**Company Profile** 



Sales

Jamna Auto: FY 2015-16 = INR 1,255 Cr

Market Capitalization

INR 1,200 Cr Approx. (Share Price INR 150/-)

Production
Spring Capacity

2013 - 150,000 MT 2014(onwards) - 180,000 MT

3<sup>rd</sup> in the World

**Alliance** 

Ridewell (USA) - Air Suspension & Lift Axle

Manufacturing Plants

8 Plants in 6 States

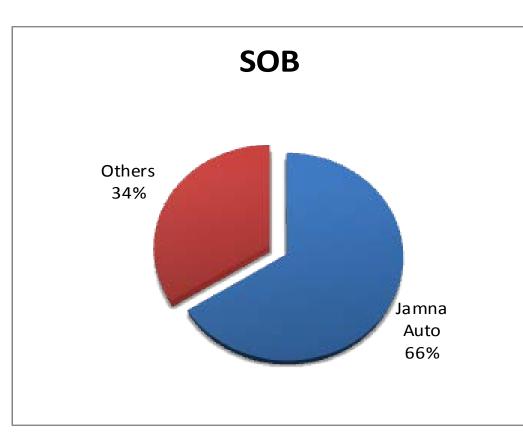
Listed on Stock Exchanges

BSE - 520051

**NSE – JAMNAAUTO** 

### **Global Spring Manufacturers**

### **Indian Market Scenario**



Note-The data as shown above is for the FY 2015-16. Data Source- Internal

### **Global Leaf Market Scale**

### 1980's

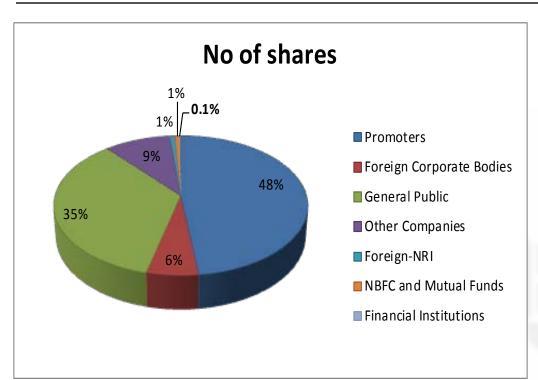
Leaf Spring Manufacturer	Base Country	Capacity
NHK Spring Co. Ltd.	Japan	2,00,000
Delphi	USA	1,00,000
Eaton/Oxford	Canada	1,00,000
Krupp	Germany	40,000
<u>Hendrickson</u>	USA	40,000
DSP	USA	40,000
Rejna	Europe	40,000
Hoesh	Germany	30,000
Sarfedern	Germany	20,000
Johns Woodhead	UK	10,000

### **Current**

Leaf Spring Manufacturer	Base Country	Capacity
Rassini	Mexico	2,50,000
Hendrickson	Canada & Mexico	1,90,000
Jamna Auto Industries Ltd.	India	1,80,000
NHK Springs Co. Ltd.	Japan & Thailand	1,50,000
Ventanna	Europe	1,10,000
Dong Feng	China	1,05,000
FAW	China	1,00,000
МВНА	Spain	36,000
Olgin	Turkey	28,000
LPDN	Europe	24,000



# Jamna Auto Industries Ltd - Shareholding



Category	No of shares	Percentage	
Promoters	3,81,54,630	48%	
Foreign Corporate Bodies	46,17,018	6%	
General Public	2,77,72,602	35%	
Other Companies	76,30,723	10%	
Foreign-NRI	6,36,529	1%	
NBFC and Mutual Funds	5,60,160	1%	
Financial Institutions	1,06,300	0.1%	
TOTAL	7,94,77,962	100%	



# JAI's Strength

**OEM Market Share 66%** 

**Manufacturing more than 450 Parts** 

Industry Leader (in India) nearest competitor 15 % Market Share

Strategically located all over India

FY 16 Sales INR 1,255 Cr & Installed Capacity 180,000 MT p.a.

### **Products**

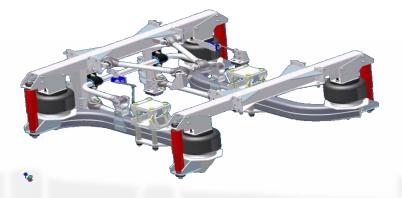
### **Current Products**



Conventional Leaf spring



Parabolic Leaf Spring



Air Suspension



Lift Axle

# **Presence**

### Locations

### **Main Plants**

- Yamuna Nagar
- Malanpur
- Chennai:
  - Leaf spring plant
  - Lift Axle plant
- Jamshedpur
- Pune (Plant & R&D Centre)

