

November 14, 2022

BSE Limited
Department of Corporate Services
1st Floor, New Trading Ring
Rotunda Building, P J Towers
Dalal Street, Fort,
Mumbai 400001

National Stock Exchange of India Limited Exchange Plaza Plot No.C-1, G Block Bandra-Kurla Complex Bandra (East) Mumbai – 400 051

Security Code: **523405** Symbol: **JMFINANCIL**

Dear Sirs,

Sub: Investor Presentation

In continuation of our letter of even date enclosing therewith the unaudited financial results for the second quarter and half year ended September 30, 2022, we are enclosing herewith the copy of the Investor Presentation.

We request you to kindly take the above on your record and disseminate the same on your website, as you may deem appropriate.

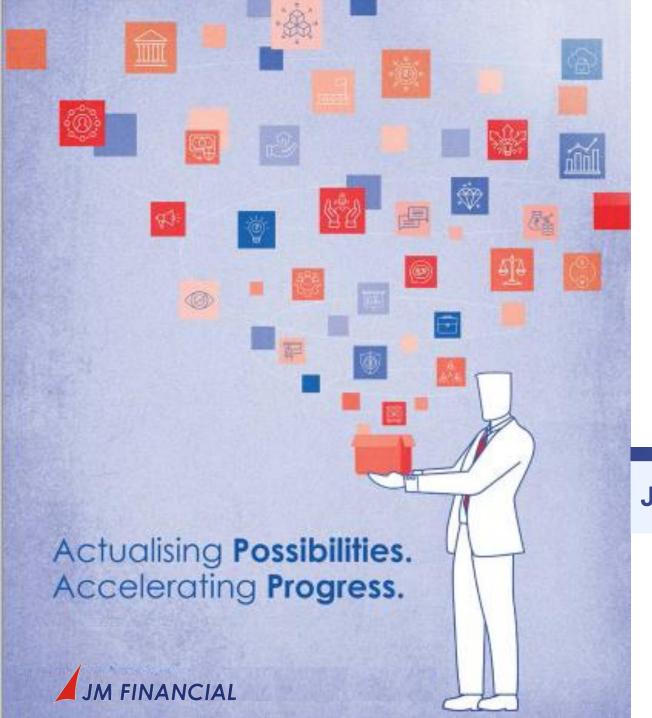
Thank you.

Yours truly, For **JM Financial Limited**

Prashant Choksi

Group Head – Compliance, Legal & Company Secretary

Encl.: as above.



JM Financial Limited – Q2FY23 Results Update

Disclaimer/ Safe Harbor

This presentation and the following discussion may contain certain words or phrases that are "forward looking statements" by JM Financial Limited (together with its subsidiaries and associates), referred to as ("JM Financial" or "JMFL" or "the Company") that are not historical in nature. These forward looking statements, which may include statements relating to future results of operations, financial conditions, business prospects, plans and objectives are based on the current beliefs, assumptions, expectations, estimates and projections of the management of JMFL about the businesses, industry and markets in which JMFL operates. These statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and other factors, some of which are beyond JMFL's control and difficult to predict, that could cause actual results, performance or achievements to differ materially from those in the forward looking statements. These risks and uncertainties include the effect of economic and political conditions in India and outside India, volatility in interest rates and in the securities market, internal or external fraud, new regulations and Government policies that may impact the businesses of JMFL as well as the ability to implement its strategies. Such statements are not and should not be construed as a representation of future performance or achievements of JMFL. In particular, such statements should not be regarded as a projection of future performance of JMFL. The information contained herein is current as of its date and there is no obligation to update, modify and/or amend this presentation or to otherwise notify the recipient if information, opinion, projection, forecast or estimate set forth herein, changes or subsequently becomes inaccurate. However, the Company may alter, modify and/or otherwise change in any manner the content of this presentation, without obligation to notify any person of such change or changes. The numbers have also been rounded off in the interest of easier understanding. Numbers have been re-casted, wherever required. All information in this presentation has been prepared solely by JMFL and has not been independently verified by anyone else. This presentation is for information purposes only and does not constitute an offer and/or recommendation to buy or sell any securities or any financial products offered by JMFL. Any action taken by you on the basis of the information contained herein is your responsibility alone and JMFL and/or its directors or employees will not be liable in any manner, whatsoever, for the consequences of such action taken by you. By accessing this presentation, you are agreeing to be bound by the above restrictions.



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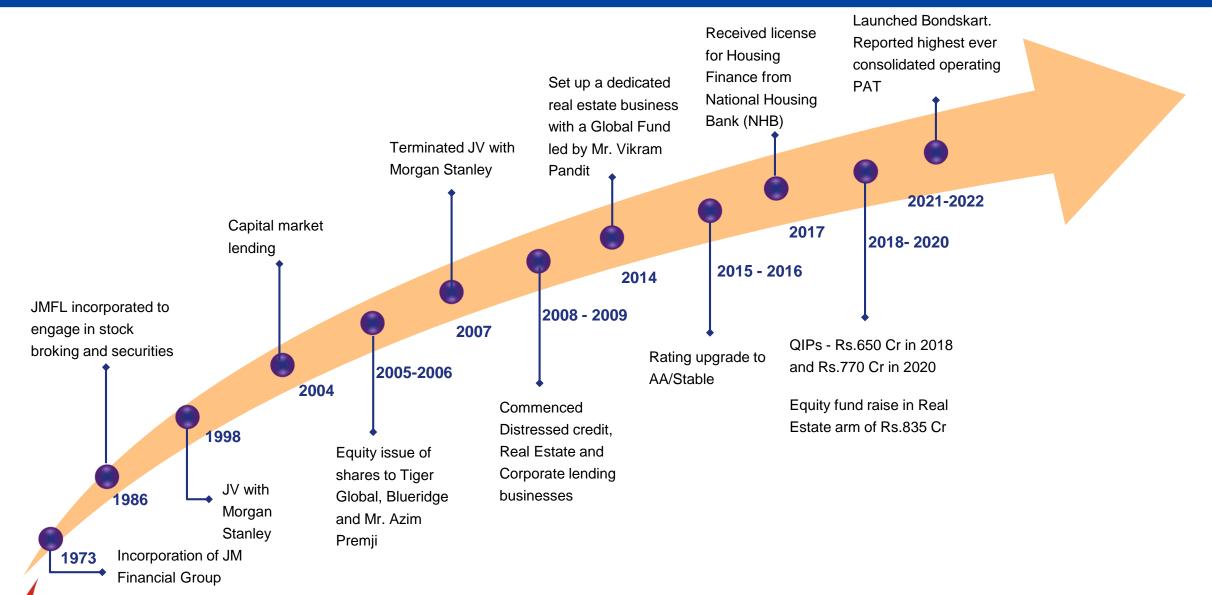
Section 1 **Group Overview Consolidated Financial Performance Section 2 Investment Bank** Tab A Tab B **Mortgage Lending Platform AWS** Tab C **Alternative and Distressed Credit** Tab D **Group Structure and Shareholding Details Section 3 Corporate Social Responsibility Section 4 Financial Performance and Other Details** Annexure

Section: 1

Group Overview



Evolution of the Franchise Over Five Decades; Unmatched Depth and Breadth



JM FINANCIAL

Diversified Businesses with Multiple Growth Opportunities

Investment Bank: Cornerstone of our Franchise



- Caters to Institutional, Corporate, **Government, Ultra High Networth Clients**
- Over four decades of vintage

US\$ 70.9 BN $M&A^{(1)}$

US\$ 53.3 BN **ECM**(1)

H1FY23 Public Issue of Debt: Rs. 495 Cr

Private Equity: Rs. 701 Cr

H1FY23 Private Placement of Debt: Rs. 28,908 Cr

Research: 248 **Companies**

Balance Sheet Finance: Rs. 4,908 Cr

Alternative and Distressed Credit: Expertise Built in a Niche Business



- Distressed Credit relates to acquisition and resolution of stressed assets
- Leverage expertise to build alternative credit funds platform

Distressed Credit AUM Rs. 11,349 Cr

Aggregate dues of Rs. 64,587 Cr-**September 30, 2022** acquired at Rs. 18.820 Cr

Aggregate cash investment of Rs. 5,564 Cr

Alternative Credit AUM Rs. 81 Cr

Mortgage Lending: Combination of Wholesale and Retail



- Wholesale mortgage lending real estate developers
- Retail mortgage catering to affordable housing finance, small ticket loan against property and education institutions lending

Wholesale Mortgage Loans: Rs.6,668 Cr

Developer Relationsh ips: 100+

Retail Mortgage (RM) Loans: Rs. 1,035 Cr

Retail **Presence** in South

Avg Ticket Size: Rs.12 Lakhs; and West LTV: 55%

Branches: 75

RM Q2FY23 Disbursem ent: Rs. 175 Cr

Platform AWS: Integrated Investment Platform for Individual Clients



Asset Management (MF), Wealth Management (Private, Elite, Retail) and **Securities Business**

Wealth AUM: Rs. 81,082

Cr

Avg Daily Turnover: Rs. 26,532 Cr

Broking Clients: 2.14+ lakhs

Presence: 197 Cities

Locations: 682

PMS AUM: Rs. 593 Cr

MF **AAUM**(2): Rs.3,030 Cr



Investment Bank: Deep Client Relationships; Delivering One Firm to Clients

- ✓ Depth and breadth of markets increasing significantly; digital companies expected to add
- √ Strategic M&A trends likely to continue

IPO Listings
(FY17-22)

180 issues Rs.2.88 Lakh Cr

Net FII/DII Flows (CY17 – 9MCY22)

Rs.1.60 Lakh Cr

Equity Issuances (FY17-22)

1,106 issues Rs.9.13 Lakh Cr

Private Equity Deals (FY17-22)

Rs.15.12 Lakh Cr

Debt Issues Public (FY17-22)

130 issues Rs.1.07 Lakh Cr

> M&A Deals (FY17-22)

Rs.38.8 Lakh Cr

Key Business Priorities

- ✓ Expand the depth and breadth of the client base
- √ Expand syndication platform
- ✓ Institutional coverage of UHNI and entrepreneurs
- ✓ Deliver on franchise enhancing lending
- ✓ Consistent risk management

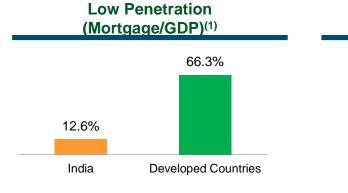
Consistently Top 3 in M&A and ECM Leading position in public issues of debt

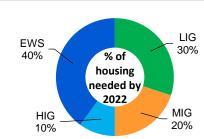
248 Companies Under Research Coverage Syndication and Structuring Solutions Balance Sheet strength for broader client engagement Private Equity Fund III First Close done



Mortgage Lending: Wholesale and Retail Business

- √ Benign competition in wholesale business
- ✓ Strong momentum in residential real estate market





50.0%

2030

Urbanization

(% of Population)

90% of the urban housing shortfall (3.7cr) by 2022 will fall under the EWS, LIG and MIG categories

11.9 3.9

8.1

FY25E

Investment in Edu-Infra

(Rs Lakh Cr.)

