

Highlights Q4 FY18



CONSOLIDATED

Disbursement	15%	Trailing Quarter	20%	YoY
Interest Earning Asset	5%	Trailing Quarter	25%	YoY
Net worth	2%	Trailing Quarter	8%	YoY
PAT	11%	Trailing Quarter	86%	YoY
ROA	1.02%	March 2018	0.77%	March 2017
ROE*	13.45%	March 2018	8.83%	March 2017

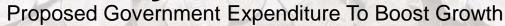
INFRASTRUCTURE FINANCE

BUSINESS PORTFOLIO	3 %	Trailing Quarter	7 %	YoY
PAT	12%	Trailing Quarter	45 %	YoY
NET NPA	2.4 %	March 2018	2.04 %	March 2017

^{*} Calculated on Standalone Net Worth

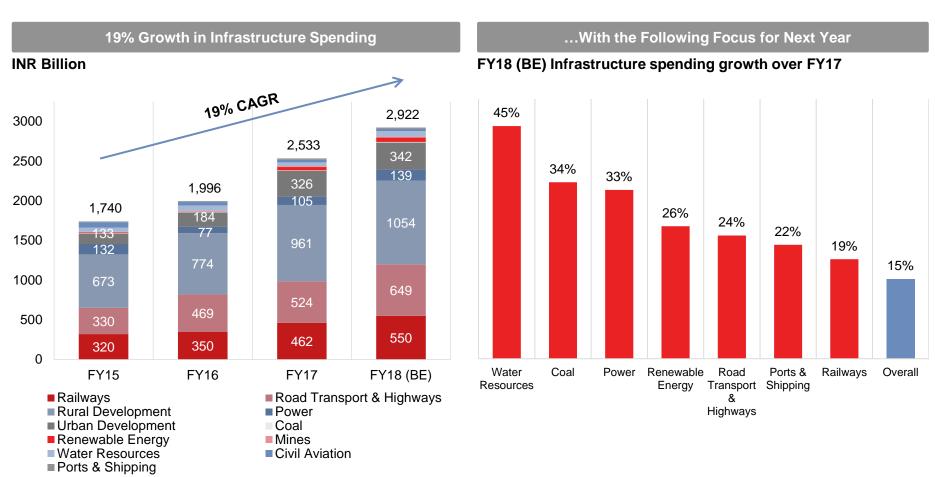


Industry Overview – India Opportunity





Govt. providing significant push to infra development across segments



Source: Central Statistics Office/RBI, Annual Budget Document, Govt of India; Feedback Analysis

*Source: RBI **Source: World Bank. Absolute numbers are calculated based on growth rates provided
PE – Provisional Estimates; BE indicates Budgeted Estimates

... With Significant Focus On Roads



The Union Cabinet recently cleared Rs 6.92 lakh crore project to develop 83,677 km highways in 5 years which includes the Bharatmala project thus providing much needed booster dose to the Road Industry.



BharatMala Pariyojana

- Funding: Rs 2.09 lakh crore from Market, Rs 1.06 lakh crore from Private Investments and Rs 2.19 lakh crore from CRF/ToT/Toll.
- Asset Monetization: Government plans to raise Rs 34,000 crore through monetization of 82 operating highways under ToT & Rs 46,048 Crore from toll collections of NHAI. NHAI has tendered out 9 NH stretches of 680.64 km with potential monetization of Rs 6,258 crore.

Rural roads-PMGSY

- Spending of Rs. 88,185 crore envisaged under the PMGSY, by central and state government, to construct 1,09,302 km of rural roads over next 3 years.
- In addition, roads worth Rs 11,725 crore for 5,411 km of upgradation and new roads in 44 LWE districts to be completed by 2019-20.

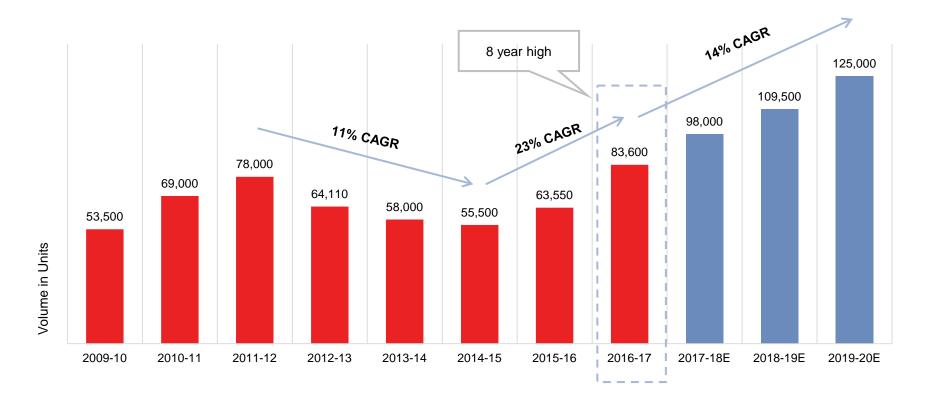
Industry Overview – India Opportunity



Indian CE Market - Sustained Recovery

Good Revival in the last two Financial Years following a three Year Decline | Strong Growth Outlook due to rise in government infra spending

CME Sales



Source: Feedback Analysis



Company Overview

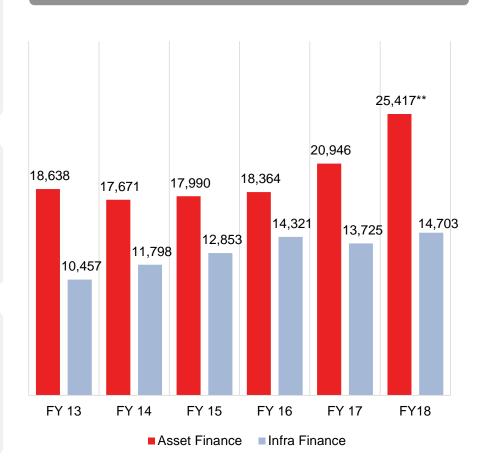


 Srei Infrastructure Finance Ltd, a Kanoria foundation entity, is one of India's largest holistic infrastructure institutions delivering innovative solutions in the Infrastructure space.

 It has been engaged in leasing and hire purchase / hypothecation financing of construction equipment and financing of infrastructure related projects.

