

# **Reaching New Heights in Retail Finance**

Magma Fincorp Limited



### Introduction to Magma

- Business Overview
- FY11 Performance Update
- Market Opportunity and Business Strategy



Magma caters to diverse financial needs of small entrepreneurs in rural\* and semi urban\* markets of India ...where large banks and institutions fail to reach and serve.



Magma's growth is a reflection of India's new emerging entrepreneurs, spurred by economic growth across states and sectors

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\* Based on company's market surveys and estimates

### **Our target markets and customers**



Magma understands financial needs of rural and semi urban India ... leverages this knowledge to create and build new markets.

<<< Financing First Time Truck Owners

We finance small entrepreneurs to own construction equipments,

or commercial vehicles

... In the process, creating new entrepreneurs.



... and funds tractors for agri as well as commercial use

<<< Magma funds small land-owning farmers

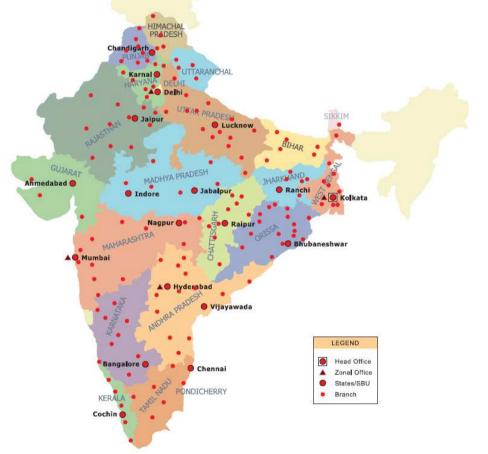
### Strengthening rural entrepreneurship and Magma's business potential



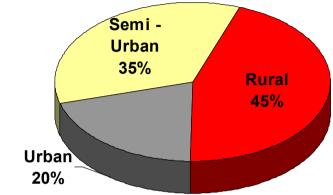
agricultural land

### Our pan India presence, largely rural and semi urban...

- 172<sup>#</sup> Branches across 21 States/ Union Territories
  - Covers over 2000 business Clusters
  - Operates in 125 Km radius

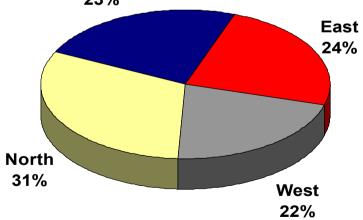


 80% branches in rural\*/ semi urban\* markets



Well spread across various zones
 South

23%



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### Excellent reach in the semi-urban/ rural markets

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# As of Mar 31, 2011 ; \* Based on company's market surveys and estimates

### Our financing products ....



All classes of trucks - light, medium and heavy



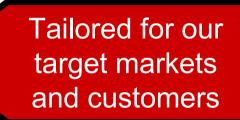
Backhoe loaders, excavators, cranes, dumpers etc



... fleet of machines for bigger projects



Passenger Cars and Utility Vehicles



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Used Commercial Vehicles used in smaller areas



Tractors

Loans to SMEs for working capital/ expansion

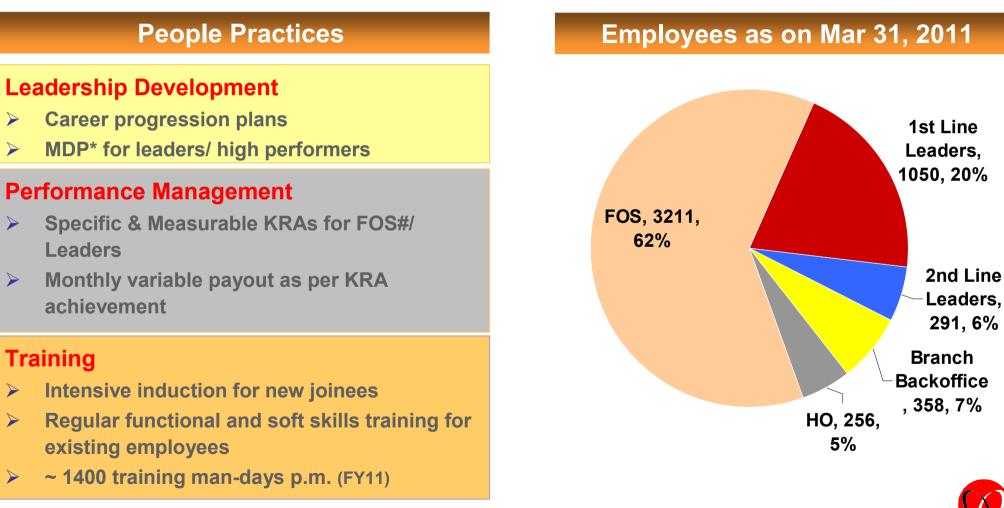
Infrastructure support for Asset Insurance and Credit Covers





