KALPATARU PROJECTS INTERNATIONAL LIMITED
(Formerly Kalpataru Power Transmission Limited)

KPIL/25-26
31st October, 2025

BSE Limited Corporate Relationship Department Phiroze Jeejeebhoy Towers Dalal Street, Fort Mumbai - 400 001 **Scrip Code: 522287**	**National Stock Exchange of India Ltd.** 'Exchange Plaza', C-1, Block 'G', Bandra-Kurla Complex Bandra (E) Mumbai – 400 051 **Scrip Code : KPIL**

Sub.: Investors'/Analyst Presentation

Respected Sir/Madam,

In terms of Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the copy of Investors'/Analyst Presentation on financial results of the Company for the quarter and half year ended 30th September, 2025.

Kindly take note of the same on your records.

Thanking you,

Yours faithfully,
For **Kalpataru Projects International Limited**

SHWETA GIROTRA
Digitally signed by SHWETA GIROTRA
Date: 2025.10.31 14:43:02 +05'30'

Shweta Girotra
Company Secretary

Enclosed: As Above

Corporate Office: Kalpataru Synergy, 7th Floor, Opp. Grand Hyatt, Santacruz (E), Mumbai - 400055. India | **Tel:** +91 22 3064 2100/+91 22 6885 1500
Registered Office: Plot No. 101, Part-III, G.I.D.C. Estate, Sector - 28, Gandhinagar - 382 028, Gujarat, India | **Tel:** +91 79 2321 4000
Email: info@kalpataruprojects.com | **Website:** www.kalpataruprojects.com | **CIN:** L40100GJ1981PLC004281

KALPATARU PROJECTS INTERNATIONAL LIMITED

Results Presentation

Q2 & H1 FY26

Disclaimer

KALPATARU PROJECTS INTERNATIONAL LIMITED

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Business and Financial Performance
Q2 & H1 FY26

Data Center, Navi Mumbai, India

Key Highlights for Q2 FY26

KALPATARU PROJECTS INTERNATIONAL LIMITED

Highest-ever second quarter revenue coupled with strong growth in profitability

- Robust revenue growth of 31% YoY (Standalone) and 32% YoY (Consolidated) led by strong execution and healthy order backlog
- Resilient underlying businesses led by strong performance in T&D (↑ 51% YoY), B&F (↑ 20% YoY), Oil & Gas (↑ 21% YoY) and Urban Infra (↑ 65% YoY)
- Strong growth in profitability underpinned by project execution, diverse business mix and efficient working capital management
  - Standalone PBT margin at 5.0%, up by ~60 bps YoY and Consolidated PBT margin at 4.9%, increase of ~110 bps YoY
  - Standalone PAT increased by 51% YoY and Consolidated PAT up by 89% YoY

Order book remains strong with increasing momentum in T&D and B&F business

- Order Book of ₹64,682 crores as on 30 Sep 2025; Record orderbook provides clear pathway for business growth in upcoming quarters
- Order inflows of ₹14,951 crores till date in FY26; Further, favorably placed in orders of ~ ₹5,000 crores
- Improved market position with large size order wins in T&D and B&F businesses
- Significant headroom for growth on back of capex upcycle with long term structural tailwinds in power transmission, real estate, urban mobility, industrial and hydrocarbon

Strengthening balance sheet with prudent capital management

- Net Debt / Equity at 0.29x (Standalone) and 0.46x (Cosnsolidated) as on 30 Sep 2025; Strong balance sheet provides ample capacity to pursue future growth
- Standalone Net working capital improved by 16 days YoY to 102 days as on 30 Sep 2025
- Focused capex in high growth busineeses to improve competiveness and project delivery; Incurred capex of approx. ₹2,400 crores from FY22 to H1 FY26, mainly for equipment, machinery, tools etc.
- Expecting closure of Vindhyachal Expressway Private Limited (VEPL) deal in H2 FY26

	Q2 FY26 Consolidated	*Q2 FY26 Standalone*
Revenue	₹6,529 crores ↑ *32% YoY*	₹5,419 crores ↑ *31% YoY*
EBITDA	₹561 crores *{EBITDA Margin: 8.6%}* ↑ *28% YoY*	₹447 crores *{EBITDA Margin: 8.3%}* ↑ *28% YoY*
PBT	₹322 crores *{PBT Margin: 4.9%}* ↑ *71% YoY*	₹272 crores *{PBT Margin: 5.0%}* ↑ *48% YoY*

Consolidated Order Book*	Consolidated Order Intake (YTD FY26)
₹64,682 crores	₹14,951 crores
↑ *7% YoY*	↑ *~26% YoY*

** Adjusted for scope changes*

Results Summary – Q2 & H1 FY26 (Consolidated)

KALPA-TARU
KALPATARU PROJECTS INTERNATIONAL LIMITED

Particulars (₹ crores)	Q2 FY25	Q2 FY26	Change (YoY)	H1 FY25	H1 FY26	Change (YoY)
Revenue	**4,930**	**6,529**	***+32%***	**9,517**	**12,700**	***+33%***
(-) Operating Expenses	(4,492)	(5,968)		(8,699)	(11,613)	
Core EBITDA	**438**	**561**	***+28%***	**817**	**1,087**	***+33%***
Core EBITDA Margin	***8.9%***	***8.6%***	***-30 bps***	***8.6%***	***8.6%***	***-***
(+) Other Income	17	23		39	39	
(-) Depreciation	(117)	(126)		(237)	(255)	
(-) Finance Cost	(150)	(136)		(295)	(259)	
PBT	**188**	**322**	***+71%***	**325**	**612**	***+88%***
PBT Margin	***3.8%***	***4.9%***	***+110 bps***	***3.4%***	***4.8%***	***+140 bps***
(-) Tax	(62)	(85)		(116)	(161)	
PAT	**126**	**237**	***+89%***	**210**	**451**	***+115%***
PAT Margin	***2.5%***	***3.6%***	***+110 bps***	***2.2%***	***3.6%***	***+140 bps***

Results Summary – Q2 & H1 FY26 (Standalone)

