



Bajaj Finance Limited Q2'12 presentation

19th October 2011

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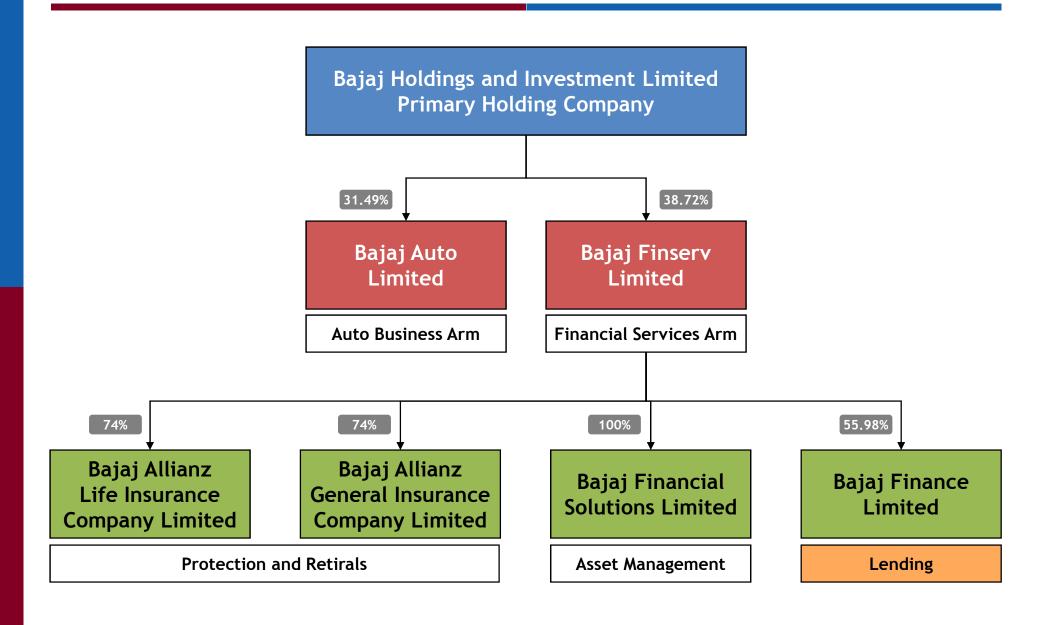
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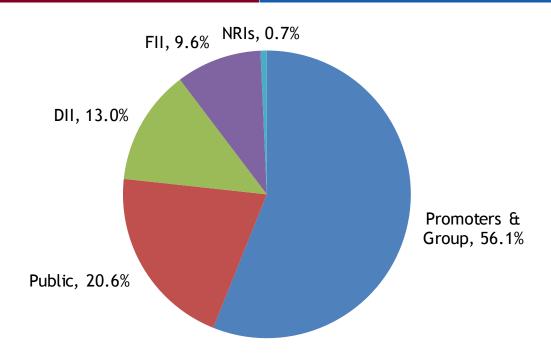
Bajaj Group structure





Shareholding pattern

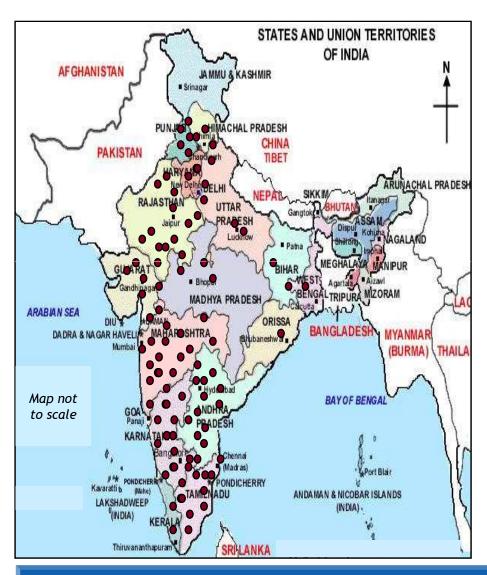




- Promoted by the Bajaj Auto group in 1987.
- The company last raised equity of ₹ 322 Crores in January 2006 by way of QIP and Preferential warrants to promoter (Bajaj Auto Limited).
- The company also made right issue of equity shares of ₹ 409 Crores in December 2006.
- The company has received approval from its board of directors to raise additional capital requirements for next 3 years. The company has obtained shareholder approval for the same in July 13, 2011 AGM.