## Our people, our greatest assets

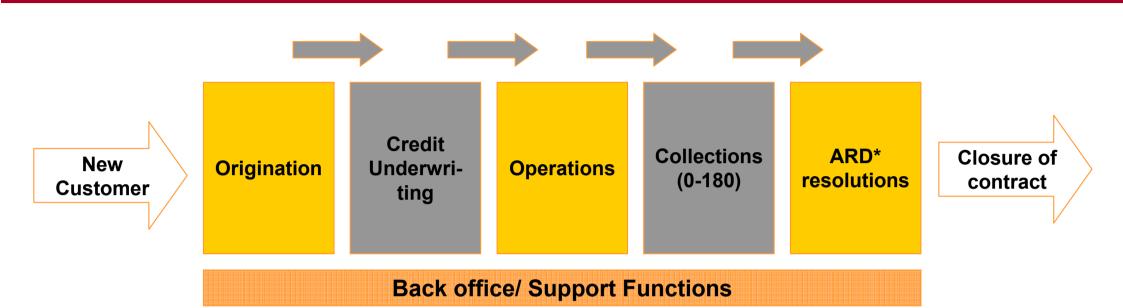
- We value human capital ... access to ~ 5150 trained manpower directly and indirectly.
- No functions outsourced



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### Our structures and processes...



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#### **Business/ Functional Vertical**

Origination : Lead Management and Business Development Credit Underwriting : Credit Screens, RCU#, Risk Management

**Operations : Documents Management, Internal Controls** 

**Collections : Bucket-wise processes** 

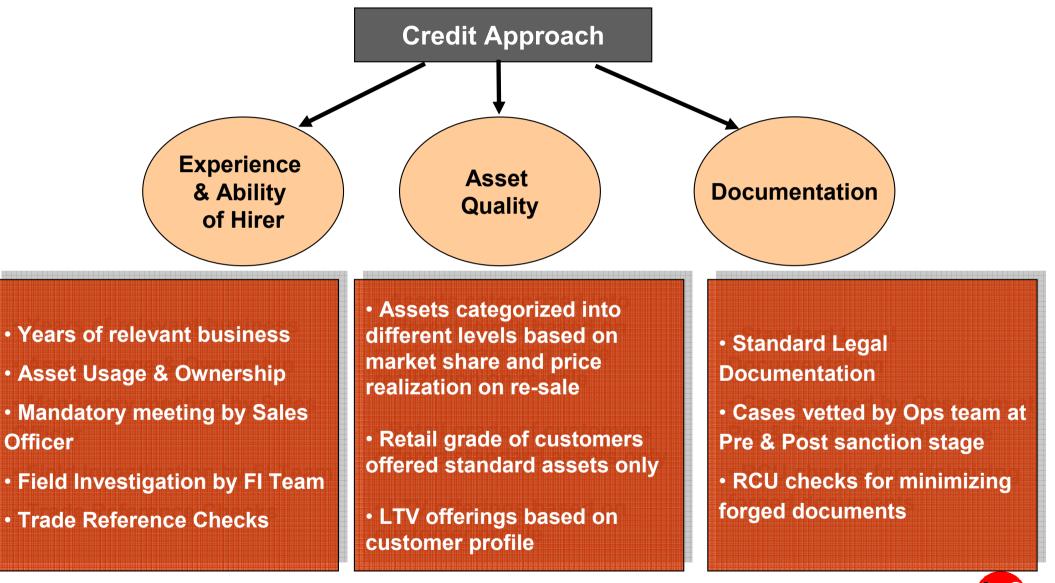
ARD Resolution : Legal/ Hard recovery skills

Well defined KRAs in different functional verticals → leading to alignment of functional goals to Organisation Goal of Sustained Profitable Growth



\* Asset Reconstruction Division (ARD); # Risk Containment Unit (RCU), a sub function in Credit function

