



# Reliance

Industries Limited

Growth is Life

2Q FY 2013-14

Financial Results

14 October 2013

# Forward Looking Statements



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# Performance Highlights – 1H FY 2013-14



## Financial Highlights

- Turnover of ₹ 197,112 crore (\$ 31.5 billion), up 4.7%
- PBDIT increased by 4.9% to ₹ 19,519 crore (\$ 3.1 billion)
- Net profit increased by 9.4% to ₹ 10,842 crore (\$ 1.7 billion)
- Exports increased by 19.3% to ₹ 134,455 crore (\$ 21.5 billion)
- Reliance Retail turnover increased by 41% to ₹ 6,930 crore
- US shale revenue and EBITDA at \$ 408 million and \$ 292 million respectively, growth of 61% and 47%

## Operating Highlights

- Crude throughput at 34.7 MMT tonnes, operating rate of 112%
- Average GRM of \$ 8.0/bbl as compared to \$ 8.5/bbl year ago
- Petrochemicals production at 11.0 MMT
- US shale production volume at 74.4 BCFe, up 49%
- Successful discoveries in KG-D6 and CY-D5 block
- Approval received for R-Cluster development in KG-D6 block
- Crossed milestone of 10 million Sq Ft of retail space

Note: All % changes on Y-o-Y basis



## Financial Results

# Financial Results : 2Q FY 2013-14



1Q FY14	(in ₹ Crore)	2Q FY14	2Q FY13	% Change Y-o-Y	% Change Q-o-Q
90,589	Turnover	106,523	93,266	14.2%	17.6%
9,610	PBDIT	9,909	9,889	0.2%	3.1%
<b>10.6%</b>	PBDIT Margin	<b>9.3%</b>	10.6%		
5,352	Net Profit	5,490	5,409	1.5%	2.6%
16.6	EPS (₹)	17.0	16.7	1.8%	2.6%

- Net profit up 2.6% on Q-o-Q basis
- Business operating PBDIT increased by 11% on Q-o-Q basis
  - Strong operating income from petrochemicals business on higher volumes and margins
  - Refining performance improved despite lower GRM due to higher volumes, and
  - Favourable currency move

# Segment Results : 2Q FY14 vs 1Q FY14



(in ₹ Crore)	2Q FY14	1Q FY14	% change	Sales Variance	
<b>Refining</b>				<b>Volume</b>	<b>Price</b>
Revenues	97,456	81,458	19.6%	5.8%	13.8%
EBIT	3,174	2,951	7.6%		
EBIT (%)	3.3%	3.6%			
<b>Petrochemicals</b>					
Revenues	24,892	21,950	13.4%	3.7%	9.7%
EBIT	2,504	1,888	32.6%		
EBIT (%)	10.1%	8.6%			
<b>Oil and Gas</b>					
Revenues	1,464	1,454	0.7%	-8.8%	9.5%
EBIT	356	352	1.1%		
EBIT (%)	24.3%	24.2%			

- 8% growth in Refining EBIT
  - lower refining margin environment (\$ 7.7/bbl vs. \$ 8.4 /bbl) more than offset by higher crude throughput and rupee depreciation
- 33% growth in Petrochemicals EBIT
  - higher volumes, improved margins in PP and MEG and rupee depreciation – partly offset by weak polyester margins



# Segment Results : 2Q FY14 vs 2Q FY13

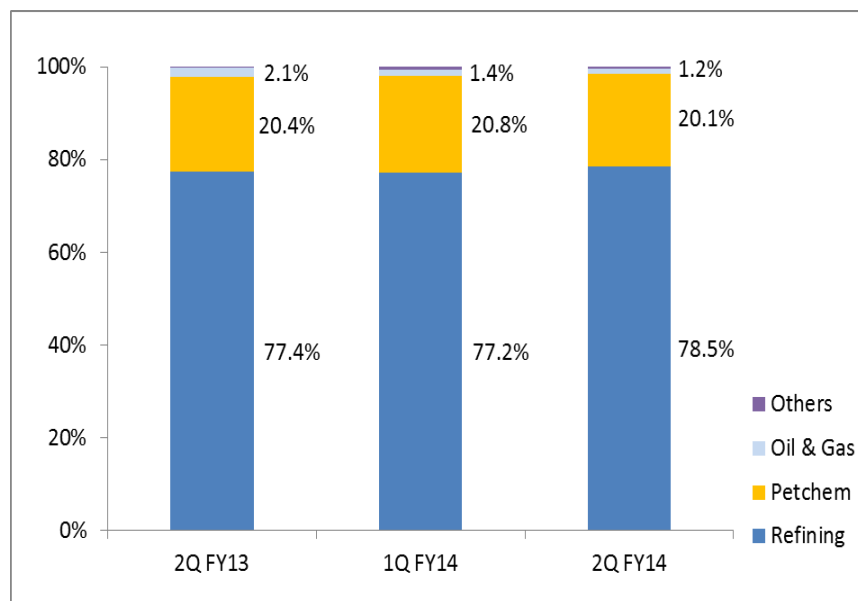
(in ₹ Crore)	2Q FY14	2Q FY13	% change	Sales Variance	
<b>Refining</b>				<b>Volume</b>	<b>Price</b>
Revenues	97,456	83,878	16.2%	4.9%	11.3%
EBIT	3,174	3,523	-9.9%		
EBIT (%)	3.3%	4.2%			
<b>Petrochemicals</b>					
Revenues	24,892	22,058	12.8%	-1.3%	14.1%
EBIT	2,504	1,740	43.9%		
EBIT (%)	10.1%	7.9%			
<b>Oil and Gas</b>					
Revenues	1,464	2,254	-35.0%	-45.5%	10.5%
EBIT	356	866	-58.9%		
EBIT (%)	24.3%	38.4%			

- Refining EBIT decreased due to lower GRM (\$ 7.7/bbl vs. \$ 9.5 /bbl), partially offset by higher volumes and positive currency impact
- Sharp increase of 44% in Petrochemicals EBIT due to higher margins in polymers/ PX / MEG and exchange rate benefit
- Sharp production decline resulting in lower EBIT for the upstream business

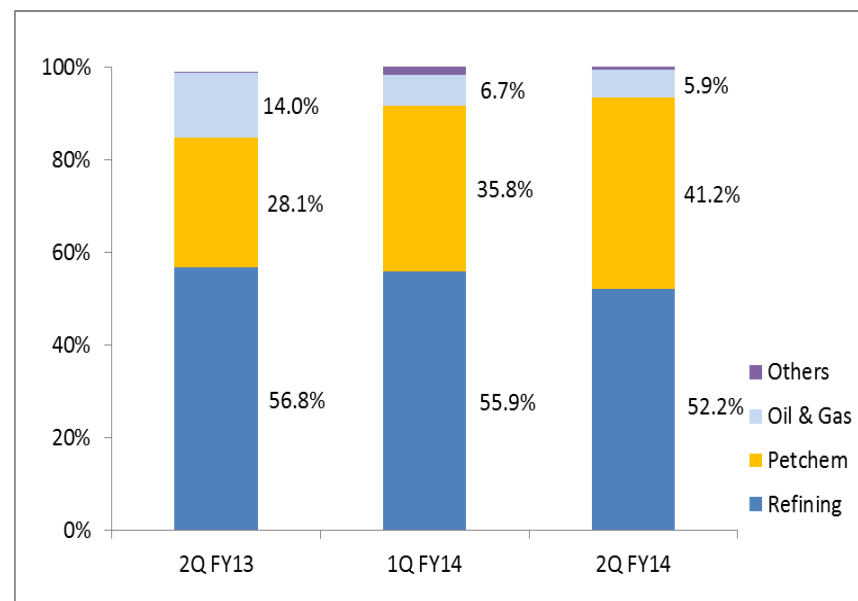
# Business Mix



## Revenues



## EBIT



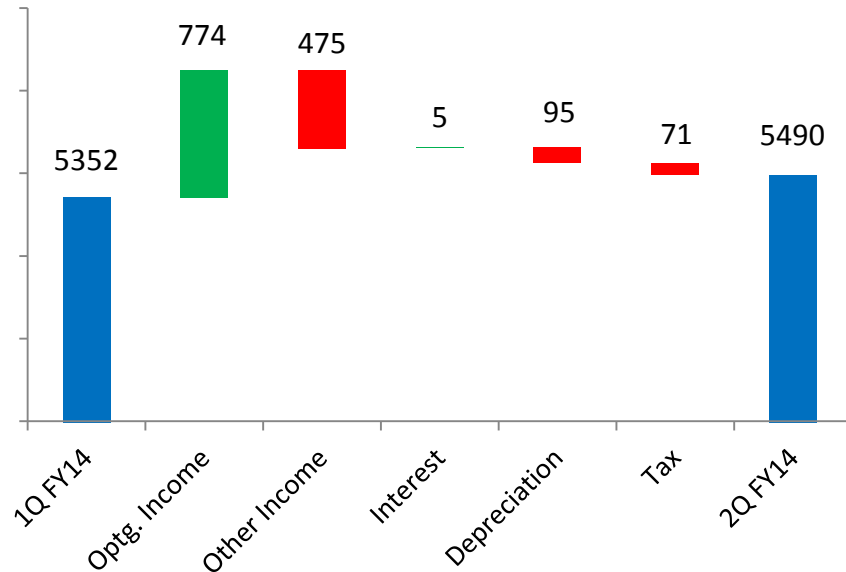
- On Y-o-Y basis, contribution from the petchem business increased to 41 % from 28% on higher volumes and increased margins
- E&P contribution has declined to about 6% in 2Q FY14 from 14% a year ago



# Performance Bridge : 2Q FY14 vs 1Q FY14

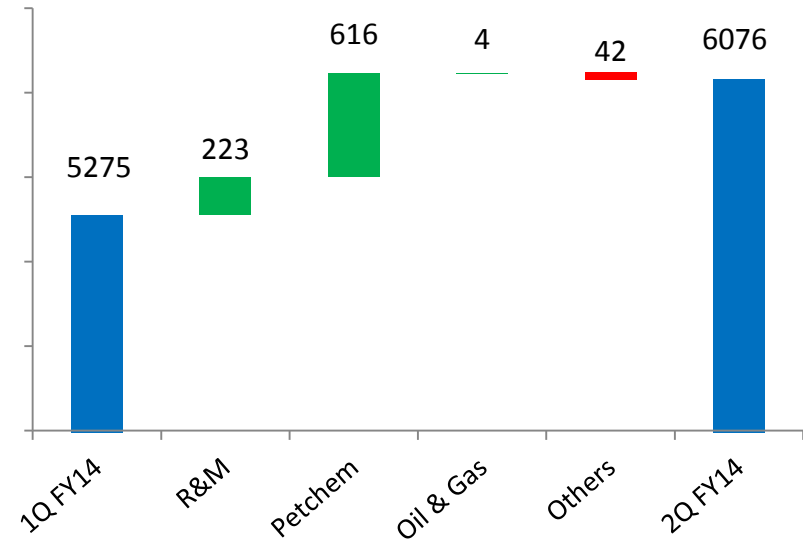


## Net Profit



- Strong growth in operating income for the quarter was partially offset by higher depreciation and lower other income
- Other income declined due to lower profit on sale of investments

## EBIT



- Strong operating performance from petrochemicals segment driven by volume and margin growth
- Higher volumes and currency impact boosted refining performance

# Financial Ratios



	Sep-13	Jun-13	Mar-13
Cash Balance (₹ Crore)	90,540	93,066	82,975
Net Debt : Equity	Debt Free	Debt Free	Debt Free
Net Gearing	Debt Free	Debt Free	Debt Free
Gross Interest Cover	10.0	10.0	11.3
ROCE (%)	10.5%	9.8%	11.2%
ROE (%) (Adjusted)	12.8%	12.7%	12.8%

- Ongoing capex reflect in reduction of cash balance
- Higher operating performance leading to improving return ratios
- Investment grade rating retained:
  - BBB+ (Negative outlook), recently upgraded by S&P - (2 notch above India's sovereign rating)
  - Baa2 (positive outlook) by Moody's - (1 notch above India's sovereign rating)
  - Domestic debt rated AAA by CRISIL and FITCH



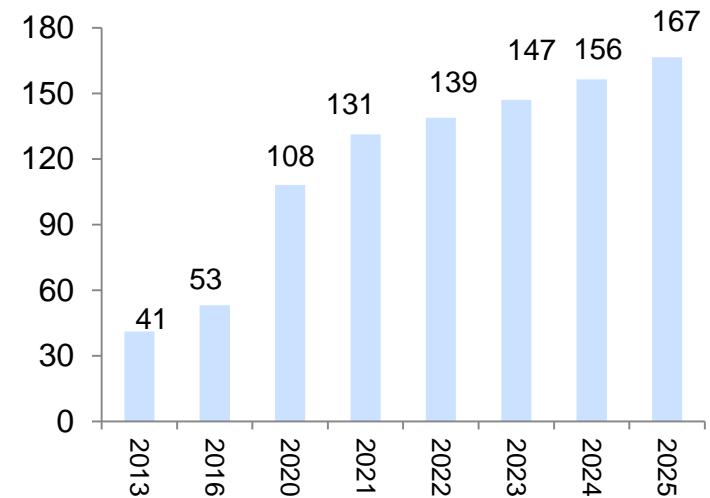
## Oil and Gas – Exploration and Production

# Business Environment



- Gas continues to get imported at high spot LNG prices of \$ 13-14 /mmbtu\*
- Longer term LNG import is likely to increase three fold by 2021
  - Demand environment supports increased domestic production as well as higher LNG volumes
- Higher share of domestic gas production can ease country's CAD position
- Continuing efforts by domestic upstream Companies with the Government to facilitate a conducive investment environment

LNG imports into India in MMSCMD



Source: Analyst Estimates

**RIL committed to strengthen India's energy security**

# Domestic E&P Production Update



2Q FY 14		H1 FY 14	H1 FY 13	% Chg.
	<b>Panna-Mukta</b>			
1.8	Oil (MMBBL)	3.6	4.3	-17.0%
16.9	Gas (BCF)	33.8	36.0	-6.1%
	<b>Tapti</b>			
0.1	Oil (MMBBL)	0.1	0.3	-53.0%
7.1	Gas (BCF)	14.9	25.8	-42.1%
	<b>KG-D6</b>			
0.5	Oil (MMBBL)	1.0	1.7	-41.1%
45.3	Gas (BCF)	94.6	197.0	-52.0%
0.1	Condensate (MMBBL)	0.1	0.3	-49.9%

