	11	16600	0.03
PUBLIC	28566	16773517	30.06
TRUST	-	-	-
GRAND TOTAL	28722	55774000	100.000

Market Price Data:

The details of high/low market price of the share at Calcutta Stock Exchange is not available as the trading platform of the Calcutta Stock Exchange is not in operation and the details of high/low market price of the share at the Mumbai Stock Exchange are as under:

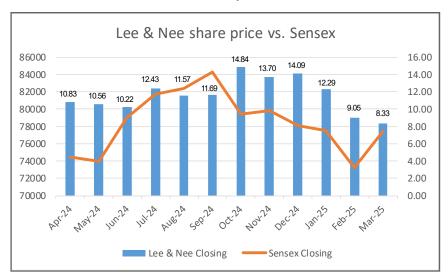
Quotation at Bombay Stock Exchange

Month	High (₹)	Low (₹)	No. of shares traded
Apr-24	11.58	9.70	477988
May-24	10.80	9.48	688760
Jun-24	11.81	9.27	867259
Jul-24	13.00	9.94	1822676
Aug-24	13.39	10.40	1624277
Sep-24	12.67	10.50	687675
Oct-24	15.78	10.70	3960513
Nov-214	17.50	12.71	2246289
Dec-24	15.70	12.50	1205147
Jan-25	14.68	11.05	756399
Feb-25	13.25	8.98	347872
Mar-25	10.02	7.79	990545

Source: www.bseindia.com



Share Price Performance in comparison to broad based indices:



Dematerialization of Shares:

Your Company has entered into agreement with National Securities Depository Ltd. (NSDL) and Central Depository Services Ltd. (CDSL) for dealing in Equity Shares of the Company in dematerialized form. Your Company has been allotted (ISIN No. INE 791B01014). Nearly 97.10% i.e. 54153122 Equity Shares of Total Equity Capital is held in dematerialized form with NSDL and CDSL as on 31 March, 2025.

Share Transfer System:

As per Regulation 40 of the SEBI Listing Regulations, securities of listed companies can be transferred only in dematerialized form. Members holding shares in physical form are advised to avail the facility of dematerialization. These provisions are not applicable for transmission (i.e. transfer of title of shares by way of inheritance/ succession) and transposition (i.e. re-arrangement/ interchanging of the order of name of shareholders) cases.

Outstanding GDR /ADR /Convertible Bonds:

The Company has not issued any GDRs/ADRs/Warrants or any convertible instruments in the past and hence, as on March 31, 2025, the Company does not have any outstanding GDRs/ADRs/Warrants or any convertible instruments.

Plant Location

In view of the nature of the Company's business viz. Information Technology (IT) Services and IT Enabled Services, the Company operates from various offices in Kolkata, India. The Company has a Development office at SDF Building, Salt lake Electronics Complex, 4th Floor, Block GP, Sector –V, Kolkata-91

Address for Correspondence

M/s. Lee & Nee Softwares (Exports) Ltd. 14B, Camac Street, Kolkata- 700 017

Ph: (033) 4065 0374

Email: investors@Insel.com

For and on behalf of the Board of Directors of Lee & Nee Softwares (Exports) Ltd.

Mahesh Gupta MD & CEO

(DIN: 01606647)

Arpita Gupta Director

(DIN: 02839878)

Place: Kolkata



CERTIFICATE ON COMPLIANCE WITH CORPORATE GOVERNANCE

To The Members of

Lee & Nee Softwares (Exports) Limited

We have examined the compliance of conditions of Corporate Governance by Lee & Nee Softwares (Exports) Limited ("the Company") for the year ended on March 31, 2025, as stipulated in Regulations 17 to 27 and clauses (b) to (i) and (t) of sub-regulation (2) of Regulation 46 and Para C, D and E of Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, and representations made by the management, we certify that the Company, to the extent applicable, has complied with the conditions of Corporate Governance as stipulated in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

We further state that such compliance is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Place: Kolkata

Date: 13th August, 2025

For N HAGRAWAL & ASSOCIATES

Chartered Accountants

Firm Registration Number: 0327511E

Nitin Hukumchand Agrawal

Partner

Membership No.:129179 UDIN: 25129179BMIWWP1801



CHIEF EXECUTIVE OFFICER (CEO) AND CHIEF FINANCIAL OFFICER (CFO) CERTIFICCATION

To

The Board of Directors

LEE & NEE SOFTWARES (EXPORTS) LIMITED

Kolkata

Dear Board Members,

We have examined the compliance of conditions of Corporate Governance by Lee & Nee Softwares (Exports) Limited ("the Company") for the year ended on March 31, 2025, as stipulated in Regulations 17 to 27 and clauses (b) to (i) and (t) of sub-regulation (2) of Regulation 46 and Para C, D and E of Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

We, Mahesh Gupta, (Chief Executive Officer & Managing Director) and Vikash Singh (Chief financial Officer) of Lee & Nee Softwares (Exports) Ltd, in terms of Regulation 17(8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, hereby certify that:

- A We have reviewed financial statements and the cash flow statement, of the Company for the year ended 31March, 2025 and that to the best of our knowledge and belief:
 - 1) These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading.
 - 2) These statements together present a true and fair view of the Company's affairs and are in compliance with existing Accounting Standards, applicable laws and regulations.
- B. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year ended 31March, 2025 which are fraudulent, illegal or violative of the Company's code of conduct.
- C. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the Auditors and the Audit Committee, wherever applicable deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- D. We have indicated to the Auditors and the Audit committeefor the year ended 31March, 2025, there are:
 - No significant changes in internal control over financial reporting during the year.
 - ii) No significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements, and

No instances of significant fraud of which we have become aware and there has been no involvement therein, if any, of the management or an employee having a significant role in the listed entity's internal control system over financial reporting.

For and on behalf of the Board of Directors of Lee & Nee Softwares (Exports) Ltd.

Place : Kolkata Mahesh Gupta Vikash Singh MD & CEO CFO

Dated: 13th August, 2025 (DIN: 01606647) (PAN: BMWPS0510C)



DECLARATION REGARDING COMPLIANCE BY BOARD MEMBERS AND SENIOR MANAGEMENT PERSONNEL WITH THE COMPANY'S CODE OF CONDUCT

[Regulation 34, read with Schedule V (D), of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

This is to confirm that the Company has laid down and adopted Code of Conduct for all Board Members and senior management personnel of the Company. The Code of conduct is available on the Company's website.

I hereby declare that the Company has obtained affirmation from all the members of Board of Directors and Senior Management Personnel of the Company that they have complied with the 'Code of Conduct of the Company for Board of Directors and Senior Management Personnel' in respect of Financial Year ended 31 March, 2025.

Place: Kolkata

Date: 13th August, 2025

MAHESH GUPTA

CEO & Managing Director

DIN: 01606647



CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

То

The Members

Lee & Nee Softwares (Exports) Limited.

14B, Camac Street, Kolkata -700017

West Bengal, India

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Lee & Nee Softwares (Exports) Limited having CIN: L70102WB1988PLC045587 and having registered office at 14B, Camac Street, Kolkata -700017, West Bengal, India produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Paragraph-C Sub clause 10(i) of the Securities and Exchange Board of India (ListingObligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal (www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2025 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

SR.NO	NAME OF DIRECTORS	DIN	Date of appointment in Company
1.	Mrs. Arpita Gupta	02839878	24/10/2009
2.	Mr. Sagar Mal Gupta	00536428	15/12/1991
3.	Mr. Mahesh Gupta	01606647	12/08/2023
4.	Mr. Milan Garg	09706357	12/08/2023
5.	Ms. Suman Murarka	09023369	12/08/2023
6.	***Mr. Tapan Dhar Mazumdar	10765075	13/11/2024
7.	*Miss Leela Murjani	02413222	25/07/2014
8.	**Mr. Ajay Kumar Agarwal	01265141	29/04/2004
9.	*Mr. Vikash Kamani	06875355	25/04/2014

The below mentioned changes in Management have been held in the Company during 2024-25.

- * Ms. Leela Murjani (DIN No. 02413222) and Mr. Vikash Kamani (DIN No. 06875355) ceased to be appointed as Independent Director w.e.f 26th September, 2024 upon the completion of tenure.
- ** Mr. Ajay Kumar Agarwal (DIN No. 01265141) resigned as Executive Director w.e.f 13th August, 2024.
- *** Mr. Tapan Dhar Mazumdar (DIN No. 10765075) appointed as Independent Director w.e.f 13th November, 2024.

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on my verification.

This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Place: Kolkata

Date: 13th August, 2025

Rasna Goyal

Practising Company Secretary C.P No. 9209, FCS No. 9096 PRN No.: 2094/2023 FRN No.: 12010WB747300

UDIN: F009096G000964556



INDEPENDENT AUDITORS REPORT

To,

The Members of M/s Lee & Nee Softwares (Exports) Ltd.

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying standalone Ind AS financial statements of Lee & Nee Softwares (Exports) Limited ("the Company"), which comprise the Balance Sheet as at March 31 2025, the Statement of Profit and Loss (including other comprehensive income), the Cash Flow Statement and the Statement of Changes in Equity for the year then ended, and notes to the Ind AS financial statements, including a summary of material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone Ind AS financial statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2025, its profit (including other comprehensive income), its cash flows and the changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the standalone Ind AS financial statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the standalone Ind AS financial statements' section of our report. We are independent of the Company in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the standalone Ind AS financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone Ind AS financial statements for the financial year ended March 31, 2025. These matters were addressed in the context of our audit of the standalone Ind AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have determined the matters described below to be the key audit matters to be communicated in our report. We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the standalone Ind AS financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of standalone the Ind AS financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying standalone Ind AS financial statements.



Key audit matters

Valuation and Existence of Investments

We We have focused on the valuation and existence of the investments in Equity and units of mutual funds because these represents a principal element on the net assets in the Financial Statements.

How our audit addressed the key audit matter

Our audit procedures included the following:

- We have obtained independent confirmation of the number of units and net assets value for each unit of the mutual fund units and market value for quoted shares as at the yearend date, confirmation of shares and its market value.
- Evaluated the adequacy of the disclosures made by the Company in this regard in the Ind AS financial statements.

Revenue Recognition-Fixed Price Contracts

The Company inter alia engages in Fixed-price contracts wherein, revenue is recognized based on the percentage of work completed. This is estimated by the Company on the basis of the completion of milestones and activities as agreed with the customers. Therefore, the revenue is recognized on completion and certified milestone by the customers after obtaining the "sign up" from the customer.

In view of the significance of the matter we applied the following audit procedures in this area, among others to obtain sufficient appropriate audit evidence: Obtained an understanding of key internal controls over recording of activities completed and of general IT controls for the project management tool.

Performed walk through of the underlying process and documented the controls and assessed the effectiveness of their design and implementation. Also performed tests to assess whether the controls were operating as designed.

Selected a sample of contracts, using a mix of quantitative & qualitative criteria, and performed the following procedures for each contract selected:

- Inspecting key terms, including transaction price, deliverables, performance obligations, timetable, set out in the contract:
- Inquired of the relevant project managers about key aspects and the progress of the contracts, including the estimated total contract costs, key project risks, amendments, contingencies and billing schedules;
- Verified project management tool for budgeted efforts and related milestones and verified accuracy of milestones based on actualization of efforts for delivered projects and past data;
- Verified the details of activities completed with those stated in the customer contract and as confirmed by the project manager including agreeing the respective activities performed according to the project management tool with customer report/confirmations which forms the basis of milestone completion;
- Tested on a sample basis the underlying invoices in respect of fixed price contracts and related cash receipts; and
- Verified the ageing analysis and perform analytical procedures, based on revenue trends, to assess the movements in accruals.



Other Information

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Corporate Governance and Shareholder's Information, but does not include the standalone Ind AS financial statements and our auditor's report thereon.

Our opinion on the standalone Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management for the Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

• Identify and assess the risks of material misstatement of the standalone Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions,



misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone Ind AS financial statements, including the disclosures, and whether the standalone Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone Ind AS financial statements for the financial year ended March 31, 2025 and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



Report on Other Legal and Regulatory Requirements

- 1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the "Annexure 1" a statement on the matters specified in paragraphs 3 and 4 of the Order.
- 2. As required by Section 143(3) of the Act, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books:
 - (c) The Balance Sheet, the Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
 - (d) In our opinion, the aforesaid standalone Ind AS financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
 - (e) On the basis of the written representations received from the directors as on March 31, 2025 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2025 from being appointed as a director in terms of Section 164 (2) of the Act;
 - (f) With respect to the adequacy of the internal financial controls with reference to standalone Ind AS financial statements and the operating effectiveness of such controls, refer to our separate Report in "Annexure 2" to this report;
 - (g) In our opinion and best to the information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of Section 197 of the Act.
 - (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has no pending litigations on its financial position in its standalone Ind AS financial statements.
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
 - iii. There were no amounts which were required to be transferred, to the Investor Education and Protection Fund by the Company
 - iv. a) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - b) The management has represented that, to the best of its knowledge and belief, no funds have been received by the company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and



- c) Based on such audit procedures that were considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) contain any material misstatement.
- The Company has not declared any dividend during the year, so reporting under this clause for the compliance with section 123 of the Companies Act, 2013, is not applicable.
- Based on our examination which included test checks, the Company, in respect of financial year ended 31 March 2025, has continued to use the accounting software for maintaining books of account which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all the relevant transactions recorded in the software. Further, during the course of audit we did not come across any instances of audit trail feature being tampered with. Furthermore, the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For N.H. Agrawal & Associates

Chartered Accountants

ICAI Firm Registration Number: 0327511E

Nitin Hukumchand Agrawal

Partner

Membership No.:129179

UDIN: 225129179BMIWTD5068

Place: Kolkata Date: 29th May, 2025



Annexure 1 referred to in paragraph 1 of the section on

"Report on other legal and regulatory requirements" of our report of even date on the financial statements of Lee & Nee Softwares (Exports) Ltd for the year ended 31 March 2025

- (i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
 - (B) The Company has not capitalized any intangible assets during the year. Accordingly, the requirement to report under the clause 3(i)(a)(B) of the Order is not applicable to the Company.
 - (b) All Property, Plant and Equipment has been physically verified by the management during the year and no material discrepancies were noticed on such verification.
 - (c) There is no immovable property held by the Company and accordingly, the requirement to report on clause 3(i)(c) of the Order is not applicable.
 - (d) The Company has not revalued any Property, Plant and Equipment during the year ended March 31, 2025 and accordingly, the requirement to report on clause 3(i)(d) of the Order is not applicable to the Company.
 - (e) According to information and explanations given to us. no proceedings have been initiated or are pending against the Company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 and rules made thereunder.
- (ii) (a) The Company has no inventory and accordingly, the requirement to report on clause 3(ii)(a) of the Order is not applicable to the Company.
 - (b) The Company has not been sanctioned working capital limits in excess of Rs. Five Crores in aggregate from banks or financial institutions during any point of time of the year on the basis of security of current assets. Accordingly, the requirement to report on clause 3(ii)(b) of the Order is not applicable to the Company.
- (iii) (a) In our opinion and best to the information and explanations given to us, the Company has made investments in Companies and also provide loans and advances in the nature of loans and advances during the year. Details of the loans and advances in the nature of loans are as follows:

Particulars	Guarantees	Security	Loans	Advances in nature of loans
Aggregate amount granted / provided during the year	NIL	NIL	27.91	12.26
Subsidiaries Joint Ventures Associates Others	NIL	NIL	Others	Subsidiaries
Balance outstanding as at balance sheet date Others Subsidiaries	NIL	NIL	1,285.30 NIL	NIL 449.94

Note: Balance outstanding amount reported also includes accrued interest on loan



- (b) The company has made investment in companies and also provide loans and advances in the nature of loans and advances. In our opinion and explanations provided to us, the investments made during the year are, prima facie, not prejudicial to the interest of the company.
- (c) The Company has granted loan (s) and or/advances in the nature of loans during the year. The schedule of the repayment of principal and payment of interest has been stipulated as "repayable on demand". As per the information and explanation given to us and the books examined by us in respect of the loan and advances in the nature of loans, no written schedule of repayment of principal and payment of interest has been stipulated and in the absence of such schedule, we are unable to comment on the regularity of the repayment of principal amounts and payment of interest.
- (d) As per the information and explanations given to us by the management, since all the loans given by the company are repayable on demand during the year, the company has not demanded the repayment of full amount of such loans and interest, we are unable to comment on the amount of overdue for more than ninety days as at balance sheet date.
- (e) As per the information and explanation given to us by the management and books examined by us there has not been any loan or advances in the nature of loan granted which has been fallen due during the year, has been not been renewed or extended or fresh loans granted to settle the over dues of existing loan given to the same parties.
- (f) As per the information and explanation given to us, the Company has granted loans and advances in the nature of loans repayable on demand or without specifying the terms of the repayment. The details of the same are:

Particulars	All Parties including related Party	Promoters	Related Parties
Aggregate amounts of loans/advances in nature of loans where: Loan is repayable on demand (A) - Loan Agreement does not specify any terms or period of repayment(B)	1,285.30 -	None -	449.94
Total (A + B)	1,285.30	None	449.94
Percentage of Loans/advances in nature of loans to the total loans.	74.07%	None	25.93%

Note: Loan repayable on demand reported also includes accrued interest on loan

- (iv) In our opinion and according to the information and explanations given to us, the Company has not entered into any transaction covered under Sections 185 and 186 of the Act. Accordingly, the provisions of clause 3(iv) of the Order are not applicable.
- (v) The Company has neither accepted any deposits from the public nor accepted any amounts which are deemed to be deposits within the meaning of sections 73 to 76 of the Companies Act and the rules made thereunder, to the extent applicable. Accordingly, the requirement to report on clause 3(v) of the Order is not applicable to the Company. According to the information and explanations given to us, no order has been passed by the Company Law Board or the National Company Law Tribunal or the RBI or any court or any other tribunal against the company in this regard.
- (vi) The Central Government of India has not prescribed the maintenance of cost records under sub-section (1) of Section 148 of the Act for any services rendered by the Company. Accordingly, the requirement to report on clause 3(vi) of the Order is not applicable to the Company.
- (vii) (a) The Company in generally is regular in depositing with appropriate authorities undisputed statutory dues including goods and services tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess and other statutory dues as applicable to it. According to the information and explanations given to us and based on audit procedures performed by us, no undisputed amounts payable in



- respect of these statutory dues were outstanding, at the year end, for a period of more than six months from the date they became payable.
- (b) The dues of goods and services tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess and other statutory dues applicable to it have not been deposited on account of any dispute are as follows:-

Name of Statute	Year	Amount involved	Unpaid Amount	Pending before
Income Tax Department	2020-21	3,25,811/-	2,37,371/-	Commissioner of Income Tax, Kolkata
Income Tax Department	2021-22	42,713/-	34,163/-	Commissioner of Income Tax, Kolkata
Income Tax Department	2022-23	2,08,825/-	1,67,055/-	Commissioner of Income Tax, Kolkata
Income Tax Department	2023-24	1,42,585/-	1,14,065/-	Commissioner of Income Tax , Kolkata

- (viii) The Company has not surrendered or disclosed any transaction, previously unrecorded in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year. Accordingly, the requirement to report on clause 3(viii) of the Order is not applicable to the Company.
- (ix) (a) In our opinion and according to the information and explanations given to us, the Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender. Accordingly, the provisions of clause 3(ix) of the Order are not applicable.
 - (b) The Company has not been declared wilful defaulter by any bank or financial institution or any government authority.
 - (c) In our opinion and according to the information and explanations given to us, the term loan has been applied for the purpose for which the term loan was obtained.
 - (d) According to the information and explanations given to us and on overall examination of the books of the company, we report that no funds have been raised on short term basis have been used for long term purposes during the year by the Company. Accordingly, clause 3(ix)(d) of the Order is not applicable.
 - (e) In our opinion and explanations given to us and on overall examination of the financial statements of the company, we report that company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiary. Accordingly, the requirement to report on clause 3(ix)(e) of the Order is not applicable to the Company.
 - (f) According to the information and explanations given to us, we report that company has not raised loans during the year on the pledge of securities held in its subsidiary. Accordingly, the requirement to report on clause 3(ix)(f) of the Order is not applicable to the Company.
- (x) (a) According to the information and explanations given by the management, the Company has not raised any money way of initial public offer / further public offer / debt instruments and term loans hence, reporting under clause (x)(a) of the Order is not applicable to the Company.
 - (b) According to the information and explanations given by the management, the Company has not made any preferential allotment or private placement of shares /fully or partially or optionally convertible debentures during the year under audit and hence, the requirement to report on clause 3(x)(b) of the Order is not applicable to the Company.
- (xi) (a) Based upon the audit procedures performed for the purpose of reporting the true and fair view of the financial statements and according to the information and explanations given by the management, we report that no fraud by the Company or on the Company by the officers and employees of the Company has been noticed or reported during the year.



- (b) During the year, no report under sub-section (12) of section 143 of the Companies Act, 2013 has been filed by cost auditor/ secretarial auditor or by us in Form ADT 4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government
- (c) As represented to us by the management, there are no whistle blower complaints received by the Company during the year.
- (xii) In our opinion, the Company is not a nidhi company. Therefore, the provisions of clause 3(xii)(a) to(c) of the Order are not applicable to the Company.
- (xiii) According to the information and explanations given by the management, transactions with the related parties are in compliance with section 177 and 188 of Companies Act, 2013 where applicable and the details have been disclosed in the notes to the financial statements, as required by the applicable accounting standards.
- (xiv) (a) In our opinion and according to the information and explanations given to us, the Company has an internal audit system commensurate with the size and nature of its business.
 - (b) We have considered the internal audit reports of the Company issued till date, for the period under audit.
- (xv) The Company has not entered into any non-cash transactions with directors or persons connected with them and hence provisions of section 192 of Companies Act, 2013 are not applicable.
- (xvi) According to the information and explanations given by the management, the provisions of section 45-IA of the Reserve Bank of India Act, 1934 are not applicable to the Company. Accordingly, the requirement to report on clause (xvi)(a) to (d) of the Order is not applicable to the Company.
- (xvii)The Company has not incurred cash losses in the current year as well as immediately preceding financial year.
- (xviii) There has been no resignation of the statutory auditor during the year.
- (xix) On the basis of the financial ratios disclosed in the financial statements, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.
- (xx) The provisions of Section 135 of the Companies Act 2013 are not applicable to the company. Accordingly, the requirement to report on clause 3(xx) (a) and (b) of the Order is not applicable to the company.

For N.H. Agarwal & Associates

Chartered Accountants

ICAI Firm Registration Number: 0327511E

Nitin Hukumchand Agarwal

Partner

Membership No.:129179

UDIN: 225129179BMIWTD5068

Place: Kolkata Date: 29th May, 2025



Annexure 2 to the Independent Auditor's report of even date on the Standalone Ind AS financial statements of Lee & Nee Softwares (Exports) Ltd

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to standalone Ind AS financial statements of **Lee & Nee Softwares (Exports) Ltd** ("the Company") as of March 31, 2025 in conjunction with our audit of the standalone Ind AS financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to these standalone Ind AS financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, as specified under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both issued by ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to these standalone Ind AS financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to these standalone Ind AS financial statements and their operating effectiveness. Our audit of internal financial controls with reference to standalone Ind AS financial statements included obtaining an understanding of internal financial controls with reference to these standalone Ind AS financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to these standalone Ind AS financial statements.

Meaning of Internal Financial Controls with Reference to these standalone Ind AS Financial Statements

A company's internal financial controls with reference to standalone Ind AS financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to standalone Ind AS financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the



company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with Reference to standalone Ind AS Financial Statements

Because of the inherent limitations of internal financial controls with reference to standalone Ind AS financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to standalone Ind AS financial statements to future periods are subject to the risk that the internal financial control with reference to standalone Ind AS financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, adequate internal financial controls with reference to standalone Ind AS financial statements and such internal financial controls with reference to standalone Ind AS financial statements were operating effectively as at March 31, 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

For N.H. Agrawal & Associates

Chartered Accountants

ICAI Firm Registration Number: 0327511E

Nitin Hukumchand Agrawal

Partner

Membership No.:129179 UDIN: 225129179BMIWTD5068

Place: Kolkata Date: 29th May, 2025



STANDALONE BALANCE SHEET AS AT $31^{\rm ST}$ MARCH, 2025

(All amount in Rupees Lacs unless otherwise stated)

		NOTES	As at 31.03.2025	As at 31.03.2024
I ASS	ETS			
Nor	-Current Assets			
(a)	Property, Plant and Equipment	3.1	26.05	31.09
(b)	Goodwill	3.2	2,439.35	2.439.35
(c)	Intangible assets	3.3	_,	_,
(d)	Financial assets	0.0		
(-)	i) Investments	4.1	998.48	963.59
	ii) Trade Receivables	4.2	78.49	81.48
	iii) Loans	4.3	502.76	694.48
	iv) Other financial assets	4.4	4.32	4.68
(e)	Deferred tax assets (net)	5	6.16	4.11
(f)	Other non-current assets	6	41.36	101.36
	al Non-Current Assets	V	4,096.97	4,320.14
1010	in Non-Ourrent Assets		4,000.01	4,020.14
Cur	rent Assets			
(a)	Financial assets			
` ,	i) Investments	7.1	93.58	103.07
	ii) Trade Receivables	7.2	45.33	16.23
	iii) Cash and cash equivalents	7.3	51.78	44.65
	iv) Bank Balances other than (iii) above	7.4	100.96	102.75
	v) Cash and cash equivalents	7.5	782.54	562.91
	ví) Loans	7.6	0.66	0.60
(b)	Current tax assets (net)	8	7.60	12.68
(c)	Other current assets	9	482.50	471.66
\ /	al Current Assets		1,564.95	1,314.55
	AL ASSETS		5,661.92	5,634.69
	JITY AND LIABILITIES			
Equ	•	40	5 577 40	5 577 40
` ,	Equity share capital	10	5,577.40	5,577.40
(b)		11	(82.66)	(104.79)
	l Equity		5,494.74	5,472.61
	pilities			
	-Current Liabilities			
(a)	Financial liabilities	40	0.00	4
	(i) Borrowings	12	0.28	5.64
	(ii) Other financial liabilities	13	0.00	0.01
\ /	Provision	14	10.88	9.80
Tota	l Non-Current Liabilities		11.16	15.45
Cur	rent Liabilities			
(a)	Financial liabilities			
(~)	(i) Borrowings	15	5.93	3.78
	(ii) Trade payables	16	0.00	0.70
	Dues to micro enterprises and small enterprises	10	21.32	7.86
	Dues to creditors other than micro enterprises at	nd small enternrises	28.87	22.00
(b)	Other current liabilities	17	94.81	108.62
(c)	Provisions	18	5.09	4.37
\ /	I Current Liabilities	10	156.02	146.63
	AL EQUITY AND LIABILITIES		5,661.92	5,634.69
	panying notes 1 to 40 forms an integral part of these	o Standalana Finan-i		

The accompanying notes 1 to 40, forms an integral part of these Standalone Financial Statements This is the Standalone Balance Sheet referred to in our report of even date.

