# **Reaching New Heights in Retail Finance**



Magma Fincorp Limited Q4 FY16 Results Update

# INVESTING IN THE SMALLEST DREAMS – FOR RURBAN INDIA

UNDERSERVED CUSTOMERS



CUSTOMISED FINANCING SOLUTIONS



PAN INDIA NETWORK

A Designed





**Business Overview, Competitive Strengths and Strategy** 

Financial Results – Q4 FY16

Leadership Team

Annexures

### **Business Overview:** Focus on underserved 'Rurban' India



**SEGMENT 1 :** FIRST TIME BUYERS

**UNDERSERVED 'RURBAN' CUSTOMERS** 

SEGMENT 2 : **SELF EMPLOYED NON** PROFESSIONAL (SENP)

**SEGMENT 3**: **SMALL & MEDIUM ENTREPRENEURS** 

**SEGMENT 4**: LIMITED BANKING / **CREDIT HISTORY** 

Rurban includes Rural and Semi-Urban locations/customers









- Farmers with small landholdings (<4 acres) (Tractor buyer)
- First time buyer with prior relevant experience (taxi/truck/machine driver/operators)
- Self employed customer with informal income sources (Home/Car buyer)
- Small factory owner/contractor, trader/shop owner with working capital needs (SME/LAP customer)
- Small fleet operator (taxi/truck/equipment buyer)
- Customer with informal income sources and low eligibility for bank loans
- Customers with no established credit track record
- Customers with limited banking transactions

Images used for representation purposes only

### Business Overview: Provide distinctive financing solutions to customers in 'Rurban' India



Strong Recognition and Trusted Brand in 'Rurban' India

#### **Customer Focus**

 Underserved 'Rurban' customers

#### Magma's Core Strengths

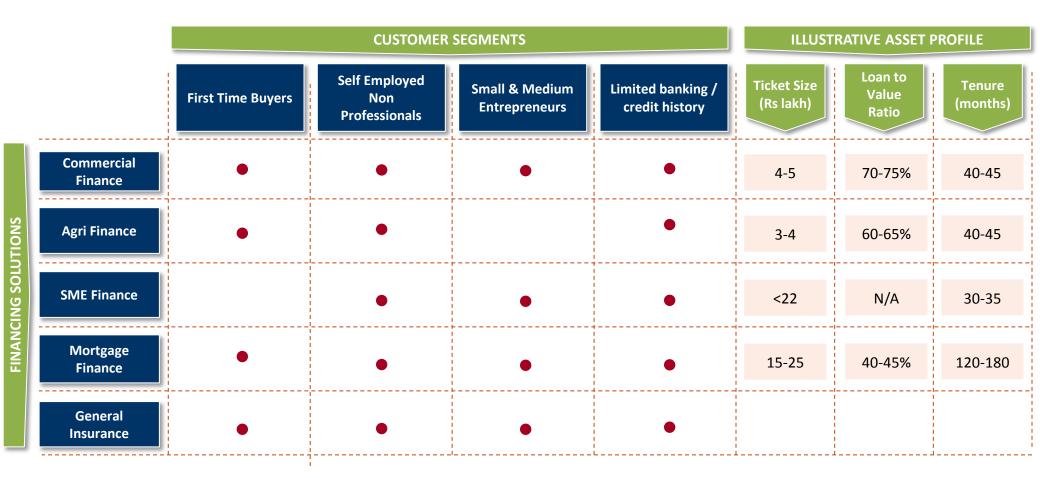
- Widespread coverage with presence across 1,900 Talukas and 2,900 Locations
- Technological innovation led faster customer acquisition, portfolio servicing and effective cross-sell
- Deep 'Rurban' Insight led underwriting and flexi payment options



Commercial Finance includes New and Used Vehicles/Equipment; SME Finance includes Unsecured Loans to Business Enterprises; Mortgage Finance includes LAP and Home Loans; Agri Finance includes Tractors

### Business Overview: Higher cross-sell for lifetime customer engagement





Numbers indicative of disbursements done during Q4 FY16

### **Business Overview: Product extensions have complemented existing product** suite and strengthened Magma's value proposition

#### SYNERGIES WITH ASSET FINANCE BUSINESS

- Leverage existing 'rurban' branch network and unique 7 lakh customers profile
- 20% of total mortgage business sourced from cross sell to existing Magma customers
- Leveraging common channels amongst SME and LAP business
- · One third of general insurance business sourced from existing Magma customers
- Profitable business that is also protecting assets financed by Magma (securing loan portfolio)
- Operating leverage through 'rurban' branch network and OEM/channel acquisition at minimum incremental cost
- Superior underwriting of used assets through inhouse valuer

#### GROWTH STRATEGY

- Focus more on Home loans and increase its share significantly, within MHF and overall
- Focus on more Direct & Connector sourcing; with almost 45% targeted from Tier 3-6 towns based 'rurban' SENP customer: at Rs.15 Lakh average ticket size
- Focus on insuring underserved 'rurban' customers (core Magma customerarchetype)
- Use tech-enablers to prevent revenue leakage and minimize fraudulent claims
- Leverage tech-tools to guickly and simply underwrite and issue policies

