

# **Reaching New Heights in Retail Finance**



Magma Fincorp Limited

### Business Update

• Financial Results – Q2 FY13

Business Overview & Strategy

Leadership Team





Disbursements increase by 45% y-o-y to Rs 2,262 crore in Q2 FY13



33 branches opened in Q2 FY13 taking total operational branches to 240



NIM on fresh disbursements increased by 43 bps over Q1 FY13 to 4.91%



Revenues increase by 58% y-o-y, to Rs 398 crore in Q2 FY13



Profit After Tax increases by 33% y-o-y, to Rs 28.2 crore in Q2 FY13



### Business Update

Financial Results – Q2 FY13

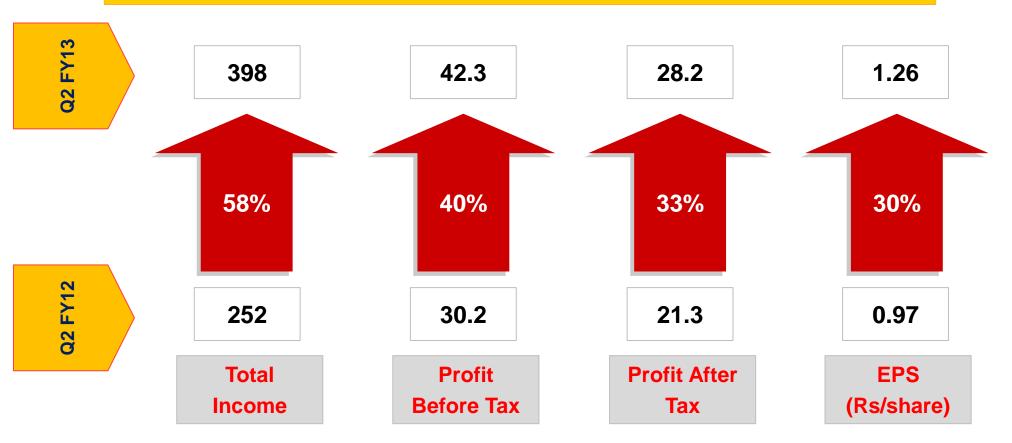
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# Summary – Q2 FY13 Results

**Performance Highlights of Q2 FY13 vs Q2 FY12** 

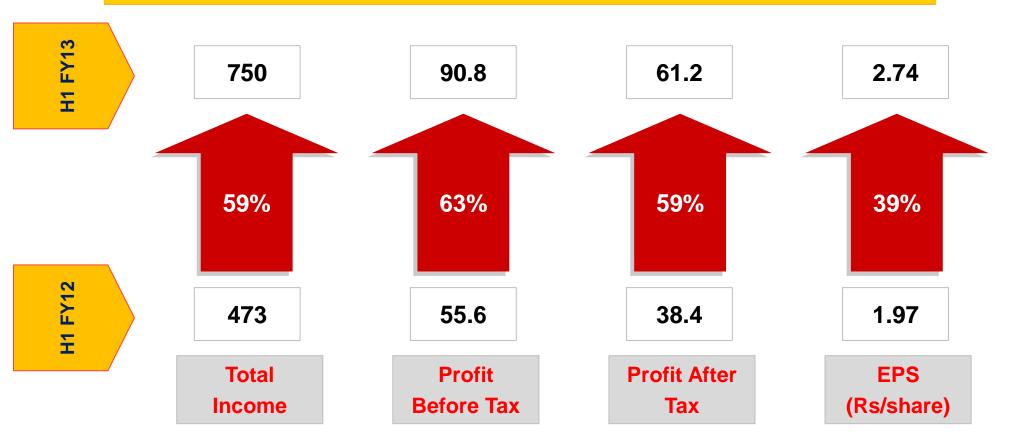




Values in Rs crore unless specified otherwise

# Summary – H1 FY13 Results

**Performance Highlights of H1 FY13 vs H1 FY12** 





Values in Rs crore unless specified otherwise

Product	Disbursement (Rs crore)	YoY growth	ATS (Rs lakh)	LTV	Tenure (months)	Net IRR* (% p.a.)
Cars	737	61%	4.1	67%	44	14.5
Commercial Vehicles (CV)	507	13%	10.1	87%#	44	14.0
Construction Equipment	360	23%	22.8	75%	40	13.7
Used CV	205	105%	5.3	70%	35	19.2
Tractors	287	74%	3.2	61%	44	20.1
SME Loans	166	75%	24.0	N/A	31	17.0
Total	2,262	45%	6.0	73%	41	15.5