 The company has been in this business for nearly three decades, and with a customer base of over 77,000 and ~ USD 7 bn of consolidated AUM.

Gross Earning Asset (INR Cr)



^{**} As on H1FY18

Board of Directors





Hemant Kanoria - Chairman & Managing Director He has over 36 years of experience in industry, trade and financial services. He is currently serving as Board Member in the Indian Institute of Information Technology, Guwahati, Neotia University and New Delhi Institute of Management.



She has focused on investment management and financial markets during her 27 year career. She spearheaded some of the first foreign investments

spearheaded some of the first foreign investments into the Indian equity markets in the early 1990s. Currently, she is the Founder and Managing Partner, Pacific Paradigm Advisors, an independent investment advisory and management firm focused on Asia



Sunil Kanoria - Vice Chairman

He has more than 28 years of experience in the financial services industry. He is the immediate past President of The Associated Chambers of Commerce & Industry of India, nominated Council member of The Institute of Chartered Accountants of India and the former Governing body member of the Construction Industry Development Council (CIDC).



Malay Mukherjee

Dr. Punita Kumar Sinha

He has over 40 years' of experience in the field of Banking and NBFC including Venture Funding, Factoring and Broking. He is the former Chief Executive Officer (CEO) and Managing Director of IFCI Limited and also the former Executive Director of Central Bank of India.



S. Rajagopal

He is the former Chairman & Managing Director of Bank of India and Indian Bank and has more than 40 years of experience in the banking industry.



R. K. Agarwal

Mr. Ram Krishna Agarwal has over 40 years of experience in various fields like Audit, Taxation, Company Law, Consultancy etc. He has been a Partner with S. R. Batliboi & Co. (Member firm of Ernst & Young in India) since 1978 and was the Managing Partner of the Firm at the time of his retirement in June, 2013.

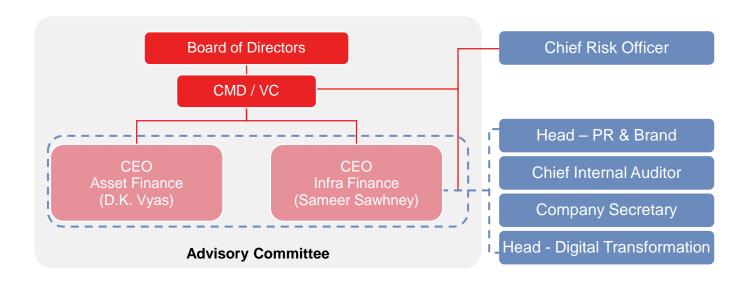


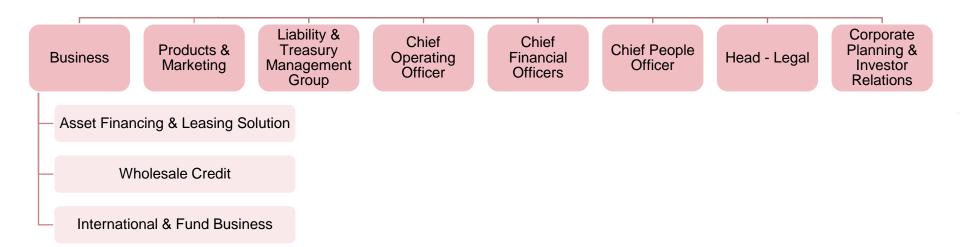
S. Chatterjee

A seasoned professional, he has over 45 years of experience in Retail, Commercial, Investment Banking and NBFC. Associated with the State Bank of India for 26 years, he has extensive exposure in the area of International Banking at SBI, London and as the Chief Representative in Washington DC having worked closely with IFC, World Bank and IMF.

Organization Structure







Key Businesses And Strategy Turnaround Strategy



FY13 to FY16

Economic Slowdown

Weak Business Sentiment

High Volatility



NOW

Improvement in economic activity

Investment cycle started with road sector Construction
Equipment
Finance
Industry to
grow with
CAGR @ 19%

Balance Sheet Growth

Investment Book



Strengthen Core Business

- Asset Finance
- Wholesale Credit

Strong risk management, Focus on asset quality Leverage
Digitization for
Customer
Experience &
Operational
Efficiency

*ROE down from 10.03% to 2.7% NNPA peaked to high at 3.90%

Muted Portfolio Growth



Portfolio Growth of CAGR 31% from FY16

Better Asset
Quality
NNPA at 2.4%

Improved
Profitability
ROE* at 13.5%



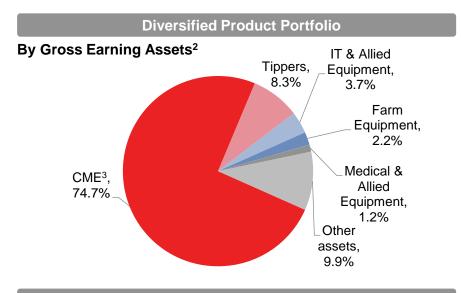
Asset Finance Business

An Established Leader

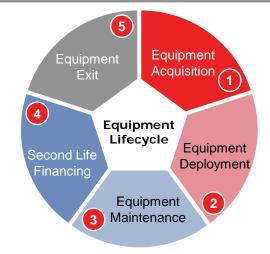


Company Profile

- Leading financier in the Construction, Mining and allied Equipment ("CME") sector in India offering loans and leases for new as well as used equipment
- Promoted and 100% owned by Srei Infrastructure Finance Limited which has over 27 years experience in CE finance
- Over 32.7% market share¹ and customer base of 64,000+ current customers²
- Distribution network of 89 branches across 21 states, 77 additional satellite locations and an employee base of 2,005 employees²
- Strategic pan-India penetration through 120 SEPs^{2,4} and 191 OEMs partnerships²
- Present across Tipper, IT, Farm & Medical Equipment Financing segments
- Gross Earning Assets of INR 254,171 Mn² with a 2.5 year CAGR of 15%