### Our underwriting approach



### All activities are performed by our own team



# Our management and shareholders

### Management and Corporate Governance ...

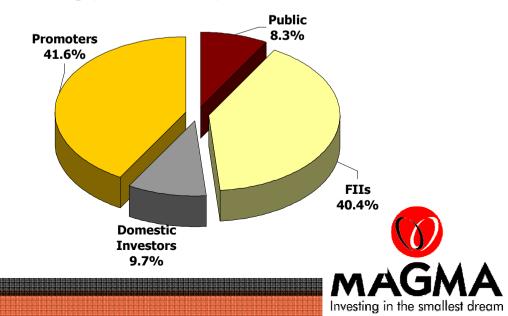
	<ul> <li>International and Indian Independent directors</li> </ul>
Board of Directors	<ul> <li>Active participation in committees</li> </ul>
	<ul> <li>Wide knowledge including Branding, Rural Marketing, Enterprise Risk Framework and Insurance</li> </ul>
Leadership	<ul> <li>MD, JMD, CFO, COO, Chief - Receivables Management, CEC designate – Insurance JV, CPO and CIO</li> </ul>
	<ul> <li>Management Committee</li> </ul>
Management	<ul> <li>Audit Committee</li> </ul>
	<ul> <li>Nomination and Remuneration Committee</li> </ul>
	<ul> <li>Risk Management Committee</li> </ul>
	<ul> <li>Asset Liability Committee</li> </ul>

#### Promoters...

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Mayank Poddar, Chairman	<ul> <li>Oversees Strategy and Policy making</li> </ul>
Sanjay Chamria, Vice Chairman & Managing Director	<ul> <li>CEO formulating strategy, execution and day-to-day management</li> </ul>
Shravan Kumar Todi, Vice Chairman Ravi Todi, Joint Managing Director	<ul> <li>Became co-promoters with merger of Shrachi Infrastructure Finance into Magma</li> </ul>

### Shareholding (Mar 31, 2011)



### Magma ...at a glance

- **\*** No. of years in financing business
- **\* No. of customers serviced**
- **\* No. of branches**
- **\* Disbursements FY11**
- \* AUM March 2011
- \* Total Income FY11
- \* PAT FY11
- NIM FY11 Business
  CAR March 2011
- \* RoA FY11

Over 2 decades 5,00,000 approx 172

Rs. 5415 Cr(~ USD 1.22 bn)Rs. 10907 Cr(~ USD 2.45 bn)Rs. 874 Cr(~ USD 196 mn)Rs. 122 Cr(~ USD 27.4 mn)

5% 18.2% 2.3% 23.6%

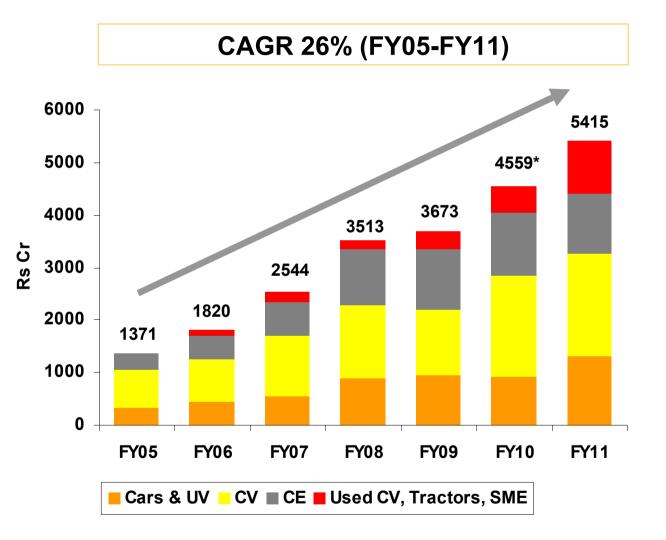
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\* 1 USD = 44.5 INR as on 13th Apr 2011

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\* FY10 disbursements include bought out portfolio of Rs 494 Cr

### Key Product Disbursement CAGR

Products	FY05-FY11
<b>Construction Equipment</b>	24%
Comercial vehicles	18%
Cars & Utility Vehicles	26%

#### **New Product Introductions**

Products	FY05-FY11
Used CV (Suvidha)	FY06
Tractors	FY08
SME Loans	FY09



### **Product Overview\***

Product	ATS	LTV	Tenure	Net IRR \$
	(Rs Lacs)	%	Months	%
CAR	3.2	67%	44	13.0%
CV	16.5	91%#	44	11.6%
CE	19.3	79%	36	11.9%
Strategic CE	102.8	90%	42	10.2%
Used CV	4.7	72%	32	18.2%
SME Loans	23.7	NA	33	16.2%
Tractors	3.0	62%	46	19.6%
TOTAL	6.8	78%	41	13.2%

#### Notes

\* The above figures are based on FY11. LTV stands for Loan to Value ratio; ATS stands for Average Ticket Size of the loan.