### **Assembly Plants**

- Pant Nagar
- Hosur

**8 Locations** 

- \* OE India- Original Equipment Manufacturer
- \* AM India After Market India

### **Products**

- Leaf Spring
- Parabolic Spring
- Lift Axle
- Air Suspension

### **Markets**

- OE India
- AM India
- OE Exports
- **♦** AM Exports

**4 Products** 

4 Markets



Serving more than 20 OEM Customer Locations in India 7/18



### Customers





























#### JAI &OEMs Presence in India **OEM Plants** JAI Existing Plants Ropar Pant 1. TATA Motors SML Isuzu Nagar 2. Ashok Leyland Alwar Ashok Leyland **Lucknow TATA Motors** AI – Pantnaga Indore 1. VECV JAI - Yamuna Nagar 2. MTI **Pithampur** 1. Force Motors JAI – Gwall JAI - Jamshedpur Bhuj AMW **TATA Motors** Jamshedpur Pune JAI - Pune **TATA Motors** Mahindra Bangalore JAI – Hosur Chennai 1. Ashok Leyland (Ennore) 1. VOVLO **Bharat Benz (Daimler)** Ashok Leyland (Hosur) JAI – Chenrai Renault Nissan Kamaz Vectra (Hosur)

Leyland Nissan (Hosur)

Scania

4. Ford India

5. ISUZU



9/18

# Project Lakshya Jai's medium term strategy focused on value creation



Product Derisking

33%
Revenue from
New Products

33% ROCE

**ACHIEVED** 

Diversifying Markets

33%
Revenue from
New Markets

33%(minimum)
Dividend
Payout

Maximizing Efficiency

33% Break Even Point

Net Block to be funded by Net Worth FY 2016-17



Q4 Update

2015-16



## 12 Months Highlights

#### Upgradation of Credit Ratings by ICRA

Long Term Rating from [ICRA]A+ to [ICRA] AA-

Short Term Rating from [ICRA]A2+ to [ICRA]A1+

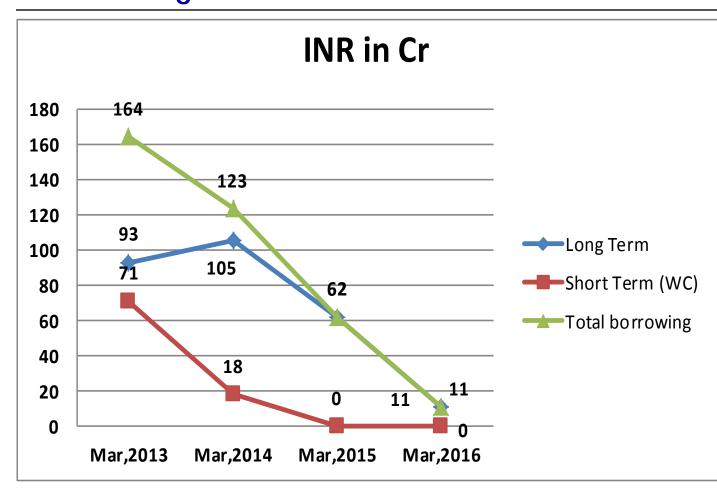
### Healthy Liquidity

	INR in Cr
Unutilized Working Capital Limits (PO Finance & Cash Credit)	59
BOE/Discountable Invoices in hand (Volvo, Nissan, SML, VE Commercial)	7
Balance in Current Accounts	5
Total	71

Since Jamna is into CV Industry which is cyclical in nature, these funds will be used for better cash flow management during down trend

Note: Above liquidity is after Steel Buying of INR 48 Cr done on Cash Discount basis in Q4.

# Jamna Auto Industries Ltd Borrowing Trend



- Current year Capex of INR 72 Cr met out of internal cash generations
- Long Term borrowing includes INR 6 Cr payable within 1 year

Note: a) Figures shown above are excluding Buyer's credit for RM imports INR 4 cr

### Commercial Vehicle Trends & Market Share

	12m 2014-15	12m 2015-16	Growth in 2015-16	Growth in 2014-15	4
M & HCV Production (Nos.)	2,83,558	3,58,181	26%	21%	JAI's presence
LCVs (Nos.)	4,29,740	4,41,633	3%	-10%	
Vehicle Production (Nos.)	7,13,298	7,99,814	12%	-0.3%	
Spring Demand (MTs)	1,60,428	1,78,485	11%	20%	
JAI 's Business (MTs) - OEM	1,01,667	1,17,725	16%	33%	
Market Share (%)	63	66	3%	6% 1	

Vehicle Production information source: SIAM (i.e adjusted for Diamler India Commercial Vehicles Ltd(DICV).