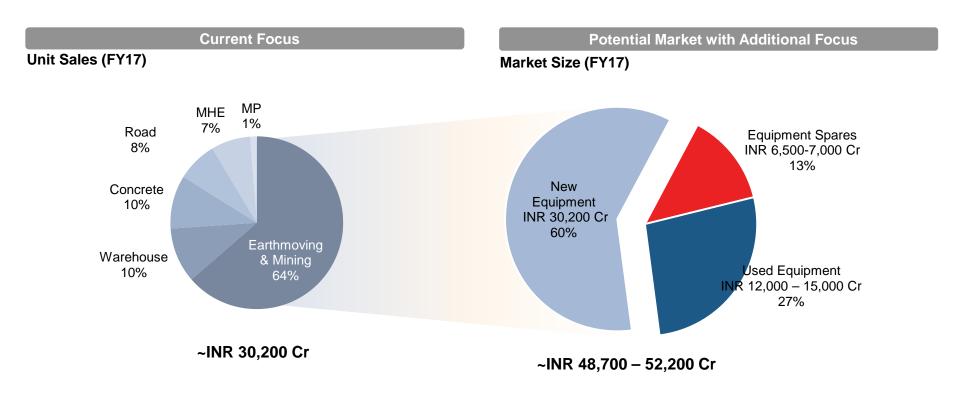
Presence across Lifecycle of an Equipment



Source: Feedback Analysis; Gross Earning Assets: Aggregate of Earning Assets and assets derecognized by way of securitization and assignment of receivables outstanding Disbursements: Aggregate of loans and leases (both operating & finance lease)

CME | Significant Opportunity Size





Equipment Leasing Market

- ✓ Bulk of MSMEs are opting to finance their equipment
- ✓ Still at nascent stage, 6-8% of CME Market (FY17) vs 50-60% globally
- ✓ Associated tax benefit opportunities
- ✓ Reduced 18% GST slab¹ makes equipment Leasing attractive

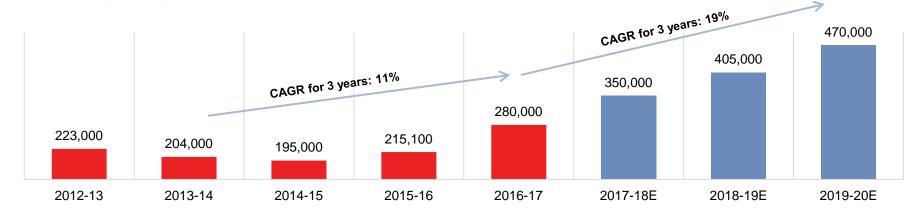
GST will Enable to be a Key Differentiator in the Equipment Leasing Market which will Further Drive Growth in the Industry

CME Financing Industry: Poised for Growth



Disbursements are at a 5 year high | Strong Growth Likely to be Witnessed...

Disbursement (INR Mn)

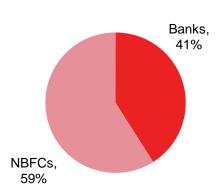


Source: Feedback Analysis;

1. For most products covered under CME Section

...Dominated by NBFCs...

By Disbursements (FY17)

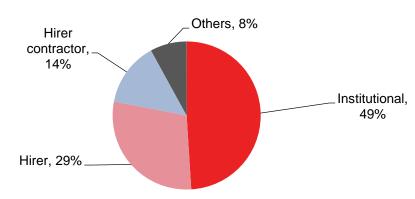


NBFCs Competitive Positioning

- ✓ Better geographic reach
- ✓ Offer faster TAT¹
- √ Tailor made schemes
- √ Higher LTV² than banks
- √ Simple documentation
- √ Flexible terms

...With Diverse Customer Profiles...

NBFCs Customer Breakdown by Disbursements (FY17)



Source: Feedback Analysis

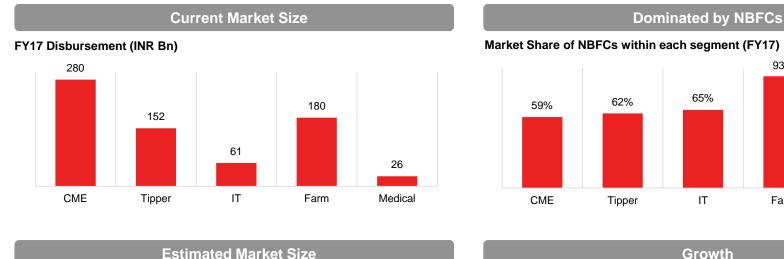
- 1. Turn Around Time
- 2. Loan to Value

Equipment Financing Industry: Poised for Growth



47%

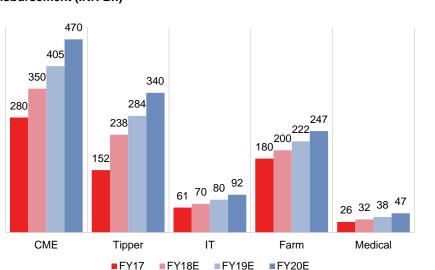
Medical



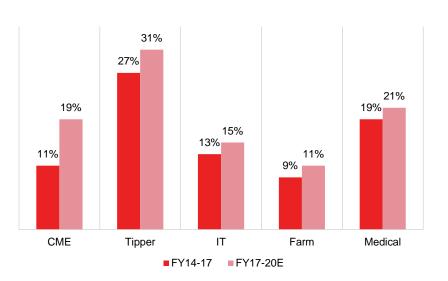


Farm





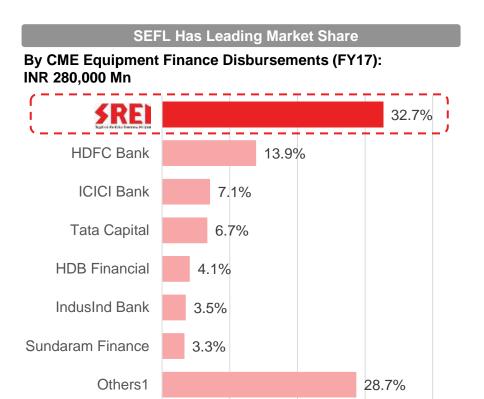
Disbursements CAGR

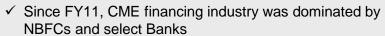


^{1.} Historical CAGR for Farm and Medical disbursements is of FY15-17 (2 yr CAGR) Source: Feedback Analysis