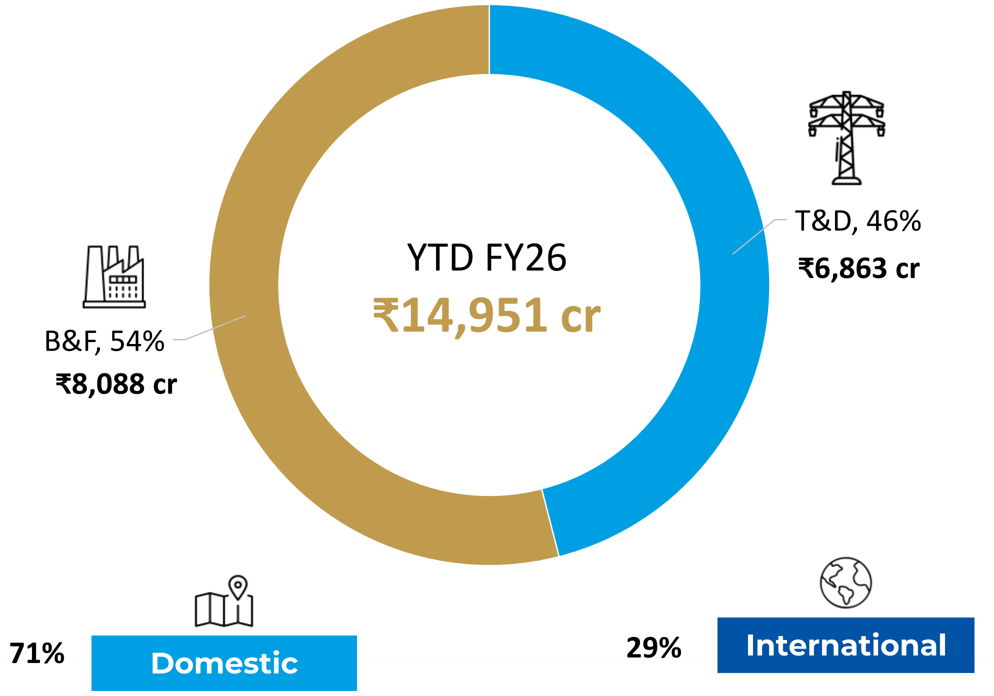
KALPA-TARU
KALPATARU PROJECTS INTERNATIONAL LIMITED

Particulars (₹ crores)	Q2 FY25	Q2 FY26	Change (YoY)	H1 FY25	H1 FY26	Change (YoY)
Revenue	**4,136**	**5,419**	***+31%***	**7,858**	**10,459**	***+33%***
(-) Operating Expenses	(3,788)	(4,972)		(7,196)	(9,583)	
Core EBITDA	***348***	***447***	***+28%***	***662***	***876***	***+32%***
Core EBITDA Margin	***8.4%***	***8.3%***	***-10 bps***	***8.4%***	***8.4%***	***-***
(+) Other Income	26	24		56	47	
(-) Depreciation	(91)	(97)		(184)	(190)	
(-) Finance Cost	(100)	(102)		(186)	(187)	
PBT	***184***	***272***	***+48%***	***348***	***546***	***+57%***
PBT Margin	***4.4%***	***5.0%***	***+60 bps***	***4.4%***	***5.2%***	***+80 bps***
(-) Tax	(51)	(72)		(99)	(145)	
PAT	***132***	***200***	***+51%***	***249***	***401***	***+61%***
PAT Margin	***3.2%***	***3.7%***	***+50 bps***	***3.2%***	***3.8%***	***+60 bps***

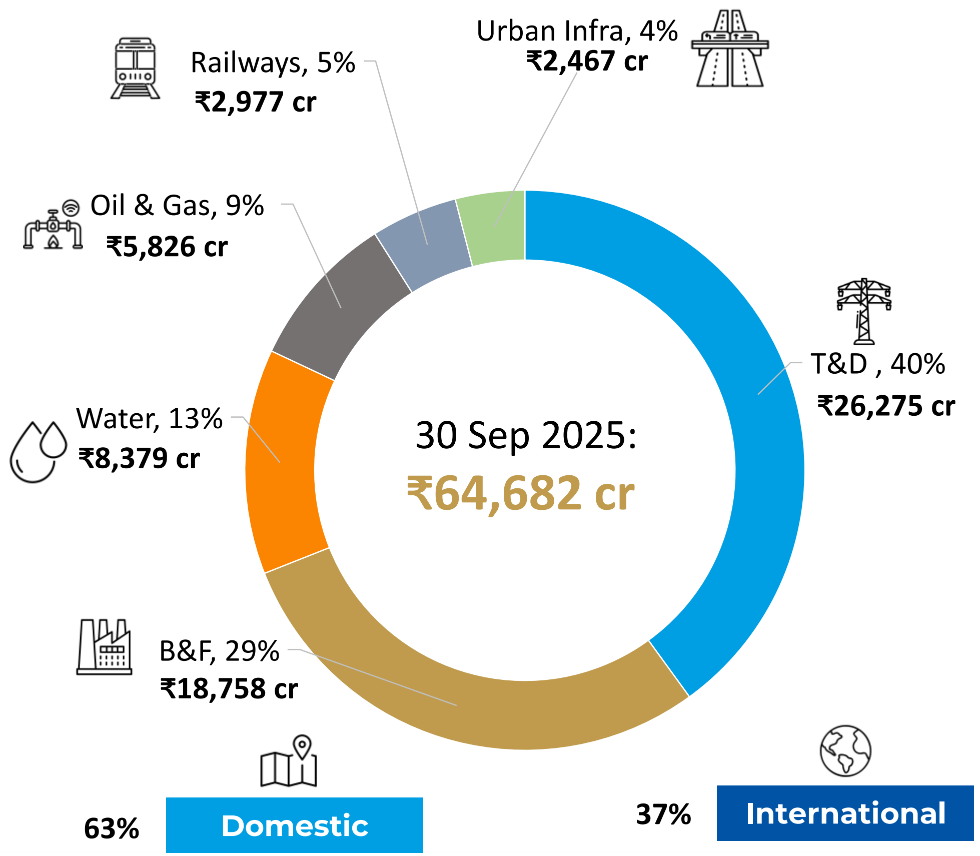
Order Book & Order Inflow (Consolidated)

KALPATARU PROJECTS INTERNATIONAL LIMITED

Order Inflow



Order Book*



Received new orders of ₹14,951 crores till date in FY26 (H1 FY26 = ₹12,785 Crores & Q3 FY26 till date = ₹ 2,166 crores)

Additionally, favorably placed in projects worth ~ ₹5,000 Crores

** Adjusted for scope changes*

Consolidated Business Revenue – Q2 & H1 FY26

KALPA-TARU
KALPATARU PROJECTS INTERNATIONAL LIMITED

Particulars	Q2 FY25	Q2 FY26	*Change (YoY)*	H1 FY25	H1 FY26	*Change (YoY)*	Comments
T&D*	2,011	3,031	*51%*	3,853	5,903	*53%*	• T&D revenue growth on back of strong capabilities, superior execution and healthy order backlog in diverse markets • LMG Sweden posted ₹1,495 crore in revenue for H1 FY26, growth of ~80% YoY. • LMG Order book at ₹3,623 crore as on 30 Sep 2025 • Fasttel Brazil reported ₹370 crore revenue for H1 FY26
B&F	1,417	1,698	*20%*	2,643	3,081	*17%*	• Revenue growth driven by strong order book, robust real estate demand and capability to execute large size projects
Water	547	517	*-5%*	1,251	1,187	*-5%*	• Water business impacted given delay in release of funds from clients; Focus remains to complete existing projects in-line with judicious working capital management
Oil & Gas	463	559	*21%*	716	1,147	*60%*	• Oil & Gas revenue growth driven by improved project progress in Saudi
Railways	193	210	*9%*	435	463	*7%*	• Railways business revenue in-line with focus on closure of existing projects
Urban Infra	172	283	*65%*	352	540	*54%*	• Revenue growth on account of improved order backlog in metro rail business
Total Core Business	**4,803**	**6,297**	*31%*	**9,250**	**12,322**	*33%*	
Others #	127	231	*82%*	267	378	*42%*	
Total Consolidated Revenue	**4,930**	**6,529**	*32%*	**9,517**	**12,700**	*33%*	