#### Notes:

# LTV for CV has been calculated without considering cost of truck body, which is not funded. Inclusive of body in the cost of asset, LTV would be approx. 73%

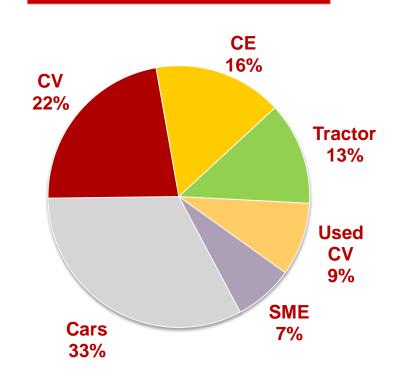
\* Net IRR is lending rate on reducing balance basis, net of payouts to Direct Selling Agents (DSA) and pay-ins from manufacturers/ dealers (discounts/subventions).



Product	Q2 FY13	Q2 FY12	YoY growth	Industry growth
Car	737	458	61%	4.2%
CV	507	447	13%	1.7%
CE	360	293	23%	-14.9%
Used CV	205	100	105%	N/A
Tractor	287	165	74%	-12.3%
SME	166	95	75%	N/A
Total	2,262	1,558	45%	N/A

#### Disbursements in Rs crore

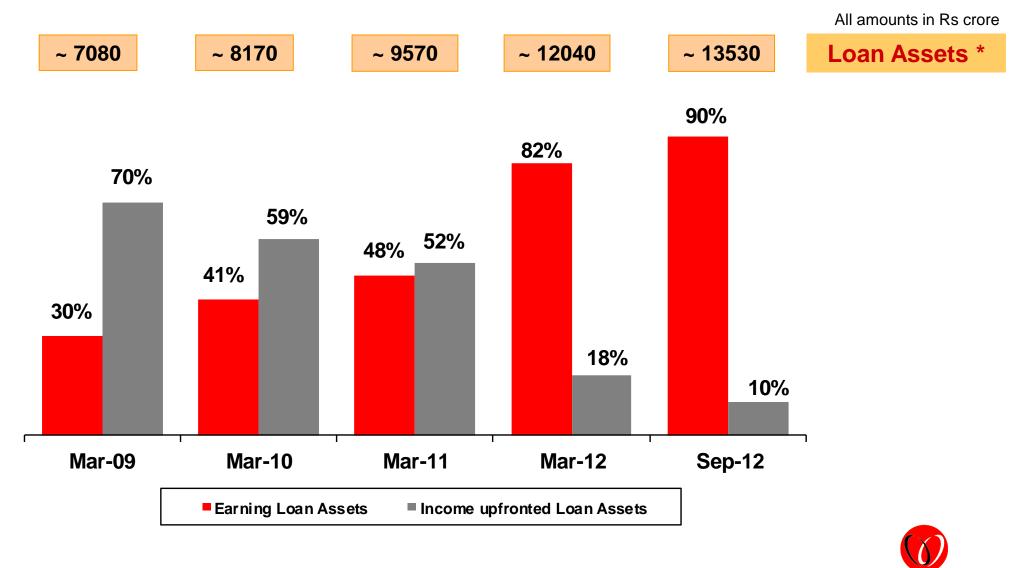
### DISBURSEMENT MIX – Q2 FY13



Gained market share significantly across Car/MUV, Tractors & Used CV segments



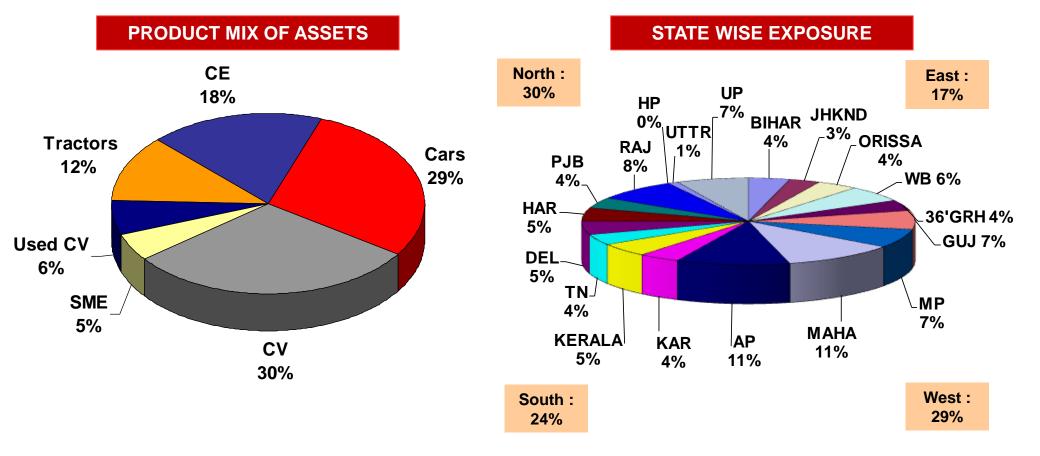
Loan Book



\* Include On Book and Off Book Loan assets