5.2

Underserved Affordable Market (2)

4.0

FY15

Key Business Priorities

- **Grow wholesale loans upon** easing of travel conditions
- Strengthen underwriting framework post Covid-19 learnings
- Resolution of overdue assets
- Building scale in retail mortgage
- Technology driven sourcing, monitoring and client servicing

10 Years+ experience in wholesale

Affordability Index

Highest Levels

Best in class portfolio performance amidst downcycles

32.0%

Current

100+ Developer Relationships

Retail mortgage 75 branches

FY20E
Higher Education

Retail mortgage Disbursement of Rs. 175 Cr in **Q2FY23**

Retail mortgage LTV of 55%



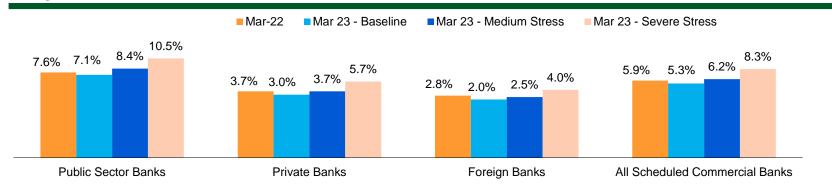
1. Average of UK, USA and Singapore for developed markets 2. EWS (Economically Weaker Sections); LIG is lower income group; MIG is medium income group and HIG is higher income group. EWS, LIG and MIG cost of house is upto Rs.50 lakhs

3

Alternative and Distressed Credit: Strong Expertise in a Niche Market

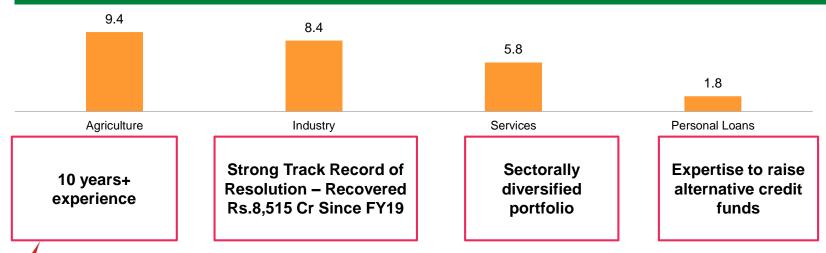
- √ Ferocity of the second and third wave of COVID-19 has dented economic activity
- ✓ Significant interest from strategic and financial investors in acquiring distressed assets

Projection of Scheduled Commercial Banks GNPA ratio based on stressed scenarios



Sector wise Gross NPA (%) as of March 31, 2022

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Key Business Priorities

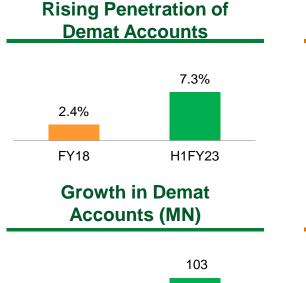
- ✓ Co-Investment model with strategic partners/ financial investors including distressed funds
- ✓ Complete the process of resolution of accounts which are at an advanced stage
- ✓ Build value in certain portfolio companies
- Leverage expertise in the group companies for gaining traction on the alternative credit platform
- √ Focus on annuity revenue streams

4

Platform AWS: Integrated Platform for Individual Clients; Focus on Digital



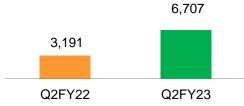
√ Income levels expected to increase





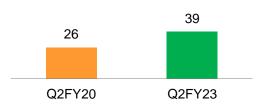


Non Institutional Broking⁽¹⁾
ADV Derivative (Rs '000 Cr)

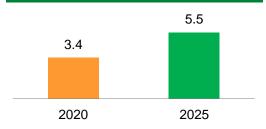


(Rs. Lakh Cr)

Growth in MF AAUM



India Financial Wealth (US\$ Trn)



Key Business Priorities

- ✓ Future and digital readiness
- On-boarding modern tools and enhancing customer experience
- Building Scale tap the opportunities in the expanding market
- ✓ Drive new asset and client acquisition providing access to the next generation
- ✓ Build annuity income
- Digital led recruitment

Private Wealth AUM Rs.57,679 Cr RM: 29

32

FY18

Elite Wealth AUM Rs.1,156 Cr RM: 91

Q2FY23

Retail Wealth AUM Rs.22,247 Cr

PMS AUM Rs.593 Cr MF AAUM Rs.3,030 Cr

New hires in PMS and MF Advisory led Broking

Broking
ADTO
g Rs. 26,532 Cr

Presence 197 Cities



1. Excluding Prop Volume

Section: 2 Consolidated Financial Performance



Consolidated Performance

FY22 PAT includes Rs. 123 Cr (H1FY22 - Rs. 57 Cr)** from IPO Financing activity (H1FY23 - ^)



[#] excludes episodic financing book

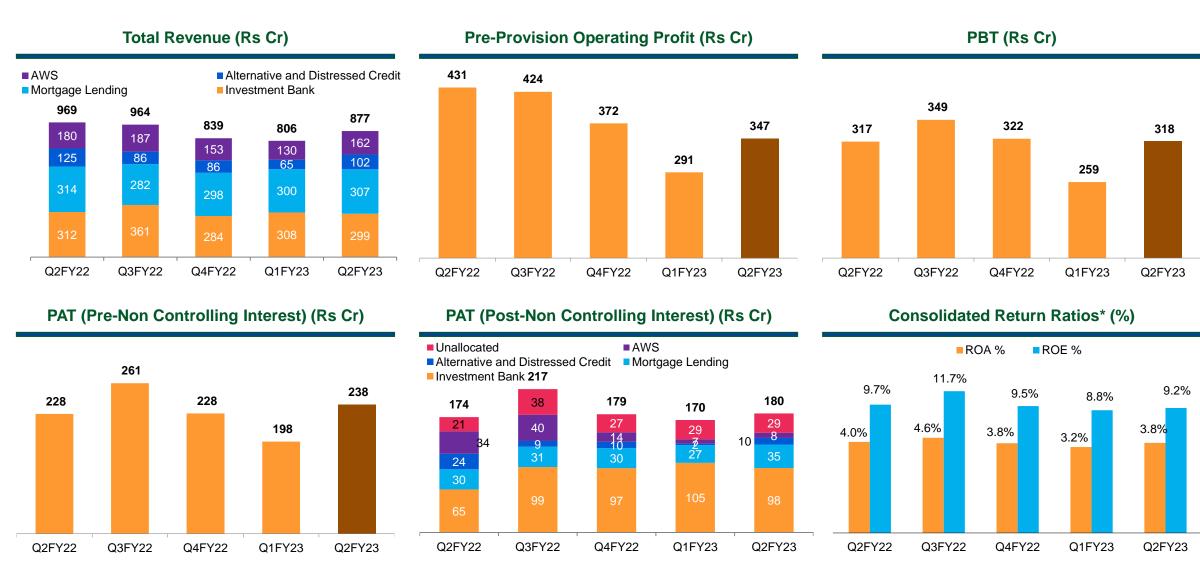
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^{*} ROE and ROA are annualised and computed after reducing goodwill of Rs. 52.44 cr.

^{**} It is based on Management estimates

[^] denotes amount less than 1 Cr.

Consolidated Performance: Diversified Business Model for Earnings Resilience





TAB: A

Investment Bank



Investment Banking: Decades of Trust from Clients

Transaction details for Q2 FY23: Select issuances in a weak market environment



IPO : Harsha Engineers International Limited (~Rs. 755 Cr)



Fairness Opinion to the Board OF ABB India Limited on valuation of its wholly owned subsidiary Turbocharging Industries and Services and India Private Limited

TATA CAPITAL HOUSING FINANCE LIMITED

Private Placement (Debt):

Tata Capital Housing Finance Limited (~Rs. 722 Cr and ~Rs. 129 Cr)



Private Placement (Debt): L&T Finance (~Rs. 700 Cr)



Private Placement (Debt):

Tata Capital Financial Services Limited (~Rs. 250 Cr)



Private Placement (Debt):

Shriram Transport Finance Company Limited (~Rs. 200 Cr)

Mahindra FINANCE

Private Placement (Debt):

Mahindra & Mahindra Financial Services (~Rs. 80 Cr)

Private Placement (Debt):

Small Industries Development Bank of India (~Rs. 4,000 Cr and ~Rs. 3,905 Cr)

Private Placement (Debt):

Indian Oil Corporation(~Rs. 2,500 Cr);

Private Placement (Debt):

Bank of Baroda (~Rs. 2,474 Cr) Canara Bank (~Rs. 2,000 Cr)

Private Placement (Debt) :

Union Bank of India (~Rs. 1,320 Cr) THDC India Limited (~Rs. 800 Cr)

Private Placement (Debt):

Indian Renewable Energy Development Agency (~Rs. 648 Cr) Axis Finance (~Rs. 100 Cr)



Institutional Research: Strong Knowledge Base

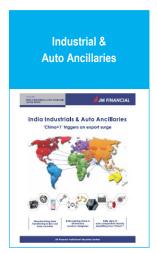
Overview

- Research Coverage of 248 Companies
- Strong breadth of sector coverage
- Insightful thematic and industry reports
- Leading Corporate Access Franchise

Poonawalla Fincorp M FINACIAL Poonawalla Finc orp Ltd. On a short pedestal: Recdy to fie on all cylinders Manufacture and the state of the state



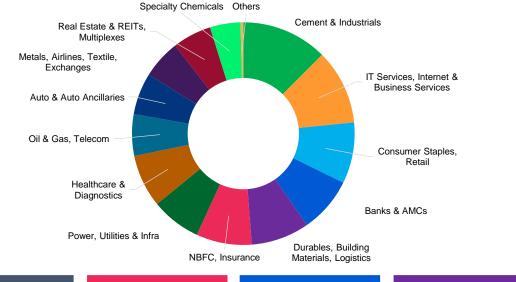












Research Coverage Across Sectors





Private Equity Funds

Fund III Investments (Initial Closing in Dec'21) (Targeted Corpus: Rs 1,000 Cr with green shoe of Rs 500 Cr)



- Sector: Health-tech
- India's largest digital healthcare platform



- · Sector: Agti-tech
- A fast growing agri-tech company

Aarman Solutions

- Sector: Health-tech
- Operates the healthcare emarketplace "PharmEasy"