### Sales Comparison

Springs (Figures in MT)

Segment	2014-15 % Q4		2015-16 Q4	%
OEM Non-OEM Exports	31,271 6,774 312	81.5% 17.7% 0.8%	34,397 7,138 315	82.2% 17.1% 0.8%
Total	38,357	100%	41,850	100%

2014-15 12m	%
1,01,667 22,756 1,165	81.0% 18.1% 0.9%
1,25,588	100%

2015-16 12m	%
1,17,725 23,619 1,015	82.7% 16.6% 0.7%
1,42,359	100%

Growth

9%

13%

Net Sales\* (INR in Cr) (Standalone)

2014-15	2015-16		
12m	12m		
979	1,092		

Growth

11%

Net Sales\* (INR in Cr)
(Consolidated)

2014-15	2015-16	
12m	12m	
1,095	1,256	

Growth

15%

Net sales\*- Leaf Spring sales +Lift axle sales

# Jamna Auto Industries Ltd Financial Highlights (Consolidated)

- ➤ Sales in MT increased by 13% and 15% in terms of value.
- ➤ Consolidated EBIDTA margins achieved by the company during the year is 13.1% indicating the YoY growth of 49%.
- > The company's growth in terms of volume is better than the CV industry growth.
- ➤ Debt level of INR 62 cr in FY 2014-15 reduced to INR 11 cr (excluding Buyer's credit for RM imports) indicating that the company is virtually debt-free.
- ➤ Capex expenditure of INR 72 Cr in FY 2015-16 met out of internal cash generations. The plan is to achieve the Lakshay Target of NW=NB in FY 2016-17.
- ➤ Debtor days substantially reduced from 21 days to 10 days.
- ➤ The company has substantially improved ROCE from 22% to 51% thus maintaining the LAKSHAY target as announced in FY 2013-14.
- > The company has maintained the minimum dividend payout ratio of 33%.
- > ICRA upgraded the rating for term loans from 'A+' to 'AA-'.

## Jamna Auto Industries Ltd Financial Results (Standalone)

2014-15

Q4

301.9

2015

27.4

6.2%

11.3%

### **Standalone**

**Q4** 

**Net Sales** 

**Cash Accruals** 

**PAT (%)** 

**Cash Accruals** 

	II VI CI	
015-16	2015-16	Growth*
Q3	Q4	in %
241.3	320.7	6%
28	29	25%

INR in Cr

40.4

8.8%

12.6%

59%

45%

57% 71%

75%

50%

<b>Export Sales</b>	2.3	2.8	2.9	25%
EBITDA	36.0	34.0	55.3	54%
Operating Margin	25.8	21.7	43.1	67%
PBT	21.7	18.3	39.3	82%
PAT	15.2	15.0	28.1	86%

25.4

5.0%

8.4%

EBITDA Margin (%)	11.9%	14.1%	17.2%
Operating Margin (%)	8.5%	9.0%	13.4%
PBT (%)	7.2%	7.6%	12.3%

\* Growth over Q4 of 2014-15

12 Months

	INR IN Cr			
	2014-15	2015-16	Growth*	
	12m	12m	in %	
Not Color	070.0	4 004 0	440/	
Net Sales	979.2	1,091.6	11%	
Export Sales	10.8	9.9	-9%	
EBITDA	86.0	151.0	76%	
<b>Operating Margin</b>	56.7	107.1	89%	
PBT	39.8	93.5	135%	
PAT	29.4	72.3	146%	
Cash Accruals	58.7	116.2	98%	
	•••••			
EBITDA Margin (%)	8.8%	13.8%	58%	
Operating Margin (%)	5.8%	9.8%	70%	
PBT (%)	4.1%	8.6%	111%	
PAT (%)	3.0%	6.6%	120%	
Cash Accruals (%)	6.0%	10.6%	78%	



IND in Cr

Cash Accruals- PAT + Depreciation

<sup>\*</sup> Growth over 12m of 2014-15

# Jamna Auto Industries Ltd Financial Results (Consolidated)

# Consolidated Q4

12 Months

	INR in Cr				INR in Cr			
	2014-15	2015-16	2015-16	Growth*		2014-15	2015-16	Growth*
	Q4	Q3	Q4	in %		12m	12m	in %
Net Sales	342.1	281.6	366.4	7%	Net Sales	1,095.0	1,255.8	15%
Export Sales	2.3	2.8	2.9	25%	Export Sales	10.8	9.9	-9%
EBITDA	39.8	38.5	58.5	47%	EBITDA	96.5	164.9	71%
Operating Margin	29.3	25.8	46.1	57%	Operating Margin	65.4	119.7	83%
PBT	24.9	22.1	42.0	69%	PBT	47.4	105.0	122%
PAT	15.3	15.5	27.9	82%	PAT	29.4	71.5	143%
Cash Accruals	25.9	28.2	40.3	56%	Cash Accruals	60.5	116.7	93%
EBITDA Margin (%)	11.6%	13.7%	16.0%	37%	EBITDA Margin (%)	8.8%	13.1%	49%
Operating Margin (%)	8.6%	9.2%	12.6%	47%	Operating Margin (%)	6.0%	9.5%	60%
PBT (%)	7.3%	7.8%	11.5%	58%	PBT (%)	4.3%	8.4%	93%
PAT (%)	4.5%	5.5%	7.6%	70%	PAT (%)	2.7%	5.7%	112%
Cash Accruals	7.6%	10.0%	11.0%	46%	Cash Accruals (%)	5.5%	9.3%	68%
Cash Accruals- PAT + Depreciation								

<sup>\*</sup> Growth over Q4 of 2014-15

<sup>\*</sup> Growth over 12m of 2014-15



Thank You