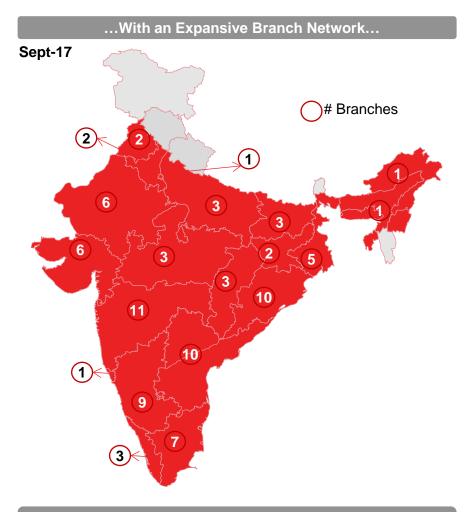
Market Leadership Position





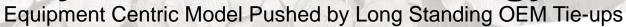


- ✓ Currently, SEFL is the only end to end solution provider across the entire CME value chain
- ✓ Disbursements of SEFL are the highest among the top five CME finance companies



Well positioned to access customers in the growing Indian infrastructure financing sector

Source: Feedback Analysis







Equipment Acquisition

 Financing of new and pre-owned Equipment

Equipment Deployment

 Deploying financed equipment to projects

Equipment Maintenance

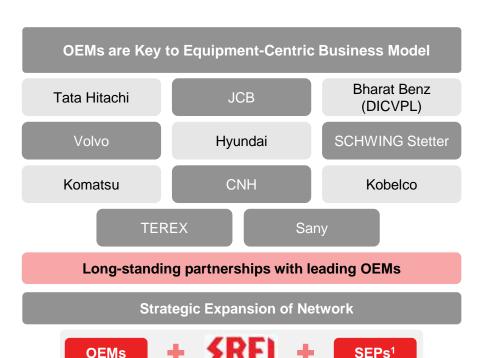
 Equipment maintenance assistance through spare parts financing

Second Life Financing

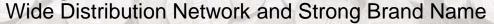
Branded refurbished equipment financing solutions

Equipment Exit

 77 stockyards across the country offer exit services efficiently



- Deep knowledge on diverse range of equipment
- ✓ Offer innovative financing solutions to customers, also meet future project requirements
- ✓ Strategic expansion through SEPs
- ✓ Partnered with 191 OEMs and 120 SEPs²





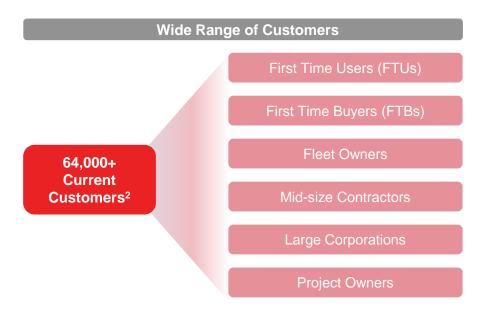
Vintage Reflects our Understanding of Business

Sept-17

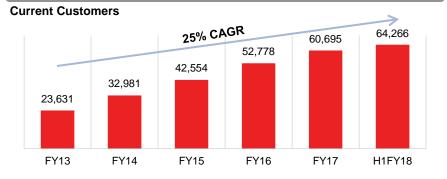


Srei Entrepreneur Partners (SEPs)

- ✓ Exclusive distribution partners, SEPs, help in sourcing customers and ensuring regular repayment
- ✓ Local risk insight and ground presence facilitates:
 - Customer acquisition
 - Screening
 - Broadening of market coverage
- √ 120 SEPs across the country²



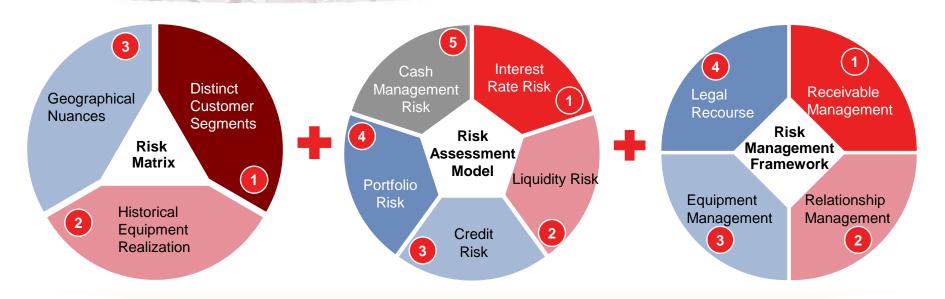
Customer Focussed Approach Leading to Retention



Over 60% of total disbursements were to repeat customers in FY15, FY16 & FY17

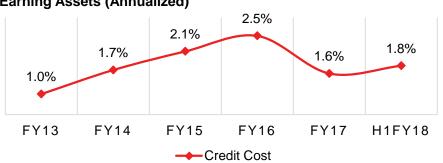


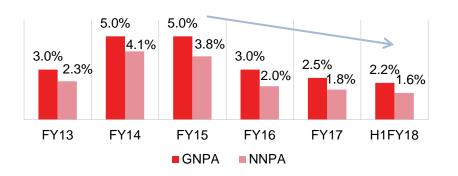
Effective Equipment Risk Management Framework



Enabling Improved Asset Quality

Bad debts written off, provisions and contingencies/Average Earning Assets (Annualized)





A Robust Systemic Framework Evaluating Future Cash Flows, Quantitative and Qualitative Parameters

Digital Transformation Facilitating Process

Efficiency Drive



Comprehensive Technology Landscape



Risk Management

- Real time equipment location identification through GPS/ GPRS devices
- Business Intelligence tool to manage portfolio risk by automating:
 - Data Analytics
 - Risk Prognosis using Algorithms



Customer Initiatives

- Customer Service App
- Online customer queries and services requests
- CRM being developed to:
 - Manage relationships
 - Provide insights for customer strategy
 - Analyse customer behaviour data
 - Implement customer-centric business processes



System & Process Enablers

- Automated credit appraisal and delivery process
- Customer service through:
 - Online portals
 - Mobile applications
 - Customised risk prognosis tools
- Use of handheld devices for efficient collection