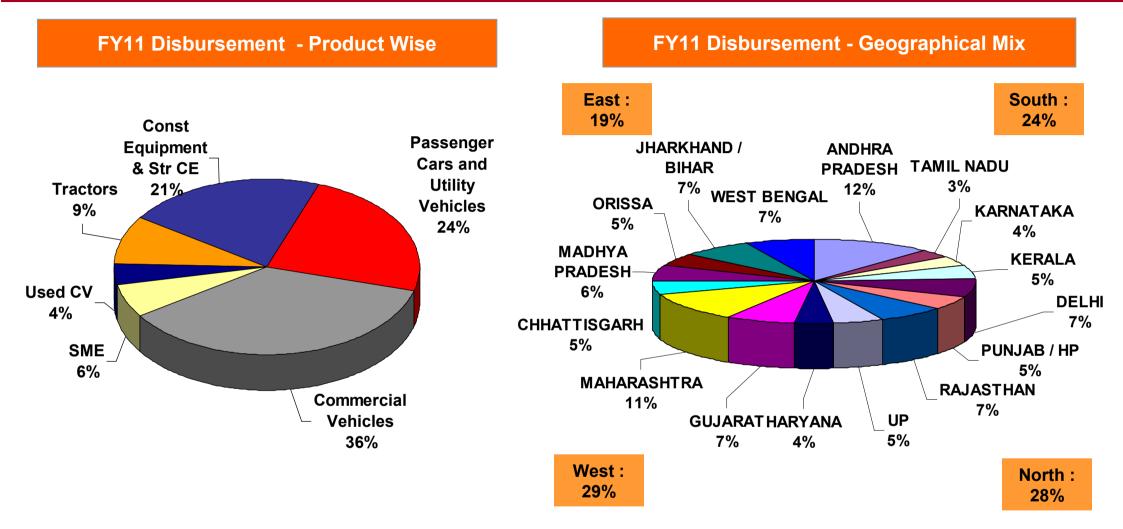
# LTV for CV has been calculated without considering cost of truck body, which is not funded. Inclusive of body in the cost of asset, LTV would be approx. 75%

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\$ Net IRR is lending rate on reducing balance basis, net of payouts to Direct Selling Agents and pay-ins from manufacturers/ dealers. Net IRR indicated above is for full FY11 and current rates may vary.



### **De-risked business strategy**



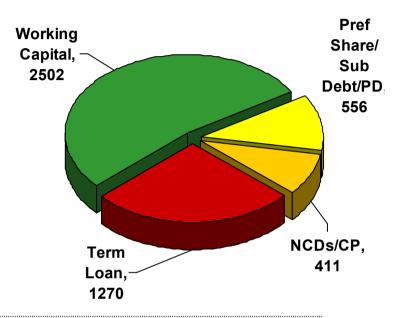
Wide canvass across geographies & products reduces impact of any external shocks



## Strong and consistent fund raising capability

- Continued availability of adequate funding lines at competitive rates
  - Magma's assets, a significant portion being PSL\*, enables bank funding at lower cost
  - Consistent investment grade rating of Magma's debt instruments
  - Basel II rating of Magma enables lower risk weight of 20%
- Long banking relationships ensured continued lending during economic downturn
- A consortium of over 20 banks and institutions, including top 9/10 PSU banks

