

# **Reaching New Heights in Retail Finance**

# Magma Fincorp Limited

Q3 FY13

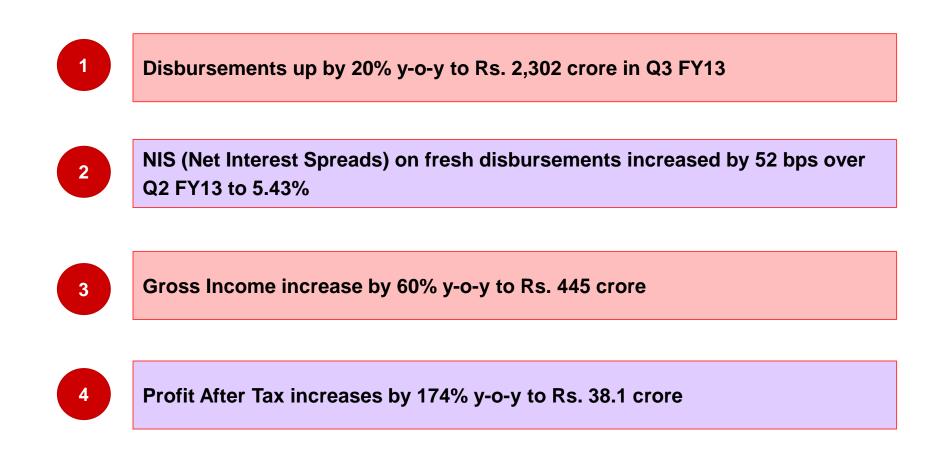
# • Business Update – Q3 FY13

• Financial Results – Q3 FY13

Business Overview & Strategy

Leadership Team







23 branches opened in Q3 FY13 taking total operational branches to 263



• Business Update – Q3 FY13

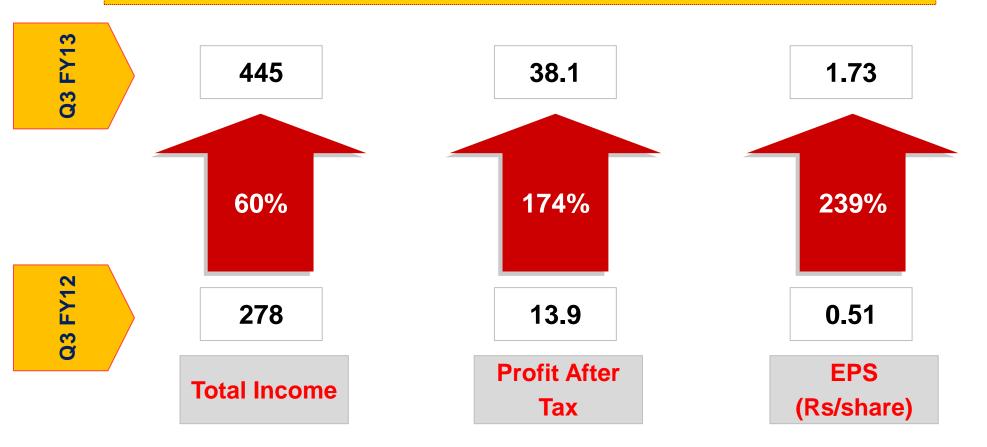
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# **Performance Highlights of Q3 FY13 Vs. Q3 FY12**





Values in Rs. crore unless specified otherwise

Product	Disburseme nt (Rs. crore)	YoY growth	Product Mix	ATS (Rs. lakh)	LTV	Tenure (months)	Net IRR* (% p.a.)
Cars and MUVs	773	36%	34%	4.1	67%	44	14.5
CV	384	(-)26% ^	17%	8.3	86% #	44	14.3
CE	369	8%	16%	19.0	79%	39	13.8
Used CV	222	65%	10%	5.4	70%	36	19.1
Tractors	382	56%	17%	3.3	62%	45	20.1
SME Loans	172	62%	7%	22.7	N/A	31	16.9
Total	2,302	20%	100%	5.5	72%	41	15.8

#### Notes:

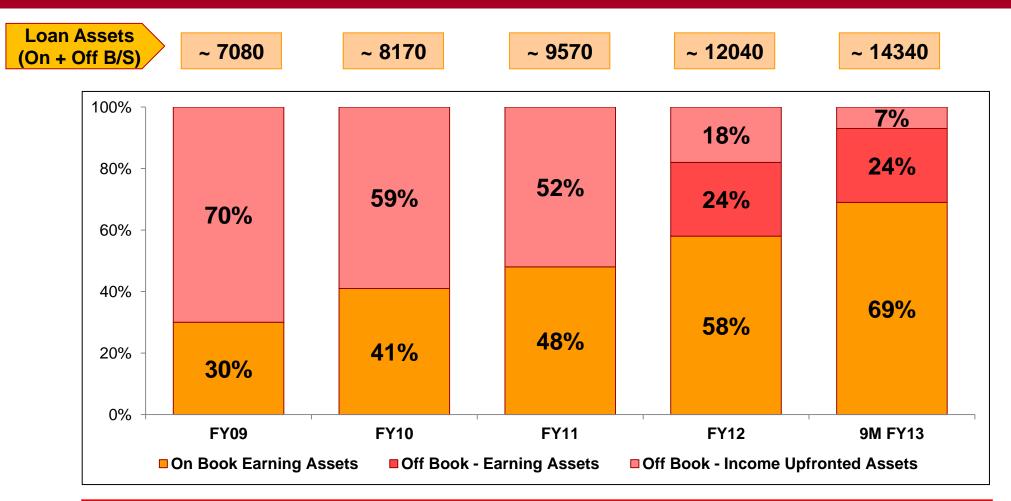
^ Reduced disbursement amount in CV due to strategic shift from MCV/HCV to SCV/LCV segments; Accordingly ATS has reduced reflecting higher share of LCV/SCV