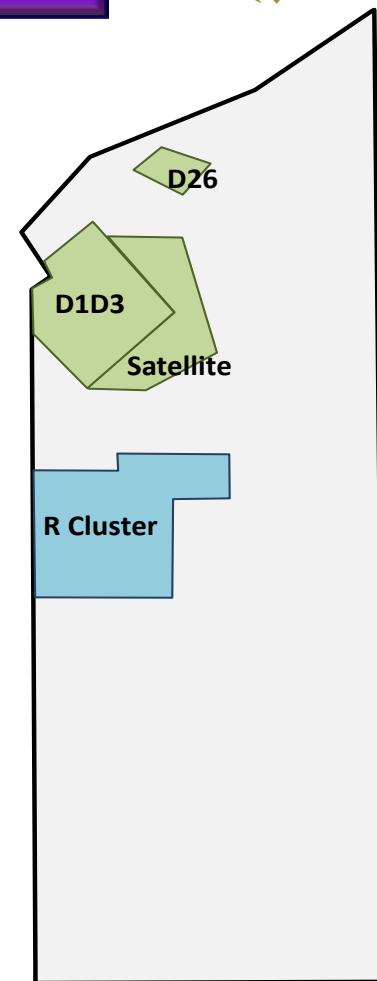
Note: Full Production volumes

- KG-D6 averaged at 14 MMSCMD of gas and 6,160 BOPD of oil/condensate. Fall in production is mainly attributed to geological complexity, natural decline in the fields and higher than envisaged water ingress
- PMT – Lower production due natural decline along with unplanned shutdown in PM field for SBM maintenance
- Average crude oil price realization for the 1H FY14 was \$ 102/bbl for KG-D6 and \$ 106/ bbl for PMT. Gas price realization remained at \$ 5.73/MMBTU from Panna-Mukta, \$ 5.57/MMBTU from Tapti and \$ 4.20/MMBTU from KG-D6

# KG-D6 – R-Cluster



- Next wave to target undeveloped resources in KG-D6
  - D34 gas discovery made in 2007
  - Two gas bearing zones
- FDP submitted in Jan'13 approved by MC of KG-D6 block in Aug'13
- Field Development Plan Synopsis :
  - Estimated reserves approx. 1.2-1.4 TCF of gas
  - Gas production rate up to 12 MMSCMD, first gas expected in 4 years
  - 8 development wells through dedicated evacuation pipelines to the existing CRP associated with the D1-D3 gas fields
  - Estimated capex for above facility is \$ 3.2 billion excl. taxes/duties
  - Existing facilities downstream of the CRP will be utilized for transportation and handling of R-Cluster well fluid
- FEED completed

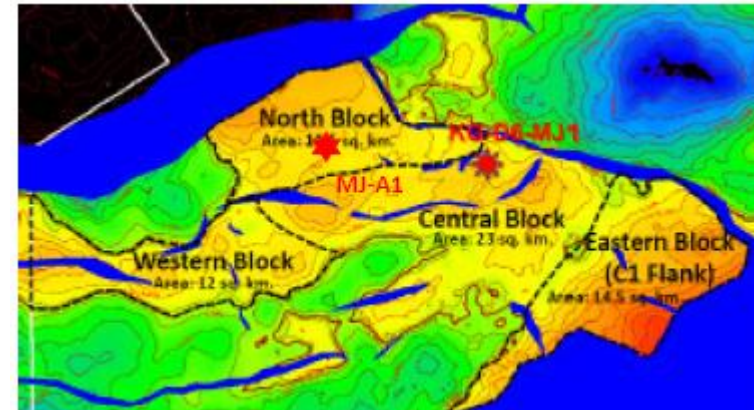


**With FDP approval contractors await price approval before embarking on monetization of R-Cluster**

# KG-D6 – MJ



- D55 (MJ1) gas discovery in May'13
  - Significant gas and condensate discovery.  
~155m of gross pay: flowed at 31mmscfd and 2,121 bcpd
  - Well drilled in a water depth of 1,024 m – and to a total depth of 4,509 m
- Appraisal program synopsis:
  - Drilling of 2 appraisal wells planned
  - Broadband seismic API; and geological and reservoir modelling for integration with project appraisal
- Current project status:
  - Appraisal program and proposal for first appraisal well MJ-A1 reviewed by MC in Aug'13
  - Drilling of appraisal well MJ-A1 has commenced

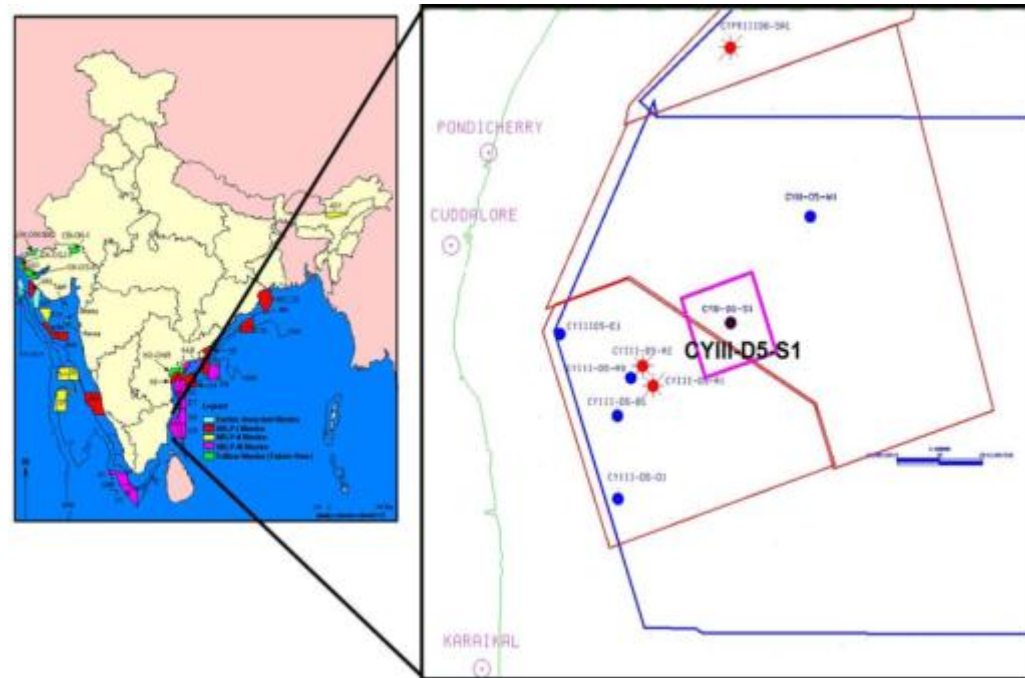


***This discovery gives a much needed thrust to exploration and is a significant step towards value creation for the Nation***

# CY-D5 Discovery



- Gas condensate discovery named “D56” notified
- Well CYIID5-S1 was drilled in a water depth of 1,743 meters, to a total depth of 5,731 meters
  - primary objective of exploring Mesozoic-aged reservoirs
- Second gas discovery in the block
- ~143m of gross pay: flowed at 35.2 mmscfd and 413 bopd
- Appraisal program under preparation
- Further exploratory prospects under consideration



**The discovery opens up a deeper, liquids-rich play offshore east coast of India in the Cauvery basin**



# Other Updates



## ■ KG-D6 – other activities

- Following activities underway to augment production from producing fields,
  - D1-D3 – booster compressor at OT, water shut off jobs
  - D26 (MA) – MA-8 well commenced drilling to be followed by side tracks; compressor modification on FPSO
- Satellite fields : FEED in progress

## ■ Currently two rigs under operation in KG-D6 block:

- Rig DDKG2 drilling MA-8 development well in MA field
- Rig DDKG1 drilling appraisal well D6 MJ1-A1

# Panna-Mukta & Tapti Update

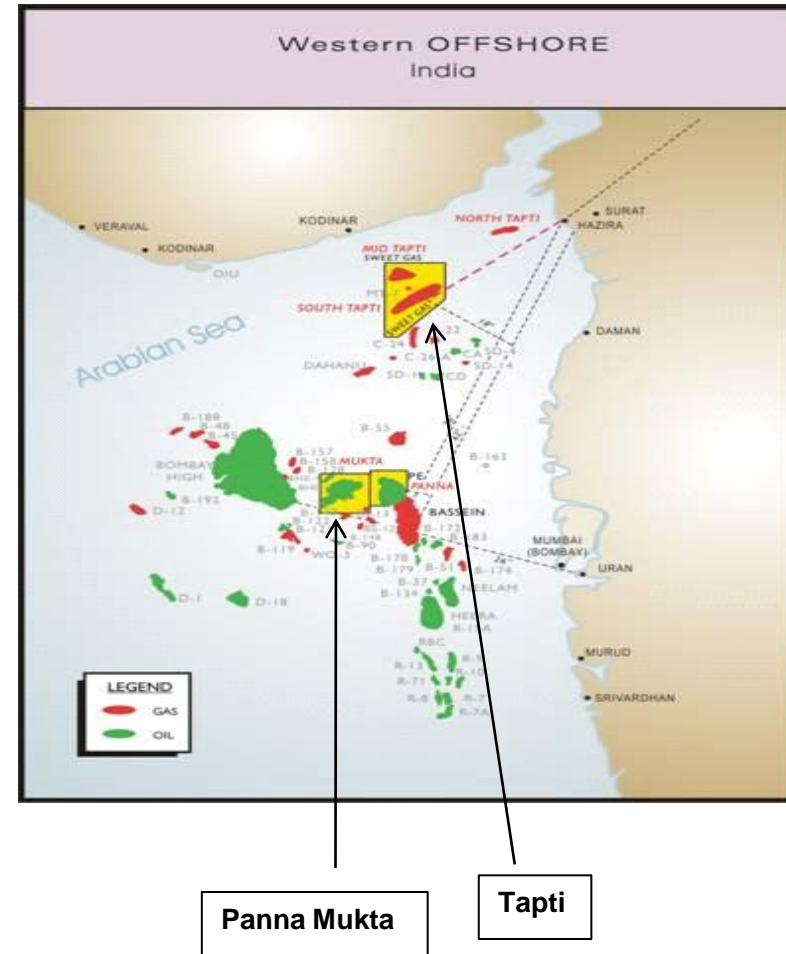


## ■ Panna-Mukta

- Two rigs are in operation
- Drilling of PL wells – 4 out of 6 wells put to production; drilling of 5th well in progress and will be followed by 6th well in 3Q FY14
- Out of 7 infill wells planned in FY14, 3 wells put to production. Drilling of 4th well in progress and will be followed by three infill wells in 3Q-4Q FY14
- Mukta-B Development - FEED completed - Development plan submission likely in 3Q FY14

## ■ Tapti

- An infill well in STD area is planned
- Exploration proposal in Greater Mid Tapti (GMT) is under review



Panna Mukta

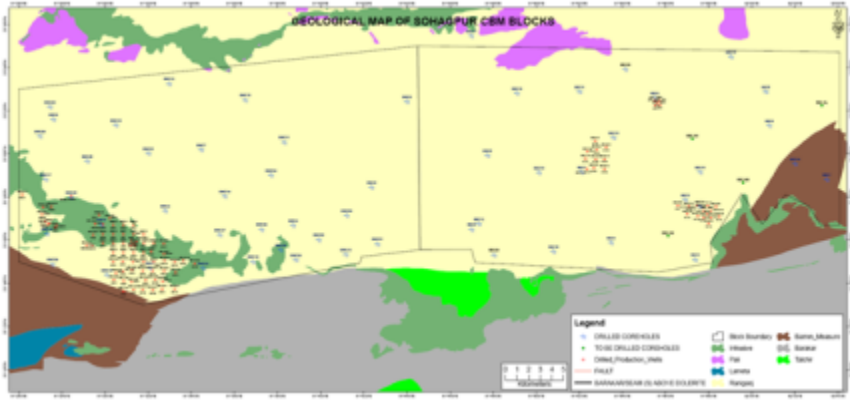
Tapti

## CBM Update



- RIL holds 2 blocks – Sohagpur East & West
- Development phase extends up to Dec'14
- Gas pricing formula submitted for approval awaiting MoPNG's approval
- Verge of augmenting development activities
- Contracting process for development activities is at an advanced stage
- Early activities progressing on Shahdol Phulpur Gas Pipeline by Reliance Gas Pipelines Ltd.

Block Name	(Area Sq. Km)
Sohagpur West	500
Sohagpur East	495
<b>Total</b>	<b>995</b>





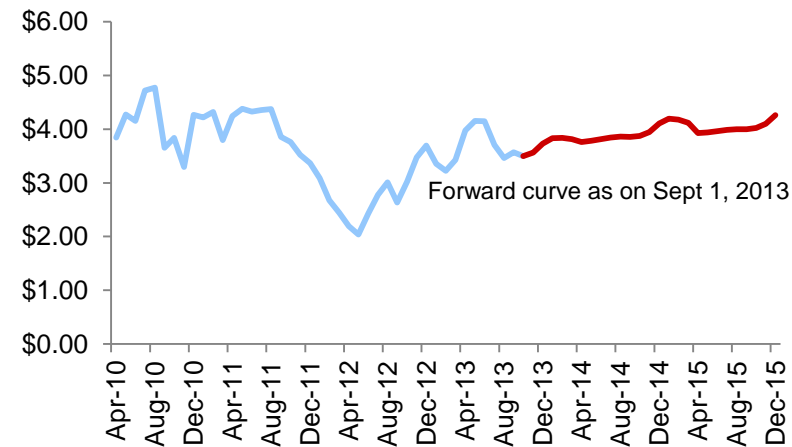
# Shale Gas Business

# US Price Environment



- Natural gas prices dropped by 13% during Q3 CY'13; Averaged at \$3.57/MMBtu vs. \$4.09/MMBtu in Q2 CY'13
- Prices remained range bound reflecting lower demand and inventory issues
  - Lower power burns due to weather conditions and relative price difference for coal
  - Quarter end storage inventories were 0.9% above 5 year averages, though marginally below last year
- Massive ramp-up of production in Marcellus led to higher differentials in the range of \$0.35/MMBtu to \$1.15/MMBtu
- WTI improved by 12% Q-o-Q; averaged at \$106/Bbl
- NGL prices remained under pressure on increased supplies and higher inventories
- NGL basket prices averaged at 30% of WTI in Q3 CY'13 vs. 34% in Q2 CY'13
  - Ethane (51% of NGL barrel) prices remain low in the range of 25-30 cents/gal on growing inventories
  - Ethane likely to remain over supplied until new demand from cracker expansions materializes in 2015 / 2016
  - Propane exports increasing from US and expected to give support to NGL basket prices

