

November 14, 2025

To,
The Listing Compliance Department **BSE Limited**P. J. Towers, Dalal Street, Fort,
Mumbai – 400 001
Scrip Code – 522295

The Listing Compliance Department,

National Stock Exchange of India Limited,
Exchange Plaza, C-1, Block G,
Bandra-Kurla Complex, Bandra (E),
Mumbai – 400 051
Symbol - CONTROLPR

Sub: Presentation on Investor Meeting for Q2FY2026

Ref: Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements)
Regulations, 2015

Dear Sir/ Madam,

Please find enclosed herewith the Investor Presentation for Q2FY2026 of the Company.

Further, the said presentation will be made available on the Company's website at www.controlprint.com.

This is for your information and record.

Yours faithfully, For **Control Print Limited**

MUMBAI WAR AND THE PROPERTY OF THE PROPERTY OF

Murli Manohar Thanvi Company Secretary & Compliance Officer



INVESTOR PRESENTATION

Q2 & H1FY26





DISCLAIMER

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You acknowledge that you will be solely responsible for your own assessment of the market and the market position of the Company and that you will conduct your own analysis and be solely responsible for forming your own view of the potential future performance of the business of the Company.



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01

Key Notes





KEY NOTES

21,500+
Installed base of printers

34Years of experience

450+
Sales and Service
Engineers

22.8%

Dividend payout (FY25) on Profits excluding the Deferred Tax Effect

Rs.10 (100%)
Dividend paid (on FV) (FY25)

18-20% Market share in India

1700+
Cities/towns with our presence

2700+
Pin codes served in India

Make in India Crisil A1

Only Coding & Marking company who manufactures in India Credit Rating for

Short Term (Reaffirmed) Crisil A /Stable

Credit Rating for Long Term (Reaffirmed)



02

Company Overview





Our 3 Pronged Long Term Growth Strategy

☐ Grow the reach of our coding and marking business in India and Globally

- Outpace the growth of the Industry in India on existing standalone business
- Grow the Markprint and Codeology businesses in the European region
- Grow the presence of products from our international businesses, into India these products have now come to India and we
 have started selling them in India

☐ Increase the size and scale of our Track and Trace Business

- QRiousCodes, our track and trace solutions brand, offers comprehensive cloud-based solutions to enhance supply chain visibility and product authenticity.
- Leveraging innovative QR code technology, QRiousCodes, enables businesses to safeguard their products, streamline
 logistics, and build trust with consumers through transparent and traceable processes.

☐ Enter and increase our presence in the packaging business (Vshapes)

 Looking to capitalise on our innovative single use packaging technology through supplies of packaging equipments and associated material.



Our Evolution in Coding and Marking Business

India – Standalone Business

- The Coding and Marking Industry in India today stands at approx. Rs 2000 -2200 crore.
- The industry is dominated in India by 4 key players including Control Print Ltd (the only Indian company) - these 4 players contribute to nearly 80% of the domestic coding and marking business
- Control Print today has an overall market share of 18-20% of the organized players.
- The overall market is expected to grow at 1.5x to GDP
- Control Print has continued to grow at a faster pace than the overall industry and today stands at Rs 385 crore in the Indian Standalone entity.

Steps being taken for future longterm growth to go beyond the limitations of the domestic market in our core traditional business and grow the reach of our coding and marking solution.

The International Business – Long Term Growth Strategy

- Markprint and Codeology bring to the table an important but complimentary diversification to our existing core business in coding and marking.
- While on one hand we wish to scale up or offerings and business in international markets, on the other hand we aim to manufacture and sell these products solutions in India as well.
- Our initial efforts have been met with success with key orders from key customers
- Further we have setup a subsidiary in the Middle East to target the coding and marking opportunities in the region from our India business as well from Markprint and Codeology.
- This will help us outpace and grow beyond the standard growth rated in our traditional business

90-95% of Consolidated Revenue



Coding & Marking Current Standalone (India) Business







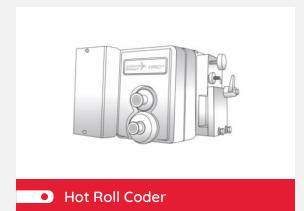
Thermal Inkjet Printer



High Resolution Printer



Thermal Transfer Overprinter











Coding & Marking - International Businesses

Markprint BV

- Pushes the boundaries of traditional printing methods, providing dynamic and customizable printing solutions for various applications.
- From Single colour printers to vibrant Multi Colour Printers,
 Mark Print delivers unparalleled print quality and versatility,
 enabling businesses to make a lasting impression in today's
 competitive market landscape.







