

Ref. No.: NCCL/ Presentation/2025

Date : August 05, 2025

National Stock Exchange of India Ltd

Exchange Plaza, C-1, Block G

Bandra – Kurla Complex

Bandra (E)

Mumbai - 400 051

Symbol: NCC

BSE Limited

Phiroze Jeejeebhoy Towers

Dalal Street,

Fort

Mumbai – 400 001

Code: 500294

Dear Sir(s),

Sub: Presentation for Analyst/ Investor Conference call on the Un-Audited Financial Results for the Quarter ended June 30, 2025.

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and with reference to our letter dated July 30, 2025, please find enclosed presentation for the Analyst/ Investor Conference call, on the Un-Audited Financial Results for the Quarter ended June 30, 2025 scheduled to be held on **Wednesday, August 06, 2025 at 11.30 AM (IST)**.

The presentation is being uploaded on the website of the Company at <https://www.ncclimited.com/analyst-column.html>

We request you to please take the same on record.

Thanking you,

Yours sincerely,

For NCC Limited

Sisir K Mishra

Company Secretary

Encl: as above

NCC LIMITED

Building resilient
infrastructure for a
sustainable future

INVESTOR PRESENTATION

Q1 FY26

Aug 05, 2025



Disclaimer

This presentation includes forward-looking statements relating to the business outlook, financial performance, growth strategy, and future initiatives of NCC Limited (“the Company”). These statements are based on management’s current expectations and assumptions and are subject to various known and unknown risks, uncertainties, and other factors that may cause actual results to differ materially from those anticipated.

Such factors include macroeconomic and market conditions, regulatory and policy developments, execution risks including delays and cost overruns, fluctuations in input costs, talent availability, interest rate movements, geopolitical dynamics, and evolving environmental, social, and governance (ESG) priorities. The Company does not undertake any obligation to revise or update these statements considering future events or developments, except as required by applicable law.

This document is provided solely for informational purposes and does not constitute an offer, invitation, or recommendation to purchase or sell any securities. It should not be construed as investment, legal, or tax advice. Viewers are advised to conduct their own analysis and consult professional advisors before making investment decisions.

While the Company has taken reasonable care to ensure the accuracy and completeness of the information presented, no representation or warranty is made in this regard. Past performance is not indicative of future results.

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Patna Airport

COMPANY OVERVIEW

NCC At a Glance

NCC isn't waiting for the future — we're building it with purpose and foresight.

Legacy of Excellence



47+

Years of Building Trust, Creating Landmarks and Inspiring Generations Since 1978

Pan-India Presence



Reaching Every Corner, Delivering Value Nationwide

Order Book Resilience



70k

Rs. Crore
Powering Ahead on a Strong Foundation of Opportunity

Diverse Business Verticals



7

Expertise Across Sectors, Solutions Without Boundaries

Trusted Partnerships



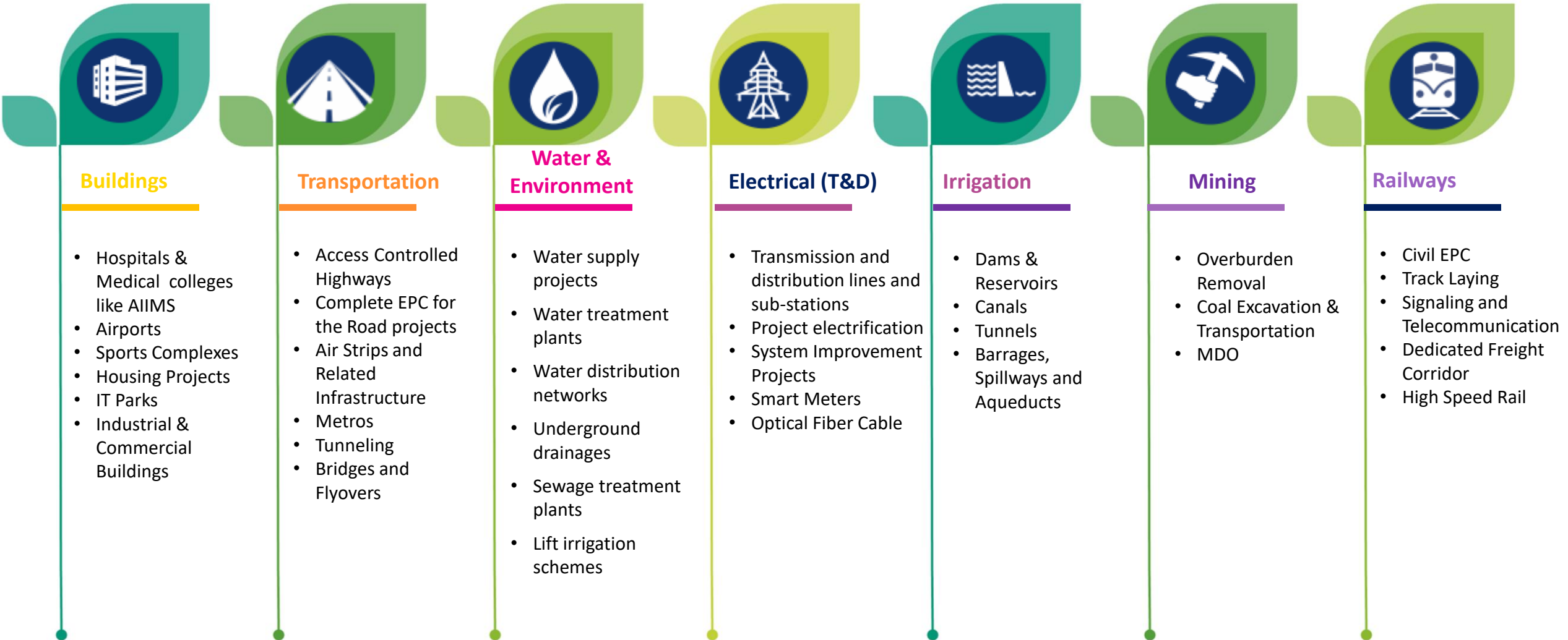
Building enduring relationships with leading public and private sector clients through repeat orders and trusted partnerships.