# LTV for CV has been calculated without considering cost of truck body, which is not funded. Inclusive of body in the cost of asset, LTV would be approx. 73%

\* Net IRR is lending rate on reducing balance basis, net of payouts to Direct Selling Agents (DSA) and pay-ins from manufacturers/ dealers (discounts/subventions).



# **Total Loan Assets**

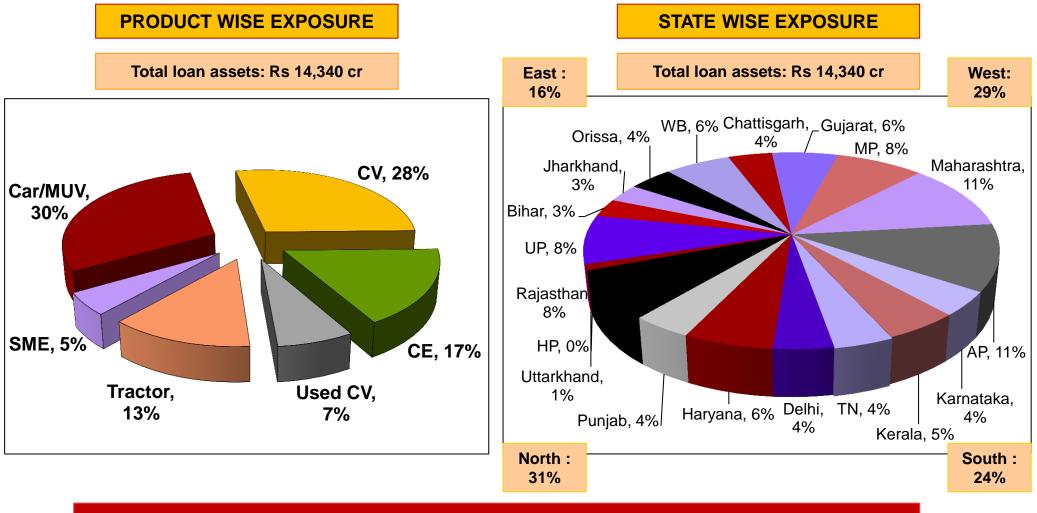


93% of the Loan Assets are Income earning as at 31<sup>st</sup> December 2012



Values in Rs. crore as at the end of period

# **Diversified Asset Portfolio**

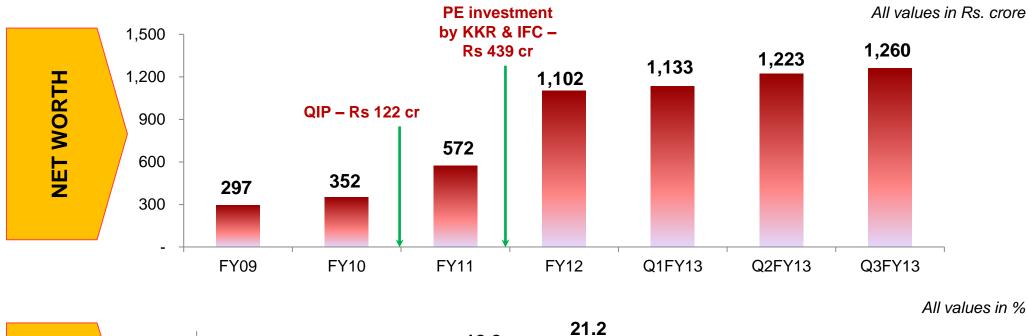


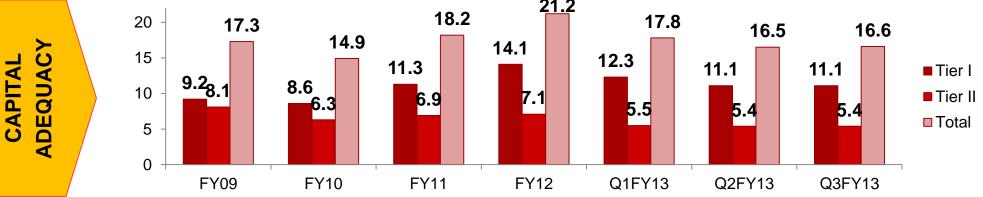
Diversification across products and regions minimizes impact/risk of external events

Includes On Book and Off Book Loan assets as on 31st December 2012



# **Capital Adequacy**





Value as on the last day of the period Figures may not tally fully due to rounding off

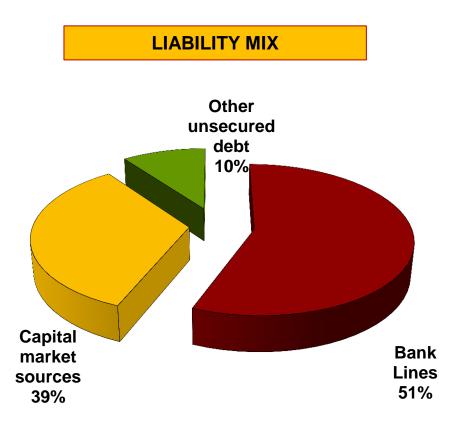
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## Liabilities

Diversified funding profile with a wide spectrum of lenders across banks, mutual funds, insurance cos, pension/provident funds, corporates, etc.

