**Investor Presentation – Q2 FY 2018-19** 



October 2018

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# **Key Highlights & Strengths**



# **Key Highlights**



#### **Bandhan Bank - Overview**

- Loan portfolio (on book + off book) for Q2FY 18-19 grew 50.94% Y-o-Y
- Deposits grew by 29.6% Y-o-Y in Q2 FY 18-19
- Net NPA at 0.69%
- Retail Deposit to Total Deposit at 81.6%; CASA grew 69.8% Y-o-Y at Rs. 12,176 crore; CASA ratio at 36.9%
- Added 7.6 lakh Customer during the quarter with total customer base reaching to 14.41 million (Micro Banking- 11.47 million and Non Micro— 2.94 million)
- During the H1FY19, out of ₹ 262.94 crores of PSLC income, ₹ 130.28 crores has been recognized during H1FY19 of which ₹ 66.32 crore has been recognized during Q2FY19
- MTM Loss of ₹37.39 crore in Q2FY19 and ₹ 59.09 crore in H1FY19.

Snapshot of operations (Q2 FY 18-19)			
Total Deposits	₹ 329.6 bn		
Total loans and advances	₹ 333.7 bn¹		
Net interest margin (NIM)	10.3%*		
CASA ratio (%)	36.9%		
ROAA (%)	4.3%*		
ROAE (%)	19.3%*		



34 States & UTs



458 Cities



938 Branches



**ATMs** 

3,010

DSCs



30,431

**Employees** 

Customers



86% Micro loans

96%<sup>1</sup>
Priority sector loans

<sup>\*</sup> Annualised

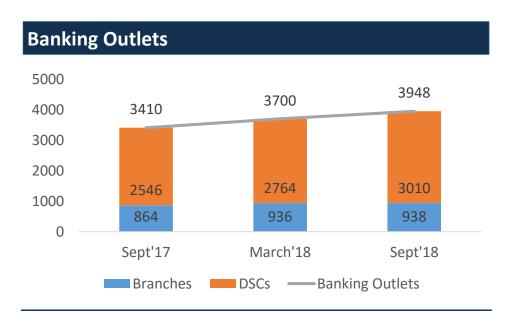
<sup>4</sup> 

# **Geographical Distribution**



# **Geographical Distribution**





# Multi channel distribution network with a mix of branches and digital





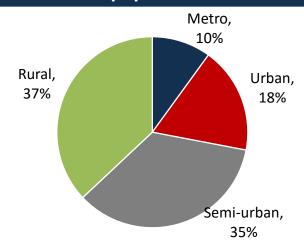








# Focus on serving the rural & underbanked population



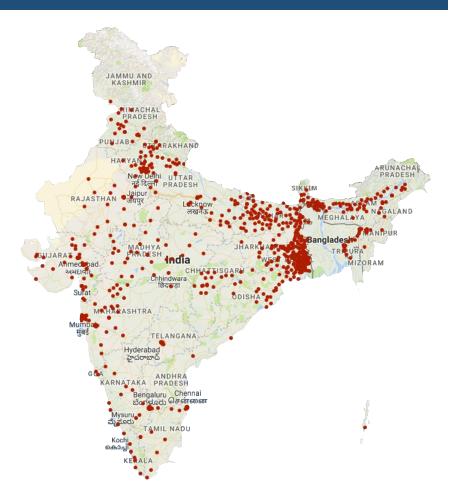
Bandhan Bank has 3<sup>rd</sup> highest distribution network amongst Private Banks in India in terms of Banking Outlets\*

<sup>\*</sup> Source RBI MOF database as on 10.04.2018

# **Geographical Distribution**

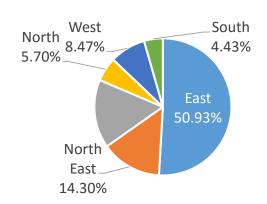


#### **Branch Mix-State Wise**



Significant presence in under- penetrated East and North East India

#### Banking Outlets as on 31st March 2018



In East & North East Regions, Bandhan Bank has the highest distribution network amongst Private Banks and second highest distribution reach amongst all Banks in India, in terms of Banking Outlets \*