## Gas Prices (Henry Hub) (\$/MMBtu)



Source: Historical data from EIA; NYMEX Strip prices

# Business Performance Highlights



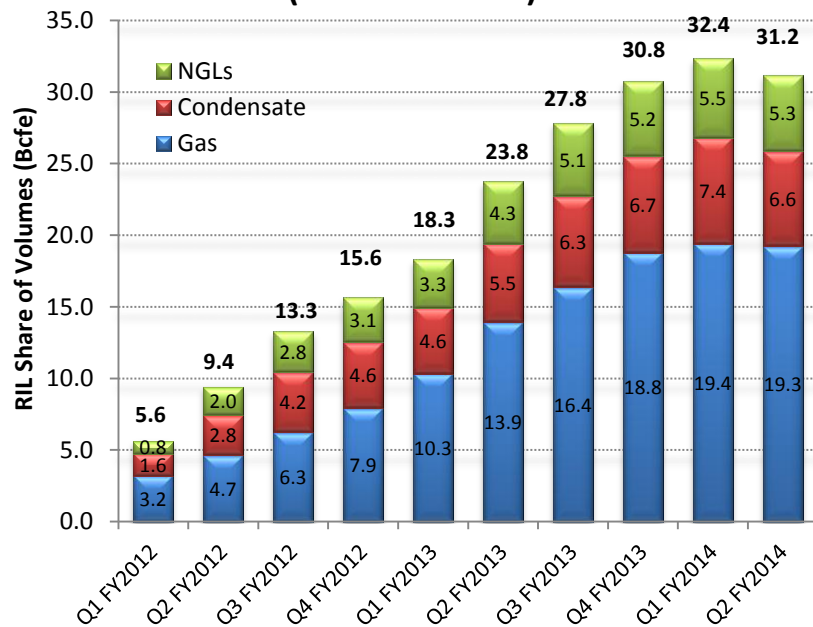
	2Q FY14	1Q FY14	2Q FY13	% Chg. from 2Q FY13	1H FY14	1H FY13	% Chg. from H1 FY13
Production (BCFe)	<b>36.5</b>	<b>37.9</b>	<b>27.9</b>	<b>31%</b>	<b>74.4</b>	<b>50.0</b>	<b>49%</b>
Revenues (\$ Mn)	<b>193.0</b>	<b>214.5</b>	<b>136.5</b>	<b>41%</b>	<b>407.5</b>	<b>253.4</b>	<b>61%</b>
EBITDA (\$ Mn)	<b>126.6</b>	<b>165.1</b>	<b>95.0</b>	<b>33%</b>	<b>291.7</b>	<b>198.0</b>	<b>47%</b>

- Reliance share of gross production at 36.5 Bcfe, reflects a growth of 31% YoY, marginally below 1Q FY14
  - Volume ramp up impacted by delayed well hookups related to PAD drilling, high level of shut-in wells for offsetting frac activity and down spacing tests in Pioneer JV
  - Wells hooked up towards end of 2Q and aggressive hook-up schedule expected to ramp up 3Q production
  - Optional shut-ins due to higher price differentials, temporary midstream constraints impacted Marcellus JVs
- Strong YoY growth in revenues and earnings, supported by improved liquid volumes and higher condensate prices
  - Average realization at \$6.19/Mcfe in 2Q FY14 vs. \$6.03/Mcfe in 2Q FY13 and \$6.69/Mcfe in 1Q FY14
  - NGL remained under pressure, increased gas differentials in Marcellus proved to be a challenge
- Capex for the quarter at \$423 MM; Cumulative investments of \$6.5 billion across all JVs
  - Substantial part of Pioneer and Carrizo JV capex needs met through cash from respective JV operations

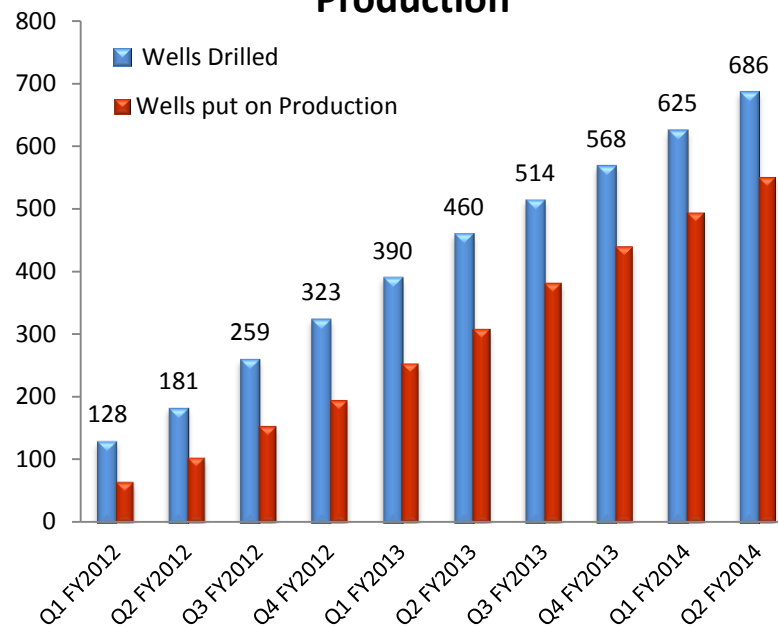
# Business Growth Trends



## Net Sales Volumes (Reliance Share)



## Total Wells Drilled and Put on Production



- Development growth momentum continued – Sequential growth of over 10% in wells drilled and 11% for wells online
- Reliance share of net volumes at 31.2 Bcfe for the quarter, supported by 550 wells online across all 3 JVs
- 1H FY14 volumes at 63.6 Bcfe, reflected 1.5x growth from the corresponding period in FY13
- Share of liquids at 38% of sales volumes – 2% below 1Q FY14

# Shale Gas JVs: Development Progress Overview



Particulars	JVs With Pioneer	JV With Chevron	JV With Carrizo	TOTAL
Average Rigs in operation	10	3.5	1	14.5
Rigs added/(reduced) in Q2	-	0.5	-	-
Wells Drilled (Inception to date)	367	230	89	686
Wells Drilled in Q2FY14	34	21	6	61
Total on line wells	330	165	55	550
Wells put on line in Q2FY14	26	25	5	56
Gross JV Avg production rate for the quarter (MMscfd)	517	256	102	875
% Change in Gross JV Avg production rate (Y-o-Y / Q-o-Q)	14% / -10.5%	87% / 9%	39% / -1%	31% / -4%
Total Investment (\$ Mn) (JV Inception-to-date)	3,467 (incl. EFS midstream)	2,165	821	6,454
	<ul style="list-style-type: none"> <li>- Remained focused on liquid rich areas</li> <li>- Thrust on technology based development: PAD drilling, completion optimization, re-fracs and down spaced well</li> <li>- Continuing downward D&amp;C cost trend</li> <li>- Improving drilling efficiencies: 80% PAD drilling resulting in decreased drilling times and cost per foot</li> <li>- Production growth expected to resume in Q3; delayed hookups and shut-in wells coming on during October</li> </ul>	<ul style="list-style-type: none"> <li>- Strong volume trends reflect improvement in TIL performance , 25 wells put on line , highest in a quarter so far.</li> <li>- Continuing thrust on well cost reduction; improving operational and capital efficiencies.</li> </ul>	<ul style="list-style-type: none"> <li>- Despite strong well potential, 2Q volumes suffered.</li> <li>- Impacted by pipeline maintenance driven midstream constraints and optional shut-ins</li> <li>- Capex momentum slowing down with maturing NEPA development</li> </ul>	



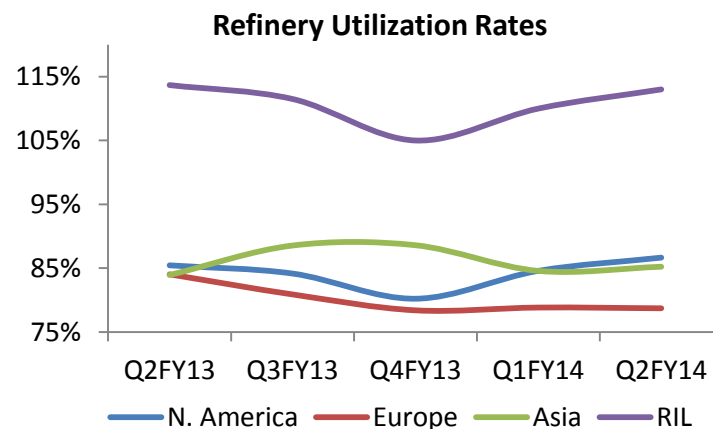
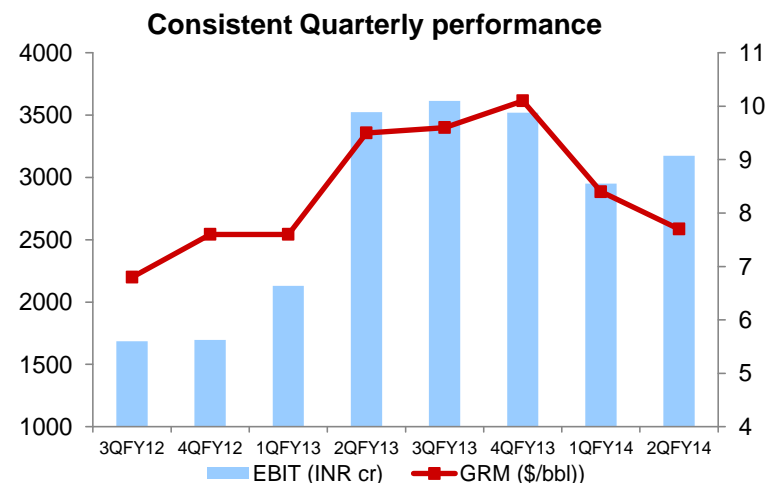


## Refining & Marketing

# Highlights 2Q FY14



- GRM of \$ 7.7/bbl in 2Q FY14 vs. \$ 9.5/bbl in 2Q FY13
  - 1H FY14 GRM at \$ 8.0/bbl
- Segment EBIT of ₹ 3,174 crore for 2Q
- Crude processing of 17.7 MMT for 2Q FY14, operating rate of 114%
- Tough business environment – high crude prices, weak economic conditions in Europe and EM
  - GRMs fell across regions due to lower light distillates, lower FO cracks and Brent-WTI differential
- RIL delivered robust performance in a tough market environment
- Flexibility in crude and product slate depending on market
  - Continued emphasis on feedstock optimisation; 4 new value adding crudes procured in 2Q



**Delivering robust returns in a tough business environment**

# Business Environment



## ■ Oil prices rose sharply in a volatile market and a tighter oil balance

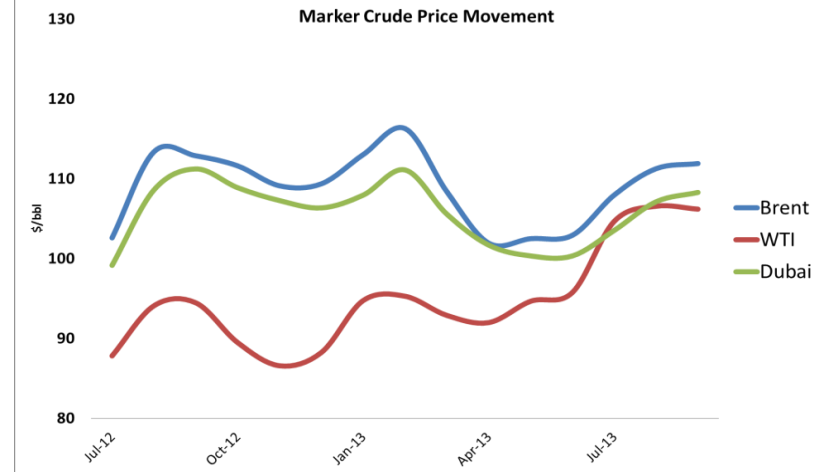
- Re-emergence of supply-side concerns: geopolitical unrest in Egypt & Syria
- Increasing disruptions to oil supplies, especially in Libya

## ■ Subdued global business environment.

- Moderate oil demand from emerging markets
- Decline in Chinese manufacturing PMI
- Sharp currency depreciation in several non-OECD countries added to the effect of high oil prices

## ■ IEA forecast demand growth of 985 kb/d for remainder of 2013 to reach 91.0 mb/d

- Demand growth revised upwards for 2013 from previous forecast by 0.1 mb/d
- Demand for 2014 is forecast to grow by 1.1 mb/d, with improvement in the underlying macroeconomics



**Geopolitical tensions & weak economic growth make business environment challenging**

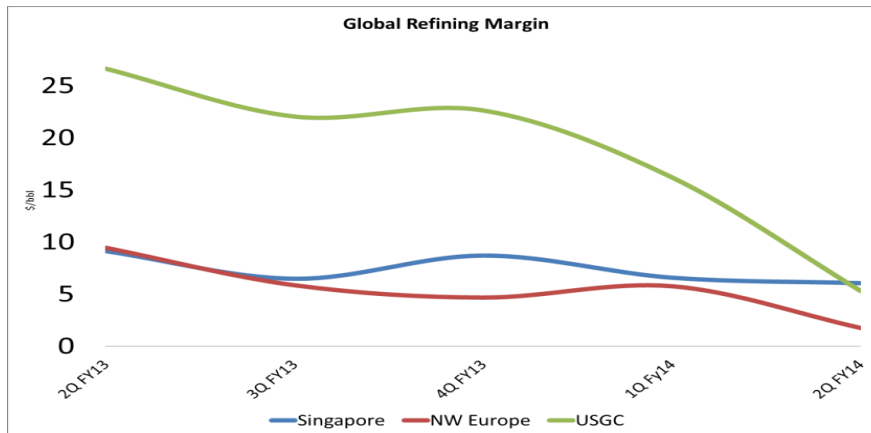
# R&M Business Environment

## Global Refining Margins



### ■ Weakness in refining margins across regions

- Subdued oil demand growth and weakness in FO and gasoline cracks impacted Singapore margins
- Overall US refining fundamentals continue to remain strong, but USGC margins witness a sharp correction as Brent-WTI disconnect narrows
- European refiners worst hit - subdued economic growth and increasing competition from US and Asia