Bank lines provided by a consortium of 20 public & private sector banks including PNB, SBI, ICICI, Axis Bank, etc.

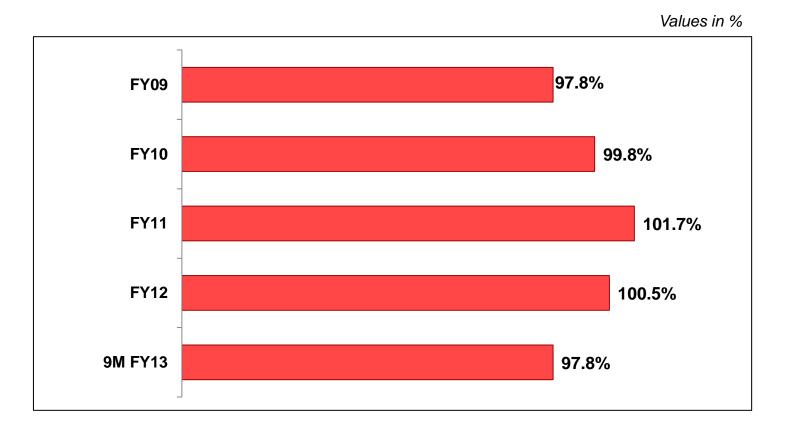
Instrument	Ratings
Short term	A1+
Long term	AA+
Preference shares	AA
Subordinated debt	AA
Perpetual debt	AA-



Total Debt O/S: Rs. 9,239 crore



Includes on book liabilities as on 31st Dec 2012



Collection Efficiency is defined as installment collections made during the period divided by installments billed during the period as percentage



# Accelerated Adoption of RBI Draft Guidelines on 'Prudential norms'

### **PROVISIONING NORMS**

	Months Past Due	Magma's Revised Provisioning Policy		Months Past Due	Existing RBI Norms for NBFCs		
		Secured	Unsecured		Secured	Unsecured	
Standard	0 to 4 months	0.30%	0.30%	0 to 6 months	0.25%	0.25%	
Sub Standard	> 4 to 16 months	15% 25%		> 6 to 24 months	10%	10%	
	> 16 to 28 months	25%	100%	> 24 to 36 months	20%	100%	
Daubtful	> 28 to 52 months	40%	100%	> 36 to 60 months	30%	100%	
Doubtful	> 52 months	100%	100%	> 60 months	50%	100%	
	Loss Assets	100%	100%	Loss Assets	100%	100%	

These provisioning norms are considered the minimum and higher provision is made based on perceived credit risk where necessary.



# Provisioning

All values in Rs. crore

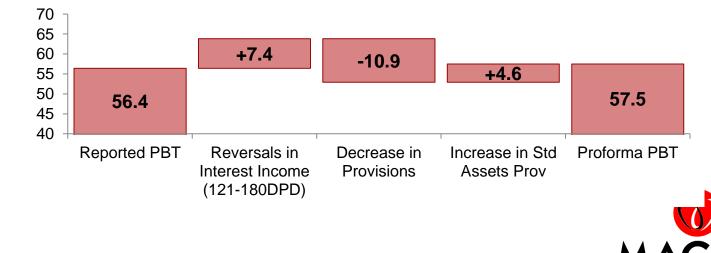
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Particulars	Value	%age of total loan assets
GNPA (>120 DPD)	189	1.3%
Less: NPA Provisions *	31	
Net NPA	158	1.1%

Magma followed 100% write off of 180+DPD assets till 31 Mar 2012

The NPA provisions do not include the written off amounts





All values in Rs. crore

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# Profitability

Particulars	Q3 FY13	Q2 FY13	Q3 FY12	9M FY13	9M FY12
Total Income/Assets	15.9%	15.7%	14.1%	16.2%	14.1%
Interest exp./Assets	9.0%	8.8%	8.9%	8.9%	8.3%
Gross Spread	6.9%	6.9.%	5.2%	7.2%	5.8%
Overheads/Assets	3.2%	3.5%	3.1%	3.6%	3.4%
Brokerage & Commission Exp/Assets	0.9%	0.9%	0.5%	0.9%	0.5%
Net Write Offs & Provisions/Assets	0.6%	0.7%	0.3%	0.6%	0.4%
Std. Asset Provisions/Assets	0.2%	0.1%	0.1%	0.2%	0.1%
Net Spread (pre tax)	2.0%	1.7%	1.0%	2.0%	1.4%
Return on Assets	1.4%	1.1%	0.7%	1.3%	1.0%
Return on Net Worth	10.6%	8.1%	3.6%	9.6%	6.5%
ures may not tally fully due to rounding off				<b>k</b>	AGM
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# **Profit & Loss Statement (Consolidated) – Q3 FY13**