Codeology UK

- Specializes in Label printing & apply solution, and end-ofline automation systems, ensuring seamless operations for our clients.
- Integrates advanced printing technology with automated solutions to streamline production processes and maximize efficiency.











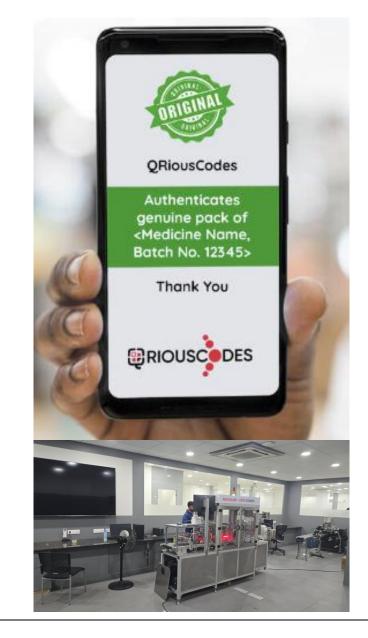




QR-based Track and Trace Solutions

To meet regulatory requirements, prevent counterfeiting, data analysis and customer engagement

- Complete Suite of Offerings being developed Core, Differentiated, Innovative technology providing an aesthetic experience with superior functionality
- QRiousCodes, our track and trace solutions brand, offers comprehensive cloud-based solutions to enhance supply chain visibility and product authenticity.
- Leveraging innovative QR code technology, QRiousCodes enables businesses to safeguard their products, streamline logistics, and build trust with consumers through transparent and traceable processes.
- Providing equipment, materials, co-packing (for small volumes, market testing), and other associated services so that all the customers requirements are met.
- We believe that track and trace solutions is the future of coding and marking for traceability, anti-counterfeiting, regulatory requirements and customer engagement.



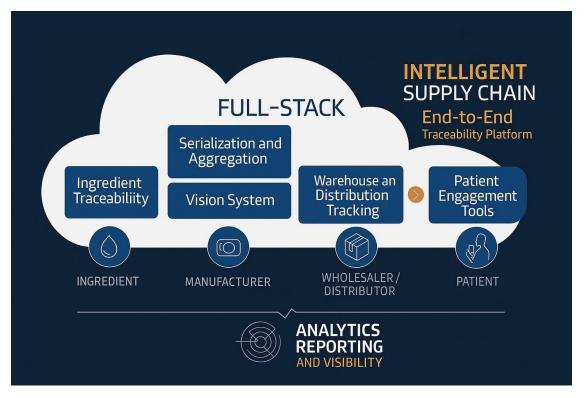


Track and Trace Solutions

- Real-Time Inventory Management
- DLT/Blockchain based UIDs which cannot be duplicated
- Cloud-application-data base integrated with brand website
- Proprietary hybrid solution
- Inhouse:
 - Hardware
 - Consumables
 - Software
- We are providing a full stack intelligent supply chain endto-end traceability platform with analytics, reporting and visibility



Manufacturer







PACKAGING V Shapes - Packaging

- State-of-the-art packaging equipments for single-dose sachets in India.
- Precision filling within 0.5% depending on the type of product.





Co-Packaging

- Fully customizable single-serve co-packaging solutions
- Advanced technology for efficient and precise packaging
- · No need for in-house packaging infrastructure
- · Ideal for businesses of all sizes looking to expand

Supply of Raw Material/Laminates

• Supply of laminates used in the production of packs











WE PROVIDE

- EQUIPMENTS
- MATERIALS
- CO-PACKAGING SOLUTIONS (for small volumes and market testing)
- ASSOCIATED SERVICES



INTERNATIONAL INFRASTRUCTURE



CP ITALY SRL BOLOGNA, ITALY

 For Packaging Business and Track & Trace Business



MARKPRINT
THE NETHERLANDS

• For Digital Printing Business



CODEOLOGY UK

For Label Print and Apply Solutions, & end-of-line Automation Systems



DOMESTIC INFRASTRUCTURE

NALAGARH FACTORY



- 30,000 Sq.ft manufacturing facility
- Manufacturing of:
 - Continuous Inkjet Printer (CIJ)
 - Large Character Printer (LCP)
 - Thermal Transfer Over Printer (TTO)
 - Hot Quick Coder (HQC)
 - Hot Roller Coder (HRC)
- Comprehensive training and repair facilities