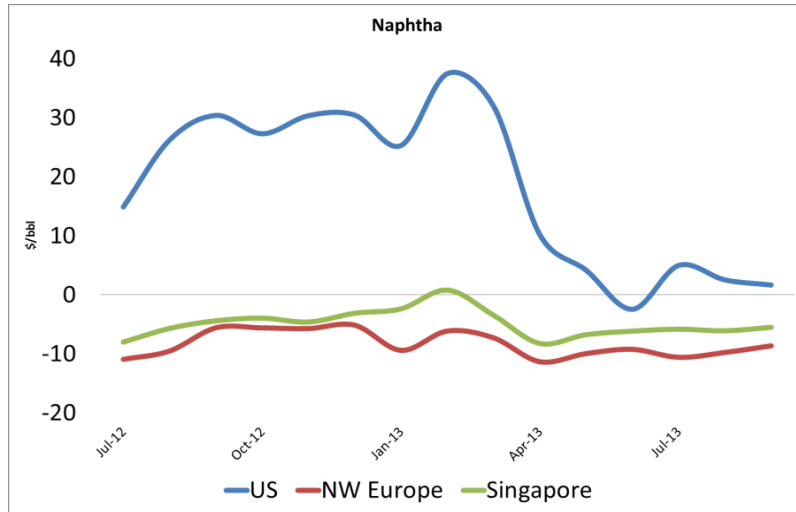
### ■ Subdued Asian refining margins for the quarter

- Seasonally weak period for Asian refining industry
- Tighter crude markets resulted in higher premiums impacting the feedstock cost for refiners
- Light-Heavy widen on account of weakness in FO and supply disruptions in the light grades, supporting complex refiners

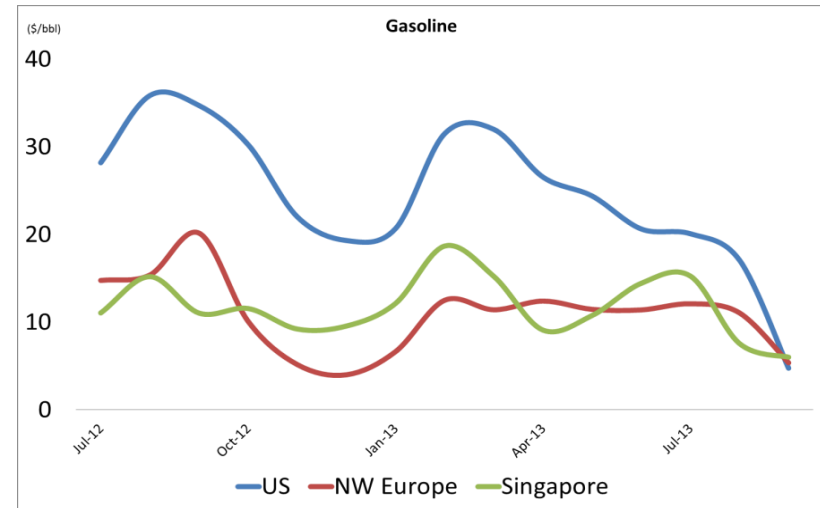
**Global refining margins under pressure from weak demand and tight crude markets**

# Business Environment

## Product Cracks - Light Distillates



- **Naphtha** cracks improved marginally in Asia due to stable petrochemicals demand
  - In the US, transition to higher vapor pressure gasoline favored blending of naphtha into gasoline
  - In Europe cracks gained from reduced supplies due to ongoing refinery run cuts

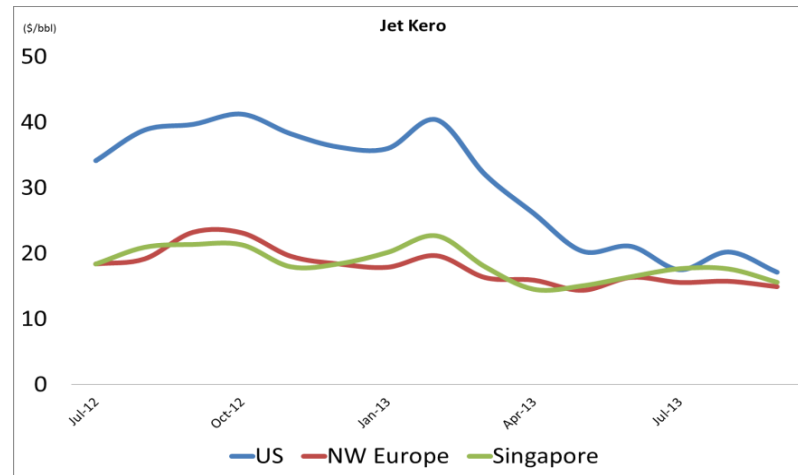
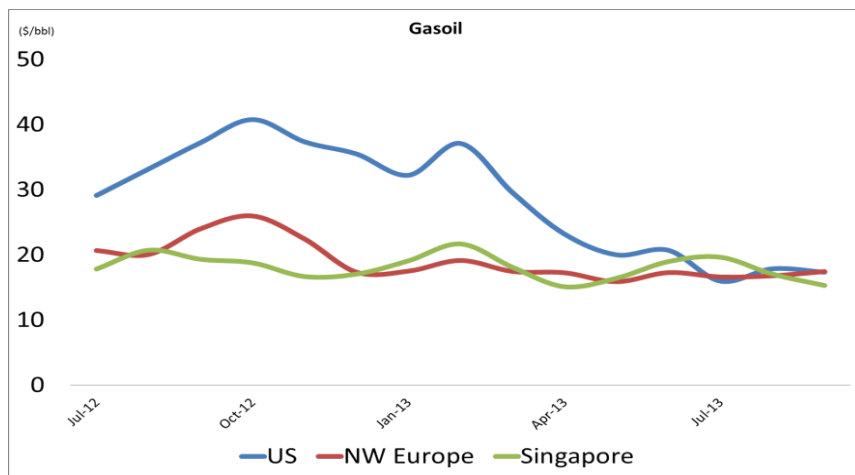


- **Gasoline** cracks weaken with end of US driving season and Ramadan demand
  - Asian cracks correct sharply amid ample supplies and reduced demand from key importers Indonesia, Malaysia

**Weak gasoline demand and ample supply pressurize the light distillate market**

# Business Environment

## Product Cracks – Middle Distillates



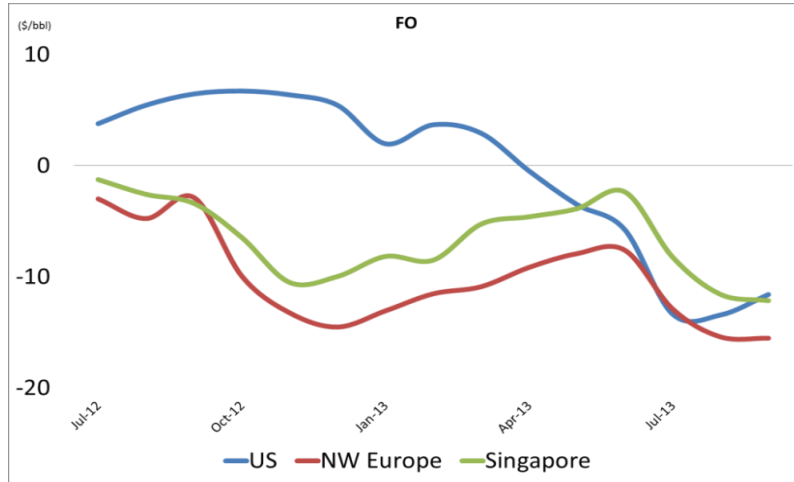
- **Gasoil** cracks remained stable despite weak demand from EM
  - Asian gasoil cracks eased on lower demand from major importers
  - Indian diesel demand declined in 1H FY14 due to price elasticity and monsoon impact
- European gasoil cracks supported by lower imports from US and Russia

- **Jet/Kero** cracks remained relatively weak throughout the quarter
  - Weak demand from US and Asia due to dampened air travel demand
  - European crack supported slightly in the later half of quarter due to reduced supplies from refinery run cuts and blending jet into diesel pool

**Stable middle distillates cracks provide vital support to complex refining margins**

# Business Environment

## Product Cracks – Fuel Oil



- Asian FO cracks fell sharply due to:
  - poor bunker demand, higher stocks
  - below average Japanese power sector demand
- European FO cracks fell on account of:
  - low demand from utilities and power generation - end of peak summer
  - Unfavourable arbitrage to Asian surplus market and sufficient Russian supplies
- US FO cracks under pressure due to:
  - low demand for bunker and unfavorable arbitrage to Asia
  - FO cracks recovered marginally on increased stock piling ahead of winter

**Fuel oil cracks fell sharply due to weak demand across regions**

# Jamnagar Super-site Highlights



- World's largest single location refining complex
  - Consistently operating at 110% utilisation levels
  - 119 different crude grades processed so far - over 40% of world's traded crude
- Continuing emphasis on energy conservation by implementing various schemes to lower the energy bill
  - DTA refinery recognized with the "Best energy efficient unit 2013" award from CII in 14th National Energy Summit held at Hyderabad
- Solomon Refinery Benchmarking Study- 2012 - Jamnagar Refinery ranked the best in some major parameters and is placed in the top quartile across all parameters
- Systematic approach and capex program to drive throughput & reliability improvements
- Continuous focus on yield improvements and middle distillate maximization

**Jamnagar Supersite - A Global Benchmark for Refining Industry**



# Groundbreaking on Petcoke Gasification



- Delivering a step change reduction in energy costs, substituting imported LNG with Coke / Coal
- Project implementation in full swing
- Procurement of equipment nearly completed
- Engineering works underway; construction started on site
- Looking for RIL's accelerated delivery schedules with phased commissioning
- Expected to enhance the gross refining margins by around \$ 2.5/bbl on completion



**Petcoke gasification project to provide a radical reduction in energy cost, supporting the next phase of growth**

# R&M Business Outlook



- Global macroeconomic situation continue to remain cautious, but show signs of improvement
  - High inflation and widening budgetary deficits pressurize emerging economies in Asia and LatAm; stable growth expected in US and China
  - Geo-political tensions in the Gulf region continue to influence the macroeconomics
  - Global oil demand growth of ~ 1 mb/d expected in the next 3 years, led by China and other EM
- Global net refining capacity addition of ~ 3 mb/d expected by 2015, inline with the oil demand growth
- Benefit of increasing crude production and cheap energy likely to support high US refining runs
- Asian refiners expected to remain supported by strong domestic demand growth. Teapot refineries in China likely to remain under pressure
- Middle East likely to emerge as a major product exporter
- European refiners expected to be most vulnerable; further closures and economic run cuts likely
- Strong demand for middle distillates likely to favor refiners with high conversion capacity

**RIL's flexibility and operational excellence supports strong performance across different environments**



# Petrochemicals



# Polymers

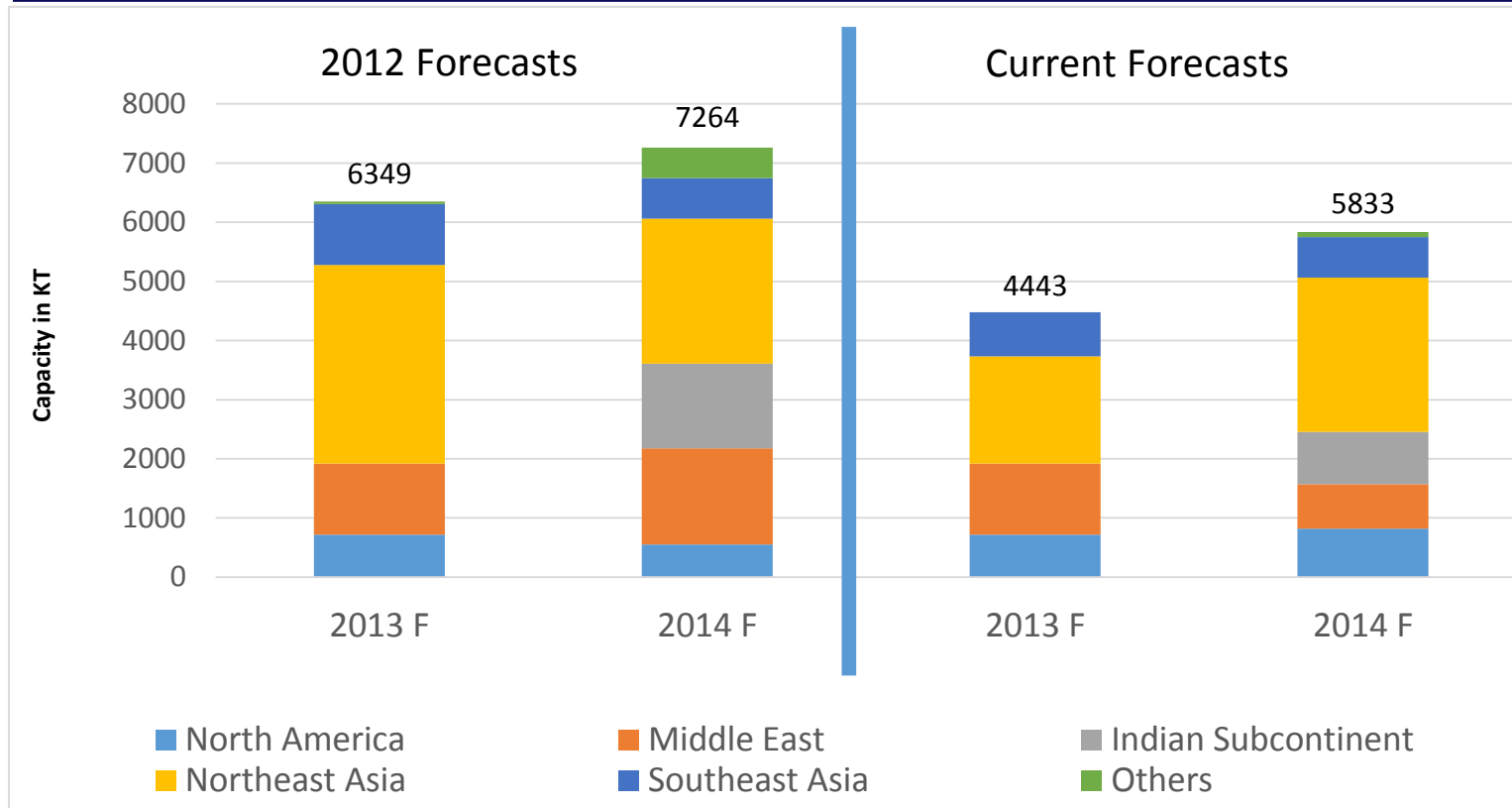
# Business Environment



- Global ethylene operating rates remained high at ~ 87% - higher than last 5 years average of 85%
  - Operating rates were around 90% in Asia
- Key feedstock naphtha prices were up 8% (Q-o-Q) on the back of firm oil prices
- Strong polymer demand in Asia 1H FY14 vs. 1H FY13
  - China – up 10%
  - India – up 8%
- Overall improvement in product deltas during the quarter
  - PE deltas improved sharply on Y-o-Y basis (+33%); remained flat on Q-o-Q basis
  - PP deltas increased on Y-o-Y basis (+32%); as well as Q-o-Q basis (+31%)
  - PVC deltas declined on Y-o-Y basis; improved marginally on Q-o-Q basis
- Supply side issues (Thailand / Taiwan) and restocking in Asia were key drivers for margin improvement