Vendor & Channel Initiatives

 Develop a vendor portal to connect all other stake holders to the vendors

Data Centre ISO 27001 certified in Information security management system



Infra Finance Business - Overview





- Focused Infrastructure Solutions Provider
- More than 28 years of business existence
- Longstanding relationship with players across the infrastructure value chain
- Industry Specialization



- Customized debt financing solutions and structured finance solutions
- Strategic mezzanine solutions for key infrastructure projects
- Project advisory solutions

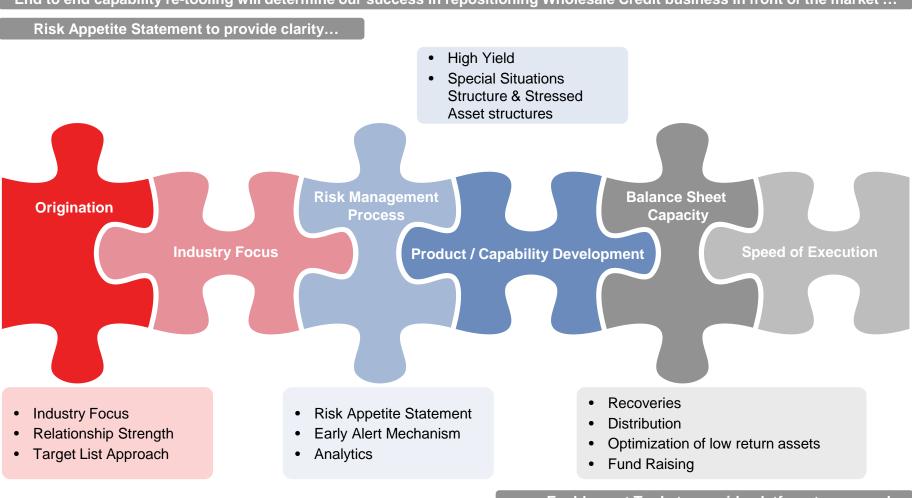


- Classified as "Infrastructure Finance Company" (IFC)
- Notified as "Public Financial Institution" (PFI) by the Ministry of Corporate Affairs"

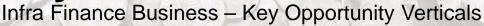


Infra Finance Business - Client centric, Sustainable & Profitable enterprise

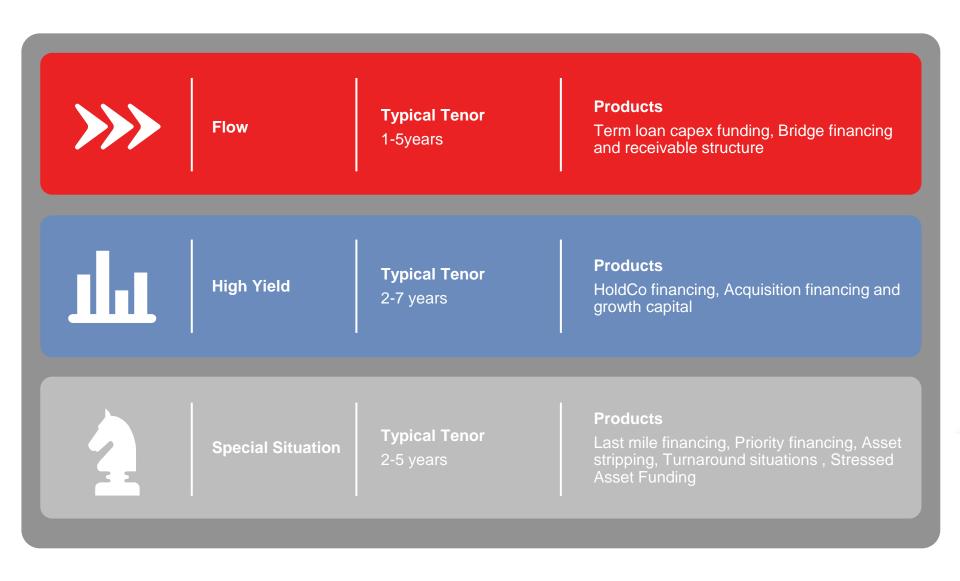
End to end capability re-tooling will determine our success in repositioning Wholesale Credit business in front of the market ...



... Enablement Tools to provide platform to succeed







Infra Sector - Remains to be the key focus





Warehousing. Hotels and **Hospitals**

- Growing sectors/ Favorable experience
- Real assets/ Long term cash flow visibility
- Longer tenor / Low pricing
- Need to develop in-house capabilities



Rs 10,000 cr



- Renewable power still attractive/ Opportunistic deal flow Identify refinancing/ settlement opportunities
- Regulatory risks

Rs 80,000 cr

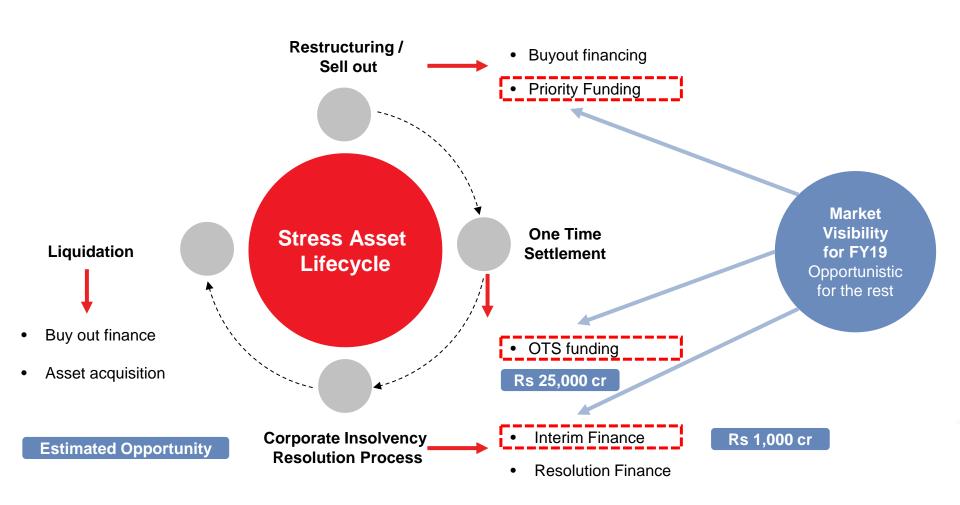


- Fastest growing infra-sector
- Back strong clients against operating assets
- Financing opportunities around both development and
 - developed assets