Future-Ready Innovation & ESG Leadership



Driving Sustainability, Embracing Tomorrow, Leading Responsibly

Business Verticals





PERFORMANCE TREND

Eluru STP

Performance Trend

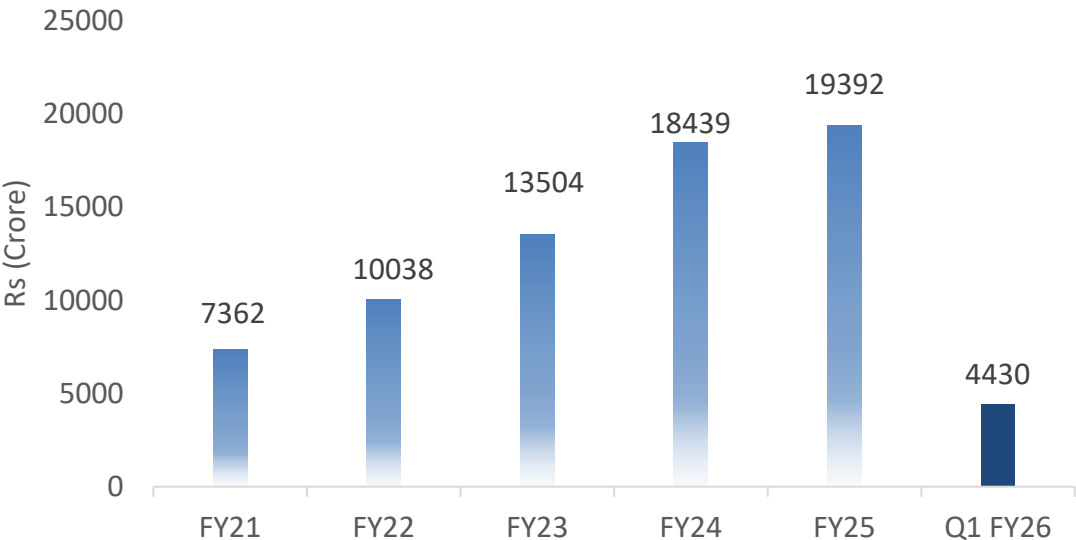


*Except for order book all other numbers are for Standalone books

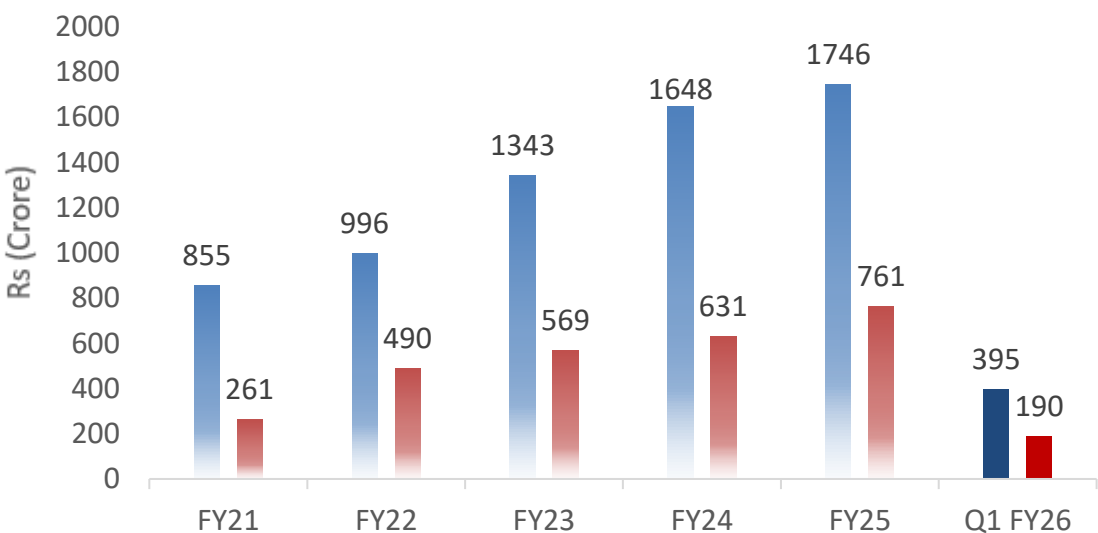
ROCE (Return on capital employed) = (Profit Before Tax after exceptional items+ Interest Expense) / (Net worth – Total Debt)

Performance Trend (Standalone)