#### Borrowings as of 31<sup>st</sup> Mar 2011 : Rs 4739 Cr

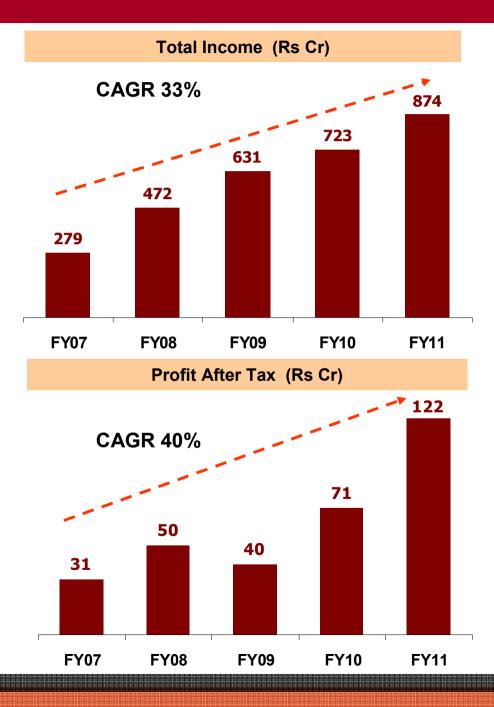


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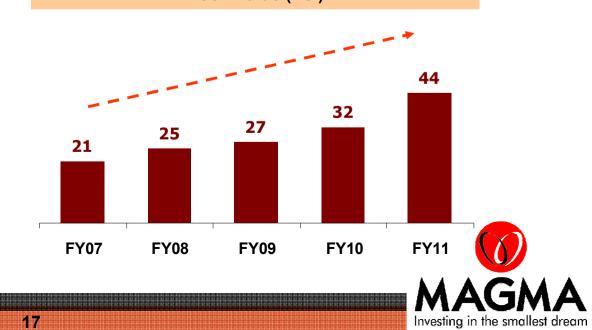
\* PSL stands for " Priority Sector Lending", as defined by Reserve Bank of India from time to time

	Debt Ratings
<ul> <li>Working Capital Facilities</li> </ul>	: Basel II ratings PR1+ for short term & AA for long term facilities by CARE
NCDs/ Bonds	: PR1+ for Short Term & AA for long Term NCDs by CARE
<ul> <li>Securitisation of Receivables</li> </ul>	s:AAA (so) by CRISIL & CARE
Tier 2 Instrument	: AA- rated by CARE, subscribed to by Banks and Mutual Funds
Tier 1 Perpetual Debt	: AA- rated by Brickwork Ratings & A+ rated by CARE, subscribed by Banks
<ul> <li>Tier II Preference Shares</li> </ul>	: AA- rated by CARE

## ... History of growth and profitability



### 36.3% 32.9% 32.7% 29.6% 5Y07 FY08 FY09 FY10 FY11 Book Value (Rs.)



#### **Operating Efficiency (Costs to Total Income Ratio)**

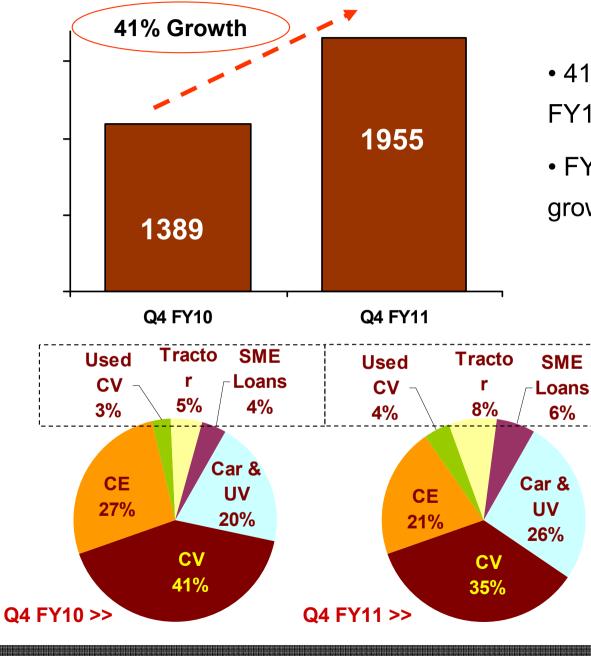
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# **TRANSCENDING EXPECTATIONS**