Fund II Investments (Corpus: Rs. 553 Cr): ~95.1% Drawdown



- Sector: Packaged Foods
- Fast growing D2C natural ice-cream brand



- Sector: Financial Services
- Leading NBFC microfinance institution in India



- Sector: Packaging
- Leading manufacturer of folding cartons



- Sector: Nutraceuticals
- Fast-growing nutraceuticalfocused company



Sector: Agti-tech

JM FINANCIAL

A fast growing agri-tech company



- Sector: Co-living
- A fast growing, asset light, premium co-living operator



- Sector: Consumer Retail
- India's largest vending solutions provider



- Sector: Financial Services
- Affordable housing finance company



- Sector: Textile Mfg.
- A leading fabric processing undertaking



- Sector: Logistics Services
- Provides fulfilment solutions to D2C / online brands

Fund I All investments exited (Fund corpus: Rs. 952 cr)



- · Sector: Consumer & Retail
- A designer, manufacturer and retailer of luxury garments



- Sector: Infrastructure Services
- A provider of logistic services to offshore Oil and Gas companies



- Sector: Financial Services
- A pan-India, private-sector bank



- Sector: Knowledge Outsourcing
- A publishing outsourcing compan



- Sector: Consumer & Retail
- A unisex hair salon chain



- Sector: Financial Services
- A housing finance company



- · Sector: Manufacturing
- A farm-equipment manufacturer



- · Sector: Manufacturing
- A manufacturer of steel products



- Sector: Financial Services
- Leading NBFC micro-finance institution in India



- · Sector: Manufacturing
- An auto components company



- Sector: Knowledge Outsourcing
- A clinical trials company



- Sector: Infrastructure Services
- Airport business of a large infrastructure enterprise

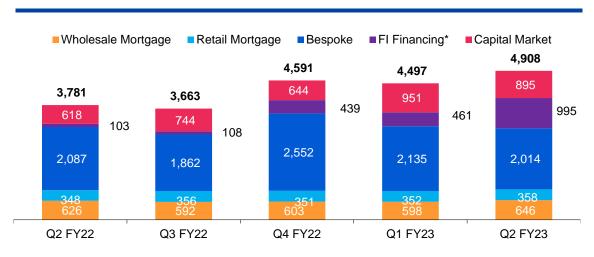


- Sector: Education
- An education company focused on hospitality and business administration

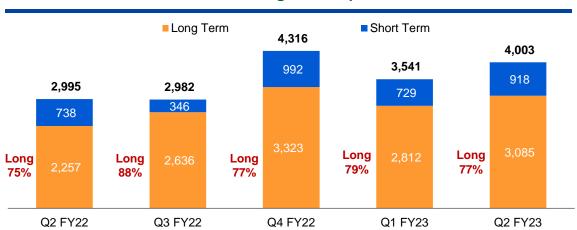
New transaction during the quarter

Franchise Enhancing Financing

End of Period Loan Book⁽¹⁾



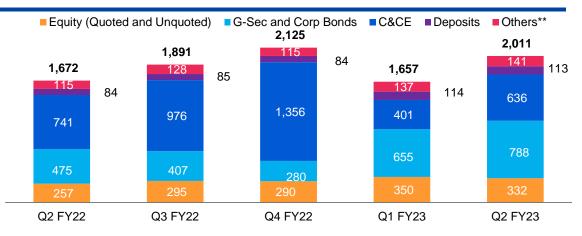
Borrowing Break up⁽¹⁾



Loan Book Description

- ✓ Bespoke Finance : Loan Book available to clients of Investment Bank segment
- ✓ Capital Markets : Loan Book originated for Platform AWS clients
- ✓ Financial Institution Financing : Funding to Financial Institution clients
- √ Wholesale Mortgage : Loan book to run down
- Retail Mortgage (including portfolio purchases): Home loans,
 Loan against Property and Education Institutions Lending

Trading and Investment Portfolio

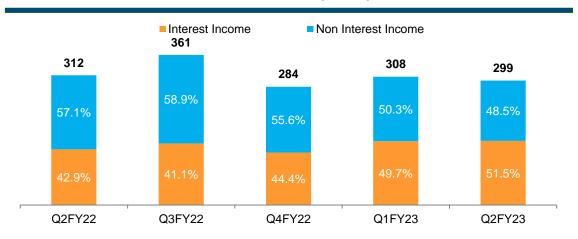




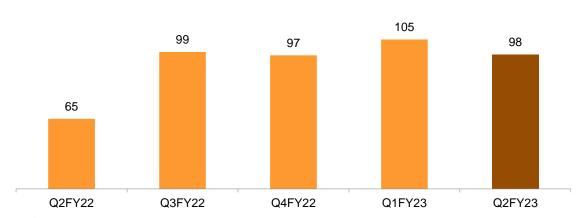
- 1. Loan book excludes Episodic financing book and Borrowing excludes borrowing for episodic financing
- * Funding to financial institution clients
- ** Others include units of VCF, AIF, REITs and INVITs

Investment Bank: Financial Performance

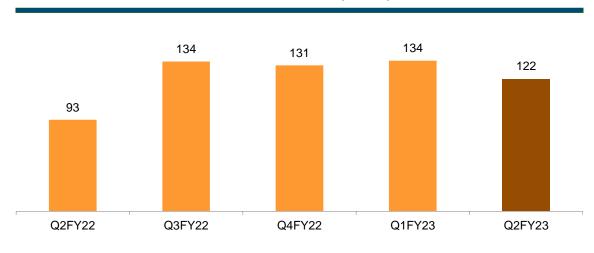




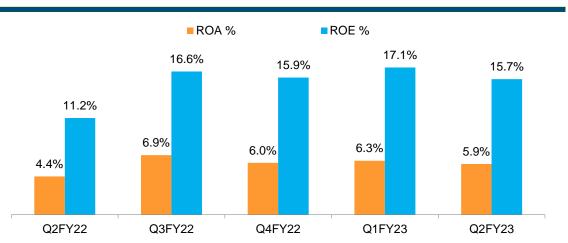
Profit After Tax (Rs Cr)



Profit Before Tax (Rs Cr)



Annualized Return Ratios (%)





TAB : B

Mortgage Lending



Mortgage Lending

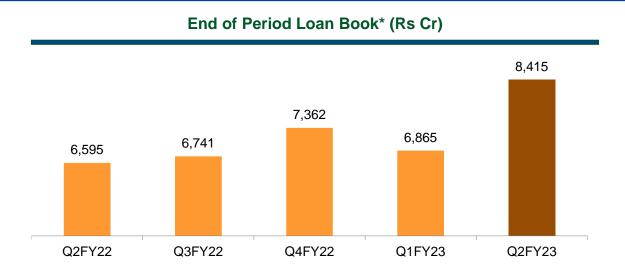
Wholesale

- ✓ Dedicated real estate subsidiary (JM Financial Credit Solutions) formed in 2014 and backed by Global Fund led by Mr. Vikram Pandit (Ex CEO of Citibank)
- ✓ JM Financial Limited holds 46.7% stake
- √ # groups with relationship 100+
- ✓ Average ticket size per group ~Rs. 127 Cr
- ✓ ~60.5% of the book is cashflow backed and ~55.5% of the book is against residential projects

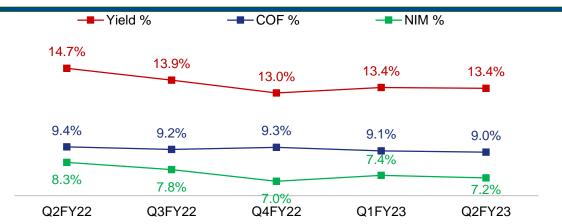
Retail

- ✓ Registered with NHB in November 2017
- √ Comprises of (i) Affordable Housing Finance and (ii) LAP
- ✓ JM Financial Limited holds ~94% stake
- ✓ Expanded to 75 branches in the states of Maharashtra, Gujarat, Rajasthan, Tamil Nadu, Telangana, Karnataka, Andhra Pradesh, Chattisgarh and Madhya Pradesh
- ✓ Average ticket size of Rs. 0.12 Cr; Loan to value of 55%
- ✓ Gross NPA at 0.7% and Collection efficiency at 98.3%

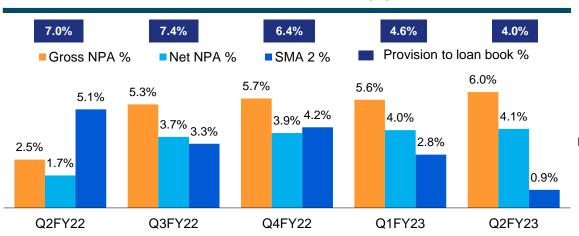
Wholesale Mortgages: JM Financial Credit Solutions (JMFCSL)



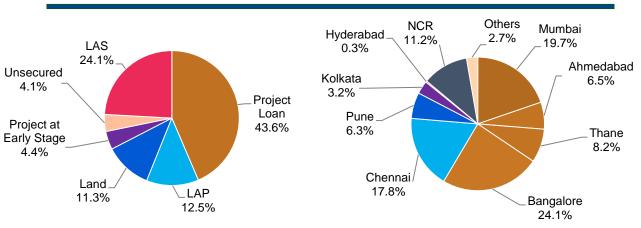
Spread Analysis (%)



Gross, Net NPA & SMA 2 (%)*

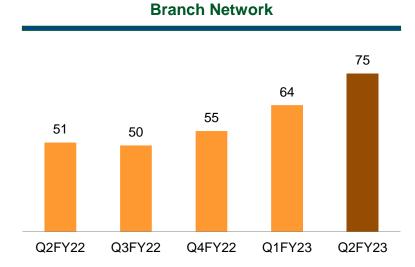


Product wise and Geography wise split of loan book - September 2022

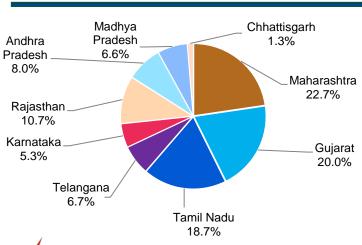




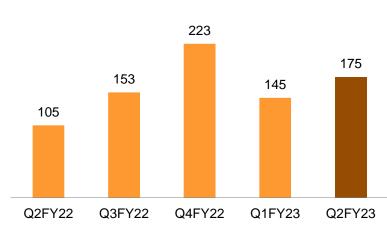
Retail Mortgages: JM Financial Home Loans



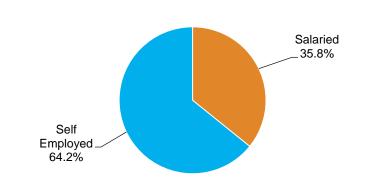




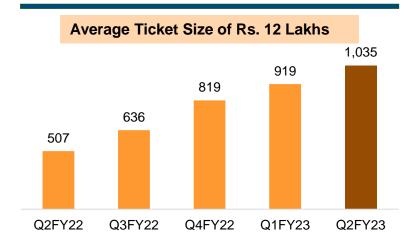
Disbursement (Rs Cr)