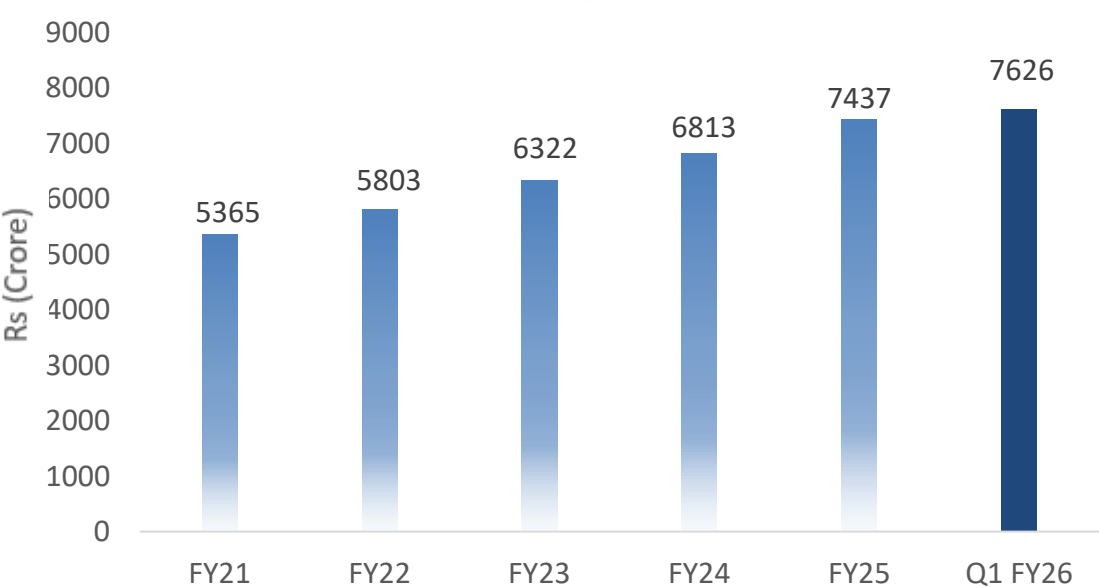
TURNOVER



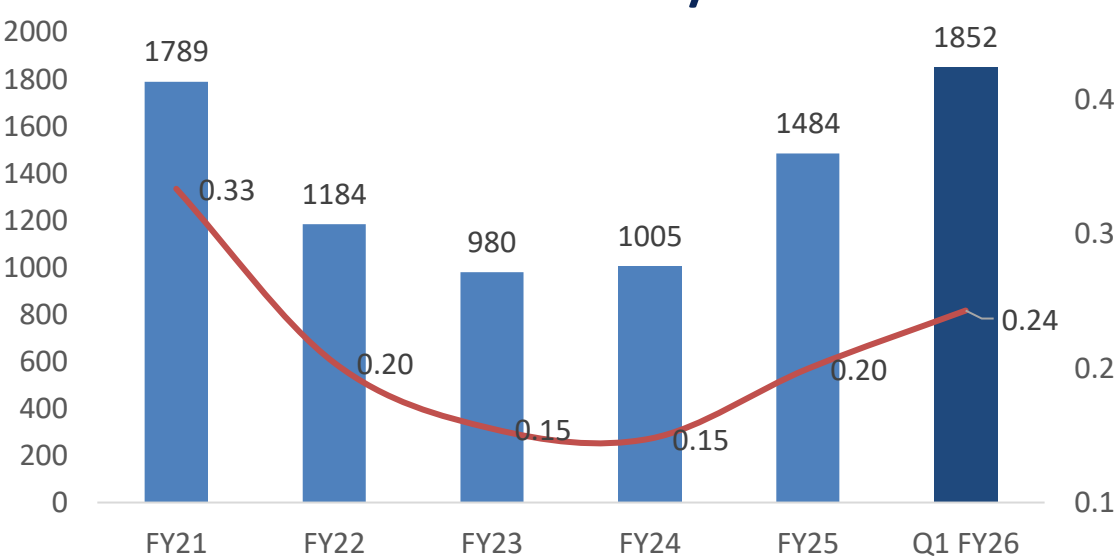
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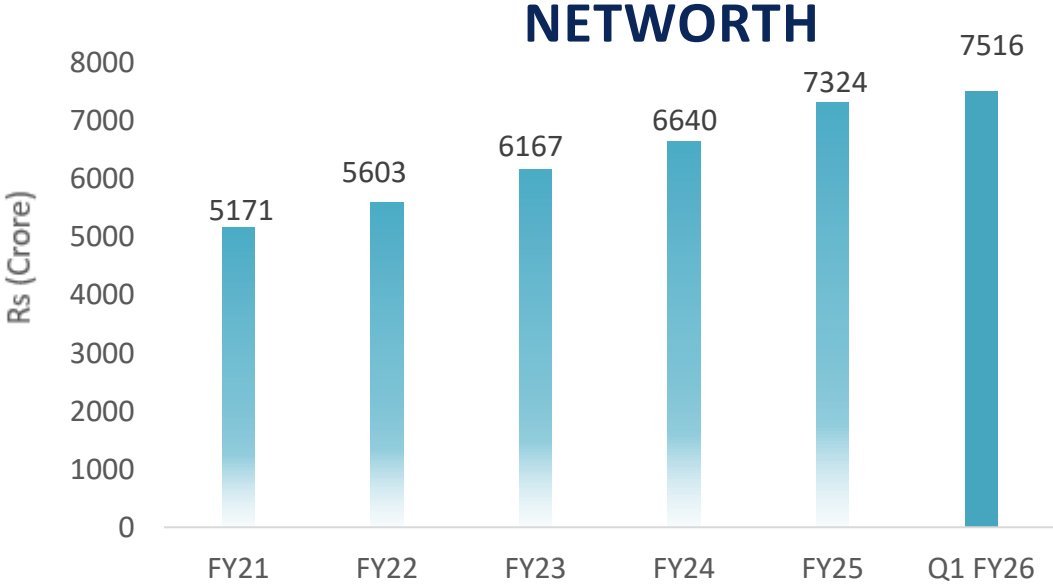