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# **Diversified Asset Portfolio**



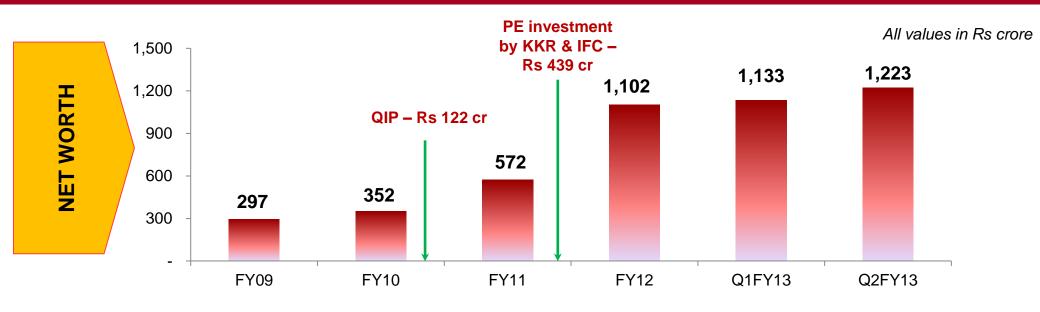
Wide canvass across geographies & products mitigates impact of any external shocks

Include On Book and Off Book Loan assets

AUM as on 30<sup>th</sup> Sep 2012

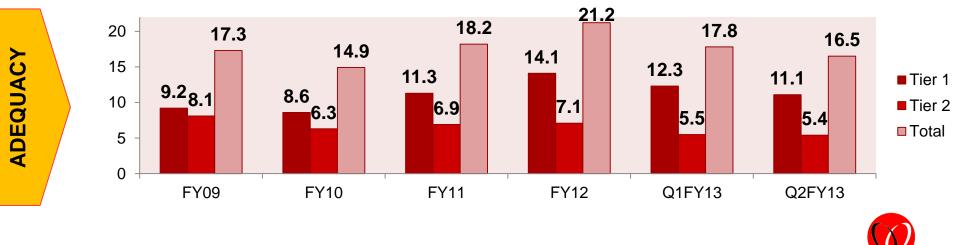


# **Capital Adequacy**



All values in %

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Value as on the last day of the period

CAPITAL

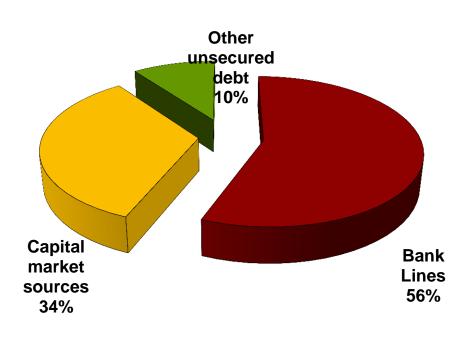
# Liabilities

Diversified funding profile with a wide spectrum of lenders across banks, mutual funds, insurance cos, pension/provident funds, corporates, etc.

Bank lines provided by a consortium of 20 public & private sector banks including PNB, SBI, ICICI, Axis Bank, etc.

Instrument	Ratings
Short term	A1+
Long term	AA+
Preference shares	AA
Subordinated debt	AA
Perpetual debt	AA-
Securitisation	AA/AAA (SO)