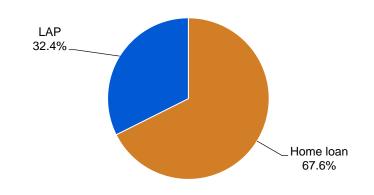
Split of Portfolio by Customers (%)



End of Period Loan Book (Rs Cr)

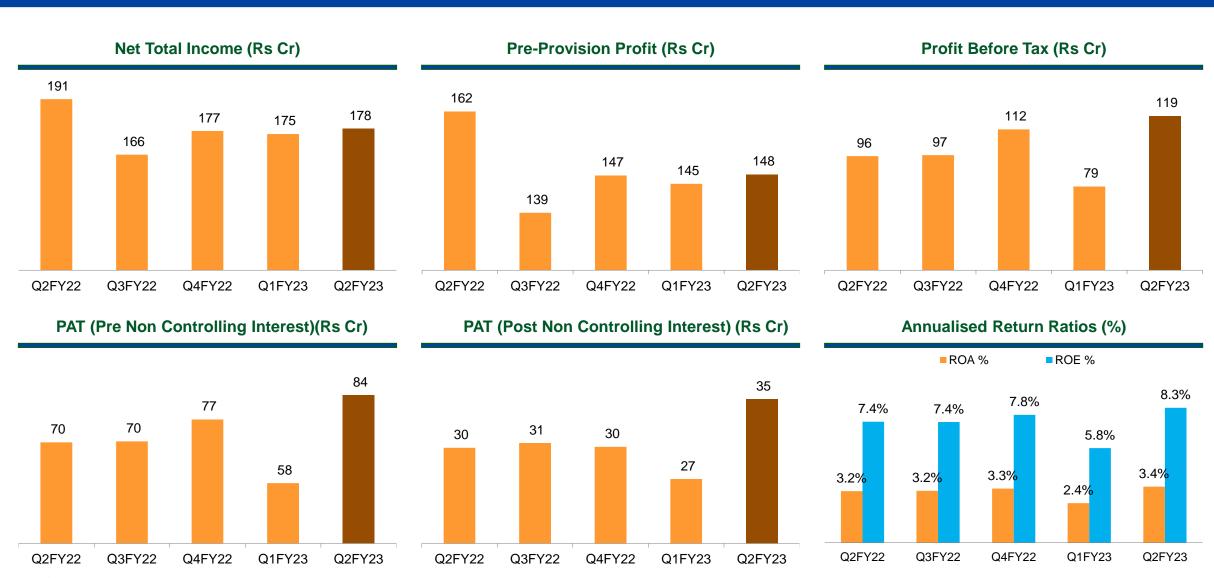


Split of Portfolio by Product (%)





Mortgage Lending: Financial Performance





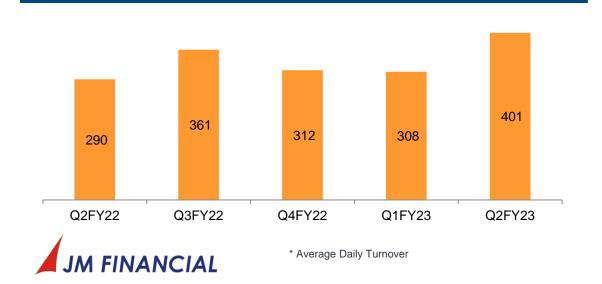
TAB : C Platform AWS



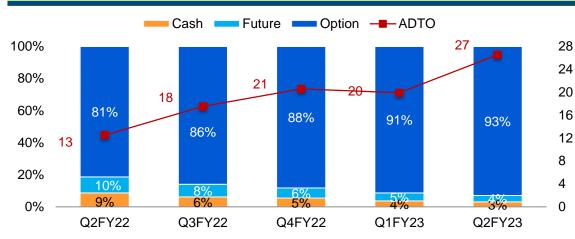
Broking: Advisory Led, Leveraging Technology and Expanding Market



SEBI MTF Loan Book

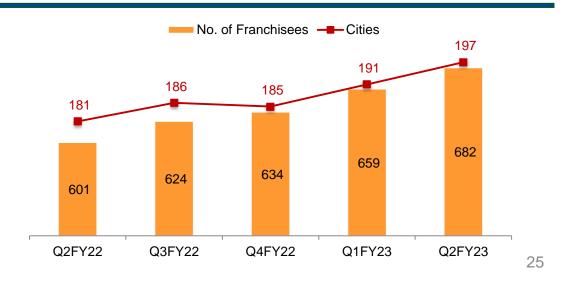




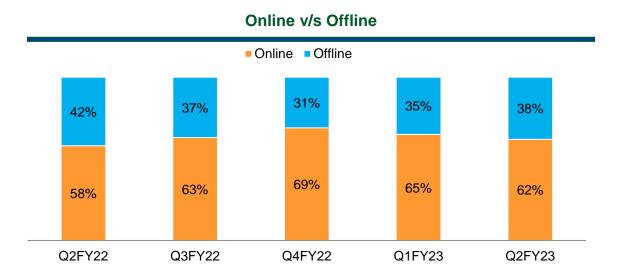


'000 Rs Cr

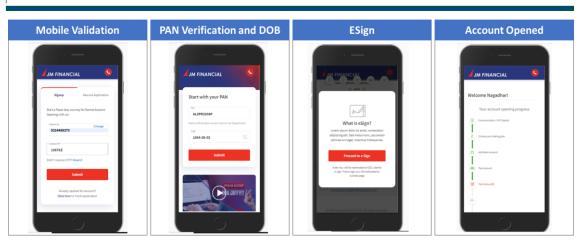
Expanding Network of Franchisees



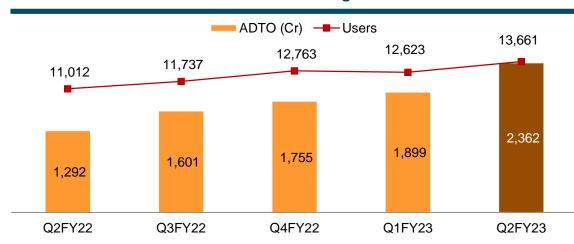
Broking: Online and Mobile Trading Gaining Momentum



Seamless account opening



Mobile Trading



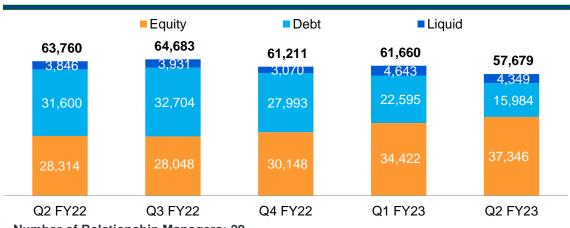
Updates on Digital Initiatives

- Tech Stack implementation
- · Building platforms
- · Improving customer experience
- Use of AI in the platforms



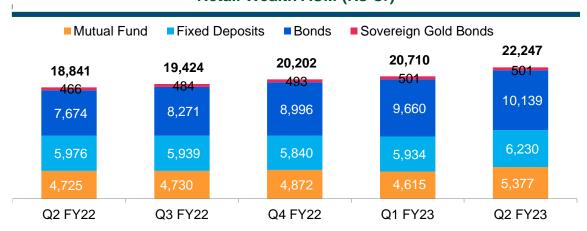
Wealth Channels: Increasing Scale in Equity AUM, Client Engagement and Reach

Private Wealth AUM (Rs Cr)

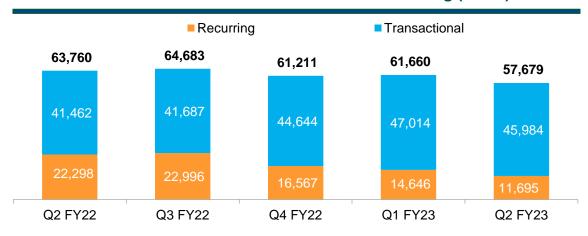


Number of Relationship Managers: 29

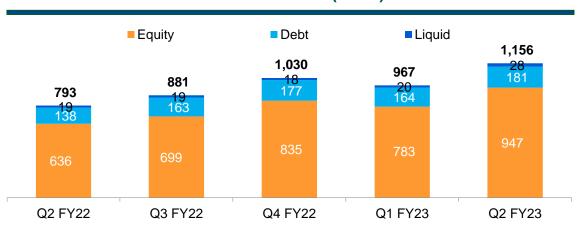
Retail Wealth AUM (Rs Cr)



Private Wealth AUM Transactional and Recurring (Rs Cr)



Elite Wealth AUM (Rs Cr)



Number of Active Independent Financial Distributors (IFDs): 7,400+

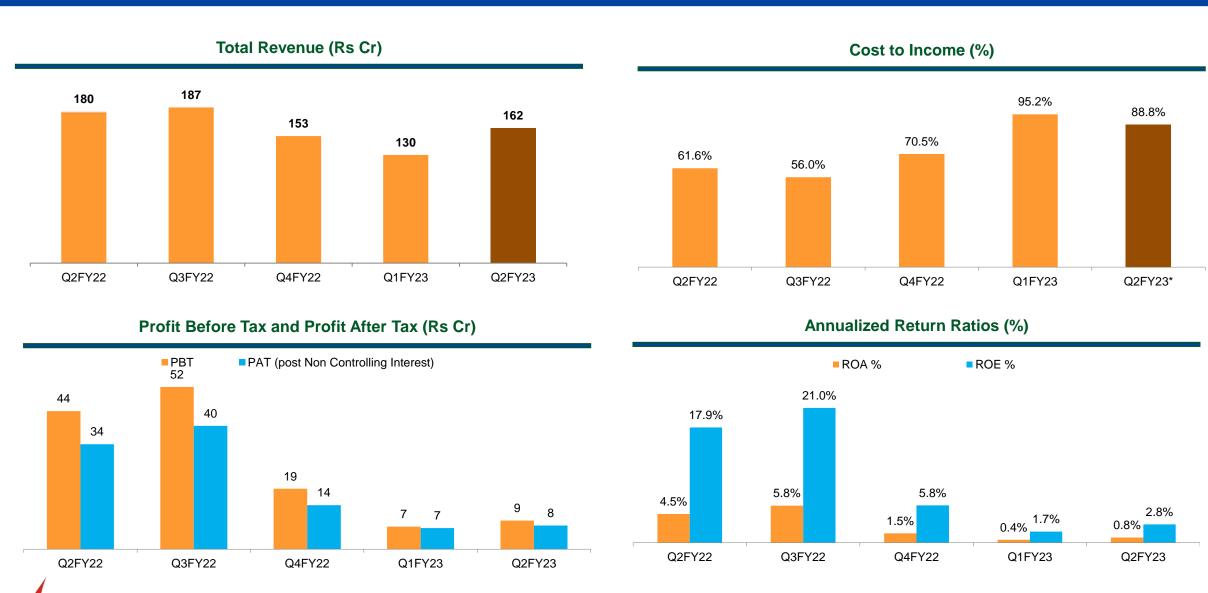
Number of Relationship Managers: 91



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Platform AWS: Financial Performance

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* On account of on-going investments. In the previous financial year, cost to income was lower on account of revenues pertaining to IPO financing activity.