Values in Rs. crore unless specified otherwise

Amt in Rs Cr	Q3 FY13	Q3 FY12	9M FY13	9M FY12	Q3 YoY %	9M YoY %	FY12
Disbursements	2302	1915	6621	4895	20%	35%	7404
Income							
- Income from Operations	423.9	273.2	1131.1	728.8	55%	55%	1031.5
- Other Income	21.5	5.1	64.5	22.5	326%	187%	31.5
Total Income	445.5	278.2	1195.5	751.3	60%	59%	1063.0
- Finance Costs	252.2	175.8	660.1	441.3	43%	50%	625.4
- Employee Benefit Expenses	49.1	34.4	143.3	108.7	43%	32%	149.0
- Depreciation	8.9	6.3	28.7	19.0	40%	51%	29.6
- Brokerage & commission	24.2	10.8	64.9	25.5	124%	154%	37.8
- Provisions against Standard Assets	4.7	2.5	12.0	7.4	86%	62%	6.4
- Provision for NPA/ Net writeoffs	17.3	6.7	46.0	19.0	159%	143%	24.3
- Other Expenses	32.7	21.1	93.4	54.2	55%	72%	86.7
Total Expenses	389.1	257.7	1048.4	675.1	51%	55%	959.3
Profit Before Tax	56.4	20.6	147.1	76.2	174%	93%	103.7
Tax (incl. Deferred Tax)	18.3	6.7	47.8	23.9	174%	100%	25.9
Profit After Tax	38.1	13.9	99.3	52.3	174%	90%	77.8
Earnings per share (Rs.)	1.73	0.51	4.48	2.46	239%	82%	3.56
Book Value per share (Rs.)	65.9	57.7	65.9	57.7	14%	14%	58.1
Return on Avg. Assets	1.4%	0.7%	1.3%	1.0%	0.6%	0.4%	1.1%
Return on Net Worth	10.6%	3.6%	9.6%	6.5%	7.0%	3.1%	7.4%

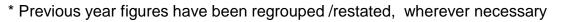
Figures may not tally fully due to rounding off



# Balance Sheet (Consolidated) – Q3 FY13 Closing

All amounts in Rs crore

Particulars	Dec-12	Dec-11	Mar-12
Shareholder Funds			
- Equity capital	38.0	38.0	38.0
- Preference Capital	165.7	146.9	142.7
- Reserves & Surplus	1221.9	1065.3	1063.6
Net Worth	1259.9	1103.2	1101.6
Minority Interest	24.0	17.2	18.8
Non Current Liabilities	3221.4	1913.7	2165.3
Current Liabilities	6876.5	5103.7	4759.7
Total Liabilities	11547.5	8284.6	8188.0
Non Current Assets			
- Fixed assets	173.5	178.0	178.8
- Non Current Investments	176.8	0.0	0.0
- Other Non Current Assets/ Long term Loans & Advances	6114.1	4653.7	4315.4
Current Assets			
- Cash & Bank balances	959.4	561.6	810.1
- Other Current Assets/ Short term Loans & Advances etc.	4123.8	2891.2	2883.7
Total Assets	11547.5	8284.6	8188.0





• Business Update – Q3 FY13

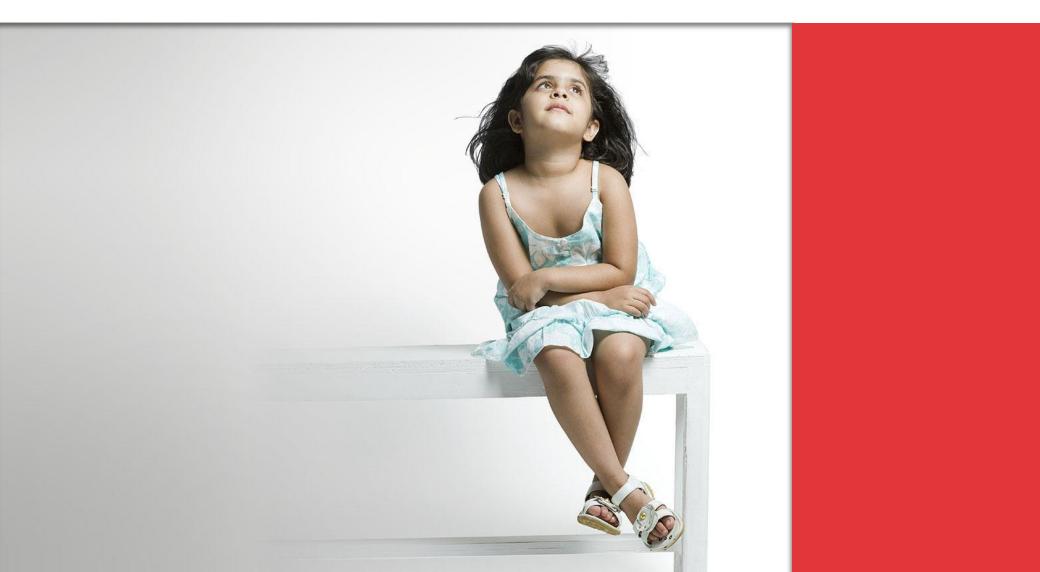
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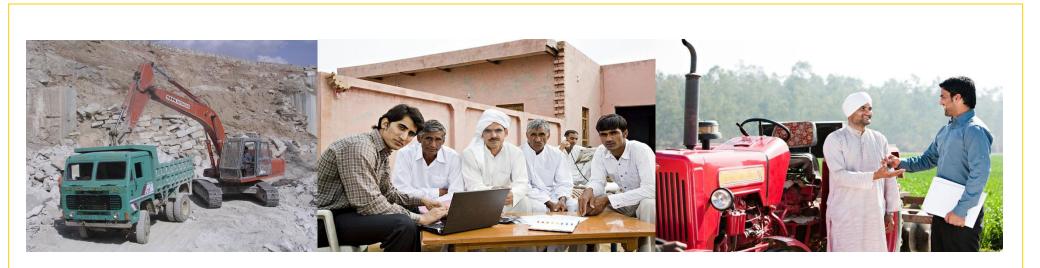