**Healthy demand coupled with supply constraints aided margin environment**

# Delays in Global Capacity Additions



- Operating rates to remain high in 2013 and 2014 on project delays
- As compared to 2012 forecast, current estimates for incremental capacities in 2013 are 30% lower and for 2014 are 20% lower

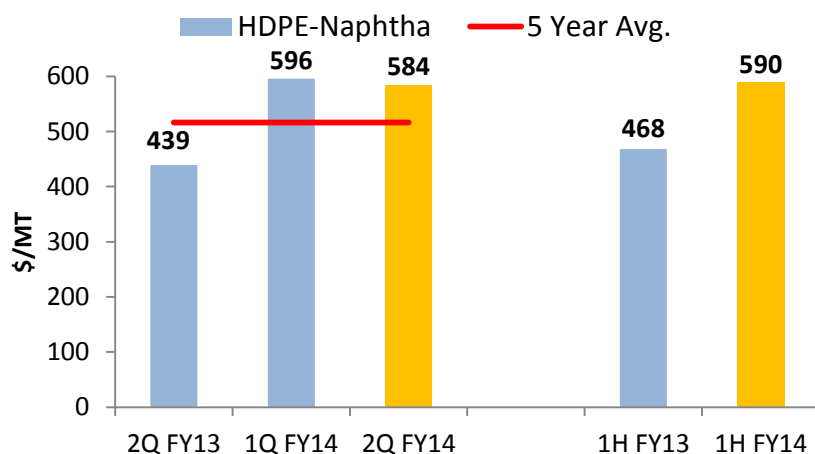
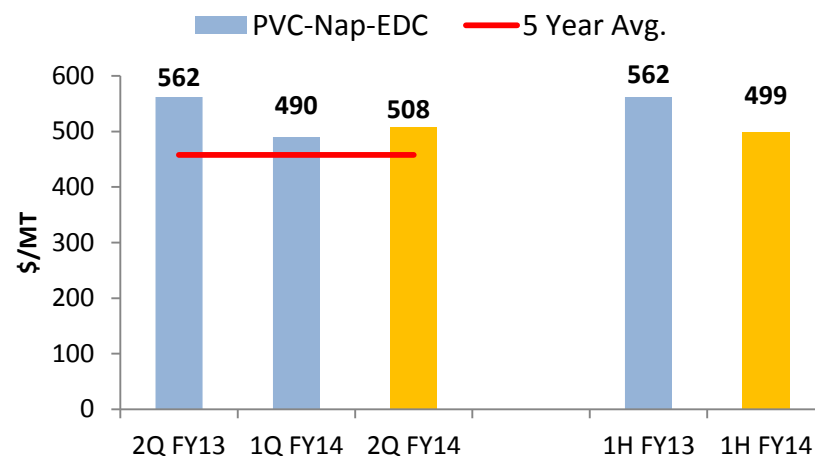
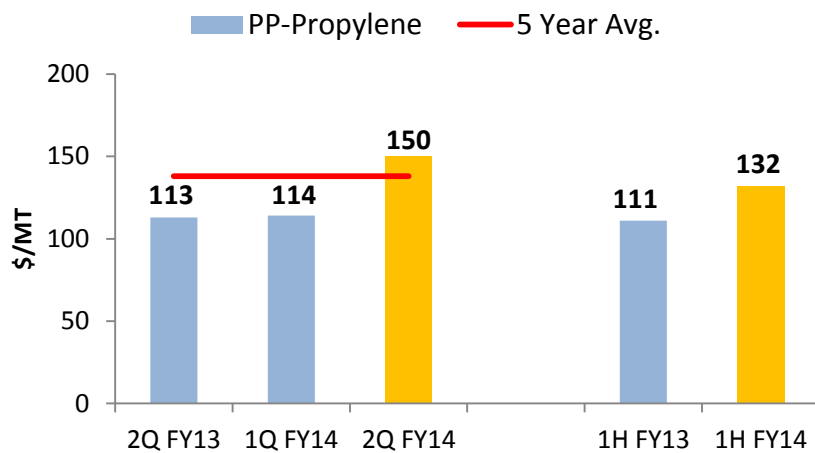
# SE Asia Price Movement - Polymers



\$/MT	1Q FY14	2Q FY14	% Change	1H FY13	1H FY14	% Change
Oil - Dubai (\$/bbl)	101	106	5%	106	104	-2%
Naphtha	823	887	8%	868	855	-1%
Ethylene	1270	1320	4%	1177	1295	10%
Propylene	1325	1337	1%	1286	1331	3%
EDC	352	359	2%	251	356	42%
PE	1419	1471	4%	1336	1445	8%
PP	1439	1487	3%	1397	1463	5%
PVC	983	1023	4%	981	1003	2%

**Key polymer prices outpaced the feedstock prices in the first half on demand recovery**

# Polymer Delta



- PP deltas improved sharply (Y-o-Y) on restocking towards end of the quarter by downstream sector
- PE delta improved on Y-o-Y basis despite firm naphtha prices (on geopolitical concerns) as channel and end-user segment replenished inventories
- PVC margins were lower on Y-o-Y basis but recovered on Q-o-Q basis, on improved PVC realisations supported by tight supply

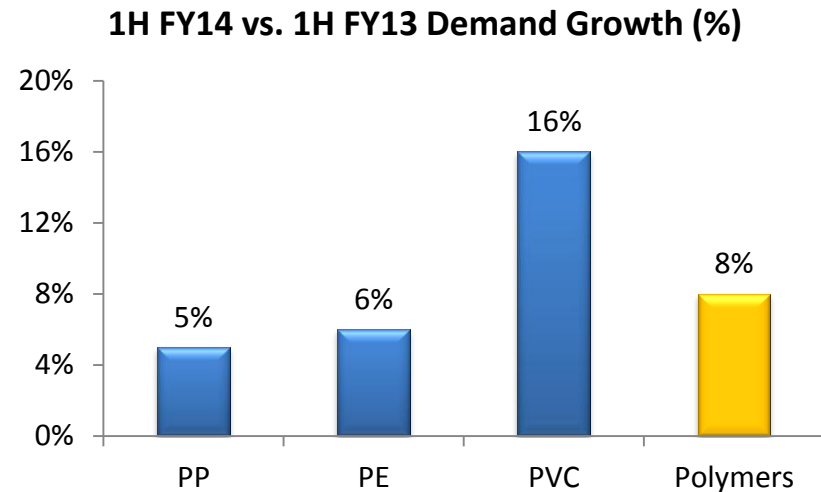
**During the quarter deltas improved as downstream processors restocked**



# India Polymer Demand: 1H FY14



- Strong demand across all end-user segments
- Major growth sectors for PP were monofilaments, woven bags, appliances, house ware, flexible packaging, lamination films
- Major growth sectors for PE were containers, rigid packaging, lamination films, pouches, shrink films, bags, pipes
- Major growth sectors for PVC were pipe & fittings, wires & cables, PVC sheets, films, profiles and footwear

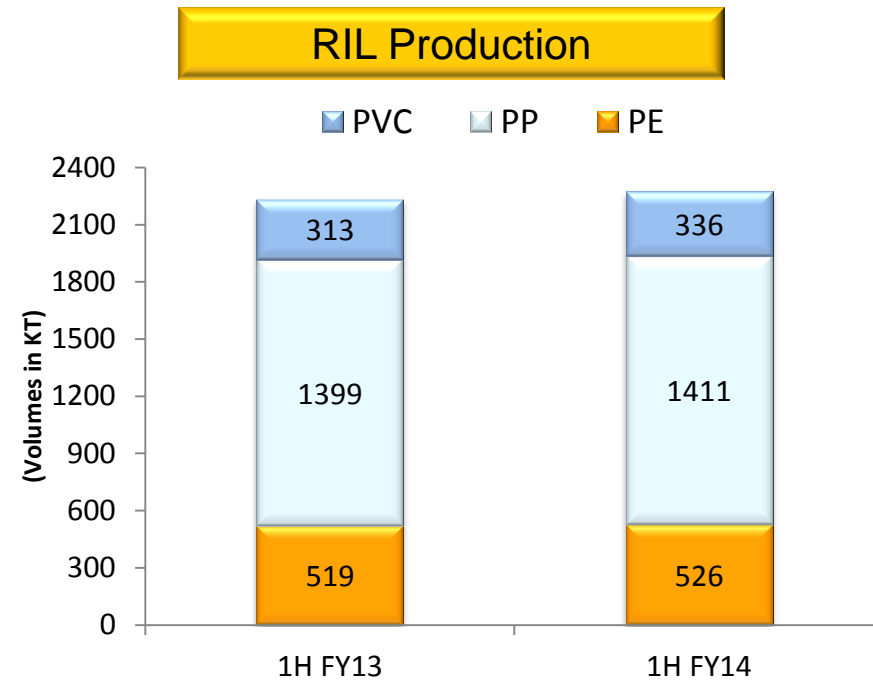


**Polymer demand continues to outpace GDP growth rate – led by strong consumption and new applications**

# RIL- Strong Operating performance



- RIL continued to operate all its facility at ~100% and maintained domestic market leadership
- RIL's 1H FY14 polymer production was up 2% Y-o-Y
- Overall RIL's polymers production share was 61% in 1H FY14
  - Domestic market share stood at 40%
  - RIL remained major player in PP segment with market share of 60%
- RIL polymer export was at 0.4 MMT
  - Major export destinations were China, Turkey, Pakistan, Vietnam & Brazil



**RIL continues to play pre-eminent role in the domestic market, benefitting from scale and integration**

# Extended Shelf Life (ESL) Milk Packaging



## Objective

- Design of flexible pouch for improving shelf life at ambient temperature for 30 days

## Status

- In-house film structures were made with better barrier to oxygen and 100% opacity
- Pilot ESL milk filling trials conducted with > 30 days shelf life
- Reliance Dairy team market seeded 4,000 Ltrs of ESL milk based on encouraging pilot trials
- Excellent feed back from market, strong demand pull
- Reliance Dairy plans to market 1 Lakh ltrs of ESL Milk in the coming quarter



Packaging structure: Patent application no. 1815/MUM/2013

**Patent approved for RIL's flexible film structure with 30 days shelf life**

# Outlook



- Increasing global ethylene operating rates in 2013-15 period indicate improved condition for petrochemical industry
- High ethylene demand growth in Asia over 2013-18 period
  - AAGR of 5.4% and 4.8% expected in SE Asia and NE Asia respectively (World Average : 4.2%)
  - India and China are leading growth areas
- Healthy global polymer demand growth (% AAGR 2013-2018):
  - HDPE : 4.8% ,LLDPE : 5.3%, LDPE : 3.1, PP : 4.9%; & PVC : 4.3%
  - Growing consumer market in India will drive polymer demand growth
- Global feedstock dynamics changing – rise in NGL/ethane based ethylene cracking leads to advantages (higher profitability) to certain regions

**New cracker project to ensure RIL is well placed to compete with advantaged feedstock players**



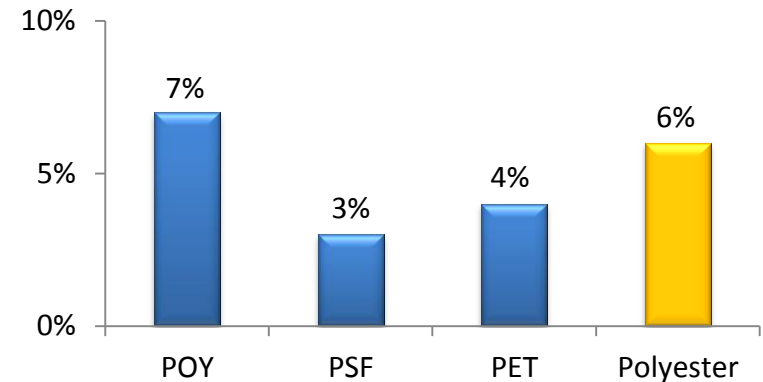
## Polyester and Intermediates

# Business Environment



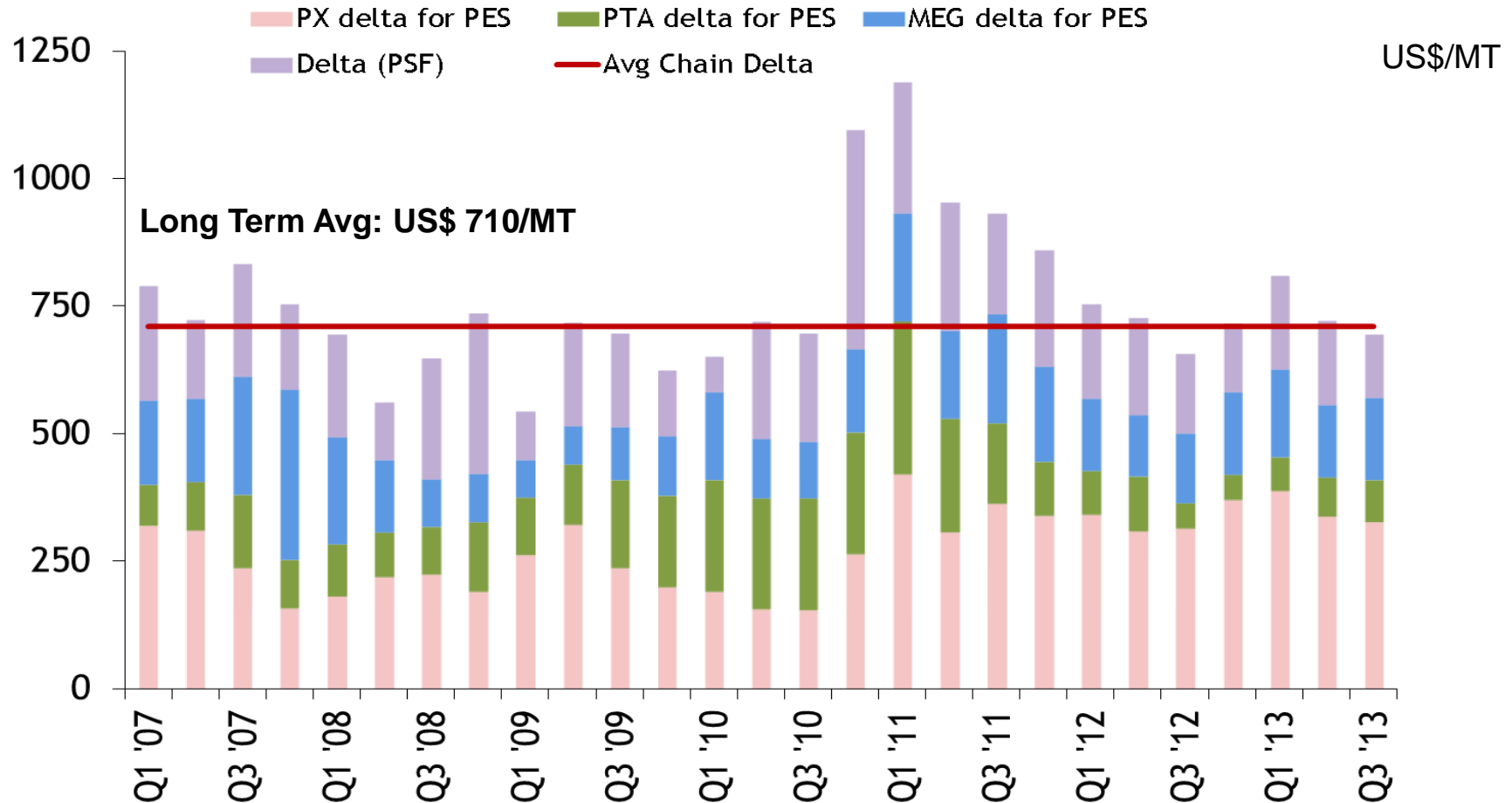
- 1H FY14 domestic polyester demand up 6%
- Production cut-back in PTA/Polyester on margin considerations
- Delay in new PX capacity start-up
- China MEG port stock declined
- Integrated chain margins cushions decline in polyester margins
  - MEG, PX deltas improved Y-o-Y
  - Domestic PTA margins supported by unplanned outages
- Sharp rupee depreciation made exports more competitive
- Chinese cotton policies continue to guide global cotton prices
  - 1H FY14 Cotlook A Index up 6% Y-o-Y