TAB: D

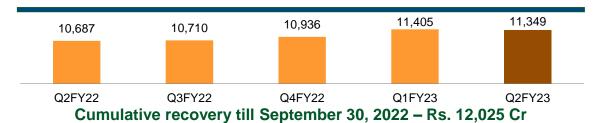
Alternative & Distressed Credit

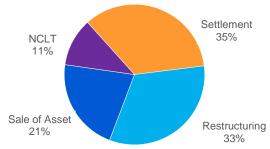


Alternative & Distressed Credit: JM Financial Asset Reconstruction Company

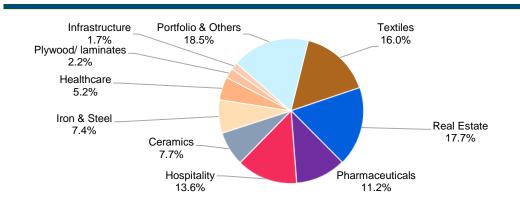
Overview

- Effective shareholding of 58.28% held by JM Financial Ltd as of September 30, 2022
- 48 member professional team as September 30, 2022. The team is also involved in financial and legal due diligence for acquisitions and resolutions
- AUM of Rs. 11,349 Cr as of September 30, 2022
- Aggregate dues of Rs. 64,587 Cr September 30, 2022 acquired at Rs. 18,820 Cr
- JMFARC's aggregate cash investment of Rs. 5,564 Cr till September 30, 2022
- Cumulative recovery since April 1, 2018 of Rs. 8,515 Cr, despite uncertain macroeconomic environment post IL&FS situation and waves of Covid-19 pandemic
 AUM (Rs Cr)

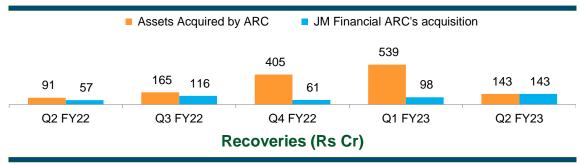


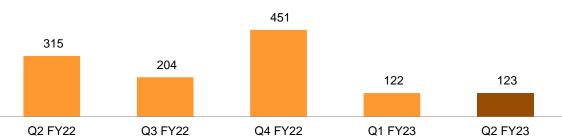


AUM split as of September 30, 2022 - Rs. 11,349 Cr



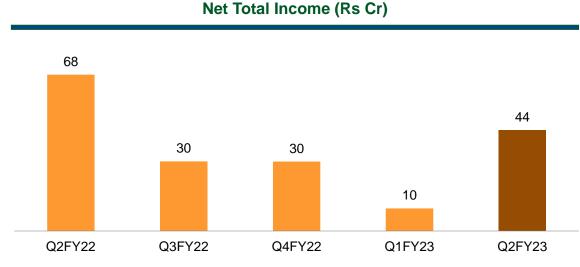
Asset Acquisitions (Rs Cr)



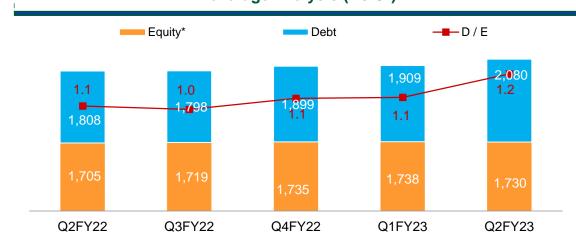




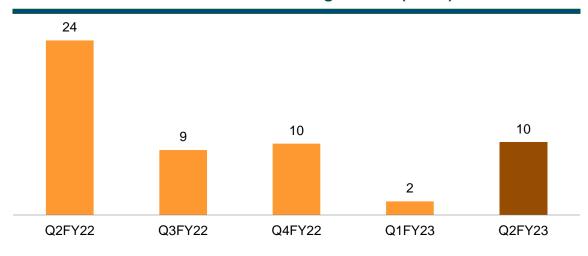
Alternative & Distressed Credit: Financial Performance



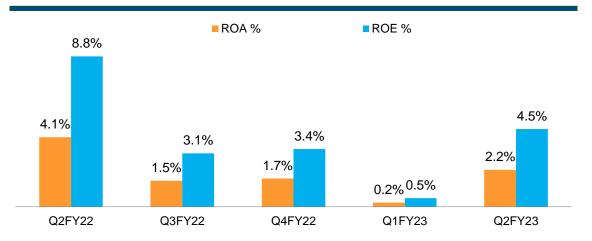




PAT Post Non Controlling Interest (Rs Cr)



Annualized Return Ratios (%)





 $^{^{\}star}$ Equity includes Non Controlling Interest (NCI) but excludes NCI of SR Holders

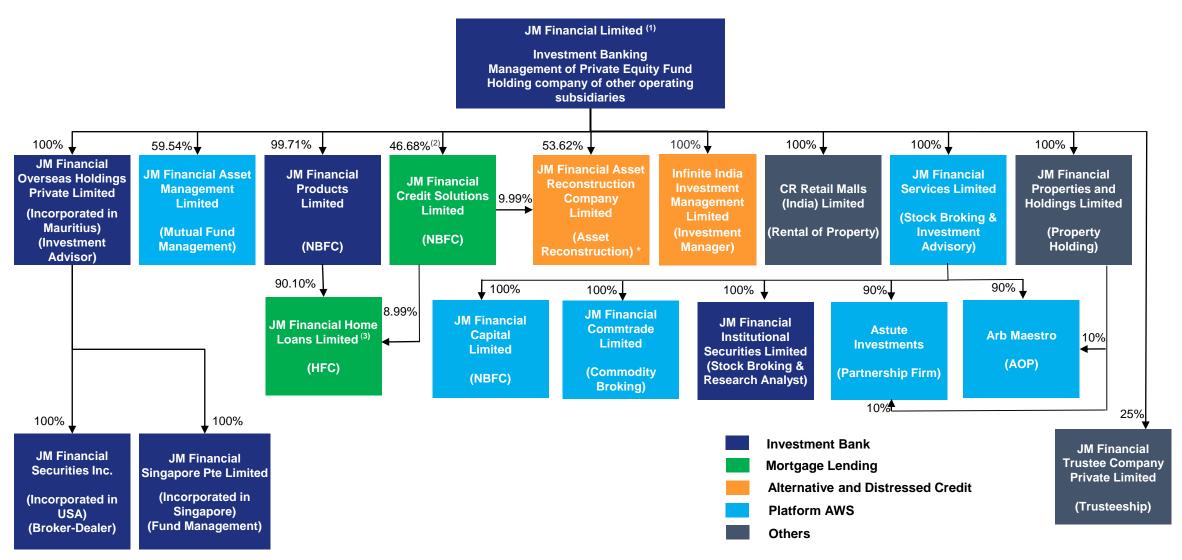
Section 3

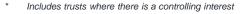
Group Structure and Shareholding Details



Group Structure : September 30, 2022

JM FINANCIAL





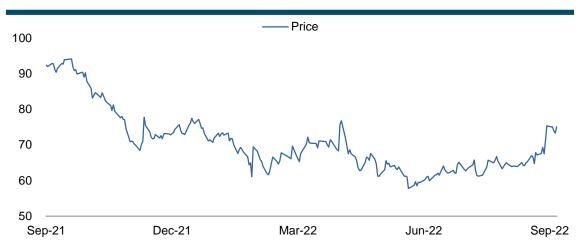
Largely Investment Bank and balance others

^{2.} JM Financial Limited controlled entity with ownership of 46.68%

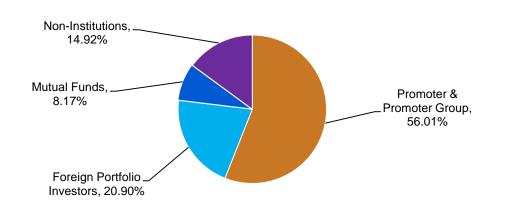
Investment in Compulsorily Convertible Debentures (CCD) not considered.

Shareholding Summary

Share Price Information



% Shareholding – September 30, 2022



J M	FINANCIAL

Market Information (BSE)	September 30, 2022
Market Capitalization (Rs Cr)	7,165.49
Price (Rs)	75.05
No. of Shares Outstanding (Cr)	95.48
52 Week High-Low (Rs)	76.50/71.55

Key Institutional Investors – As on September 30, 2022	% Holding
ICICI Prudential Mutual Fund	5.84
Baron Emerging Market Fund	4.67
Valiant Group	3.72
TIMF Holdings	1.69
Elevation Capital VI FII Holdings Limited	1.58
Allspring Emerging Markets Equity Fund	1.21
Nippon Life India Trustee Ltd	1.15
	0.4

Section 4

Corporate Social Responsibility



Corporate Social Responsibility

EDUCATION



Project Bachpan - Bihar

- Initiated an Adult Literacy Program (ALP) to impart foundational literacy and numeracy to mothers of students enrolled at four of our Bachpan centers.
- Mothers attending regularly = 36



JMFF Digital Saksharta - Maharashtra

- 3 Students placed at Tata Consultancy Services Limited (TCS), Nashik
- 20 students placed at Datamatics Global Services, Nashik



IMFF Digital Saksharta – Bihar

- 73 students certified under IT and Soft skills course
 - 43 students graduated from Certificate Course in Basic IT Skills
 - 30 students graduated from Certificate Course in Professional IT Skills
- 75 students certified under Basic digital literacy courses
 - 66 students graduated from Certificate Course in Digital Literacy
 - 9 students graduated from Certificate Course in Active Basic

HEALTH



Shri Vardhman NidaanSeva Kendra - Bihar

- JMFF committed to fight malnutrition and anemia in women and children on mission mode. Distribution of POSHAN Kits initiated in September 2022. Each kit contains 3kg Moong Dal, 3Kg Sattu, 1kg soyabean
- Regular OPD Patients treated via two Mobile Health Units (MHUs) in Q2
 = 6,664 (Khaira and Sikandra blocks)



 JMFF is in process of setting up an eye hospital on an area of 9,000 sq.ft in Gidhour Block, Jamui, Bihar. Hospital construction is underway.