Rs 35,000 cr

SREI
Together We Make Tomorrow Happen

(Di) Stressed Asset Funding



Risk Management Framework



 Digital On Boarding Solution – Dedupe, e-KYC and Fraud verification

- Machine Learning (ML)/Artificial Intelligence (AI)
- Asset FMV model & Asset Liability curv for timely decision
- Grid policy
- · Exit Routes & Ring Fencing.
- Risk Sharing with OEM's / Vendors

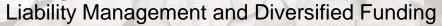


- Balanced mix of floating and fixed rate loans
- Close Monitoring of Liquidity Tolerance Level

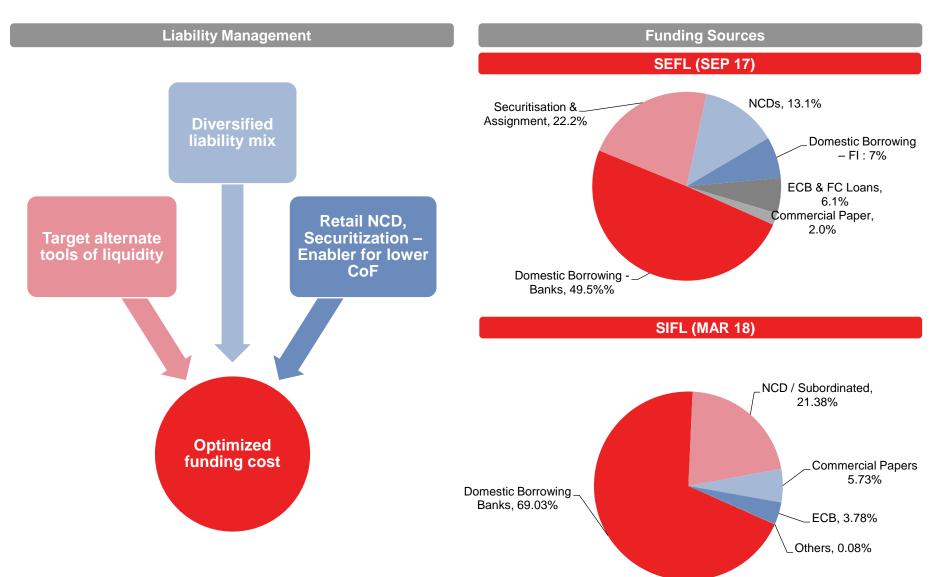
Operational Risk Management

- Digitization for Operational Excellence
- Strong Contract Management
- Trigger based Monitoring

... Developing underwriting principles, improvements in the credit process and enhancing Risk MIS are immediate priorities







Equity Portfolio Summary

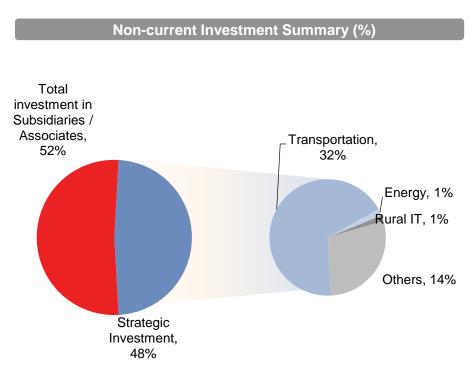




Summary of Investments

Non-current Investment Summary in Value (Rs Crs)

Non-current investment Summary in value (i	15 (15)
Particulars	Value (Rs Crs)
TOTAL INVESTMENT IN SUBSIDIARIES / ASSOCIATES	858
Strategic Investment*	
Transportation	542
Energy	15
Rural IT	13
Others	235
TOTAL STRATEGIC INVESTMENT	805
Equity Investment - Quoted	14
TOTAL NON- CURRENT INVESTMENT	1,677



^{*} Investments held directly or through funds

BOT Road Asset Portfolio Summary





Bharat Road Network Ltd., a Srei Initiative, is a road BOT company in India, focused on development, implementation, operation and maintenance of roads/highways projects

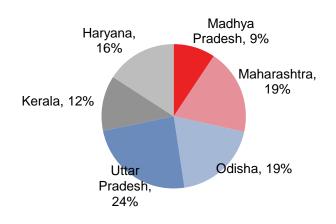
Well Diversified Portfolio

- BRNL has a well diversified BOT Asset Portfolio spread across 6 states such as Madhya Pradesh, Maharashtra, Uttar Pradesh, Kerala, Odisha & Haryana
- Current portfolio consisting of six (6) BOT Projects, of which two (2) Projects are operational
 under Final COD, three (3) Projects are operational under Provisional COD and one (1) Project is
 under Construction

Strong Cash Flows

- Out of 6 projects in portfolio, 5 projects are revenue generating assets
- Young assets portfolio with average residual life of 17 years and 6 months in comparison with average debt maturity profile of approximately 9 years and 6 months*

% STATE WISE BOT PORTFOLIO (LANE KM)



ROAD BOT ASSET PORTFOLIO	
Operational	5
Under Construction	1
Total Lane Kms	2095
Lane Km – Operational	1,622
Lane Km – Under Construction	473^
Toll Revenue for 9MFY18 (INR cr)	442

^{*} As on 31st March 2018.

