



## **DCM Shriram Ltd.**

Q3 & 9M FY16 - Results Presentation



### Safe Harbour

Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties like government actions, local political or economic developments, technological risks, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward looking statements. DCM Shriram Ltd. will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.

All figures are consolidated unless otherwise mentioned

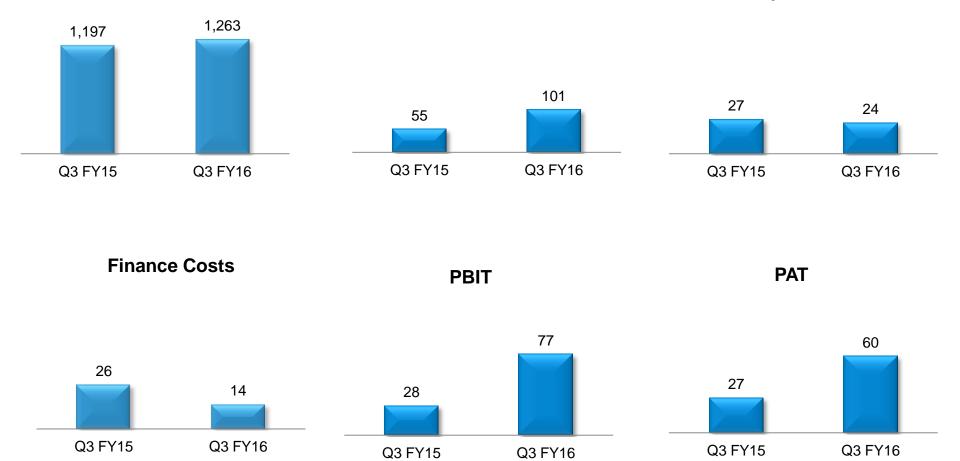
# **Table of Content**

Slide No.
4
5
6
7
8
9-11
12
14-16
17
18-21
22
23
24
25
26

# Q3 FY16 – Key Highlights

- 1. Net Revenues increased by 5.5% YoY to Rs 1,263 crores (LY: Rs 1197 crores)
  - a. Sales of Bulk Fertilisers up by Rs 104 crores
  - b. Sales of Hariyali (Fuel Outlets) down by Rs 23 crores and Sugar by Rs 43 crores
- 2. PBDIT increased to Rs 101 crores, up 85% YoY, contributed by
  - a. Sugar business with lower losses, primarily due to lower inventory writedowns, a result of higher current prices and lower cost of production led by better sugar recovery
  - b. Chloro-Vinyl business Improvement in earnings vs. same period last year is because in Q3FY15 there was unprecedented drop in prices. In the current quarter the prices are lower compared to beginning of the year, impacting margins
  - c. Bioseed business losses stood lower vs. last year as last year had a one time inventory writeoff in international business
  - d. Cement business' had lower losses driven by lower input costs vis-à-vis last year
- 3. Subsidy Outstanding stood higher by 33% to Rs 584 crores as compared with on Rs 441 crores as on Dec 31, 2014
- 4. Finance costs stood lower at Rs 14 crores down from Rs 26 crores in Q3 FY 15
- 5. PAT increased to Rs 60 crores, up 121% from Rs 27 crores in Q3 FY 15
- 6. Net Debt as on Dec 31, 2015 stood at Rs. 435 crores vis-à-vis Rs. 432 crores as on Sep 30, 2015 and Rs 491 crores as on Dec 31, 2014. Balance Sheet continues to be strong