Bringing Equality of Opportunity to the Economically Disenfranchised

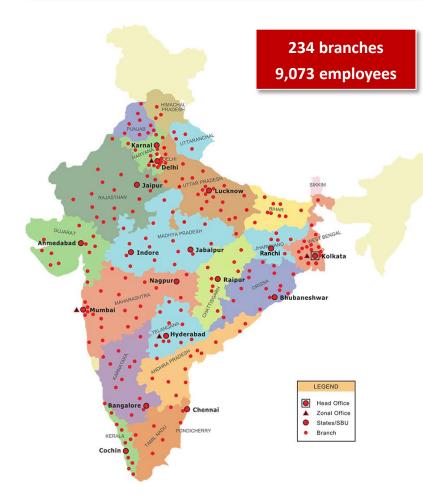
#### • MORTGAGE **FINANCE**

#### GENERAL **INSURANCE**

### **Competitive Strength: Widespread pan India coverage**

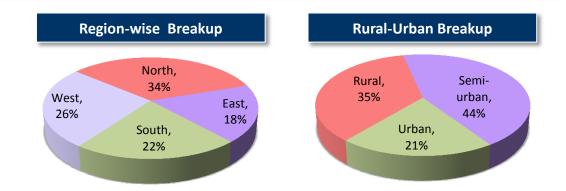


#### Extensive Pan India Branch Network Across Rural and Semi-Urban India



Branches as on 31<sup>st</sup> Mar 2016

- Hub and spoke model with wide coverage led to presence in point of sales enabling sourcing from 1,900 talukas and 2,900 locations
- Tablet usage has led to superior sales productivity, better market coverage, improved channel and customer experience
- Focus on asset-light model: Field executives come to branch office once a week; technology solutions enable them to conduct business from channel/customer location
- Strong customer engagement through 6700+ field executives
- State of the art toll free Inbound/Outbound Customer Delivery Centre for servicing and cross sell



### **Competitive Advantage: Technology initiatives to strengthen business processes**

**Disaster Recovery** 

Centre



#### PRE-SALES & SALES CUSTOMER ACQUISITION PROCESS

- Tablet equipped field executives capable of operating from any location (virtual office)
- Electronic transfer of loan application with all documents from point of sale.
- Usage of Data Analytics for customized Cross sell and Up sell offering.

Outcome – Increased Penetration, Faster Turnaround time & Better lead conversion.



Tablet



Sales App Interface

**Centralised Data Centre** 

CHANNEL SERVICING & CUSTOMER ENGAGEMENT PROCESS

- Channel portal allows automatic tracking of files/process
- Call centre to provide real time support for complaints/enquiries
- Frontline Decision Support for better understanding of customer requirements

Outcome – Improved Customer experience, Better product design Inputs



**BI & Data Analytics** 

Support

**Document Management** 

#### COLLECTIONS & RISK MANAGEMENT PROCESS

- Online submission of Field Investigation reports
- Cash collection at customer location, on spot money receipts, instant reporting of collections to central database.
- External credit databases embedded in BI/sales interfaces

Outcome – Enhanced Customer service, Faster Credit Appraisal, Robust Cash management



Bringing Equality of Opportunity to the Economically Disenfranchised

Portals for Channel Partners,

Ins Agency

### Branch Banking: New structure leading to superior customer connect



#### **OBJECTIVES**

- Better customer service
- Better and faster credit decision
- Improved productivity and cost efficiency.
- Better channel management
- Better local accountability and ownership
- More Direct Business and higher yields

#### PEOPLE

- Merger of Sales and 0-90 Collections team to provide one-point contact with customer. Increasing customer touch points from 1500 to 3600 field officers
- Reduced FOS service radius from 75 kms to 30 kms
- Delegating decision making to Branch managers
- Incentives aligned to drive direct business / cross sell / customer service

#### TECHNOLOGY

- High level of technology adoption by field officers and supervisors, improving efficiency and productivity
- Daily Journey Plan and Visit Calendar enabled in tablets

#### PROCESS

- Simplified credit screens
- Implemented immediate risk hindsighting
- L2D process simplified and enabled in tablets

#### CUSTOMER

- FOS tagged to 8000 channels for service and business
- Rigor of daily market activity implemented
- IRR grids, doc charges, payout structures & escalation matrices revised

## Competitive Advantage: Risk framework – Inter-woven with the business strategy



### CALIBRATE PRODUCT- CUSTOMER -GEOGRPAHY MIX

- OEM, End-Use and Resale demand driven product classification
- Informal segment with relevant experience
- Differentitated offering in various markets considering Net Adjusted Return

**IN HOUSE TEAM** 

#### **RISK MANAGEMENT FRAMEWORK**

### **REFINE CREDIT SCREENS & PROCESSES**

- Customised screens to consider Informal income streams with relevant experience
- Asset gradation as per customer profile
- Online Process Automation at sourcing / under-writing stages for fraud mitigation

#### **EARLY WARNING INDICATORS (EWI)**

- Past portfolio based terminal losses as key indicator for developing Early Warning Indicators (EWI)
- Credit hind sighting of early delinquent cases to resolve them and use them as feedback mechanism in credit screens
- Branch level tracking involving local business teams

#### SUPPORTED BY STRONG ANALYTICS

**CREDIT BUREAU MODELING** 

**COMPETITIVE ANALYSIS** 

### **Business Strategy: Focus on sustained profitable growth**



#### **ROA ENHANCEMENT**

- Focus on product profitability and branch profitability
- Increase share of higher risk-adjusted yield and high RoA products (Agri /Used Assets /SME /Mortgage Finance)

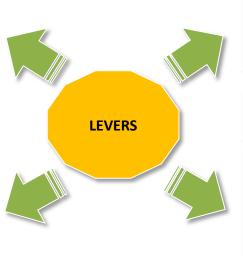
#### **OPEX REDUCTION**

- Enhance productivity through technology enablers, automation and process simplification
- Reduce customer acquisition cost by

Increasing direct sourcing

Improving cross-sell

Providing superior customer service



#### **COF REDUCTION**

- Employ judicious mix of NCD / CP / bank lines / securitisation to reduce COF and limit concentration / liquidity risk
- Diversify mix of debt market investors
- Increase share of priority sector lending (PSL)

#### ASSET QUALITY IMPROVEMENT

- Calibrate portfolio according to productcustomer-geography mix
- Refine credit screen and processes to optimize portfolio performance
- Employ product wise early warning indicators and loss tracking mechanisms

### **Magma's Corporate Social Responsibility**

#### Promotion of Education

- M Scholar Scholarship for 50 meritorious students from poor families for further studies.
- Adopted 16 Tribal Schools in Bengal, CG, Jharkhand.
- Mid-day Meal Programme: Offering midday meal to 750 students of Kolkata Municipal Corporation Schools through ISKCON Food Relief Foundation.
- Building Infrastructure in Schools: Providing basic infrastructure and Drinking water facility at Schools for the underprivileged.