Strong distribution reach





| Geographic presence | | | | | | | | |
|---------------------|------|------|------|-------|--|--|--|--|
| Business Line | FY09 | FY10 | FY11 | FY12* | | | | |
| Sales Finance | 87 | 79 | 79 | 79 | | | | |
| 2W - Hubs | 55 | 54 | 54 | 54 | | | | |
| 2W - Spokes | 200 | 150 | 150 | 150 | | | | |
| Small Businesses | 15 | 15 | 23 | 23 | | | | |

| Distribution | | | | | | | | |
|-------------------------------|--------|--------|--------|--------|--|--|--|--|
| Business Line | FY09 | FY10 | FY11 | FY12* | | | | |
| Sales Finance - Dealer | 4,500+ | 2,000+ | 2,500+ | 2,500+ | | | | |
| 2W- Dealer/ASCs | 1,400+ | 1,275+ | 1,400+ | 1,400+ | | | | |
| Small Businesses - Partner | 175+ | 225+ | 250+ | 250+ | | | | |
| Small Businesses - Support | 175+ | 225+ | 275+ | 275+ | | | | |

| # of New loans disbursed ('000s) | | | | | | | | |
|----------------------------------|------|------|-------|-------|--|--|--|--|
| Business Line | FY09 | FY10 | FY11 | FY12* | | | | |
| Sales Finance | 352 | 515 | 1,038 | 731 | | | | |
| 2W | 219 | 378 | 522 | 297 | | | | |
| Small Businesses | 3.5 | 5 | 9 | 7 | | | | |
| Total | 574 | 897 | 15,60 | 1035 | | | | |

| Asset | s under m | anagemer | nt (₹Crore | es) |
|-------|-----------|----------|------------|-------|
| | FY09 | FY10 | FY11 | FY12* |
| AUM | 2539 | 4032 | 7571 | 10071 |

Deep distribution, sizeable acquisition engine and growing balance sheet

Executive summary



- Demonstrated consistent profitability track record in lending space for the last 24 years.
- AUM of ₹ 10,071 Crores, with a history of disbursing over 70 Lac loans, as of Q2'12. Disbursed 4.92 Lac loans in Q2'12.
- A diversified lending business with 8 product lines focusing on consumer finance, SME & commercial business.
- Strong distribution reach with more than 225 points of presence and more than 4,000 distribution partners and dealers across India.
- Strategy is to focus on mass affluent customers in consumer businesses and affluent and HNI customers in small businesses, through a judicious mix of:
 - Lower risk and lower returns products, for building scale and stability.
 - Moderate risk and higher return products, for profit maximization.
- Stable and deep management structure with top 100 management team members having experience from leading Multi National Companies and Transnational companies.

Key performance highlights for the quarter



- Customers acquired during Q2 FY12 ↑ 55 % to 4,91,695 from 3,17,298 in Q2 FY11.
- Deployments during Q2 FY12 ↑ 58 % to ₹ 3,352 Crores from ₹ 2,128 Crores in Q2 FY11.
- Total income for Q2 FY12 ↑ 51% to ₹ 493 Crores from ₹ 326 Crores in Q2 FY11.
- Profit after tax for Q2 FY12 ↑ 66 % to ₹87.4 Crores from ₹52.8 Crores in Q2 FY11.
- Loan losses and provisions for Q2 FY12 33% at ₹ 41 Crores as against ₹ 61 Crores in Q2 FY11 (including ₹ 5.38 Crores of accelerated provision).
- Provisioning coverage ratio for Q2 FY12 stood at 80% against 75% in Q2 FY11.
- Net NPA for Q2 FY12 stood at 0.33% against 1.4% in Q2 FY11. The Net NPA for Q2 FY12 is the lowest for the Company in the last 5 years.
- Capital adequacy ratio excluding current quarter's profits and including current quarter's profits (including Tier-II capital) stood at 17.1% and 18.9% respectively. The Company continues to be well capitalized to support its growth trajectory.