# Q3 FY16 – Financial Snapshot



**EBITDA** 

Note: All figures in Rs. Crores

Revenues

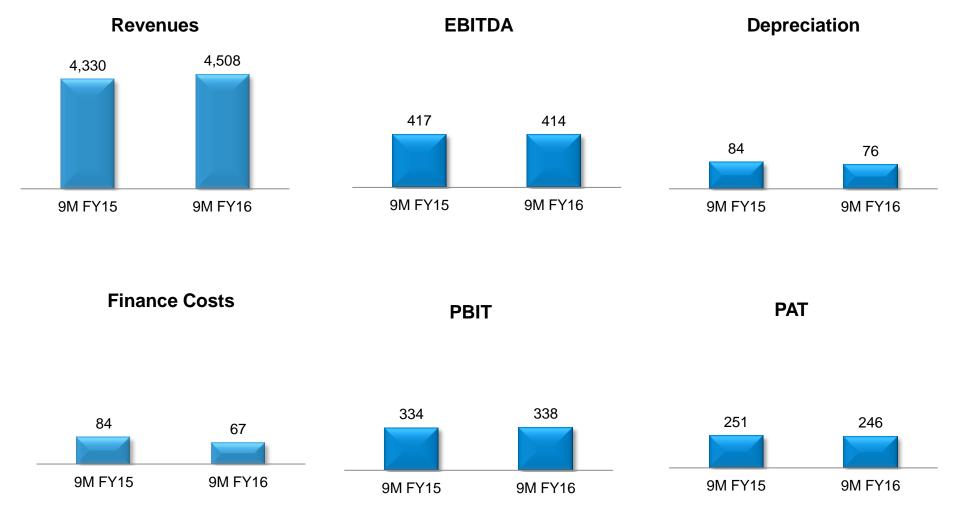
**Depreciation** 

# Q3 FY16 - Segment Performance

Rs. crore

		Revenues			PBIT		PBIT Ma	argins %
Segments	Q3 FY15	Q3 FY16	YoY % Change	Q3 FY15	Q3 FY16	YoY % Change	Q3 FY15	Q3 FY16
Chloro Vinyl	293.7	296.5	0.9	60.0	83.6	39.3	20.4	28.2
Sugar	169.6	126.2	(25.6)	(21.0)	(1.9)	-	(12.4)	(1.5)
Agri Inputs	522.6	654.6	25.3	6.1	14.4	137.2	1.2	2.2
- Shriram Farm Solutions	281.5	378.9	34.6	22.7	17.9	(21.4)	8.1	4.7
- Bioseed	29.5	46.4	57.2	(34.7)	(20.4)	-	(117.6)	(43.9)
- Fertiliser	211.5	229.2	8.4	18.1	16.9	(6.5)	8.5	7.4
Cement	31.2	33.0	5.6	(6.8)	(3.7)	-	(21.8)	(11.2)
Hariyali Kisaan Bazaar	119.9	96.6	(19.4)	3.2	0.5	(83.6)	2.6	0.5
Others	67.1	71.2	6.0	0.1	1.3	-	0.2	1.8
Total	1,204.0	1,277.9	6.1	41.6	94.2	126.6	3.5	7.4
Less: Intersegment Revenue	7.0	15.0	114.9					
Less: Unallocable expenditure (Net)				14.0	17.4	24.0		
Total	1,197.1	1,262.9	5.5	27.6	76.8	178.6	2.3	6.1

# 9M FY16 – Financial Snapshot



Note: All figures in Rs. Crores

# 9M FY16 - Segment Performance

Rs. crore

		Revenues			PBIT		PBIT Ma	argins %
Segments	9M FY 15	9M FY 16	YoY % Change	9M FY 15	9M FY 16	YoY % Change	9M FY 15	9M FY 16
Chloro Vinyl	934.0	928.0	(0.6)	244.9	253.2	3.4	26.2	27.3
Sugar	710.3	609.6	(14.2)	(12.5)	30.8	-	(1.8)	5.1
Agri Inputs	2,217.7	2,541.4	14.6	148.7	106.8	(28.2)	6.7	4.2
- Shriram Farm Solutions	1,169.1	1,475.9	26.2	70.8	56.1	(20.8)	6.1	3.8
- Bioseed	492.5	443.2	(10.0)	42.9	25.8	(39.8)	8.7	5.8
- Fertiliser	556.1	622.3	11.9	35.0	24.9	(28.9)	6.3	4.0
Cement	102.9	102.5	(0.4)	(4.0)	(3.5)	-	(3.8)	(3.4)
Hariyali Kisaan Bazaar	368.2	293.5	(20.3)	3.9	(0.1)	-	1.0	(0.0)
Others	197.9	215.0	8.7	(4.5)	5.3	-	(2.3)	2.5
Total	4,531.0	4,690.0	3.5	376.6	392.6	4.2	8.3	8.4
Less: Intersegment Revenue	201.1	181.8	(9.6)					
Less: Unallocable expenditure (Net)				43.1	54.4	26.2		
Total	4329.9	4508.2	4.1	333.6	338.2	1.4	7.7	7.5