#### **Natural Disaster Relief**

Offered relief for Nepal Earthquake and Chennai Flood victims

#### **Health & Wellbeing**

• Free medical Consultation to 20,000 truckers thru health check up camps

#### Environment Sustainability

- Magma Truckers Initiative for Environment Sustainability. In association with PCRA, Govt of India undertaking.
- Training Better Driving Skills to Truck Drivers in 11 locations.
   27,000 truckers benefitted in FY16.
- Better Mileage + Fuel Conservation = Saved about 50 Lac Ltr. of Diesel in FY16
- Reduction in CO2 Emission 1.33 Lac Ltr.
- E-Toilets for Sanitation at Transport Nagars to benefit 50,000 Truck drivers
- Planted about 5000 saplings on World Environment Day by employees











### Awards & Recognition in FY16



#### **Human Resources**

- Strong Commitment to HR Excellence CII HR Excellence Award 2015
- Highest Job Creator (above Rs. 1000 crores) - ET Bengal Corporate Awards 2016

#### **Information Technology**

- Dataquest Business Technology Award 2016
- Finnoviti Award 2016 for **Tech Excellence**

#### **Corporate Social Responsibility**

• Best CSR Practices - Asia Pacific HRM Congress Awards 2015

#### **Customer Service Excellence**

 Customer Service Leadership Award 2016: The vehicle fleet leasing industry from Frost & Sullivan









#### **Corporate Communications**

- Gold Award at LACP Spotlight Awards (Global Communications Competition) 2015
- Platinum award at LACP Spotlight Awards 2016 for Mission India

#### **Individual Awards**

- **CEO with HR Orientation of the Year** Genius HR Excellence Award 2015 Mr. Sanjay Chamria
- 50 Most Influential HR Professionals in Asia 2015
   Ms. Janet Gasper Chowdhury
- Most Influential HR Leaders in India World HRD Congress 2016 - Ms. Janet Gasper Chowdhury
- 100 Most Impactful CSR Leader Mr. Kaushik Sinha



**Business Overview, Competitive Strengths and Strategy** 

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### Financial Results – Q4 FY16 (Consolidated)



| Q4 FY15                     |   | Q4 FY16                     | ]        |
|-----------------------------|---|-----------------------------|----------|
| Loan Assets<br>Rs 19,567 cr | • Focus high RoA products to drive profitable growth (share increased yoy from 51% to 58%)        | Loan Assets<br>Rs 18,183 cr | -7%      |
| NIM<br>6.4 %                | NIM improvement in line with strategy to alter product-<br>customer mix                           | NIM<br>7.5 %                | +109 bps |
| Opex/Loan Assets<br>3.9 %   | • Productivity enhancement leading to sustainable opex ratio reduction for 4 consecutive quarters | Opex/Loan Assets<br>3.1 %   | -75 bps  |
| PBT<br>Rs 69.9 cr           | PBT improvement driven by NIM expansion and opex reduction  | PBT<br>Rs 101.5 cr          | +45%     |
| PAT<br>Rs 54.1 cr           | PAT improvement on track inspite of difficult economic<br>environment                             | PAT<br>Rs 65.9 cr           | +22%     |
| RoA<br>1.4 %                | <ul> <li>RoA improvement driven by PAT growth on a reducing<br/>loan book</li> </ul>              | RoA<br>1.7 %                | +25 bps  |
| EPS<br>Rs 2.58/ share       | • RoA improvement leading the growth in EPS despite equity infusion of Rs 500 crore .             | EPS<br>Rs 2.74 / share      | 6%       |

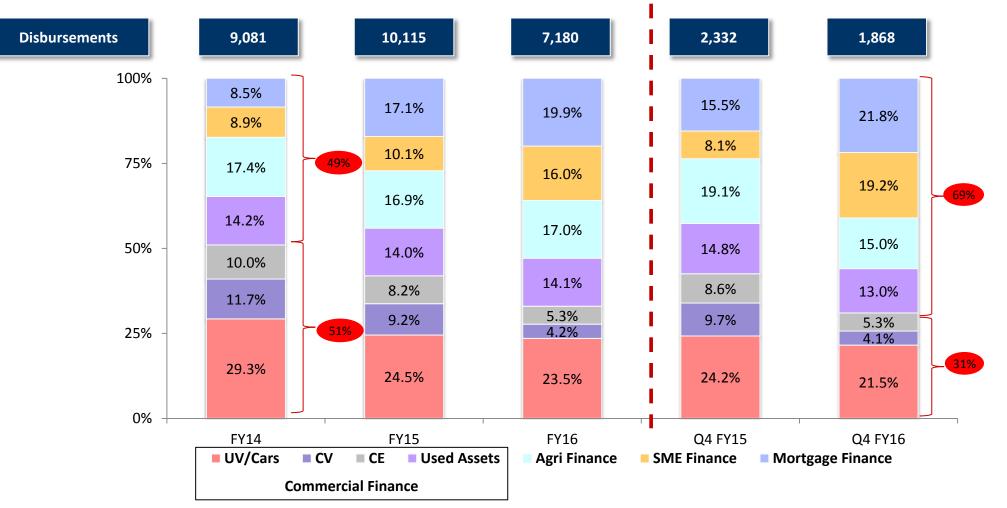
### **Financial Results – FY16 (Consolidated)**



| FY15                        |   | FY16                        |         |
|-----------------------------|---|-----------------------------|---------|
| Loan Assets<br>Rs 19,567 cr | • Focus on profitable growth and on high RoA products (share has increased from 51% to 58%) | Loan Assets<br>Rs 18,183 cr | -7%     |
| NIM<br>6.2 %                | NIM improvement in line with strategy to alter product-<br>customer mix                     | NIM<br>7.0 %                | +81 bps |
| Opex/Loan Assets<br>3.7 %   | Productivity enhancement leading to sustainable opex<br>ratio reduction since Q1FY16        | Opex/Loan Assets<br>3.4 %   | -30 bps |
| PBT<br>Rs 223.5 cr          | PBT improvement driven by NIM expansion and opex reduction                                  | PBT<br>Rs 305.8 cr          | +37%    |
| PAT<br>Rs 187.3 cr          | PAT improvement on track inspite of difficult economic environment                          | PAT<br>Rs 213.5 cr          | +14%    |
| RoA<br>1.3%                 | <ul> <li>RoA improvement driven by PAT growth on a reducing<br/>loan book</li> </ul>        | RoA<br>1.4 %                | +7 bps  |
| EPS<br>Rs 8.84/ share       | Benefit of RoA increase offset by equity infusion of Rs 500 crore leading to flat EPS       | EPS<br>Rs 8.86 / share      |         |