For N H Agrawal & Associates

Chartered Accountants

Firm Regn. Number: 0327511E

Nitin Hukumchand Agrawal Partner

(Membership No.: 129179)

Place: Kolkata Dated: 29th May, 2025 For and on behalf of the Board Lee & Nee Softwares (Exports) Ltd

Mahesh Gupta CEO & Managing Director (DIN: 01606647)

Vikash Singh Chief Financial Officer PAN: BMWPS0510C

Arpita Gupta Director

(DIN: 02839878)

Pritika Gupta Company Secretary Membership Number: A27366



STANDALONE STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31st MARCH, 2025

(All amount in Rupees Lacs unless otherwise stated)

Revenue from operations 19 1027.29 805.27 Other income 20 112.30 105.61 III. Total revenue (I + II) 19.59 910.88 IV. Expenses			NOTE NO.	For Year ended 31.03.2025	For Year ended 31.03.2024
	l.	Revenue from operations	19	1027.29	805.27
N. Expenses Cost of Service Provided 21 222.59 129.80 Employee benefits expense 22 460.17 373.08 Finance Cost 23 0.59 0.06 0.0	II.	Other income	20		105.61
Cost of Service Provided	III.	Total revenue (I + II)		1,139.59	910.88
Employee benefits expense	IV.	Expenses			
Finance cost 23 0.59 0.06 Depreciation and amortization expense 24 12.75 5.69 Other expenses 25 386.94 353.39 Total expenses 25 1,083.04 862.02 V. Profit / (Loss) before tax (III - IV) 56.55 48.86 VI. Tax expense: 26		Cost of Service Provided	21	222.59	129.80
Depreciation and amortization expense 24 12.75 3.69 Other expenses 25 386.94 353.39 Total expenses 25 386.94 353.39 Total expenses 1,083.04 862.02		Employee benefits expense		460.17	373.08
Other expenses 25 336,94 353,39 70tal expenses 1,083,04 862,02					
Total expenses 1,083.04 862.02					
V. Profit / (Loss) before tax (III - IV) 56.55 48.86 VI. Tax expense: 26 18.00 14.31 (1) Tax Expenses of Prior Years 0.16 (0.08) (2) Deferred tax (0.17) 1.08 (2) Deferred tax 17.99 15.31 VII. Profit / (loss) for the period (V-VI) 38.56 33.55 VIII. Other comprehensive income (1) Items that will not be reclassified to statement of profit and loss - Remeasurement gain /(loss) on defined benefits obligations 1.75 (2.79) - Tax impact on above (0.45) 1.49 - Changes in Fair Value of Equity Instruments (20.05) 14.69 through Other Comprehensive Income - Tax impact on above 2.33 (0.72) (2) Items that will be reclassified to statement of profit and loss - Fair Value on Debt Instruments - - - Tax impact on above - - Other comprehensive income (net of tax) (16.42) 12.67 IX. Total comprehensive income for the year 29 (1) Basic 0.07 0.06			25		
VI. Tax expenses: 26 (1) Current tax 18.00 14.31 (1) Tax Expenses of Prior Years 0.16 (0.08) (2) Deferred tax (0.17) 1.08 VIII. Profit / (loss) for the period (V-VI) 38.56 33.55 VIII. Other comprehensive income		Total expenses		1,083.04	862.02
(1) Current tax 18.00 14.31 (1) Tax Expenses of Prior Years 0.16 (0.08) (2) Deferred tax (0.17) 1.08 VIII. Profit / (loss) for the period (V-VI) 38.56 33.55 VIII. Other comprehensive income (1) Items that will not be reclassified to statement of profit and loss	V.	Profit / (Loss) before tax (III - IV)		56.55	48.86
(1) Tax Expenses of Prior Years 0.16 (0.08) (2) Deferred tax (0.17) 1.08 VII. Profit / (loss) for the period (V-VI) 38.56 33.55 VIII. Other comprehensive income The comprehensive income 38.56 33.55 VIII. Profit / (loss) for the period (V-VI) 38.56 33.55 VIII. Other comprehensive income 1.75 (2.79) - Remeasurement gain /(loss) on defined benefits obligations 1.75 (2.79) - Tax impact on above (0.45) 14.69 - Changes in Fair Value of Equity Instruments (20.05) 14.69 through Other Comprehensive Income 2.33 (0.72) (2) Items that will be reclassified to statement of profit and loss - Fair Value on Debt Instruments	VI.	Tax expense:	26		
(2) Deferred tax (0.17) 1.08 VIII. Profit / (loss) for the period (V-VI) 38.56 33.55 VIII. Other comprehensive income		\ <i>\</i>			
VII. Profit / (loss) for the period (V-VI) 17.99 15.31 VIII. Other comprehensive income 38.56 33.55 VIII. Other comprehensive income 2 (1) Items that will not be reclassified to statement of profit and loss - Remeasurement gain /(loss) on defined benefits obligations - Tax impact on above 1.75 (2.79) - Changes in Fair Value of Equity Instruments through Other Comprehensive Income - Tax impact on above (20.05) 14.69 (2) Items that will be reclassified to statement of profit and loss - Fair Value on Debt Instruments - Tax impact on above - Tax i					
VII. Profit / (loss) for the period (V-VI) 38.56 33.55 VIII. Other comprehensive income 38.56 33.55 VIII. Other comprehensive income (1) Items that will not be reclassified to statement of profit and loss - Remeasurement gain /(loss) on defined benefits obligations - Tax impact on above 1.75 (2.79) - Changes in Fair Value of Equity Instruments through Other Comprehensive Income - Tax impact on above - Tax impact on Debt Instruments - Tax impact on above - Tax impac		(2) Deferred tax			
VIII. Other comprehensive income (1) Items that will not be reclassified to statement of profit and loss - Remeasurement gain /(loss) on defined benefits obligations - Tax impact on above - Changes in Fair Value of Equity Instruments through Other Comprehensive Income - Tax impact on above (2) Items that will be reclassified to statement of profit and loss - Fair Value on Debt Instruments - Tax impact on above Other comprehensive income (net of tax) IX. Total comprehensive income for the year X. Earning per equity share: (2) Items that will be reclassified to statement of profit and loss - Fair Value on Debt Instruments - Tax impact on above - Comprehensive income (net of tax) (1) Basic Other comprehensive income for the year - Co					
(1) Items that will not be reclassified to statement of profit and loss - Remeasurement gain /(loss) on defined benefits obligations - Tax impact on above - Changes in Fair Value of Equity Instruments through Other Comprehensive Income - Tax impact on above (2) Items that will be reclassified to statement of profit and loss - Fair Value on Debt Instruments - Tax impact on above Other comprehensive income (net of tax) IX. Total comprehensive income for the year X. Earning per equity share: (2) Items that will be reclassified to statement of profit and loss - Fair Value on Debt Instruments - Tax impact on above - Changes in Fair Value of Equity Instruments - Tax impact on above - Changes in Fair Value of Equity Instruments - Tax impact on above - Changes in Fair Value of Equity Instruments - Tax impact on above - Changes in Fair Value of Equity Instruments - Tax impact on above - Changes in Fair Value of Equity Instruments - Tax impact on above - Changes in Fair Value of Equity Instruments - Tax impact on above - Changes in Fair Value of Equity Instruments - Tax impact on above - Changes in Fair Value of Equity Instruments - Tax impact on above - Changes in Fair Value of Equity Instruments - Tax impact on above - Changes in Fair Value of Equity Instruments - Tax impact on above - Changes in Fair Value of Equity Instruments - Tax impact on above - Changes in Fair Value of Equity Instruments - Tax impact on above - Changes in Fair Value of Equity Instruments - Tax impact on above - Tax impact	VII.	Profit / (loss) for the period (V-VI)		38.56	33.55
- Remeasurement gain /(loss) on defined benefits obligations - Tax impact on above (0.45) 1.49 - Changes in Fair Value of Equity Instruments (20.05) 14.69 through Other Comprehensive Income - Tax impact on above 2.33 (0.72) (2) Items that will be reclassified to statement of profit and loss - Fair Value on Debt Instruments Tax impact on above - Other comprehensive income (net of tax) (16.42) 12.67 IX. Total comprehensive income for the year 2.14 X. Earning per equity share: 29	VIII.	Other comprehensive income			
- Tax impact on above (0.45) 1.49 - Changes in Fair Value of Equity Instruments (20.05) 14.69 through Other Comprehensive Income - Tax impact on above 2.33 (0.72) (2) Items that will be reclassified to statement of profit and loss - Fair Value on Debt Instruments					
- Changes in Fair Value of Equity Instruments through Other Comprehensive Income - Tax impact on above (2) Items that will be reclassified to statement of profit and loss - Fair Value on Debt Instruments - Tax impact on above Other comprehensive income (net of tax) IX. Total comprehensive income for the year X. Earning per equity share: 29 (1) Basic (20.05) 14.69 (20.05) 14.69 (1.69			obligations		(2.79)
through Other Comprehensive Income - Tax impact on above (2) Items that will be reclassified to statement of profit and loss - Fair Value on Debt Instruments - Tax impact on above - Other comprehensive income (net of tax) IX. Total comprehensive income for the year X. Earning per equity share: (1) Basic (0.72) (0.72) (10.72) (- Tax impact on above		(0.45)	1.49
(2) Items that will be reclassified to statement of profit and loss - Fair Value on Debt Instruments - Tax impact on above Other comprehensive income (net of tax) IX. Total comprehensive income for the year X. Earning per equity share: (1) Basic (2) Items that will be reclassified to statement of profit and loss - Fair Value on Debt Instruments				(20.05)	14.69
- Fair Value on Debt Instruments - Tax impact on above Other comprehensive income (net of tax) IX. Total comprehensive income for the year X. Earning per equity share: (1) Basic				2.33	(0.72)
- Tax impact on above Other comprehensive income (net of tax) (16.42) 12.67 IX. Total comprehensive income for the year X. Earning per equity share: 29 (1) Basic 0.07 0.06		(2) Items that will be reclassified to statement of pro	ofit and loss		
Other comprehensive income (net of tax) (16.42) 12.67 IX. Total comprehensive income for the year 29.14 (1) Basic 29 0.07 0.06				-	-
IX. Total comprehensive income for the year X. Earning per equity share: 29 (1) Basic 0.07 0.06					
X. Earning per equity share : 29 (1) Basic 0.07 0.06		Other comprehensive income (net of tax)		(16.42)	12.67
X. Earning per equity share : 29 (1) Basic 0.07 0.06	IV	Total assumption in a section to the section			40.00
(1) Basic 0.07 0.06			20	22.14	46.22
	۸.	Earning per equity snare :	29		
		(1) Basic		0.07	0.06
		(2) Diluted		0.07	0.06

The accompanying notes 1 to 40, forms an integral part of these Standalone Financial Statements This is the Standalone Balance Sheet referred to in our report of even date.

For N H Agrawal & Associates

Chartered Accountants
Firm Rean, Number: 0327511E

Firm Regn. Number: 0327511E

Nitin Hukumchand Agrawal

Partner (Membership No.: 129179)

Place: Kolkata Dated: 29th May, 2025 For and on behalf of the Board Lee & Nee Softwares (Exports) Ltd

Mahesh Gupta CEO & Managing Director (DIN: 01606647)

Vikash Singh Chief Financial Officer PAN: BMWPS0510C Arpita Gupta Director

(DIN: 02839878)

Pritika GuptaCompany Secretary

Membership Number: A27366



STANDALONE CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 2025

(All amount in Rupees Lacs unless otherwise stated)

	scription	Year ended	31.03.2025	Year ended	31.03.2024
I. A	CASH FLOWS Cash flow from operating activities (a) Net Profit / (Loss) before tax from Operating Activities Adjustments:		56.55		48.86
	Depreciation and amortisation Interest Income Profit on Investment (in partnership Firm) Net Gain on Changes in Fair Value	12.75 (95.64) (0.01) (1.55)	(84.45) <u> </u>	5.69 (98.18) (0.03) (4.36)	(96.82)
	Operating Profit/ (Loss) before working capital changes		(27.90)		(48.02)
	(b) Working Capital changes: Decrease/ (Increase) in trade receivables Decrease/ (Increase) in Loans (current) Decrease/ (Increase) in other financial assets Decrease/ (Increase) in other non-current assets Decrease/ (Increase) in other current assets Increase/ (Decrease) in Trade Payables Decrease/(Increase) in Other Non current liabilities Increase/ (Decrease) in other current liabilities Increase/ (Decrease) in provisions	(26.12) (219.64) (443.13) - 57.95 20.33 - (13.82) 1.80	(622.33)	10.24 (552.26) (2.32) 90.02 2.67 (34.36) - 39.43 3.05	(443.53)
	Cash used in Operating Activities Income Taxes Paid / refund (Net)	_	(650.52) 17.99	_	(491.56) 4.83
	NET CASH FROM / (USED IN) OPERATING ACTIVITIES (A)	_	(668.51)	_	(486.73)
В	Cash flow from Investing Activities Purchase of Property, Plant and Equipment Purchase of Investments Sale of Investments Decrease/(Increase) in Non Current Loans Maturity of Fixed Deposit Interest Income	(7.72) - (40.24) 629.39 1.79 95.64		(25.81) (363.02) 334.81 571.69 1.79 95.64	
	Net Cash from Investing Activites (B)		678.85	_	424.46
С	Cash flow from Financing Activities Proceeds/(Repayment of borrowings) Net Cash from Investing Activities (C)	= - =	(3.21) (3.21)		9.43 9.43
II.	NET INCREASE/(DECREASE) IN CASH & CASH EQUIVALENTS Add: Cash and Bank Balances at the beginning of the year		7.13 44.65		(52.84) 97.49
III.	Cash and Bank Balances at the end of the year	=	51.78	=	44.65

Note: The above Cash Flow Statement has been prepared under the "Indirect Method" as set out in the Indian Accounting Standard (Ind AS'7) - Statement of Cash Flow.

This is the Standalone Cash Flow Statement referred to in our report of even date.

For N H Agrawal & Associates

Chartered Accountants

Firm Regn. Number: 0327511E

Nitin Hukumchand Agrawal

(Membership No.: 129179)

Place: Kolkata

Dated: 29th May, 2025

For and on behalf of the Board

Lee & Nee Softwares (Exports) Ltd

Mahesh Gupta CEO & Managing Director

(DIN: 01606647)

Vikash Singh

Chief Financial Officer PAN: BMWPS0510C

Arpita Gupta Director

(DIN: 02839878)

Pritika Gupta Company Secretary

Membership Number: A27366



STANDALONE STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH, 2025

(All amount in Rupees Lacs unless otherwise stated)

A. EQUITY SHARE CAPITAL

Balance as at April 01, 2024	Changes to Equity Share Capital due to prior period errors	Restated Balance as at April 01, 2024	Changes in equity share capital during the current year	Balance as at Mach 31, 2025
5577.40	-	5577.40	-	5577.40

Balance as at April 01, 2023	Changes to Equity Share Capital due to prior period errors	Restated Balance as at April 01, 2023	Changes in equity share capital during the current year	Balance as at Mach 31, 2024
5577.40	-	5577.40	-	5577.40

B. OTHER EQUITY

Doublesslava	Reserves	and Surplus	Items of other comprehensive income	TOTAL
Particulars	Capital Reserve	Retained Earnings	Equity Instruments through Other Comprehensive Income	TOTAL
Balance as at 31 March 2023	0.10	(159.57)	8.46	(151.01)
Add:Profit for the year		33.55	-	33.55
Add:Fair Value on change in investments FVOCI			12.67	12.67
Balance as at 31 March 2024	0.10	(126.02)	21.13	(104.79)
Add:Profit for the year		38.56		38.56
Add:Fair Value on change in investments FVOCI			(16.42)	(16.42)
Balance as at 31 March 2025	0.10	(87.46)	4.71	(82.66)

The accompanying notes 1 to 40, forms an integral part of these Standalone Financial Statements. This is the Standalone Statement of Change in Equity referred to in our report of even date.

For **N H Agrawal & Associates** Chartered Accountants

Firm Regn. Number: 0327511E

Nitin Hukumchand Agrawal

Partner

(Membership No.: 129179)

Place: Kolkata Dated: 29th May, 2025 For and on behalf of the Board Lee & Nee Softwares (Exports) Ltd

Mahesh Gupta CEO & Managing Director (DIN: 01606647)

Vikash Singh Chief Financial Officer PAN: BMWPS0510C Arpita Gupta Director (DIN: 02839878)

Pritika Gupta Company Secretary

Membership Number: A27366



MATERIAL ACCOUNTING POLICIES AND OTHER EXPLANATORY INFORMATION TO THE STANDALONE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

All amount in Rupees Lacs unless otherwise stated)

General Information and Statement of Compliance with IND AS

1. General Information:

a) Lee & Nee Softwares (Export) Ltd is Company limited by shares, incorporated and domiciled in India .lt is an IT Enabled Service Company based in Kolkata. With over 35 years of experience. It is engaged in business of developing, designing, manufacturing, processing, assembling computer software and hardware products and allied products and providing ERP solutions and services for website design and development, mobile application development and digital marketing all over the globe. The Company is listed in Bombay Stock Exchange and Kolkata Stock Exchange Ltd.

The Financial Statements for the year ended 31 March 2025 were approved by the Board of Directors as on May 29, 2025.

b) Statement of Compliance

The financial Statements have been prepared in accordance with the Indian Accounting Standards ("IND AS") as prescribed by Ministry of Corporate Affairs pursuant to Section 133 of Companies Act, 2013 ("the Act"), read with the Companies (Indian Accounting Standards) Rules as amended from time to time.

2.1 Basis of Preparation:

a) The financial statements have been prepared on going concern under historical cost basis except for certain financial assets and liabilities which are measured at fair value.

b) Functional and Presentation Currency

The Financial Statements have been prepared in Indian Rupees (INR), which is also the Company's functional currency. The Financial Statements have been rounded off to nearest lacs, up to two places of decimals, unless otherwise stated.

2.2 Use of Estimates and Judgements:

The preparation of the financial statement management to make estimates, judgements and assumptions that affect the reported balances of assets and liabilities, income and expenses and disclosures relating to the contingent assets and liabilities on the date of the Financial Statement. Although these estimates are based upon management's best knowledge of current events and actions, actual results could be differed from these estimates.

Critical accounting judgements and key sources of estimation uncertainty: Key assumptions:

a) Useful lives of depreciable and amortisable assets: -

The company reviews the estimated useful lives of depreciable or amortisable assets at each reporting period, based its expected utility of those assets. Uncertainties in these estimates relate to technical and economic obsolesce that may change the utility of certain items of property, plant and equipment to make the sale, obsolescence considering past trend. Inventories are written done to NRV when such NRV is lower than their cost.

b) Defined benefit Obligation: -

The present value of defined benefit obligation which includes gratuity is determined using actuarial valuations using projected unit credit method. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increase and mortality rates. Due to the complexities involved in the valuation and its long term nature, a defined benefit obligation is highly sensitive to changes in the assumptions. All assumptions are reviewed at each reporting date.



c) Recognition and measurement of provisions, liabilities and contingencies: -

Provision and liabilities are recognized in the period when it becomes probable that there will be a future outflow of funds resulting from past operations or events that can be reasonably be estimated. The timing of recognition requires application of judgement to existing facts and circumstances which may be subject to change.

Contingencies in the normal course may be arise from litigation and other claims. Potential liabilities that are possible but not probable of crystalizing or are very difficult to quantify reliably are treated as contingent liabilities. Such liabilities are disclosed in the notes to accounts but are not recognized.

d) Income Taxes:-

The Company's tax jurisdiction is India. Significant judgements are involved in determining the provisions for income taxes including amount expected to be paid or recovered for uncertain tax positions.

e) Fair value measurements:-

When the fair value of the financial assets and financial liabilities recorded in the Balance Sheet cannot be measured based on the quoted prices in the active markets, their fair value is measured using the valuation techniques, including the discounted cash flow model, which involve various judgements and assumptions.

2.3 Material Accounting Policies:

a) Overall Considerations :-

The financial statement have been prepared using significant accounting policies and measurement basis as summarised below:-

b) Current versus non-current classification:-

The company presents assets and liabilities in the balance sheet on current and non-current classification:-

- i) The asset/liability is expected to be realised/settled in normal operating cycle;
- ii) The asset is intended for sale or consumption;
- iii) The asset/liability is held primarily for purpose of trading;
- iv) The asset/liability is expected to be realised/settled within twelve months after reporting period;
- v) The asset is cash or cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least twelve months after reporting date;
- f) In the case of a liability, there is no unconditional right to defer settlement of the liability for at least twelve months after reporting date;

All other assets and liabilities are classified as non-current.

c) Cash Flow Statement:-

Cash Flows are reported using the indirect method, whereby profit for the period is adjusted for the effects of the transactions of no-cash nature, any deferrals or accruals past or future operating cash receipts or payments and any items of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities

d) Property, Plant and Equipment and Intangible Assets:-

Property, Plant and Equipment

Recognition:-

Property, Plant and Equipment are stated as cost less accumulated depreciation and impairment, if any. Cost directly attributable to acquisition are capitalised until the property, plant and equipment are ready for use, as intended by the management.

Subsequent measurement (depreciation and useful lives):-

The Company depreciates property, plant and equipment on a pro-rata basis over their estimated useful lives using the straight line method. The estimated useful lives of the assets prescribed under the Schedule II of the Act, are as follows:



The Company reviews the residual value, useful lives and depreciation method annually and, if expectations differ from previous estimates, the change is accounted for as a change in accounting estimate on a prospective basis. Subsequent expenditures relating to property, plant and equipment are capitalised only when it is probable that the future economic benefits associated with these will flow and the cost of the item can be measured reliably. Repairs and maintenance costs are recognised in net profit in Statement of Profit and Loss when incurred. The costs and related accumulated depreciation are eliminated from the financial statements upon sale or upon retirement of the asset and resultant gains or losses recognised in the Statement of Profit and Loss.

De-recognition:-

An item of property, plant and equipment and any significant part initially recognised is de-recognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is recognised in the Statement of Profit and Loss, when the asset is de-recognised.

e) Taxation

Tax expense recognised in the Statement of Profit or Loss comprises the sum of the current tax and deferred tax except the ones recognised in Other Comprehensive Income or directly in Equity.

i) Current Income Tax

Calculation of current tax is based on tax rates and tax laws that have been enacted for the reporting period. Current Income Tax relating to items recognised outside the profit or loss is recognised either in Comprehensive Income or in Equity.

Current Income Tax for the current and prior periods is recognised at the amounts expected to be paid to or received from the tax authorities, using the tax rates and the tax laws enacted or substantively enacted by the Balance Sheet date.

The Company off sets current tax assets and liabilities, where it has legally enforceable right to set off the recognised amounts and where it intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

ii) Deferred Tax

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled based on the tax rate (and tax laws) that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax is recognised in respect of the temporary differences between the carrying amount of assets and liabilities for the financial reporting purposes and the corresponding amounts used for taxation purposes (i.e. tax base).

Deferred tax assets are recognised to the extent possible that the taxable profit will be available against which the deductible temporary differences can be utilized.

Entire deferred tax asset to be utilized. Any reduction is reversed to the extent possible that it becomes probable that sufficient taxable profit will be available.

Deferred tax relating to the items recognised outside the Statement of Profit and Loss is recognised either in other comprehensive income or in equity. Deferred tax assets and liabilities are offset when there is legally enforceable right to set off the non-current assets against non-current liabilities and when they relate to income taxes levied by the same taxation authority and the Company intends to settle its non-current assets and liabilities on a net basis.

iii) Minimum Alternate Tax

Minimum Alternate tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future tax liability, is considered as an asset if there is convincing evidence that the Company will pay normal income tax .MAT Credits are in form of unused tax credits that are carried forward by the Company for a specified period of time. Accordingly, MAT Credit Entitlement has been grouped with deferred tax assets (net). Correspondingly, MAT Credit Entitlement has been grouped with deferred tax in Statement of Profit and Loss.



f) Provisions, contingent liabilities and contingent assets:-

Provisions

Provisions are recognised when there is a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The expense relating to provision is presented in the statement of profit and loss. Provisions are reviewed at each balance sheet date.

Contingent Liabilities

A contingent liability is a possible obligation that arises from the past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity or a present obligation that is not recognised because it is probable that an outflow resources will be required to settle the obligation or it cannot be measured with sufficient reliability. The Company does not recognise a contingent liability but discloses its existence in the financial statements.

Contingent Assets

Contingent Assets are neither recognised nor disclosed. However, when realisation of the income is virtually certain, related asset is recognised.

Commitments

Commitments include the amount of the purchase order (net of advances) issued to the parties for completion of assets. Commitments are reviewed at each reporting period.

g) Revenue Recognition

The Company derives revenue primarily from Information Technology Services and Solutions. Revenue is recognised when company transfers control over a product or a service to a customer.

Time and Material Contract

It is recognised based on time /effort spent and billed to clients

Maintenance Contract

It is recognised on a pro-data basis over the period when such services is rendered

Fixed Price Contracts

Revenues from fixed price contract are recognised using the "percentage of completion" method. Percentage of completion is determined on project costs incurred to date as percentage of total estimated project costs required to complete the milestone wise project

If the Company doesnot have a sufficient basis to measure the progress of completion or to estimate the total contract revenues and costs, revenue is recognised only to extent of contract cost incurred for the completion milestone of the contract.

Sale of software products and licences

Revenue from maintenance contracts is recognised on a pro-rata basis over the period which service is rendered

Interest Income

Interest Income is recorded using Effective Interest Rate (EIR) for all the instruments measured at amortised cost. EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial assets or to the amortised cost of financial liability.

Dividend Income

Dividend Income is recognised when right to receive is established.



h) Employee Benefit Expenses

1. Short Term Employee Benefits

Short Term Employee Benefits are recognized as an expense at the undiscounted amount in the statement of profit and loss for the year in which related services are rendered.

2. Defined Contribution Obligations: -

Gratuity (Un-funded): - The cost is determined using the projected unit credit method with the actuarial valuation being carried at each balance sheet date by independent actuary. The present value of the defined benefit obligation denominated in INR is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of related obligation.

The net interest cost is calculated by applying the discount rate to the balance sheet of the defined benefit obligation. This cost is calculated in employee benefit expense in the Statement of Profit and Loss.

Remeasurement gains or losses arising from experience adjustment, demographic adjustments and changes in actuarial assumptions are recognised in the period, in which they occur, directly in Other Comprehensive Income. They are included in retained earnings in the Statement of Changes in Equity and in the Balance Sheet Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in Profit or Loss as past service cost.

i) Earnings Per Share:-

Basic earnings per share is calculated by dividing the net Profit or Loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the year.

For the purpose of calculating diluted earnings per share, the net Profit or Loss for the year attributable to the equity shareholders and weighted average number of share outstanding if any are adjusted for the effects of all dilutive potential equity shares

j) Financial Instruments:-

A financial instrument is any contract that gives rise to financial asset of one entity and a financial liability or equity instrument of another equity.

Financial Assets

Initial Recognition and Measurement

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. Trade Receivables are initially measured at the transaction price. Regular way of purchase and sale of financial assets are accounted for at trade date.

Subsequent Measurement

For the purposes of subsequent measurement, financial assets are classified in three categories:

- Amortised Cost
- Fair Value through Other Comprehensive Income (FVTOCI)
- Fair Value through Profit or loss (FVTPL)

Financial assets are not reclassified subsequent to their initial recognition, except if and in the period the Company changes its business model for managing financial assets.

<u>Measured at Amortised Cost</u>: A financial asset is measured at amortised cost if it is held within a business model whose objective is achieved by both collecting contractual cash flowsand the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method.



<u>Measured at FVTOCI</u>: A financial asset is measured at FVTOCI if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

Financial assets included within the FVTOCI category are measured initially as well at each reporting date at fair value. Fair value measurement is recognised in Other Comprehensive Income.

Measured at FVTPL: A financial asset which is not classified in any of the above categories are measured at FVTPL.

Financial assets included within the FVTPL category are measured at fair value with all changes recognised in the statement of profit and loss.

De-recognition

The Company derecognizes a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and the transfer qualifies for de-recognition under Ind AS 109.

Impairment of financial assets

In accordance with Ind AS 109, the Company applies expected credit loss (ECL) model for the measurement and recognition of impairment loss for financial assets.

ECL is the weighted average of the difference between all the contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive, discounted at the original effective interest rate, with the respective risks of default occurring as the weights. When estimating the cash flows, the Company is required to consider:

- All contractual terms of the financial assets (including prepayment and extension) over the expected life of the assets
- Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

Trade Receivables

In respect of trade receivables, the Company applies the simplified approach of Ind AS 109, which requires measurement of loss allowance at an amount equal to lifetime expected credit losses. Lifetime expected credit losses that result from all possible default events over the expected life of a financial instrument.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial asset. 12 month ECL area portion of the lifetime ECL which result from default events that are possible with 12 months from the reporting date, ECL are measured in a manner that they reflect unbiased and probability weighted amounts determined by a range of outcomes, taking into account the time value of money and other reasonable information available as a result of past events, current conditions and forecast of future economic conditions.