### **FY11 Key Achievements... Disbursements**



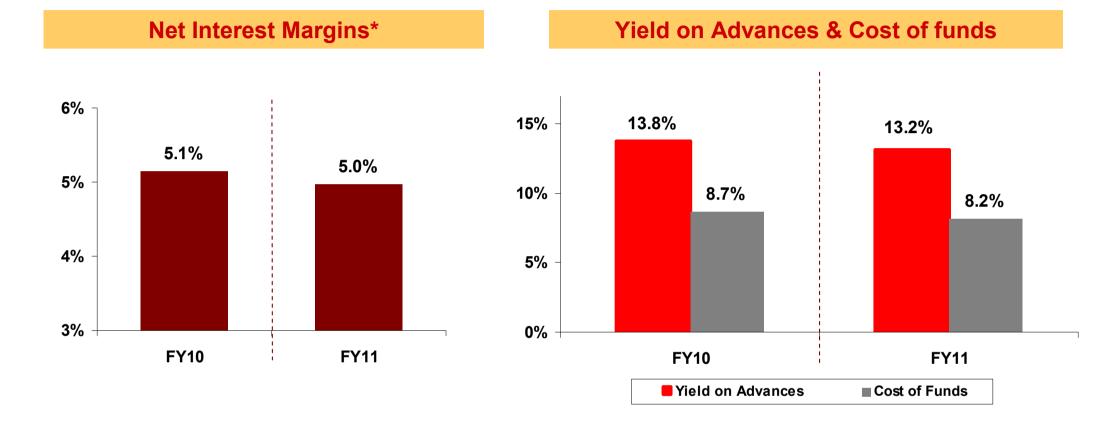
41% Growth in disbursements in Q4 of
FY11 Vs Q4 of last year

• FY11 disbursements at Rs 5415 Cr, growth of 33% over FY10

- Share of higher yield products\*
  - At 18 % in Q4 FY11 Vs 12 % in Q4 FY10
  - At 19 % for FY11 Vs 13 % in FY10

\* Used CV, Tractors and SME Loans





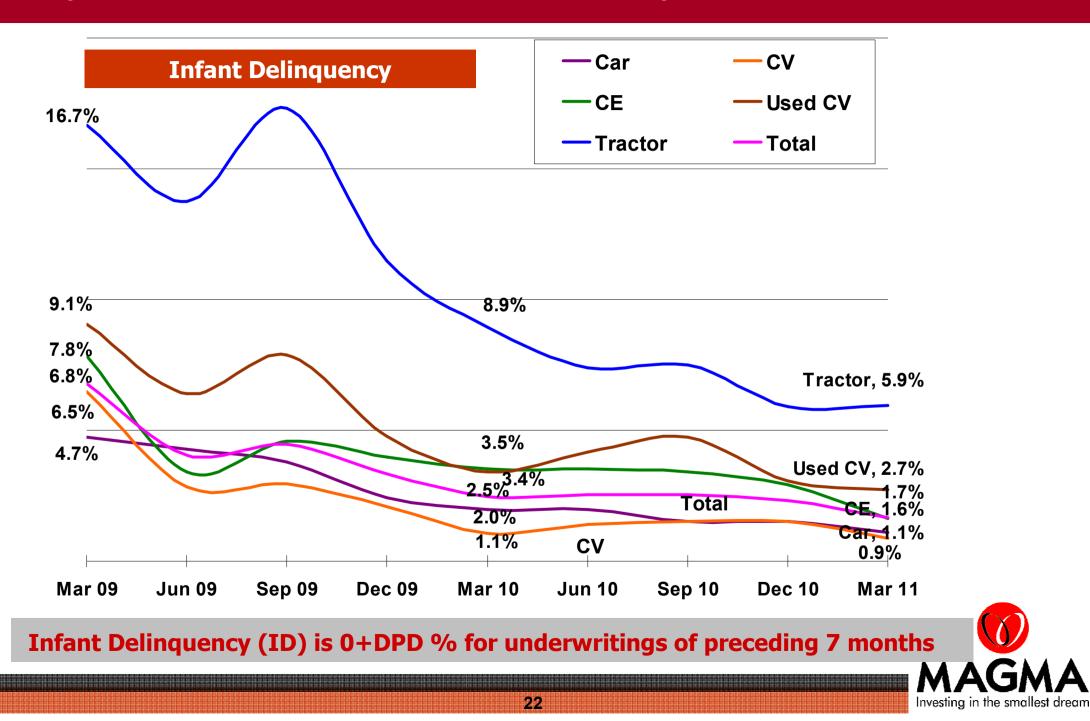
• Net Interest Margin (NIM) at 5% in FY11 despite rising interest rates and is mainly due to greater share of higher yield products