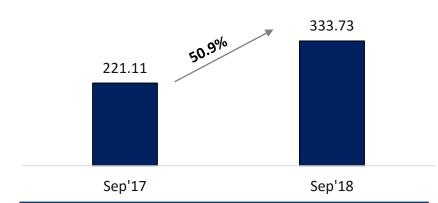
## **Business Overview**



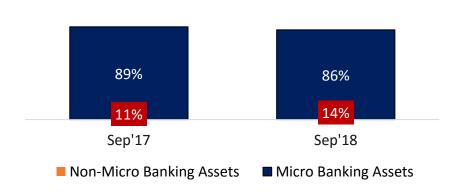
## **Asset Overview**



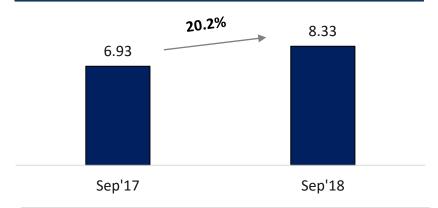
## Advances\* Growth (₹ in Billion)



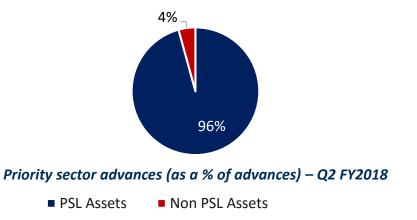
## Composition of Advances (in %)



## Number of Total Active Borrowers (in Million)



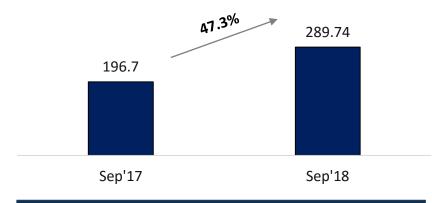
## Higher PSL Portfolio



# **Micro Banking Assets**



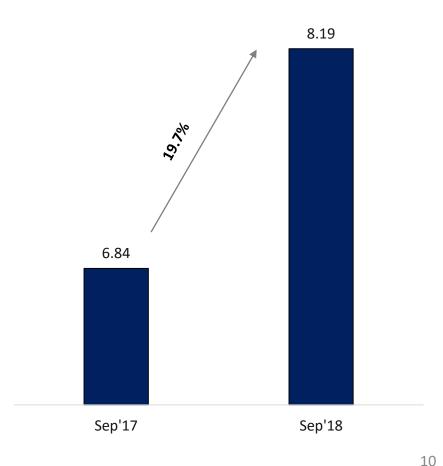
## Micro Banking Asset\* Growth (₹ in Billion)



## Micro Loan Disbursements (₹ in Billion)



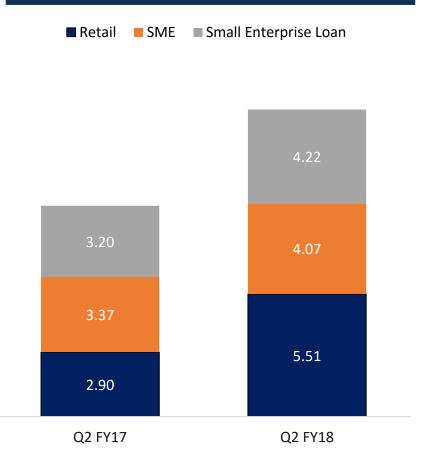
## Number of Active Micro Borrowers (in Mn)



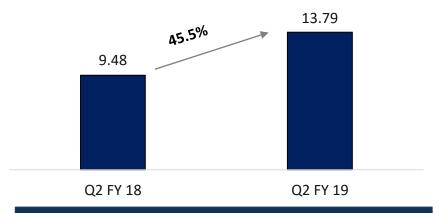
# **Non-Micro Banking Assets**



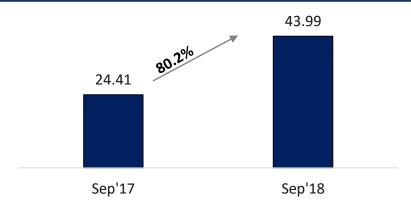
Product wise Disbursements – Non Micro Advances (₹ in Billion)



Total Disbursement - Non Micro Banking Asset (₹ in Billion)