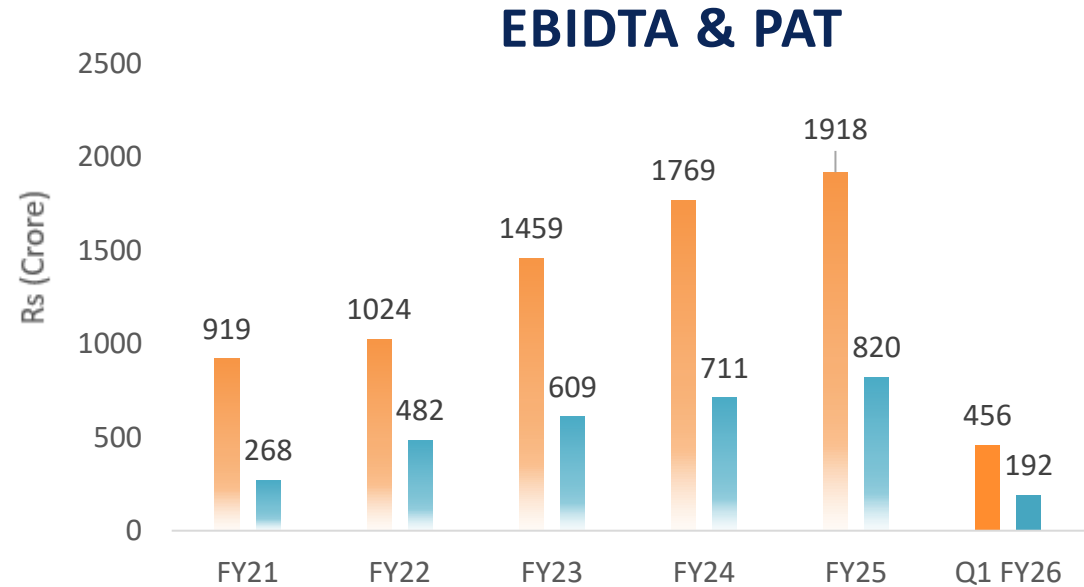
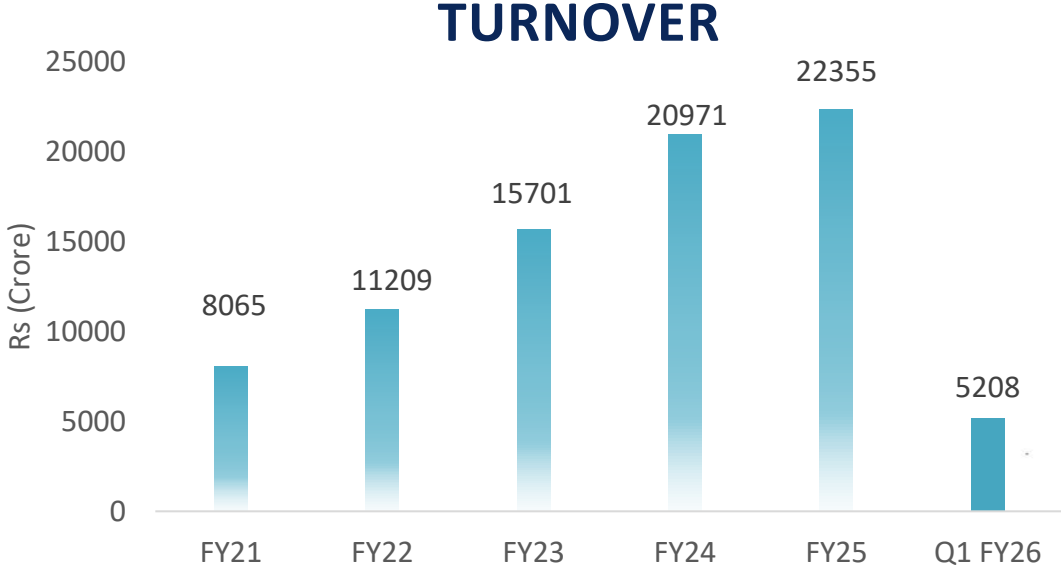
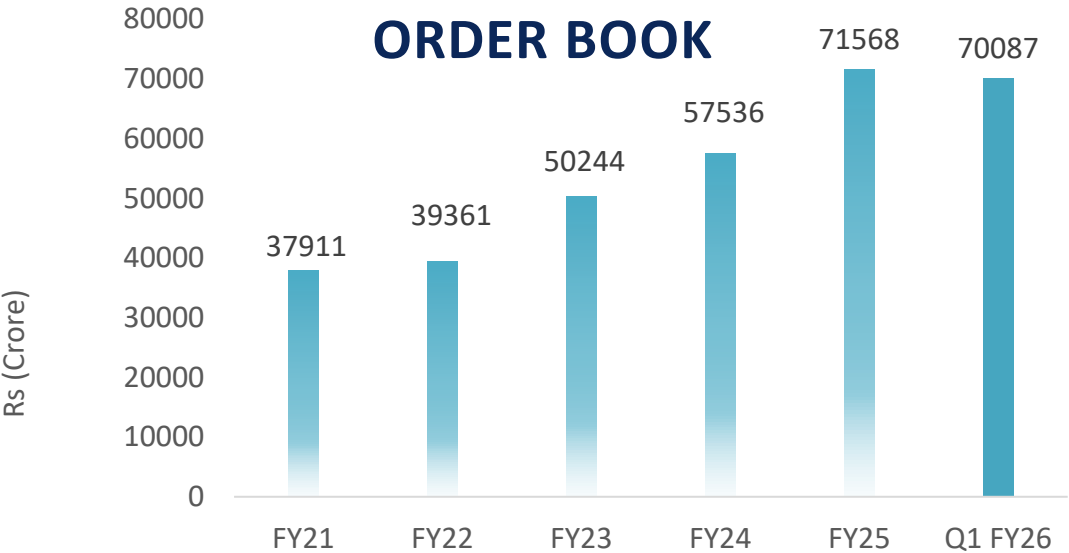
NETWORTH



Debt & D/E Ratio



Performance Trend: (Consolidated)