### **Significant changes in disbursement mix**

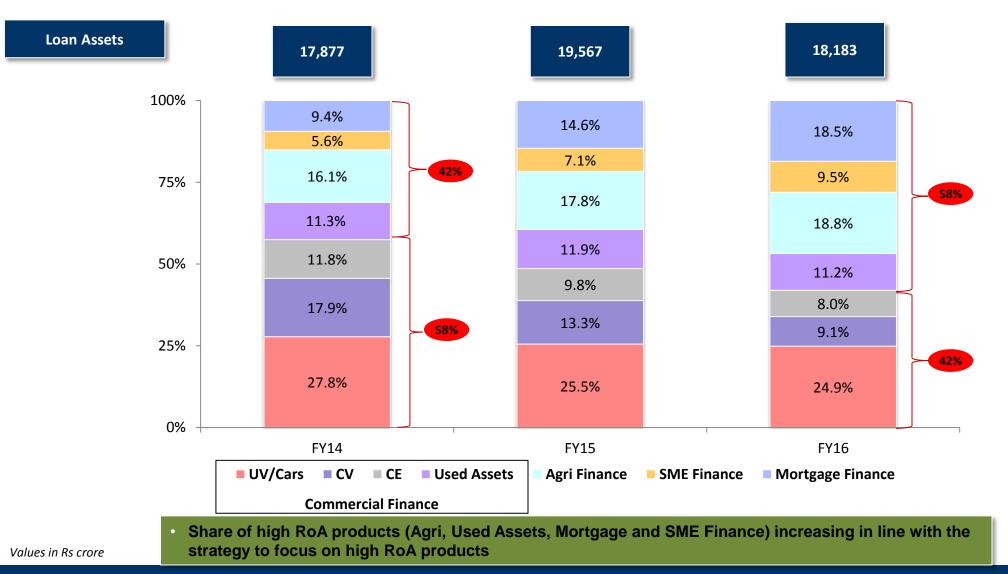




Values in Rs crore

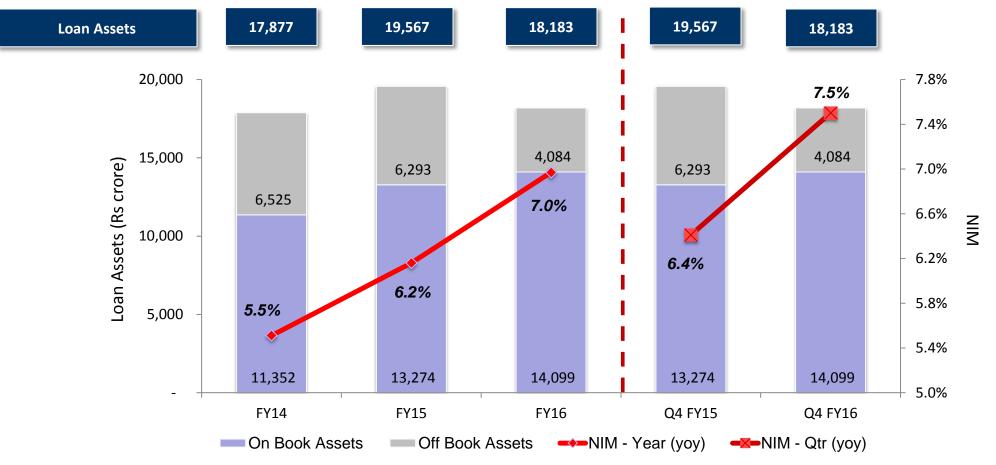
### Resulting in gradual shift in loan assets mix