GUWAHATI FACTORY



- 70,000 sq.ft of manufacturing & warehousing facility
- Ink & Solvent manufacturing facility
- Manufacturing of:
 - Thermal Inkjet Printer (TIJ)
 - Hi-Resolution Printer (Hi-Res)
- Large Expansion potential with significant tax benefits
- Comprehensive laboratory & testing facilities



INDUSTRIES WE SERVE



Agrochemicals and Seeds



Automotive



Beverages



Building and Construction Materials



Cable and Wire







FMCG



Electronics



Chemicals and Lubricants



Cement



Healthcare



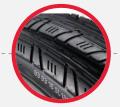
Packaging and Packaging Materials



Plywood



Pipes and Extruded Plastics



Rubber and Tyres



Steel and Metal



Textiles



KEY CLIENTS





























































03

QUARTER PERFORMANCE HIGHLIGHTS





QUARTER PERFORMANCE HIGHLIGHTS (Standalone)

Revenue Growth

Highest ever Q2 Revenue of Rs. 1020 mn - thereby continuing to focus on growth across the business while crossing new threshold of Rs. 1000 mn for the quarter

Profitability Analysis

- Revenue growth was at 9.5% YoY
- EBITA growth was at 14.1% YoY
- PBT (excl exceptional) growth was at 11.7% YoY
- Reported PAT growth was at 18.5% YoY
- EBITDA margin improved by 184 bps
- PAT margin improved by 214 bps

Positives

Installed base above 21,500 printers, aiding future growth in consumable sales. Company's sales and promotion efforts have led to improvement in sales of printers.

Sectoral view

Pipes, Food, Dairy, Cable & Wire, Steel and Metal, & Wood continued to see consolidation of market share,

Dairy, Sugar, Plywood & Cement continue to witness good traction for our products.



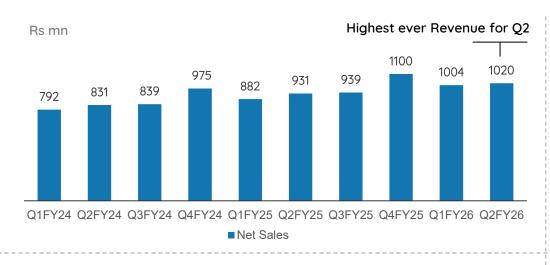
BRIEF FINANCIALS FOR THE QUARTER (Standalone)

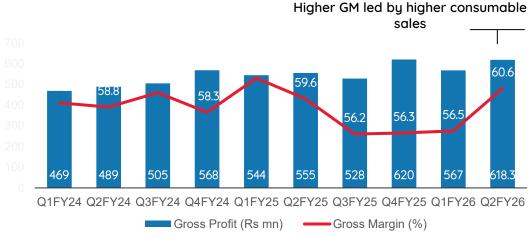
Particulars (Rs mn)	Q2FY26	Q1FY26	Q2FY25	YoY%	QoQ%	H1FY26	H1FY25	YoY%
Income from Operations	1,020.2	1,004.5	931.4	9.5	1.6	2,024.7	1,813.6	11.6
Gross Profit	618.3	567.2	555.4	11.3	9.0	1,185.5	1,099.2	7.9
Gross margin (%)	60.60%	56.47%	59.63%	97 bps	414 bps	58.55%	60.61%	-206 bps
EBITDA	288.5	221.6	223.5	29.1	30.2	510.1	457.6	11.5
EBITDA margin (%)	28.27%	22.06%	23.99%	428 bps	621 bps	25.19%	25.23%	-4 bps
EBIT	236.1	271.1	213.4	10.6	-12.9	507.2	424.8	19.4
PBT (excl. exceptional)	229.5	265.6	205.4	11.7	-13.6	495.1	409.0	21.0
PBT margin (%)	22.49%	26.44%	22.05%	44 bps	-395 bps	24.45%	22.55%	190 bps
Exceptional Items#	0.7	39.9	0.0	-	-98.2	40.6	0.0	-
Reported PAT	199.0	212.6	168.0	18.5	-6.4	411.6	330.0	24.7
PAT margin (%)	19.50%	21.17%	18.03%	147 bps	-167 bps	20.33%	18.19%	214 bps
Reported EPS (Rs)	12.44	13.30	10.50	18.5	-6.5	25.74	20.63	24.8