SPORTS DEVELOPMENT



JMFF Sports Development Project - Bihar

- Youth trained by JM Financial Foundation Sports Academy (JMFSA) now playing as professional athletes and sportspersons in different games/tournaments - 45 players in football, 26 players in Athletics (District level); 9 players in Athletics (State level)
- Ashish Kumar from JMFSA secured: First position in ball-throw and second in long jump in his age group (u.14 yrs) in the District Athletics Meet, Jamui and the 33rd Bihar state championship, respectively; First position in Javelin throw and second position in long jump at the 33rd East zone junior athletics championship –Triathlon



Corporate Social Responsibility (Cont'd)

AGRICULTURE AND ALLIED ACTIVITIES



Integrated Village Development Project - Maharashtra

- Agri-inputs for Kharif Season:
 - 2,265 kg of paddy seeds distributed to 265 farmers across 6 villages
 - 200 kg of maize seeds distributed to 100 farmers across 6 villages
- Water and irrigation: 35 Jalkunds, each having a capacity of 95,000 liters are completely filled up. Additional 55 Jalkunds' digging in progress. (Rain water is harvested in Jalkunds for agricultural purposes, which farmers use during dry seasons. These structure help in ensuring water security throughout the year.)



Model Village Development Project – Bihar

- Agri-inputs for Kharif season:
 - 4,980 kg paddy seeds distributed to 596 farmers in 15 villages of Sikandra and Khaira blocks.
 - Given extreme drought-like conditions, seeds of Kharif crops of *Arhar* and Maize were distributed to 50 and 106 farmers, respectively. 14,190 vegetable saplings distributed to 281 farmers in an attempt at food security.
- Promoting horticulture: 1,512 Mango, Guava and Lemon saplings distributed to 97 farmers
- Plantation drive: 600 saplings distributed to 29 farmers along with organic fertilizers with an objective of long-term economic gains.



Integrated Livestock Development Centers (ILDC) - Bihar

- Project ILDC has expanded operations to a fourth block of Jamui district, namely Khaira.
- Preventive and curative healthcare services being provided to cattle belonging to most needy tribal families.
- Services (in Q2) include: deticking 2437 rounds, deworming 2456 rounds, infertility treatment 165 animals, first aid 726 OPDs, famers education 80 sessions.
- Our livestock development services have birthed 161 calves of improved breed and milching capacity.



Annexure

Financial Performance and Other Details



Consolidated Profit & Loss Statement

Particulars (Rs Cr)	Q2 FY23	Q1 FY23	QoQ %	Q2 FY22	YoY %
Gross Revenue	877	806	8.9%	969	-9.5%
Finance cost	270	261	3.5%	287	-6.1%
Net loss on derecognition of financial instruments under amortised cost category	#	#	N/M	3	N/M
Employee cost	141	148	-4.7%	145	-3.1%
Depreciation	10	10	5.3%	9	7.0%
Other expenses	109	96	13.6%	94	16.7%
Pre Provisioning profit (PPOP)	347	291	19.1%	431	-19.5%
Impairment on Financial Instruments*	29	32	-9.3%	114	-74.3%
PBT	318	259	22.6%	317	0.2%
Tax Expense	80	61	31.6%	89	-10.2%
PAT	238	198	19.9%	228	4.2%
Share in profit of Associate	#	#	N/M	#	7.1%
Net profit before Non Controlling Interest (NCI)	238	198	20.0%	228	4.2%
NCI	(58)	(28)	104.3%	(54)	7.6%
Net profit	180	170	5.9%	174	3.2%



Consolidated Profit & Loss Statement

Particulars (Rs Cr)	H1 FY23	H1 FY22	YoY %	FY22
Gross Revenue	1,683	1,962	-14.2%	3,763
Finance cost	531	548	-3.3%	1,082
Net loss on derecognition of financial instruments under amortised cost category	#	3	N/M	-
Employee cost	288	308	-6.2%	548
Depreciation	20	19	4.1%	38
Other expenses	205	184	11.4%	400
Pre Provisioning profit (PPOP)	639	901	-29.1%	1,696
Impairment on Financial Instruments*	62	223	-72.3%	348
PBT	577	678	-14.9%	1,348
Tax Expense	141	175	-19.5%	356
PAT	436	503	-13.2%	992
Share in profit of Associate	#	#	-28.8%	#
Net profit before Non Controlling Interest (NCI)	436	503	-13.3%	992
NCI	(86)	(125)	-31.2%	(219)
Net profit	350	378	-7.3%	773



Consolidated Balance Sheet

articulars (Rs Cr)	As at Sept 30, 2022	As at March 31, 2022
ssets		
Loan book* - Steady state Financing	14,662	12,77
Loan book* – Episodic Financing	55	1,374
Distressed asset book (Investment in SRs / Loan)	4,060	3,825
Cash and cash equivalents (CCE)**	1,388	3,637
Other Investments (including lien-marked FDs)	2,573	1,629
Other loan assets*	460	328
Arbitrage and trading book	714	636
Property, Plant and Equipment	433	364
Trade Receivables	614	499
Other assets	744	699
OTAL	25,703	25,762
quity and Liabilities		
Shareholders' Funds	7,916	7,634
Non Controlling Interests (Minority Interests)	2,865	2,820
Share of security receipt holders	125	120
Borrowings – Steady state Financing	13,063	12,783
Borrowings – Episodic Financing	-	674
Trade Payables	903	846
Other Liabilities and Provisions	831	885
OTAL	25,703	25,762



^{*} Including accrued interest and Net of Expected Credit Loss and EIR **including investments in liquid mutual fund and government securities

Capital Employed and Networth

Particulars (Rs Cr)	Capital E	Employed	Netwo	orth
	As at Sept 30, 2022	As at March 31, 2022	As at Sept 30, 2022	As at March 31, 2022
Investment Bank	2,542	2,499	2,536	2,492
JM Financial Products Limited	1,891	1,734	1,885	1,728
JM Financial Limited	376	495	376	495
JM Financial Institutional Securities Limited	146	143	146	143
Overseas Entities	129	127	129	127
Mortgage Lending	4,129	3,970	2,058	1,883
JM Financial Credit Solutions Limited	3,837	3,687	1,780	1,614
JM Financial Home Loans Limited	292	283	278	269
Alternative & Distressed Credit	1,855	1,855	1,019	1,091
JM Financial Asset Reconstruction Company Limited	1,834	1,834	998	1,071
Infinite India Investment Management Limited	21	21	21	21
Platform AWS	725	767	648	684
JM Financial Services Limited	218	259	218	259
JM Financial Capital Limited	286	273	286	273
JM Financial Asset Management Limited	191	205	114	122
Others	30	30	30	30
Others	1,655	1,483	1,655	1,483
JM Financial Limited - QIP money and Surplus Funds	1,399	1,251	1,399	1,251
JM Financial Properties and Holdings Limited	202	183	202	183
CR Retail Malls (India) Limited	42	37	42	37
JM Financial Trustee Company Private Limited	12	12	12	12
Total	10,906	10,573	7,916	7,634



Segment Performance

Segment revenue (Rs Cr)	Q2 FY23	Q1 FY23	QoQ %	Q2 FY22	YoY %	H1 FY23	H1 FY22	YoY %	FY22
Investment Bank	299	308	-3.0%	312	-4.0%	607	628	-3.2%	1,273
Mortgage Lending	307	300	2.4%	314	-2.2%	607	614	-1.2%	1,191
Alternative & Distressed Credit	102	65	57.5%	125	-18.4%	167	350	-52.4%	522
Platform AWS	162	130	25.1%	180	-9.6%	292	323	-9.3%	662
Others	50	36	38.2%	66	-24.2%	86	101	-15.3%	243
Total Segment Revenue	920	839	9.7%	996	-7.6%	1,759	2,016	-12.7%	3,891
Less: Inter - segmental revenue	(43)	(33)	30.9%	(27)	63.8%	(76)	(54)	42.7%	(128)
Total Revenue	877	806	8.9%	969	-9.5%	1,683	1,962	-14.2%	3,763
Segment PAT (Rs Cr)	Q2 FY23	Q1 FY23	QoQ %	Q2 FY22	YoY %	H1 FY23	H1 FY22	YoY %	FY22
Investment Bank	98	105	-7.2%	65	49.6%	203	156	29.7%	352
Mortgage Lending	35	27	31.8%	30	17.2%	62	55	12.8%	117
Alternative & Distressed Credit	10	2	N/M	24	-58.2%	12	89	-86.8%	107
Platform AWS	8	7	12.6%	34	-77.4%	15	43	-66.1%	96
Others	29	29	0.2%	21	36.6%	58	35	70.1%	101
Total	180	170	5.9%	174	3.2%	350	378	-7.3%	773



Segment Revenue and Profit after tax

Particulars (Rs Cr)	Reve	nue	PAT	*
	Q2FY23	H1FY23	Q2FY23	H1FY23
Investment Bank:	299	607	98	203
JM Financial Limited	101	196	65	97
JM Financial Products Limited	229	424	84	160
JM Financial Institutional Securities Limited	22	49	#	2
Overseas Entities	6	3	1	(6)
Add/(Less): Intra – Segment	(59)	(65)	(52)	(50)
Less: Non-Controlling Interest	-	-	#	#
Mortgage Lending:	307	607	35	62
JM Financial Credit Solutions Limited	282	554	91	149
JM Financial Home Loans Limited	37	69	4	9
Add/(Less): Intra – Segment	(12)	(16)	(11)	(16)
Less: Non-Controlling Interest	-	-	(49)	(80)
Alternative and Distressed Credit:	102	167	10	12
JM Financial Asset Reconstruction Company Limited	101	165	20	21
Infinite India Investment Management Limited	1	2	#	1
Add/(Less): Intra - Segment	-	-	1	1
Less: Non-Controlling Interest	-	-	(11)	(11)



[#] denotes amount less than Rs. 1 Cr.