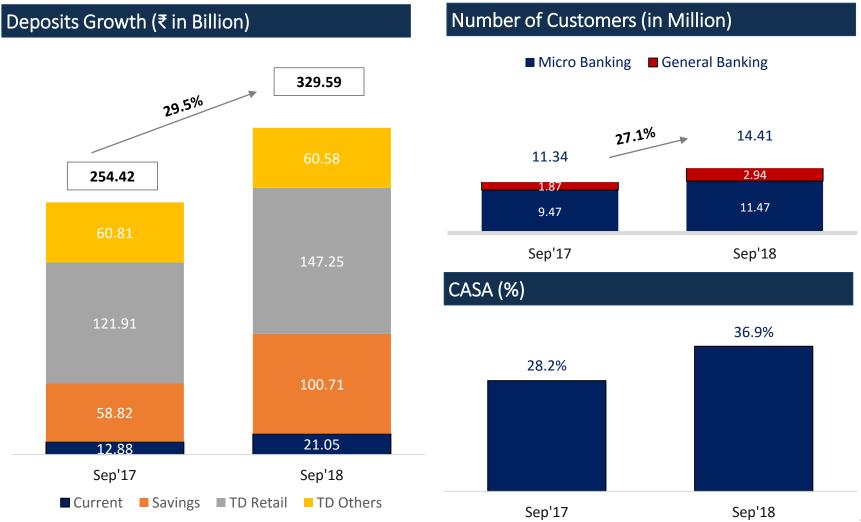


Non Micro Banking Portfolio growth (₹ in Billion )



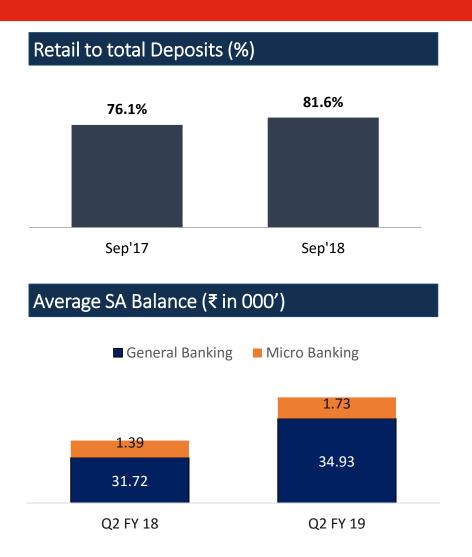
## **Liabilities Profile**



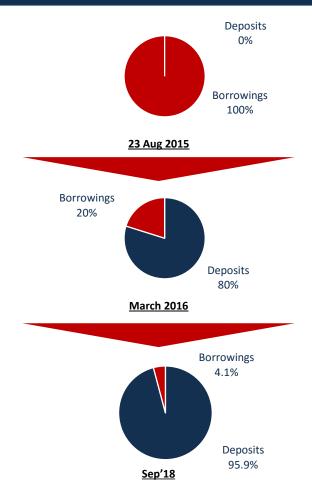


## **Liabilities Profile**





# Moving towards a more stable and cheaper source of funding



# **Credit Rating**



Rating of Bank's Financial Securities					
Instrument	Rating	Rating Agency	Amount (₹ in Billion)		
Unsecured Subordinated Non - Convertible Debenture*	CARE AA-; Stable (Double A Minus; CARE Ratings Outlook: Stable)		1.60		
Convertible Depenture**	[ICRA]AA (Double A; Outlook: Stable)	ICRA			
Term Loans From Bank*	[ICRA]AA (Double A; Outlook: Stable)	ICRA	0.80		
Certificate of Deposit	[ICRA] A1+	ICRA	15.00		