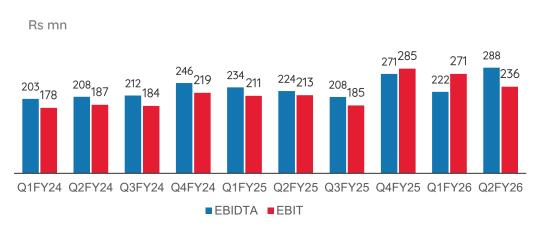
#The amount of Rs. 399.03 Lakhs (Credit) for the half year ended September 30, 2025, represents a grant received under the Central Capital Investment Incentive for Access to Credit (CCIIAC) from Directorate of Industries, Government of Himachal Pradesh. This grant, classified as a capital investment subsidy represents 30% of the investment made in plant and machinery during the financial year 2020-21 for the mask division. As the useful life of the machinery in the mask division has been determined to be three years and the depreciation has already been applied, the entire grant amount received has been recognized as an exceptional income.

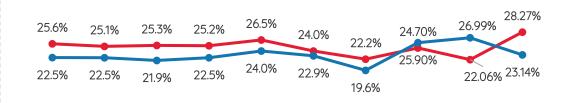


SYNOPSIS OF QUARTERLY PERFORMANCE (Standalone)









Q1FY24 Q2FY24 Q4FY24 Q1FY25 Q2FY25 Q3FY25 Q4FY25 Q1FY26 Q2FY26

——EBIDTA MARGIN
——EBIT Margin



BRIEF FINANCIALS FOR THE QUARTER (Consolidated)

Particulars (Rs mn)	Q2FY26	Q1FY26	Q2FY25	YoY%	QoQ%	H1FY26	H1FY25	YoY%
Income from Operations	1,119.6	1,112.9	1,017.9	10.0	0.6	2,232.5	1,996.2	11.8
Gross Profit	678.5	658.9	603.6	12.4	3.0	1,337.3	1,202.4	11.2
Gross margin (%)	60.60%	59.21%	59.30%	129 bps	139 bps	59.90%	60.23%	-33 bps
EBITDA	259.2	185.8	202.4	28.1	39.5	445.0	406.9	9.4
EBITDA margin (%)	23.15%	16.70%	19.88%	327 bps	645 bps	19.93%	20.39%	-45 bps
EBIT	222.7	144.5	180.9	23.1	54.1	367.2	347.4	5.7
PBT (excl. exceptional)	216.3	138.6	172.3	25.6	56.1	355.0	330.5	7.4
PBT margin (%)	19.32%	12.46%	16.93%	240 bps	687 bps	15.90%	16.56%	-65 bps
Exceptional Items#	0.7	39.9	0.0	-	-98.2	40.6	0.0	-
Reported PAT	185.9	85.6	134.9	37.8	117.0	271.5	251.4	8.0
PAT margin (%)	16.60%	7.70%	13.25%	335 bps	891 bps	12.16%	12.59%	-43 bps
Reported EPS (Rs)	11.62	5.35	8.43	37.8	117.2	16.98	15.72	8.0

[#] The amount of Rs. 399.03 Lakhs (Credit) for the half year ended September 30, 2025, represents a grant received under the Central Capital Investment Incentive for Access to Credit (CCIIAC) from Directorate of Industries, Government of Himachal Pradesh. This grant, classified as a capital investment subsidy represents 30% of the investment made in plant and machinery during the financial year 2020-21 for the mask division. As the useful life of the machinery in the mask division has been determined to be three years and the depreciation has already been applied, the entire grant amount received has been recognized as an exceptional income.

04

WAY FORWARD





Way Forward



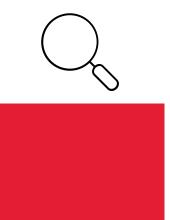
Higher Consumables Sales with improved industrial production and increased sales of printers.