### Loan assets and NIM expansion



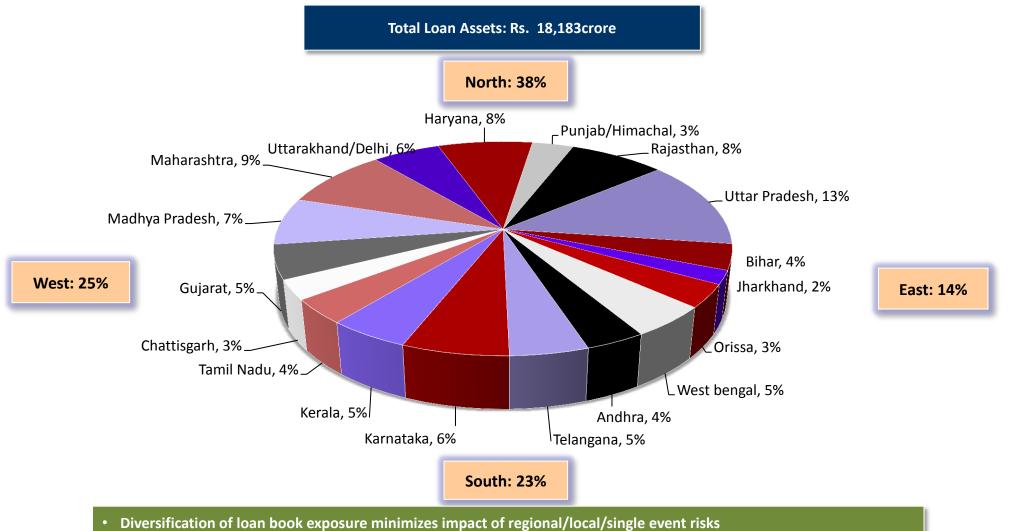


• NIM expansion driven by gradual shift towards higher yielding products

NIM: (Total Income - Interest Expenses)/Average Loan Assets; Values in Rs crore

### **State-wise Loan Assets Breakup**

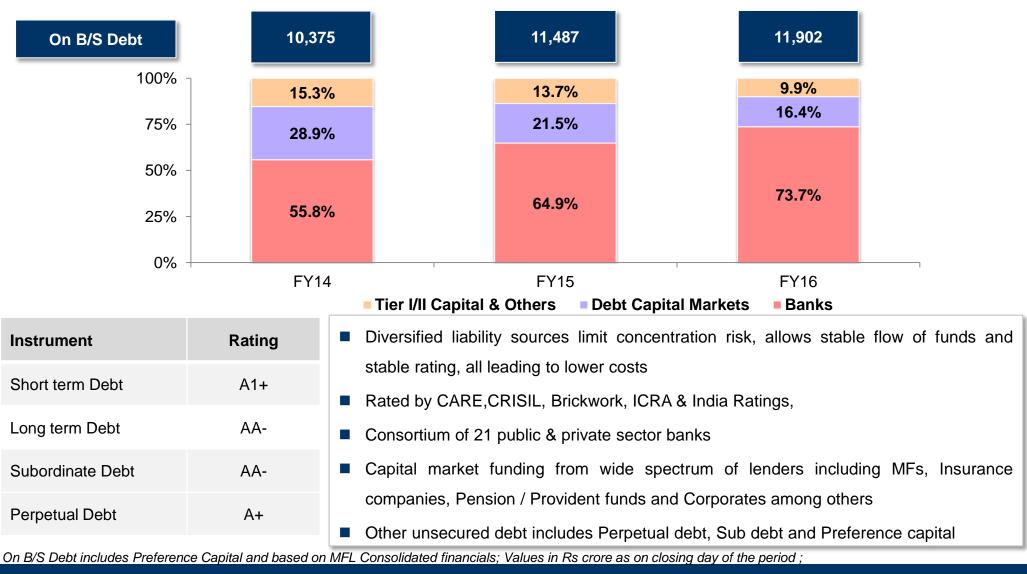




Value as on 31<sup>st</sup> Dec 2015; Includes Off B/S loan assets

### **Liability Profile**

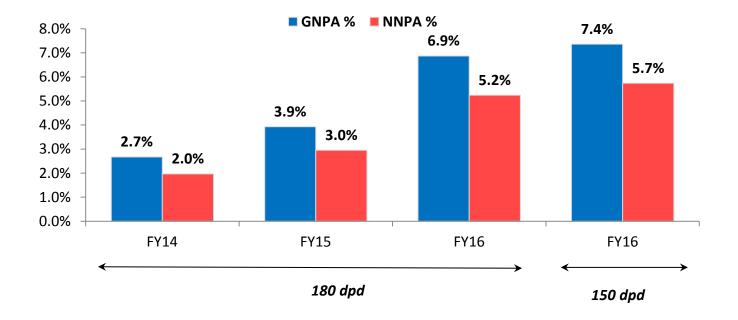




### **NPA Recognition**



#### NPA (% of Total Loan Assets)



• RBI guidelines require an NBFC to recognise NPAs on 150 dpd basis by FY16 and on 120 dpd basis by FY17

• Magma recognises NPA on 120 dpd basis and is compliant with RBI guidelines applicable in FY17

Based on MFL Consolidated financials

### **P&L Statement (Consolidated)**



|                      | Q4 FY16   | Q4 FY15   | Q3 FY16      | % Cha | ange  | FY16    | FY15    |
|----------------------|-----------|-----------|--------------|-------|-------|---------|---------|
|                      | Q4 F 1 10 | Q4 F 1 13 | <b>WOLLO</b> | Y-o-Y | Q-o-Q | FTIO    | FTIÐ    |
| Income from Ops.     | 633.0     | 620.1     | 622.0        | 2%    | 2%    | 2,472.2 | 2,353.6 |
| Interest Expenses    | 298.0     | 314.4     | 293.7        | -5%   | 1%    | 1,191.6 | 1,232.9 |
| Net Operating Income | 335.0     | 305.6     | 328.3        | 10%   | 2%    | 1,280.6 | 1,120.7 |
| Other Income         | 9.2       | 7.2       | 7.2          | 27%   | 27%   | 34.1    | 32.3    |
| Net Total Income     | 344.2     | 312.8     | 335.5        | 10%   | 3%    | 1,314.7 | 1,153.0 |
| Prov./Write Offs     | 98.6      | 53.1      | 99.5         | 85%   | -1%   | 375.0   | 244.4   |
| Post Prov Profit     | 245.6     | 259.7     | 236.0        | -5%   | 4%    | 939.8   | 908.7   |
| Operating Expenses   | 144.1     | 189.8     | 162.0        | -24%  | -11%  | 633.9   | 685.2   |
| :Personnel Expenses  | 69.4      | 103.2     | 80.3         | -33%  | -14%  | 317.2   | 361.8   |
| :Other Expenses      | 65.7      | 74.5      | 71.0         | -12%  | -8%   | 277.2   | 288.8   |
| :Depreciation        | 9.0       | 12.1      | 10.7         | -26%  | -16%  | 39.5    | 34.6    |
| Profit Before Tax    | 101.5     | 69.9      | 74.0         | 45%   | 37%   | 305.8   | 223.5   |
| Taxes                | 35.6      | 15.8      | 21.7         | 126%  | 64%   | 92.3    | 36.2    |
| Profit After Tax     | 66.0      | 54.1      | 52.3         | 22%   | 26%   | 213.5   | 187.3   |