## Q3 FY16 - Performance Overview & Outlook

### **Chloro-Vinyl**

- Current PVC prices have seen a significant drop compared to prices in April 15. Chemical prices also have declined in the same period.
- Input costs are declining at a slower pace
- New taxes and levies on coal based power are imposing additional burden
- Overall margins declining in the current year, though better than Q3 FY 15 wherein the decline was very sharp led by unprecedented low prices
- Increase in Capital Employed of the segment is due to the undergoing capacity expansion at Bharuch

#### **Outlook**

- The Business is vulnerable to cheaper imports, with limited custom duty protection. The domestic prices will follow global price trends
- Expect higher Chlor Alkali volumes in Q1 FY 17 as the company commissions its expanded capacity at Bharuch
- New captive power plant at Bharuch to start by Sep 2016
- Maintenance shutdown in Chemicals and PVC businesses planned in Q4 FY 16 at both the Kota and Bharuch plants

### Sugar

- Lower revenue in Q3 FY 16 vis-à-vis last year was primarily due to lower volumes and realisations, a result of lower opening inventory this quarter
- Operating losses stood lower during the quarter vis-à-vis last year on account of lower inventory writedown, a result of higher sugar recovery in the current season and improved current realizations
  - Sugar recovery in the current season till Dec stood higher at 10.7% vs. 9.9% last season
  - Current prices are around Rs 3,000/Qtl only marginally less than the cost of production

#### <u>Outlook</u>

- Recently announced UP Cane policy is in line with last year's scheme; SAP unchanged but State Govt's subsidy reduced by Rs 5/Qtl of cane consumed
- Establishing cane and sugar price linkage will provide long term direction to the industry
- Sugar production in India is expected to be less than last year. Govt. / Industry pursuing for exports also
- Sugar co-gen expansion project is on schedule, to be commissioned before the next sugar season

### Q3 FY16 - Performance Overview & Outlook

# Shriram Farm Solutions

- Revenue increase during Q3 FY 16 vs. last year was due to higher sales volumes of bulk fertilisers
- 'Value Added' inputs vertical's revenue stood lower by 5% YoY on account of
  - Delayed sowing in the Rabi season amid distressed farm economics that adversely impacted offtake of crop care chemicals and micronutrients during the quarter
- Lower business earnings during the quarter was primarily on account of weaker margins in bulk fertilizers and lower sales of Value added inputs
- Business' capital employed increased substantially due to rise in subsidy outstandings and higher inventory of bulk fertilisers

#### **Outlook**

- Overall performance will depend on weather pattern in Kharif season
- Central Govt. has recently issued Cotton Seed Price Control order. Govt's decision in the matter will affect the performance
- High subsidy outstanding in bulk fertilizers is resulting in higher working capital requirements
- Company continues to focus on marketing initiatives and efforts towards growing distribution network, demand creation and product portfolio to drive growth over medium term for 'Value Added' business vertical

### **Bioseed**

- Q3 FY 16 revenues increase was primarily due to higher sales (Corn) in the international business
- Domestic business' revenue also stood higher due to higher sales of vegetable seeds during the quarter vis-à-vis last year
- Earnings improvement was primarily in international operations, as corresponding quarter last year there
  was one time inventory writeoff
- Weather plays a vital role in performance of this business, which has been adverse in our areas of operations, impacting growth

- Central Govt's decision under the newly promulgated Cotton Seed Price Control order will affect the performance
- Business expected to witness growth in the medium term driven by high focus on R&D and a strong product pipeline
- New product offerings and increasing marketing efforts to drive growth in operations

## Q3 FY16 - Performance Overview & Outlook

### **Fertilisers**

- Increase in Q3 FY 16 revenue was due to higher volumes vs. last year
- In Q3 FY 16, energy efficiency stood better both sequentially and vis-à-vis last year
- Earnings benefited from allowance by Govt. of Rs 200/Thscm of gas as marketing margin
- Tightening in energy efficiency norms under the new Urea policy (effective 1st June 2015) weighed on earnings
- Subsidy outstanding substantially higher vis-à-vis last year, a result of high pooled gas prices

#### **Outlook**

- Continuous focus on improvement in energy efficiencies
- Higher subsidy outstanding leading to downward pressure on earnings due to higher finance costs
- Retention prices are not in line with cost increases impacting earnings of this business

### Cement

- Higher revenue during the quarter was due to higher sales volumes
- Cement realizations continue to remain soft and stood 2% down sequentially
- Improvement in earnings during the quarter vs. last year was on account of higher revenue and lower cost of key input materials