# **CONTINUING TO TURN DREAMS INTO REALITY**



## Investing in the smallest dream

Magma caters to diverse financial needs of small entrepreneurs in rural\* and semi rural\* markets of India ...where large banks and institutions fail to reach and serve.



Magma's growth is a reflection of India's new emerging entrepreneurs, spurred by economic growth across states and sectors



\* Based on company's market surveys and estimates

## **Target market and customers**



Magma understands financial needs of rural and semi rural India ... leverages this knowledge to create and build new markets

<<< Financing First Time Truck Owners

We finance small entrepreneurs to own construction equipment's,

or commercial vehicles

### ... In the process, creating new entrepreneurs



Turning machine operators to owners >>>

Magma focuses on farmers owning less than 6 acres of agricultural land

... and funds tractors for agri as well as commercial use

<<< Magma funds small land-owning farmers

Strengthening rural entrepreneurship and Magma's business potential





### **Product portfolio**









Tractors

All classes of trucks (New/Used) – small, light, medium, heavy

Backhoe loaders, excavators, cranes, dumpers etc.

Passenger Cars and Utility Vehicles

Tailored for our target markets and customers

### Affordable Housing



# Loans to SMEs for working capital / expansion

Loan against Gold

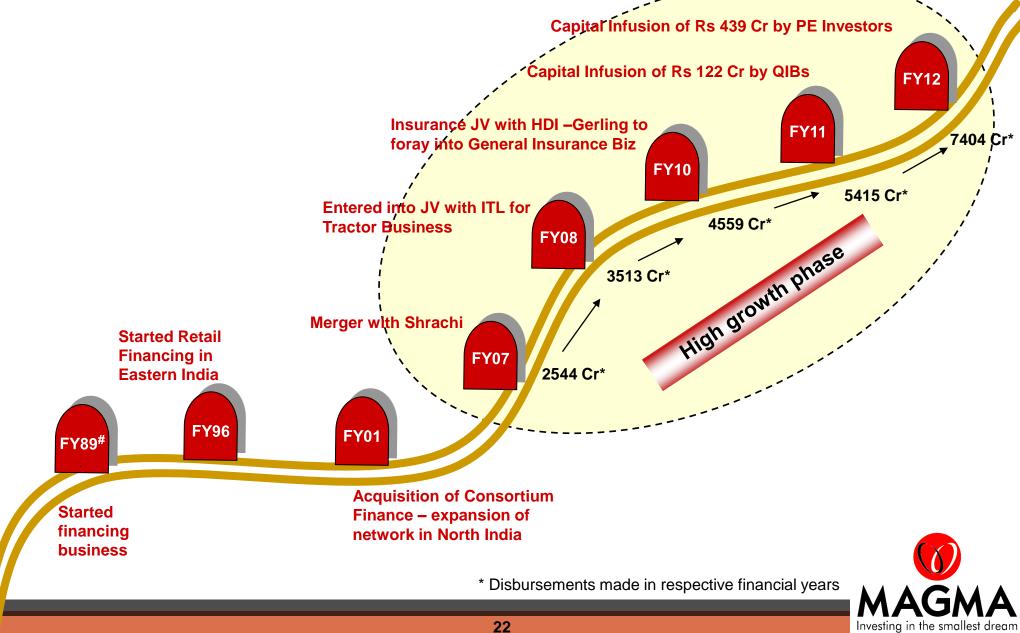
### Infrastructure support for Asset Insurance and Credit Covers