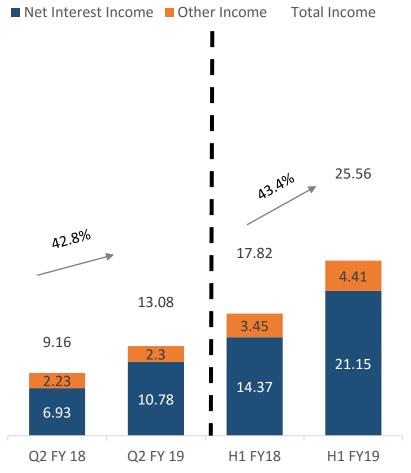
## **Financial Overview**



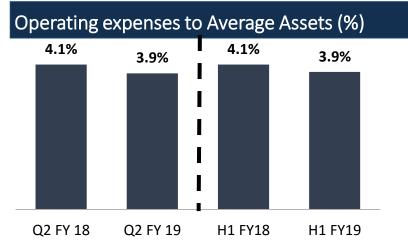
## **Financial Performance**



# Total income (₹ in Billion)

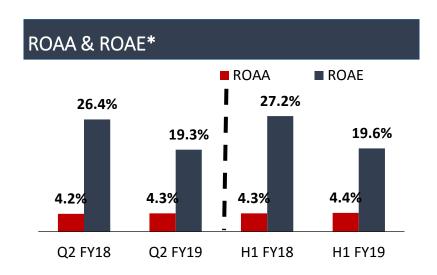


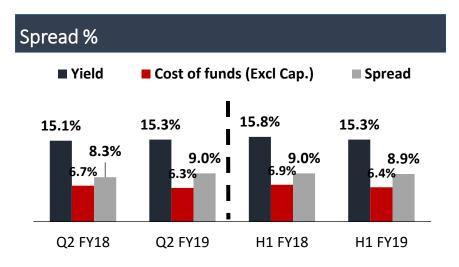
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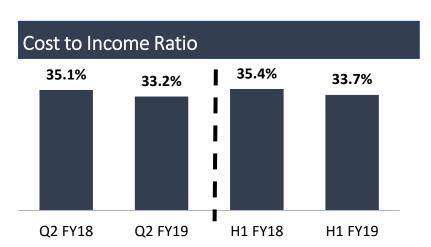


## **Financial Performance**







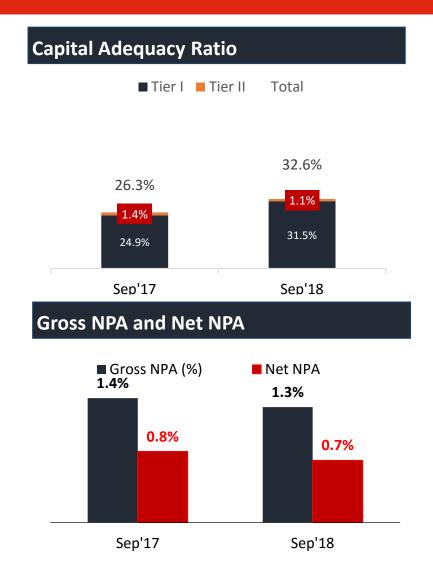


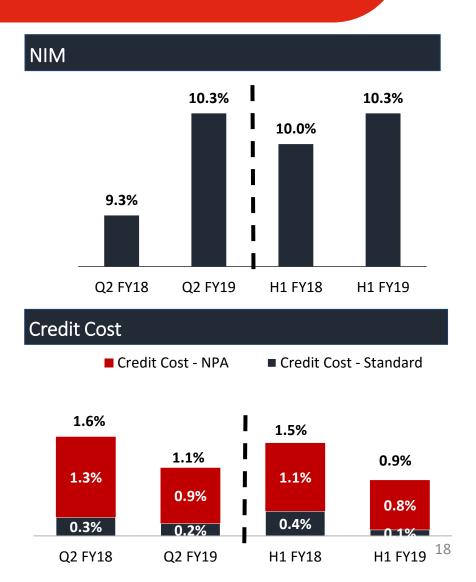




## **Financial Performance**







# **Profit & Loss Statement (IN ₹ million)**



Particulars	Q2 FY 19	Q2 FY 18	YoY%	Q1 FY 18	Q0Q%	H1 FY 19	H1 FY18	YoY%
Interest Income	16,057	11,201	43.4%	15,562	3.2%	31,618	22,735	20.10/
Interest expenses	5,282	4,266	23.8%	5,190	1.8%	10,472	8,364	39.1% 25.2%
Net Int. Income (NII)	10,775	6,935	55.4%	10,372	3.9%	21,146	14,371	47.1%
Non Interest Income	2,304	2,226	3.5%	2,107	9.4%	4,411	3,446	28.0%
Total Income	13,079	9,161	42.8%	12,479	4.8%	25,557	17,817	43.4%
Operating Expenses	4,339	3,213	35.1%	4,273	1.5%	8,612	6,298	36.7%
Operating Profit	8,740	5,948	46.9%	8,206	6.5%	16,945	11,519	47.1%
Provision (Std. + NPA)	868	795	9.2%	583	48.9%	1451	1371	5.8%
MTM Loss on Investments	374	74	405.4%	217	72.4%	591	55	974.6%
Profit before tax	7,498	5,079	47.6%	7,406	1.2%	14,903	10,093	47.7%
Тах	2,621	1,769	48.2%	2,589	1.2%	5,209	3,516	48.2%
Profit after tax	4,877	3,310	47.3%	4,817	1.3%	9,694	6,577	47.4%