### Hariyali Kisaan Bazaar

- Revenues from fuel sales only
- Lower earnings is on account of lower sale of properties

### **Others**

- Fenesta business' revenue stood higher during the quarter primarily due to higher sales volumes from the 'Projects' segment
- Order Booking witnessed strong growth for both 'Retail' and 'Project' segments in 9M FY 16
- Business operations continue to be positive at PBT level

# Management's Message

Commenting on the performance for the quarter, in a joint statement, Mr. Ajay Shriram, Chairman & Senior Managing Director, and Mr. Vikram Shriram, Vice Chairman & Managing Director, said:

"The company reported a satisfactory performance with stable operations and positive improvements in sugar margin structure and outlook.

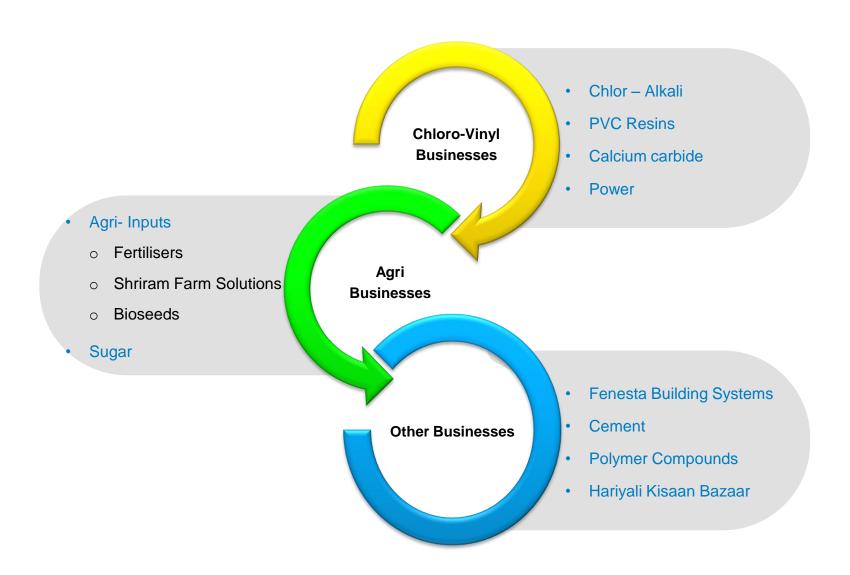
The policy framework for Sugar business is moving in the right direction with the Govt. and industry pursuing export of surplus sugar, developing a rational cane pricing policy linking sugarcane and encouraging the production and use of ethanol. Weather pattern has also helped in improving the situation. The Govt. and industry has to carry forward the steps being undertaken. Establishing cane and sugar price linkage will provide long term direction to the industry.

Chloro Vinyl business is directly impacted by the Global conditions and faces threat from low priced imports. We continue to focus on improving our cost structure and scale to strengthen our competitiveness.

Growth of our Agri-input businesses is affected by adverse weather conditions. We are further strengthening our product portfolio and intensifying our marketing efforts.

Our capex programs in the Chemicals and Sugar businesses are progressing well and will add to company's performance from FY 17 onwards. Our healthy balance sheet and reasonable cash flows enable us to comfortably fund our ongoing capex programs and give us flexibility to take up future growth projects"

# Segmental Overview



# **Chloro Vinyl Business**

Particulars	Revenues (Rs. cr.)	PBIT (Rs. cr.)	Cap. Employed (Rs. cr.)
Q3 FY16	296.5	83.6	598.0
Q3 FY15	293.7	60.0	486.2
% Shift	0.9	39.3	23.0
9M FY16	928.0	253.2	598.0
9M FY15	934.0	244.9	486.2
% Shift	(0.6)	3.4	23.0

The Chloro-Vinyl business of the Company has highly integrated operations with multiple revenue streams and 143 MW captive power generation facilities. Chlor-Alkali operations are at two locations (Kota – Rajasthan and Bharuch – Gujarat). The multiple revenue streams enable the Company to optimize operations in a manner to maximize the contribution per unit of power.