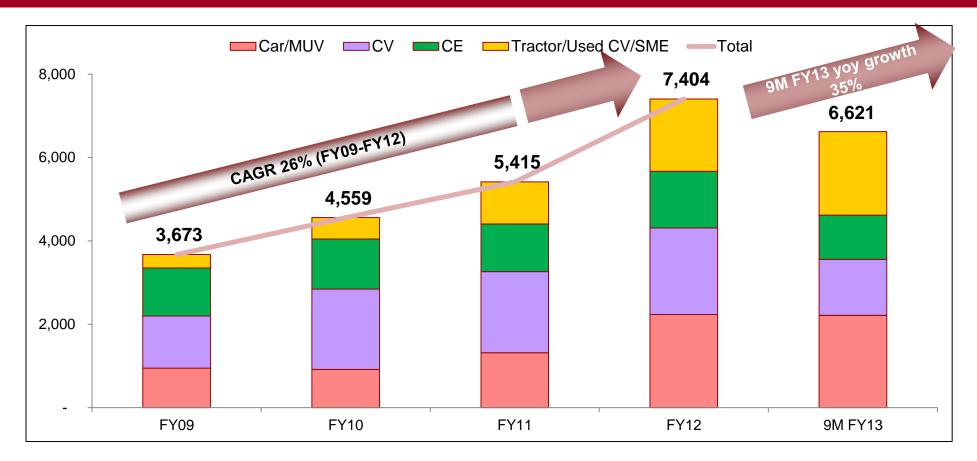




### Over two decades of successful organic and inorganic growth



## **Disbursement growth**

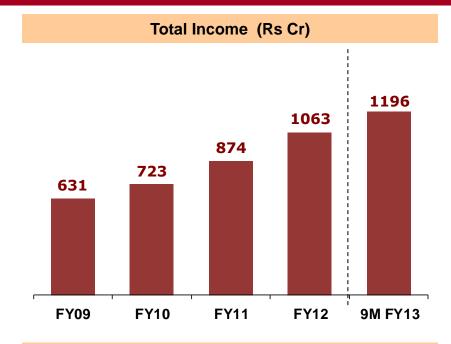


### Disbursement CAGR FY09-FY12

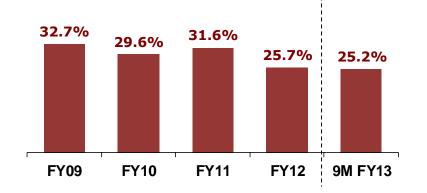
- Tractor 113%
- Used CV 58%
- SME 57%

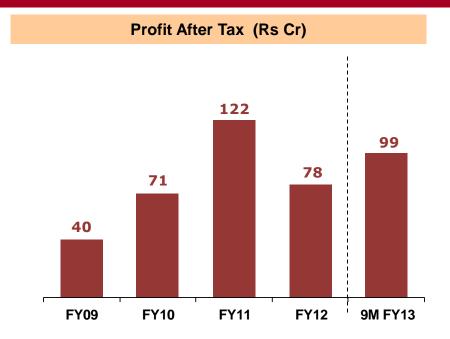


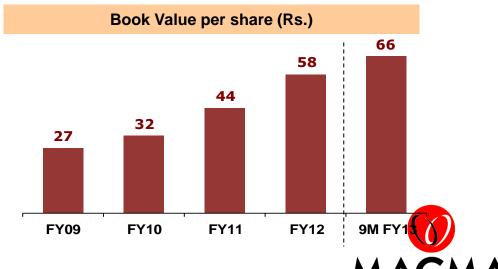
## History of growth and profitability



**Operating Efficiency (Costs to Total Income Ratio)** 

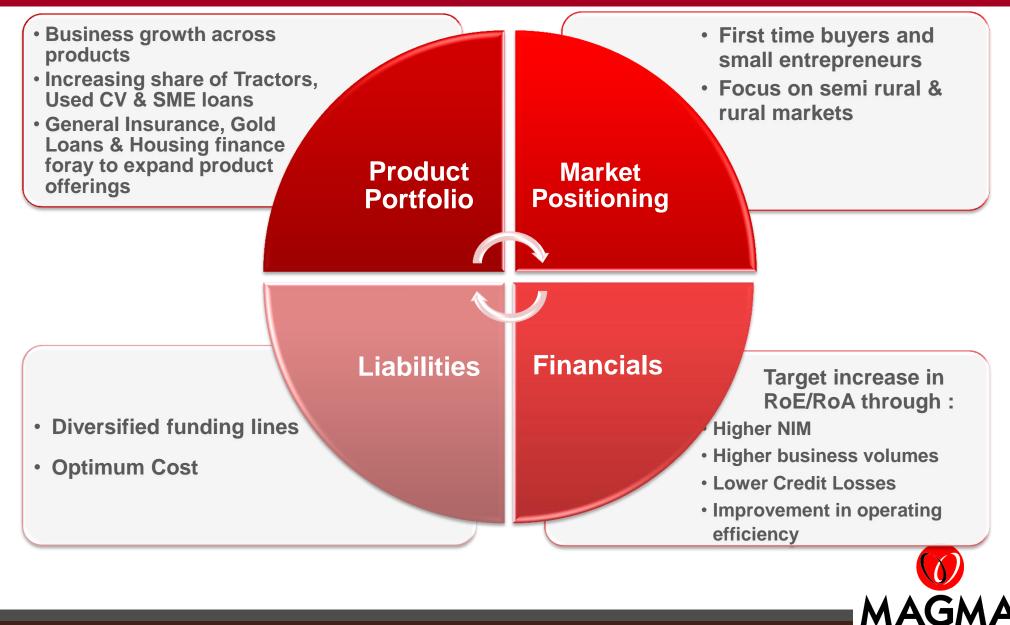






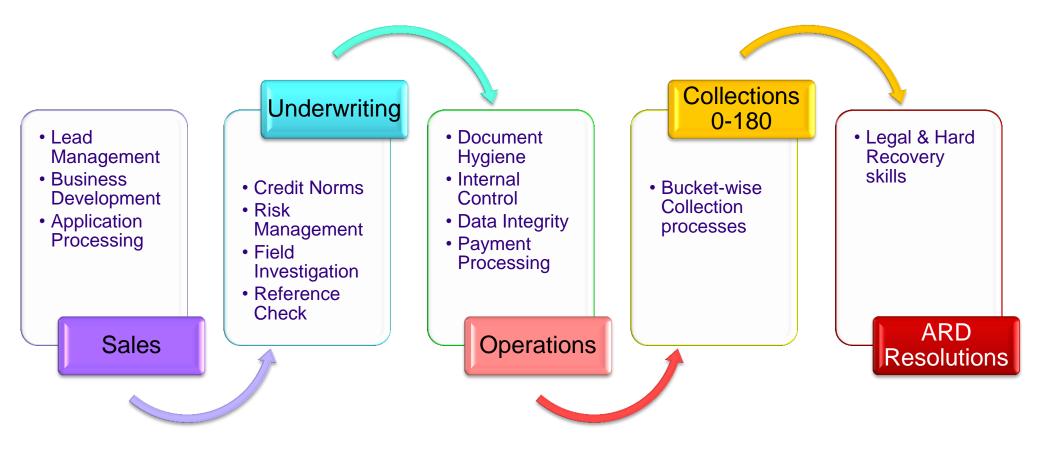
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# **Business strategy**



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### **Structure and processes**



None of the functions are outsourced and incentives aligned to ensure robust portfolio quality



# **Underwriting approach**

### **Credit Approach**

### **Experience of borrower**

& Viability

- Years of relevant experience
- Asset Usage & Ownership
- Field Investigation by FI Team
- Trade Reference Checks
- Free Cash Flow ratios

### **Asset Quality**

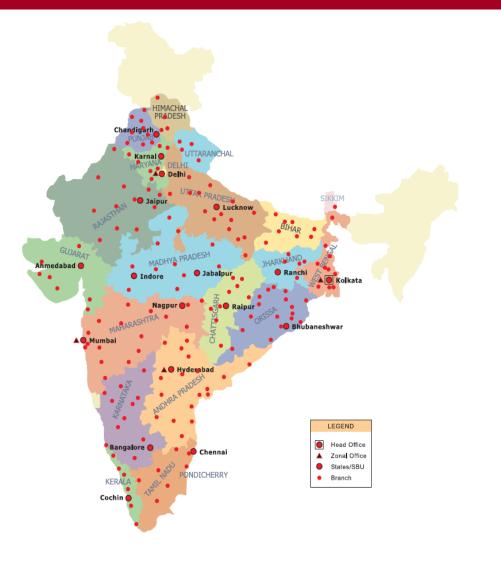
- Assets categorized into different levels based on market share and price realization on re-sale
- Retail grade of customers
   offered standard assets only
- LTV offerings based on customer profile

### **Documentation**

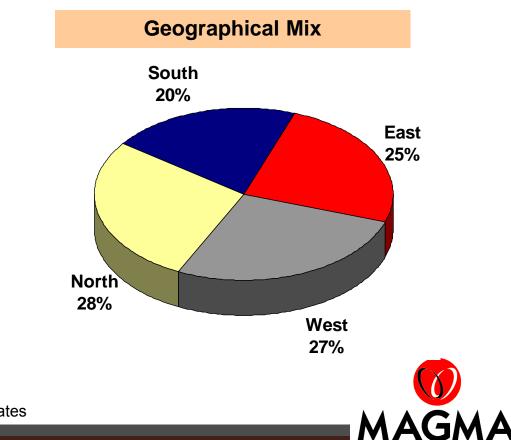
- Standard Legal
   Documentation
- Cases vetted by Ops team at Pre & Post sanction stage
- RCU checks for minimizing forged documents



### **Branch network**



263# Branches across 21 States / UT
Covering ~3,000 business clusters
74% Branches in rural\*/semi rural\* markets
Over 6,900 employees including ~ 5,600 field officers