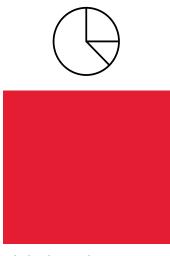
Recently Launched/ acquired capabilities and products to deliver exponential growth over the next 5-7 years.



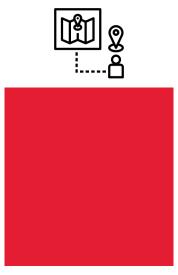
Key Strategy is to Focus on the Customers offering larger sales volume, client servicing and introduction of new products.



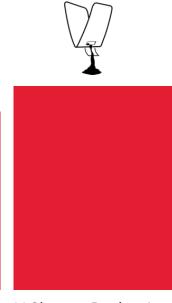
Focused marketing plans to capture last mile user. Internal dedicated team for generating new leads & direct sales to small customers



Global market access & New Product / Technology through organic / inorganic routes



Grow the Track & Trace business (top 1000 drugs have been mandated by the Government)



V Shapes Packaging business to deliver exponential growth

05

ANNUAL PERFORMANCE HIGHLIGHTS





ANNUAL PROFIT & LOSS STATEMENT (Standalone)

Particulars (Rs mn)	FY20	FY21	FY22	FY23	FY24	FY25
Net sales	1,949.2	2036.9	2,542.6	2914.1	3,436.6	3,853.0
Gross Profit	1218.5	1251.0	1,532.03	1755.03	2,030.8	2,247.3
Gross margin (%)	62.51	61.42	60.25	60.23	59.09	58.33
EBITDA	461.0	498.2	604.3	744.9	869.0	936.9
EBITDA margin (%)	23.65	24.46	23.77	25.56	25.29	24.31
EBIT	382.1	383.0	479.0	635.1	768.2	893.9
PBT (excl. exceptional)	373.5	370.9	468.6	622.1	751.9	860.7
PAT (excl. exceptional)	309.3	311.8	380.8	517.3	555.5	1,196.3
PAT margin (%)	15.87	15.3	14.97	17.75	16.16	31.05
Exceptional (loss)/gain	(42.9)	(17.9)	31.7	2.0	(0.62)	(0.01)
EPS(Rs) (excl. exceptional)	13.7	19.09	23.31	31.68	34.73	74.80
EPS(Rs)	16.3	18.00	25.25	31.80	34.44	74.80
Dividend per Share (Rs.)	8.00	8.50	9.00	9.00	9.00	10.00

^{~15%} Revenue CAGR (FY20 to FY25) ~15% EBITDA CAGR (FY20 to FY25) ~31% PAT CAGR (FY20 to FY25) ~40% EPS Growth CAGR (FY20 to FY25)

^{*} Calculated on standalone net profit including exceptional; Rounded off



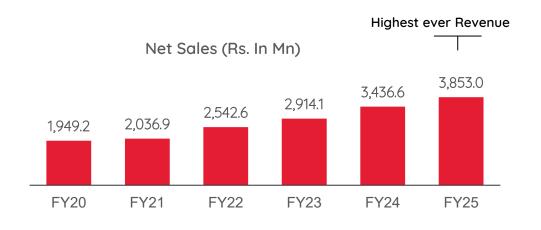
ANNUAL BALANCE SHEET (Standalone)

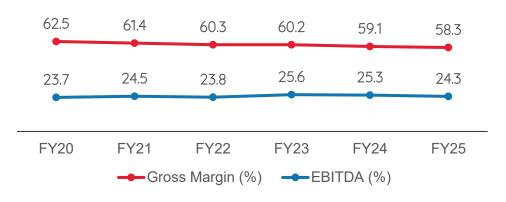
Equity & Liabilities (₹ in Mn)	FY23	FY24	FY25	H1FY26
Share Capital	163.3	159.9	159.9	159.9
Other Equity	2804.3	3236.3	4229.5	4683.9
Total Equity	2,967.7	3,396.2	4,389.4	4843.8
Financial Liabilities				
(i) Borrowings	-	-	-	
(ia) Lease Liabilities	30.0	50.4	52.8	44.0
Provisions	76.2	80.3	90.6	90.6
Deferred Tax Liabilities	83.4	79.1	-	
Other Non-Current Liabilities	7.0	5.9	4.9	4.3
Non-Current Liabilities	196.6	215.7	148.3	138.9
Financial Liabilities				
(i) Borrowings	-	-	-	
(ia) Lease Liabilities	11.2	8.5	13.3	17.2
(ii) Trade Payables	200.3	274.8	248.9	229.7
(iii) Other Financial Liabilities	198.7	240.5	248.7	254.3
Other Current Liabilities	69.9	79.4	101.3	95.8
Provisions	66.7	66.8	66.6	71.3
Current Tax Liabilities		52.3	4.8	33.1
Current Liabilities	546.8	722.3	683.7	701.4
Total Equity & Liabilities	3,711.0	4,334.2	5,221.5	5684.2