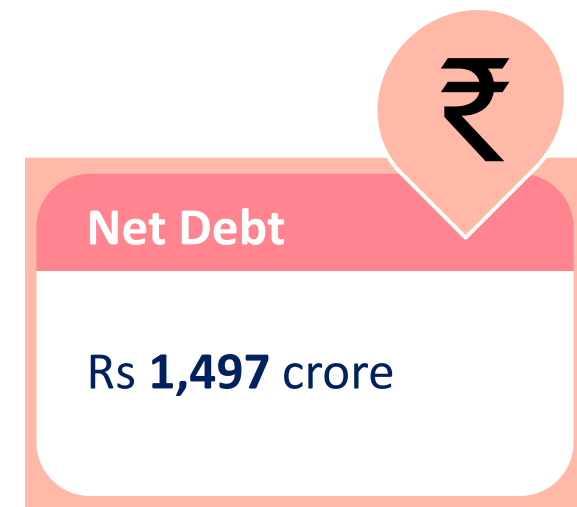
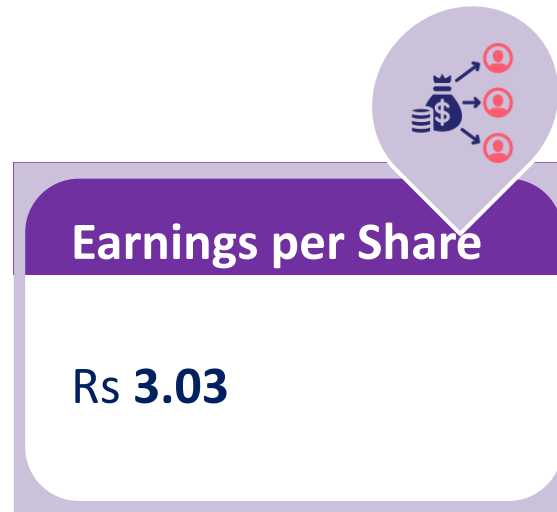
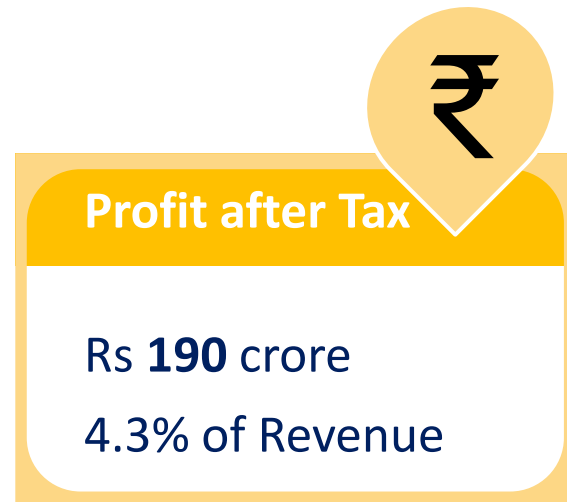
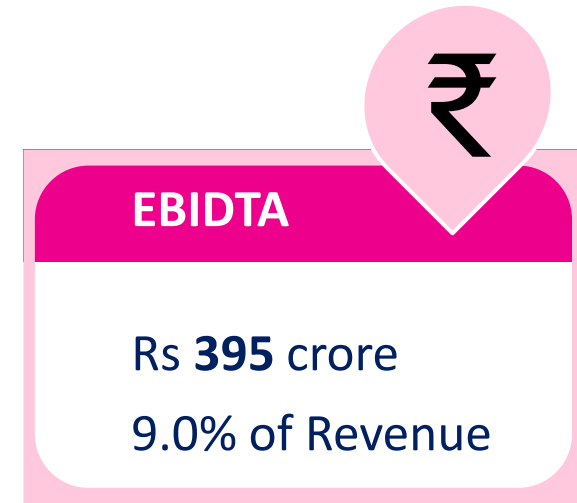
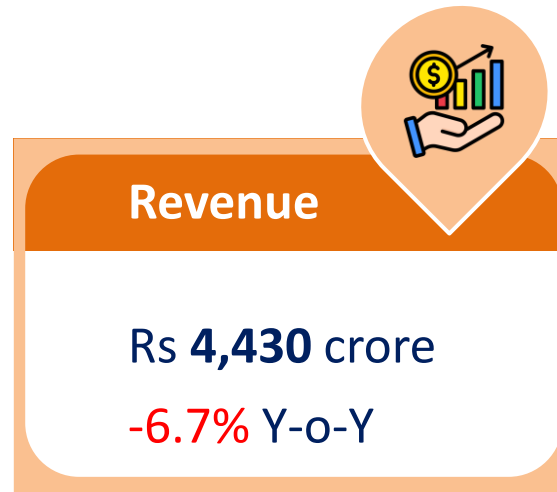
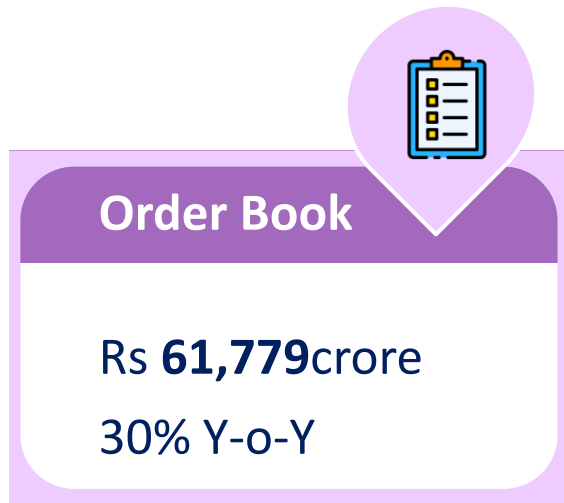




FINANCIALS

WTP-Nandyal

Key Financial Nos: Q1FY26 (Standalone)



Key Financial Nos: Q1FY26 (Consolidated)