Management discussion



- An excellent quarter aided by strong volume momentum across product lines.
- Consumer durable business was an out performer despite slowing consumer durable sales during the quarter. It demonstrates the strength of our distribution franchise and growing importance of financing as a tool to stimulate consumer durable sales. The new product launch of EMI card helped to grow revenue and stickiness. The company sold 2.25 Lacs EMI cards in Q2'FY12.
- The company entered into strategic partnership with Standard Chartered Bank to distribute Cobranded Platinum & World Credit Card to its existing good customer base.
- Two wheeler financing business maintained its market share at ~24% of Bajaj Auto's domestic sales in the markets we operate in.
- **SME businesses** (Mortgages, Business loans & Loans against securities) continued to grow in a healthy manner, except loan against shares which has not grown due to market volatility.
- Construction equipment financing business continued to grow in a steady manner. Despite a low base, the business grew by only 33% due to pricing pressures and slowing demand environment. Infrastructure Financing loan disbursement were ₹ 110 Crores during the quarter.
- Borrowing environment remained tough in Q2. However Interest cost continue to remain benign due to company's conservative ALM management in earlier years. While the cost of funds is inching up but the rate of growth is much slower compared to current borrowing cost due to longer maturity borrowings in last 2 years. During this quarter, the company received sanctions of ₹ 1250 crores from banks.
- Portfolio metrics across businesses continue to be strong. The company continues to strengthen its provisioning standards beyond RBI guidelines. The Gross and Net NPA stood at 1.61% and 0.33% respectively.



| | Product | Indicative Terms, as of June 2011 | Key Features | Target Customer Base |
|----------------|---|---|--|--|
| finance | Consumer durable financing | Maturity: 8 - 12 monthsRepayment: EMI | 11% of the portfolio as of Q2'12 One of the few organized players with cutting edge technology architecture & robust risk management framework. | Mass Affluent andAffluent |
| Consumer fin | Personal Loans Cross sell | Maturity: 12-36 months Repayment: EMI | 6% of the portfolio as of Q2'12 Loans to existing customer with very good credit performance track record. | Mass Affluent and Affluent |
| Cons | 2 Wheeler & 3 Wheeler Finance | Maturity: 12 - 24 months Repayment: EMI | 23% of the portfolio as of Q2'12 Captive financing. Financing only Bajaj auto vehicles. | Mass customers |
| SSS | Mortgage | Maturity :60 - 180 months Repayment : EMI | 31% of the portfolio as of Q2'12 Includes loan against property | Affluent and HNIs |
| Small business | Small Business Loan ("SBL") & secured vendor financing ("VF") | Maturity: 12 - 36 months (SBL) Maturity: 1 - 24 months (VF) Repayment: EMI (SBL & VF) | 10% of the portfolio as of Q2'12 (SBL) 4% of the portfolio as of Q2'12 (VF) SBL to affluent small businessmen. VF to vendors of large auto manufacturer | Affluent and HNIs |
| Sn | Loan against securities | Maturity: 10 - 12 monthsRepayment: Bullet | 3% of the portfolio as of Q2'12 Launched retail loans to HNI customers in FY11. | • HNIs |
| Commercial | Construction Equipment Finance | Maturity: 12-42 monthsRepayment: EMI | 9% of the portfolio as of Q2'12 Launched in FY11. Assets backed funding to Small, Mid & strategic contractors. | HNIs and Affluent |
| Comm | Infrastructure financing | Maturity : NA Repayment : Moratorium period followed by EMI | 3% of the portfolio as of Q2'12 Launched in FY12. | Large infrastructure companies |

What differentiates Bajaj Finance



Strong promoters

 Promoted by erstwhile Bajaj Auto Ltd. Post the de-merger of Bajaj Auto, the shareholding in the Company was vested with Bajaj Finserv

- Debt free balance sheets of the promoter, Bajaj Finserv and of the primary holding company, Bajaj Holdings & Investments Limited
- 56.07% holding with promoter and promoter group.