Financial Assets

In respect of other financial assets, the Company assesses if the credit risk on those financial assets has increased significantly since initial recognition. If the credit risk has not increased significantly since initial recognition, the Company measures the loss allowance at an amount equal to 12- month expected credit losses, else at an amount equal to the lifetime expected credit losses.

While making the assessment, the Company uses the change in the risk of a default occurring over the expected life of the financial asset. To make the assessment, Company compares the risk of a default occurring on the financial asset as at the balance sheet date with the risk of a default occurring on the financial asset as at the date of initial recognition and considers reasonable and supportable information, that is available without undue cost or effort that is indicative of significant increases in credit risk since initial recognition. The Company assumes that the credit risk on a financial asset has not increased significantly since initial recognition if the financial asset is determined to have low credit risk at the balance sheet date.



Financial Liabilities

Initial Recognition and Measurement

Financial liabilities are at initially recognised at fair value plus any transaction cost that are attributable to the acquisition of the financial liabilities except financial liabilities at fair value through profit or loss which are initially measured at fair value.

Subsequent Measurement:

For the purpose of subsequent measurement, financial liabilities are classified in following categories: -

- Fair Value through Profit or loss (FVTPL)
- Amortised Cost

<u>Measured at FVTPL:</u> A financial liability is classified as at FVTPL. It is classified as held for trading or it is derivative or it is designated as such on initial recognition. Financial liabilities as at FVTPL are measured at fair value and net gains and losses, including any interest expense is recognised in profit and loss.

<u>Measured at Amortised:</u> Other financial liabilities are subsequently measured at amortised cost using the effective interest rate method.

Derecognition

The Company derecognizes a financial liability (or a part of financial liability) only when the obligation specified in the contract discharged or cancelled or expires.

Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously

k) Impairment of non-financial assets:-

At the end of each reporting period, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash generating unit to which the asset belongs.

Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to the individual cash-generating units, or otherwise they are allocated to the smallest group of cash generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less cost to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using pre-tax discount that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash generating unit) is estimated less that its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the Statement of Profit and Loss, unless the relevant asset at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or a cash generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss has been recognised immediately in the Statement of Profit and Loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.



I) Fair Value:-

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes in to account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and or disclosure purposes in the financial statements is determined on such basis.

In addition, for financial reporting purposes, fair value measurements are categorized into Level 1, 2, or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurements in its entirety, which are described as follows:-

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date:
- Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly;
- Level 3 inputs are unobservable inputs for the asset or liability

m) Event after reporting date: -

Where the events occurring after the Balance Sheet date provide evidence of conditions that existed at the end of the reporting period, the impact of such events adjusted within the financial statements. Otherwise, events after the Balance Sheet date of material size or nature are only disclosed

n) Investment in subsidiaries: -

Investment in subsidiaries are carried at cost less accumulated impairment losses, if any. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. The recoverable amount is the higher of an asset's fair value less cost of disposal and value in use. On disposal of the investments, the difference between net disposal proceeds and the carrying amount is recognized in the Statement of Profit and Loss.

o) Segment Reporting: -

Operating Segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker (CODM) of the Company. The CODM is responsible for allocating resources and assessing performance of the operating segments of the Company. Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. As per requirement of Ind AS 108 "Segment Reporting" no disclosures are required to be made since the Company's activities consists of a single business segment.

p) Foreign currency translation: -

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year and exchange rates are recognised in profit and loss.



(All amount in Rupees Lacs unless otherwise stated)

NOTE 3.1 - PROPERTY, PLANT & EQUIPMENT

	Compu-	Others	Access	Air	Electrical	Mobile	UPS	Car	Head	Other	Furniture	
Gross carrying amount	ters		Control System	Condition	Fitting	Phone			Sets	Equipment	& Fixture	Tota
Cost or valuation												
At 31 March 2023	42.54	9.56	0.16	8.66	0.60	2.56	0.26	-	0.67	3.20	5.64	73.85
Add : Additions	3.14	-	-	0.28	-	0.32	-	21.46	-	0.26	0.33	25.79
Less : Disposals / Write off	-	-	-	-	-	-	-	-	-	-	-	-
Less : Capitalised during the year	-	-	-	-	-	-	-	-	-	-	-	-
At 31 March 2024	45.68	9.56	0.16	8.94	0.60	2.88	0.26	21.46	0.67	3.46	5.97	99.6
Add : Additions	6.61	-	-	0.56	0.04	-	-	-	-	0.51	_	7.7
Less : Disposals / Write off	-	-	-	-	-	-	-	-	-	-	-	-
Less : Capitalised during the year	-	-	-	-	-	-	-	-	-	-	-	-
At 31 March 2025	52.29	9.56	0.16	9.50	0.64	2.88	0.26	21.46	0.67	3.97	5.97	107.3
Accumulated Depreciation / Amortization /Impairment												
At 31 March 2023	36.88	9.06	0.15	7.59	0.42	1.53	0.25	-	0.64	2.76	4.32	63.6
Depreciation charge for the year	2.80	0.07	-	0.46	0.05	0.49	-	0.63	-	0.15	0.31	4.9
Disposals	-	-	-	-	-	-	-	-	-	-	-	-
Impairment charge for the year	-	-	-	-	-	-	-	-	-	-	-	-
At 31 March 2024	39.68	9.13	0.15	8.05	0.47	2.02	0.25	0.63	0.64	2.91	4.63	68.5
Depreciation charge for the year	4.74	-	-	0.46	0.03	0.38	-	6.51	-	0.32	0.31	12.7
Disposals	-	-	-	-	-	-	-	-	-	-	-	-
Impairment charge for the year	-	-	-	-	-	-	-	-	-	-	-	-
At 31 March 2025	44.42	9.13	0.15	8.51	0.50	2.40	0.25	7.14	0.64	3.23	4.94	81.3
Net book value												
At 31 March 2025	7.87	0.43	0.01	0.99	0.14	0.48	0.01	14.32	0.03	0.74	1.03	26.0
At 31 March 2024	6.00	0.43	0.01	0.89	0.13	0.86	0.01	20.83	0.03	0.74	1.34	31.0



(All amount in Rupees Lacs unless otherwise stated)

NOTE 3.2 - GOODWILL

NOTE 3.3 - OTHER INTANGIBLE ASSETS

Gross carrying amount	Goodwill	Gross carrying amount	Computer Software	
Cost or valuation		Cost or valuation		
At 31 March 2023	2,439.35	At 31 March 2023	14.79	
Add : Additions	-	Add : Additions	-	
Less : Disposals / Write off	-	Less : Disposals / Write off	-	
Less : Capitalised during the year	-	Less : Capitalised during the year	-	
At 31 March 2024	2,439.35	At 31 March 2024	14.79	
Add : Additions	_	Add : Additions	-	
Less : Disposals / Write off	-	Less : Disposals / Write off	-	
Less : Capitalised during the year	-	Less : Capitalised during the year	-	
At 31 March 2025	2,439.35	At 31 March 2025	14.79	
A		A		
Accumulated Depreciation /		Accumulated Depreciation		
Amortization / Impairment		Amortization / Impairment		
At 31 March 2023	-	At 31 March 2023	14.05	
Depreciation charge for the year	-	Depreciation charge for the year	0.74	
Disposals	-	Disposals	-	
Impairment charge for the year	-	Impairment charge for the year	-	
At 31 March 2024	-	At 31 March 2024	14.79	
Depreciation charge for the year	-	Depreciation charge for the year	0.74	
Disposals	-	Disposals	-	
Impairment charge for the year	-	Impairment charge for the year	-	
At 31 March 2025	-	At 31 March 2025	15.53	
Net book value		Net book value		
At 31 March 2025	2,439.35	At 31 March 2025		
At 31 March 2024	2,439.35	At 31 March 2024	_	

Note: Goodwill is arising on account of amalgamation



(All amount in Rupees Lacs unless otherwise stated)

NOTE - 4.1 INVESTMENTS

		Number of Shares						Amount		
Particulars	Face		As at			As at		As at	As at	
	Value	31 Marc	h 2025	31	March	2024	31 March	2025	31 March 2024	
Investments in Debentures (Quoted)										
Carried at Fair Value Through OCI										
- Finolex Pipe Ltd.	2.00		2	5.00		25.00		0.04	0.06	
Aggregate amount of Investment in Debe	enture (Que	oted)	2	5.00		25.00		0.04	0.06	

		Numb	er of Shares		Amount		
Particulars	Face	As at	As at	As at	As at		
	Value	31 March 2025	31 March 2024	31 March 2025	31 March 2024		
Investments in Equity Instruments (u	nquoted - fully	paid up)					
Measured at Cost							
- Enkay Texofood Ltd	10.00	106.00	106.00	0.02	0.02		
- Neena Consultants Ltd	10.00	100.00	100.00	0.01	0.01		
- Philips India Ltd.	10.00	100.00	100.00	0.08	0.08		
Investments in Equity Instruments in	Subsidiaries						
(Unquoted Fully Paid Up)							
Measured at Cost							
- Lensel Web Services (P) Ltd.	100.00	10,000.00	10,000.00	36.15	36.15		
- Rituraj Share Broking Pvt. Ltd.	100.00	36,200.00	36,200.00	296.38	296.38		
Aggregate amount of unquoted inves	tments	46,506.00	46,506.00	332.63	332.63		

	Num	ber of Units		Amount		
Particulars	As at	As at	As at	As at		
	31 March 2025	31 March 2024	31 March 2025	31 March 2024		
Investments in Bonds						
RHFL (9.15%)	110.00	110.00	0.76	0.76		
Aggregate amount of Investment in Bonds	110.00	110.00	0.76	0.76		

Particulars	31 March 2025 31	31 March 2025 31 March 2024			
Investments in Partnership Firm					
- M.M.International	665.04	630.13			
- (Share of Profit - 50%), (Total Capital: Rs. 98.49 lacs)					
Aggregate amount of Partnership Firm	665.04	630.13			
TOTAL	998.48	963.59			

4.1.1 Details of Subsidiaries in accordance with IND AS 112 "Disclosure of Interest in other entities"

Name of the Company	Country of Incorporation	Portion of Ownership Interes voting rights held by the Compa	
		31 March 2025	31 March 2024
Subsidiaries			
Lensel Web Services (P) Ltd.	India	100%	100%
Rituraj Share Broking Pvt. Ltd.	India	100%	100%



(All amount in Rupees Lacs unless otherwise stated)

4.2. Trade Receivable (non - current)

Particulars	31 March 2025	31 March 2024
Unsecured, Considered good	78.49	81.48
TOTAL	78.49	81.48

Trade Receivable as on 31 March, 2025

	Outstanding for following periods from the due date of payments						
Particulars	Not yet due	Less than	6 months	1-2 years	2-3 years	More than	Total
		6 months	to 1 year			3 years	
Undisputed Trade Receivable							
(i) Considered Good	-	-	-	-	-	78.49	78.49
(ii) Doubtful	-	-	-	-	-	-	-
Disputed Trade Receivable							
(i) Considered Good	-	-	-	-	-	-	-
(ii) Doubtful	-	-	-	-	-	-	-
Total	-	-	-	-	-	78.49	78.49

Trade Receivable as on 31 March, 2024

	Outstanding for following periods from the due date of payments						
Particulars	Not yet due	Less than	6 months	1-2 years	2-3 years	More than	Total
		6 months	to 1 year			3 years	
Undisputed Trade Receivable							
(i) Considered Good	-	0.02	-	-	-	81.46	81.46
(ii) Doubtful	-	-	-	-	-	-	-
Disputed Trade Receivable							
(i) Considered Good	-	-	-	-	-	-	-
(ii) Doubtful	-	-	-	-	-	-	-
Total	-	0.02	-	-	-	81.46	81.46

4.3. Loans (non - current)

Particulars	31 March 2025	31 March 2024
Unsecured, Considered good		
Other Loans (Interest Accrued There On)	502.76	694.48
TOTAL	502.76	694.48

4.4. Other Financial Assets (non - current)

Particulars	31 March 2025	31 March 2024
Security Deposit	4.32	4.68
TOTAL	4.32	4.68



(All amount in Rupees Lacs unless otherwise stated)

5. Deferred Tax Assets (net)

Particulars	31 March 2025	31 March 2024
Deferred Tax Liabilities		
Timing difference in property,plant and equipment	1.75	0.98
Fair Value of Mutual fund Investments	0.91	0.95
	2.66	1.93
Deferred Tax Assets		
Provision for Gratuity	4.13	3.68
Fair Value of Equity Instruments	4.69	2.36
	8.82	6.04
Deferred tax Assets (net)	6.16	4.11

6. Other non-current assets

Particulars	31 March 2025	31 March 2024
Unsecured, considered good		
i) Security deposits for Tender	0.53	0.53
ii) Capital Advances	40.83	100.83
TOTAL	41.36	101.36

7.1. Investments

Particulars		Number of Shares		Amount	
	Face	As at	As at	As at	As at
	Value	31 March 2025	31 March 2024	31 March 2025	31 March 2024
(a) Investments in Equity Instruments					
(Quoted - fully paid up)					
Carried at Fair Value Through OCI					
Abate As Industries Ltd	10	22885	-	4.40	-
Abate As Industries Ltd.	10	22,885	-	4.40	
Alan scott industries Itd	10	500	200	0.89	0.14
Amrutanjan Health Care Ltd	1	_	100	-	0.62
Ansal Buildwell Ltd.	10	-	2,945	-	4.27
Ansal Housing Ltd	4.15	-	11,167	-	1.49
Ansal Properties and Infrastructure Ltd	5	5,000	10,000	0.18	0.91
Aeonx Digital Technology Ltd.	10	1,594	-	2.25	
Ashok Leyland Ltd	1	-	1,000	-	1.20
Asit C Mehta Finance Services Ltd	10	_	60	-	0.08
ATV Projects India Ltd.	9	-	2,000	-	0.3
Avonmore Capital & Mgmt Serv Ltd	1	29,185	-	4.96	
Bright Solar Limited	10	30,000	-	0.84	
Cadsys (INDIA) Ltd.	10	1,000	-	0.79	
Cineline India Ltd	5	1,000	-	0.81	
Decngold Gold Mines Limited	1	10,500	-	9.91	
Dhruv Consultancy Services Ltd.	10	500	-	0.35	



NOTES TO THE STANDALONE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 $^{\rm ST}$ MARCH, 2025

(All amount in Rupees Lacs unless otherwise stated)

		Number	of Shares	Amou	ınt
Particulars	Face	As at	As at	As at	As at
	Value	31 March 2025	31 March 2024	31 March 2025	31 March 2024
Ducon Infratechnologies Ltd .	1	37,155	-	1.75	-
Enbee Trade and Finance Ltd	10	200	200	0.01	0.03
Elcid Investments Ltd	10	4	_	5.30	-
Empire Industries Ltd	10	100	_	1.05	
Future Consumer Ltd.	6	50,000	_	0.26	
GIC Housing Finance Ltd.	10	110	110	0.18	0.22
GRM Overseas Ltd	2	_	4,608	_	5.47
GTL Infra Ltd	10	1,00,000	_	1.40	
Hatsun Agro Product Ltd	1	-	10,000	_	0.94
HDFC BankLtd	1	_	100	_	1.45
IDEA Cellular Ltd.	10	1,21,500	_	8.27	
Indiabulls Housing Finance Ltd	2	_	500	_	0.84
Indowind Energy Limited	10	100	100	0.02	0.02
Indrayani Biotech Limited.	10	8,264	_	1.18	
Intellecap Advisory Services Pvt Ltd	10	26,781	_	3.21	
Kapil Raj finance Ltd	10	_	8,930	_	1.5
Kisan Mouldings Ltd.	10	_	10,000	_	6.09
Kalyani Steels Ltd	5	750	750	5.71	6.42
Liberty Shoes Ltd	10	_	1,000	_	2.7
Medicamen Biotech Ltd	10	_	651	_	2.50
Megasoft Ltd	10	_	3,000	_	2.68
MEP Infrastructure Developers Ltd	10	7,483	7,483	0.10	0.86
, Mothread		674	_	0.24	
Modulex Constuction Technologies Ltd	10	602	_	0.16	
MSP steel power Ltd	10	_	20,071	_	6.14
Satchmo Holdings Ltd.	10	80,178		2.57	
Oil Country Turbular ltd.	10	_	701		0.29
Panjon Ltd	10	7,100	_	1.60	
Punjab chemicals & corp protection Ltd	10	15	15	0.14	0.19
Rainbow Foundations Ltd	10	_	6,575	_	0.90
RattanIndia Power Ltd	10	20,000	20,000	1.96	1.66
Ramkrishna Forgings Ltd	2	975	_	7.54	
Sharat Industries PP Ltd	10	80	_	0.03	
Sayaji Ind .	5	464	_	1.34	
Sejal Glass Limited	10	1,036	_	3.75	
Sal Automotive Ltd.	10		228	-	1.05
Sandur Manganese and Iron Ores Ltd.	10	_	300	_	1.08
Shigan Quantum Technologies Ltd.	10	_	6,000	_	5.43
Shivalik Rasayan Ltd.	5	_	200	_	1.16
Skil Infrastructure Limited	10	360		0.01	
Spicejet Ltd .	10	2,500	_	2.02	
opioojot Eta .	'0	2,300	_	2.02	



NOTES TO THE STANDALONE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 $^{\rm ST}$ MARCH, 2025

(All amount in Rupees Lacs unless otherwise stated)

		Number	of Shares	Amou	ınt
Particulars	Face	As at	As at	As at	As at
	Value	31 March 2025	31 March 2024	31 March 2025	31 March 2024
South Indian Bank Itd	1	1,176	2,176	0.27	0.59
Swelect Energy Systems Limited	10	200	-	1.08	0.00
Suzlon energy ltd	2	-	5,000	-	2.02
SVP housing Ltd	10	1,250	2,500	0.35	1.87
Tamboli Industries Ltd	10	89	-	0.13	-
Fratelli Vineyards Limited	10	2,016	-	4.96	-
TIL Ltd	10	500	-	1.17	-
The Shipping Corp.Land & Assets Ltd	10	-	1,000	-	0.40
Upsurge	10	2,487	-	2.06	0.00
Unick Fix-A- Form and Printers Ltd.	10	-	749	-	0.39
Unitech Ltd	2	-	65,000	-	7.25
Vadilal Enterprises Itd	10	2	-	0.20	2.09
Vineet Laboratories Ltd.	10	-	1,231	-	0.60
Vipul Ltd	1	4,999	9,999	0.51	2.67
W.S.INDUSTRIES (INDIA) LTD	10	500	500	0.35	0.75
Hindustan Construction Ltd.	1	100	100	0.03	0.03
Hindustan Motor Ltd.	5	100	100	0.02	0.02
PCS Data Products Ltd	10	50	50	0.00	0.00
Century Extrusions Ltd.	1	200	200	0.04	0.04
ICICI Ltd	2	181	181	2.44	1.98
NTC Industries Ltd. (R.D.B. Ind. Ltd.)	10	100	100	0.20	0.11
Aggregate amount of Quoted investme	nts	582545	217880	88.99	79.43

	Number	of Units	Amount	
Particulars	As at	As at	As at	As at
	31 March 2025	31 March 2024	31 March 2025	31 March 2024
(b) Investments in Quoted Mutual Fund				
Carried at Fair Value Through FVPTL				
HDFC Ultra Short term Fund	10228	4094	1.52	0.57
Kotak Low Duration Fund Statndard Plan Growth	31	5	1.03	0.16
Edelweiss Balanced Advantage Fund	0	34789	0.00	15.81
ICICI Prudential ultra short term fund	3744	12006	1.02	3.04
Axis ultra Short term fund Regular (G)	7026	30052	1.02	4.06t

Total (a + b)	93.58	103.07
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(All amount in Rupees Lacs unless otherwise stated)

7.2. Trade Receivable (Current)

Particulars	31 March 2025	31 March 2024
Unsecured, considered good	45.33	16.23
TOTAL	45.33	16.36

Trade Receivable as on 31 March, 2025

	Outstanding for following periods from the due date of payments						
Particulars	Not yet due	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed Trade Receivable							
(i) Considered Good	-	44.76	-	-	0.57	-	45.33
(ii) Doubtful	-	-	-	-	-	-	-
Disputed Trade Receivable							
(i) Considered Good	_	-	-	-	-	-	-
(ii) Doubtful	-	-	-	-	-	-	-
Total	-	44.76	-	-	0.57	-	45.33

Trade Receivable as on 31 March, 2024

	Outstanding for following periods from the due date of payments						
Particulars	Not yet due	Less than	6 months	1-2 years	2-3 years	More than	Total
	6 months	to 1 year				3 years	
Undisputed Trade Receivable							
(i) Considered Good	-	12.97	0.26	0.64	2.36	-	16.23
(ii) Doubtful	-	-	-	-	-	-	-
Disputed Trade Receivable							
(i) Considered Good	-	-	-	-	-	-	-
(ii) Doubtful	-	_	-	-	-	-	_
Total	-	12.97	0.26	0.64	2.36	-	16.23

7.3. Cash and cash equivalents

Particulars	31 March 2025	31 March 2024
i) Balances with banks		
in current accounts	43.27	38.09
ii) Cash on Hand	8.51	6.56
TOTAL	51.78	44.65

7.4. Bank Balances other than (ii) above

Particulars	31 March 2025	31 March 2024
Deposits with more than 12 months Maturity	100.96	102.75
(Includes Rs. 0.21 lacs (31 March 2024- Rs. 0.10 lacs) held as margin money deposit for bank guarantee)		
TOTAL	100.96	102.75



(All amount in Rupees Lacs unless otherwise stated)

7.5. Loans (Current)

Particulars	31 March 2025	31 March 2024
Unsecured, Considered good Other Loans (Interest Accrued thereon)	782.54	562.91
TOTAL	782.54	562.91

7.6. Trade Receivable (Current)

Particulars	31 March 2025	31 March 2024
Accrued Interest on Fixed Deposit	0.66	0.60
TOTAL	0.66	0.60

8. Current tax Assets (net)

Particulars	31 March 2025	31 March 2024
Current Tax Assets (net)	25.60	12.68
Less: Provision	(18.00)	-
TOTAL	7.60	12.68

9. Other current assets

Particulars	31 March 2025	31 March 2024
Unsecured, considered good		
i) Prepaid Expenses	16.79	1.05
ii) Stipend Receivable	-	0.26
iii) Employee Advances	0.15	0.35
iv) Other Advances (Trade Adv)	10.84	0.68
v) Employee State Insurance	0.11	0.11
vi) GST Cash Payment	_	1.95
vii) GST	4.67	29.58
viii) Intercorporate Deposit	449.94	437.68
TOTAL	482.50	471.66

^{*} The Company has given inter corporate deposit to its 100% subsidiaries Lensel Web Services Pvt ltd. and Rituraj Shares Broking pvt Ltd. which is repayable on demand.

10. Equity share capital

Particulars	31 March 2025	31 March 2024
AUTHORIZED:		
60,000,000 Equity Shares of Rs.10 each	6.000.00	6,000.00
TOTAL	6.000.00	6,000.00
ISSUED, SUBSCRIBED & PAID-UP CAPITAL		
55,774,000 Equity Shares of Rs.10 each	5.577.40	5.577.40
TOTAL	5.577.40	5.577.40

(A) Movement in equity share capital:

Particulars	Number of shares	Amount
Balance at March 31, 2024	5,57,74,000	5,577.40
Movement during the year	-	-
Balance at March 31, 2025	5,57,74,000	5,577.40

(97)



(All amount in Rupees Lacs unless otherwise stated)

(B) The details of shareholders holding more than 5%:

Name of the shareholder	31 March 2025		31 March 2024		
	No. of Shares	% holding	No. of Shares	% holding	
Sunita Gupta	8573533	15.37	8573533	15.37	
Raj Kumari Agarwal	5229418	9.38	5229418	9.38	
Neena Gupta	4801772	8.61	4801772	8.61	
Haresh Collections Pvt Ltd	10269410	18.41	10269410	18.41	
Rituraj Shares & Securities Limited	7036453	12.62	7036453	12.62	

(C) (i) Shares held by promoters as on March 31 2025:

	Shareholding as at		Shareholding as at		
Name of the shareholder	31 March 2025		31 March 2024		% Change
	No. of Shares	% holding	No. of Shares	% holding	
Promoter Name					
S M Gupta	1193817	2.14	1193817	2.14	-
Promoters Group					
Sunita Gupta	8573533	15.37	8573533	15.37	-
Raj Kumari Agarwal	5229418	9.38	5229418	9.38	-
Neena Gupta	4801772	8.61	4801772	8.61	_
Mahesh Gupta	1443917	2.59	1399973	2.51	0.08
Sagarmal Gupta HUF	6200	0.01	6200	0.01	_
Leena Harshal Agrawal	173326	0.31	173326	0.31	_
Arpita Gupta	55200	0.10	55200	0.10	_
Haresh Collections Pvt Ltd	10269410	18.41	10269410	18.41	_
Rituraj Shares & Securities Limited	7036453	12.62	7036453	12.62	_

(C) (ii) Shares held by promoters as on March 31 2024:

	Shareholding as at		Shareholding as at		
Name of the shareholder	31 March 2024		31 March 2023		% Change
	No. of Shares	% holding	No. of Shares	% holding	
Promoter Name					
S M Gupta	1193817	2.14	1193817	2.14	-
Promoters Group					
Sunita Gupta	8573533	15.37	8573533	15.37	-
Raj Kumari Agarwal	5229418	9.38	5229418	9.38	-
Neena Gupta	4801772	8.61	4801772	8.61	-
Mahesh Gupta	1399973	2.51	1399973	2.51	-
Sagarmal Gupta HUF	6200	0.01	6200	0.01	-
Leena Harshal Agrawal	173326	0.31	173326	0.31	-
Arpita Gupta	55200	0.10	55200	0.10	-
Haresh Collections Pvt Ltd	10269410	18.41	10269410	18.41	-
Rituraj Shares & Securities Limited	7036453	12.62	7110225	12.75	(0.13)



(All amount in Rupees Lacs unless otherwise stated)

(D) Terms/Rights attached to equity shares:

- a) The Company has only one class of Equity Shares having par value of Rs 10 each. Each share holder is eligible for one vote per share held.
- b) In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts, if any. The distribution will be in proportion to the number of equity shares held by the shareholders.

11. Other equity

Particulars	31 March 2025	31 March 2024
Reserves and surplus		
i) Capital Reserve	0.10	0.10
ii) Retained Earnings	(87.46)	(126.02)
iii) Equity instruments through other comprehensive income	4.71	21.13
TOTAL	(82.66)	(104.79)

(i) Capital Reserve

Particulars	31 March 2025	31 March 2024
Opening balance	0.10	0.10
Movement during the year	-	-
TOTAL	0.10	0.10

(ii) Retained earnings

Particulars	31 March 2025	31 March 2024
Opening balance	(126.02)	(159.57)
Profit for the year	38.56	33.55
TOTAL	(87.46)	(126.02)

(iii) Equity instruments through other comprehensive income

Particulars	31 March 2025	31 March 2024
Opening balance	21.13	8.46
Movement during the year	(16.42)	12.67
TOTAL	4.71	21.13

12. Financial Liabilities (non - current)

Particulars	31 March 2025	31 March 2024
Long term Borrowings	6.21	9.43
Less: Current Maturities of long term borrowings	5.93	3.78
TOTAL	0.28	5.64

Note: The company has taken loan from ICICI Bank, which is payable in thirty five instalments commnecing from 10 February 2025. The last date of payment of instalment is on 10 December 2026.