** T&D business includes LMG (Sweden), Fasttel (Brazil) & Other International Subsidiaries / JVs*

 # Others mainly includes Shree Shubham Logistics (SSL), Road SPVs , Saicharan (Indore Real Estate) etc.

Borrowings and Working Capital update

KALPATARU PROJECTS INTERNATIONAL LIMITED

STANDALONE

Particulars	Q2 FY25	Q1 FY26	Q2 FY26	Increase/(Decrease)	
				y-o-y	q-o-q
Gross Debt	**3,617**	**2,977**	**3,314**	**(304)**	**337**
(+) Long Term borrowings	905	1,250	899	(6)	(351)
(+) Short Term borrowings incl. current maturities	2,712	1,727	2,414	(297)	688
(-) Cash, Bank, Unquoted Investments & Other Deposits	824	1,037	1,125	301	88
Net Debt	**2,793**	**1,940**	**2,189**	**(605)**	**249**
Net Working Capital Days	***118***	***106***	***102***		

CONSOLIDATED

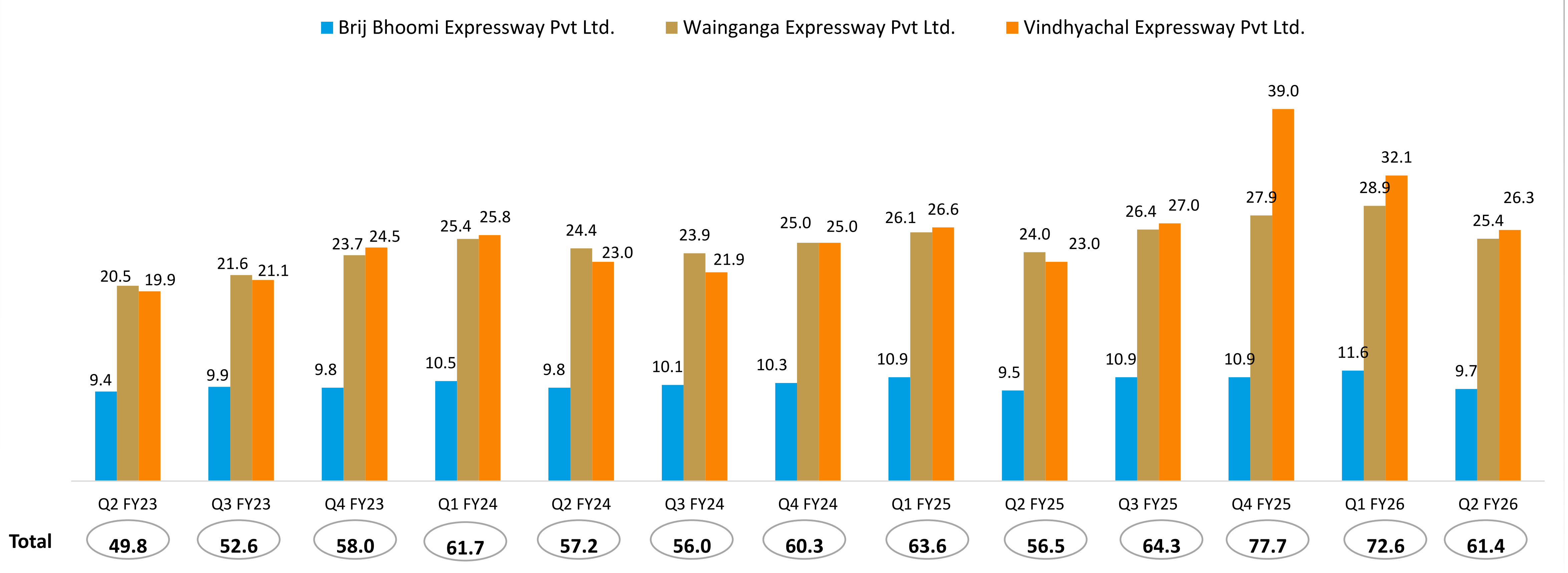
Particulars	Q2 FY25	Q1 FY26	Q2 FY26	Increase/(Decrease)	
				y-o-y	q-o-q
Gross Debt	**4,661**	**4,042**	**4,476**	**(185)**	**434**
Net Debt	**3,668**	**2,765**	**3,169**	**(499)**	**404**
Net Working Capital Days	***98***	***91***	***90***		

Note: Gross Debt exclude interest-free loan received pursuant to agreements in relation to the divestment of T&D Assets

Update on Road BOOT Assets – Q2 FY26

KALPATARU PROJECTS INTERNATIONAL LIMITED

Average Per Day Collections (₹ Lakhs)



- Average daily revenue stood at ₹61.4 lakhs in Q2 FY26, compared to ₹56.5 lakhs in Q2 FY25, a growth of around 9%
- WEPL issued termination notice on 15th July 2025 to NHAI and accordingly the toll operations handed over to NHAI w.e.f. 30 Sept 2025
- As of September 30, 2025, the total investment (net of impairment) in Road BOOT assets of approx. ₹875 crores (Invested ~ ₹17 crores in H1 FY26)
    - Investment in VEPL at ~ ₹417 crores, WEPL at ~ ₹360 crores and BBEPL at ₹98 crores as on 30 September 2025

Overview –
Kalpataru Projects International Ltd. (KPIL)