^{*} Segment PAT numbers are unaudited and based on management estimates

Segment Revenue and Profit after tax

Particulars (Rs Cr)	Reve	enue	PAT	*
	Q2FY23	H1FY23	Q2FY23	H1FY23
Platform AWS:	162	292	8	15
JM Financial Services Limited	141	257	5	9
JM Financial Capital Limited	10	19	6	13
JM Financial Asset Management Limited	6	9	(6)	(14)
JM Financial Commtrade Limited + Astute Investments + ARB Maestro	7	10	1	2
Add/(Less): Intra – Segment	(2)	(3)	#	(1)
Less: Non-Controlling Interest	-	-	2	6
Others*	50	86	29	58
JM Financial Limited - QIP money and Surplus Funds	27	47	19	34
JM Financial Properties and Holdings Limited	17	27	7	18
CR Retail Malls (India) Limited	6	13	3	6
Add: Share of profit of associate (JM Financial Trustee)	-	-	#	#
Less: Intra – Segment	#	(1)	#	#
Inter - Segment	(43)	(76)	-	-
Total	877	1,683	180	350



Investment Bank

Particulars (Rs Cr)	Q2 FY23	Q1 FY23	QoQ %	Q2 FY22	YoY %	H1FY23	H1FY22	YoY %	FY22
Segment Net worth + NCI	2,542	2,438	4.3%	2,371	7.2%	2,542	2,371	7.2%	2,499
Gross Revenue	299	308	-3.0%	312	-4.0%	607	628	-3.2%	1,273
Finance cost	90	85	6.1%	80	12.0%	174	154	13.4%	319
Impairment on Financial Instruments	(4)	(18)	-79.0%	42	-108.8%	(21)	60	-135.9%	90
Employee cost	60	67	-10.3%	62	-2.4%	128	144	-11.5%	254
Depreciation	7	7	-	8	-6.8%	14	16	-7.1%	30
Other expenses	25	34	-26.1%	29	-11.6%	59	50	18.6%	116
Inter segmental elimination	(1)	(1)	-4.8%	(2)	-29.0%	(3)	(4)	-28.2%	(8)
PBT	122	134	-9.3%	93	30.4%	256	208	22.9%	473
Tax	24	29	-17.3%	28	-14.8%	53	51	1.8%	120
PAT before NCI	98	105	-7.2%	65	49.8%	203	157	29.8%	353
NCI	#	#	-6.8%	#	N/M	#	#	N/M	1
PAT after NCI	98	105	-7.2%	65	49.6%	203	156	29.7%	352
Segment ROE** (%)	15.7%	17.1%		11.2%		16.4%	13.3%		14.8%
·									



[#] denotes amount less than Rs. 1 Cr.

^{*} excludes episodic financing book

^{**} annualised

Mortgage Lending

Particulars (Rs Cr)	Q2 FY23	Q1 FY23	QoQ %	Q2 FY22	YoY %	H1FY23	H1FY22	YoY %	FY22
Segment Net worth + NCI	4,129	4,028	2.5%	3,732	10.6%	4,129	3,732	10.6%	3,970
Gross Revenue	307	300	2.4%	314	-2.2%	607	614	-1.2%	1,191
Finance cost	129	124	3.9%	123	5.1%	254	247	2.9%	483
Net loss on derecognition of financial instruments under amortised cost category	#	-	N/M	3	N/M	#	3	N/M	-
Impairment on Financial Instruments	28	67	-57.9%	66	-57.5%	95	148	-35.7%	225
Employee cost	20	21	-3.0%	14	42.7%	41	28	47.3%	66
Depreciation	2	2	5.6%	1	36.6%	4	2	37.7%	6
Other Operating expenses	8	7	7.9%	11	-23.1%	15	19	-19.6%	35
РВТ	120	79	52.1%	96	24.3%	198	167	18.2%	376
PAT before NCI	84	58	45.3%	70	20.1%	142	123	15.3%	271
NCI	49	31	57.1%	40	22.3%	80	68	17.3%	154
PAT after NCI	35	27	31.8%	30	17.2%	62	55	12.8%	117
Segment ROA* (%)	3.4%	2.4%		3.2%		2.9%	2.7%		3.0%
Segment ROE* (%)	8.3%	5.8%		7.4%		7.0%	6.5%		7.1%



* annualised

Alternative and Distressed Credit

Particulars (Rs Cr)	Q2 FY23	Q1 FY23	QoQ %	Q2 FY22	YoY %	H1FY23	H1FY22	YoY %	FY22
Segment Net worth + NCI	1,855	1,858	-0.1%	1,776	4.4%	1,855	1,776	4.4%	1,855
Gross Revenue	102	65	57.5%	125	-18.4%	167	350	-52.4%	522
Finance Cost	58	55	5.5%	57	2.1%	113	118	-4.7%	229
Employee Cost	6	5	27.8%	8	-27.7%	11	23	-54.7%	23
Depreciation	1	1	-0.4%	1	-3.1%	2	2	-2.7%	3
Other expenses	5	4	19.0%	5	-2.0%	9	9	6.1%	20
Impairment on financial instruments	4	(3)	N/M	1	N/M	1	2	-52.6%	11
РВТ	28	3	N/M	53	-46.3%	32	196	-83.9%	236
PAT before NCI	21	2	N/M	39	-45.7%	23	148	-84.1%	177
NCI (SR holders)	5	-	N/M	-	N/M	5	-	N/M	-
PAT before NCI of Company	16	2	N/M	39	-58.8%	18	148	-87.6%	177
NCI	6	#	N/M	15	N/M	6	59	N/M	70
PAT after NCI	10	2	N/M	24	-58.2%	12	89	-86.8%	107
Segment ROE* (%)	4.5%	0.5%		8.8%		2.5%	17.0%		10.0%



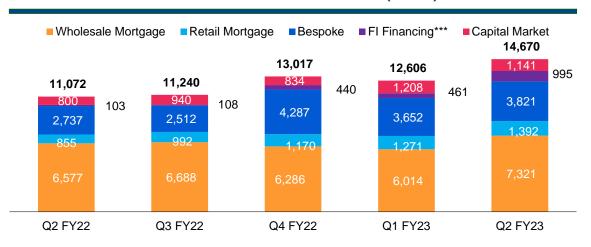
Platform AWS

Particulars (Rs Cr)	Q2 FY23	Q1 FY23	QoQ %	Q2 FY22	YoY %	H1FY23	H1FY22	YoY %	FY22
Segment Net worth + NCI	725	770	-5.9%	718	0.9%	725	718	0.9%	767
Gross Revenue	162	130	25.1%	180	-9.6%	292	323	-9.3%	662
Finance cost	23	17	38.4%	22	5.1%	40	37	9.1%	74
Impairment on Financial Instruments	1	(3)	N/M	1	-13.9%	(2)	7	N/M	17
Employee cost	53	53	-1.1%	57	-7.5%	106	105	0.9%	200
Depreciation	5	5	8.2%	5	14.6%	10	9	9.2%	18
Other expenses	72	51	38.9%	51	40.0%	123	109	12.9%	227
Inter segmental elimination	#	#	-5.4%	#	-30.2%	(1)	(1)	-29.4%	(2)
РВТ	9	7	27.3%	44	-79.2%	16	57	-71.1%	128
Tax	4	4	-1.2%	12	-67.5%	8	16	-51.1%	38
PAT before NCI	5	3	61.4%	32	-83.6%	8	41	-78.9%	90
NCI	(3)	(4)	-33.9%	(2)	69.8%	(7)	(2)	N/M	(6)
PAT after NCI	8	7	12.6%	34	-77.4%	15	43	-66.1%	96
Segment ROE* (%)	2.8%	1.7%		17.9%		2.3%	11.3%		12.3%

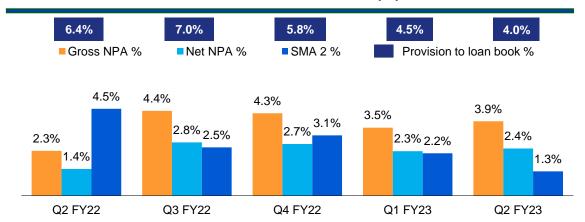


Consolidated Lending Book Profile

End of Period Gross Loan Book (Rs Cr)#

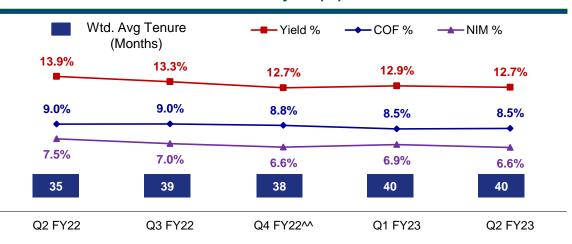


Gross, Net NPA & SMA 2* (%)

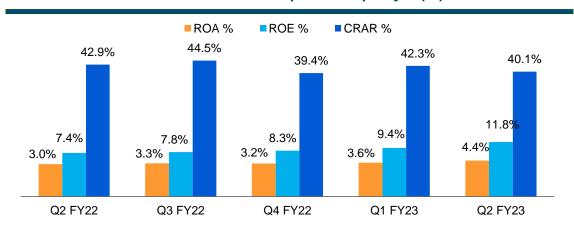


IM FINANCIAL

NIM Analysis (%)#



Return Ratios[^] & Capital Adequacy** (%)



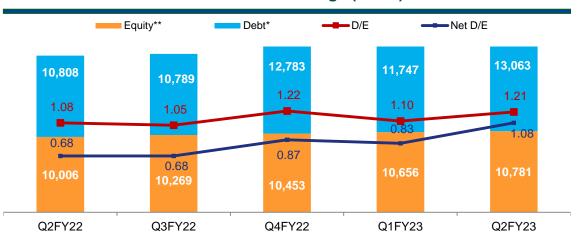
^{*} On lending book, Gross NPA for Q3FY22 increased by Rs. 0.66 Cr on account of the clarifications issued by the Reserve Bank of India on Prudential norms on Income Recognition, Asset Classification and Provisioning pertaining to Advances dated November 12, 2021

[#] excludes episodic financing book and calculated without impact of EIR, Interest accrued and ECL. Includes loan book of JMFCSL, JMFPL, JMFCL and JMFHL. M Yield for Q4FY22 is lower on account of change in loan book mix.

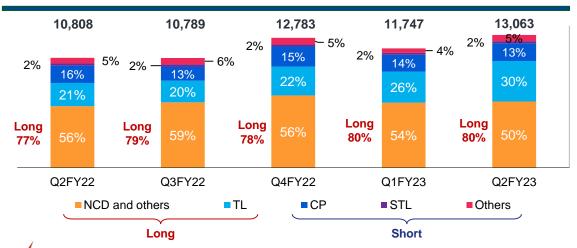
[^]ROA and ROE annualized ** Episodic financing book included in calculation of Capital Adequacy. *** Funding to financial institution clients.