13. Financial Liabilities (non - current)

Particulars	31 March 2025	31 March 2024
Other Liabilities	0.00	0.01
TOTAL	0.00	0.01

^{*0.00} indicates rounding off norms adopted by company

(99)



(All amount in Rupees Lacs unless otherwise stated)

14. Provision

Particulars	31 March 2025	31 March 2024
Gratuity	10.88	9.80
TOTAL	10.88	9.80

^{*0.00} indicates rounding off norms adopted by company

15. Financial Liabilities (current)

Particulars	31 March 2025	31 March 2024
Current Maturiies of long term borrowings (Refer Note 12)	5.93	3.78
TOTAL	5.93	3.78

16. Financial liabilities (Trade Paybles)

Particulars	31 March 2025	31 March 2024
Dues to micro enterprises and small enterprises	21.32	7.86
Dues to creditors other than micro enterprises and small enterprises	28.87	22.00
TOTAL	50.19	29.86

Trade Payables as on 31 March, 2025

	Outstanding for following periods from the due date of payments					
Particulars	Not due	Less than	1-2 years	2-3 years	More than	Total
		1 year			3 years	
(i) MSME	-	21.32	-	-	-	21.32
(ii) Others	-	28.87	-	-	-	28.87
(iii) Disputed MSME	-	-	-	-	-	-
(iv) Disputed Others	-	-	-	-	-	-
TOTAL	-	50.19	-	-	-	50.19

Trade Payables as on 31 March, 2024

	Outs	Outstanding for following periods from the due date of payments				
Particulars	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	7.86	-	-	-	7.86
(ii) Others	-	22.00	-	-	-	22.00
(iii) Disputed MSME	-	-	-	-	-	-
(iv) Disputed Others	-	-	-	-	-	-
TOTAL	-	29.86	-	-	-	29.86

Note: Disclosure of Trade payables as required under section 22 of Micro, Small and Medium Enterprises Development (MSMED) Act, 2006, based on the confirmation and information received by the company from the suppliers regarding the status under the Act.



(All amount in Rupees Lacs unless otherwise stated)

Particulars	31 March 2025	31 March 2024
a) Principal & Interest amount remaining unpaid but not due as at year end	21.32	7.86
b) Interest paid by the Company in terms of Section 16 of Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of the payment made to the supplier beyond the appointed day during the year	-	-
c) Interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under Micro, Small and Medium Enterprises Development Act, 2006	-	-
d) Interest accrued and remaining unpaid as at year end	-	-
e) Further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise	-	-

17. Other current liabilities

Particulars	31 March 2025	31 March 2024
i) Advances from customers	4.66	12.30
ii) Statutory liabilities	8.33	36.74
iii) Employee benefits payable	43.07	31.47
iv) Other outstanding Liability	38.75	28.10
TOTAL	94.81	108.62

18. Provision

	Particulars	31 March 2025	31 March 2024
Gratuity		5.09	4.37
TOTAL		5.09	4.37



(All amount in Rupees Lacs unless otherwise stated)

19. Revenue from operations

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Sale of Software Services (inclusive of ITES)		
- Exports	498.22	441.37
- Domestic	529.06	363.90
TOTAL	1,027.29	805.27

20. Other income

Particulars	Year ended 31 March 2025	Year ended 31 March 2024
i) Interest Income:		
- from others	95.64	92.40
- from Bank Deposits	8.12	5.78
ii) Other Non Operating Income	-	-
iii)Net Gain in Fair Value Changes	1.55	4.36
iv)Other Income (includes share of profit of M.M. International: 0.01 lacs)	6.98	3.07
TOTAL	112.30	105.61

21. Cost of Services Provided

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Software Purchase	29.26	14.60
Licence Purchase	118.00	50.50
Software & Related expenses	43.91	44.98
Cloud Hosting Purchase	31.42	19.72
TOTAL	222.59	129.80

22. Employee benefits expense

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Salaries, wages and bonus	436.86	358.35
Contribution to provident and other funds	9.77	4.08
Gratuity	3.55	3.05
Staff welfare expenses	0.99	1.84
Director's remuneration	9.00	5.76
TOTAL	460.17	373.08



NOTES TO THE STANDALONE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 $^{\rm ST}$ MARCH, 2025

(All amount in Rupees Lacs unless otherwise stated)

23. Finance Cost

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Interest on Car Loan	0.59	0.06
TOTAL	0.59	0.06

24. Depreciation and amortization expense

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Depreciation of property, plant and equipment	12.75	4.96
Amortisation of intangible assets	-	0.74
TOTAL	12.75	5.69

25. Other expenses

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Power & Fuel	6.66	6.19
Repairs & Maintenance		
- Others	8.61	6.86
Rent ,Rates & taxes	5.69	0.70
Advertisement & Publicity	0.26	0.25
Business Promotion Exp.	23.31	28.42
Professional Fees	7.68	1.04
Consultancy Charges	31.77	26.33
Cost to Investment Exp	2.77	0.62
Communication Exp		
- Telephone Exp.	1.18	1.17
- Bandwidth Charges	2.40	2.63
Bank Charges & Commission	0.15	0.21
Customer Support	42.40	36.76
Donation	6.00	1.00
Software Development Exp	165.90	147.36
Travelling Exp	21.07	22.62
Paypal Charges	2.38	1.33
Referral Fee Paid	32.05	27.21
Director sitting fees	0.85	0.58
Other Expenses	9.71	22.09
Legal Charges	-	4.00
Printing and Stationery	8.73	8.54
Statutory Expenses		
- Postage for AGM	-	-
- Printing & Stationery AGM	0.08	0.08
- Share Transfer Fees	0.80	0.80
- Other Statutory Expenses	6.29	6.40



NOTES TO THE STANDALONE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 $^{\rm ST}$ MARCH, 2025

(All amount in Rupees Lacs unless otherwise stated)

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Payment to Auditor		
(a) To statutory auditors		
-Statutory audit fee	0.15	0.15
-Tax audit fee	0.05	0.05
(b) To others		
-Certification and taxation matters	-	-
TOTAL	386.94	353.39

26. Tax expenses

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Income tax in the Statement of Profit and Loss:		
Current tax	18.00	14.31
Deferred tax:	(0.17)	1.08
Tax adjustments pertaining to previous years	0.16	(0.08)
	17.99	15.31
Income tax recognised in other comprehensive income comprises:		
Deferred tax on remeasurement of post-employment defined benefit	(0.45)	1.49
obligations		
Deferred tax on net gain in debt instruments through OCI	2.33	(0.72)
	1.88	0.77
Reconciliation of income tax expense and the accounting profit for the year		
Profit before tax	56.55	48.86
Enacted tax rates (%)	26%	26%
Computed expected tax expense	14.70	8.72
Effect due to non-deductible expenses	5.81	2.57
Effect due to allowable expenses	(2.59)	0.17
Effect due to change in tax rate	-	2.84
Effect due to Deferred Taxes	(0.17)	1.08
Adjustment for tax relating to earlier years	0.16	(0.08)
Rounded off differncce	0.08	
Total income tax expense as per the Statement of Profit and Loss	17.99	15.31



(All amount in Rupees Lacs unless otherwise stated)

27. Commitments and Contigents Liabilities

An appeal is currently pending before the Commissioner of Income Tax (Appeals) in respect of a consolidated demand amounting to ₹7.20 lacs for AY 2020-21,2021-22,2022-23 & 2023-24 raised under an assessment order passed on 27/03/2025. The outcome of the appeal is presently uncertain, and accordingly, the amount has been disclosed as a contingent liability.

28. Related Party Disclosure

Information on Related Party transactions as required by Ind AS-24 for the year ended 31 March 2025

(a) (i) List Of Related Parties

Name of the Related Party	Relationship
Ajay Kumar Agarwal	Executive Director (Up to 13/08/2024)
Sagar Mal Gupta	Non-Executive Director
Arpita Gupta	Non-Executive Director
Vikash Kamani	Independent Director (Up to 26/09/2024)
Leela Murjani	Independent Director (Up to 26/09/2024)
Suman Murarka	Independent Director
Milan Garg	Independent Director
Tapan Dhar Mazumdar	Independent Director (W.e.f. 13/11/2024)
Mahesh Gupta	Managing Director & Chief Executive Officer
Vikash Singh	Chief Financial Officer
Pritika Gupta	Company Secretary

ii) Relative of Key Management Personnel

.,		
Name of the Related Party	Relationship	
Leena Consultancy	Enterprise over which key Managerial Personnel is able to excersie significant influence	
Rituraj Shares and Securities Ltd	Enterprise over which key Managerial Personnel is able to excersie significant influence	
Rituraj Shares and Securities	Enterprise over which key Managerial Personnel is able to excersie significant influence	

iii) Subsidiary Company

Name	Relationship	
Lensel Web Services Pvt Ltd	Wholly Owned Subsidiary	
Rituraj Shares Broking Pvt Ltd	Wholly Owned Subsidiary	

(b) Related Party Transaction

Name of Related Party	Nature of Transaction	Year ended	Year ended
-		31 March 2025	31 March 2024
Vikash Singh	Remuneration	2.64	2.64
Pritika Gupta	Remuneration	2.64	2.64
Leela Mujrani	Director Sitting Fees	0.04	0.08
Tapan Dhar Mazumdar	Director Sitting Fees	0.20	-
Milan Garg	Director Sitting Fees	0.21	0.18
Mahesh Gupta	Reimbursement	-	2.40
Mahesh Gupta	Director Remuneration	9.00	5.76
Lensel Web Services Pvt Ltd	Loans and Advances	8.46	(118.38)
Rituraj Shares Broking Pvt. Ltd	Loans and Advances	3.80	-
Suman Murarka	Director Sitting Fees	0.40	0.30
Rituraj Shares and Securities	Receivables	(2.99)	0.02

Note: During the year ended no amounts written off and written back from/to related parties



(All amount in Rupees Lacs unless otherwise stated)

(b) Balance with related parties

Name of Related Party	Nature of Balance	Year ended	Year ended
		31 March 2025	31 March 2024
Lensel Web Services Pvt Ltd	Loans and Advances	446.14	437.68
Rituraj Shares Broking Pvt Ltd	Loans and Advances	3.80	-
Leena Consultancy	Receivables	43.84	46.83
Rituraj Shares and Securities	Receivables	31.66	34.65
Pritika Gupta	Payables	-	0.22

29. Earning Per share

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Net profitable attributable to equity shareholders	38.56	33.55
Weighted average number of equity shares outstanding during the year	5,57,74,000	5,57,74,000
Earnings per share basic and diluted (in INR)	0.06	0.04
Face Value of Equity Share	10.00	10.00

30. Financial Risk Management

The Company's operational activities expose to various financial risks i.e. market risk, credit risk and risk of liquidity. The Company realizes that risks are inherent and integral aspect of any business. The primary focus is to foresee the unpredictability of financial markets and seek to minimize potential adverse effects on its financial performance. This note explains the sources of the risk which the entity is exposed and how the entity manages the risk and the related impact on the financial statements.

(a) Market Risk

Market Risk is the risk of potential adverse change in the Company's income and the value of the net worth arising from the movement in foreign exchange rates, interest rates or other market prices. The Company recognises that the effective management of market risk is essential to the maintenance of stable earnings and preservation of shareholder value. The objective of market risk management to manage and control market risk within acceptable parameters, while optimising the overall returns.

(b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the long-term debt obligations with floating interest rates.

The Company manages its interest rate risk by having a balanced portfolio of borrowings and equity.

(c) Price Risks

Price risk is the risks that the fair value of a financial instrument will fluctuate due to changes in the market traded price. It arises from the financial assets such as investment in equity instruments such as bond, mutual funds etc. The Company is exposed to price risk mainly from investments carried at FVOCI which are valued using quoted prices in active markets. A sensitivity analysis demonstrating the impact on change in the market prices of these instruments from the prices existing as at reporting date is given below:-



(All amount in Rupees Lacs unless otherwise stated)

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Investments carried at FVOCI valued using quoted prices in active market	93.58 93.58	103.07
	93.36	103.07
INR -increase by 10%	9.36	10.31
INR -decrease by 10%	(9.36)	(10.31)

(d) Credit risk

Credit risk is the risk that a counterparty fails to discharge its obligation to the Company. The Company's exposure to the credit risk is influenced mainly by cash and cash equivalents, trade receivables and financial assets measured at cost. The Company continously monitors defaults of customers and their counterparties and incorporates this information into credit risk controls. Credit risk related to cash and cash equivalents and bank deposits is managed by only accepting highly rated banks and diversifying bank deposits. Other financial assets measured at amortised cost excluding deposits of rent. Credit risk related to these other financial assets is managed by monitoring the recoverability of such amounts continously, while at the same time internal control system in place to ensure the amounts are within the defined limits.

Assets are written off when there is no reasonable expectation of recovery, such as debtor declaring bankruptcy or litigation decided against the Company. The Company continues to engage with parties whose balances are written off and attempts to enforce repayment. Recoveries made are recognised in Statement of Profit and Loss.

(i) Trade Receivables:-

The Company establishes an allowance for impairment that represents its estimates of incurred losses in respect of trade receivables. The allowance account in respect of trade and other receivables is used to record impairment losses unless the Company is satisfied that no recovery of the amount owing is possible. At that point, the financial asset is considered irrecoverables and the amount charged to the allowance account is written off against the carrying amount of the impaired financial asset.

As the Company does not hold any collateral, the maximum expense to credit risk for each class of financial instrument is the carrying amount of that class of financial instrument presented on the statement of financial position. Impairment of trade receivables is based on expected credit loss model (simplistic approach) depending upon the historical date, present financial conditions of customers and anticipated regulatory changes. Company does not hold any collateral in respect of such receivables.

(ii) Financial Instruments and Cash Deposits:-

Credit risk related to cash and cash equivalents and bank deposits is managed by only accepting highly rated banks and diversifying bank deposits. Other financial assets measured at cost excluding deposits on rent. Credit risk related to these other financial assets is managed by monitoring the recoverability of such amounts continuously, while at the same time internal control system in place ensure amounts are within specified limits.

(iii) Credit risk exposure:-

This risk is common to all investors who invest in bonds and debt instruments and it refers to a situation where a particular bond/debenture issuer is unable to make the expected principal payment interest rate payment, or both. Similarly, a lender bears the risk that the borrower may default in the payment of contractual interest or principal on its debt obligation, or both. The entity continuously monitors defaults of the customers and other counterparties and incorporates this information into its credit risk control.



(All amount in Rupees Lacs unless otherwise stated)

(e) Liquidity risk

Liquidity risk is the risk that the Company will face in meeting its obligation associated with its financial liabilities. The Company's approach to managing liquidity is to ensure that it will have sufficient funds to meet its liabilities when due without incurring unacceptable losses.

The Company maintained a cautious liquidity strategy, with positive cash balance through out the years ended 31 March 2025 and 31 March 2024. Cash flow from operating activities provides funds to service the financial liabilities on a day-to day basis. The Company regularly monitors the rolling forecasts to ensure it has sufficient cash on an going basis to meet operational requirements. Any short term surlpus cash generated over and above the amount required for working capital management and other operational requirements, is retained as cash and cash equivalents (to the extent required) and any excess is invested in interest bearing term deposits and other highly marketable instruments with appropriate maturities to optimise the returns on the investments while ensuring the sufficient liquidity to meet its liabilities.

Maturity profile of financial liabilities

As at March 31, 2025	0-1 year	1-5 year	>5 years	Total
Other Financial Liabilities	94.81	-	-	94.81
Borrowings	5.93	0.28		6.21
Trade Payables	50.19	-	-	50.19
	150.93	0.28	-	151.21
As at March 31, 2024	0-1 year	1-5 year	>5 years	Total
Other Financial Liabilities	108.62	0.01	-	108.63
Borrowings	3.78	5.64	-	9.43
Trade Payables	29.86	-	-	29.86
	142.26	5.65	-	147.91

(f) Capital Management

For the purpose of the Company's capital management, capital includes issued equity share capital, share preimum and all other equity reserves attributable to equity share holders of the Company. The primary objective of the capital management is to maximise shareholder value's.

The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial convenants. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return on capital to shareholders or issue of new shares.

Particulars	As at	As at
	31 March 2025	31 March 2024
Net Debts**	(146.53)	(137.98)
Total Equity	5,494.74	5,472.61
Debt Equity Ratio	Nil	NIL
*As Figures are negative,kept at NIL		

^{**}Net Debt =Non-current Borrowing + Short Term Borrowing-Cash & Cash Equivalent -Other Bank Balances

31. Segment Reporting

As per the requirments of IND AS-108, "Segment Reporting", no disclosures are required to be made since the Company activities consists of a single business segment i.e. Information & Technology.

32. Corporate Social Responsibility is not applicable to the Company.



(All amount in Rupees Lacs unless otherwise stated)

33. Fair Value Measurement

a) Valuation principles

The fair value of the financial assets and liabilities are defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transactions between market participants at the measurement date.

b) The carrying value and fair value of financial instruments are as follows:-

Particulars	Note	As at	As at
		March 31 2025	March 31 2024
Financial assets			
a) Measured at amortised cost			
(i) Cash and Cash equivalents	7.3	51.78	44.65
(ii) Bank Balances other than cash and cash equivalents	7.4	100.96	102.75
(iii)Trade receivables	4.2 & 7.2	123.82	97.71
(iv) Loans	4.3 & 7.5	1,285.30	1,257.39
(v) Investment in uquoted equity shares	4.1	0.11	0.11
(vi) Investment in debentures & bonds	4.1	0.80	0.82
(vii) Investment in subsidiary	4.1	332.53	332.53
(viii) Investment in partnership	4.1	665.04	630.13
(ix)Deferred Tax Assets	5.0	6.16	4.11
(x) Other Financial Assets	4.4 & 7.6	4.98	5.28
		2,571.47	2,475.48
b) Measured at fair value through FVOCI			
(i) Investment in quoted equity shares	7.1	88.99	79.43
(ii) Investment in unquoted equity shares		_	_
		88.99	79.43
c) Measured at fair value through FVPTL			
(i) Investment in mutual fund	7.1	4.59	23.64
		4.59	23.64
Total Financial Assets		2,665.05	2,578.55
Financial Liabilities			
Other Financial Liabilities	13 &17	94.81	108.63
Borrowings	12 &15	6.21	9.43
Trade Payables	16	50.19	29.86
Total Financial Liabilities		151.21	147.92

c) Fair value Hierarchy

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are recognised and measured at amortised cost and for which fair values are disclosed in the financial statements. To provide an indication about the reliability of the inputs used, in determining the fair value, the Company has classified its financial instruments into three levels prescribed under the accounting standard. An explanation of each level follows underneath:



(All amount in Rupees Lacs unless otherwise stated)

- Level 1:- Quoted prices (unadjusted) in active markets for identical assets and liabilities
- Level 2:- Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3:- Inputs for assets or liabilities that are not associated on observable market date (unobservable input).

(i) Recognised and measure at fair value

The following table provides the fair value measurement hierarchy of the Company's financial assets / liabilities

As at 31 March 2025		
Partuculars	Level 1	Level 2
Investment in equity shares	88.99	-
Investment in mutual funds	4.59	-

As at 31 March 2024		
Partuculars	Level 1	Level 2
Investment in equity shares	79.43	-
Investment in mutual funds	23.64	-

(ii) The following methods and assumptions were used to estimate the fair value:-

- (a) Long term fixed rates receivables/ borrowings are evaluated by the Company based on the parameters such as interest rates and credit worthiness of the customers and the risk characteristic of the financed project. Based on the evaluations, allowances are taken into account for the expected losses of these receivables.
- (b) The fair value of the loans from banks and financial liabilities as well as other non-current financial liabilities is estimated by discounting future cash flows using the rates currently available for debt on similar terms, credit risk and remaining maturities. Their valuation requires management to use observable inputs in the model, management regularly assesses a range of reasonably possible for those significant unobservable inputs and determines the imapct on the total fair value.



(All amount in Rupees Lacs unless otherwise stated)

34. Post Retirement Benefit Obligation

As per Actuarial Valuation as on 31 March 2025 and 31 March 2024 recognised in the financial statement in respect of Employee Benefit Expense

Gratuity is a post employment benefit and is a defined benefit plan. The gratuity plan is governed by the Payment of Gratuity Act, 1972 ('the Act'). The liability recognised in the balance sheet represents the present value of the defined benefit obligation at the balance sheet date, together with adjustment for unrecognised actuarial gains or losses and past service cost. Independent actuaries calculate the defined benefit obligation annually using the Projected Unit Credit Method. Actuarial gains and losses are credited/ charged to the Statement of Other Comprehensive Income in the year in which such gains or losses arise.

(a) Amount recognised in Balance Sheet

Particular	Year ended	Year ended
	31 March 2025	31 March 2024
Gratuity:-		
Present Value of Obligation	15.97	14.17
2) Fair Value of Plan Assets	-	-
3) (Surplus)/ Deficit	15.97	14.17
4) Effect of Assets Celling, if any	-	-
5) Net Assets / (Liability)	15.97	14.17

(b) Expense recognised in Statement of Profit & Loss & Other Comprehensive Income (OCI)

Particular	Year ended	Year ended
	31 March 2025	31 March 2024
i) Expenses recognized in the Statement of Profit & Loss		
1) Current Service Cost	1.03	0.63
2) Interest Cost	2.52	2.42
3) Past Service Cost	-	-
Net Impact on Profit & loss (before tax)	3.55	3.05
ii) Expenses recognized in the Other Comprehensive Income		
1) Actuarial (gains)/ losses arising from change in financial assumption	0.08	0.07
2) Actuarial (gains)/ losses arising from change in experience adjustment	-	
3) Actuarial (gains)/ losses arising from change for Plan Liabilities	(1.83)	2.72
4) Actuarial (gains)/ losses arising from change in demographic assumptions	-	-
Net Expense recognised in Other comprehensive Income (before tax)	(1.75)	2.79
(c) Movement in the present value of defined benefit obligations		
Gratuity:-		
1) Defined Benefit Obligation, Beginning of Period	14.17	8.33
2) Current Service Cost	1.03	0.63
3) Interest Cost	2.52	2.42
4) Actuarial (Gains)/Losses	(1.75)	2.79
5) Actual Benefits Paid	-	-
Defined Benefit Obligation, End of Period	15.97	14.17



(All amount in Rupees Lacs unless otherwise stated)

(d) Actuarial Assumption

Particular	Year ended 31 March 2025	Year ended 31 March 2024
Financial Assumption		
Discount Rate	7.00%	7.25%
Salary Escalation Rate	5.00%	5.00%
Demographic Assumption		
Mortality Rate	IAM-2012-14	IAM-2012-14
Withdrawal rates, based on age (per annum)		
Up to 30 Years	3.00%	3.00%
31 to 44 Years	2.00%	2.00%
44 to 60 Years	1.00%	1.00%

(e) Sensitivity Analysis

Particular	31 March 2025		31 March 2025 31 March 2024	
	Decrease	Increase	Decrease	Increase
Discount Rate (-/+1%) (% change compared to base due to sensitivity)	15.95	15.99	14.16	14.18
Salary Growth Rate (-/+1%) (% change compared to base due to sensitivity)	15.95	15.99	14.16	14.18

The Sensitivity analysis above have been determined based on reasonably possible changes of the respective assumption occurring at the end of the reporting period & may not be representative of the actual change. It is based on a change in the key assumption while holding all other assumption constant. when calculating the sensitivity to the assumption, the method (Projected Unit Credit Method) used to calculate the liability recognised in the balance sheet has been applied. The methods & types of assumptions used in preparing the sensitivity analysis did not change compared with the previous period.



(All amount in Rupees Lacs unless otherwise stated)

35. Statement of Ratio Analysis

SrI No.	Ratio	Numerator	Denominator	As at 31.03.2025	As at 31.03.2024	Change (Greater than 25%)	Reasons
(i)	Current Ratio	Current Assets	Current Liabilities	10.03	8.97	11.88%	
(ii)	Debt-Equity Ratio	Total Debt	Shareholder's Equity	0.11	0.17	-33.38%	Loan Repaid
(iii)	Debt Service Coverage Ratio	Net Profit after taxe + Non-cash operating expenses + Interest + Other non-cash adjustments	Interest and lease payments + Principal repayments	116.20	86.77	33.92%	
(iv)	Return on Equity Ratio	Net profit after tax	Average Net Worth/ Shareholder's Equity	0.70	0.62	13.41%	Increase in profit
(v)	Inventory turnover ratio	Cost of goods sold	Average Inventory	-	-	-	
(vi)	Trade Receivable Turnover Ratio	Net Sales	Average Accounts Receivable	9.27	7.83	18.45%	
(vii)	Trade payables turnover ratio	Net Credit Purchases	Average Accounts Payable	5.56	2.76	101.50%	Due to Increase in Purchase
(viii)	Net capital turnover ratio	Net Sales	Working Capital	0.73	1.10	-33.72%	Increase in Current Liabilities
(ix)	Net profit ratio	Profit after Tax	Net Sales	0.04	0.04	-9.92%	
(x)	Return on Capital employed	Earning Before Interest and Tax	Capital Employed	0.03	0.02	26.62%	Increase in profit before tax
(xi)	Return on Investment	Income from Investment	Cost of Investment	-	-		

Note:

Explanation have been furnished for change in Ratio by more than 25% as compared to the preeceding year as stipulated in Schedule III of the ACT

36. Other Additional Regulatory Information as per Schedule III

- a) Disclosure in relation to undisclosed income: The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the period ending 31 March, 2025 and also for the period ending 31 March, 2024 in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- b) Relationship with Struck off Companies: The Company do not have any transactions with Company's struck off during the period ending 31 March, 2025 and also for the period ending 31 March, 2024.
- c) Details of Benami Property held: The Company do not have any Benami property, where any proceeding has been initiated or pending against the Company during the period ending 31 March, 2025 and also for the period ending 31 March, 2024 for holding any Benami property.
- d) Registration of charges or satisfaction with Registrar of Companies (ROC): The Company do not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period, during the period ending 31 March, 2025 and also for the period ending 31 March, 2024.



(All amount in Rupees Lacs unless otherwise stated)

- d) Registration of charges or satisfaction with Registrar of Companies (ROC): The Company do not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period, during the period ending 31 March, 2025 and also for the period ending 31 March, 2024.
- e) Details of Crypto Currency or Virtual Currency: The Company have not traded or invested in Crypto currency or Virtual Currency during the period ending 31 March, 2025 and also for the period ending 31 March, 2024.
- f) Utilisation of Borrowed Fund & Share Premium:
 - I. The Company have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall: (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
 - II. The Company have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall: (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- g) The Company has not entered into any scheme of arrangement which has an accounting impact on the current or previous financial year.
- h) Audit Trail As per the newly inserted rule 3(1) of the Companies (Accounts) Rules, 2021, the company has used accounting software for maintaining its books of accounts which have a feature of recording audit trail(edit log) facility and the same has been enabled and operated throughout the year for all relevant transactions recorded in the respective software. Further there is no instance of audit trail feature being tampered with.

37. Impact of New Labour Codes

The Indian Parliament has approved 4 Labour Codes viz: The Code on Wages, 2019, The Code on Social Security, 2020, The Industrial Relations Code, 2020 and The Occupational Safety Health and Working Conditions, 2020 subsuming many existing labour legislations. These would impact the contributions by the Group towards Provident Fund, Bonus and Gratuity. The effective date from which the codes and rules will be applicable is yet to be notified. The Group will assess the impact and its valuation and will give appropriate impact in its financial statements in the period(s) in which, the Codes become effective and the related rules to determine the financial impact are notified.

- 38. *Trade Receivables, Loans and Advances and Deposits of which confirmations are not received from the parties are subject to reconciliation and consequential adjustments on determination/ receipt of such confirmation.
- 39. The management has evaluated all activities of the Company through May 28, 2025 and concluded that there were no additional subsequent events required to be reflected in this financial statements.
- 40. Figures of the year are regrouped/rearranged in order to confirm with current year classification.