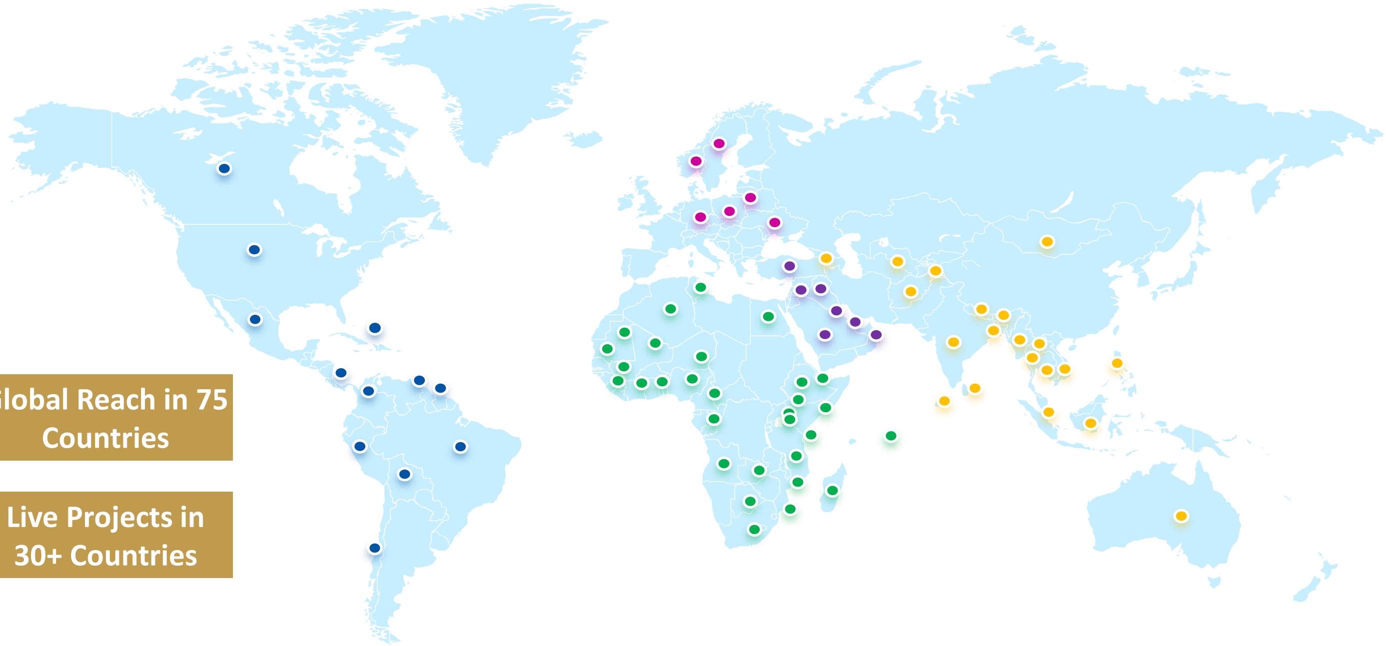
Airport Terminal, Hanimaadhoo International Airport, Maldives

About Kalpataru Projects International Ltd. (KPIL)

KALPA-TARU
KALPATARU PROJECTS INTERNATIONAL LIMITED

Established in 1981, KPIL is a global engineering and construction company with industry leading capabilities in energy and infrastructure projects

Expanded Global Footprint



Global Reach in 75 Countries

Live Projects in 30+ Countries

Capabilities Focused In Six High Growth Businesses

- Power Transmission & Distribution
- Oil & Gas
- Building & Factories
- Water
- Railways
- Urban Infra

4+ Decades
Experience

₹22,316 Cr
Revenue [1]

250+
Projects Under execution across 5 continents

₹64,682 Cr
Order Book[2]

10,700+
Employees Worldwide with 40+ nationalities[2]

₹14,951 Cr
Order Wins (YTD FY26)

AA/Stable
Credit Rating [3]

₹21,553 Cr
Market Cap [4]

(1) Consolidated Revenue for FY25 (2) Data as of 30th September 2025, (3) Rating from CRISIL and India Ratings, (4) Data as on 30th October 2025

KPIL's Values and Culture Drives Outcomes

KALPA-TARU
KALPATARU PROJECTS INTERNATIONAL LIMITED

- Business Ethics
- Customer Centricity
- Pride
- Quality
- Respect
- Teamwork

VALUES

At the heart of everything we do are the six KPIL values that guide our decisions and behaviors. We are proud to live by our values and expect the same of everyone who works with or for KPIL.

VISION

"To be the foremost global player in all the business verticals we operate in & we will achieve this by adhering to our core values"

Large Spectrum of Expertise Across Diversified Businesses (2/2)

KALPATARU PROJECTS INTERNATIONAL LIMITED

Water & Irrigation

- Water Supply
- Irrigation
- Operation & Maintenance
- Storage & Distribution
- Intake & Treatment
- Desalination

10 lakh House service connections	**650,000** Water meter connections	**34,600+ kms** Piped water network laid
In-house Design, engineering, execution and O&M teams	**Maldives, Mongolia & Sri Lanka** International Footprints	**40+** Ongoing projects in India

Urban Infra

- Roads & Highways
- Elevated Metro Rail
- Tunnelling Works
- Flyovers
- Underground Metro Rail
- Marine Structure

2,500 lane kms Total highways delivered	**22+ kms** Total flyovers delivered	**Global Presence** Projects in India, Ghana, and Ethiopia
Executing 2 underground metro rail projects in **India**	Owned Fleet of Tunnel Boring Machines	Exploring Opportunities in High Speed Rail, Pump Storage etc.

Railways

- Track Laying
- Signaling & Telecom
- Stations Facility
- Overhead Electrification
- Rail Over Bridges

8,900+ Track km Railway electrification works executed	**9,000+ Track km** Total Railway tracks commissioned Since inception	**950+** Workforce in railway project execution

Note: Data as of March 31, 2025

Large Spectrum of Expertise Across Diversified Businesses (1/2)

KALPA-TARU
KALPATARU PROJECTS INTERNATIONAL LIMITED

Power T&D

- Transmission Lines
- Substation
- Transmission Tower Manufacturing
- Solar EPC
- Tower Testing
- Underground Cabling EPC
- Green Hydrogen & Derivatives

30+ Countries With ongoing T&D projects	**~37,000 km** Total length of completed transmission contracts	**240,000 MTPA** In-house transmission tower manufacturing capacity
2.6 Mn Tons Transmission towers delivered globally	**100+** In-house design engineers	**575+** Total towers tested

Oil & Gas

- Process Pipeline
- Processing facilities
- Cross Country Pipeline
- Refineries & Fertilizers Plants

11,500+ km Total length of pipelines laid	**560+** Stations where associated works completed	**14** Ongoing projects in India & Middle East
Currently executing large size project in Saudi Arabia	Qualified to execute projects **in Middle East, Africa & Asia** PQs received	**Large Fleet of Equipment** to execute large and complex projects globally

Buildings & Factories

- Residential Buildings
- Commercial Buildings
- Data Centres
- Industrial Plants & Factories
- Airports
- Institutional Buildings

3,700+ Total team strength	**80+** Ongoing projects in India	Currently Executing airport projects in **India and Maldives**
In-house manufacturing for **scaffolding and formwork**	Completed works for two **data centers in India**	**14 million sq feet** Single largest residential project under execution