Diversified lending business model

- 8 product line company focused on homogenous segments
- Profitable mix of consumer & SME business
- Balanced mix of secured and unsecured assets

Affluent & HNI customer focused business model

- Focus on acquiring & servicing affluent & HNI clients (with the exception of captive 2Wheeler financing business)
- Integral to risk management strategy
- Large wallet size allows deep cross sell framework

Strong Distribution Reach

- More than 225 points of presence across India
- More than 4,000 distribution partners and dealers

High technology orientation and robust risk management

- 100% dealer "Point of Sale" terminalisation and E2E enterprise data warehouse for risk management and data mining capabilities
- Distinct business, underwriting & risk management structure for robust risk management.

Stable & deep management structure.

- Top 100 management team members from leading MNCs.
- SBU business structure allows scalability.
- Top management vintage of 3 years.

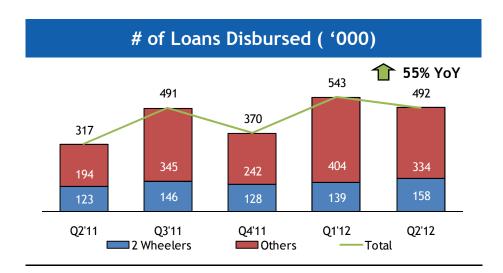
Summary financial statement

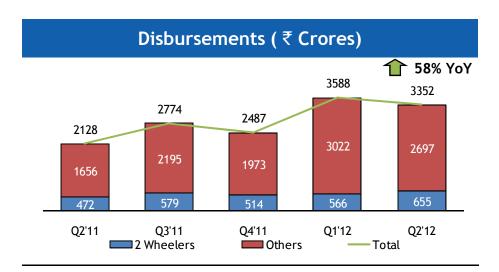


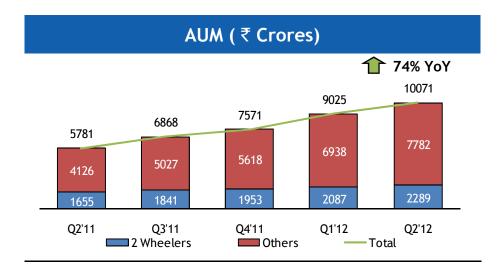
| | | | | * • | 6 | | | | |
|---------------------------------------|--------|-------|------|------------|----------|------|-------|-------|------|
| | | | | | n Crores | | | | |
| Financials snapshot | Q2'12 | Q2'11 | QoQ | H1'12 | H1'11 | НоН | FY11 | FY10 | YoY |
| Deployments | 3,352 | 2,128 | 58% | 6,940 | 4,175 | 66% | 9435 | 4585 | 106% |
| Assets under finance | 9,333 | 5,781 | 61% | 9,333 | 5,781 | 61% | 7270 | 4032 | 80% |
| Assets under management (AUM) | 10,071 | 5,781 | 74% | 10,071 | 5,781 | 74% | 7571 | 4032 | 88% |
| Total Interest & fee Income | 493.3 | 326.4 | 51% | 945.1 | 623.2 | 52% | 1406 | 916 | 53% |
| Interest expenses | 167.3 | 83.3 | 101% | 309.7 | 156.0 | 98% | 378 | 202 | 87% |
| Net Interest Income (NII) | 326.0 | 243.2 | 34% | 635.4 | 467.2 | 36% | 1028 | 715 | 44% |
| Operating Expenses | 153.0 | 103.4 | 48% | 293.6 | 196.2 | 50% | 454 | 320 | 42% |
| Loan Losses & Provision | 41.2 | 61.5 | -33% | 72.7 | 122.1 | -40% | 190 | 261 | -27% |
| General Provision | 2.8 | - | - | 5.6 | - | - | 15 | 0 | - |
| Profit before tax | 128.9 | 78.3 | 65% | 263.5 | 148.9 | 77% | 370 | 134 | 176% |
| Income tax | 41.5 | 25.5 | 63% | 85.3 | 49.4 | 73% | 123 | 45 | 173% |
| Profit after tax | 87.4 | 52.8 | 66% | 178.2 | 99.6 | 79% | 247 | 89 | 178% |
| Ratios | Q2'12 | Q2'11 | | H1'12 | H1'11 | | FY11 | FY10 | |
| Total Opex to NII | 46.9% | 42.5% | | 46.2% | 42.0% | | 44.1% | 44.7% | |
| Loan loss to Assets under finance | 0.5% | 1.1% | | 0.8% | 2.1% | | 2.8% | 6.5% | |
| Return on Average Asset under finance | 1.0% | 1.0% | | 2.1% | 2.0% | | 4.3% | 2.8% | |
| Earning per share - Basic (Rs.) | 23.85 | 14.42 | | 48.64 | 27.2 | | 67.47 | 24.43 | |
| Return on Average Equity | 5.9% | 4.3% | | 12.3% | 8.3% | | 19.7% | 8.0% | |
| | | | | | | | | | 7.7 |