### Chlor-Alkali

	Operational		Finan	cial
Particulars	Sales (MT)	Realisations (Rs./MT)	Revenues (Rs. cr.)	PBIT (Rs. cr.)
Q3 FY16	68,471	23,853	182.4	59.5
Q3 FY15	66,898	21,573	161.5	33.3
% Shift	2.3	10.6	13.0	78.6
9M FY16	205,034	24,184	550.9	179.5
9M FY15	193,078	24,069	511.4	131.8
% Shift	6.2	0.5	7.7	36.2



- Chlor Alkali business' revenue stood higher by 13% YoY. Last year prices witnessed a sharp drop in the third quarter
- Earnings stood higher by 79% YoY due to prices being higher, although QoQ the prices are lower. Lower costs
  of key inputs and better efficiencies vs. last year has helped, although sequentially the fall in prices is more than
  the decline in costs
  - Higher power costs at Kota plant due to the levy of duties and green cess moderated the earnings increase in Q3 FY 16
- Increase in Capital Employed of the segment is due to the undergoing capacity expansion at Bharuch

- The domestic prices will follow global price trends. There is limited duty protection from cheaper imports
- Business focused on efficiency improvement initiatives to further optimize its cost structure
- Expect higher Chlor Alkali volumes in Q1 FY17 as the company commissions its expanded capacity at Bharuch
- New captive power plant at Bharuch to start by Sep 2016
- Maintenance shutdown in the business planned in Q4 FY 16 at both the Kota and Bharuch plants

### **Plastics**

		Finan	cial			
Particulars	PVC Sales (MT)	PVC XWR Realisations (Rs./MT)	Carbide Sales (MT)	Carbide XWR Realisations (Rs./MT)	Revenues (Rs. cr.)	PBIT (Rs. cr.)
Q3 FY16	13,272	63,148	6,470	43,421	114.0	24.1
Q3 FY15	15,789	65,221	5,438	43,408	132.2	26.7
% Shift	(15.9)	(3.2)	19.0	0.0	(13.8)	(9.8)
9M FY16	45,058	65,363	16,688	43,139	377.2	73.7
9M FY15	46,576	72,686	16,252	43,412	422.6	113.1
% Shift	(3.3)	(10.1)	2.7	(0.6)	(10.7)	(34.9)

Performance Overview

- Lower sales volumes and softer realizations of PVC Resins led to decline in revenue vis-à-vis last year
- PVC realizations are on a declining trend in line with movement in global prices
- While carbon material and lime costs stood lower vis-à-vis Q2 FY 15, that of power increased due to increases in coal freight, electricity duty and Green cess imposed by the Central and State Govts. during budgetary announcements, offsetting the benefit of other lower costs

- Global PVC prices are trending lower
- Business focused on improving cost structures to support margins in the business
- Maintenance shutdown in the business planned in Q4 FY 16

# Sugar

	Operational			Financial	
Particulars	Sales (Lac Qtls)	Realisations (Rs./Qtl)	Revenues (Rs. cr.)	PBIT (Rs. cr.)	Cap. Employed (Rs. cr.)
Q3 FY16	3.0	2,675	126.2	(1.9)	557.7
Q3 FY15	4.8	2,887	169.6	(21.0)	607.5
% Shift	(36.5)	(7.3)	(25.6)	-	(8.2)
9M FY16	20.9	2,497	609.6	30.8	557.7
9M FY15	20.3	3,100	710.3	(12.5)	607.5
% Shift	2.8	(19.5)	(14.2)	-	(8.2)

# Performance Overview

- Lower revenue in Q3 FY 16 was primarily due to lower volumes, which was due to lower opening inventory at the beginning of this quarter as compared with last year
- Operating losses stood lower during the quarter vis-à-vis last year on account of lower inventory write-down, a result of higher sugar recovery in the current season and improved current realizations
  - Sugar recovery improved to 10.7% vs. 9.9% in Q3 FY 15
  - o Current prices are around Rs 3,000/Qtl only marginally less than the cost of production

- Recently announced UP Cane policy is in line with last year's scheme; SAP unchanged but State Govt's subsidy reduced by Rs 5/Qtl of cane consumed
- Establishing cane and sugar price linkage will provide long term direction to the industry
- Sugar production in India is expected to be less than last year. Govt. / Industry pursuing for exports also
- Sugar co-gen expansion project is on schedule, to be commissioned before the next sugar season

# **Agri- Input Businesses**

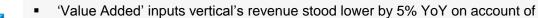
The Agri input business contributed to 52% of the total quarterly revenues of the Company. The Company continues to focus on these businesses given the huge opportunity in this area where the Company can capitalize on its long standing understanding of varied Agri businesses and the rural consumer; its established infrastructure; services & product portfolio; and a deep rural presence. The Agri Input Business includes:



### **Shriram Farm Solutions**

Particulars	Revenues (Rs. cr.)	PBIT (Rs. cr.)	Cap. Employed (Rs. cr.)
Q3 FY16	378.9	17.9	322.4
Q3 FY15	281.5	22.7	184.9
% Shift	34.6	(21.4)	74.3
9M FY16	1,475.9	56.1	322.4
9M FY15	1,169.1	70.8	184.9
% Shift	26.2	(20.8)	74.3

The portfolio comprises Value-added products such as Seeds, Pesticides, Soluble Fertiliser, Micro-nutrients etc. along with Bulk Fertilisers (DAP, MOP, SSP). This business is seasonal in nature and the results in the quarter are not representative of annual performance



- Delayed sowing in the Rabi season amid distressed farm economics that adversely impacted off take of crop care chemicals and micronutrients during the quarter
- Lower business earnings during the quarter was primarily on account of weaker margins in bulk fertilizers and lower sales of Value added inputs

YoY Revenue increase during Q3 FY 16 was on account of higher sales volumes of bulk fertilisers

- Business' capital employed increased substantially due to rise in subsidy outstanding and higher inventory of bulk fertilisers
- Overall performance will depend on weather pattern in Kharif season
- Central Govt. has recently issued Cotton Seed Price Control order. Govt's decision in the matter will affect the performance
- High subsidy outstanding in bulk fertilizers is resulting in higher working capital requirements
- Company continues to focus on marketing initiatives and efforts towards growing distribution network, demand creation and product portfolio to drive growth over medium term for 'Value Added' business vertical



### **Bioseed**

Particulars	Revenues (Rs. cr.)	PBIT (Rs. cr.)	Cap. Employed (Rs. cr.)
Q3 FY16	46.4	(20.4)	413.5
Q3 FY15	29.5	(34.7)	452.5
% Shift	57.2	-	(8.6)
9M FY16	443.2	25.8	413.5
9M FY15	492.5	42.9	452.5
% Shift	(10.0)	(39.8)	(8.6)

Bioseed business is intensely research based and is diversified across key crops (Cotton, Corn, Paddy, Bajra and Vegetables). India is the key market with presence across all above crops. International presence is in Vietnam, Philippines and Indonesia wherein the key crop is Corn. The performance of the business has seasonality, with Kharif being the major season in India.



- Q3 FY 16 revenues increase was primarily due to higher sales in the international business.
- Domestic business' revenue also stood higher led by higher sales of vegetable seeds during the quarter vis-à-vis last year
- Earnings improvement was primarily in international operations, as corresponding quarter last year there
  were sales returns leading to inventory writeoff
- YTD performance decline is on account of lower offtake of Cotton and Corn seeds due to adverse weather conditions during Kharif 2015



- Central Govt's decision under the newly promulgated Cotton Seed Price Control order will affect the performance
- Business expected to witness growth in the medium term on account of higher sales in the Southern and Central markets driven by high focus on R&D and a strong product pipeline
- Augmenting product portfolio and marketing efforts to drive growth in operations

# Fertilisers (Urea)

	Oper	ational		Financial	
Particulars	Sales (MT)	Realisations (Rs./MT)	Revenues (Rs. cr.)	PBIT (Rs. cr.)	Cap. Employed (Rs. cr.)
Q3 FY16	108,960	20,529	229.2	16.9	346.8
Q3 FY15	104,110	20,087	211.5	18.1	327.8
% Shift	4.7	2.2	8.4	(6.5)	5.8
9M FY16	297,285	20,577	622.3	24.9	346.8
9M FY15	305,553	18,104	556.1	35.0	327.8
% Shift	(2.7)	13.7	11.9	(28.9)	5.8

Performance Overview

- Q3 FY 16 revenue stood higher by 8.4% YoY due to higher volumes and realizations vis-à-vis last year
- Business' energy efficiency improved both sequentially and vis-à-vis last year
- Earnings benefited from allowance by Govt. of Rs 200/Thscm of gas consumed as marketing margin
- Tightening in energy efficiency norms under the new Urea policy (effective 1<sup>st</sup> June 2015) continued to weigh down on earnings
- Subsidy outstanding up 19% to Rs 324 crores from Dec 31, 2014