Order Book

Rs **70,087** crore
33% Y-o-Y



Order Inflow

Rs **3,658** crore
797% Y-o-Y



Revenue

Rs **5,208** crore
-6.3% Y-o-Y



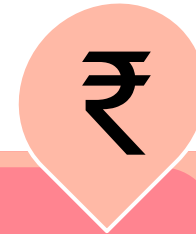
Profit after Tax

Rs 192crore
3.7% of Revenue



Earnings per Share

Rs **3.06**

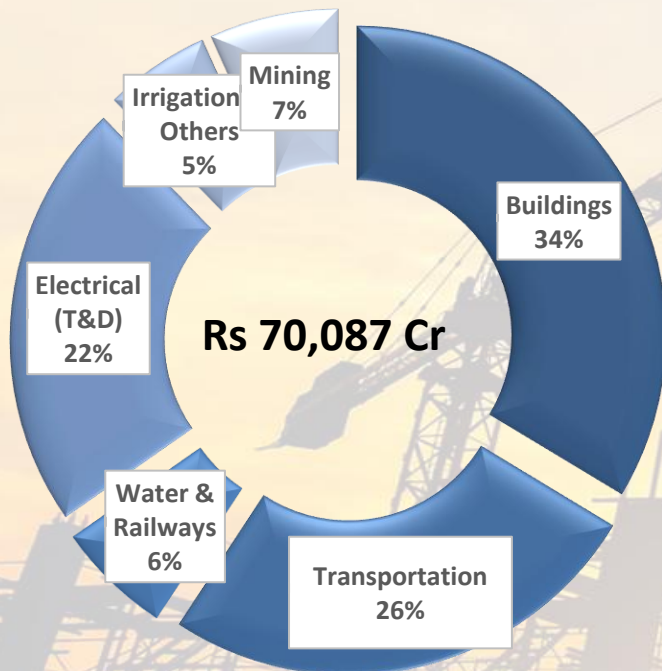