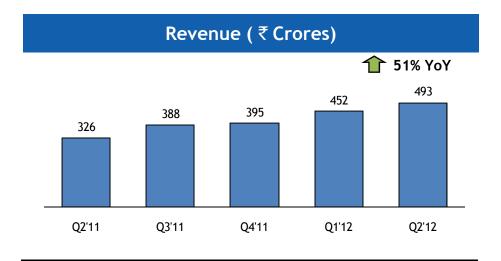
Financial performance trends Q2-FY12





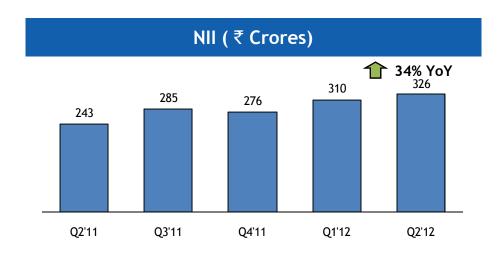


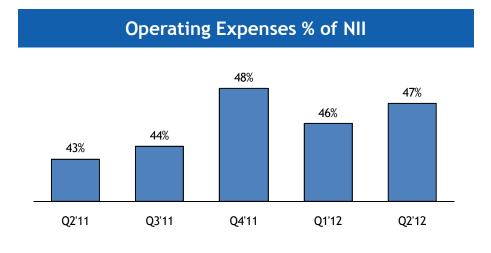


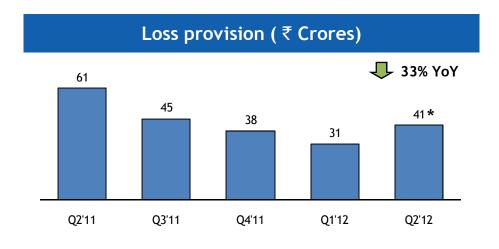


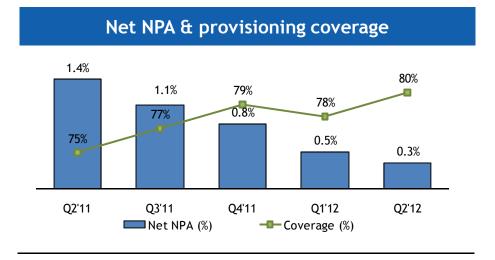
Financial performance trends Q2-FY12







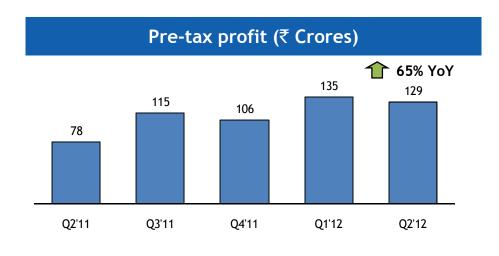


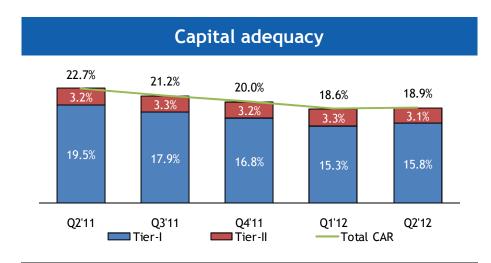


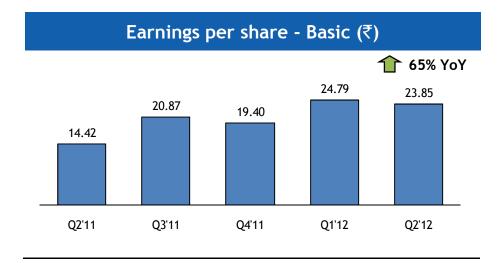
^{*} Q2'12 includes one time accelerated provisioning of ₹ 5.4 Crores