- Energy efficiency continues to improve.
- Higher subsidy outstanding leading to downward pressure on earnings due to higher finance costs
- Suboptimal increase in the retention prices by the Govt. impacting earnings of this business

### Cement

	Oper	ational		Financial	
Particulars	Sales (MT)	Realisations (Rs./MT)	Revenues (Rs. cr.)	PBIT (Rs. cr.)	Cap. Employed (Rs. cr.)
Q3 FY16	100,305	2,740	33.0	(3.7)	9.0
Q3 FY15	90,658	2,708	31.2	(6.8)	9.3
% Shift	10.6	1.2	5.6	-	(3.5)
9M FY16	315,812	2,703	102.5	(3.5)	9.0
9M FY15	285,218	2,939	102.9	(4.0)	9.3
% Shift	10.7	(8.0)	(0.4)	-	(3.5)

The Cement business is small. since its capacity is driven by the waste generated from carbide plant. The Company markets its cement under the 'Shriram' brand



- Higher revenue was primarily due to higher sales volumes during the quarter
- Cement realizations continue to remain soft and stood 2% down sequentially amid muted demand scenario
- Improvement in earnings during the quarter vs. last year was on account of higher revenue and lower cost of key input materials such as limestone and coal



 Pick up in the domestic real estate sector will lead to higher industry utilizations and increase in realisations in the medium term

# Hariyali Kisaan Bazaar

Particulars	Revenues (Rs. cr.)	PBIT (Rs. cr.)	Cap. Employed (Rs. cr.)
Q3 FY16	96.6	0.5	141.2
Q3 FY15	119.9	3.2	175.2
% Shift	(19.4)	(83.6)	(19.4)
9M FY16	293.5	(0.1)	141.2
9M FY15	368.2	3.9	175.2
% Shift	(20.3)	-	(19.4)

Performance Overview

- Revenues from fuel sales only
- Lower earnings is on account of lower sale of properties vis-à-vis corresponding quarter last year
- Business focused on sale of existing properties. Progressing slowly, expected to take about 2-3 years

## Other Businesses

DCM Shriram's other operations, reported as 'Others' in the financial results, include its businesses of Polymer Compounding (now under 50:50 JV) and Fenesta Building Systems.

Revenues under 'Others' stood at Rs. 71.2 crore in the quarter under review compared to Rs. 67.1 crore last year. PBIT for the quarter stood at Rs. 1.3 crore vis-à-vis PBIT of Rs. 0.1 crore in Q3 FY 15.

# Fenesta Building Systems

	Operational	Financial
Particulars	Order Book (Rs cr.)	Revenues (Rs. cr.)
Q3 FY16	66.6	52.4
Q3 FY15	60.5	48.2
% Shift	10.2	8.7
9M FY16	212.6	153.7
9M FY15	157.3	133.3
% Shift	35.1	15.3

Fenesta a pan India brand has become synonymous with UPVC windows. Includes Retail and Project Segment



- Fenesta business' revenue increased by 8.7% YoY to Rs 52.4 crores primarily due to higher sales volumes from the 'Projects' segment
- Volumes in the 'Retail' segment stood higher by 6% YoY
- Order Booking witnessed strong growth for both 'Retail' and 'Project' segments in 9M FY 16 vs. last year
- Business operations continue to be positive at PBT level

- Company focused on expanding the 'Retail' segment along with the revival of 'Project' sales to provide profitable volume growth
- Improvement in the overall economic scenario and uptick in the real estate sector will enable higher penetration of our UPVC window offerings

### **About Us & Investor Contacts**

DCM Shriram Ltd. is an integrated business entity, with extensive and growing presence across the entire Agri value chain and Chloro-Vinyl industry. The Company has added innovative value- added businesses in these domains primarily Bioseed and Fenesta. Access to captive power at all key manufacturing units enables the businesses to optimise competitive edge.

For more information on the Company, its products and services please log on to **www.dcmshriram.com** or contact:

#### **Amit Agarwal**

DCM Shriram Ltd.

Tel: +91 11 4210 0200

Fax: +91 11 2372 0325

Email: amitagarwal@dcmshriram.com

### Siddharth Rangnekar / Urvashi Butani

**CDR** India

Tel: +91 22 6645 1209/19

Fax: 91 22 6645 1213

Email: siddharth@cdr-india.com /

urvashi@cdr-india.com