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# As of Dec 31, 2012 ; \* Based on company's market surveys and estimates

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### **Management Team**



#### ASHUTOSH SHUKLA – COO, ASSET FINANCING BUSINESS (AFC), NEW DELHI

Experience of over 25 years in Magma and Consortium Finance (acquired by Magma), had setup the business in North and West Zone and headed Collections/ARD vertical prior to current role. Currently heading Sales, Credit & Operations verticals for the entire AFC business.



#### V LAKSHMI NARASIMHAN – CHIEF FINANCIAL OFFICER, MUMBAI

Experience of over 22 years in Magma and Consortium Finance (acquired by Magma), Incubated SME Loans & Tractors business in Magma. Also served as National Credit and Risk Head.



#### **GURUPRASAD PATTNAIK – CHIEF OF RECIEVABLES MANAGEMENT, KOLKATA**

Served as National Sales Head & Head of business for South and East India in Magma prior to current role. Experience of over 30 years of which 12 years was with Magma Fincorp



#### SACHIN KHANDELWAL – MD & CEO, MAGMA HOUSING FINANCE CO, NEW DELHI

Ex-MD of ICICI Home Finance; Joined Magma in Aug 2012

Industry veteran with over 20 years of experience in sales & marketing roles in home financing sector



### **Management Team**



#### KAILASH BAHETI - CHIEF STRATEGY OFFICER, KOLKATA

Ex-CEO of Century Extrusions. Extensive experience in finance, accounts, compliance budgeting and legal functions. Responsible for charting the growth strategy of Magma as well as managing the Accounts, MIS & budgeting verticals



#### **BRAHMAJYOTI MUKHERJEE – CHIEF PEOPLE OFFICER, KOLKATA**

Worked as Head of Corporate HR in Hindalco prior to joining Magma Experience of over 32 years across HR functions