**1H FY14 vs. 1H FY13 Demand Growth (%)**



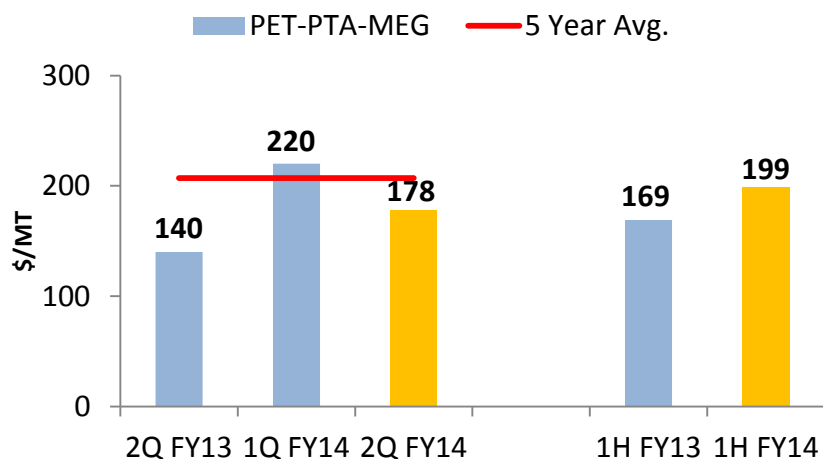
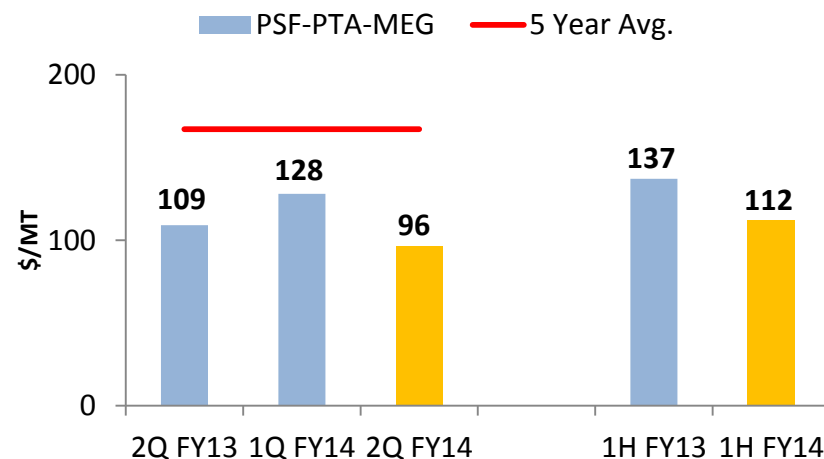
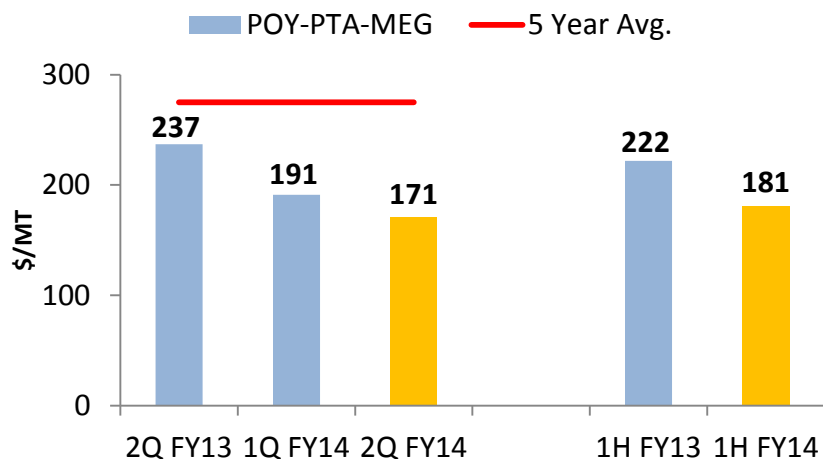
- Polyester demand muted by cautious buying due to volatility in currency and raw material prices
- PET demand also impacted by early and prolonged monsoon; lower demand from beverage and FMCG segments

# Polyester Chain Delta



**Integrated chain dynamics mitigate decline in polyester margins**

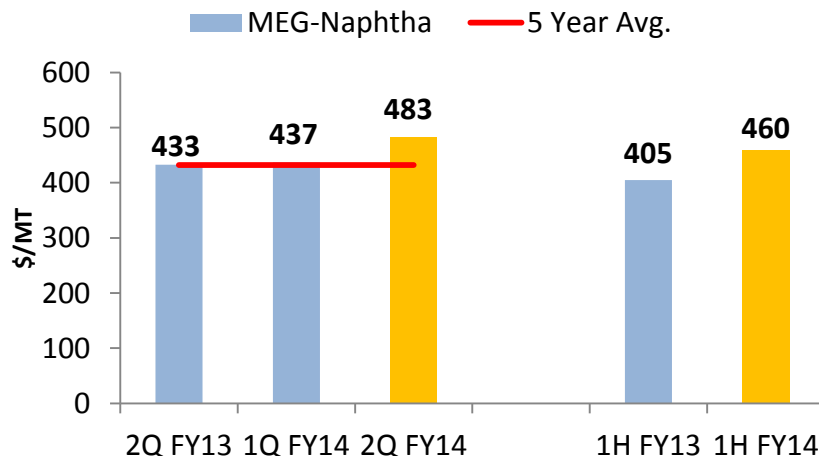
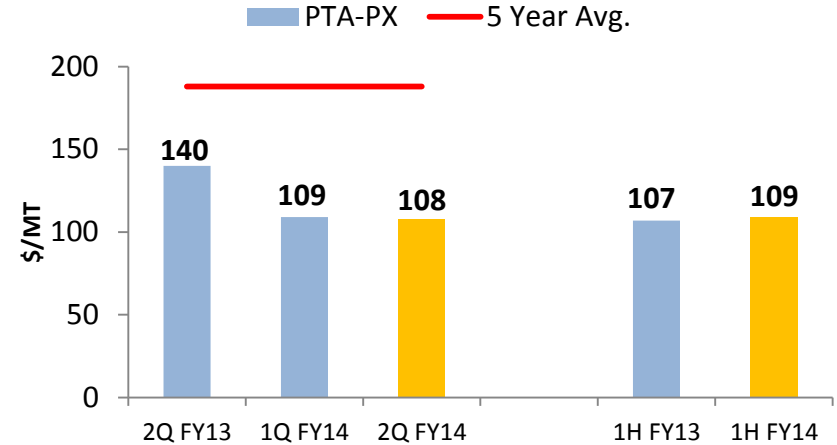
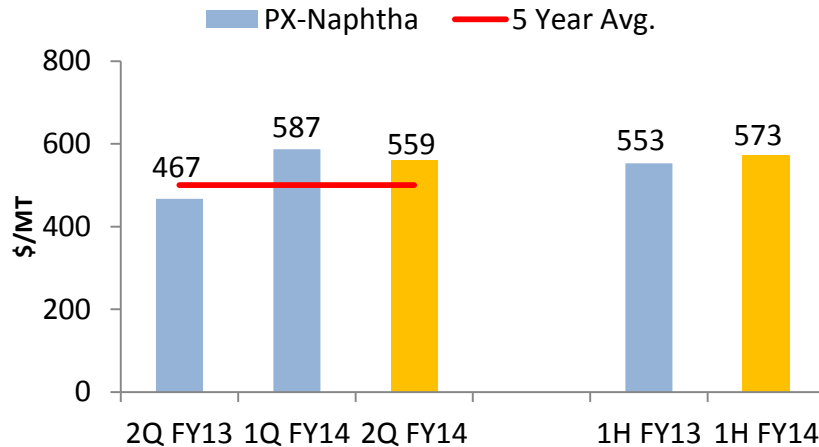
# Polyester Delta Scenario



- Cautious and need-based buying amidst volatile feedstock, impacted polyester margins
- Healthy demand from Asian countries aided PET margins in 1H FY14, seasonality affected Q-o-Q margins

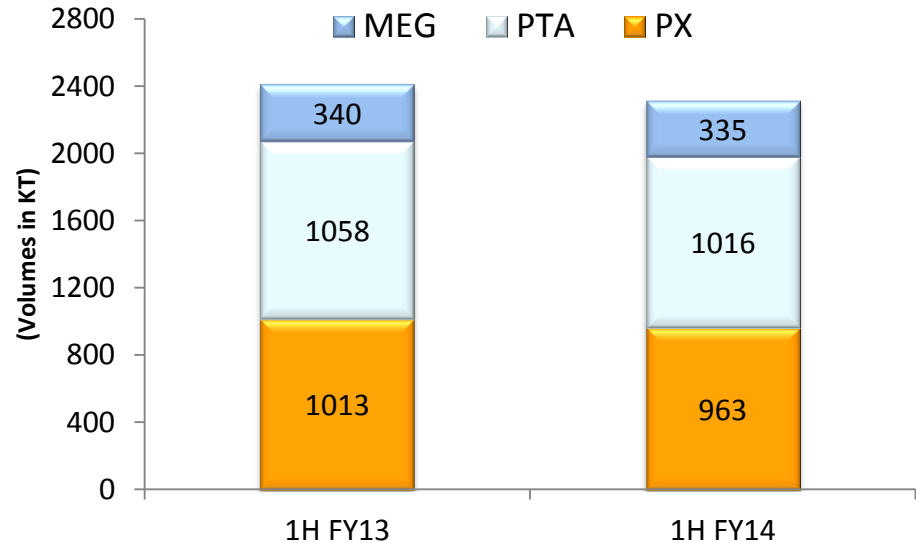
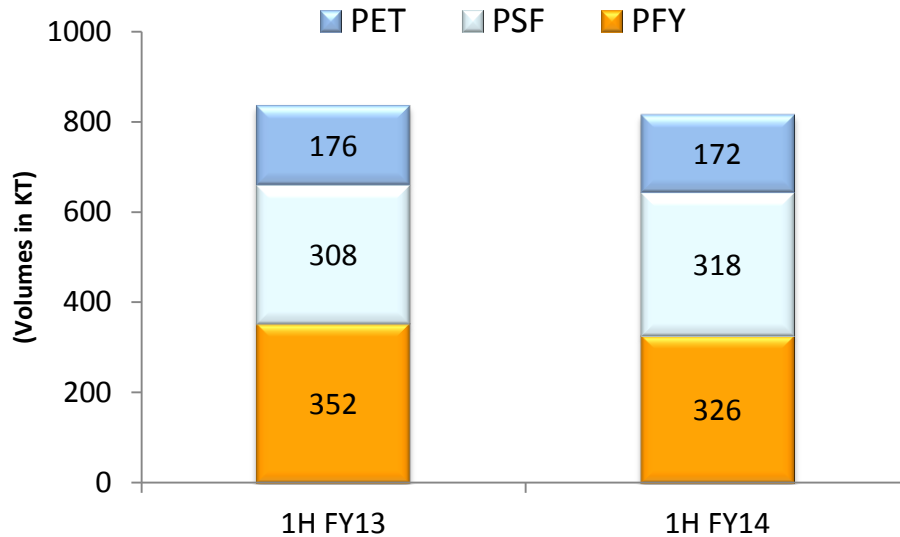


# Fibre Intermediates Delta Scenario



- PX margins continued to be healthy and above 5 year average
- Production rationing in PTA helps stabilise margins, still significantly lower than long-term averages
- Low Chinese stocks and expectations of cyclical upswing (low capacity additions) aided MEG margins

# RIL Operational Highlights



- Polyester production down 2% Y-o-Y; planned shutdown in PFY plants and product-mix change
- Lower FID production due to planned shutdown of PX/PTA facilities in 1Q; production levels normalised in 2Q

# New Product/Application Development: Polyester



- A portfolio of specialty Recron yarns imparting fancy effect in fabrics; as per current and emerging fashion trends
  - Slub yarns giving linen-effect (thick and thin) in fabrics; discernible in touch and look
  - Yarn imparting sparkle effect in fabric; party/casual wear
  - Recron\*UVS: White & pre-coloured fibres for geo-textiles and awnings, giving enhanced durability against sunlight exposure
  - New AW 2013-14 range of extra-fluffy and richly-textured Recron® Certified Mink Blankets, in bright festive colors, offering enhanced comfort and a cozy feel
- Recron\*Pre-coloured fibre: new application in denim fabrics
- RELPET packaging for flavored milk, sweetened syrups
- New applications of RELPET with barrier properties
  - Application in healthcare sector

**Addressing textile, fashion, packaging and industrial needs**

# Outlook



- Polyester to benefit from peak season demand in view of year-end retail consumption and festivities
- Large polyester capacity build-up – leading to rationalization and focus on efficiencies
- Feedstock expansions in-line; operability to dictate market dynamics
- Rupee fluctuations likely to impact standalone polyester players to a greater extent
- Continued textile industry-centric Indian Govt. policies – major focus on power-loom sector
- Chinese cotton policies to significantly influence global cotton prices