Note: Data as of March 31, 2025

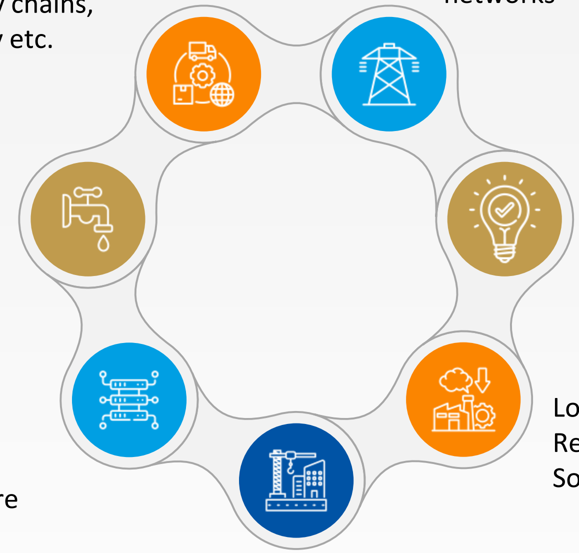
Unprecedented Opportunities Driven by Global Megatrends

- Energy Transition
- Sustainable Mobility
- Urbanization
- Digital Transformation
- Water for Everyone
- Environmental Resilience

~$100 Trillion Total Global Infrastructure Need by 2040[1]

Sovereignty and Global Rebalancing – Industrialisation, Resilient supply chains, Energy Security etc.

New & modernization of energy distribution networks



Water Supply Infrastructure

Renewables and energy storage solutions

Digital and AI – Datacenters, Smart Cities and Cabling Infrastructure

Low Carbon and Reliable Mobility Solutions

Urban Regeneration – Mass Housing, non-residential buildings and mass transit infrastructure

KPIL well positioned on dynamic market trends and already seizing multiple opportunities across businesses

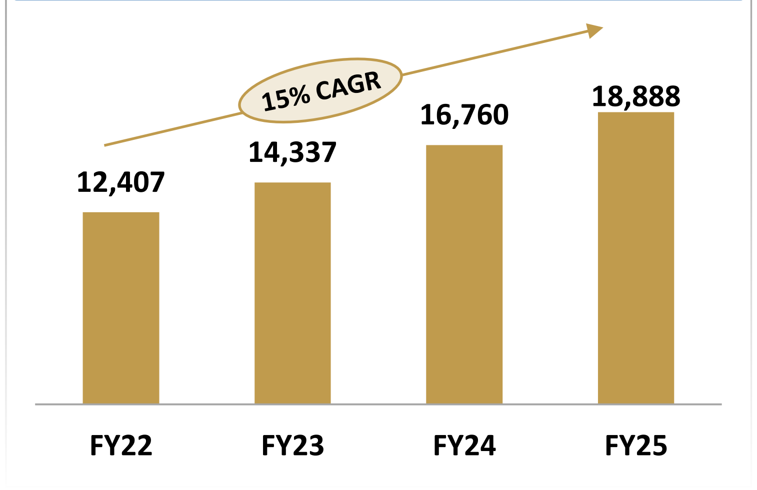
[1] *Global Infrastructure Outlook*

Consistent Track Record of Growth Supported by a Robust Balance Sheet (Standalone)

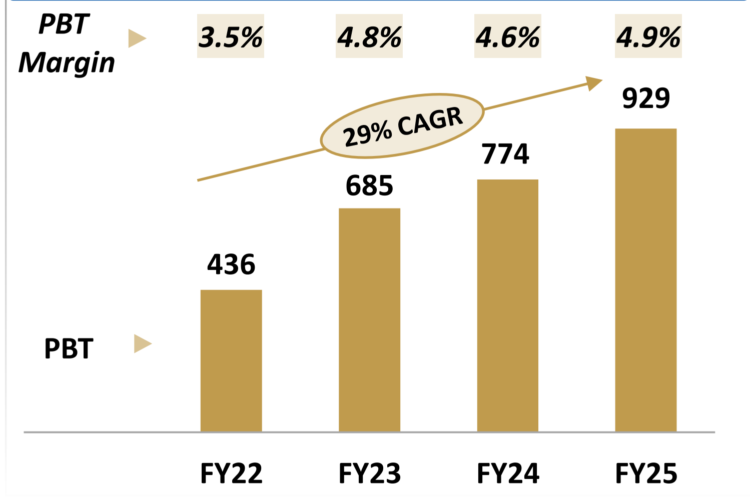
KALPATARU PROJECTS INTERNATIONAL LIMITED

₹ crores otherwise stated

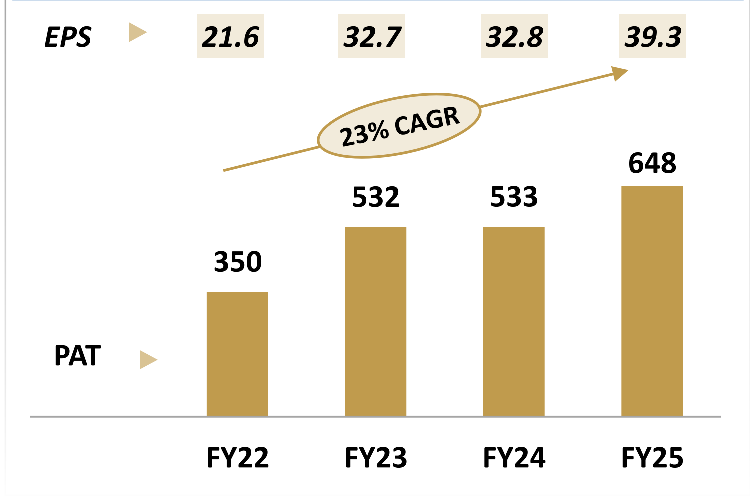
Revenue



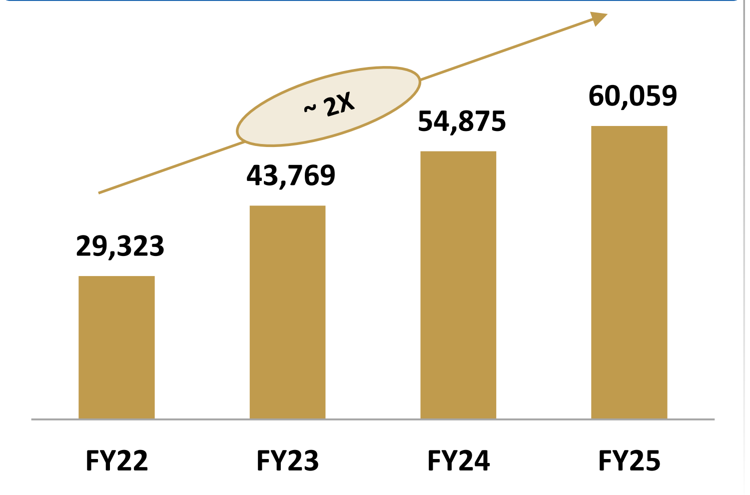
PBT and PBT Margin [1]