#### SANDEEP WALUNJ – CHIEF MARKETING OFFICER, MUMBAI

Worked as CMO–Big Bazaar & Value Formats in Future Group; ; Joined Magma in Aug 2012 16 years of experience in Retail and FMCG in Future Group, Pepsico, Reckitt Benckiser



#### SWARAJ KRISHNAN – CEO, MAGMA HDI GENERAL INSURANCE CO LTD, KOLKATA

Ex-EO of Bajaj Allianz General Insurance

Industry veteran with experience in sales, underwriting and claims in the general insurance industry



## **Management Team**



VIKAS MITTAL – BUSINESS HEAD, GOLD LOANS, MUMBAI

Previous assignments as MD & CEO of Enam Direct & MD of Citi Wealth Advisors Extensive experience of over 20 years in brokerage and wealth management industry



MAHENDER BAGRODIA – NATIONAL CREDIT AND RISK HEAD, KOLKATA

Head of North Zone and setup Magma's business in Gujarat and Rajasthan prior to current role. Experience of over 18 years of which 12 years with Magma Fincorp



SUMIT MUKHERJEE – NATIONAL SALES HEAD (TRACTORS AND USED CV), MUMBAI

National Sales Head for High Yield Products and Credit and Risk Head at Magma prior to current role. Worked with Citi Corp as VP prior to joining Magma. Over 18 years of experience in sales.



#### **RAJ KUMAR KAPOOR- CHIEF INTERNAL AUDITOR, KOLKATA**

Worked as Head of internal audit in Jubilant Organsys and Dr Reddys Lab. prior to joining Magma Experience of over 25 years in audit services



DINESH CHANDNA – CHIEF INFORMATION OFFICER, KOLKATA

Worked as CTO of Aksh Optifibre and CIO of Genpact prior to joining Magma

Experience of over 29 years in the IT/ITES industry



### **Board of Directors**

### **3 NON INDEPENDENT DIRECTORS**

#### MAYANK PODDAR – PROMOTER & BOARD CHAIRMAN

Contributes in policy formulation and provides overall support and guidance to the Management/Board. Over 30 years of experience in the financial sector.

#### SANJAY CHAMRIA – PROMOTER, VC & MD

Anchors strategic policy formulation and execution. Drives new business initiatives and leads management team in the achievement of goals

#### SANJAY NAYAR – NON EXECUTIVE DIRECTOR

#### Nominee of KKR in the Board

CEO and Country Head of KKR, India. Ex CEO of Citi India & South Asia operations. Was the Deputy Chairman of the IBA & Chairman of the Foreign Banks' Committee of the IBA

### **5 INDEPENDENT DIRECTORS**

#### NARAYAN K SESHADRI

Entrepreneur consultant in distressed business turnaround. Former Country Head of KPMG Consulting and Head of Business Consulting in Arthur Andersen

#### **NEIL GRAEME BROWN**

Co-Founder of Subito Partners Limited (UK). Ex-Partner of Coopers & Lybrand (now PwC) and Ex-Director of Apax Partners. 30 years of experience in M&A and PE sector.

#### KAILASH NATH BHANDARI

Ex Chairman & MD of New India Assurance and United India Assurance. Also worked as consultant of World Bank.

#### NABANKUR GUPTA

Founder of Nobby Brand Architects & Strategic Marketing Consultants. Recognised as one of the world's '20 Marketing Superstars' by Advertising Age International, New York.

#### SATYABRATA GANGULY

Chairman Emeritus of Exide Industries. Serves on the board of Indian Chamber of Commerce and Industry, Bengal Chamber of Commerce and Industry, and others.



### **Our shareholders**

### **Top Institutional Shareholders**

### **Overseas Bodies**

- **KKR and Co**
- > IFC, Washington

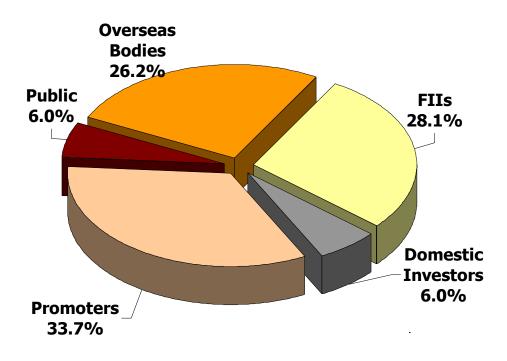
### **FIIs**

- India Capital Fund Ltd
- Wellington Management
- Macquarie Bank Ltd

### **Domestic Investors**

- Sundaram BNP Paribas Mutual Fund
- > UTI Mutual Fund

### SHAREHOLDING BREAKUP



As on Dec 31, 2012





# Thank You

#### **Forward Looking Statements**

Certain statements in this document with words or phrases such as "will", "should", etc.., and similar expressions or variation of these expressions or those concerning our future prospects are forward looking statements. Actual results may differ materially from those suggested by the forward looking statements due to a number of risks or uncertainties associated with the expectations. These risks and uncertainties include, but are not limited to, our ability to successfully implement our strategy and changes in government policies. The company may, from time to time, make additional written and oral forward looking statements, including statements contained in the company's filings with the stock exchanges and our reports to shareholders. The company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the company.