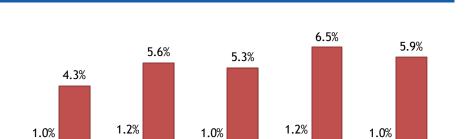
Financial performance trends Q2-FY12











Q4'11

■ ROA

Q1'12

■ ROE

Q2'11

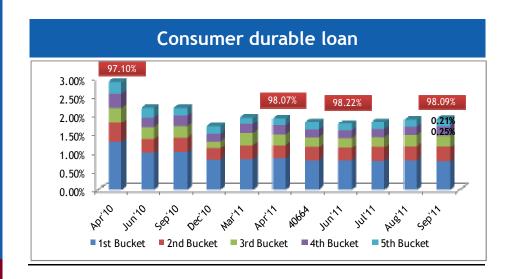
Q3'11

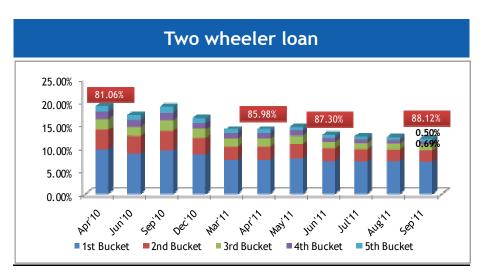
Return on average Assets under finance & Equity

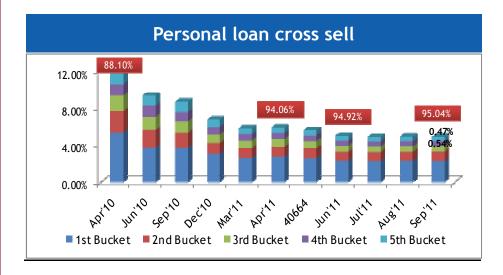
Q2'12

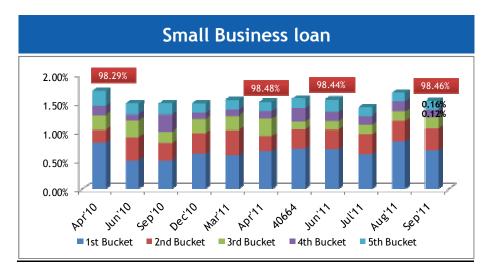
Credit Quality of Bajaj Finance customers across products - Portfolio composition