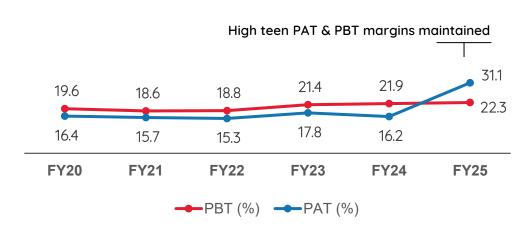
Assets	FY23	FY24	FY25	H1FY26
Fixed Asset	1,070.0	1,167.7	1,239.5	1266.5
Intangible Asset	4.1	6.5	5.5	4.8
Work-In-Progress	58.5	43.9	72.9	76.4
Intangible Assets under Development	7.6	19.3	23.5	23.5
Financial Assets				
(i) Investments	204.2	449.2	473.2	452.0
(ii) Loans	10.7	237.1	389.2	489.9
(iii) Other Non-Current Financial Assets	8.7	10.5	11.0	11.8
Deferred Tax Assets			417.1	395.7
Other Non-Current Asset	2.5	8.7	4.3	8.8
Non - Current Assets	1,366.3	1,942.9	2,636.2	2729.5
Inventories	710.5	849.5	856.9	947.2
Financial Assets	F20.4	207.4	462.4	C17.F
(i) Investment	520.1	397.1	462.4	617.5
(ii) Trade Receivables	733.5	786.5	881.3	844.0
(iii) Cash & Cash Equivalents	106.3	46.8	56.4	51.9
(iv) Bank Balances	48.9	49.6	50.3	52.2
(v) Current Loans	1.6	5.5	4.5	8.5
(vi) Other Current Financial Assets	94.3	143.8	59.4	61.3
Current Tax Assets	1.8		0.0	0.0
Other Current Assets	127.7	112.7	214.1	372.1
Current Assets	2,344.8	2,391.3	2,585.2	2954.7
Total Assets	3,711.0	4,334.2	5,221.5	5684.2

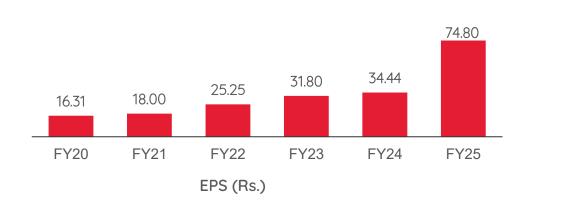


Synopsis of Annual Performance (Standalone)











ANNUAL PROFIT & LOSS STATEMENT (Consolidated)

Particulars (Rs mn)	FY21	FY22	FY23	FY24	FY25
Net sales	2,036.9	2,562.3	3,042.9	3,592.7	4,250.3
Gross Profit	1,251.0	1,535.9	1,831.0	2,119.9	2,463.0
Gross margin (%)	61.42%	59.94%	60.17%	59.00%	57.95%
EBITDA	497.1	593.2	760.3	861.3	800.9
EBITDA margin (%)	24.40%	23.15%	24.99%	23.97%	18.84%
EBIT	379.6	467.9	647.9	756.3	700.3
PBT (excl. exceptional)	367.4	457.3	633.7	738.8	665.1
PAT (excl. exceptional)	308.4	369.3	526.5	542.4	1,000.5
PAT margin (%)	15.14%	14.41%	17.30%	15.10%	23.54%
Exceptional (loss)/gain	17.9	-31.7	-2.0	-0.6	-0.0
EPS(Rs) (excl. exceptional)	18.88	22.61	32.24	33.91	62.55
EPS(Rs)	33.63	62.56	33.36	33.63	62.56
Dividend per Share (Rs.)	8.00	8.50	9.00	9.00	Rs 10.00