# Chemicals and Elastomers

# Benzene



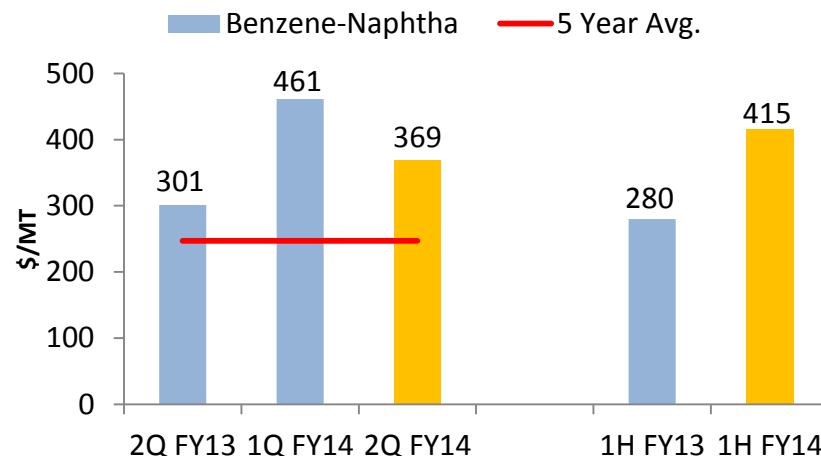
## ■ Benzene margin improved in 1H FY14 due to:

- Rising demand in China
- Lower feedstock naphtha cost

## ■ 1H domestic demand largely steady with most downstream end-users operating at full capacity

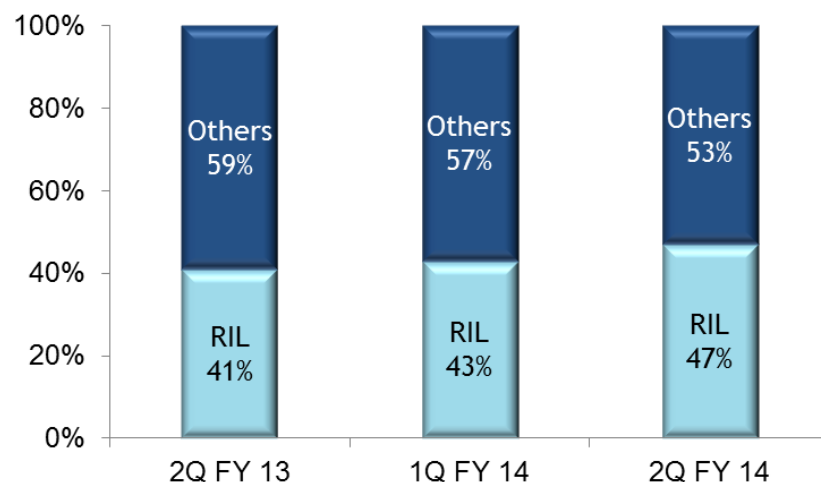
## ■ RIL 1H FY14 benzene production was at 358 KT, down 4% Y-o-Y due to planned shutdown

- 1H FY14 RIL benzene exports up 7%, mainly to US, Europe, ME and China
- RIL domestic market share in 1H FY14 at 45%



Source: Platts

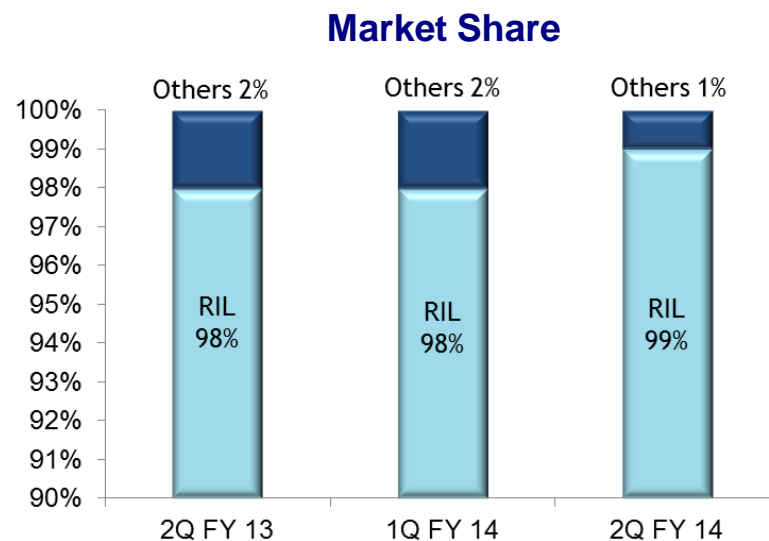
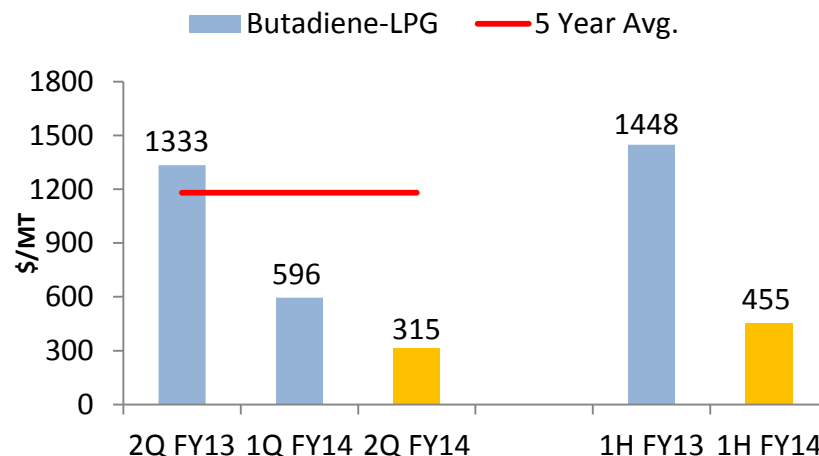
## Market Share



# Butadiene



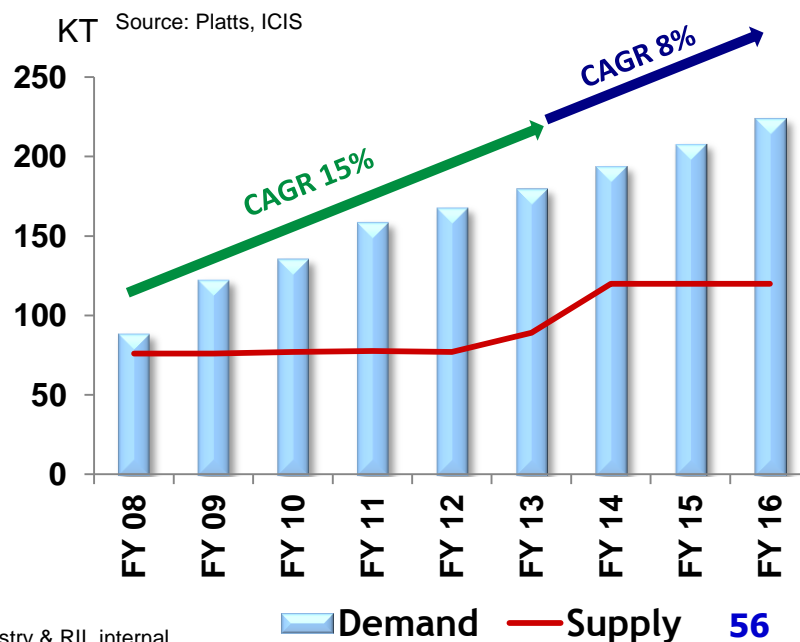
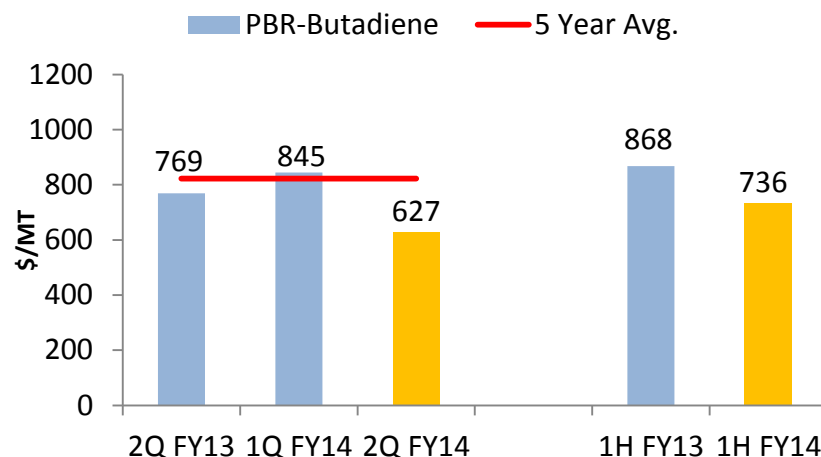
- Decline in delta due to sharp fall in BD prices (45% Y-o-Y) on account of weak derivatives demand (especially PBR, SBR and ABS)
- 1H FY14 domestic demand marginally up 2% Y-o-Y with increased buying interest from derivative segments
  - Domestic demand is expected to grow due to likely start up of new PBR and SBR plants
- 1H FY14 RIL production was stable at 85 KT
  - Market share of 99% in 1H FY14



# Polybutadiene Rubber (PBR)



- RIL is the sole manufacturer of PBR in India
- PBR delta declined as prices came under pressure (down 36% Y-o-Y) amidst lower BD prices and weak demand from the automobile industry
- 1H FY14 domestic PBR demand rose 11% Y-o-Y on account of growth in replacement tyre market
  - Domestic demand grew @ CAGR of 15% in last 5 years; expected @ 8% for next 3 years
- 1H FY14 RIL production stable at 39 KT
  - 1H FY14 RIL market share softened to 42% (47% last year) amidst higher influx of imports on increased industry demand

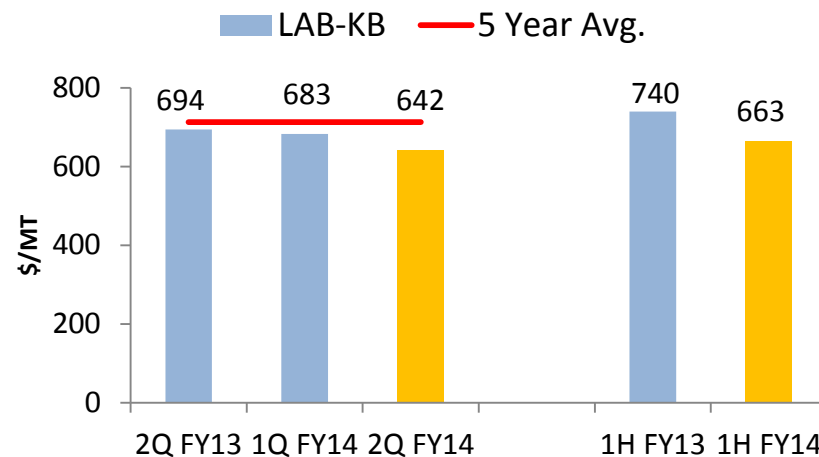




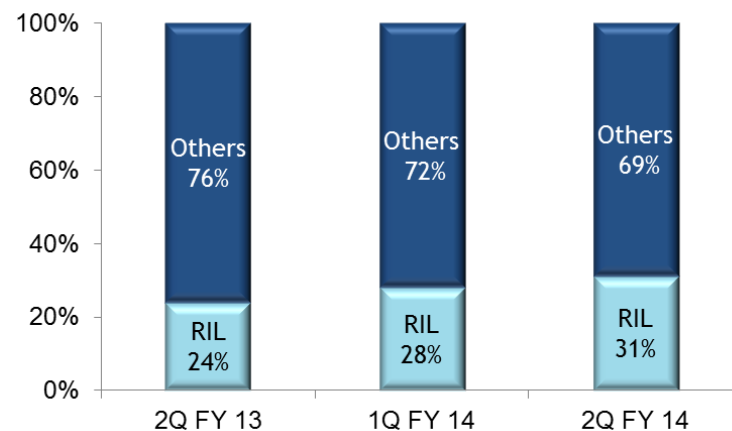
# Linear Alkyl Benzene (LAB)



- LAB deltas declined as prices came under pressure due to low-priced supply especially from Iran
- 1H FY14 domestic demand was largely stable with improved 2Q demand from detergent markets
- RIL 1H FY14 production at 71 KT, down 8% Y-o-Y due to planned shutdown in 1Q; production resumed in early-2Q
  - Market share of 29% in 1H FY14



## Market Share





Reliance Retail



Business Performance

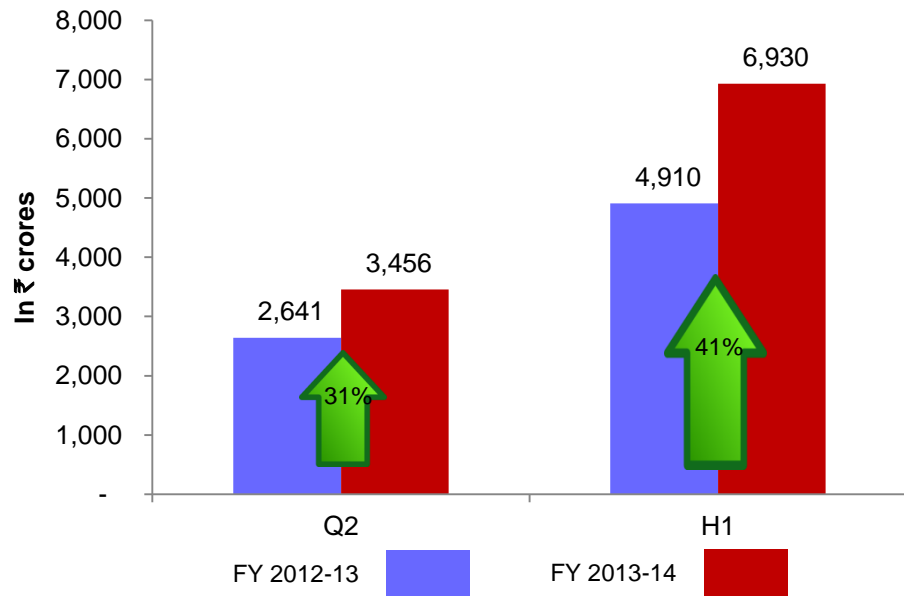
Sector Focus

Strategic Initiatives

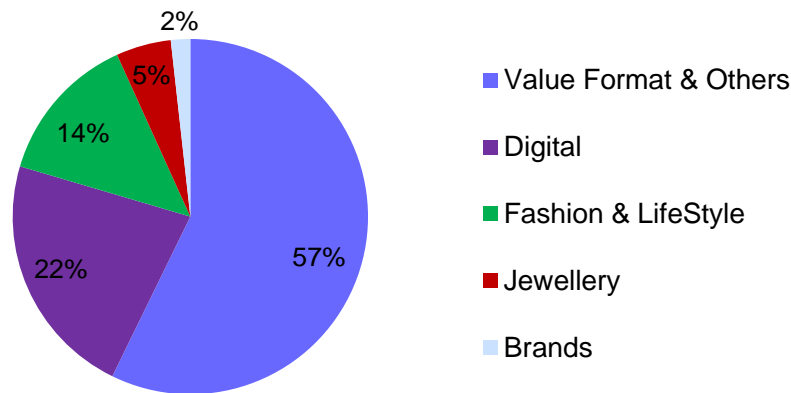
# Performance Overview



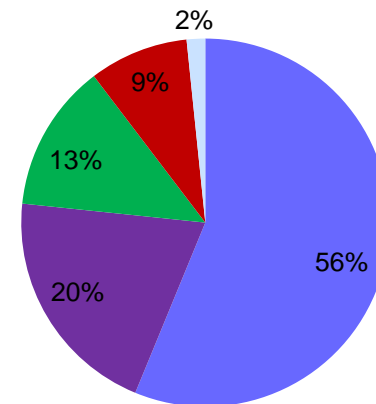
- Y-o-Y 1H FY14 turnover increased by 41% to ₹ 6,930 crore
- Y-o-Y 2Q FY14 turnover increased by 31% to ₹ 3,456 crore
- Retail business achieved PBDIT of ₹ 165 crore for 1H FY14 and ₹ 95 crore for 2Q FY14