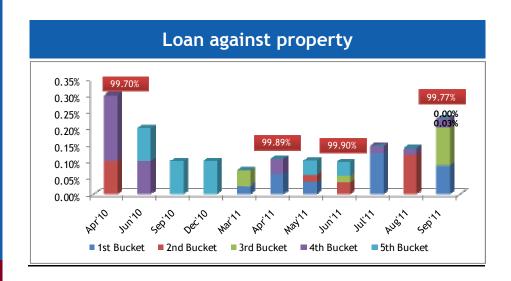


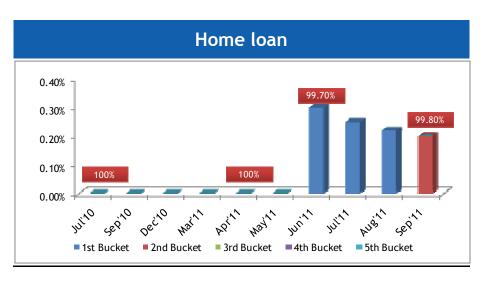


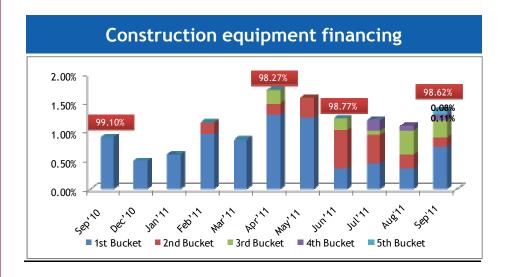


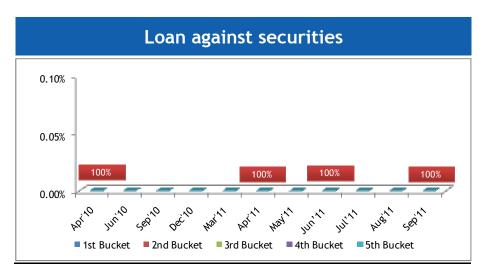
Credit Quality of Bajaj Finance customers across products - Portfolio composition





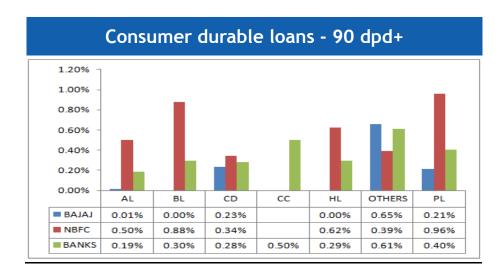


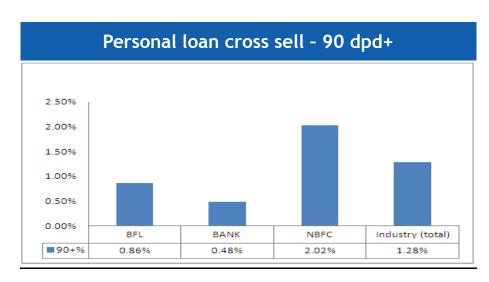


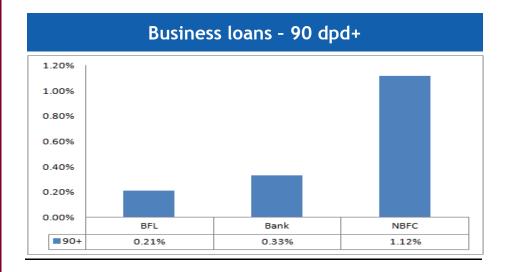


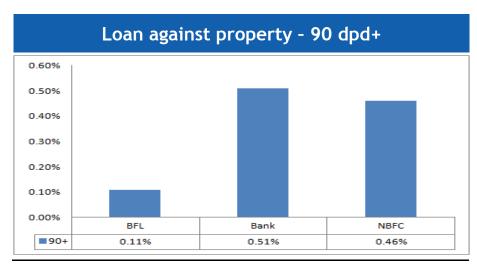
Credit Quality of Bajaj Finance customers across products - Portfolio health test











Source: Data from CIBIL - TransUnion Database **Note**: Conclusion drawn are company's inference





Bajaj Finance Limited Q2'12 presentation Thank you

19th October 2011