[^] includes under construction stretches of approx 12 lane kms of GAEPL and 60.72 lane kms at SJEPL Project for which we are awaiting final COD

Sahaj – Largest Retail Chain in the Country

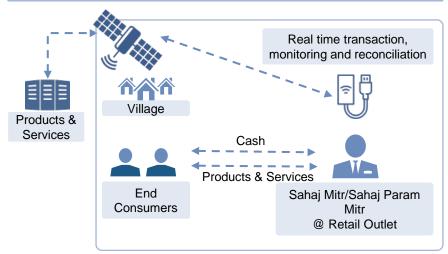
SRE
Together We Make Tomorrow Happen

Delivering product and services to Rural & Semi-urban customers

• Sahaj has ~ 73,828 Sahaj Mitr outlets rolled out across 23 states as on Dec 17 • Covering over 400 mn people (45% of India's rural population)

Strong & Robust Technology Platform

Technology



Unique Service Offerings

Financial Services

- Life Insurance
- Non-Life Insurance
- Mutual Funds

Financial Inclusion

- Account Opening
- Cash Deposits & Withdrawals
- Money Remittance
- Aadhaar enabled Payment System

Consumer Services

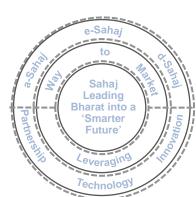
- Utilities Bill Collection
- Mobile/DTH Recharge
- E-commerce & Product Distribution

- K-12 Supplementary
- Competitive Exam Preparation
- Skill Development Programme

G2C & e-Governance

- G2C services Birth, Death, Caste certificates, Land records etc
- FastTag Electronic toll collection and RFID tagging & recharges
- PAN cards
- Aadhaar Enrolment

Strategy Leading To Growth



Assist Assist

a-Sahaj

 Physical Supervision and Capacity building through Company Manpower

Partially Assist

e-Sahaj

- Minimal Supervis
 - Supervision
- Role of Param Mitr
 - Capacity building
 - CRM support

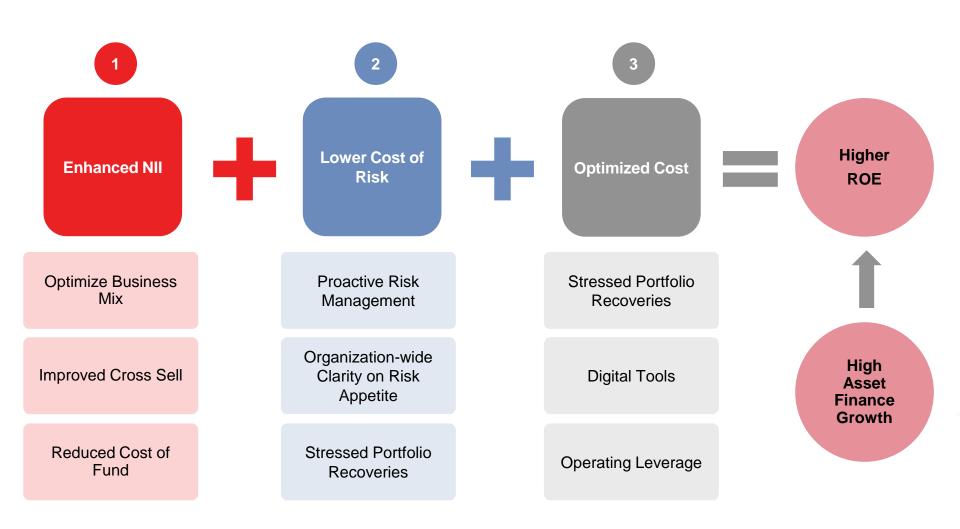
Self

d-Sahaj

- Direct to Customer CRM support
- Mobile & web
- Outreach

Strategy Driver Plan to Deliver Higher ROE





Key Investment Highlights



- Increased outlay for Infrastructure & affordable housing to boost demand for CME
- CME Finance expected to grow at a CAGR of ~ 19% up to FY20
- Srei being the market leader is best positioned to ride this growth

- Leverage experience of being into infra sector for the last 29 years
- Improved credit underwriting through better insight & data analytics through digitization
- Strategy beyond Asset writing Down selling of portfolio to increase income through velocity

Strong Growth Outlook

Diversifying within Core Business

Improving Underwriting Expanding CME Segment - Material Handling Equipment, Tipper , Used

Shareholders

- Expanding the Asset finance portfolio beyond the traditional CME segment i.e, Healthcare, IT, Rural
- Provide Asset life cycle solution

Equipment and Spare Parts

 Moving towards complete digitized platform to enhance customer experience

Maximize return throughFocus on PSI portfoli

- Focus on PSL portfolio Increase Securitization
- Optimise borrowings and explore alternate avenues of funding to reduce cost.
- Operating Leverage Larger scale will optimize cost

Cost Improvement

GROWTH DRIVERS



Financial Highlights Balance Sheet - Consolidated



Balance Sheet Summary (Rs Crs)	FY18	FY17
Net Worth	4,881	4,531
Borrowings	32,873	26,204
Interest Earning Assets	37,884	30,305
Investments	913	1,282
Key Ratios	Mar-18	Mar-17
Return on Equity*	13.4%	8.8%
Return on Asset	1.0%	0.8%
Leverage	6.7	5.8
EPS (Rs) (Annualized)	7.6	4.8
Book Value (Rs)	97.0	90.1

Financial Highlights Income Statement - Consolidated



Income Statement (Rs Crs)	FY18	FY17	Q4 FY18	Q4 FY17	Q3 FY18
Income from Finance Activities	4,358	3,528	1,150	923	1,151
Income from equip. financing	2,756	1,909	776	541	727
Income from project financing	1,602	1,620	374	381	424
Finance charges	2,938	2,628	774	703	761
NII	1,417	896	375	215	393
Non Interest Income					
Income from Fee Based Activities	58	33	21	13	13
Income from Equipment Rental	211	165	48	40	69
Income from Investments	25	529	10	191	11
Others	23	50	10	8	4
Net Income	1,734	1,673	464	467	489
Operating Expenditure	704	546	179	122	195
Provisions & Write offs	442	772	110	250	130
PBT	592	360	176	99	162
PAT (after Minority)	385	243	117	63	105

Financial Highlights

SREI Equipment Finance Ltd-Income Statement

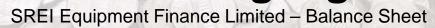


lucomo Ctotomont (Do Lobbo)	Six mont	ns Ended	Year to date Ended		
Income Statement (Rs Lakhs)	31 st March 2018	31 st March 2017	31 st March 2018	31 st March 2017	
INCOME					
Revenue from operations	1,81,298	1,26,380	3,30,954	2,49,333	
Other income	740	166	1,137	200	
Total Income	1,82,038	1,26,546	3,32,091	2,49,533	
EXPENDITURE					
Finance costs	86,579	66,970	1,59,471	1,33,240	
Employee benefits & other expense	22,512	17,720	41,011	33,449	
Depreciation, amortization and impairment expenses	32,351	19,077	57,966	35,929	
Total	1,41,442	1,03,767	2,58,448	2,02,618	
PROFIT BEFORE BAD DEBTS WRITTEN OFF, PROVISIONS, CONTINGENCIES AND TAX	40,596	22,779	73,643	46,915	
Bad debts written off, provisions and contingencies	17,580	10,804	34,202	25,273	
PROFIT BEFORE TAX	23,016	11,975	39,441	21,642	
Net Tax Expense	7,618	3,974	13,092	6,758	
PROFIT AFTER TAX	15,398	8,001	26,349	14,884	
Earnings per share (basic and diluted) (Rs.)	25.81*	13.41*	44.17	24.95	