Values in Rs crore

### **Balance Sheet (Consolidated)**



|                      |         |         |         | % Cha | ange  |        |        |
|----------------------|---------|---------|---------|-------|-------|--------|--------|
|                      | Q4 FY16 | Q4 FY15 | Q3 FY16 | Y-o-Y | Q-o-Q | FY16   | FY15   |
| LIABILITIES          | 15,523  | 14,882  | 15,740  | 4%    | -1%   | 15,523 | 14,882 |
| Net Worth            | 2,151   | 1,655   | 2,280   | 30%   | -6%   | 2,151  | 1,655  |
| Share Capital        | 47      | 38      | 47      | 24%   | 0%    | 47     | 38     |
| Reserves and Surplus | 2,104   | 1,617   | 2,232   | 30%   | -6%   | 2,104  | 1,617  |
| Minority Interest    | 42      | 40      | 41      | 5%    | 2%    | 42     | 40     |
| Preference Capital   | 13      | 133     | 49      | -90%  | -73%  | 13     | 133    |
| Borrowings           | 11,889  | 11,714  | 11,922  | 1%    | 0%    | 11,889 | 11,714 |
| Other Liabilities    | 1,428   | 1,341   | 1,449   | 6%    | -1%   | 1,428  | 1,341  |
|                      |         |         |         |       |       |        |        |
| ASSETS               | 15,523  | 14,882  | 15,740  | 4%    | -1%   | 15,523 | 14,882 |
| Loan Assets          | 14,099  | 13,274  | 14,176  | 6%    | -1%   | 14,099 | 13,274 |
| Fixed Assets         | 234     | 198     | 191     | 18%   | 22%   | 234    | 198    |
| Other Assets         | 762     | 774     | 952     | -2%   | -20%  | 762    | 774    |
| Cash & Bank Balance  | 429     | 636     | 421     | -33%  | 2%    | 429    | 636    |
|                      |         |         |         |       |       |        |        |
| TOTAL LOAN ASSETS    | 18,183  | 19,567  | 18,521  | -7%   | -2%   | 18,183 | 19,567 |

Values in Rs crore

### **Key Ratios (Consolidated)**



|                     | Q4 FY16  | Q4 FY15  | Q3 FY16  | Change | (in Bps) | EV40   |       |
|---------------------|----------|----------|----------|--------|----------|--------|-------|
|                     | Q4 F 110 | Q4 F 115 | Q3 F TIO | Y-o-Y  | Q-o-Q    | FY16   | FY15  |
| Total Income/Assets | 16.4%    | 16.7%    | 16.2%    | -24    | 20       | 16.5%  | 17.0% |
| Interest Exp/Assets | 7.6%     | 8.4%     | 7.6%     | -73    | 5        | 7.8%   | 8.8%  |
| Gross Spreads       | 8.8%     | 8.3%     | 8.7%     | 49     | 15       | 8.6%   | 8.2%  |
| Prov & WO/Assets    | 2.5%     | 1.4%     | 2.6%     | 111    | -4       | 2.5%   | 1.7%  |
| Opex/Assets         | 3.7%     | 5.0%     | 4.2%     | -136   | -49      | 4.2%   | 4.9%  |
| PBT/Assets          | 2.6%     | 1.9%     | 1.9%     | 74     | 69       | 2.0%   | 1.6%  |
| RoA                 | 1.7%     | 1.4%     | 1.3%     | 25     | 34       | 1.4%   | 1.3%  |
| RoE                 | *11.7%   | 12.0%    | *9.1%    | -30    | 267      | *10.8% | 10.7% |
|                     |          |          |          |        |          |        |       |
| CRAR                |          |          |          |        |          |        |       |
| Tier 1              | 14.6%    | 11.1%    | 14.8%    | 352    | -22      | 14.6%  | 11.1% |
| Total               | 18.7%    | 16.3%    | 19.1%    | 242    | -35      | 18.7%  | 16.3% |

\*Due to additional Equity capital infusion during the year.

CRAR based on MFL (Standalone) financials. Assets implies average of opening and closing balance of On B/S Assets of MFL (Consolidated)



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### **Strong Corporate Governance**





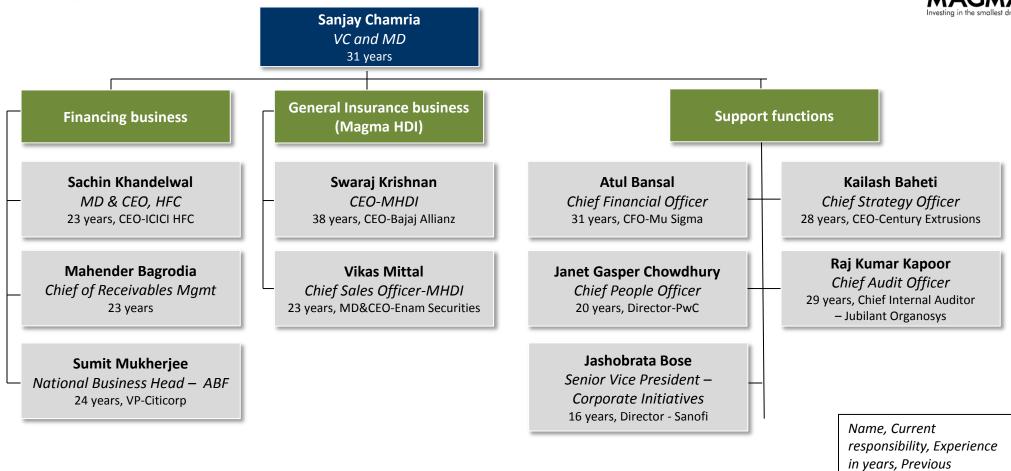
### **Board of Directors**



|                                       | Promoter Directors   |  | Non Promote  | er Directors           |  |
|---------------------------------------|--|--|--|------------------------|--|
| Mayank<br>Poddar<br><i>Chairman</i>   | <ul> <li>Supports policy formulation<br/>and guidance to the<br/>Management/Board</li> <li>Over 30 years of experience<br/>in the financial sector.</li> </ul> | Sanjay Nayar –<br>Non Executive<br>Director<br>(Nominee of<br>KKR) | CEO and Country Head of<br>KKR, India. Ex CEO of Citi<br>India & South Asia<br>operations                  | Nabankur<br>Gupta      | Founder - Nobby Brand<br>Architects & Strategic<br>Marketing Consultants.<br>Pioneer of sub branding<br>and multi branding in<br>India. Also served as Group<br>President in Raymond |
| Sanjay<br>Chamria<br><i>VC and MD</i> | <ul> <li>Anchors strategic policy formulation and execution.</li> <li>Drives new business initiatives and leads management team</li> </ul>                     | Ritva Laukkanen<br>– Non Executive<br>Director<br>(Nominee of IFC) | Ex-Director in IFC. Over 3 decades of experience in investments, financial markets and development finance | Satya Brata<br>Ganguly | Chairman Emeritus of<br>Exide Industries. Serves on<br>the Boards of various<br>reputed Indian corporate<br>and public bodies as an<br>Independent Director                          |