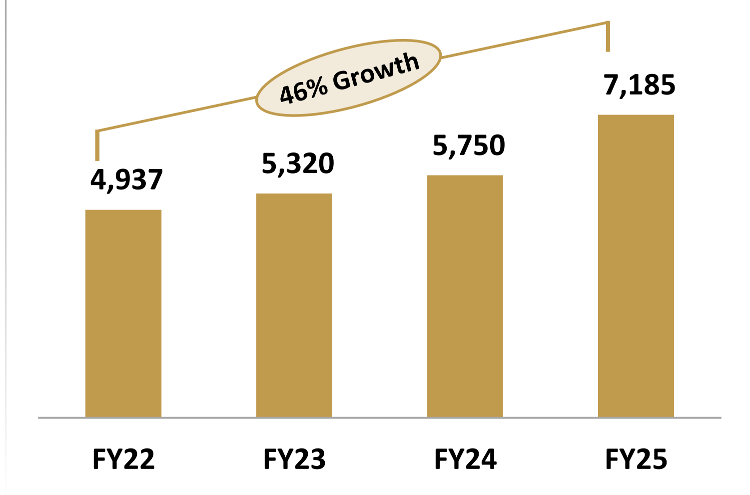
PAT and EPS



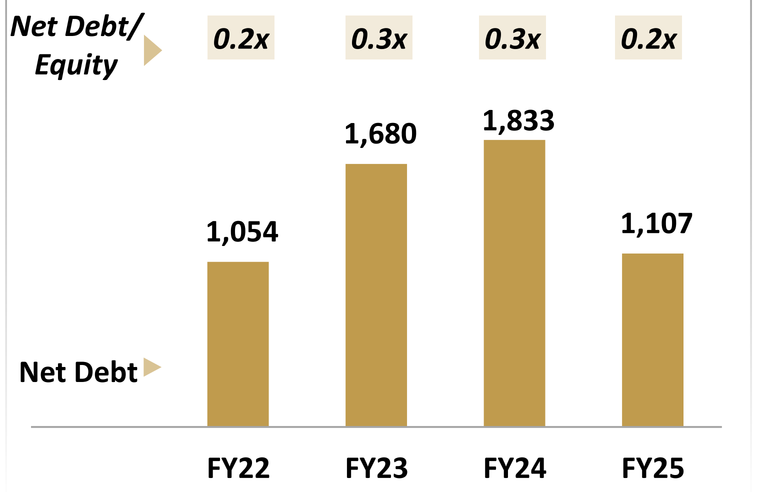
Order Book



Net Worth



Net Debt and Net Debt/Equity [2]



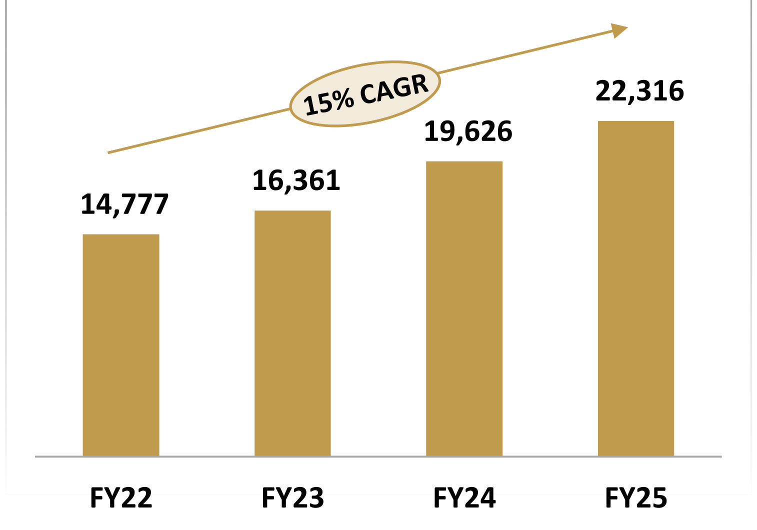
(1) PBT Before Exceptional Items (2) Borrowings net of cash, bank balance, mutual fund investments and excluding interest-free loan received pursuant to agreements in relation to the divestment of T&D Assets

Consistent Track Record of Growth Supported by a Robust Balance Sheet (Consolidated)