[Face Value of Equity Shares of Rs. 10/- each

(31st March, 2017 : Rs. 10/-each)]

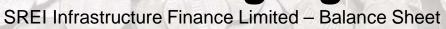
Financial Highlights





Particulars (Rs Lakhs)	As at 31-Mar-2018 Audited	As at 31-Mar-2017 Audited	Particulars (Rs Lakhs)	As at 31-Mar-2018 Audited	As at 31-Mar-2017 Audited
EQUITY AND LIABILITIES			ASSETS		
Shareholders' funds	2,78,042	2,52,040	Non- current assets		
Non-current liabilities			Property Plant and Equipment	4,44,990	2,33,680
Long-term borrowings	5,96,831	4,23,259	Non current investments	-	7
Deferred tax liabilities (Net)	31,530	23,774	Long-term loans and advances	12,03,846	8,71,896
Other long term liabilities	47,916	17,652	Other Non-current assets	25,940	7,610
Long-term provisions	7,119	4,831	Total Non-current assets	16,74,776	11,13,193
Total Non-current liabilities	6,83,396	4,69,516			
Current liabilities			Current Assets		
Short-term borrowings	11,23,137	7,53,416	Current investments	-	208
Trade payables	1,71,546	1,02,953	Trade receivables	11,284	5,579
Other current liabilities	190,442	143,055	Cash and cash equivalents	63,781	36,213
Short-term provisions	3,601	2,040	Short-term loans and advances	2,70,067	1,90,132
			Other current assets	4,30,256	3,77,785
Total Current Liabilities	14,88,726	10,01,464	Total Current Assets	7,75,388	6,09,827
GRAND TOTAL	24,50,164	17,23,020	GRAND TOTAL	24,50,164	17,23,020

Financial Highlights





Balance Sheet Summary (Rs Crs)	FY18	FY17
Interest Earning Assets	14,703	13,725
Net Worth	2,923	2,811
Borrowings	13,970	13,184
Investments	1,684	2,037
Key Ratios	FY18	FY17
Return on Equity	4.3%	3.5%
Leverage	4.8	4.7
CRAR	17.6%	18.9%

Financial Highlights SREI Infrastructure Finance Limited - Income Statement



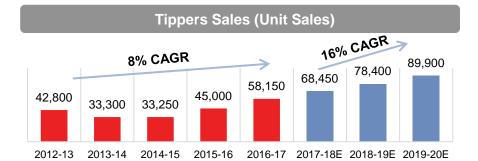
Income Statement (Rs Crs)	FY18	FY17	Q4 FY18	Q4 FY17	Q3 FY18
Disbursement	5,736	5,889	2,202	1,964	1,427
Income from finance activities (Net of Dep.)	1,674	1,685	405	431	443
Finance charges	1,333	1,437	337	370	329
NII	340	248	68	61	115
Provision & Write off	85	547	9	200	45
Fee based income	34	14	16	7	5
Income from investment	14	524	8	190	6
Other Income	18	43	5	9	4
Operating Expenditure	140	134	39	35	36
PBT	182	148	49	33	49
PAT	123	96	30	21	34
Key Ratios	Mar-18	Mar-17	Dec-17		
Yield on Avg Funds	11.9%	12.2%	12.1%		
Cost of funds	10.0%	10.6%	10.0%		
Interest Spreads	1.9%	1.6%	2.1%		
Gross NPA *	3.2%	3.2%	3.1%		
Net NPA*	2.4%	2.0%	2.1%		



Industry Overview – India Opportunity

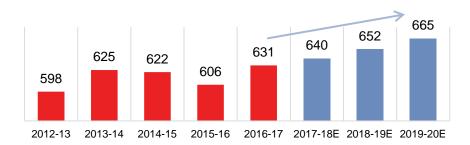
Other Equipments - Sustained Recovery





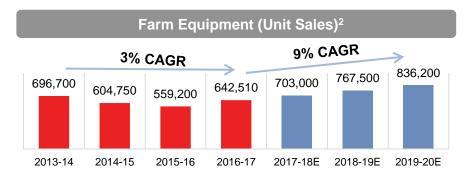
 Used for transporting material (such as sand, gravel or demolition waste) and crushed aggregates for construction and infrastructure projects

IT Equipment (Revenue, INR Bn)1



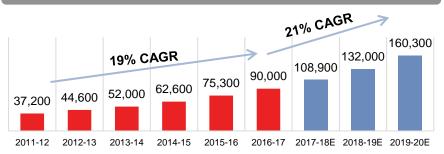
- Tractors have the major share of the farm mechanisation market in India
- There is room for sufficient growth in this segment with India being an agriculture-based economy

Source: Feedback Analysis
Note: Market Size is by Value of CME equipment sales
Includes PC Segment, Printers, Enterprise networking, Servers, Storage
Includes total sales of Tractor, Power Tillers and Combine Harvestors



 India has witnessed a significant rise in the use of IT equipment¹, due to rising disposable incomes and reduced prices due to rapid innovation in technology

Medical Equipment (Sales, INR Mn)



- India is among the top 20 markets for medical devices
- Government commits to increase public health expenditure to 2.5% of the GDP, which is expected to provide a boost to the healthcare sector

Disclaimer



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In this communication we have disclosed certain forward-looking information to enable investors to comprehend our future prospects and take informed investment decisions. This report and other statements – written and/or verbal - that we periodically make/publish contain forward-looking statements that set out anticipated results based on the management's plans and assumptions for future growth and development of the organizations. We have tried wherever possible to identify such statements by using words such as anticipate, estimate, expects, projects, intends, plans, believe, and words of similar substance in connection with any discussion of future performance.

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