# **Balance Sheet (IN ₹Million)**



Particulars	As at 30 <sup>th</sup> Sep 2018	As at 30 <sup>th</sup> Sep 2017	YoY%
Capital & Liabilities			
Capital	11,928	10951	8.9%
Reserves & Surplus	90,147	40090	124.9%
Shareholder Funds	1,02,075	51,041	100.0%
Deposits	3,29,589	254422	29.5%
Borrowings	14,218	8058	76.4%
Other liabilities and provisions	10,162	10507	-3.3%
Total	4,56,044	3,24,028	40.7%
Assets			
Cash and balances with Reserve Bank of			
India	26,152	25012	4.6%
Balance with Banks and Money at call and	,		
short notice	19,265	28189	-31.7%
Investments	85,787	71736	
Advances	3,17,298	193417	64.1%
Fixed Assets	2,198	2347	-6.4%
Other Assets	5,344	3327	60.6%
Total	4,56,044	3,24,028	40.7%

# **Our Board & Management**



## **Experienced and professional team...**





## Chandra Shekhar Ghosh MD & CEO

- Founder of BFSL, has 26 years of experience in the field of microfinance and development
- Awarded 'Entrepreneur of the Year' by Forbes and ET in 2014



#### Mahendra Mohan Gupta Head, Legal

- > 33+ years experience in the legal, finance and banking industry
- > Previously worked as DGM- Legal at ICICI Bank



Deepankar Bose

#### Head, Corporate Centre

- > 35+ years experience in banking industry
- Previously served as Chief General Manager and Head Of Wealth Management business, at SBI



#### Santanu Banerjee Head, HR

- 26+ years of experience in the field of banking and finance
- Previously worked as Head of HR Business Relationship at Axis bank



Sunil Samdani Chief Financial Officer

- > 16+ years of experience in financial industry
- Previously served as Head of Business Analytics and Strategy at Development Credit Bank and as CFO at Karvy



#### Vijay kumar Ramakrishna

#### Chief Information Officer

- > 21+ years of experience in the field of technology
- Previously worked as Group Manager of Intuit India and as Chief Technology Officer of Yes Bank



Biswajit Das Chief Risk Officer

- > 27 years of experience in banking industry
- Previously served as Head-RBS and regulatory reporting at ICICI Bank



#### **Subhro Kumar Gupta**

#### **Chief Audit Executive**

- > 34+ years experience in Banking Industry.
- Previously served as Head Audit at ICICI Bank



Arvind Kanagasabai Head. Treasurv

- 29+ years of experience at a PSU Bank
- Previously served as CFO at SBI DFHHL, Mumbai



**Nand Kumar Singh** 

#### Head, Banking Operations and Customer Services

- 26+ years experience in banking industry
- Previously served as Retail Banking Head, Patna Circle, at Axis Bank



Sourav Kar

#### Chief Compliance Officer

- 26+ years of experience in banking industry
- Previously served as Regional Business Manager Liability Sales at ING Vysya Bank



#### Nicky Sharma

#### Chief Strategy Officer

- > 10+ years of experience in the field of technology & Finance
- Previously served as Associate Director at PWC, Gurgaon



Indranil Banerjee
Company Secretary

- > 16+ years experience in financial industry
- Previously served as Company Secretary at Energy Development Company



Saurabh Jain

#### Head - Wholesale Banking

- > 17+ years of experience in banking industry
- Previously served as Vice President & Head Business Banking Products, Private & Commercial Clients at Deutsche Bank AG

# of Directors

Board

# ... backed by a strong independent Board





#### Chandra Shekhar Ghosh

#### MD & CEO

- > Has significant experience in the field of microfinance
- Awarded 'Outstanding Leadership Award' by Dhaka University



#### **Harun Rashid Khan**

#### Director

- > Retired as Deputy Governor of Reserve Bank of India
- > Instrumental in formulation of Payments system Vision 2018 of RBI



Bhaskar Sen Director

- > Retired as Chairman & MD of United Bank of India
- Previously, Executive Director of Dena Bank



#### Krishnamurthy Subramanian

#### Director

Significant experience in the field of finance services



#### Sisir Kumar Chakrabarti

- Previously, Deputy Managing Director at Axis Bank
- Also worked with State Bank of Bikaner and Jaipur prior to joining Axis Bank