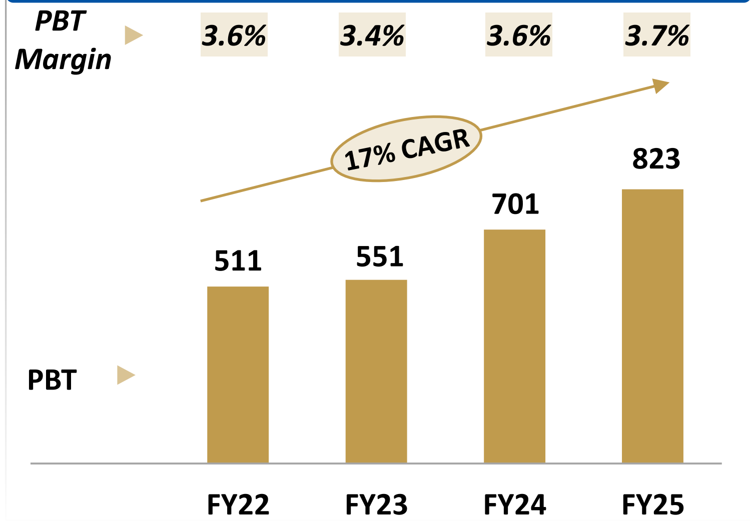
KALPA-TARU
KALPATARU PROJECTS INTERNATIONAL LIMITED

₹ crores otherwise stated

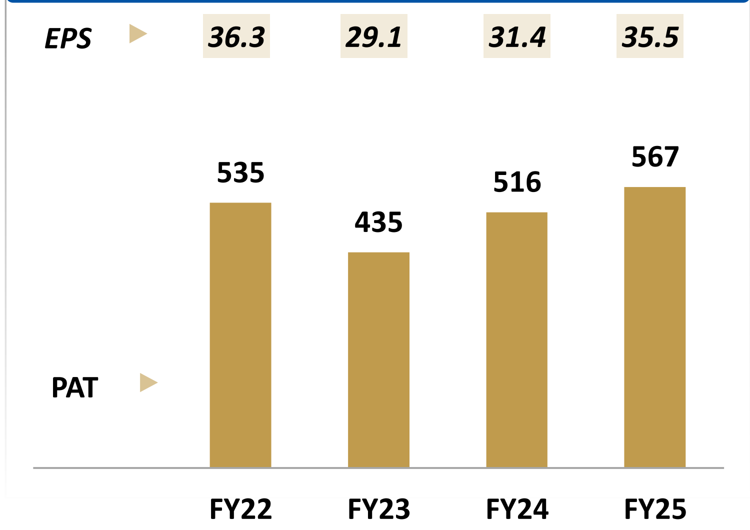
Revenue



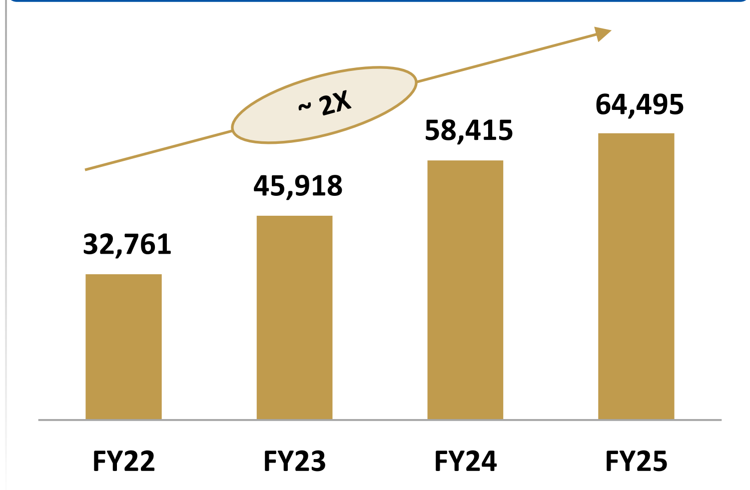
PBT and PBT Margin [1]



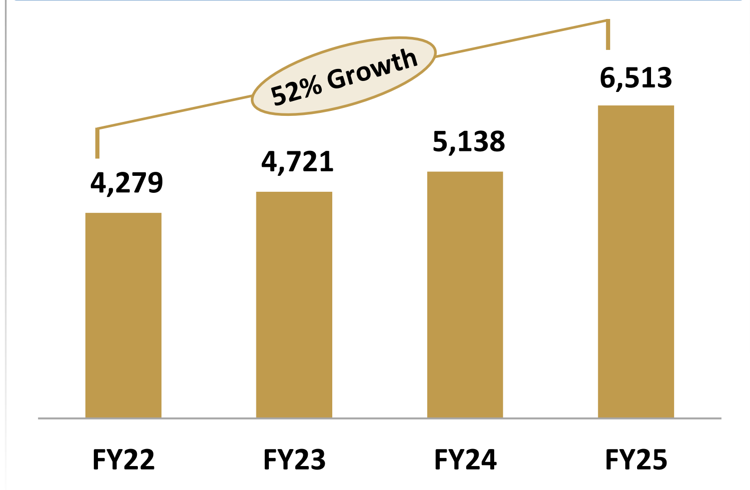
PAT and EPS



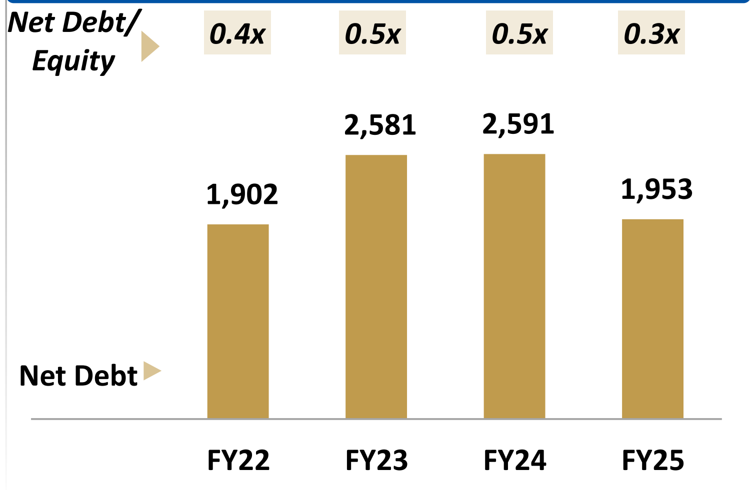
Order Book



Net Worth



Net Debt and Net Debt/Equity [2]

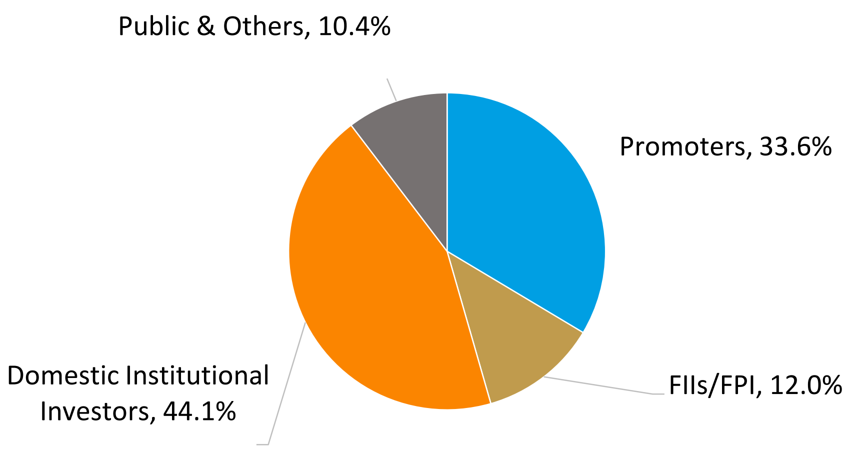


(1) PBT Before Exceptional Items (2) Borrowings net of cash, bank balance, mutual fund investments and excluding interest-free loan received pursuant to agreements in relation to the divestment of T&D Assets