### **Management Team**





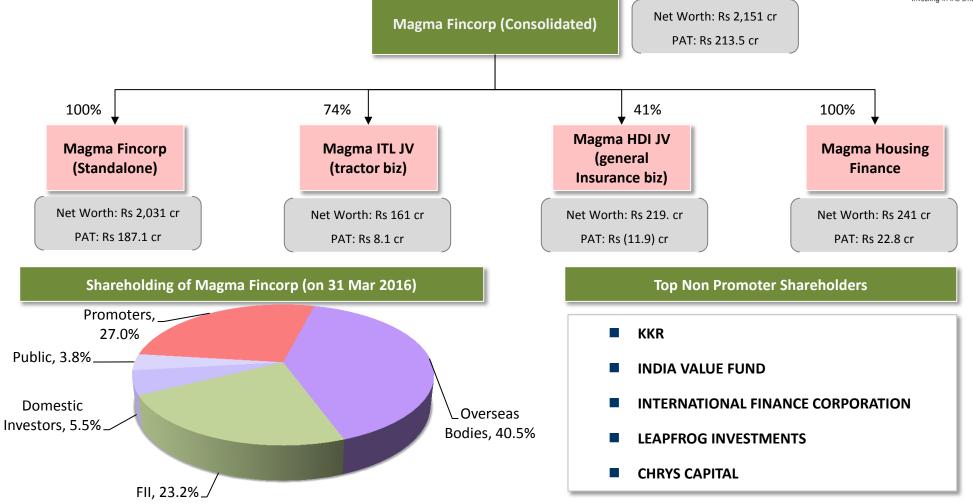
• Senior management with extensive experience both within Magma and in the industry

Bringing Equality of Opportunity to the Economically Disenfranchised

organisation

### Holding Structure, Shareholding Pattern and Top Shareholders





Raised Rs 500 crore from India Value Fund, Leapfrog Investments and KKR in May 2015

Values based on MFL Consolidated financials for FY16

# THANK YOU



#### **Forward Looking Statements**

Certain statements in this document with words or phrases such as "will", "should", etc.., and similar expressions or variation of these expressions or those concerning our future prospects are forward looking statements. Actual results may differ materially from those suggested by the forward looking statements due to a number of risks or uncertainties associated with the expectations. These risks and uncertainties include, but are not limited to, our ability to successfully implement our strategy and changes in government policies. The company may, from time to time, make additional written and oral forward looking statements, including statements contained in the company's filings with the stock exchanges and our reports to shareholders. The company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the company.



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### **Profit & Loss Statement (Standalone)**



|                      | Q4 FY16   | Q4 FY15   | Q3 FY16       | % Ch  | ange  | FY16    | FY15    |
|----------------------|-----------|-----------|---------------|-------|-------|---------|---------|
|                      | Q4 F 1 10 | Q4 F 1 13 | <b>WOLITO</b> | Y-o-Y | Q-o-Q | FTIO    | FTIÐ    |
| Income from Ops.     | 536.3     | 531.4     | 530.7         | 1%    | 1%    | 2,109.6 | 2,018.8 |
| Interest Expenses    | 249.6     | 265.5     | 247.0         | -6%   | 1%    | 998.1   | 1,061.4 |
| Net Operating Income | 286.7     | 266.0     | 283.8         | 8%    | 1%    | 1,111.6 | 957.3   |
| Other Income         | 6.6       | 5.3       | 5.9           | 24%   | 12%   | 29.5    | 27.2    |
| Net Total Income     | 293.3     | 271.3     | 289.7         | 8%    | 1%    | 1,141.1 | 984.5   |
| Prov./Write Offs     | 87.4      | 47.9      | 90.7          | 82%   | -4%   | 337.4   | 222.6   |
| Post Prov Profit     | 205.9     | 223.4     | 199.0         | -8%   | 3%    | 803.7   | 762.0   |
| Operating Expenses   | 120.8     | 164.0     | 138.5         | -26%  | -13%  | 537.7   | 586.8   |
| :Personnel Expenses  | 53.1      | 84.7      | 62.9          | -37%  | -16%  | 246.6   | 289.7   |
| :Other Expenses      | 58.7      | 67.2      | 64.9          | -13%  | -10%  | 251.8   | 262.6   |
| :Depreciation        | 8.9       | 12.0      | 10.6          | -26%  | -16%  | 39.3    | 34.5    |
| Profit Before Tax    | 85.1      | 59.4      | 60.6          | 43%   | 41%   | 266.0   | 175.1   |
| Taxes                | 29.0      | 13.3      | 17.0          | 118%  | 70%   | 78.8    | 26.0    |
| Profit After Tax     | 56.1      | 46.1      | 43.6          | 22%   | 29%   | 187.1   | 149.1   |