^{~20%} Revenue CAGR (FY21 to FY25) ~13% EBITDA CAGR (FY21 to FY25) ~34% PAT CAGR (FY21 to FY25) EPS Growth CAGR (FY21 to FY25)

^{*} Calculated on standalone net profit including exceptional; Rounded off



ANNUAL BALANCE SHEET (Consolidated)

Equity & Liabilities (₹ in Mn)	FY23	FY24	FY25	H1FY26	Assets	EV22	EV24	EV2E	H1FY26
					Fixed Asset	FY23 1,093.4	FY24 1,377.8	FY25 1,392.1	1439.1
Share Capital	163.3	159.9	159.9	159.9		•	1,577.8 9.7	77.9	76.1
Other Equity	2,776.4	3,180.7	3,965.3	4,332.2	Intangible Asset	7.3			
Non Controlling Interest	13.1	5.5	-3.3	-2.2	Work-In-Progress	70.5	56.0	84.9	88.5
Total Equity	2,952.8	3,346.1	4,121.9	4,490.0	Goodwill	102.2	116.7	116.7	116.7
					Intangible Assets under	7.6	19.3	23.5	23.5
Financial Liabilities					Development				
(i) Borrowings	-	-	-		Financial Assets	7.0	7.5	0.0	0.7
(ia) Lease Liabilities	30.2	50.4	52.8	44.0	(i) Investments	7.6	7.5	8.8	8.7
Provisions	76.2	80.3	90.6	90.6	(ii) Loans	3.0	2.2	1.7	0.9
Deferred Tax Liabilities	83.5	79.2	-	55.5	(iii) Other Non-Current Financial	9.5	12.3	12.7	13.7
					Assets			447.4	205.6
Other Non-Current Liabilities	13.7	12.7	11.6	11.1	Deferred Tax Assets	0.7	0.7	417.1	395.6
Non-Current Liabilities	203.7	222.5	155.1	145.7	Other Non-Current Asset	9.7	8.7	11.5	16.1
					Non - Current Assets	1,310.8	1,610.1	2,146.9	2178.9
Financial Liabilities					Inventories	766.7	1,008.9	1,094.6	1275.6
(i) Borrowings	13.7	14.7	12.3	12.0	Financial Assets	500.4	207.4	162.1	647.5
• • • • • • • • • • • • • • • • • • • •				13.0	(i) Investment	520.1	397.1	462.4	617.5
(ia) Lease Liabilities	11.5	8.5	13.3	17.2	(ii) Trade Receivables	745.7	810.5	918.7	877.3
(ii) Trade Payables	215.5	291.4	301.3	273.6	(iii) Cash & Cash Equivalents	121.1	187.9	121.6	151.3
(iii) Other Financial Liabilities	203.0	249.0	286.6	211.0	(iv) Bank Balances	48.9	49.6	50.3	52.2
Other Comment Linkilities	72.5	00.0	110.2	311.0	(v) Current Loans	1.6	5.5	4.5	8.5
Other Current Liabilities	73.5	88.8	118.2	113.5	(vi) Other Current Financial Assets	95.1	144.9	42.8	26.4
Provisions	66.7	66.8	69.9	77.5	Current Tax Assets	1.6	0.0	0.0	
Current Tax Liabilities		52.3	2.8	34.0	Other Current Assets	128.7	125.8	239.4	287.7
Current Liabilities	583.8	771.7	804.4	839.9	Current Assets	2,429.5	2,730.1	2,934.4	3296.6
Total Equity & Liabilities	3,740.3	4,340.3	5,081.4	5,475.5	Total Assets	3,740.3	4,340.3	5,081.4	5475.5