## Revenue Mix – 2Q FY14



## Revenue Mix - 1H FY14



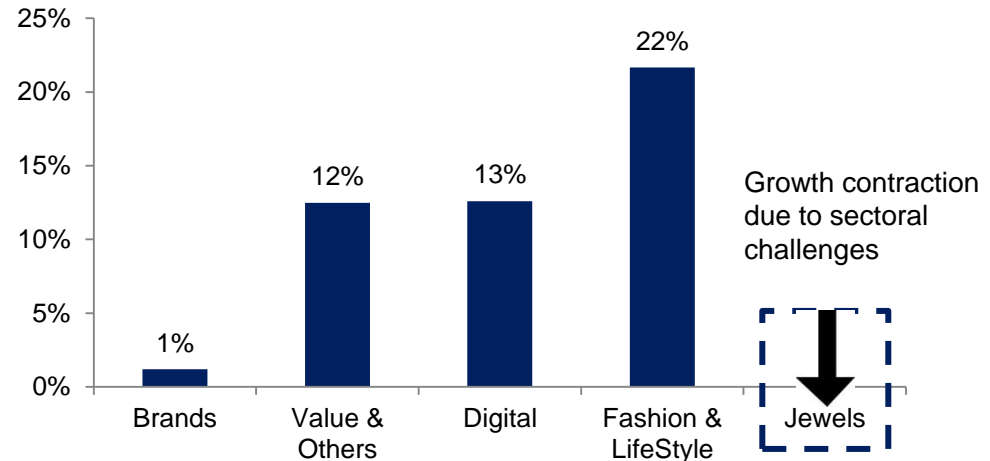
# Growth in a Challenging Environment



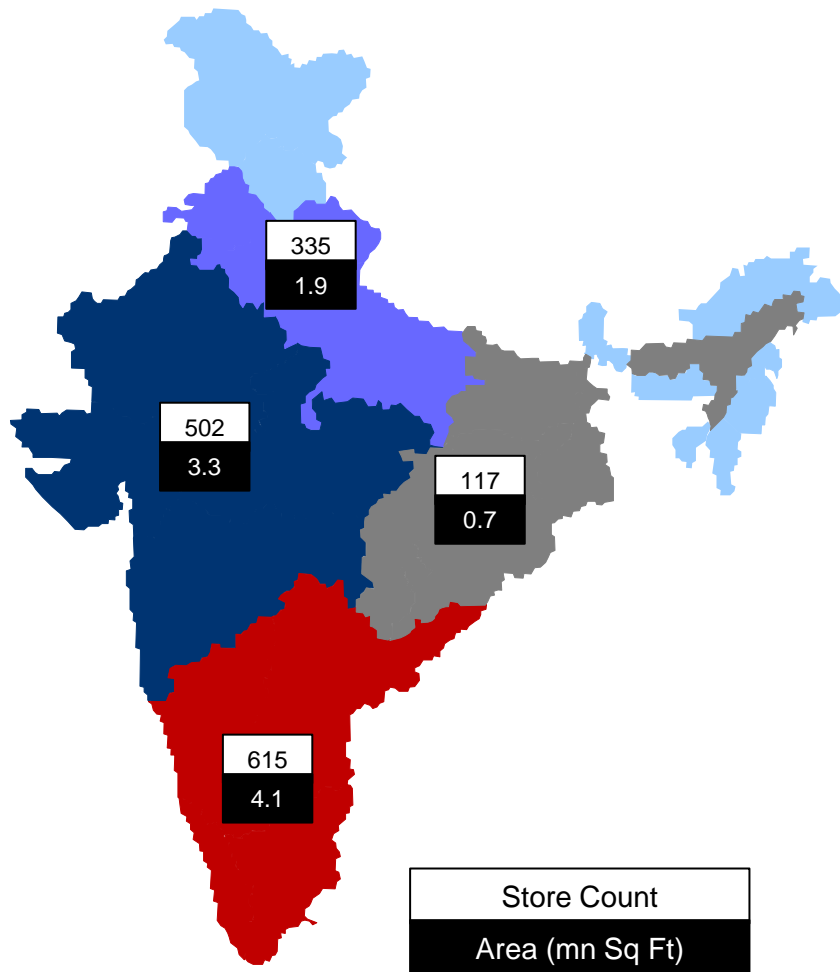
## Factors impacting growth

- Jewellery sector challenges
  - Higher import duty
  - Import restrictions
  - Volatility in prices
- Business disruptions due to unrest in Andhra Pradesh
- Discontinuation of 'TimeOut' format
- "Reliance One" loyalty program – over 15 million members
- Loyalty customers contributed 65% of sales

Like for Like Growth – 1H FY14



# Continued Additions to the pan-India Store Network



	Store Count*	Store Additions 2Q FY14
Jewellery	54	-
Brands	90	8
Digital	180	29
Fashion & Lifestyle	471	16
Value and Others	774	5
<b>Total Stores</b>	<b>1,569</b>	<b>58</b>

\*As on September 30, 2013

**Crossed a milestone of 10 million Sq Ft of retail space**

# Index



Business Performance

Sector Focus

Strategic Initiatives

# Sector Focus: Digital



- Pan-India market leader with 180 stores across 57 cities
- Extending the in-store experience to the customer's home for a lifetime partnership
- Innovative merchandising and marketing concepts
- Strong partnerships with all leading brands
- Authority in all categories presented
- Growth Drivers:
  - Continued focus on costs and improving net operating margin
  - Quality of staff and investment in training
  - Strengthen own brand presence
  - Working on deployment of multi-channel strategy





# Digital Xpress: Gaining Traction



- Digital Xpress – solutions based product and service offerings
- Exceptionally good response from customers as well as brand partners
- Key success factors:
  - Experiential shopping
  - Design & Layout
  - Knowledgeable store associates
  - resQ service
  - Future ready for next gen technologies



Devices

+

Accessories

+

Content

+

Services

**High acceptance to concept... encouraging faster rollout 17 stores and counting**

# resQ – Trusted Technology Solutions & Home Care Partner



- resQ –
  - End to end solutions and technical support service
  - Pre & post sales service
- Over 1 million households serviced
- Authorized service provider for all leading brands
- Launched comprehensive home care plans for home appliances and electronics
- 43 service centres across 36 cities,
  - Pan-India roll-out underway

**FIRST TIME IN INDIA**  
**COMPREHENSIVE CARE PLANS**  
**FOR ALL YOUR HOME APPLIANCES**  
**AND ELECTRONICS.**

**MILLENNIUM OFFERS**  
CELEBRATING 1 MILLION+ CUSTOMERS

**ADVANTAGES**

ANY PRODUCT SINGLE WARRANTY	365 NO HOLIDAYS	FREE PICK-UP AND DROP
SERVICING AND REPAIR	99 9AM 9PM	CUSTOMISED CARE PLANS

Powered by **Reliance digital**

# Index



Business Performance

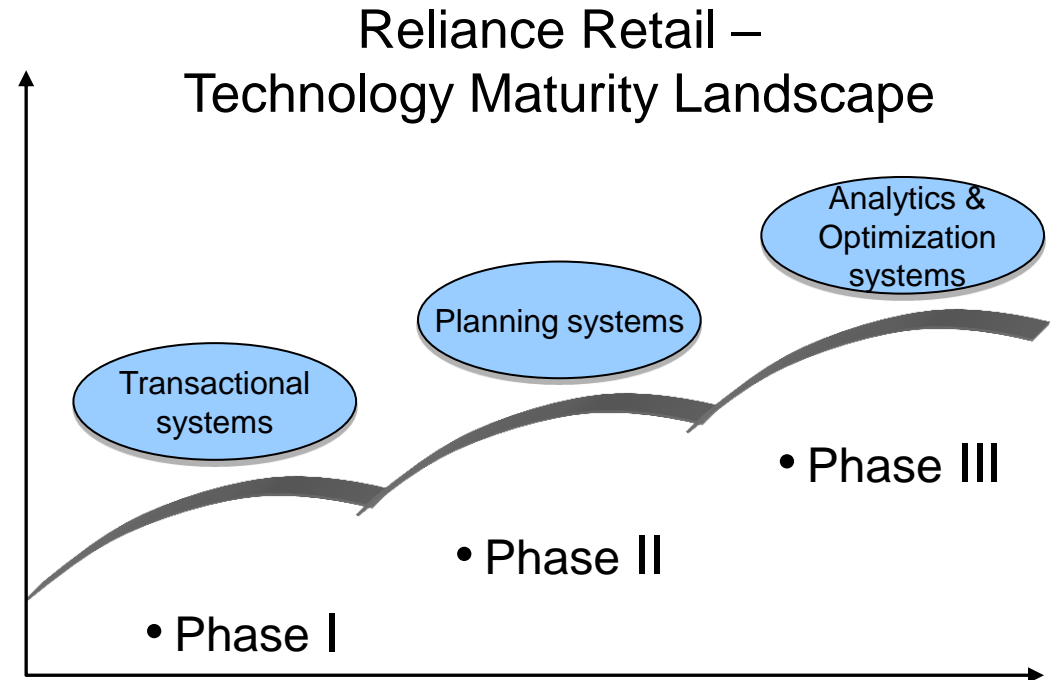
Sector Focus

Strategic Initiatives

# Strategic Initiatives: Technology

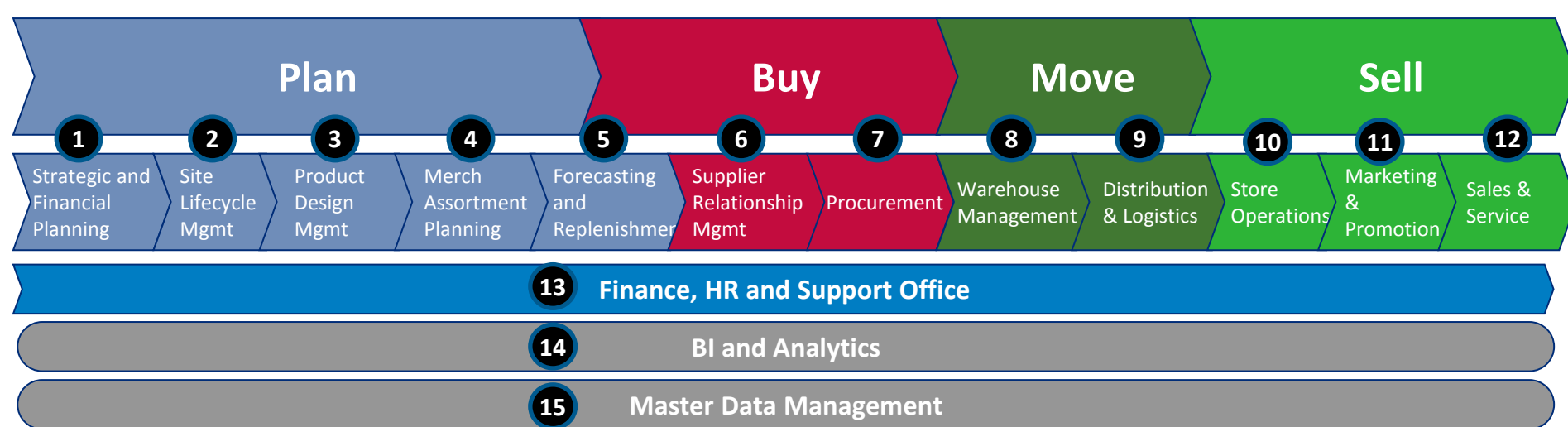


- Early adoption of technology at forefront of industry
- Building on robust platform – deployment of advanced technology initiatives underway
- Continuous focus and investment on leading edge technologies



**Technology - a key enabler of growth & efficiency**

# Technology Initiatives Across Functional Areas







- Advanced planning and governance capabilities
- Strong execution systems

- Comprehensive vendor collaboration
- Efficiencies in distribution
- Robust master data management strategy

**Technology – key component to meet strategic objectives**

# Technology: Some Key Initiatives



Initiative	Benefits	
Mobile Point of Sales (MPOS)	<p>Increased mobility and flexibility for greater customer satisfaction</p> <p>Flexible footprint &amp; enhanced efficiency</p>	
RFID based automation for jewellery	<p>Superior inventory handling for better product availability</p> <p>Increased security</p> <p>Automation of processes</p>	
Assortment and Space Optimization	<p>Identifying &amp; replicating optimum product flows</p> <p>Assortment reflecting customer demand</p> <p>Merchandising innovation</p> <p>Space efficiency</p>	
Customer Relationship Management	<p>Expanding current CRM capabilities</p> <p>Building excellence and integrated customer view</p> <p>Unified experience across all customer touch points</p>	



## Summary

# Summary



- Global hydrocarbon businesses performance reflect inherent resilience in business model – product portfolio, integration and cost competitiveness
- Petrochemicals and Refining delivering strong, sustainable operating performance and cash-flows in a volatile market environment
- New investments leverage key strengths – innovation, scale and project management – to deliver globally competitive assets in a changing environment
- US shale investments keeping RIL in the forefront of game-changing technology and innovation in sector
- Domestic discoveries validate prospectivity, but needs price approval to create value for RIL and India
- India-centric growth opportunity in retail business; strong back-end and delivery to position most formats as market leaders in their category

**Reliance is committed to invest for growth in India, for India**

**Ongoing investments to ensure growth and sustainability**





**Thank You**