All values in Rs crore

### **Balance Sheet (Standalone)**



|                         |         |         |         | % Ch  | ange  |        |        |
|-------------------------|---------|---------|---------|-------|-------|--------|--------|
|                         | Q4 FY16 | Q4 FY15 | Q3 FY16 | Y-o-Y | Q-o-Q | FY16   | FY15   |
| LIABILITIES             | 12,909  | 12,312  | 12,999  | 5%    | -1%   | 12,909 | 12,312 |
| Net Worth               | 2,031   | 1,384   | 2,003   | 47%   | 1%    | 2,031  | 1,384  |
| Share Capital           | 47      | 38      | 47      | 24%   | 0%    | 47     | 38     |
| Reserves and<br>Surplus | 1,984   | 1,345   | 1,955   | 47%   | 1%    | 1,984  | 1,345  |
| Preference Capital      | 13      | 97      | 13      | -87%  | 0%    | 13     | 97     |
| Borrowings              | 9,825   | 9,815   | 9,965   | 0%    | -1%   | 9,825  | 9,815  |
| Other Liabilities       | 1,039   | 1,016   | 1,019   | 2%    | 2%    | 1,039  | 1,016  |
|                         |         |         |         |       |       |        |        |
| ASSETS                  | 12,909  | 12,312  | 12,999  | 5%    | -1%   | 12,909 | 12,312 |
| Loan Assets             | 11,650  | 11,040  | 11,785  | 6%    | -1%   | 11,650 | 11,040 |
| Fixed Assets            | 169     | 181     | 174     | -7%   | -3%   | 169    | 181    |
| Other Assets            | 723     | 522     | 666     | 39%   | 8%    | 723    | 522    |
| Cash & Bank Balance     | 368     | 569     | 375     | -35%  | -2%   | 368    | 569    |
|                         |         |         |         |       |       |        |        |
| TOTAL LOAN ASSETS       | 15,159  | 16,921  | 15,739  | -10%  | -4%   | 15,159 | 16,921 |

All values in Rs crore

### **Profit & Loss Statement: Magma Housing Finance (MHF)**



|                    | Q4 FY16 | Q4 FY15 | Q3 FY16 | % Ch  | ange  | FY16  | (16 FY15 |
|--------------------|---------|---------|---------|-------|-------|-------|----------|
|                    |         |         |         | Y-o-Y | Q-o-Q |       |          |
| Total Income       | 65.3    | 56.2    | 61.2    | 16%   | 7%    | 242.4 | 192.1    |
| Interest Expenses  | 35.7    | 34.6    | 33.5    | 3%    | 7%    | 142.0 | 117.8    |
| Net Income         | 29.6    | 21.7    | 27.8    | 37%   | 7%    | 100.5 | 74.3     |
| Prov./Write Offs   | 4.9     | 3.4     | 2.0     | 42%   | 138%  | 11.3  | 7.7      |
| Operating Expenses | 14.6    | 13.4    | 12.9    | 8%    | 13%   | 53.8  | 50.2     |
| Profit Before Tax  | 10.2    | 4.8     | 12.8    | 113%  | -20%  | 35.3  | 16.4     |
| Taxes              | 3.6     | 1.9     | 4.6     | 94%   | -21%  | 12.5  | 5.8      |
| Profit After Tax   | 6.6     | 2.9     | 8.2     | 125%  | -20%  | 22.8  | 10.6     |

All values in Rs crore

### **Profit & Loss Statement: Magma ITL (MITL)**



|                      | Q4 FY16 | Q4 FY15 | 15 Q3 FY16 % Change | ange | FY16  | FY15  |       |
|----------------------|---------|---------|---------------------|------|-------|-------|-------|
|                      |         | Ү-о-Ү   | Q-o-Q               | FTIO | FTID  |       |       |
| Income from Ops.     | 30.7    | 35.4    | 28.4                | -13% | 8%    | 120.1 | 140.8 |
| Interest Expenses    | 14.1    | 14.5    | 13.3                | -2%  | 7%    | 53.0  | 58.7  |
| Net Operating Income | 16.6    | 20.9    | 15.1                | -21% | 10%   | 67.2  | 82.1  |
| Other Income         | 1.5     | 1.1     | 1.7                 | 35%  | -11%  | 5.3   | 5.6   |
| Net Total Income     | 18.1    | 22.0    | 16.8                | -18% | 8%    | 72.5  | 87.8  |
| Prov./Write Offs     | 6.3     | 1.8     | 6.8                 | 252% | -7%   | 26.3  | 14.1  |
| Operating Expenses   | 8.4     | 12      | 9.6                 | -28% | -12%  | 39.4  | 45.0  |
| Profit Before Tax    | 3.3     | 8.6     | 0.4                 | -61% | 750%  | 6.8   | 28.7  |
| Taxes                | 0.8     | 1.3     | 0.0                 | -41% | 1674% | -1.2  | 3.3   |
| Profit After Tax     | 2.5     | 7.2     | 0.3                 | -65% | 631%  | 8.1   | 25.4  |

All values in Rs crore

### **Profit & Loss Statement: Magma HDI General Insurance Company (MHDI)**



|                         | Q4 FY16 | FY16 Q4 FY15 G                             |       | % Change |       | FY16  | FY15  |
|-------------------------|---------|--|-------|----------|-------|-------|-------|
|                         | Q4 F110 | 24 FY16 Q4 FY15 Q3 FY16 FY1<br>Y-o-Y Q-o-Q | FTIO  |          |       |       |       |
| Gross Written Premium   | 116.5   | 183.3                                      | 100.9 | -36%     | 15%   | 427.4 | 554.8 |
| Net Earned Premium      | 82.5    | 103.8                                      | 90.9  | -21%     | -9%   | 373.2 | 406.2 |
| (-) Claims Incurred     | 66.1    | 102.4                                      | 74.8  | -35%     | -12%  | 320.4 | 340.5 |
| (-) Net Commission      | 1.3     | 4.2  | 3.5   | -68%     | -62%  | 11.5  | 18.7  |
| (-) Management Expenses | 28.4    | 32.4                                       | 33.0  | -12%     | -14%  | 126.1 | 121.3 |
| Underwriting Profit     | -13.3   | -35.1                                      | -20.4 | -62%     | -35%  | -84.8 | -74.4 |
| (+) Investment Income   | 20.4    | 27.3                                       | 20.9  | -25%     | -3%   | 78.2  | 83.0  |
| Profit Before Tax       | 7.1     | -7.8                                       | 0.5   | -190%    | 1253% | -6.6  | 8.6   |
| (-) Taxes               | 5.3     | -2.0                                       | 0.0   | -358%    | 0%    | 5.3   | 2.8   |
| Profit After Tax        | 1.8     | -5.8                                       | 0.5   | -131%    | 242%  | -11.9 | 5.8   |

All values in Rs crore