The accompanying notes 1 to 40, forms an integral part of these Standalone Financial Statements

For N H Agrawal & Associates Chartered Accountants

Firm Regn. Number: 0327511E

Nitin Hukumchand Agrawal

Partner

(Membership No.: 129179)

Place: Kolkata Dated: 29th May, 2025 For and on behalf of the Board Lee & Nee Softwares (Exports) Ltd

Mahesh Gupta CEO & Managing Director (DIN: 01606647)

Vikash Singh Chief Financial Officer PAN: BMWPS0510C Director (DIN: 02839878)

Arpita Gupta

Pritika Gupta Company Secretary Membership Number: A27366



INDEPENDENT AUDITORS REPORT

To,

The Members of M/s Lee & Nee Softwares (Exports) Ltd.

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated Ind AS financial statements of Lee & Nee Softwares (Exports) Ltd ("the Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "Group") which comprise the Consolidated Balance Sheet as at March 31 2025, the Consolidated Statement of Profit and Loss (including other comprehensive income), the Consolidated Cash Flow Statement and the Consolidated Statement of Changes in Equity for the year then ended, and notes to the consolidated Ind AS financial statements, including a summary of material accounting policies and other explanatory information (herein referred to as the "Consolidated Financial Statements")

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at March 31, 2025, their consolidated profit (including other comprehensive income), their consolidated cash flows and the consolidated statement of changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the consolidated Ind AS financial statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the consolidated Ind AS financial statements' section of our report. We are independent of the Company in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the consolidated Ind AS financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated Ind AS financial statements for the financial year ended March 31, 2025. These matters were addressed in the context of our audit of the consolidated Ind AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have determined the matters described below to be the key audit matters to be communicated in our report. We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the consolidated Ind AS financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of consolidated Ind AS financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated Ind AS financial statements.



Key audit matters

How our audit addressed the key audit matter

Valuation and Existence of Investments

We have focused on the valuation and existence of the investments in Equity because these represents a principal element on the net assets in the Financial Statements.

We have assessed the Company's process to compute the fair value of various investment. For quoted instruments we have independently obtained the market value and recalculated the fair value. For unquoted instruments we have obtained an understanding of various methods used by the management and analyzed the reasonableness of the principal assumptions made for estimating the fair value and other various data used while arriving at the fair value measurements

Revenue Recognition-Fixed Price Contracts

The Company inter alia engages in Fixed-price contracts wherein, revenue is recognized based on the percentage of work completed. This is estimated by the Company on the basis of the completion of milestones and activities as agreed with the customers. Therefore, the revenue is recognized on completion and certified milestone by the customers after obtaining the "sign up" from the customer.

In view of the significance of the matter we applied the following audit procedures in this area, among others to obtain sufficient appropriate audit evidence: Obtained an understanding of key internal controls over recording of activities completed and of general IT controls for the project management tool.

Performed walk through of the underlying process and documented the controls and assessed the effectiveness of their design and implementation. Also performed tests to assess whether the controls were operating as designed.

Selected a sample of contracts, using a mix of quantitative & qualitative criteria, and performed the following procedures for each contract selected:

- Inspecting key terms, including transaction price, deliverables, performance obligations, timetable, set out in the contract;
- Inquired of the relevant project managers about key aspects and the progress of the contracts, including the estimated total contract costs, key project risks, amendments, contingencies and billing schedules;
- Verified project management tool for budgeted efforts and related milestones and verified accuracy of milestones based on actualization of efforts for delivered projects and past data;
- verified the details of activities completed with those stated in the customer contract and as confirmed by the project manager including agreeing the respective activities performed according to the project management tool with customer report/confirmations which forms the basis of milestone completion;
- Tested on a sample basis the underlying invoices in respect of fixed price contracts and related cash receipts;
- Verified the ageing analysis and perform analytical procedures, based on revenue trends, to assess the movements in accruals.



Other Information

The Holding Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Corporate Governance and Shareholder's Information, but does not include the consolidated Ind AS financial statements and our auditor's report thereon.

Our opinion on the consolidated Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management for the Ind AS Financial Statements

The Holding Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these consolidated Ind AS financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and consolidated statement of changes in equity of the Group in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. The respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated Ind AS financial statements, the respective Board of Directors of the companies are responsible for assessing the Company's ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

That respective Board of Directors of the companies included in the Group are also responsible for overseeing the financial reporting process of the Group.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the consolidated Ind AS financial statements, whether due to
fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient



and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated Ind AS financial statements, including the
 disclosures, and whether the consolidated Ind AS financial statements represent the underlying transactions and
 events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities
 within the Group which we are the independent auditors and whose financial information we have audited, to express an
 opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of
 the audit of the financial statements of such entities included in the consolidated financial statements of which we are
 the independent auditors.

We communicate with those charged with governance of the Holding Company and other such entity included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated Ind AS financial statements for the financial year ended March 31, 2025 and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

The financial statements/financial information includes the Group's share of two subsidiaries company whose result/statement includes assets of Rs.974.40 lacs, revenues 81.10 lacs, loss after tax Rs.7.44 lacs, comprehensive income Rs 3.74 lacs for the year ended on that date respectively, and net cash outflows Rs. 16.33 lacs for the year ended March 31,2025

Report on Other Legal and Regulatory Requirements



- 1. As required by Section 143(3) of the Act, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the consolidated financial statements;
 - (b) In our opinion, proper books of account as required by law relating to the aforesaid consolidated financial statements have been kept so far as it appears from the examination of those books and reports of other auditors;
 - (c) The consolidated balance sheet, the consolidated statement of profit and loss including the consolidated statement of other comprehensive income, the consolidated cash flow statement and the consolidated statement of changes in equity dealt with by this Report are in agreement with the books of account maintained for the purpose of the consolidated financial statements:
 - (d) In our opinion, the aforesaid consolidated Ind AS financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
 - (e) On the basis of the written representations received from the directors of the Holding Company as on March 31, 2025 taken on record by the Board of Directors of the Holding Company and of the subsidiaries company, none of the directors is disqualified as on March 31, 2025 from being appointed as a director in terms of Section 164 (2) of the Act:
 - (f) With respect to the adequacy of the internal financial controls with reference to consolidated Ind AS financial statements of the Holding Company and its subsidiaries company and the operating effectiveness of such controls, refer to our separate Report in "Annexure 1" to this report;
 - (g) In our opinion and to the best of our information and according to the information and explanations provided to us, the remuneration paid by the Holding Company to its directors during the year is in accordance with the provisions of Section 197 of the Act.
 - (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Consolidated Financial Statements has disclosed the impact of its pending litigations on its consolidated financial position in its Ind AS financial statements.
 - ii. The Group Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
 - iii. There were no amounts which were required to be transferred, to the Investor Education and Protection Fund by the Holding Company and its subsidiaries company during the year ended 31 March 2025.
 - iv. a) The respective Managements of the Company and its subsidiaries whose financial statement has been audited under the Act, have represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company or any of such subsidiaries to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company or by its subsidiaries ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - b) The respective Managements of the Company and its subsidiaries whose financial statement has been audited under this Act, have represented that, to the best of its knowledge and belief, no funds have been received by the company or its subsidiaries from any person(s) or entity(ies), including foreign entities ("Funding Parties"),



with the understanding, whether recorded in writing or otherwise, that the company or the subsidiaries, shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

- c) Based on such audit procedures that were considered reasonable and appropriate in the circumstances, nothing has come to the notice to us and the auditor of the subsidiaries company that has caused us to believe that the representations under sub-clause (a) and (b) contain any material misstatement.
- v. The Group Company has not declared any dividend during the year, so reporting under this clause for the compliance with section 123 of the Companies Act, 2013, is not applicable.
- 2. With respect to the matters specified in the paragraph 3(xxi) and 4 of the Companies (Auditor's Report) Order 2020(" the Order"/"CARO") issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Auditor's report, according to the information and explanations given to us and based on the CARO reports issued by us for the Company and its subsidiaries included in the consolidated financial statements of the Company, to which the reporting under CARO is applicable, we report that there are no qualifications or adverse remarks in these CARO reports.
- 3. Based on our examination which included test checks, the Group has used the accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all the relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of audit trail feature being tampered with and the audit trail has been preserved by the Group.

For N.H. Agrawal & Associates

Chartered Accountants ICAI Firm Registration Number: 0327511E

Nitin Hukumchand Agrawal

Partner

Membership No.:129179 UDIN: 25129179BMIWTG7581

Place: Kolkata Date: 29th May, 2025



Annexure 1 to the Independent Auditor's report of even date on the consolidated Ind AS financial statements of Lee & Nee Softwares (Exports) Ltd

Report on the Internal Financial Controls under

Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of Lee & Nee Softwares (Exports) Ltd ("the Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred as "the Group") as on March 31, 2025 in conjunction with our audit of the consolidated Ind AS financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Holding Company and its subsidiaries company are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to the financial statements of the Holding Company and its subsidiaries, based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, as specified under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both issued by ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the holding Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls with Reference to these consolidated Ind AS Financial Statements

A company's internal financial controls with reference to Ind AS financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to Ind AS financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance



with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the consolidated financial statements.

Inherent Limitations of Internal Financial Controls with Reference to consolidated Ind AS Financial Statements

Because of the inherent limitations of internal financial controls with reference to Ind AS financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Ind AS financial statements to future periods are subject to the risk that the internal financial control with reference to Ind AS financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion and to the best of the information and explanations given to us, the Holding Company and its subsidiaries incorporated in India, have in all material respects, adequate internal financial controls with reference to Ind AS financial statements and such internal financial controls with reference to Ind AS financial statements were operating effectively as at March 31, 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

For N.H. Agrawal & Associates

Chartered Accountants

ICAI Firm Registration Number: 0327511E

Nitin Hukumchand Agrawal

Partner

Membership No.:129179

UDIN: 25129179BMIWTG7581

Place: Kolkata

Date: 29th May, 2025



CONSOLIDATED BALANCE SHEET AS AT 31ST MARCH, 2025

(All amount in Rupees Lacs unless otherwise stated)

		NOTES	As at 31.03.2025	As at 31.03.2024
I	ASSETS			
	Non-Current Assets			
	(a) Property, Plant and Equipment	3.1	28.82	34.19
	(b) Goodwill	3.2	2,439.35	2,439.35
	(c) Intangible assets	3.3	-	-
	(d) Financial assets			
	i) Investments	4.1	693.52	658.67
	ii) Trade Receivable	4.2	251.80	254.79
	iii) Loans	4.3	808.03	987.69
	iv) Other financial assets	4.4	4.32	4.75
	(e) Deferred Tax Assets (net)	5	6.20	4.11
	(f) Other non-current assets	6	283.09_	344.47
	Total Non-Current Assets		4,515.13	4,728.01
	Current Assets			
	(a) Financial assets			
	i) Trade receivables	7.1	159.79	166.14
	ií) Cash and cash equivalents	7.2	72.57	33.14
	iii) Loans	7.3	64.33	70.72
	iv) Trade receivables	7.4	157.91	159.70
	v) Cash and cash equivalents	7.5	831.62	615.99
	ví) Loans	7.6	2.17	1.84
	(b) Current Tax Assets (net)	8	10.38	16.08
	(c) Other current assets	9	40.19	40.41
	Total Current Assets		1,338.96	1,104.02
	TOTAL ASSETS		5,854.09	5,832.03
П	EQUITY AND LIABILITIES			
"	Equity			
	(a) Equity share capital	10	5,577.40	5,577.40
	(b) Other equity	10	97.20	78.77
	Total Equity	11	<u>5,674.60</u>	5,656.17
			3,074.00	
	Liabilities			
	Non-Current Liabilities			
	(a) Financial liabilities	40	0.00	5.04
	(i) Borrowings	12	0.28	5.64
	(ii) Other financial liabilities	13	0.00	0.01
	(b) Provision	14	14.82	13.33
	(c) Deferred tax liabilities (net) Total Non-Current Liabilities	15	0.73	40.00
			<u> 15.83</u>	<u> 18.98</u>
	Current Liabilities			
	(a) Financial liabilities	40	5.00	0.70
	(i) Borrowings	16	5.93	3.78
	(ii) Trade payables	17	04.00	7.00
	Dues to micro enterprises and small enterprises		21.32	7.86
	Dues to creditors other than micro enterprises and		28.87	22.00
	(b) Other current liabilities	18	102.37	118.80
	(c) Provisions	19	5.17	4.44
	Total Current Liabilities		163.66	156.88
	TOTAL EQUITY AND LIABILITIES		<u>5,854.09</u>	5,832.03

The accompanying notes 1 to 42, forms an integral part of these Consolidated Financial Statements

This is the Consolidated Balance Sheet referred to in our report of even date.

For N H Agrawal & Associates

Chartered Accountants

Firm Regn. Number: 0327511E

Nitin Hukumchand Agrawal

Partner (Membership No.: 129179)

Place: Kolkata Dated: 29th May, 2025 For and on behalf of the Board

Lee & Nee Softwares (Exports) Ltd

Mahesh Gupta CEO & Managing Director

(DIN: 01606647)

Vikash Singh Chief Financial Officer PAN: BMWPS0510C **Arpita Gupta**Director

(DIN: 02839878)

Pritika Gupta

Company Secretary Membership Number: A27366



CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH, 2025

(All amount in Rupees Lacs unless otherwise stated)

			,	,
		NOTES	For Year ended 31.03.2025	For Year ended 31.03.2024
l.	Revenue from operations	20	1,072.94	853.03
II.	Other income	21	147.74	176.15
III.	Total revenue (I + II)		1,220.68	1,029.18
IV.	Expenses			
	Cost of Service Provided	22	229.26	136.95
	Employee benefits expense	23	500.99	417.26
	Finance cost	24	0.59	0.06
	Depreciation and amortization expense	25	13.09	6.22
	Other expenses	26	426.38	403.58
	Total expenses		1,170.31	964.07
V.	Profit / (Loss) before tax (III - IV)		50.37	65.11
VI.	Tax expense:	27		
	(1) Current tax		18.67	14.97
	(1) Tax Expenses of Prior Years		0.50	(0.09)
	(2) Deferred tax		0.06	0.43
			19.23	15.31
VII.	Profit / (loss) for the period (V-VI)		31.14	49.80
VIII.	Other comprehensive income			
	(1) Items that will not be reclassified to statemer			
	 Remeasurement gain /(loss) on defined ben 	efits obligations	1.99	(2.64)
	- Tax impact on above		(0.51)	1.46
	 Changes in Fair Value of Equity Instruments through Other Comprehensive Income 		(16.13)	44.63
	- Tax impact on above		1.97	(3.88)
	(2) Items that will be reclassified to statement or	f profit and loss		(/
	- Fair Value on Debt Instruments		-	-
	- Tax impact on above		- (40.00)	
	Other comprehensive income (net of tax)		(12.68)	39.57
IX.	Total comprehensive income for the year		18.46	89.37
X.	Earning per equity share :	30		
	(1) Basic		0.06	0.09
	(2) Diluted		0.06	0.09

The accompanying notes 1 to 42, forms an integral part of these Consolidated Financial Statements This is the Consolidated statement of Profit & Loss referred to in our report of even date.

For N H Agrawal & Associates

Chartered Accountants Firm Regn. Number: 0327511E

Nitin Hukumchand Agrawal

Partner

(Membership No.: 129179)

Place: Kolkata Dated: 29th May, 2025 For and on behalf of the Board Lee & Nee Softwares (Exports) Ltd

Mahesh Gupta CEO & Managing Director

(DIN: 01606647)

Vikash Singh Chief Financial Officer PAN: BMWPS0510C Arpita Gupta Director

(DIN: 02839878)

Pritika GuptaCompany Secretary

Membership Number: A27366



CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 2025

(All amount in Rupees Lacs unless otherwise stated)

Description		Year ended 31.03.2025		Year ended 31.03.2024	
I.	CASH FLOWS				
Α	Cash flow from operating activities				
	(a) Net Profit / (Loss) before tax from Operating Activities	50.37		65.11	
	Adjustments: Depreciation and amortisation	13.09		6.22	
	Interest Income	(128.22)		(125.39)	
	Fair value gain/(loss) during the year (net of tax)	(1.59)		(5.57)	
	Profit from Partnership Firm	(0.01)		(0.03)	
	Operating Profit/ (Loss) before working capital changes	<u> </u>	(66.36)		(59.65)
	(b) Working Capital changes:				
	Decrease/ (Increase) in trade receivables	(36.44)		34.87	
	Decrease/ (Increase) in other current assets	5.92		(9.93)	
	Decrease/ (Increase) in Loans (current)	(35.97)		(97.33)	
	Increase/ (Decrease) in Trade Payables	20.33		(165.29)	
	Decrease/ (Increase) in other financial current assets	(0.33)		1.66	
	Decrease/ (Increase) in other non-current assets	61.38		183.23	
	Decrease/(Increase) in Other Non current liabilities	0.73		(10.22)	
	Decrease/ (Increase) in other financial non-current assets	(1.61)		(1.23)	
	Decrease/ (Increase) in other financial liabilities Increase/ (Decrease) in other current liabilities	(0.01) (16.43)		(0.01) 39.01	
	Increase/ (Decrease) in provisions	2.22	(0.21)	17.77	(7.48)
	Cash generated from Operating Activities		(66.57)		(67.13)
	Income Taxes Paid / refund (Net)		19.23		3.25
	NET CASH FROM FROM OPERATING ACTIVITIES (A)	-	(85.80)	_	(63.88)
В	Cash flow from Investing Activities	-		=	
	Purchase of Property, Plant and Equipment	(7.72)			(25.92)
	Purchase / Sale of Investments	(37.87)			(20.81)
	Interest Income	128.22		_	9.58
	NET CASH FROM INVESTING ACTIVITES (B)	-	82.63	=	37.15
С	Cash flow from Financing Activities				
	Loan Taken		2.15		10.00
	Loan Repaid	_	(5.36)	_	(1.68)
	NET CASH FROM INVESTING ACTIVITIES (C)	=	(3.21)	=	8.32
II.	NET (DECREASE) / INCREASE IN CASH & CASH EQUIVALENTS		7.13		(52.84)
	Total Cash flows (A+B+C)		(6.38)		(92.71)
	Add: Cash and Bank Balances at the beginning of the year	_	70.72	_	163.43
III.	Cash and Cash equivalents at the end of the year	=	64.33	=	70.72

Note: The above Cash Flow Statement has been prepared under the "Indirect Method" as set out in the Indian Accounting Standard (Ind AS'7) - Statement of Cash Flow.

This is the Consolidated Cash Flow Statement referred to in our report of even date.Partner

For N H Agrawal & Associates

Chartered Accountants

Firm Regn. Number: 0327511E

For and on behalf of the Board

Lee & Nee Softwares (Exports) Ltd

Nitin Hukumchand Agrawal Partner

(Membership No.: 129179)

Place: Kolkata

Dated: 29th May, 2025

Mahesh Gupta CEO & Managing Director

(DIN: 01606647)

Vikash Singh Chief Financial Officer PAN: BMWPS0510C

Arpita Gupta Director

(DIN: 02839878)

Pritika Gupta Company Secretary

Membership Number: A27366



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31st MARCH, 2025

(All amount in Rupees Lacs unless otherwise stated)

A. EQUITY SHARE CAPITAL

1. Current reporting period

Balance as at April 01, 2024	Changes to Equity Share Capital due to	Restated Balance as at April 01, 2024 prior period errors	Changes in equity share capital during the current year	Balance as at Mach 31, 2025	
5577.40	-	5577.40	-	5577.40	

2. Previous reporting period

Balance as at April 01, 2023	Changes to Equity Share Capital due to	Restated Balance as at April 01, 2023 prior period errors	Changes in equity share capital during the current year	Balance as at Mach 31, 2024
5577.40	-	5577.40	-	5577.40

B. OTHER EQUITY

	Reserves and Surplus			Other		
Particulars	Securities premium Reserve	General reserve	Capital reserve	Retained earnings	Comprehensive income (OCI)	TOTAL
Changes for the period ended 31 March 2024						
As at 1 April 2023	-	_	135.82	(116.76)	(29.65)	(10.60)
Profit for the year Remeasurements of post-employment benefit obligations, net of tax	-	-	-	49.80		49.80
Fair value gain/(loss) during the year (net of tax)	-	-	-	(1.18)	40.75	39.57
As at 31 March 2024	-	-	135.82	(68.14)	11.10	78.77
Changes for the period ended 31 March 2025						
As at 1 April 2024	-	-	135.82	(68.14)	11.10	78.77
Profit for the year	-	-	-	31.14	-	31.14
Remeasurements of post-employment benefit obligations, net of tax	-	-	-	1.48	-	1.48
Fair value gain/(loss) during the year (net of tax)	-	-	-	-	(14.16)	(14.16)
As at 31 March 2025	-	-	135.82	(35.54)	(3.07)	97.20

The accompanying notes 1 to 42, forms an integral part of these Standalone Financial Statements This is the Consolidated Statement of Change in Equity referred to in our report of even date.

For N H Agrawal & Associates

Chartered Accountants Firm Regn. Number: 0327511E

Nitin Hukumchand Agrawal

Partner

(Membership No.: 129179)

Place: Kolkata Dated: 29th May, 2025 For and on behalf of the Board Lee & Nee Softwares (Exports) Ltd

Mahesh Gupta CEO & Managing Director

(DIN: 01606647)

Vikash Singh Chief Financial Officer PAN: BMWPS0510C Arpita Gupta Director

(DIN: 02839878)

Pritika Gupta Company Secretary

Membership Number: A27366



Material accounting policies and other explanatory information on consolidated financials for the year ended 31 March 2025

(All amount in Rupees Lacs unless otherwise stated)

General Information and Statement of Compliance with IND AS

1. General Information:

a) Lee & Nee Softwares (Exports) Limited ("the Company") is a public company domiciled in India. . The Company is listed in Bombay Stock Exchange and Calcutta Stock Exchange Ltd.

The consolidated financial statements relate to Lee & Nee Softwares (Exports) Limited and its subsidiaries (collectively referred as "the Group") as per the details below:

Name of the Subsidiary	Country of Incorporation	% of holding as on 31st March 2025	
Rituraj Shares Broking Private Limited	India	99.72%	
Lensel Web Services Private Limited	India	99.00%	

The Consolidated Financial Statements of the Group for the year ended 31 March 2025 were approved in accordance with the resolution of the Board of Directors as on 29 May 2025

b) Statement of Compliance

The financial Statements have been prepared in accordance with the Indian Accounting Standards ("IND AS") as prescribed by Ministry of Corporate Affairs pursuant to Section 133 of Companies Act, 2013 ("the Act"), read with the Companies (Indian Accounting Standards) Rules as amended from time to time.

2.1 Basis of Preparation:

a) Theses consolidated financial statements have been prepared in accordance with the Indian Accounting Standards ("referred as "Ind AS") under historical cost convention on accrual basis, except for certain financial instruments which are measured at fair values

Accounting policies have been consistently applied except when a newly accounting standard is initially adopted or a revision to an existing accounting policy hintherto in use.

b) Functional and Presentation Currency

The Financial Statements have been prepared in Indian Rupees (INR), which is also the Company's functional currency. The Financial Statements have been rounded off to nearest lacs, up to two places of decimals, unless otherwise stated.

c) Basis of Consolidation

The consolidation financial statements comprise the financial statements of the Group and its subsidiary. Control is achieved when the Group has:-

- Power over the investee
- Is exposed or has the rights to variable returns from its involvement with the investee and
- Has the ability to use the power over the investee to affects the return

The Parent Company re-assesses whether or not it controls an investee if facts and circumstances indicates that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Parent Company obtains control over the subsidiary and ceases when the Parent Company loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Parent Company gains and control until the date the Parent Company ceases to control the subsidiary.



The consolidated financial statements have been prepared on accrual going concern basis. They are prepared using the uniform accounting policies for like transactions and other events in similar circumstances. If a subsidiary uses the accounting policies other than those adopted in the consolidated financial statements for like transactions and events in similar circumstances, appropriate adjustments are made to that Group financial statements in preparing the consolidated financial statements to ensure conformity within the Group's accounting policies.

d) Consolidation Procedure

All assets and liabilities have been classified as current and non-current as per the Group's normal operating cycle and other criteria as set out in the Division II of Schedule III to the Companies Act, 2013. Based on the nature of the products and the time between acquisition of assets for processing and their realisation in cash and cash equivalents, the Group has ascertained its operating cycle as 12 months for the purpose of current or non-current classification of assets and liabilities.

The consolidated financial statements of the Group have been prepared on a line-by-line consolidation by adding together the book value of the like items of assets and liabilities, income and expenses as per the respective financial statements. Intragroup balances and intragroup transactions have been eliminated

2.2 Use of Estimates and Judgements:

The preparation of the consolidated financial statements in conformity with the Ind AS requires management to make estimates, judgements and assumptions that affect the reported balances of assets and liabilities and disclosures relating to the contingent assets and liabilities as at the date of financial statements and reported amounts of income and expenses during the period. Examples of such estimates includes provision for income taxes, classification of assets and liabilities into current and non-current and the useful lives of the tangible and intangible assets. Although these estimates are based upon management's best knowledge of current events and actions, actual results could differ from these estimates. Any revision to accounting estimates is recognised prospectively in the current and future periods.

Critical accounting judgements and key sources of estimation uncertainty: Key assumptions:

a) Useful lives of depreciable and amortisable assets:-

The management reviews the estimated useful lives of depreciable or amortisable assets at each reporting period, based its expected utility of those assets. Uncertainties in these estimates relate to technical and economic obsolesce that may change the utility of certain items of property, plant and equipment to make the sale, obsolescence considering past trend. Inventories are written down to NRV when such NRV is lower than their cost.

b) Defined benefit Obligation:-

The present value of defined benefit obligation which includes gratuity is determined using actuarial valuations using projected unit credit method. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increase and mortality rates. Due to the complexities involved in the valuation and its long term nature, a defined benefit obligation is highly sensitive to changes in the assumptions. All assumptions are reviewed at each reporting date.

c) Recognition and measurement of provisions, liabilities and contingencies:-

Provision and liabilities are recognized in the period when it becomes probable that there will be a future outflow of funds resulting from past operations or events that can be reasonably be estimated. The timing of recognition requires application of judgement to existing facts and circumstances which may be subject to change.

Contingencies in the normal course may be arise from litigation and other claims. Potential liabilities that are possible but not probable of crystalizing or are very difficult to quantify reliably are treated as contingent liabilities. Such liabilities are disclosed in the notes to accounts but are not recognized.

d) Income Taxes:-

The Group Company's tax jurisdiction is India .Significant judgements are involved in determining the provisions for income taxes including amount expected to be paid or recovered for uncertain tax positions.



e) Fair value measurements:-

When the fair value of the financial assets and financial liabilities recorded in the Balance Sheet cannot be measured based on the quoted prices in the active markets, their fair value is measured using the valuation techniques, including the discounted cash flow model, which involve various judgements and assumptions.

2.3 Material Accounting Policies:

a) Overall Considerations:-

The consolidated financial statements have been prepared using significant accounting policies and measurement basis that are in effect at 31st March, 2025 as summarised below:-

b) Current versus non-current classification:-

The Group Company presents assets and liabilities in the balance sheet on current and non-current classification:-

- a) The asset/liability is expected to be realised/settled in normal operating cycle;
- b) The asset is intended for sale or consumption;
- c) The asset/liability is held primarily for purpose of trading;
- d) The asset/liability is expected to be realised/settled within twelve months after reporting period;
- e) The asset is cash or cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least twelve months after reporting date;
- f) In the case of a liability, there is no unconditional right to defer settlement of the liability for at least twelve months after reporting date;

All other assets and liabilities are classified as non-current.

c) Cash Flow Statement:-

Cash Flows are reported using the indirect method, whereby profit for the period is adjusted for the effects of the transactions of no-cash nature, any deferrals or accruals past or future operating cash receipts or payments and any items of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities

d) Property, Plant and Equipment and Intangible Assets:-

Property, Plant and Equipment

Recognition:-

Property, Plant and Equipment are stated as cost less accumulated depreciation and impairment, if any. Cost directly attributable to acquisition are capitalised until the property, plant and equipment are ready for use, as intended by the management.