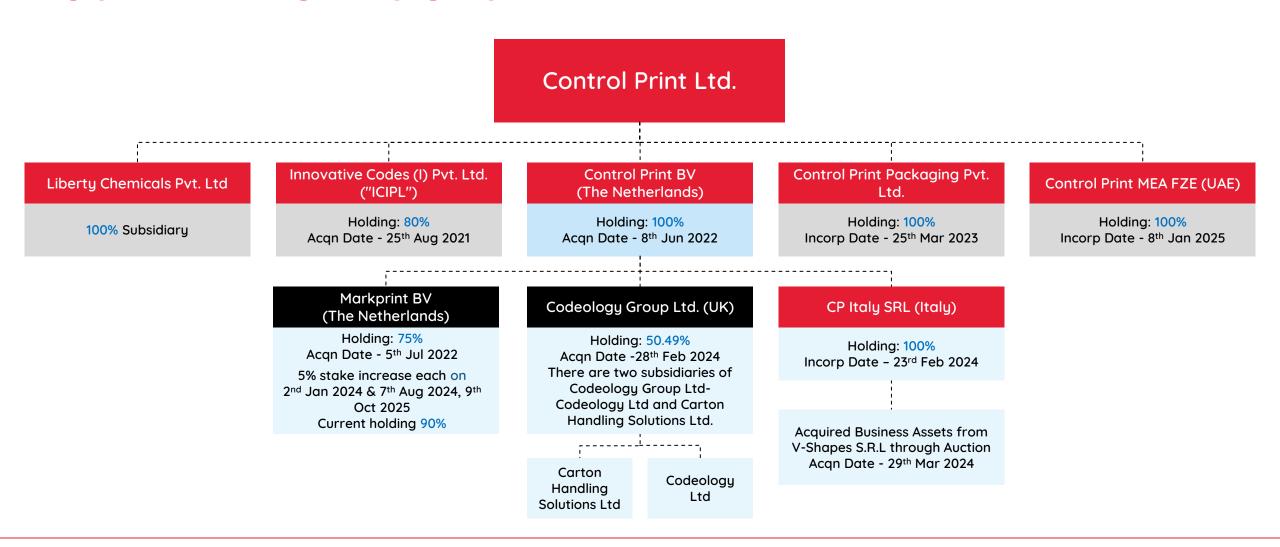
06

CORPORATE STRUCTURE & ACQUISITION HISTORY



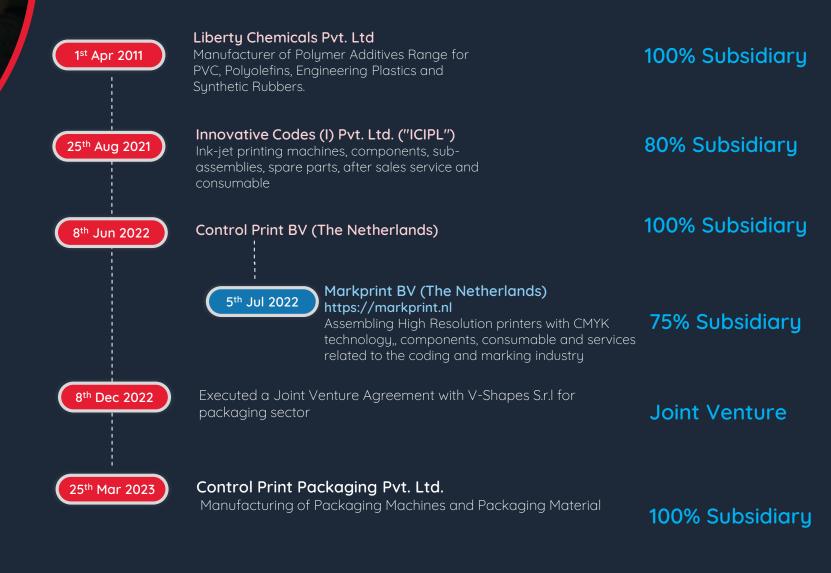


CURRENT STRUCTURE





PAST ACQUISITIONS / JOINT VENTURES





Control Print BV (The Netherlands)



Markprint BV (The Netherlands)

from V-Shapes S.R.L on 29th Mar 2024

Increased Stake from 80% to 85%

Markprint BV (The Netherlands)

Increased Stake from 85% to 90%

100% Subsidiary

80% > 85%

Subsidiary

85% > 90%

Subsidiary

Control Print Limited

7th Aug 2024

9th Oct 2025



Control Print MEA FZE (UAE)

Provide printing equipment & Instruments, Ink & Printing Materials Trading, Packing & Packaging Equipment Trading and Materials.

100% Subsidiary

THANK YOU!

Jaideep Barve Chief Financial Officer

Email: cfo@controlprint.com

Website: www.controlprint.com

KAPT I FY [®] **CONSULTING**Strategy & Investor Relations | Consulting

Email: contact@kaptify.in

\$\\ +91-845 288 6099

Website: www.kaptify.in