Consolidated Balance Sheet

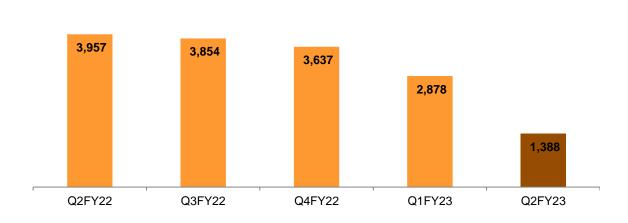
Networth and Leverage (Rs Cr)



Borrowing Profile* (Rs Cr)



Cash and Cash equivalents (Rs Cr)



No downgrade during multiple downcycles JM Financial Products CRISIL AA / Stable ICRA AA / Stable JM Financial Credit Solutions India Ratings AA / Stable
CRISIL AA / Stable ICRA AA / Stable JM Financial Credit Solutions
ICRA AA / Stable JM Financial Credit Solutions
JM Financial Credit Solutions
India Ratings AA / Stable
, and the state of
ICRA AA / Stable
JM Financial Asset Reconstruction
CRISIL AA- /Stable
ICRA AA- /Stable



^{*} excludes borrowing for episodic financing book

^{**} Equity includes Non Controlling Interest (NCI) but excludes NCI of SR Holders

Quarterly Performance of Select Subsidiaries

JM Financial Credit Solutions Ltd

	Q2FY23	Q2FY22
Revenue	281	295
Net Profit	91	75
Net worth	4,082	3,777
End of period Loan book#	8,415	6,595
Net Interest Margin	7.2%	8.0%
Total Assets#	9,338	8,516
Cash and cash equivalents	278	1,888
Debt Mix - Long Short Ratio#	100:0	94:6
Debt / Equity Ratio#	1.3	1.2
CAR#	44.5%	43.8%
Credit Rating	AA/stable	AA/stable
Ownership	46.68%	46.68%

JM Financial Asset Reconstruction Company Ltd*

	Q2FY23	Q2FY22
Revenue	101	124
Net Profit	15	37
Net worth	1,705	1,660
AUM	11,349	10,687
Total Assets	4,548	4,190
Cash and cash equivalents	41	68
Debt Mix - Long Short Ratio#	47:53	45:55
Debt / Equity Ratio	1.6	1.4
CAR	36.7%	40.2%
Credit Rating	AA-/stable	AA-/stable
Effective Ownership	58.28%	59.25%

^{*}Figures mentioned are based on Consolidated financials.

JM Financial Products Ltd

	Q2FY23	Q2FY22
Revenue	229	180
Net Profit	84	28
Net worth	2,107	1,875
End of period Loan book#	4,973	3,787
Net Interest Margin	4.9%	5.7%
Total Assets#	6,716	5,040
Cash and cash equivalents	410	392
Debt Mix - Long Short Ratio#	73:27	74:26
Debt / Equity Ratio#	2.1	1.6
CAR#	30.8%	37.1%
Credit Rating	AA/stable	AA/stable
Ownership	99.71%	99.65%

JM Financial Home Loans Ltd

	Q2FY23	Q2FY22
Revenue	37	22
Net Profit	5	^
Net worth	303	203
End of period Loan book#	1,035	507
Net Interest Margin	7.8%	7.3%
Total Assets#	1,051	552
Cash and cash equivalents	29	47
Debt Mix - Long Short Ratio#	95:5	98:2
Debt / Equity Ratio#	2.4	1.7
CAR#	46.5%	61.1%
Credit Rating	AA/stable	AA/stable
Effective Ownership**	94.04%	93.98%

^{**} Investment in Compulsorily Convertible Debentures (CCD) not considered.

** Investment in Compulsorily Convertible Debentures (CCD) not considered.

Numbers / Ratios are including Episodic / IPO financing

[^] denotes amount less than 1 Cr.

Half yearly Performance of Select Subsidiaries

JM Financial Credit Solutions Ltd

	H1FY23	H1FY22	FY22
Revenue	554	578	1,136
Net Profit	149	128	289
Net worth	4,082	3,777	3,942
End of period Loan book#	8,415	6,595	7,787
Net Interest Margin	7.3%	7.9%	7.8%
Total Assets#	9,338	8,516	9,113
Debt / Equity Ratio#	1.3	1.2	1.3
ROE (Annualised)	7.4%	6.9%	7.6%
ROA (Annualised)#	3.2%	3.0%	3.4%
CAR#	44.5%	43.7%	45.3%
Credit Rating	AA/stable	AA/stable	AA/stable
Ownership	46.68%	46.68%	46.68%

JM Financial Asset Reconstruction Company Ltd*

	H1FY23	H1FY22	FY22
Revenue	165	349	519
Net Profit	16	145	172
Net worth	1,705	1,660	1,688
AUM	11,349	10,687	10,936
Total Assets	4,548	4,190	4,283
Debt / Equity Ratio	1.6	1.4	1.4
ROE (Annualised)	1.9%	18.2%	10.7%
ROA (Annualised)	1.0%	6.8%	4.0%
CAR	36.7%	40.2%	38.6%
Credit Rating	AA-/stable	AA-/stable	AA-/stable
Effective Ownership	58.28%	59.25%	59.25%

*Figures mentioned are based on Consolidated financials.

JM Financial Products Ltd

	H1FY23	H1FY22	FY22
Revenue	424	319	678
Net Profit	160	52	129
Net worth	2,107	1,875	1,952
End of period Loan book#	4,973	3,787	4,916
Net Interest Margin	5.3%	5.2%	5.2%
Total Assets#	6,716	5,040	6,520
Debt / Equity Ratio#	2.1	1.6	2.3
ROE (Annualised)	15.8%	5.6%	6.9%
ROA (Annualised)#	4.9%	1.9%	2.4%
CAR#	30.8%	37.1%	31.1%
Credit Rating	AA/stable	AA/stable	AA/stable
Ownership	99.71%	99.65%	99.65%

JM Financial Home Loans Ltd

	H1FY23	H1FY22	FY22
Revenue	69	39	92
Net Profit	9	1	4
Net worth	303	203	294
End of period Loan book#	1,035	507	819
Net Interest Margin	7.8%	7.2%	7.9%
Total Assets#	1,051	552	830
Debt / Equity Ratio#	2.4	1.7	1.7
ROE (Annualised)	5.8%	0.7%	1.8%
ROA (Annualised)#	2.0%	0.3%	0.7%
CAR#	46.5%	61.1%	58.2%
Credit Rating	AA/stable	AA/stable	AA/stable
Effective Ownership**	94.04%	93.98%	93.98%

^{**} Investment in Compulsorily Convertible Debentures (CCD) not considered.

** Investment in Compulsorily Convertible Debentures (CCD) not considered.

Numbers / Ratios are including Episodic / IPO financing

Effective Risk Management Framework

Robust risk management architecture encompassing independent identification, measurement and management of risk across various businesses of the Group

Effective systems, processes and adequate review mechanism to actively monitor, manage and mitigate risks

Quarterly risk meetings of all businesses with Group Risk Committee

"Risk Events Update" briefly describing 'Risk Identification', 'Risk Classification', 'Risk Assessment & Impact' and 'Remedial Action/ Risk Mitigation' aspects of all the identified risks are placed periodically (every six monthly) before the Board of Directors

Independent Internal Audit firms appointed to review and report on the business processes and policies in all operating companies of the Group

Internal Financial Controls (IFC) framework (as per provisions of the Companies Act, 2013) is laid-down which briefly highlights the Risk Control Matrices (RCMs) across the Group with a focus on Entity Level Controls

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Board of Directors



Mr. Nimesh Kampani, Chairman

B. Com. FCA

- Founder and Chairman of JM Financial Group, one of India's leading financial services groups.
- · Made pioneering contributions to the Indian capital markets
- Served as a member on several important committees like MoF, GoI, RBI, SEBI, BSE, NSE, CII, FICCI and ICAI



Mr. Atul Mehra, Joint Managing Director

MMS and AMP

- Joined JM Financial Group in 1991
- Began his career with JM Financial Group in 1991 and has worked closely with various departments across the investment banking business
- Experience in investment banking and has been with JM Financial Group for over 30 years. Has been involved in marquee domestic and cross border transactions



Ms. Jagi Mangat Panda, Independent Director

B.Sc (Biology & Chemistry), Management Development Programme, Indian Institute of Management, Ahmedabad

- Presently, Managing Director of Ortel Communications Limited & Odisha Television Limited.
- · Has more than two decades of experience in the media an broadcasting industry.
- Recognized as the 'Young Global Leader' at the World Economic Forum in 2008.



Mr. Vishal Kampani, Vice Chairman

M.com, M. S. (Finance) from London Business School

- Launched the Asset Reconstruction business in 2008 and the Real Estate Finance business in 2009.
- · Expanded the International Operations and built a global profile
- Joined the JM Financial group in 1997 as an analyst in the Merchant Banking Division and has since moved up the rank



Mr. Adi Patel, Joint Managing Director

B. Com, FCA

- Joined JM Financial Group in 1993
- Over the years developed strong relationships with leading Indian and Global clients across various industry segments and advised them on numerous strategic M&A/restructuring transactions
- Executed landmark M&A/ restructuring transactions for some of the leading business houses in India



Ms. Roshini Bakshi, Independent Director

- Presently the Managing Director, Private Equity at Everstone Capital Asia Pte based out of Singapore.
- Has more than 28 years of general management and marketing experience and strong track record in consumer industries, setting strategy for creative consumer-driven services and improving operational effectiveness to create greater financial returns.
- Prior to Everstone, she was the CEO and Managing Director for the Walt Disney Company's Consumer, media and retail business for South Asia.



Board of Directors (Cont'd)



Mr. P S Jayakumar, Independent Director

CA, Post graduate in business management from XLRI Jamshedpur.

- 23 years of work experience with Citibank in their India and Singapore offices with his last assignment as Country Head, Consumer Banking Group, Citibank.
- Cofounded Value Budget Housing Company and Home First Finance Ltd.
- In 2015, Selected by the Government of India to serve as the MD and CEO for Bank of Baroda, first person from the private sector selected to run a large public sector bank.
- Awarded the 'Banker of the Year' by Financial Express for 2018.
- · Serves on the Board of several Companies.



Mr. Pradip Kanakia, Independent Director

Bachelor of Commerce and Chartered Accountant England & Wales and India.

- A strong leader and governance oriented professional with expertise in strategy, transformation, performance management, accounting, auditing, reporting, controls, compliance and governance.
- Held leadership positions with Price Waterhouse and KPMG during a career of 35 years.
- Played a major role in transforming the businesses of both Price Waterhouse and KPMG leading to accelerated growth and profitability by demonstrating the ability to 'turn around' underperforming business units with strong strategic and execution skills.



Mr. Navroz Udwadia, Independent Director

BA in English, MA in Law, MBA from Harvard Business School

- Co-founder and partner of Falcon Edge Capital, venture capital.
- Worked as investment banker in various Financial Institutions Group like JP Morgan (private equity) and Goldman Sachs. He also worked as an investment professional in Eton Park's Emerging Markets team in London (2005-2011).
- Was a national and internationally ranked tennis player (#1 ranked junior in India).
- Has received an NCAA Post Graduate Scholarship Award, the Arthur Ashe Sports Scholar Award and was voted an Academic All-American (District Team).



Mr. Sumit Bose, Independent Director

Master of Science in Social Policy and Planning and Master of Arts in History.

- He joined the Indian Administrative Service in 1976. He served in various positions with the Government of Madhya Pradesh and the Government of India, before retiring as the Union Finance Secretary, Government of India.
- · Acts as an Independent Director of various other companies.
- Chaired number of committees of the Ministry of Rural Development and the Ministry of Defence of Government of India.



For Further Queries

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