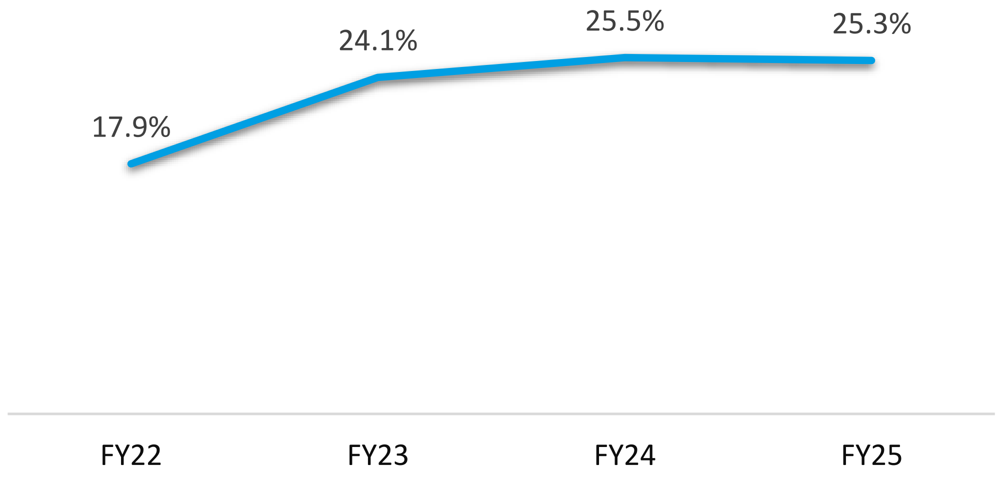
Stock Information

KALPATARU PROJECTS INTERNATIONAL LIMITED

Shareholding Pattern – As on 30th September 2025



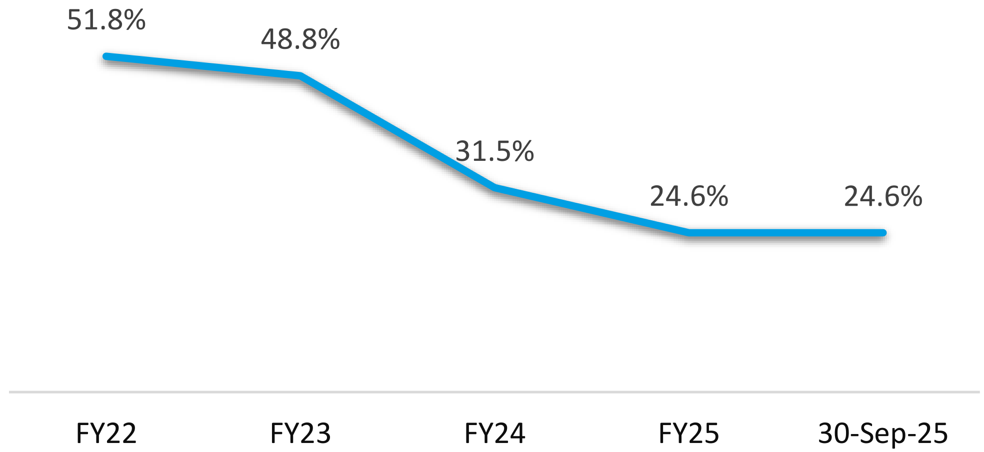
Dividend Payout Ratio (%)



Top Shareholders

- SBI Mutual Fund
- ICICI Prudential Mutual Fund
- HDFC Mutual Fund
- Kotak Mahindra Mutual Fund
- Nippon Life India Asset Management
- Mirae Asset Mutual Fund
- ICICI Prudential Life Insurance
- HSBC India Infrastructure Equity Mother Fund
- Axis Mutual Fund
- Vanguard International

Promoter Pledge Position (% of Promoter Holding)



Sustainability at KPIL

Substation Project, Guyana, South America

Strong commitment to Sustainability

Our Sustainability Mission

"We will continuously endeavor to make products & services sustainable by driving carbon & water neutrality in our business and achieving zero waste in all our operations to preserve our planet, people and prosperity"

Sustainability Goals Adopted in 2023

- Carbon Neutrality by 2040
- Water Neutrality by 2032
- Full Circular Economy for Construction & Debris Waste by 2035

Key ESG Achievements of FY 2024-25

- Received score of **54** in the **DJSI Corporate Sustainability Assessment**, reflecting the depth of ESG integration across our operations
- **T&D** International business **has become Carbon Neutral for 2nd consecutive year***
- Received a **'B'** rating in Climate and Water Risk disclosures in our debut submission to the **Carbon Disclosure Project (CDP)**
- installed **3 MWp solar photovoltaic power project** at the Uniara Power Plant

Key Strategic Pillars

- Creating Positive Impact
- Engaging with Stakeholders
- Performing Responsibly

Focus Areas

Carbon Emission	Water Stewardship	Waste Management
Health & Safety	Human Capital Management	Local Community Engagement
Responsible Business Practice	Responsible Portfolio	Responsible Sourcing

Aligned to Frameworks

INTEGRATED REPORTING · GRI · SUSTAINABLE DEVELOPMENT GOALS · ISO 14001:2015 · ISO 37001:2016

Integrated Reporting & Disclosures

For Scope 1 & 2 Emissions, Sweden, Norway & Brazil Subsidiaries, and Operations in SAARC Countries

Empowering Community – Q2 FY26 update

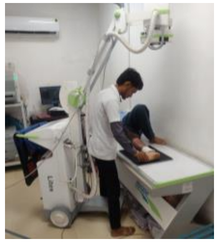
KALPA-TARU

KALPATARU PROJECTS INTERNATIONAL LIMITED

Sustainable & Inclusive Development

Healthcare

Project Name – Kalpa Arogya Seva (KARE)

- **30,839 beneficiaries** availed basic diagnostic services and participated in health awareness sessions through MMUs across all locations
- **5417 patients benefitted from Kalpa Seva Aarogya Kendra (KSAK),** a subsidized OPD, providing Specialized healthcare services to needy and underserved people in Khorpa, Chhattisgarh This included services provided through X-Ray facility & Pathology services
- **250 cataract surgeries** completed; Aspirational district covered: Dumka, Jharkhand
- **1208** elderly covered through Healthy Ageing Program across Raipur & Thane
- **Completed installation of Vitreo-retina and Cataract surgical Equipment** at Guruhasti Netra Chikitsalya; Number of **beneficiaries impacted: 229**

Education and Skilling

Project Name – Kalpa Vidya Kalpa Kaushal



- Women Trained at Skill Development Centre, Khorpa
  - Cake making training
    - Women Undergoing training: 35
    - Women successfully completed training: 35
  - 35 women trained under Sewing Machine Operator Training
- Inauguration of ***'Transforming STEM Education into Play-based Learning'*** programme; Completed STEM Teacher Training Workshop
- **Identification of 15 Schools completed to establish Digital Smart Classroom** and feasibility study is being conducted

Animal Welfare and Environment

Project Name – SAVIOUR



- **~1600 animals** are being supported for Medicines, and food, Animal Birth Control camps etc. in Darjeeling and Kalimpong, West Bengal
- **50,000 saplings adopted** in Mayurbhanj District, Odisha.

Establishing Social Footprints Across the Globe

Artificial Limb Donation & Fitment Camp,Guyana

- **14-days camp** was successfully organized in Georgetown, Guyana
- Initiative restores **mobility**, **dignity**, and **confidence**, enabling individuals to reclaim their independence and embrace life with renewed strength
- **Raw material for 200 prosthetic limbs & machinery provided; Training of local Technical Team Members conducted for future fitments**

Number of PwDs fitted with Limbs	**100**
Total number of limbs and related material provided	**205**

PwDs – Person with disability

KALPATARU PROJECTS INTERNATIONAL LIMITED

Conference Call

Date: 31 October 2025 | Time: 17 hrs (IST)

Dial in Number: +91 22 6280 1384 / +91 22 7115 8285

(accessible from all networks and countries)

investorrelations@kalpataruprojects.com