#### **Chintaman Dixit**

#### Director

- > Significant experience in finance and accountancy sector
- Previously, he has worked at Life Insurance Corporation and Indian Bank



#### Ranodeb Roy

#### Non-executive Director

Founder of RV Capital Management Private Limited, Singapore, he was earlier heading Fixed Income Asia Pacific in Morgan Stanley Asia) Singapore



#### Snehomoy Bhattacharya

#### Director

- > Significant experience in public and private banking sector
- Previously worked as Executive Director Corporate Affairs



Dr. A S Ramasastri

#### Director

- Director, Institute for Development & Research of Banking Technology;
- Chairman of IFTAS; company promoted by IDRBTto provide technology services in Banking & financial sectors



#### T. S. Raji Gain Director

- Significant experience in the field of agricultural and rural development, Previously, she has worked with NABARD
- Currently, Executive Director BIRD



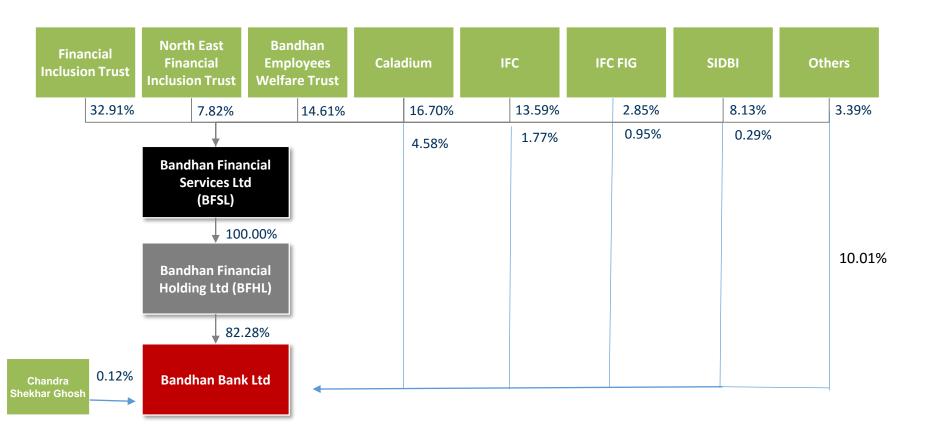
#### Dr. Holger Dirk Michaelis

#### Nominee Director

- Significant experience in private equity and as strategic advisor to financial services companies
- Currently, he is working at GIC

# Bandhan Group structure & shareholding





## Awards and accolades





## Entrepreneur with Social Impact

Bandhan Bank won the 'Entrepreneur with Social Impact' Award at the first edition of the CNBC-AWAAZ CEO Awards 2018 presented by the Chhattisgarh Government.

The ceremony was held in Raipur on July 07, 2018. The event was graced by Honourable Chief Minister of Chhattisgarh, Shri Raman Singh, along with other dignitaries and luminaries from political and business circles.



## Aadhaar Excellence Awards 2018

Bandhan Bank bagged Aadhaar Excellence Awards in the following categories:

- Best Performing Bank in terms of Aadhaar Generation and update using online client
- Ranked 4<sup>th</sup> in Achievers awards for opening highest percentage of Aadhar Centre as per given target.

The awards were handed over by Dr. Ajay Bhusan Pandey, CEO, UIDAI.

## Awards and accolades







### MFIN Microfinance Award 2018

Bandhan Bank received the MFIN Microfinance Award 2018 – In Pursuit of Excellence' in the following two categories:

- 1. Risk and Resilience Framework
- 2. Microfinance Plus Activities

Shri Giriraj Singh, Minister of State for Micro, Small and Medium Enterprises (MSME), Govt. of India handed over the award in New Delhi on May 24, 2018.

## Pride of Bengal

Mr. Chandra Shekhar Ghosh, MD & CEO, Bandhan Bank Ltd. received the **Pride of Bengal** award on June 30, 2018, at Kolkata.

Pride of Bengal is an inspirational award instituted by Round Table India (RTI). The award honours individuals who have significantly contributed in their own fields and have made Bengal proud in the global arena.

It is a recognition for all the hardships and challenges that went into the journey of success and also inspiring the future generations not only to be successful but also to make the state they come from proud

# **Thank You**