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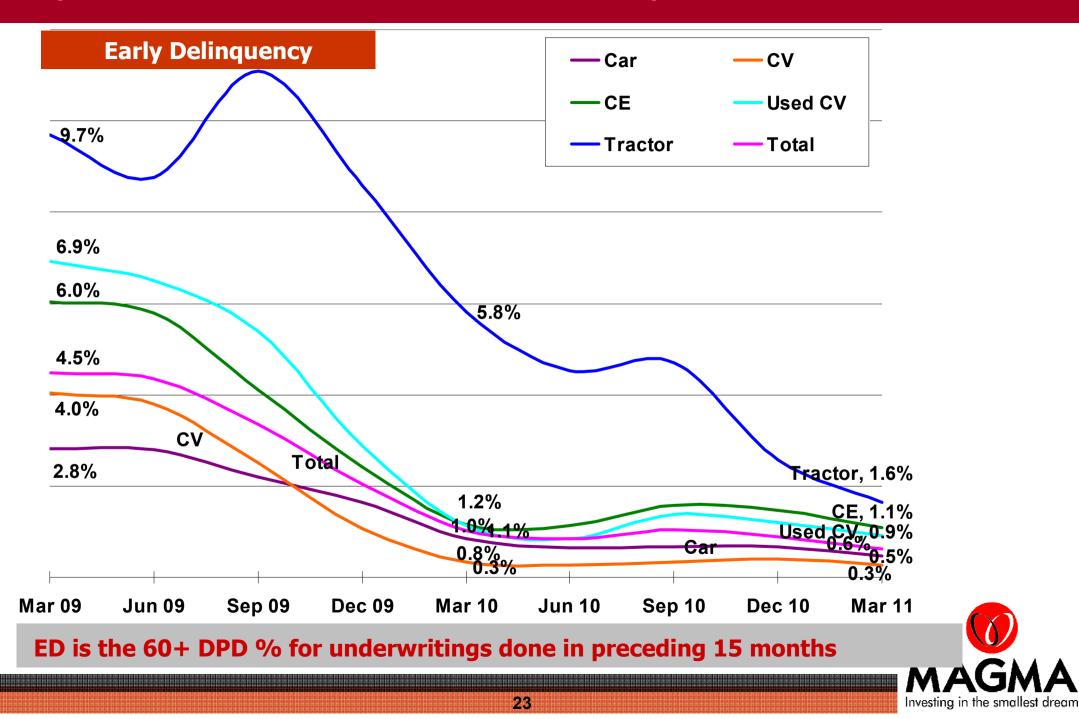
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\* Net Interest Margin is defined as difference between yield on advances and cost of funds

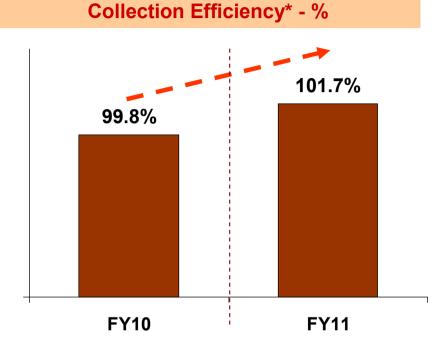
### **Key Achievements ... Excellent Asset Quality**



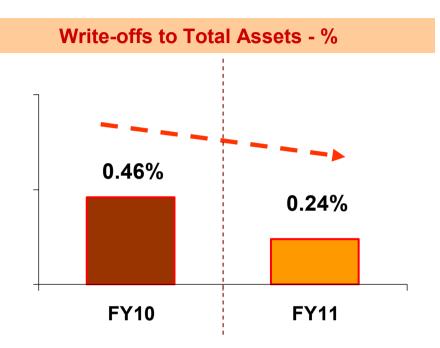
## Key Achievements ... Excellent Asset Quality



## FY11 Key Achievements ... Sustained collection performance



- Enhanced Collection Efficiency in FY11
- Collection Efficiency at 104.4% in Q4 FY11 Vs
  103.4% in Q4 FY10