Subsequent measurement (depreciation and useful lives):-

The Group depreciates property, plant and equipment on a pro-rata basis over their estimated useful lives using the written down value method. The estimated useful lives of the assets prescribed under the Schedule II of the Act, are as follows:

The Group reviews the residual value, useful lives and depreciation method annually and, if expectations differ from previous estimates, the change is accounted for as a change in accounting estimate on a prospective basis. Subsequent expenditures relating to property, plant and equipment are capitalised only when it is probable that the future economic benefits associated with these will flow and the cost of the item can be measured reliably. Repairs and maintenance costs are recognised in net profit in Statement of Profit and Loss when incurred. The costs and related accumulated depreciation are eliminated from the financial statements upon sale or upon retirement of the asset and resultant gains or losses recognised in the Statement of Profit and Loss.



The one of the Subsidiary Companies has acquired certain building on finance lease. Such lease arrangements are for a period of 99 years and the entire lease rentals has been paid upfront at the time of initiation of the lease. The subsidiary has recognized these building so acquired as owned assets instead of lease under property, plant and equipment at an amount equal to the upfront lease payment plus initial direct costs. Such amount is amortized over the estimated life of the assets under straight line method.

De-recognition:-

An item of property, plant and equipment and any significant part initially recognised is de-recognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is recognised in the Statement of Profit and Loss, when the asset is de-recognised.

e) Taxation

Tax expense recognised in the Statement of Profit or Loss comprises the sum of the current tax and deferred tax except the ones recognised in Other Comprehensive Income or directly in Equity.

i) Current Income Tax

Calculation of current tax is based on tax rates and tax laws that have been enacted for the reporting period. Current Income Tax relating to items recognised outside the profit or loss is recognised either in Comprehensive Income or in Equity.

Current Income Tax for the current and prior periods is recognised at the amounts expected to be paid to or received from the tax authorities, using the tax rates and the tax laws enacted or substantively enacted by the Balance Sheet date.

The Group off sets current tax assets and liabilities, where it has legally enforceable right to set off the recognised amounts and where it intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

ii) Deferred Tax

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled based on the tax rate (and tax laws) that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax is recognised in respect of the temporary differences between the carrying amount of assets and liabilities for the financial reporting purposes and the corresponding amounts used for taxation purposes (i.e. tax base).

Deferred tax assets are recognised to the extent possible that the taxable profit will be available against which the deductible temporary differences can be utilized.

Entire deferred tax asset to be utilized. Any reduction is reversed to the extent possible that it becomes probable that sufficient taxable profit will be available.

Deferred tax relating to the items recognised outside the Statement of Profit and Loss is recognised either in other comprehensive income or in equity. Deferred tax assets and liabilities are offset when there is legally enforceable right to set off the non-current assets against non-current liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its non-current assets and liabilities on a net basis.

iii) Minimum Alternate Tax

Minimum Alternate tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future tax liability, is considered as an asset if there is convincing evidence that the Group will pay normal income tax .MAT Credits are in form of unused tax credits that are carried forward by the Group for a specified period of time. Accordingly, MAT Credit Entitlement has been grouped with deferred tax assets (net). Correspondingly, MAT Credit Entitlement has been grouped with deferred tax in Statement of Profit and Loss.



f) Provisions, contingent liabilities and contingent assets:-

Provisions

Provisions are recognised when there is a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The expense relating to provision is presented in the statement of profit and loss. Provisions are reviewed at each balance sheet date.

Contingent Liabilities

A contingent liability is a possible obligation that arises from the past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity or a present obligation that is not recognised because it is probable that an outflow resources will be required to settle the obligation or it cannot be measured with sufficient reliability. The Company does not recognise a contingent liability but discloses its existence in the financial statements.

Contingent Assets

Contingent Assets are neither recognised nor disclosed. However, when realisation of the income is virtually certain, related asset is recognised.

Commitments

Commitments include the amount of the purchase order (net of advances) issued to the parties for completion of assets. Commitments are reviewed at each reporting period.

g) Revenue Recognition

The Group derives revenue primarily from Information Technology Services and Solutions. Revenue is recognised when company transfers control over a product or a service to a customer.

Time and Material Contract

It is recognised based on time /effort spent and billed to clients.

Maintenance Contract

It is recognised on a pro-data basis over the period when such services is rendered.

Fixed Price Contracts

Revenues from fixed price contract are recognised using the "percentage of completion" method. Percentage of completion is determined on project costs incurred to date as percentage of total estimated project costs required to complete the milestone wise project.

If the Company doesnot have a sufficient basis to measure the progress of completion or to estimate the total contract revenues and costs, revenue is recognised only to extent of contract cost incurred for the completion milestone of the contract.

Sale of software products and licences

Revenue from maintenance contracts is recognised on a pro-rata basis over the period which service is rendered.

Interest Income

Interest Income is recorded using Effective Interest Rate (EIR) for all the instruments measured at amortised cost. EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial assets or to the amortised cost of financial liability.

Dividend Income

Dividend Income is recognised when right to receive is established.



h) Employee Benefit Expenses

1. Short Term Employee Benefits

Short Term Employee Benefits are recognized as an expense at the undiscounted amount in the statement of profit and loss for the year in which related services are rendered.

2. Defined Contribution Obligations:-

Gratuity (Un-funded): - The cost is determined using the projected unit credit method with the actuarial valuation being carried at each balance sheet date by independent actuary. The present value of the defined benefit obligation denominated in INR is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of related obligation.

The net interest cost is calculated by applying the discount rate to the balance sheet of the defined benefit obligation. This cost is calculated in employee benefit expense in the Statement of Profit and Loss.

Remeasurement gains or losses arising from experience adjustment, demographic adjustments and changes in actuarial assumptions are recognised in the period, in which they occur, directly in Other Comprehensive Income. They are included in retained earnings in the Statement of Changes in Equity and in the Balance Sheet Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in Profit or Loss as past service cost.

i) Earnings Per Share:-

Basic earnings per share is calculated by dividing the net Profit or Loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the year.

For the purpose of calculating diluted earnings per share, the net Profit or Loss for the year attributable to the equity shareholders and weighted average number of share outstanding if any are adjusted for the effects of all dilutive potential equity shares

j) Financial Instruments:-

A financial instrument is any contract that gives rise to financial asset of one entity and a financial liability or equity instrument of another equity.

Financial Assets

Initial Recognition and Measurement

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. Trade Receivables are initially measured at the transaction price. Regular way of purchase and sale of financial assets are accounted for at trade date.

Subsequent Measurement

For the purposes of subsequent measurement, financial assets are classified in three categories.

- Amortised Cost
- Fair Value through Other Comprehensive Income (FVTOCI)
- Fair Value through Profit or loss (FVTPL)

Financial assets are not reclassified subsequent to their initial recognition, except if and in the period the Company changes its business model for managing financial assets.

<u>Measured at Amortised Cost</u>: A financial asset is measured at amortised cost if it is held within a business model whose objective is achieved by both collecting contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.



After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method.

Measured at FVTOCI: A financial asset is measured at FVTOCI if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

Financial assets included within the FVTOCI category are measured initially as well at each reporting date at fair value. Fair value measurement is recognised in Other Comprehensive Income.

Measured at FVTPL: A financial asset which is not classified in any of the above categories are measured at FVTPL.

Financial assets included within the FVTPL category are measured at fair value with all changes recognised in the statement of profit and loss.

De-recognition

The Group derecognizes a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and the transfer qualifies for de-recognition under Ind AS 109.

Impairment of financial assets

In accordance with Ind AS 109, the Group applies expected credit loss (ECL) model for the measurement and recognition of impairment loss for financial assets.

ECL is the weighted average of the difference between all the contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive, discounted at the original effective interest rate, with the respective risks of default occurring as the weights. When estimating the cash flows, the Group is required to consider:

- All contractual terms of the financial assets (including prepayment and extension) over the expected life of the assets.
- Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

Trade Receivables

In respect of trade receivables, the Group applies the simplified approach of Ind AS 109, which requires measurement of loss allowance at an amount equal to lifetime expected credit losses. Lifetime expected credit losses that result from all possible default events over the expected life of a financial instrument.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial asset. 12 month ECL area portion of the lifetime ECL which result from default events that are possible with 12 months from the reporting date, ECL are measured in a manner that they reflect unbiased and probability weighted amounts determined by a range of outcomes, taking into account the time value of money and other reasonable information available as a result of past events, current conditions and forecast of future economic conditions.

Financial Assets

In respect of other financial assets, the Group assesses if the credit risk on those financial assets has increased significantly since initial recognition. If the credit risk has not increased significantly since initial recognition, the Group measures the loss allowance at an amount equal to 12- month expected credit losses, else at an amount equal to the lifetime expected credit losses.

While making the assessment, the Group uses the change in the risk of a default occurring over the expected life of the financial asset. To make the assessment, Company compares the risk of a default occurring on the financial asset as at the balance sheet date with the risk of a default occurring on the financial asset as at the date of initial recognition and considers reasonable and supportable information, that is available without undue cost or effort that is indicative of significant increases in credit risk since initial recognition. The Group assumes that the credit risk on a financial asset has not increased significantly since initial recognition if the financial asset is determined to have low credit risk at the balance sheet date.



Financial Liabilities

Initial Recognition and Measurement

Financial liabilities are at initially recognised at fair value plus any transaction cost that are attributable to the acquisition of the financial liabilities except financial liabilities at fair value through profit or loss which are initially measured at fair value.

Subsequent Measurement:

For the purpose of subsequent measurement, financial liabilities are classified in following categories: -

- Fair Value through Profit or loss (FVTPL)
- Amortised Cost

<u>Measured at FVTPL:</u> A financial liability is classified as at FVTPL. It is classified as held for trading or it is derivative or it is designated as such on initial recognition. Financial liabilities as at FVTPL are measured at fair value and net gains and losses, including any interest expense is recognised in profit and loss.

<u>Measured at Amortised:</u> Other financial liabilities are subsequently measured at amortised cost using the effective interest rate method.

Derecognition

The Company derecognizes a financial liability (or a part of financial liability) only when the obligation specified in the contract discharged or cancelled or expires.

Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously

k) Impairment of non-financial assets:-

At the end of each reporting period, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash generating unit to which the asset belongs.

Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to the individual cash-generating units, or otherwise they are allocated to the smallest group of cash generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less cost to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using pre-tax discount that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash generating unit) is estimated less that its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the Statement of Profit and Loss, unless the relevant asset at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or a cash generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss has been recognised immediately in the Statement of Profit and Loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.



I) Fair Value:-Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes in to account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and or disclosure purposes in the financial statements is determined on such basis.

In addition, for financial reporting purposes, fair value measurements are categorized into Level 1, 2, or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurements in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly;
- · Level 3 inputs are unobservable inputs for the asset or liability
- m) Event after reporting date:- Where the events occurring after the Balance Sheet date provide evidence of conditions that existed at the end of the reporting period, the impact of such events adjusted within the financial statements. Otherwise, events after the Balance Sheet date of material size or nature are only disclosed.n)

Segment Reporting:-Operating Segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker (CODM) of the Company. The CODM is responsible for allocating resources and assessing performance of the operating segments of the Company.

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. As per requirement of Ind AS 108 "Segment Reporting" no disclosures are required to be made since the Company's activities consists of a single business segment.

o) Foreign currency translation: -Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year and exchange rates are recognised in profit and loss.



(All amount in Rupees Lacs unless otherwise stated)

NOTE 3.1 - PROPERTY, PLANT & EQUIPMENT

Gross carrying amount	Buildings	Compu- ters	Access Control	Air Cond.	Electrical Fitting	Mobile Phone	UPS	Car	Printer	Fridge	Tele phone	Head Sets	Other Equip-	Furni- ture &	Total
			System										ment	Fixture	-
Gross Block															
At 31 March 2023	66.93	46.68	1.00	12.99	0.60	4.22	2.44	0.00	9.72	0.10	0.11	0.67	3.51	8.73	157.70
Add : Additions	-	3.14	-	0.28	-	0.43	-	21.46	-	-	-	-	0.26	0.33	25.90
Less : Disposals/Write off	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Less : Capitalised during	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
the year															
At 31 March 2024	66.93	49.82	1.00	13.27	0.60	4.65	2.44	21.46	9.72	0.10	0.11	0.67	3.77	9.06	183.60
Add : Additions	-	6.61	-	0.56	0.04	0.00	-	-	-	-	-	-	0.51	-	7.7
Less : Disposals/Write off	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Less : Capitalised during the year	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
At 31 March 2025	66.93	56.43	1.00	13.83	0.64	4.65	2.44	21.46	9.72	0.10	0.11	0.67	4.28	9.06	191.3
Accumulated Depreciation/ Amortization / Impairment															
At 31 March 2023	64.95	40.61	0.95	11.66	0.42	3.02	2.32	0.00	9.23	0.09	0.11	0.64	3.07	6.86	143.9
Depreciation charge for the year	0.10	2.98	-	0.49	0.05	0.59	0.00	0.63	0.07	0.00	-	-	0.15	0.42	5.4
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Impairment charge for the year	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
At 31 March 2024	65.05	43.59	0.95	12.15	0.47	3.61	2.32	0.63	9.30	0.09	0.11	0.64	3.22	7.28	149.4
Depreciation charge for the year	0.09	4.80	-	0.47	0.03	0.48	-	6.51	-	-	-	-	0.32	0.39	13.0
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Impairment charge for the year	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
At 31 March 2025	65.14	48.39	0.95	12.62	0.50	4.09	2.32	7.14	9.30	0.09	0.11	0.64	3.54	7.67	162.5
Net book value															
At 31 March 2025	1.79	8.04	0.05	1.21	0.14	0.56	0.12	14.32	0.42	0.01	0.00	0.03	0.74	1.39	28.8
At 31 March 2024	1.88	6.23	0.05	1.12	0.13	1.04	0.12	20.83	0.42	0.01	0.00	0.03	0.55	1.78	34.19



(All amount in Rupees Lacs unless otherwise stated)

NOTE 3.2 - GOODWILL

Goodwill **Gross carrying amount** Cost or valuation At 31 March 2023 2,439.35 Add: Additions Less: Disposals / Write off Less: Capitalised during the year At 31 March 2024 2,439.35 Add: Additions Less: Disposals / Write off Less: Capitalised during the year At 31 March 2025 2,439.35 **Accumulated Depreciation / Amortization / Impairment** At 31 March 2023 Depreciation charge for the year Disposals Impairment charge for the year At 31 March 2024 Depreciation charge for the year Disposals Impairment charge for the year At 31 March 2025 Net book value

Note: Goodwill is arising on account of amalgamation

At 31 March 2025

At 31 March 2024

NOTE 3.3 - OTHER INTANGIBLE ASSETS

Gross carrying amount	Computer Software
Cost or valuation	
At 31 March 2023	14.79
Add : Additions	_
Less : Disposals / Write off	-
Less : Capitalised during the year	-
At 31 March 2024	14.79
Add : Additions	_
Less : Disposals / Write off	-
Less : Capitalised during the year	-
At 31 March 2025	14.79
Accumulated Depreciation Amortization / Impairment	
At 31 March 2023	14.05
Depreciation charge for the year	0.74
Disposals	-
Impairment charge for the year	-
At 31 March 2024	14.79
Depreciation charge for the year	-
Disposals	-
Impairment charge for the year	-
At 31 March 2025	14.79
Net book value	
At 31 March 2025	-
At 31 March 2024	-

2,439.35

2,439.35



(All amount in Rupees Lacs unless otherwise stated)

Disclosure related to Title deeds of Immovable Properties not held in name of the Company

Relevant line item	Description	Gross	Title deeds	Whether title deed	Property held
in the Balance sheet	of item of	carrying	held in the	holder is promoter,	since which
	Property	value	name of	director or relative	date
			holding Co.	of promoter/director or	
				employee of	
				promoter/director	
Property, plant and	Freehold Land	-	Lee & Nee Softwares	No	Date of
equipment	Leasehold Bldg	1.79	(Exports) Ltd.		Transfer
Investment property	Land Buiding	NA	NA	NA	NA
Non-current asset	Land Buiding	NA	NA	NA	NA
held for sale					

The Holding Company accquires the asset on finance lease and the same was transferred to one of the subsidiaryis (Lensel Web Services pvt ltd). Such lease arrangements are for a period of 99 years and the entire lease rentals has been paid upfront at the time of initiation of the lease. The subsidiary has recognized these building so acquired as owned assets instead of lease under property, plant and equipment at an amount equal to the upfront lease payment plus initial direct cost.

NOTE - 4.1 INVESTMENTS (NON-CURRENT)

		Fa	air Value	
Particulars	Amortised Cost	Through Profit and Loss	Through Other Comprehensive Income	Others
As at 31 March 2025				
Equity Instruments-Quoted	-	-	-	-
Equity Instruments-Unquoted	25.14	-	-	25.14
Debentures-Unquoted	-	-	0.04	0.04
Bonds		3.30		3.30
Mutal Fund	-	-	-	-
Investment in Partnership	665.04	-	-	665.04
TOTAL	690.18	3.30	0.04	693.52

		Fai	r Value	
Particulars	Amortised Cost	Through Profit and Loss	Through Other Comprehensive Income	Others
As at 31 March 2024				
Equity Instruments-Quoted	-	-	0.04	0.04
Equity Instruments-Unquoted	25.14	-	-	25.14
Debentures-Unquoted	-	-	0.06	0.06
Bonds		3.30		3.30
Mutal Fund	-	-	-	-
Investment in Partnership	630.13	-	-	630.13
TOTAL	655.27	3.30	0.04	658.61



(All amount in Rupees Lacs unless otherwise stated)

NOTE - 4.1 INVESTMENTS (Contd..)

		Number	of Shares	Amount	
Particulars	Face	As at	As at	As at	As at
	Value 3	31 March 2025	31 March 2024	31 March 2025	31 March 2024
Investments in Debentures (Quoted)					
Carried at Fair Value Through OCI					
- Finolex Pipe Ltd.	2.00	25.00	25.00	0.04	0.06
Aggregate amount of Investment in De	benture (Quot	ed) 25.00	25.00	0.04	0.06

		Number	Number of Shares		unt
Particulars	Face	As at	As at	As at	As at
	Value	31 March 2025	31 March 2024	31 March 2025	31 March 2024
nvestments in Equity Instruments (un	quoted - fully	paid up)			
Measured at Cost					
- Enkay Texofood Ltd	10.00	106.00	106.00	0.02	0.02
- Neena Consultants Ltd	10.00	100.00	100.00	0.01	0.01
- Philips India Ltd.	10.00	100.00	100.00	0.08	0.08
- Rituraj Shares & Securities Ltd.	10.00	26,905.00	26,905.00	25.03	25.03
Aggregate amount of unquoted invest	ments	27,211.00	27,211.00	25.14	25.14

	Number	of Units	Amount	
Particulars	As at	As at	As at	As at
	31 March 2025	31 March 2024	31 March 2025	31 March 2024
Investments in Bonds				
RHFL (9.15%)	110.00	110.00	0.76	0.76
Aggregate amount of Investment in Bonds	110.00	110.00	0.76	0.76

Particulars	31 March 2025 31	March 2024
Investments in Partnership Firm		
- M.M.International	665.04	630.13
- (Share of Profit - 50%), (Total Capital: Rs. 98.49 lacs)		
Aggregate amount of Partnership Firm	665.04	630.13

		Number	of Shares	Amount	
Particulars	Face	As at	As at	As at	As at
	Value	31 March 2025	31 March 2024	31 March 2025	31 March 2024
Investments in Equity Instruments (quoted	l - fully pa	id up)			
Carried at Fair Value Through OCI					
- Mahindra Lifespace Developers Ltd.	10.00	-	6.00	-	0.04
Aggregate amount of Quoted Investment		-	6.00	-	0.04
Aggregate amount of Quoted investment		-	6.00	-	
TOTAL				693.52	658.6



(All amount in Rupees Lacs unless otherwise stated)

4.1.1 Details of Subsidiaries in accordance with IND AS 112 "Disclosure of Interest in other entities"

Name of the Company	Country of Incorporation	Portion of Ownership Interes voting rights held by the Comp	
		31 March 2025	31 March 2024
Subsidiaries			
Lensel Web Services (P) Ltd.	India	99.00%	99.00%
Rituraj Share Broking Pvt. Ltd.	India	99.72%	99.72%

4.2. Trade Receivable (non - current)

Particulars	31 March 2025	31 March 2024
Unsecured, Considered good	251.80	254.78
TOTAL	251.80	254.78

Trade Receivable as on 31 March, 2025

	Outstanding for following periods from the due date of payments								
Particulars	Not yet due	Less than	6 months	1-2 years	2-3 years	More than	Total		
	6 months	to 1 year				3 years			
Undisputed Trade Receivable									
(i) Considered Good	-	-	-	-	-	251.80	251.80		
(ii) Doubtful	-	_	-	-	-	-	-		
Disputed Trade Receivable									
(i) Considered Good	-	-	-	-	-	-	-		
(ii) Doubtful	-	-	-	-	-	_	-		
Total	-	_	-	-	-	251.80	251.80		

Trade Receivable as on 31 March, 2024

	Outstanding for following periods from the due date of payments								
Particulars	Not yet due	Less than	6 months	1-2 years	2-3 years	More than	Total		
	6 months	to 1 year				3 years			
Undisputed Trade Receivable									
(i) Considered Good	-	0.20	-	-	-	254.58	254.78		
(ii) Doubtful	-	-	-	-	-	-	-		
Disputed Trade Receivable									
(i) Considered Good	-	_	-	-	-	-	-		
(ii) Doubtful	-	_	-	-	-	_	-		
Total	-	0.20	-	-	-	254.58	254.78		

4.3. Loans (non - current)

Particulars	31 March 2025	31 March 2024
Unsecured, Considered good		
Other Loans (Interest Accrued There On)	808.03	987.69
TOTAL	808.03	987.69



(All amount in Rupees Lacs unless otherwise stated)

4.4. Other Financial Assets (non - current)

Particulars	31 March 2025	31 March 2024
Security Deposit	4.32	4.75
TOTAL	4.32	4.75

5. Deferred Tax Assets (net)

Particulars	31 March 2025	31 March 2024
Deferred Tax Liabilities		
Timing difference in property,plant and equipment	1.75	0.98
Fair Value of Mutual fund Investments	1.00	0.95
	2.75	1.93
Deferred Tax Assets		
Provision for Gratuity	4.13	3.68
Fair Value of Equity Instruments	4.82	2.36
	8.95	6.04
Deferred tax Assets (net)	6.20	4.11

6. Other non-current assets

Particulars	31 March 2025	31 March 2024
Unsecured, considered good		
i) Security deposits	1.53	0.53
ii) Capital Advances	120.83	180.83
ii) Capital Advances	160.73	163.11
TOTAL	283.09	344.47

7.1. Investments (current)

			Fair Value		
Particulars	Amortised	Through	Through		
	Cost	Profit	Other	Others	Total
		& Loss	Comprehensive		
			Income		
As at 31 March 2025					
Equity Instruments-Quoted	-	-	154.61	-	154.61
Equity Instruments-Unquoted	-	-	-	-	-
Debentures-Unquoted	-	_	-		-
Mutal Fund	-	5.18	-		5.18
Investment in Partnership	-	-	-		-
TOTAL	-	5.18	154.61	-	159.79



(All amount in Rupees Lacs unless otherwise stated)

			Fair Value		
Particulars	Amortised	Through	Through		
	Cost	Profit	Other	Others	Total
		& Loss	Comprehensive		
			Income		
As at 31 March 2024					
Equity Instruments-Quoted	-	-	141.95	-	141.95
Equity Instruments-Unquoted	-	-	-	-	-
Debentures-Unquoted	-	-	-		-
Mutal Fund	-	24.19	-		24.19
Investment in Partnership	-	-	-		-
TOTAL	-	24.19	141.95	-	166.14

7.1. Investments

		Number	of Shares	Amount		
Particulars	Face	As at	As at	As at	As at	
	Value	31 March 2025	31 March 2024	31 March 2025	31 March 2024	
(a) Investments in Equity Instruments						
(Quoted - fully paid up)						
Carried at Fair Value Through OCI						
Abate As Industries Ltd	10	30,163	_	5.80	-	
Alan Scott Industries Ltd	10	500	200	0.89	0.14	
Amrutanjan Health Care Ltd.	1	-	100	-	0.62	
Ansal Buildwell Ltd.	10	-	2,945	-	8.91	
Ansal Housing Ltd	4	-	11,167	-	1.49	
Ansal Properties And Infrastructure Ltd	5	5,000	10,000	0.18	0.91	
Aeonx Digital Technology Ltd.	10	1,594	_	2.25	-	
Ashok Leyland Ltd	1	-	1,000	-	1.20	
Arrow Greentech Ltd	10		437		-	
Asit C.Mehta Financial Services Ltd.	10	-	60	-	0.21	
ATV Projects India Ltd.	10	-	2,000	-	2.28	
Avonmore Capital & Managemnt Services	1	29,185	_	4.96	-	
Bright Solar Limited	10	30,000	-	0.84	-	
Cadsys (India) Ltd.	10	1,000	-	0.79	-	
Cineline India Ltd	5	1,000	-	0.81	-	
Deccan Gold Mines Ltd	1	10,500	-	9.91	-	
Dhruv Consultancy Services Ltd.	10	500	-	0.35	-	
Ducon Infratechnologies L .	1	37,155	-	1.75	-	
Emkay Global Financial Services Ltd.	10	3,000	3,000	6.37	3.47	
Enbee Trade & Finance Ltd.	10	1,600	1,400	0.11	0.18	
Elcid Investments Ltd.	10	4	-	5.30	-	
Empire Industries Ltd	10	100	-	1.05	-	
Future Consumer Ltd.	6	50,000		0.26		



(All amount in Rupees Lacs unless otherwise stated)

		Number	of Shares	Amount		
Particulars		As at As a		As at	As at	
	Value	31 March 2025	31 March 2024	31 March 2025	31 March 2024	
GIC Housing Finance Ltd.	10	110	110	0.18	0.22	
Greencrest Financial Services Ltd	1	_	5,000	_	0.05	
GRM Overseas Ltd	2	_	4,608	_	5.47	
GS Auto International Ltd	5	35	35	0.01	0.01	
GTL Infra Ltd	10	1,00,000	_	1.40	_	
GVK Power & Infrastructure Ltd	1	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	5,499		_	
Hatsun Agro Products Ltd	1	_	10,025	_	0.94	
HDFC Bank Ltd	1	_	100	_	1.45	
Hindustan Adhesives Ltd	10					
Hubtown Ltd	10	1,300	_	2.45	_	
Idea Cellular Ltd.	10	1,41,500	_	9.63	_	
Indiabulls Housing Finance Ltd	2	- 1,11,000	500	_	0.84	
Indiabulls Real Estate Limited	2		3,250		3.77	
Indowind Energy Ltd	10	200	200	0.04	0.04	
Indrayani Biotech Ltd	10	8,264	_	1.18	0.0	
Gourmet Gateway India Ltd	10	26,781	_	3.21		
Infosys Ltd.	5	100	200	1.57	3.00	
Jyoti Structures Ltd	2	100	200	1.07	0.00	
Kalyani Steel Ltd	5	750	1,000	5.71	8.56	
Kaya Ltd	10	201	1,000	0.47	3.10	
Kaya Ltd Kapil Raj Finance Ltd	10	201	8,930	0.47	1.55	
Kesar Terminals & Infrastructure Ltd	5	2,000	2,000	1.41	1.43	
Kisan Mouldings Ltd	10	2,000	10,000	1.41	6.05	
Libas Consumer Products Ltd	10	_	10,000	-	0.00	
	10	750	1,900	2.41	5.26	
Liberty Shoes Ltd Medicamen Biotech Ltd	10	56	977	0.27	3.75	
	10		977	l	3.73	
Medicamen Organics Ltd.		4,000	7 402	0.87	0.00	
Meg Infrastructure Developers Ltd	10	7,966	7,483	0.11	0.92	
Megasoft Ltd	10	-	3,000	-	2.68	
Mishra Dhatu Nigam Ltd	10	074	1,000	0.04		
Modern Thread India Ltd	10	674	-	0.24		
Modulex Constuction Technologies Ltd	10	602	-	0.16		
Msp Steel Power Ltd	10	-	20,071	-	6.14	
MSTC Ltd	10		500			
Network 18 Media & Investments Ltd	5	290	-	0.13	·	
National Stock Exchange	1	1,000	-	17.00		
Oil Country Turbular Ltd.	10	-	701	-	0.25	
Omaxe Ltd	10					
One Mobikwik Systems Ltd	2	300	-	0.91		
Panjon Ltd	10	7,100	-	1.60		
PNB Housing Finance Ltd	10	-	16	-	0.10	