Net Debt

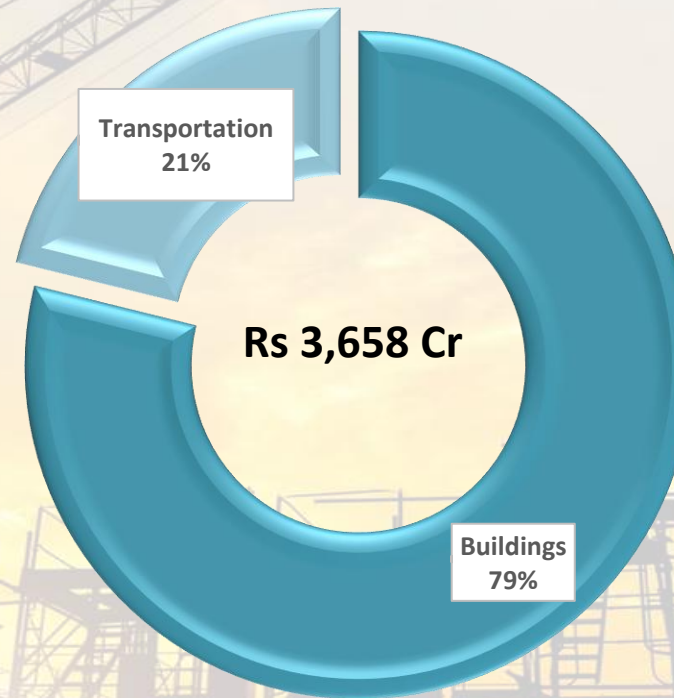
Rs **1,574** crore

Division wise Order Book Composition – Q1FY26

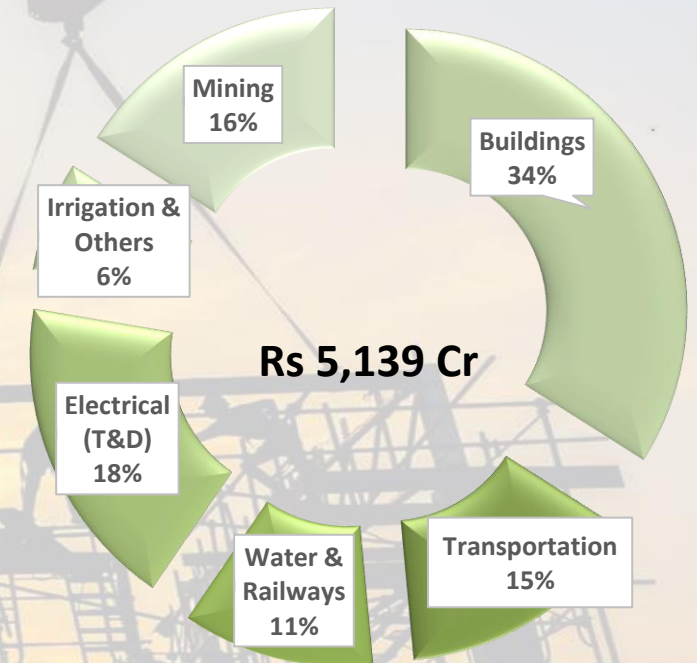
Order Book



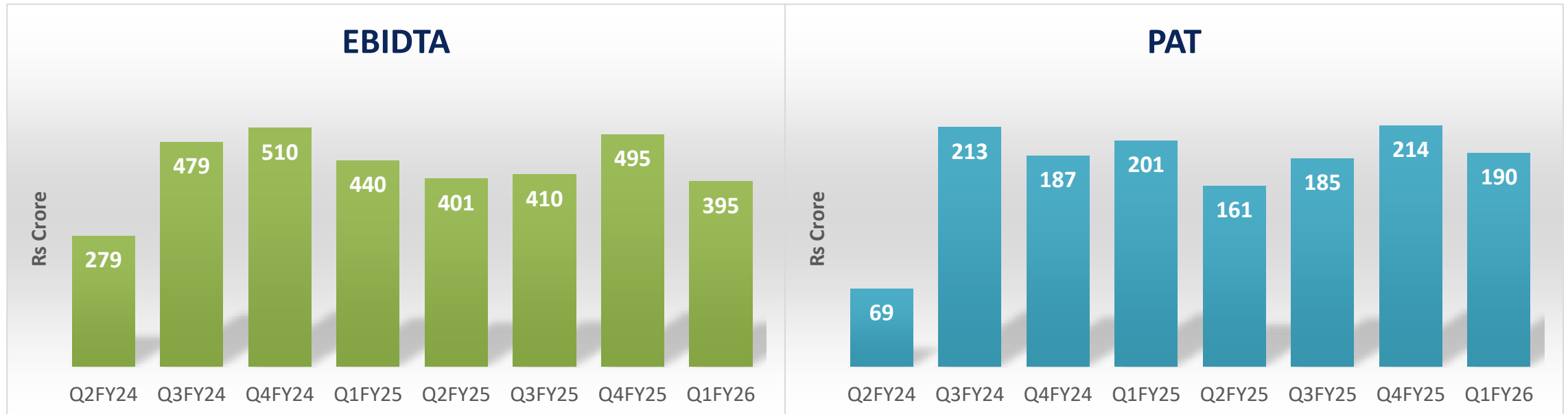
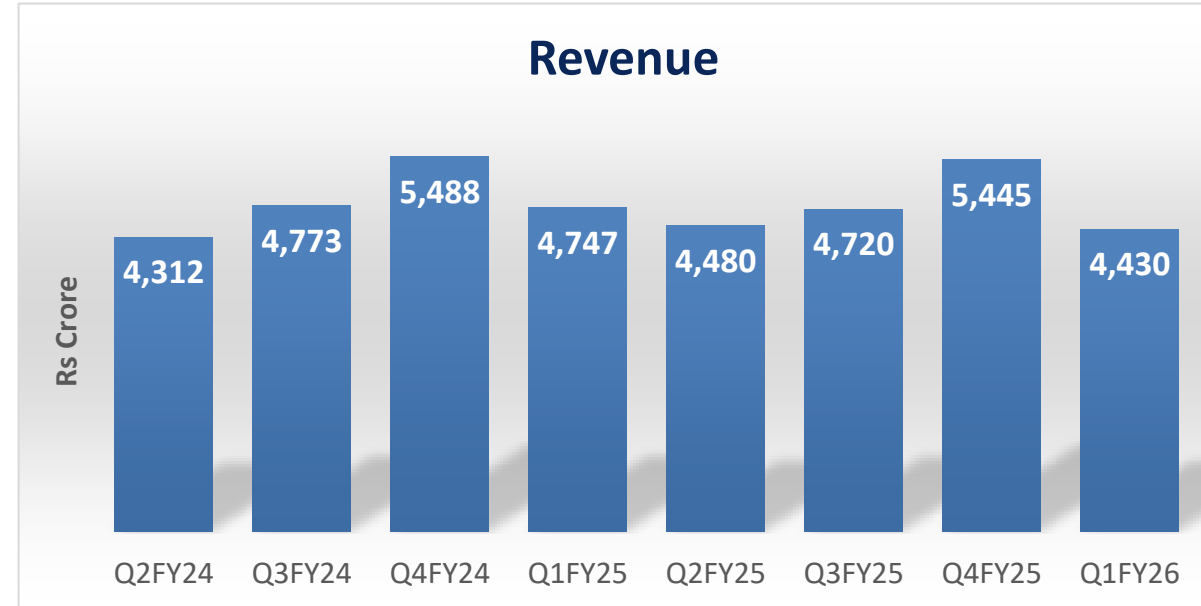
Order Inflow