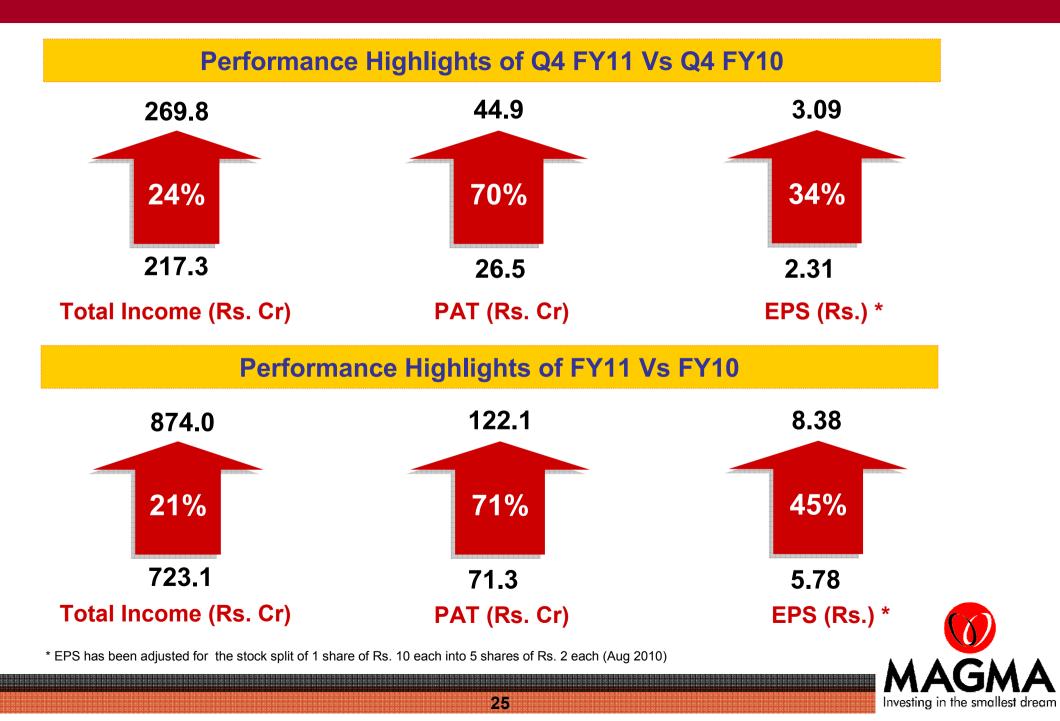
- Accordingly, write-offs contained well below historical levels.
- Above write-offs for FY11 excludes Standard Asset provision (=0.11% of Total Assets)

Lower than historical credit charge to PL is a reflection of Magma's credit quality and sustained collection performance

\* Collection Efficiency is defined as installment collections made during the period divided by installments billed during the period as percentage



## ... Growth momentum in revenue and profits continue



Particulars	Q4 FY11	Q4 FY10	FY11	FY10
PBT / Total Income (%)	24.5	19.4	20.8	15.3
Return on Assets (%)	3.2	2.4	2.3	1.8
Return on Equity - post QIP (%)	28.6	28.1	23.6	19.4
EPS (Rs.) *	3.1	2.3	8.4	5.8
Book Value (Rs) *	44	32	44	32
CAR # (%)			18.2	14.9
Tier 1 (%)			11.3	8.6
Tier 2 (%)			6.9	6.3

\* EPS & Book value per share has been adjusted for the stock split of 1 share of Rs. 10 each into 5 shares of Rs. 2 each (Aug 2010)



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# **CONTINUING TO TURN DREAMS INTO REALITY**



## Magma targets ~ 120k crores market opportunity

Figs in Rs Cr	CV	CE & SCE	Cars & UV	Used CV	Tractors	SME Loans
Industry FY11 disbursement	60000	15500	58400	~ 36,000	12500	~ 6000
Co. direct addressable opportunity	65-70%	50-60%	~70%	~ 50%	55%	80-100%
Company's FY 11 Disbursement	1945 Cr	1144 Cr	1316 Cr	244 Cr	462 Cr	304 Cr

Note: Total industry size has been estimated based on sales figures of various Industry Associations such as SIAM, TMA, feedback of manufacturers and management estimates of finance penetration and average loan size. Direct addressable opportunity based on management estimates



# **Business Strategy**

	General Insurance foray to expand product offerings
Market positioning	<ul> <li>Focus on first time buyers and small entrepreneurs</li> <li>Focus on semi urban and rural markets</li> </ul>
Financials	<ul> <li>Drive RoE/RoA through</li> <li>Higher NIM and higher business volumes</li> <li>Greater contribution from higher yield products to overall business</li> <li>Improvement in operating efficiency</li> </ul>





# Thank You

#### **Forward Looking Statements**

Certain statements in this document with words or phrases such as "will", "should", etc., and similar expressions or variation of these expressions or those concerning our future prospects are forward looking statements. Actual results may differ materially from those suggested by the forward looking statements due to a number of risks or uncertainties associated with the expectations. These risks and uncertainties include, but are not limited to, our ability to successfully implement our strategy and changes in government policies. The company may, from time to time, make additional written and oral forward looking statements, including statements contained in the company's filings with the stock exchanges and our reports to shareholders. The company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the company.