(All amount in Rupees Lacs unless otherwise stated)

		Number	of Shares	Amount		
Particulars		As at As at		As at As at		
	Face Value	31 March 2025	31 March 2024	31 March 2025	31 March 2024	
Punjab Chemicals & Corp Protection Ltd	10	15	15	0.14	0.15	
Prakash Woollen & Synthetic Mills Ltd	10	538	_	0.13	_	
PTC Industries Ltd	10				_	
Rainbow Foundations Ltd	10	_	6,575	_	0.90	
Ramkrishna Forgings Ltd	10	2,310	1,135	17.86	9.41	
Rattan India Power Limited	10	30,000	30,000	2.94	2.48	
Sal Automative Ltd	10	_	778		1.28	
Sandur Manganese And Iron Ores Ltd.	10	_	300	_	1.08	
Sayaji Industries Ltd	5	464	_	1.34	_	
Sejal Glass Limited	10	1,036	_	3.75	_	
Selan Exploration Technology Ltd	10	1,000	1,000	0.14	4.50	
Satchmo Holdings Ltd	10	90,178	- 1,000	2.89		
Sharat Industries Pp Ltd	10	80		0.03		
Shipping Corporation Of India	10			0.00		
Shigan Quantum Technologies Ltd.	10	_	6,000	_	5.43	
Shivalik Rasayan Ltd.	5	_	200	_	1.16	
Sicagen India Ltd	10	_	200	_	1.10	
Skil Infrastructure Limited	10	460		0.01	-	
	10	2,500	_	2.02		
Spicejet Ltd. South Indian Bank Ltd	1 1	11,176	12,176	2.58	3.32	
Southern Petrochemicals Ltd	10	11,170	12,170	2.50	3.32	
Sri Adhikari Brothers Tele. Network Ltd	10	10	1,000	0.06	0.04	
Sumeet Industries Ltd		12,500		1		
	10	12,500	12,500	0.60	0.31	
Suven Life Sciences Ltd	1	-	100	-	0.10	
Suyog Telematics Ltd	10	200		4.00	-	
Swelect Energy Systems Limited	10	200	40,000	1.08	-	
Suzlan Energy Ltd	2	4,000	12,000	2.27	4.44	
SVp Housing Ltd	10	1,250	2,500	0.35	1.87	
The SCI Land And Assets Ltd	10	-	1,000	-	0.40	
Tamboli Industries Ltd	10	89	-	0.13	-	
Fratelli Vineyards Ltd	10	2,016	-	4.96	-	
TIL Ltd	10	500		1.17		
Tata Consultancy Services Ltd	1	7	12	0.25	0.27	
Triton Valves Ltd	10				· -	
TCM Ltd	10	1,000	1,000	0.36	0.55	
Upsurge Investment & Finance Ltd	10	2,487	-	2.06	-	
Unick Fix-A- Form And Printers Ltd.	10	-	749	-	0.39	
Unitech Ltd.	2	-	65,000	-	7.47	
Vadilal Enterprises Ltd	10	2	55	0.20	2.09	
Vascon Engineers Ltd	10	5,000	-	1.85	-	
Vedanta Limited	1	210	-	0.97	-	



(All amount in Rupees Lacs unless otherwise stated)

		Number	of Shares	Amou	nt
Particulars	Face	As at	As at	As at	As at
	Value	31 March 2025	31 March 2024	31 March 2025	31 March 2024
Venus Remedies Ltd	10	1,014	2,001	3.04	9.78
Vineet Laboratories Ltd.	10	-	1,231	-	0.60
Vipul Ltd	1	4,999	9,999	0.51	2.67
Viceroy Hotels Ltd	10	34	34	0.04	0.00
Welspun Enterprises Ltd	10	1,000	1,000	4.83	3.05
W.S.Industries (India) Ltd	10	500	500	0.35	0.75
Zee Media Corporation Ltd	1	3,000	3,000	0.39	0.31
Hindustan Construction Ltd.	1	100	100	0.03	0.03
Hindustan Motor Ltd.	5	100	100	0.02	0.02
PCS Data Products Ltd	10	50	50	-	_
Century Extrusions Ltd.	1	200	200	0.04	0.04
ICICI Ltd	2	181	181	2.44	1.98
NTC Industries Ltd. (R.D.B. Industries Ltd.)	10	100	100	0.20	0.11
TOTAL		6,85,586	2,93,005	154.61	141.95

	Number of Units		Amount	
Particulars	As at	As at	As at	As at
	31 March 2025	31 March 2024	31 March 2025	31 March 2024
(b) Investments in Quoted Mutual Fund				
Carried at Fair Value Through FVPTL				
ICICI Pru Fund Growth	851.00	851.00	0.59	0.55
HDFC Ultra Short term Fund	10,227.57	4,094.00	1.52	0.57
Kotak Low Duration Fund Statndard Plan Growth	31.30	5.00	1.03	0.16
Edelweiss Balanced Advantage Fund	-	34,789.00	-	15.81
ICICI Prudential ultra short term fund	3,743.95	12,006.00	1.02	3.04
Axis ultra Short term fund Regular (G)	7,026.23	30,052.00	1.02	4.06
TOTAL	21,880.05	81,797.00	5.18	24.19

TOTAL (a + b)	5.18	24.19
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(All amount in Rupees Lacs unless otherwise stated)

7.2. Trade Receivable (Current)

Particulars	31 March 2025	31 March 2024
Unsecured, considered good	72.57	33.14
TOTAL	72.57	33.14

Trade Receivable as on 31 March, 2025

	Outstanding for following periods from the due date of payments						
Particulars	Not yet due	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than	Total
Undisputed Trade Receivable							
(i) Considered Good	-	72.00	-	-	0.57	-	72.57
(ii) Doubtful	-	-	-	-	-	-	-
Disputed Trade Receivable							
(i) Considered Good	-	-	-	-	-	-	-
(ii) Doubtful	-	-	-	-	-	-	-
Total	-	72.00	-	-	0.57	-	72.57

Trade Receivable as on 31 March, 2024

	Outstanding for following periods from the due date of payments						
Particulars	Not yet due	Less than	6 months	1-2 years	2-3 years	More than	Total
	6 months	to 1 year					
Undisputed Trade Receivable							
(i) Considered Good	_	29.88	0.26	0.64	2.36	-	33.14
(ii) Doubtful	-	-	-	-	-	-	-
Disputed Trade Receivable							
(i) Considered Good	_	_	-	-	-	-	-
(ii) Doubtful	_	_	-	-	-	-	-
Total	-	29.88	0.26	0.64	2.36	-	33.14

7.3. Cash and cash equivalents

Particulars	31 March 2025	31 March 2024
i) Balances with banks		
in current accounts	45.41	41.74
ii) Cash on Hand	18.92	28.98
TOTAL	64.33	70.72

7.4. Bank Balances other than (ii) above

Particulars	31 March 2025	31 March 2024
Deposits with more than 12 months Maturity	157.91	159.70
(Includes Rs. 0.21 lacs (31 March 2024- Rs. 0.10 lacs) held as margin money deposit for bank guarantee)		
TOTAL	157.91	159.70



(All amount in Rupees Lacs unless otherwise stated)

7.5. Loans (Current)

Particulars	31 March 2025	31 March 2024
Unsecured, Considered good Other Loans (Interest Accrued thereon)	831.62	615.99
TOTAL	831.62	615.99

^{*}None of the loans are given to related parties and all are repayable on demand

7.6. Other Financial Assets

Particulars	31 March 2025	31 March 2024
Accrued Interest on Fixed Deposit	2.17	1.84
TOTAL	2.17	1.84

8. Current tax Assets (net)

Particulars	31 March 2025	31 March 2024
Current Tax Assets	29.05	13.18
Advance Tax (net of provision)	-	2.90
Less: Provision	(18.67)	-
TOTAL	10.38	16.08

9. Other current assets

Particulars	31 March 2025	31 March 2024
Unsecured, considered good		
i) Prepaid Expenses	16.79	1.04
ii)Stipend Receivable	-	0.26
iii) Minimum Alternate Tax Credit entitlement	6.97	2.48
iv) Employee Advances	0.15	0.35
v) Other Advances	10.84	0.68
vi)Employee State Insurance	0.11	0.11
vii)GST Cash Paymnet	-	2.46
viii) IGST	4.67	
ix) Input Cgst	0.52	
x) Other Current Assets	0.14	
xi) Intercorporate Deposits	-	33.03
TOTAL	40.19	40.41

10. Equity share capital

Particulars	31 March 2025	31 March 2024
AUTHORIZED:		
60,000,000 Equity Shares of Rs.10 each	6.000.00	6,000.00
TOTAL	6.000.00	6,000.00
ISSUED, SUBSCRIBED & PAID-UP CAPITAL		
55,774,000 Equity Shares of Rs.10 each	5.577.40	5.577.40
TOTAL	5.577.40	5.577.40



(All amount in Rupees Lacs unless otherwise stated)

(A) Movement in equity share capital:

Particulars	Number of shares	Amount
Balance at March 31, 2024	5,57,74,000	5,577.40
Movement during the year	-	-
Balance at March 31, 2025	5,57,74,000	5,577.40

(B) The details of shareholders holding more than 5% as on March,31 2025 and March,31 2024 :

Name of the shareholder	31 March 2025		31 March 2024		
	No. of Shares	% holding	No. of Shares	% holding	
Sunita Gupta	8573533	15.37	8573533	15.37	
Raj Kumari Agarwal	5229418	9.38	5229418	9.38	
Neena Gupta	4801772	8.61	4801772	8.61	
Haresh Collections Pvt Ltd	10269410	18.41	10269410	18.41	
Rituraj Shares & Securities Limited	7036453	12.62	7036453	12.62	

(C) Shares held by promoters as on March 31 2025:

	Sharehold	ling as at	Shareholdii	ng as at	
Name of the shareholder	31 Marc	31 March 2025		31 March 2024	
	No. of Shares	% holding	No. of Shares	% holding	_
Promoter Name					
S M Gupta	1193817	2.14	1193817	2.14	-
Promoters Group					
Sunita Gupta	8573533	15.37	8573533	15.37	-
Raj Kumari Agarwal	5229418	9.38	5229418	9.38	-
Neena Gupta	4801772	8.61	4801772	8.61	-
Mahesh Gupta	1443917	2.59	1399973	2.51	0.08
Sagarmal Gupta HUF	6200	0.01	6200	0.01	_
Leena Harshal Agrawal	173326	0.31	173326	0.31	-
Arpita Gupta	55200	0.10	55200	0.10	-
Haresh Collections Pvt Ltd	10269410	18.41	10269410	18.41	-
Rituraj Shares & Securities Limited	7036453	12.62	7036453	12.62	-

Shares held by promoters as on March 31 2024:

	Sharehold	ling as at	Shareholdii	ng as at	
Name of the shareholder	31 Marc	31 March 2024		31 March 2023	
	No. of Shares	% holding	No. of Shares	% holding	
Promoter Name					
S M Gupta	1193817	2.14	1193817	2.14	-
Promoters Group					
Sunita Gupta	8573533	15.37	8573533	15.37	_
Raj Kumari Agarwal	5229418	9.38	5229418	9.38	_
Neena Gupta	4801772	8.61	4801772	8.61	_
Mahesh Gupta	1399973	2.51	1399973	2.51	-
Sagarmal Gupta HUF	6200	0.01	6200	0.01	_
Leena Harshal Agrawal	173326	0.31	173326	0.31	-
Arpita Gupta	55200	0.10	55200	0.10	_
Haresh Collections Pvt Ltd	10269410	18.41	10269410	18.41	_
Rituraj Shares & Securities Limited	7036453	12.62	7110225	12.75	(0,13)



(All amount in Rupees Lacs unless otherwise stated)

(D) The Company has only one class of equity shares having a par value of Rs 10/- per share Each holder of equity shares is entitled to one vote per share. Dividend, if any proposed by the Board of Directors is subject to the approval of the shareholders in ensuing AGM. In the event of the liquidation of the company, the holders of the equity shares will be entitled to any of the remaining assets of the company after distribution of all preferential allotments in proportion to the no of equity shares held by them

11. Other equity

Particulars	31 March 2025	31 March 2024
Reserves and surplus		
i) Capital Reserve	135.82	135.82
ii) Retained Earnings	(35.54)	(68.14)
iii) Equity instruments through other comprehensive income	(3.07)	11.10
TOTAL	97.20	78.77

(i) Capital Reserve

Particulars	31 March 2025	31 March 2024
Opening balance	135.82	135.82
Movement during the year	-	-
TOTAL	135.82	135.82

(ii) Retained earnings

Particulars	31 March 2025	31 March 2024
Opening balance	(68.14)	(116.76)
Profit for the year	31.14	49.80
Items of other comprehensive income	1.48	(1.18)
TOTAL	(35.54)	(68.14)

(iii) Equity instruments through other comprehensive income

Particulars	31 March 2025	31 March 2024
Opening balance	11.10	(29.65)
Movement during the year	(14.16)	40.75
TOTAL	(3.07)	11.10

12. Financial Liabilities (non - current)

Particulars	31 March 2025	31 March 2024
Long term Borrowings	6.21	9.43
Less: Current Maturities of long term borrowings	5.93	3.78
TOTAL	0.28	5.64

Note: The holding Company has taken loan from ICICI Bank, which is payable in thirty five instalments commnecing from 10 February 2025. The last date of payment of instalment is on 10 December 2026.

13. Other Financial Liabilities (non - current)

Particulars	31 March 2025	31 March 2024
Other financial liabilities	0.00	0.01
TOTAL	0.00	0.01

14. Provision

Particulars	31 March 2025	31 March 2024
Gratuity	14.82	13.33
TOTAL	14.82	13.33

*0.00 indicates rounding off norms adopted by company



(All amount in Rupees Lacs unless otherwise stated)

15. Deferred Tax Libilities (Net)

Particulars	31 March 2025	31 March 2024
Deferred Tax Libilities	0.73	-
TOTAL	0.73	-

(a) Deferred tax asset/liability (net)

Particulars	31 March 2025	31 March 2024
Major Components of Deferred Tax Liability/Assets		
a) Deferred Tax Liability		
Property Plant & Equipment	(0.56)	-
Post Employment Benefits	(0.06)	-
Gross Deferred Tax Liabilities	(0.62)	-
(b) Deferred tax Assets(net)		
Property Plant & Equipment		
Post Employment Benefits	0.11	-
Gross Deferred Tax Assets	0.11	-
Net Deferred Tax Liability/(Assets) (b - a)	0.73	-

16. Borrowings

Particulars	31 March 2025	31 March 2024
Current Maturiies of long term borrowings (Refer Note 12)	5.93	3.78
TOTAL	5.93	3.78

17. Trade Payables

Particulars	31 March 2025	31 March 2024
Dues to micro enterprises and small enterprises	21.32	7.86
Dues to creditors other than micro enterprises and small enterprises	28.87	22.00
TOTAL	50.19	29.86

Trade Payables as on 31 March, 2025

	Outstanding for following periods from the due date of payments					
Particulars	Not due	Less than	1-2 years	2-3 years	More than	Total
		1 year			3 years	
(i) MSME	-	21.32	-	-	-	21.32
(ii) Others	-	28.87	-	-	-	28.87
(iii) Disputed MSME	-	-	-	-	-	-
(iv) Disputed Others	-	-	-	-	-	-
TOTAL	-	50.19	-	-	-	50.19



(All amount in Rupees Lacs unless otherwise stated)

Trade Payables as on 31 March, 2025

	Outs	Outstanding for following periods from the due date of payments				
Particulars	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	7.86	-	-	-	7.86
(ii) Others	-	22.00	-	-	-	22
(iii) Disputed MSME	-	-	-	-	-	-
(iv) Disputed Others	-	-	-	-	-	-
TOTAL	-	29.86	-	-	-	29.86

Particulars	31 March 2025	31 March 2024
a) Principal & Interest amount remaining unpaid but not due as at year end	21.32	7.86
b) Interest paid by the Company in terms of Section 16 of Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of the payment made to the supplier beyond the appointed day during the year	-	-
c) Interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under Micro, Small and Medium Enterprises Development Act, 2006	-	-
d) Interest accrued and remaining unpaid as at year end	-	_
e) Further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise	-	-

18. Other current liabilities

Particulars	31 March 2025	31 March 2024
i) Advances from customers	5.31	13.35
ii) Statutory liabilities	9.66	41.00
iii)Employee benefits payable	45.34	34.15
iv) Other outstanding Liability	42.07	30.30
TOTAL	102.37	118.80

19. Provision

Particulars	31 March 2025	31 March 2024
Gratuity	5.17	4.44
TOTAL	5.17	4.44



(All amount in Rupees Lacs unless otherwise stated)

20. Revenue from operations

Particulars	Year ended	Year ended	
	31 March 2025	31 March 2024	
Sale of Software Services (inclusive of ITES)			
- Exports	498.22	441.37	
- Domestic	574.51	411.06	
- Brokerage Income	0.21	0.60	
TOTAL	1,072.94	853.03	

21. Other income

Particulars	Year ended 31 March 2025	Year ended 31 March 2024
i) Interest Income:		
- IT refund	0.02	119.29
- Loan	123.66	-
- Bank Deposits	8.12	9.04
- Interest on FD	4.30	-
- Interest on Bond	-	0.59
ii) Other Non Operating Income		
- Speculation Profit	2.47	0.24
- Dividend Income	0.20	0.12
- Commision	0.03	0.08
-Net gain on changes in fair value	1.59	5.57
-Profit on sale of Investments	-	32.36
-Miscelleneous Income	7.34	8.86
TOTAL	147.74	176.15

22. Cost of Services Provided

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Software Purchase	29.26	14.60
Licence Purchase	118.00	50.50
Software & Related expenses	50.58	52.13
Cloud Hosting Purchase	31.42	19.72
TOTAL	229.26	136.95

23. Employee benefits expense

Particulars	Year ended 31 March 2025	Year ended 31 March 2024
Colorina warman and banks		
Salaries, wages and bonus	474.97	400.16
Contribution to provident and other funds	9.88	4.22
Gratuity	4.21	3.69
Staff welfare expenses	2.93	3.43
Directors Remuneration	9.00	5.76
TOTAL	500.99	417.26



(All amount in Rupees Lacs unless otherwise stated)

24. Finance Cost

Particulars	Year ended 31 March 2025	Year ended 31 March 2024
Interest on Car Loan	0.59	0.06
TOTAL	0.59	0.06

25. Depreciation and amortization expense

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Depreciation of property, plant and equipment	13.09	5.48
Amortisation of intangible assets	-	0.74
TOTAL	13.09	6.22

26. Other expenses

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Power & Fuel	6.88	6.43
Repairs & Maintenance		
- Others	11.28	9.0
Rent ,Rates & taxes	8.17	3.20
Advertisement & Publicity	0.26	0.25
Business Promotion Exp.	26.01	29.87
Professional fees	10.17	3.56
Legal Expenses	-	4.00
Consultancy Charges	33.94	28.43
Cost to Investment Exp	3.45	0.93
Communication Exp		
- Telephone Exp.	1.78	1.80
- Bandwidth Charges	2.40	2.63
Bank Charges & Commission	0.17	0.29
Customer Support	49.40	42.50
Donation	6.50	3.10
Software Development Exp.	165.90	147.30
Conveyance	28.10	29.7
Paypal Charges	2.38	1.3
Referral Fee Paid	33.50	28.2
Printing & Stationery	10.59	9.83
Course Material charges	_	0.43
Counsellor Charges	_	0.7
MTM loss	_	12.83
Software Expenses	0.07	0.1
Subscription Charges	_	
Director sitting fees	4.05	3.78



(All amount in Rupees Lacs unless otherwise stated)

Particulars	Year ended	Year ended	
	31 March 2025	31 March 2024	
Other Expenses	13.87	24.73	
Faculty Fees	-	0.83	
Filing Fees	0.02	0.02	
Statutory Expenses	-		
- Printing & Stationery AGM	0.08	0.08	
- Share Transfer Fees	0.80	0.80	
- Other Statutory Expenses	6.31	6.40	
Payment to Auditors	-		
(a) To statutory auditors	-		
-Statutory audit fee	0.26	0.26	
-Tax audit fee	0.05	0.09	
(b) To others	-		
-Certification and taxation matters	-		
TOTAL	426.38	403.58	

27. Other expenses

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Income tax in the Statement of Profit and Loss:		
Current tax	18.67	14.97
Deferred tax:	0.06	(0.09)
Tax adjustments pertaining to previous years	0.50	0.43
	19.23	15.31
Income tax recognised in other comprehensive income comprises:		
Deferred tax on remeasurement of post-employment defined benefit obligations	(0.51)	1.46
Deferred tax on net gain in equity instruments through OCI	1.97	(3.88
	1.46	(2.42
Reconciliation of income tax expense and the accounting profit for the year:		
Profit before tax	50.37	65.1
Enacted tax rates (%)	0.26	0.26
Computed expected tax expense	13.10	16.93
Effect due to non-deductible expenses	5.81	3.27
Effect due to allowable expenses	(0.15)	(5.24
Effect due to change in tax rate	(0.10)	
Effect due to Deferred Tax	0.06	0.43
Adjustment for tax relating to earlier years	0.50	(0.09
Total income tax expense as per the Statement of Profit and Loss	19.23	15.31



(All amount in Rupees Lacs unless otherwise stated)

28. Commitments and Contigents Liabilities

An appeal is currently pending before the Commissioner of Income Tax (Appeals) in respect of a consolidated demand amounting to ₹7.20 lacs for AY 2020-21,2021-22,2022-23 & 2023-24 raised under an assessment order passed on 27/03/2025. The outcome of the appeal is presently uncertain, and accordingly, the amount has been disclosed as a contingent liability.

29. Related Party Disclosure

Information on Related Party transactions as required by Ind AS-24 for the year ended 31 March 2025 (a) (i) List Of Related Parties

Name of the Related Party	Relationship
Ajay Kumar Agarwal	Executive Director (Up to 13/08/2024)
Sagar Mal Gupta	Non-Executive Director
Arpita Gupta	Non-Executive Director
Vikash Kamani	Independent Director (Up to 26/09/2024)
Mahesh Gupta	Managing Director & Chief Executive Officer
Suman Murarka	Independent Director
Milan Garg	Independent Director
Tapan Dhar Mazumdar	Independent Director (w.e.f. 13/08/2024)
Vikash Singh	Chief Financial Officer
Pritika Gupta	Company Secretary
Leela Murjani	Independent Director (Up to 26/09/2024)
-	Retired from Holding company but continue to be
	director of Rituraj Shares Broking Pvt Ltd.

ii) Relative of Key Management Personnel

.,		
Name of the Related Party	Relationship	
Leena Consultancy	Enterprise over which key Managerial Personnel is able to excersie significant influence	
Rituraj Shares and Securities Ltd	Same as above	
Rituraj Shares and Securities	Same as above	

iii) Subsidiary Company

Name	Relationship
Lensel Web Services Pvt Ltd	Wholly Owned Subsidiary
Rituraj Shares Broking Pvt Ltd	Wholly Owned Subsidiary

(b) Related Party Transaction

Name of Related Party	Nature of Transaction	Year ended 31 March 2025	Year ended 31 March 2024
Arpita Gupta	Reimbursement	2.00	2.95
Farzana Chowdhury	Remuneration	7.45	6.98
Leela Mujrani	Directors Sitting Fees	1.64	1.68
Mahesh Gupta	Directors Sitting Fees	1.60	1.60
Mahesh Gupta	Reimbursement	1.69	4.51
Mahesh Gupta	Director Remuneration	9.00	5.76
Milan Garg	Directors Sitting Fees	0.21	0.18
Pritika Gupta	Remuneration	2.64	2.64
Rituraj Shares and Securities Ltd	Loans & Advances	(4.01)	40.89
Rituraj Shares and Securities Ltd	Trade Recievables	14.51	10.91
Rituraj Shares and Securities.	Loans & Advances	(2.99)	0.02
Suman Murarka	Directors Sitting Fees	0.40	0.30
Sushil Kumar Gupta	Director Sitting Fees	-	0.02
Tapan Dhar Mazumdar	Directors Sitting Fees	0.20	-
Vikash Singh	Remuneration	2.64	2.64

Note: During the year ended no amounts written off and written back from/to related parties



(All amount in Rupees Lacs unless otherwise stated)

(b) Balance with related parties

Name of Related Party	Nature of Balance	Year ended	Year ended
		31 March 2025	31 March 2024
Leena Consultancy	Receivables	197.64	197.64
Rituraj Shares and Securities	Receivables	85.08	88.07
Rituraj Shares & Securities Ltd.	Loans and Advances	86.04	90.05
Rituraj Shares & Securities Ltd.	Receivables	25.42	10.91
Farzana Chowdhury	Payables	0.46	0.56
Pritika Gupta	Payables	0.00	0.22

30. Earning Per share

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Net profitable attributable to equity shareholders	31.14	49.80
Weighted average number of equity shares outstanding during the year	5,57,74,000	5,57,74,000
Earnings per share basic and diluted (in INR)	0.06	0.09
Face Value of Equity Share	10.00	10.00

31. Financial Risk Management

The Company's operational activities expose to various financial risks i.e. market risk, credit risk and risk of liquidity. The Company realizes that risks are inherent and integral aspect of any business. The primary focus is to foresee the unpredictability of financial markets and seek to minimize potential adverse effects on its financial performance. This note explains the sources of the risk which the entity is exposed and how the entity manages the risk and the related impact on the financial statements.

(a) Market Risk

Market Risk is the risk of potential adverse change in the Company's income and the value of the net worth arising from the movement in foreign exchange rates, interest rates or other market prices. The Company recognises that the effective management of market risk is essential to the maintenance of stable earnings and preservation of shareholder value. The objective of market risk management to manage and control market risk within acceptable parameters, while optimising the overall returns.

(b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the long-term debt obligations with floating interest rates.

The Company manages its interest rate risk by having a balanced portfolio of borrowings and equity.

(c) Price Risks

Price risk is the risks that the fair value of a financial instrument will fluctuate due to changes in the market traded price. It arises from the financial assets such as investment in equity instruments such as bond, mutual funds etc. The Company is exposed to price risk mainly from investments carried at FVOCI which are valued using quoted prices in active markets. A sensitivity analysis demonstrating the impact on change in the market prices of these instruments from the prices existing as at reporting date is given below:-



(All amount in Rupees Lacs unless otherwise stated)

Particulars	Year ended	Year ended
	31 March 2025	31 March 2024
Investments carried at FVOCI valued using quoted prices in active market	163.09	169.48
	163.09	169.48
INR -increase by 10%	16.31	16.95
INR -decrease by 10%	(16.31)	(16.95)

(d) Credit risk

Credit risk is the risk that a counterparty fails to discharge its obligation to the Company. The Company's exposure to the credit risk is influenced mainly by cash and cash equivalents, trade receivables and financial assets measured at cost. The Company continously monitors defaults of customers and their counterparties and incorporates this information into credit risk controls. Credit risk related to cash and cash equivalents and bank deposits is managed by only accepting highly rated banks and diversifying bank deposits. Other financial assets measured at amortised cost excluding deposits of rent. Credit risk related to these other financial assets is managed by monitoring the recoverability of such amounts continously, while at the same time internal control system in place to ensure the amounts are within the defined limits.