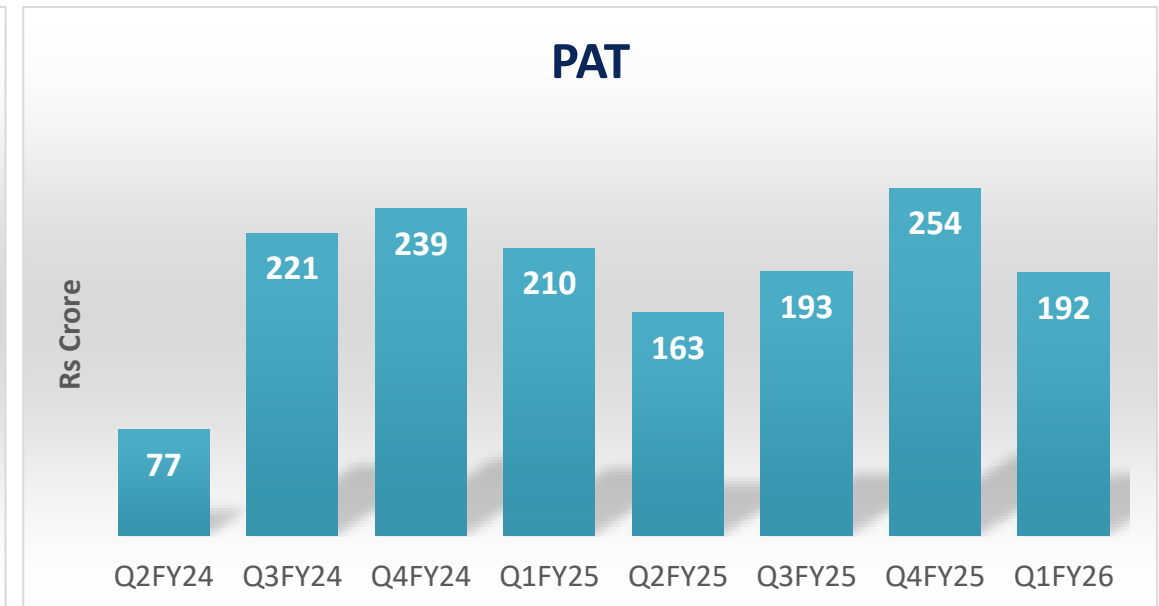
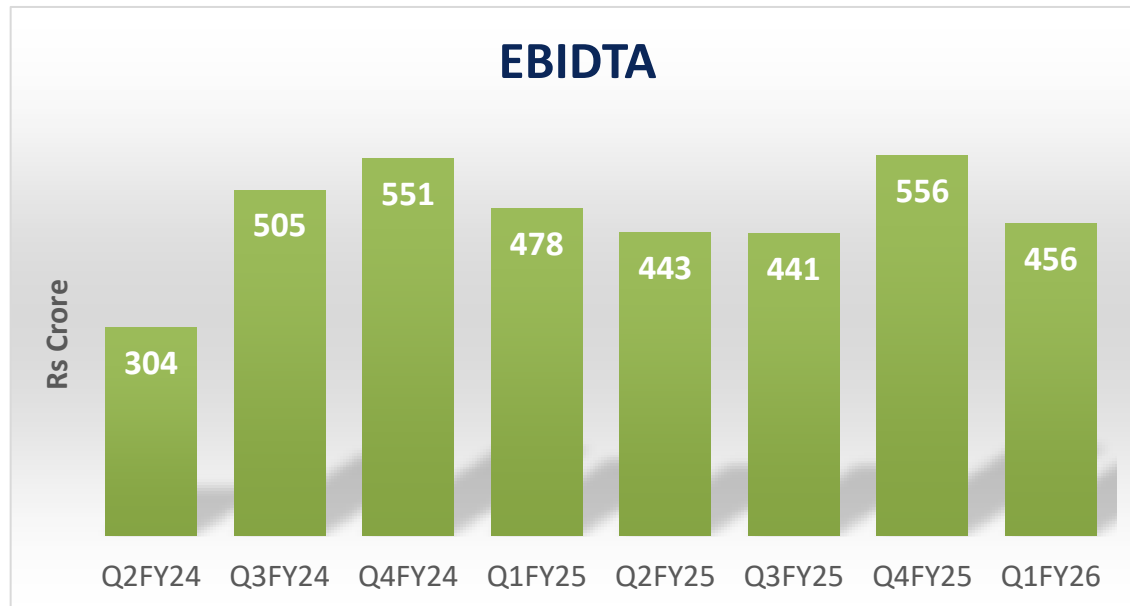
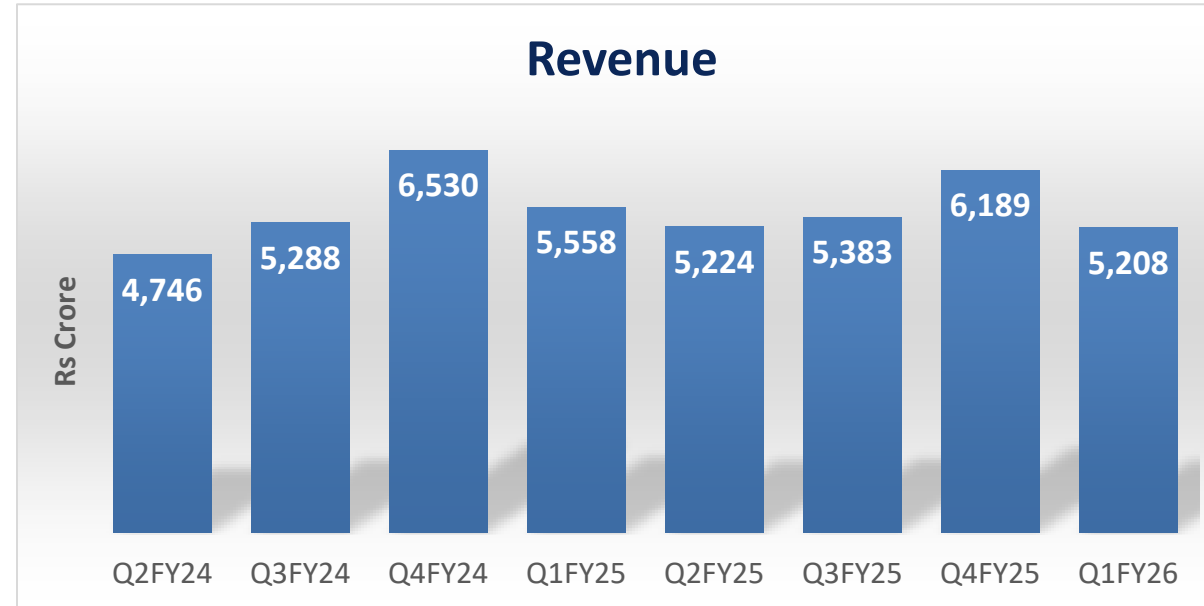
Order Execution



Financials: Operating Performance - Standalone (Quarter wise)



Financials: Operating Performance - Consolidated (Quarter wise)



Financials: Significant Updates for Q1FY26



- **Order Book Stability:**

Consolidated order book stood at ₹70,087 crore as of June 30, 2025, providing a stable base for ongoing project execution and moderate visibility.

- **Order Inflow :**

Secured new orders worth ₹3,658 crore in Q1 FY26, achieving approximately 17% of our full-year order inflow guidance (₹22,000–25,000 crore) reflecting continued client confidence.

- **Execution Across Verticals:**

Maintained focused operations in buildings, transportation, water, and electrical segments, emphasizing disciplined project management and cost control.

Financials: Significant Updates for Q1FY26



- **Continued ESG & Safety Commitment:**
Sustained progress on the company's ESG initiatives and workplace safety programs, reinforcing NCC's commitment to responsible and sustainable business practices.
- **Credit Rating Stability:**
Retained our AA- (Stable Outlook) credit rating from India Ratings & Research, reflecting NCC's financial prudence and focus on capital discipline.
- **FY26 Strategic Focus:**
Approaching the rest of FY26 with a healthy bid pipeline, continued project selectivity, and close alignment to market opportunities—ensuring preparedness for a gradual recovery.

Thank you

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