Assets are written off when there is no reasonable expectation of recovery, such as debtor declaring bankruptcy or litigation decided against the Company. The Company continues to engage with parties whose balances are written off and attempts to enforce repayment. Recoveries made are recognised in Statement of Profit and Loss.

(i) Trade Receivables:-

The Company establishes an allowance for impairment that represents its estimates of incurred losses in respect of trade receivables. The allowance account in respect of trade and other receivables is used to record impairment losses unless the Company is satisfied that no recovery of the amount owing is possible. At that point, the financial asset is considered irrecoverables and the amount charged to the allowance account is written off against the carrying amount of the impaired financial asset.

As the company does not hold any collateral, the maximum expense to credit risk for each class of financial instrument is the carrying amount of that class of financial instrument presented on the statement of financial position. Impairment of trade receivables is based on expected credit loss model (simplistic approach) depending upon the historical date, present financial conditions of customers and anticipated regulatory changes. Company does not hold any collateral in respect of such receivables

(ii) Financial Instruments and Cash Deposits:-

Credit risk related to cash and cash equivalents and bank deposits is managed by only accepting highly rated banks and diversifying bank deposits. Other financial assets measured at cost excluding deposits on rent. Credit risk related to these other financial assets is managed by monitoring the recoverability of such amounts continuously, while at the same time internal control system in place ensure amounts are within specified limits.

(iii) Credit risk exposure:-

This risk is common to all investors who invest in bonds and debt instruments and it refers to a situation where a particular bond/debenture issuer is unable to make the expected principal payment interest rate payment, or both. Similarly, a lender bears the risk that the borrower may default in the payment of contractual interest or principal on its debt obligation, or both. The entity continuously monitors defaults of the customers and other counterparties and incorporates this information into its credit risk control.



(All amount in Rupees Lacs unless otherwise stated)

(e) Liquidity risk

Liquidity risk is the risk that the company will face in meeting its obligation associated with its financial liabilities. The Company's approach to managing liquidity is to ensure that it will have sufficient funds to meets its liabilities when due without incurring unacceptable losses.

The Company maintained a cautious liquidity strategy, with positive cash balance through out the years ended 31 March 2025 and 31 March 2024. Cash flow from operating activities provides funds to service the financial liabilities on a day-to day basis. The Company regularly monitors the rolling forecasts to ensure it has sufficient cash on an going basis to meet operational requirements. Any short term surlpus cash generated over and above the amount required for working capital management and other operational requirements, is retained as cash and cash equivalents (to the extent required) and any excess is invested in interest bearing term deposits and other highly marketable instruments with appropriate maturities to optimise the returns on the investments while ensuring the sufficient liquidity to meet its liabilities.

Maturity profile of financial liabilities

The table below analyse the Company's financial liabilities into relevant maturity based on their contractual maturities:

As at March 31, 2025	0-1 year	1-5 year	>5 years	Total
Other Financial Liabilities	102.37	-	-	102.37
Borrowings	5.93	0.28		6.21
Trade Payables	50.19	-	_	50.19
	158.49	0.28	-	158.77
As at March 31, 2024	0-1 year	1-5 year	>5 years	Total
Other Financial Liabilities	118.80	0.01	-	118.81
Borrowings	3.78	5.64	-	9.42
Trade Payables	29.86	-	-	29.86
	152.44	5.65	_	158.09

(f) Capital Management

For the purpose of the Company's capital management, capital includes issued equity share capital, share preimum and all other equity reserves attributable to equity share holders of the Company. The primary objective of the capital management is to maximise shareholder value.

The company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial convenants. To maintain or adjust the capital structure, the company may adjust the dividend payment to shareholders, return on capital to shareholders or issue of new shares.

Particulars	As at	As at
	31 March 2025	31 March 2024
Net Debts**	(216.03)	(221.00)
Total Equity	5,674.60	5,656.17
Debt Equity Ratio	Nil	NIL
*As Figures are negative,kept at NIL		

^{**}Net Debt =Non-current Borrowing + Short Term Borrowing-Cash & Cash Equivalent -Other Bank Balances

31. Segment Reporting

As per the requirements of IND AS-108, "Segment Reporting", no disclosures are required to be made since the Group's respective business activity—falls within a single primary business segment i.e; Information & Technology and share trading business & brokerage.

32. Corporate Social Responsibility is not applicable to the Company.



(All amount in Rupees Lacs unless otherwise stated)

34. Fair Value Measurement

a) Valuation principles

The fair value of the financial assets and liabilities are defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transactions between market participants at the measurement date.

b) The carrying value and fair value of financial instruments are as follows:-

Particulars	Note	As at	As a
	31 March 2025	31 March 2024	
Financial assets			
a) Measured at amortised cost			
(i) Cash and Cash equivalents	7.3	64.33	70.72
(ii) Bank Balances other than cash and cash equivalents	7.4	157.91	159.70
(iii)Trade receivables	4.2 & 7.2	324.37	287.93
(iv) Loans	4.3 & 7.5	1,639.65	1,603.68
(v) Investment in uquoted equity shares	4.1	25.14	25.14
(vi) Investment in debentures	4.1	0.04	0.0
(vii) Investment in partnership	4.1	665.04	630.13
(viii)Deferred Tax Assets	5	6.20	4.1
(ix) Other Financial Assets	4.4 & 7.6	6.49	6.59
		2,889.17	2,788.0
b) Measured at fair value through OCI			
(i) Investment in quoted equity shares	4.1 & 7.1	154.61	141.99
(ii) Investment in mutual fund		-	
		154.61	141.99
c) Measured at fair value through PL			
(i) Investment in mutual fund & Bonds	4.1 & 7.1	8.48	27.49
		8.48	27.49
Total Financial Assets		3,052.26	2,957.5
Financial Liabilities			
Other Financial Liabilities (non-current)	12	102.37	118.80
Borrowings	16	5.93	3.78
Trade Payables	17	50.19	29.86
Total Financial Liabilities		158.49	152.4

(c) Fair value Hiearchy

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are recognised and measured at amortised cost and for which fair values are disclosed in the financial statements. To provide an indication about the reliability of the inputs used, in determining the fair value, the Company has classified its financial instruments into three levels prescribed under the accounting standard. An explanation of each level follows underneath:



(All amount in Rupees Lacs unless otherwise stated)

- Level 1:- Quoted prices (unadjusted) in active markets for identical assets and liabilities
- Level 2:- Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3:- Inputs for assets or liabilities that are not associated on observable market date (unobservable input).

(i) Recognised and measure at fair value

The following table provides the fair value measurement hierarchy of the Company's financial assets / liabilities

As at 31 March 2025

Partuculars	Level 1	Level 2
Investment in equity shares	154.61	-
Investment in mutual funds	8.48	-

As at 31 March 2025

Partuculars	Level 1	Level 2
Investment in equity shares	141.99	-
Investment in mutual funds	27.49	-

(ii) The following methods and assumptions were used to estimate the fair value:-

- (a) Long term fixed rates receivables/ borrowings are evaluated by the company based on the parameters such as interest rates and creditworthiness of the customers and the risk characteristic of the financed project. Based on the evaluations, allowances are taken into account for the expected losses of these receivables.
- (b) The fair value of the loans from banks and financial liabilities as well as other non-current financial liabilities is estimated by discounting future cash flows using the rates currently available for debt on similar terms, credit risk and remaining maturities. Their valuation requires management to use observable inputs in the model, management regularly assesses a range of reasonably possible for those significant unobservable inputs and determines the imapct on the total fair value.



(All amount in Rupees Lacs unless otherwise stated)

35. Post Retirement Benefit Obligation

As per Actuarial Valuation as on 31 March 2025 and 31 March 2024 recognised in the financial statement in respect of Employee Benefit Expense

Gratuity is a post employment benefit and is a defined benefit plan. The gratuity plan is governed by the Payment of Gratuity Act, 1972 ('the Act'). The liability recognised in the balance sheet represents the present value of the defined benefit obligation at the balance sheet date, together with adjustment for unrecognised actuarial gains or losses and past service cost. Independent actuaries calculate the defined benefit obligation annually using the Projected Unit Credit Method. Actuarial gains and losses are credited/ charged to the Statement of Other Comprehensive Income in the year in which such gains or losses arise.

(a) Amount recognised in Balance Sheet

Particular	Year ended	Year ended
	31 March 2025	31 March 2024
Gratuity:-		
Present Value of Obligation	19.99	17.77
2) Fair Value of Plan Assets	-	-
3) (Surplus)/ Deficit	19.99	17.77
4) Effect of Assets Celling, if any	-	-
5) Net Assets / (Liability)	19.99	17.77

(b) Expense recognised in Statement of Profit & Loss & Other Comprehensive Income (OCI)

Particular	Year ended	Year ended
	31 March 2025	31 March 2024
i) Expenses recognized in the Statement of Profit & Loss		
1) Current Service Cost	1.43	1.04
2) Interest Cost	2.78	2.65
3) Past Service Cost	-	
Net Impact on Profit & loss (before tax)	4.21	3.69
ii) Expenses recognized in the Other Comprehensive Income		
1) Actuarial (gains)/ losses arising from change in financial assumption	0.20	0.18
2) Actuarial (gains)/ losses arising from change in experience adjustment	-	
3) Actuarial (gains)/ losses arising from change for Plan Liabilities	(2.19)	2.47
4) Actuarial (gains)/ losses arising from change in demographic assumptions	-	
Net Expense recognised in Other comprehensive Income (before tax)	(1.99)	2.6
(c) Movement in the present value of defined benefit obligations		
Gratuity:-		
1) Defined Benefit Obligation, Beginning of Period	17.77	11.44
2) Current Service Cost	1.43	1.04
3) Interest Cost	2.78	2.6
4) Actuarial (Gains)/Losses	(1.99)	2.65
5) Actual Benefits Paid	-	
Defined Benefit Obligation, End of Period	19.99	17.77



(All amount in Rupees Lacs unless otherwise stated)

(d) Actuarial Assumption

Particular	Year ended 31 March 2025	Year ended 31 March 2024
Financial Assumption		
Discount Rate	7.00%	7.25%
Salary Escalation Rate	5.00%	5.00%
Demographic Assumption		
Mortality Rate	IAM-2012-14	IAM-2012-14
Withdrawal rates, based on age (per annum)		
Up to 30 Years	3.00%	3.00%
31 to 44 Years	2.00%	2.00%
44 to 60 Years	1.00%	1.00%

(e) Sensitivity Analysis

Particular	31 Ma	rch 2025	31 March 2024		
	Decrease	Increase	Decrease	Increase	
Discount Rate (-/+1%) (% change compared to base due to sensitivity)	19.97	20.01	17.76	17.78	
Salary Growth Rate (-/+1%) (% change compared to base due to sensitivity)	19.97	20.01	17.76	17.78	

The Sensitivity analyses above have been determined based on reasonably possible changes of the respective assumption occurring at the end of the reporting period & may not be representative of the actual change. It is based on a change in the key assumption while holding all other assumption constant, when calculating the sensitivity to the assumption, the method (Projected Unit Credit Method) used to calculate the liability recognised in the balance sheet has been applied. The methods & types of assumptions used in preparing the sensitivity analysis did not change compared with the previous period.

Note: Disclosure for both 31.03.2025 & 31.03.2024 given on the basis of Ind AS-19.



(All amount in Rupees Lacs unless otherwise stated)

36. Statement of Ratio Analysis

SrI No.	Ratio	Numerator	Denominator	As at 31.03.2025	As at 31.03.2024	Change (Greater than 25%)	Reasons
(i)	Current Ratio	Current Assets	Current Liabilities	8.18	7.04	16%	
(ii)	Debt-Equity Ratio	Total Debt	Shareholder's Equity	0.11	0.17	(36)%	Loan repaid
(iii)	Debt Service Coverage Ratio	Net Profit after taxe + Non-cash operating expenses + Interest + Other non-cash adjustments	Interest and lease payments + Principal repayments	270.18	1,540.14	(82)%	Loan Repaid
(iv)	Return on Equity Ratio	Net profit after tax	Average Net Worth/ Shareholder's Equity	0.56	0.91	(38)%	Decrease in profit
(v)	Inventory turnover ratio	Cost of goods sold	Average Inventory	_	-	_	
(vi)	Trade Receivable Turnover Ratio	Net Sales	Average Accounts Receivable	3.50	2.99	17%	
(vii)	Trade payables turnover ratio	Net Credit Purchases	Average Accounts Payable	5.73	2.91	97%	Due to Increase in Trade Payable
(viii)	Net capital turnover ratio	Net Sales	Working Capital	0.91	0.90	1%	
(ix)	Net profit ratio	Profit after Tax	Net Sales	0.03	0.06	(50)%	Due to decrease in Profit
(x)	Return on Capital employed	Earning Before Interest and Tax	Capital Employed	0.01	0.01	(11)%	
(xi)	Return on Investment	Income from Investment	Cost of Investment	-	-		

Note:

Explanation have been furnished for change in Ratio by more than 25% as compared to the preeceding year as stipulated in Schedule III of the ACT.



(All amount in Rupees Lacs unless otherwise stated)

37. Additional information pursuant to the guidance note on division II -Ind AS Schedule III to the Companies Act 2013

As at 31 March 2025

	Net Assets, ie total assets		Share in pro	fit or loss	Share in other		Share in to	otal
	minus	total liabilities			comprehensive income		comprehensive income	
Name of the	As % of	As at	As % of	Year ended	As % of	Year ended	As % of	Year ended
entity	consolidated	31 March 2025	consolidated	31 March	consolidated	31 March	consolidated	31 March
in the group	net assets		profit or loss	2025	other	2025	total	2025
					comprehensive		comprehensive	
Parent								
Lee & Nee	91.78%	5,208.42	123.89%	38.58	129.50%	(16.42)	120.04%	22.16
Softwares								
(Exports) Ltd.								
Subsidiary (Indian								
Lensel Web	1.89%	107.37	2.79%	0.87	-1.42%	0.18	5.69%	1.05
Services Pvt Ltd								
Rituraj Shares	6.32%	358.81	-26.69%	(8.31)	-28.08%	3.56	-25.73%	(4.75)
Broking Pvt Ltd				,				, ,
Minority interests	-	-	-	-	-	-	-	-
in all subsidiaries								
Total	100.00%	5,674.60	100.00%	31.14	100.00%	(12.68)	100.00%	18.46

As at 31 March 2024

	Net Asse	ts,.ie total assets	Share in pro	fit or loss	Share in	Share in other		otal
	minus	total liabilities			comprehensive income		comprehensive income	
Name of the	As % of	As at	As % of	Year ended	As % of	Year ended	As % of	Year ended
entity	consolidated	31 March 2025	consolidated	31 March	consolidated	31 March	consolidated	31 March
in the group	net assets		profit or loss	2025	other	2025	total	2025
					comprehensive		comprehensive	
Parent								
Lee & Nee	91.72%	5186.29	47.82%	33.55	312.07%	12.68	-133.69%	46.23
Softwares								
(Exports) Ltd.								
Subsidiary (Indian								
Lensel Web	1.87%	106.32	106.45%	33.15	-0.87%	0.11	180.17%	33.26
Services Pvt Ltd								
Rituraj Shares	6.41%	363.56	-54.27%	-16.90	-211.20%	26.78	53.52%	9.88
Broking Pvt Ltd								
Minority interests	-	-	-	-	-	-	-	-
in all subsidiaries								
Total	100.00%	5656.17	100.00%	49.80	100.00%	39.57	100.00%	89.37



(All amount in Rupees Lacs unless otherwise stated)

38. Other Additional Regulatory Information as per Schedule III

- a) Disclosure in relation to undisclosed income: The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the period ending 31st March, 2025 and also for the period ending 31st March, 2024 in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- b) Relationship with Struck off Companies: The Company do not have any transactions with company's struck off during the period ending 31st March, 2025 and also for the period ending 31st March, 2024.
- c) Details of Benami Property held: The Company do not have any Benami property, where any proceeding has been initiated or pending against the Company during the period ending 31st March, 2025 and also for the period ending 31st March, 2024 for holding any Benami property.
- d) Registration of charges or satisfaction with Registrar of Companies (ROC): The Company do not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period, during the period ending 31st March, 2025 and also for the period ending 31st March, 2024.
- e) Details of Crypto Currency or Virtual Currency: The Company have not traded or invested in Crypto currency or Virtual Currency during the period ending 31st March, 2025 and also for the period ending 31st March, 2024.
- f) Utilisation of Borrowed Fund & Share Premium:
 - I. The Company have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall: (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
 - II. The Company have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall: (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- g) The Group has not entered into any scheme of arrangement which has an accounting impact on the current or previous financial year.
- h) Audit Trail As per the newly inserted rule 3(1) of the Companies (Accounts) Rules, 2021, the Group has used accounting software for maintaining its books of accounts which have a feature of recording audit trail(edit log) facility and the same has been enabled and operated throughout the year for all relevant transactions recorded in the respective software. Further there is no instance of audit trail feature being tampered with.

39. Impact of New Labour Codes

The Indian Parliament has approved 4 Labour Codes viz: The Code on Wages, 2019, The Code on Social Security, 2020, The Industrial Relations Code, 2020 and The Occupational Safety Health and Working Conditions, 2020 subsuming many existing labour legislations. These would impact the contributions by the Group towards Provident Fund, Bonus and Gratuity. The effective date from which the codes and rules will be applicable is yet to be notified. The Group will assess the impact and its valuation and will give appropriate impact in its financial statements in the period(s) in which, the Codes become effective and the related rules to determine the financial impact are notified.



(All amount in Rupees Lacs unless otherwise stated)

- 40. Trade Receivables, Loans and Advances and Deposits of which confirmations are not received from the parties are subject to reconciliation and consequential adjustments on determination/ receipt of such confirmation.
- 41. The management has evaluated all activities of the Group through May 29, 2025 and concluded that there were no additional subsequent events required to be reflected in this financial statements.
- 42. Figures of the year are regrouped/rearranged wherever necessary in order to confirm with current year classification.

As per our report of even date attached

For **N H Agrawal & Associates** Chartered Accountants Firm Regn. Number: 0327511E

Nitin Hukumchand Agrawal

Partner

(Membership No.: 129179)

Place: Kolkata Dated: 29th May, 2025 For and on behalf of the Board Lee & Nee Softwares (Exports) Ltd

Mahesh Gupta CEO & Managing Director (DIN: 01606647)

Vikash Singh Chief Financial Officer PAN: BMWPS0510C (DIN: 02839878)

Pritika Gupta
Company Secretary

Membership Number: A27366

Arpita Gupta

Director

Scrip code	517415						
NSE Symbol							
MSEI Symbol							
ISIN	INE791B01014						
Name of the company	Lee & Nee Softwares (Exports) Ltd.						
Type of meeting	AGM						
Date of the meeting / last day of receipt of postal ballot forms (in case of Postal Ballot)	25-09-2025						
Start time of the meeting	11:00 AM						
End time of the meeting	12:00 PM						
Scrutinizer Details							
Name of the Scrutinizer	RASNA GOYAL						
Firms Name	RASNA GOYAL						

CS

9096

13-08-2025 26-09-2025

Qualification

Membership Number

Date of Board Meeting in which appointed

Date of Issuance of Report to the company

Promoter and Promoter Group

Resolution required: (Ordinary / Special)

Public Insitutions

Public - Non Insitutions

General information about company

Voting results	
Record date	18-09-2025
Total number of shareholders on record date	28557
No. of shareholders present in the meeting either in person or through proxy	
a) Promoters and Promoter group	0
b) Public	1
No. of shareholders attended the meeting through video conferencing	
a) Promoters and Promoter group	10
b) Public	42
No. of resolution passed in the meeting	5
Disclosure of notes on voting results	

Resolution(1)

Resolution required: (Ordinary / Special)			Ordinary	Ordinary					
Whether promoter/promoter group are interested in the agenda/resolution?			No	No					
Description o	of resolution co	onsidered		ended March 31st, 2 Statement for the year	2025 which inc ear ended Marc eports of the Di	ludes the St h 31st, 2025 frectors and	alone and consolidate atement of Profit & 5 5 and the Balance Sh Auditors thereon be	Loss & Cash flow eet as at that date	
Category	Mode of voting	No. of shares held	No. of votes polled	% of Votes polled on outstanding shares	No. of votes (in favour	No. of votes against	% of votes in favour on votes polled	% of Votes against on votes polled	
		(1)	(2)	(3)=[(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*10	
	E-Voting		38796676	100	38796676	0	100	0	
Promoter	Poll								
and In Promoter	Postal Ballot (if applicable)	38796676							
	Total	38796676	38796676	100	38796676	0	100	0	
	E-Voting								
	Poll								
Institutions	Postal Ballot (if applicable)								
	Total								
	E-Voting	16977324	1982852	11.6794	1962703	20149	98.9838	1.0162	
	Poll		5	0	5	0	100	0	
Public- Non Institutions	Postal Ballot (if applicable)								
	Total	16977324	1982857	11.6794	1962708	20149	98.9838	1.0162	
	Total	55774000	40779533	73.1157	40759384	20149	99.9506	0.0494	
				Whethe	r resolution is I	Pass or Not.	Yes		
				Disclo	sure of notes or	n resolution			
				Details of Inva	alid Votes				
			Category	ı			No. of	Votes	

Whether promoter/promoter group are interested in the agenda/resolution?		Yes						
Description of resolution considered			Appointment of Mrs. Arpita Gupta (DIN: 02839878) as a Director liable to retire by rotation					
Category	Mode of voting	No. of shares held	No. of votes polled	% of Votes polled on outstanding shares	on outstanding votes in votes favour on vo			
(1)			(2)	(3)=[(2)/(1)]*100	(4)	(5)	(6)= [(4)/(2)]*100	(7)= [(5)/(2)]*100
	E-Voting		38769676	100	38769676	0	100	0
Promoter and	Poll	20700070						
Promoter	Postal Ballot	38769676						
Group	(if applicable)							
	Total	38769676	38769676	100	38769676	0	100	0
	E-Voting							
	Poll							
Public- Institutions	Postal Ballot (if applicable)							
	Total							
	E-Voting	16977324	2009867	11.8385	1989718	20149	98.9975	1.0025
	Poll		5	0	5	0	100	0
Public- Non Institutions	Postal Ballot (if applicable)							
	Total	16977324	2009872	11.8386	1989723	20149	98.9975	1.0025
	Total	55747000	40779548	73.1511	40759399	20149	99.9506	0.0494
				Whether resolution is Pass or Not. Yes				
	Disclosure of notes on resolution							
			D	etails of Invalid	Votes			

No. of Votes

55200

Appointment of Mr. Tapan Dhar Mazumdar (DIN: 10765075) as an Independent

Category

Promoter and Promoter Group

Resolution required: (Ordinary / Special)

Resolution required: (Ordinary / Special)

Description of resolution considered

Category

Mode of

voting

Whether promoter/promoter group are interested in the agenda/resolution?

No. of

shares held

Whether promoter/promoter group are interested in the agenda/resolution?

Public Insitutions

Public - Non Insitutions

Resolution(2)

Ordinary

Description of resolution considered			Appointment of Mr. Tapan Dhar Mazumdar (DIN: 10765075) as an Independent Director of the company					
Category	Mode of voting	No. of shares held	No. of votes polled	% of Votes polled on outstanding shares	No. of votes lin favour	No. of votes against	% of votes in favour on votes polled	% of Votes against on votes polled
			(2)	(3)=[(2)/(1)]*100	(4)	(5)	(6)= [(4)/(2)]*100	(7)= [(5)/(2)]*100
	E-Voting		38769676	100	38769676	0	100	0
Promoter and	Poll	20760676						
Promoter and Promoter Group	Postal Ballot (if applicable)	38769676						
	Total	38769676	38769676	100	38769676	0	100	0
	E-Voting							
	Poll							
Public- Institutions	Postal Ballot (if applicable)							
	Total							
	E-Voting		2009847	11.8384	1989698	20149	98.9975	1.0025
	Poll	4.605500.4	5	0	5	0	100	0
Public- Non Institutions	Postal Ballot (if applicable)	16977324						
	Total	16977324	2009852	11.8384	1989703	20149	98.9975	1.0025
	Total	55747000	40779528	73.1511	40759379	20149	99.9506	0.0494
				Whether i	resolution is P	ass or Not.	Yes	
				Disclosu	ire of notes on	resolution		
Details of Invalid Votes								
Category No. of Votes							otes	
Promoter and I	Promoter Group							
Public Insitution	Public Insitutions							
Public - Non Insitutions								

Resolution(4)

% of Votes polled on outstanding

shares

Appointment of Mrs. Sumita Mahadevan (DIN: 11236590) as an Independent Director of the company

No. of

votes 🖯

against

% of votes in

favour on votes

polled

No. of votes lin

favour

% of Votes against on votes polled

Special

No

No. of

votes

polled

Resolution(3)

Special

No

						_	A contract of the contract of	
		(1)	(2)	(3)=[(2)/(1)]*100	(4)	(5)	(6)= [(4)/(2)]*100	(7)= [(5)/(2)]*100
Promoter and Promoter Group	E-Voting	38769676	38769676	100	38769676	0	100	0
	Poll							
	Postal Ballot (if applicable)							
	Total	38769676	38769676	100	38769676	0	100	0
	E-Voting							
	Poll							
Public- Institutions	Postal Ballot (if applicable)							
	Total							
	E-Voting		2009857	11.8385	1989708	20149	98.9975	1.0025
Public- Non Institutions	Poll		5	0	5	0	100	0
	Postal Ballot (if applicable)	16977324						
	Total	16977324	2009862	11.8385	1989713	20149	98.9975	1.0025
	Total	55747000	40779538	73.1511	40759389	20149	99.9506	0.0494
				Whether i	resolution is P	ass or Not.	Yes	
				Disclosu	ire of notes on	resolution		
			D	etails of Invalid	Votes			
		(Category				No. of Vo	otes
Promoter and 1	Promoter Group							
Public Insitution	ons							
Public - Non I	nsitutions							
				Resolution(5)			
Resolution req	uired: (Ordinary	/ Special)		Special				

Whether promoter/promoter group are interested in the agenda/resolution?			Yes					
Description of resolution considered			Approval for increase in the remuneration of Mr. Mahesh Gupta (CEO and Managing Director):					
Category	Mode of voting	No. of shares held	No. of votes polled	% of Votes polled on outstanding shares	No. of votes lin favour	No. of votes against	% of votes in favour on votes polled	% of Votes against on votes polled
		(1)	(2)	(3)=[(2)/(1)]*100	(4)	(5)	(6)= [(4)/(2)]*100	(7)= [(5)/(2)]*100
	E-Voting		38796676	100	38796676	0	100	0
Duamatan and	Poll							
Promoter and Promoter Group	Postal Ballot (if applicable)	38796676						
	Total	38796676	38796676	100	38796676	0	100	0
	E-Voting							
	Poll							
Public- Institutions	Postal Ballot (if applicable)							
	Total							
	E-Voting		1982862	11.6795	1962263	20599	98.9611	1.0389
Public- Non Institutions	Poll	4.60==00.4	5	0	5	0	100	0
	Postal Ballot (if applicable)	16977324						
	Total	16977324	1982867	11.6795	1962268	20599	98.9612	1.0388
Total		55774000	40779543	73.1157	40758944	20599	99.9495	0.0505

Details of Invalid Votes							
Category	No. of Votes						
Promoter and Promoter Group	38796676						
Public Insitutions							
Public - Non Insitutions							

Whether resolution is Pass or Not. Yes

Disclosure of notes on resolution