### LIABILITY MIX



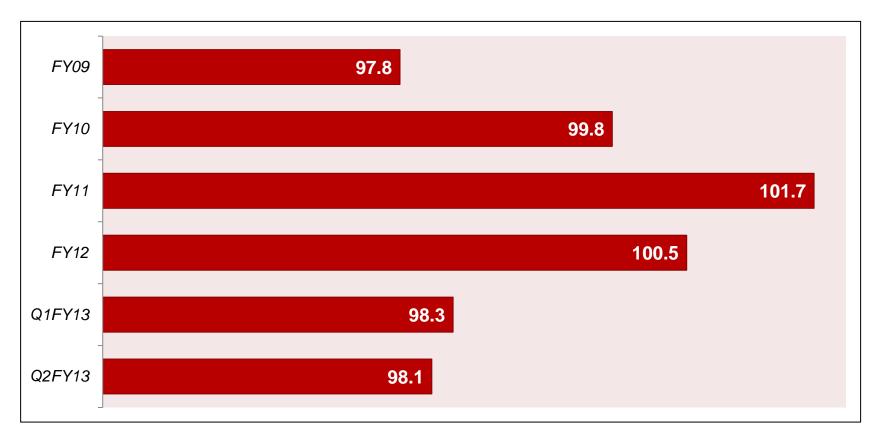
### Total Debt O/S: Rs 8,768 crore



Includes on book liabilities as on 30th Sep 2012

# **Collection Efficiency**

All values in %



\* Collection Efficiency is defined as installment collections made during the period divided by installments billed during the period as percentage



# Write Off Policy

MAGMA WRITE OFF POLICY
100% write off after 180 days past due
100% NPA coverage

No restructuring of loans (0 cases of restructuring in 3 lakh+ live customers)

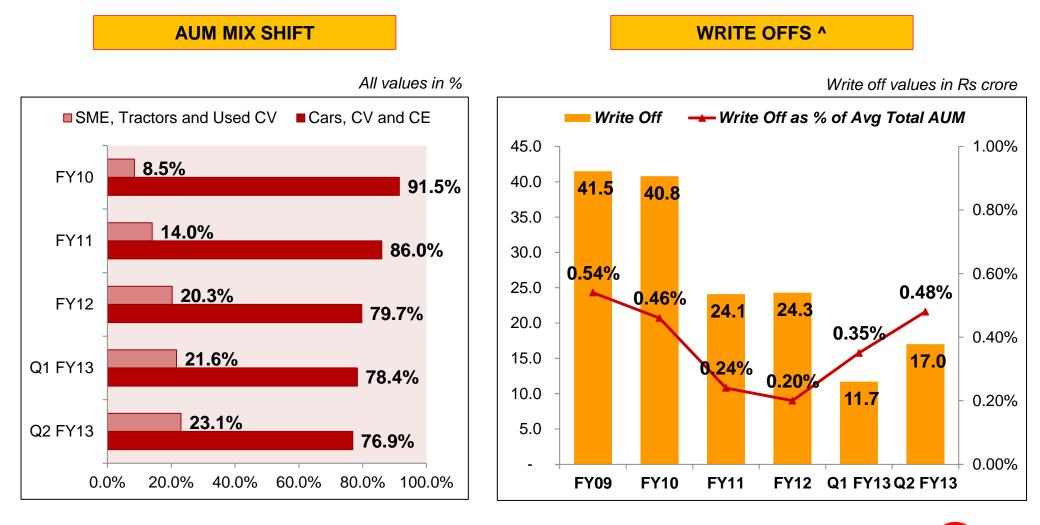
Aggressive write off policy leads to better asset quality and higher write off than as per RBI norms

Months Past Due	R	Magma					
6 to 24 months	10% (	100% of total					
	Covered	Covered Uncovered					
24 to 36 months	20%	100%	N/A				
36 to 60 months	30%	100%	N/A				
Over 60 months	50% 100%		N/A				

**PROVISIONING NORMS** 

# **MAGMA** Investing in the smallest dream

# Write Offs



^ Net write off excludes Standard Assets Provisioning (0.16% of Total AUM in June 12 to 0.17% of Total AUM in Sep 12)



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# Profitability

	Q2 FY13	Q2 FY12	Q1 FY13	H1 FY13	H1 FY12	FY12
Total Income/Assets	15.7%	14.2%	16.0%	15.7%	14.2%	14.9%
Interest exp./Assets	8.8%	8.1%	8.4%	8.5%	8.0%	8.8%
Gross Spread	6.9%	6.0%	7.6%	7.2%	6.2%	6.1%
Overheads/Assets	4.4%	3.8%	4.7%	4.5%	4.0%	4.3%
Provisions/Assets	0.1%	0.1%	0.1%	0.2%	0.1%	0.1%
Write Offs/Assets	0.7%	0.4%	0.6%	0.6%	0.4%	0.3%
Net Spread (pre tax)	1.7%	1.7%	2.2%	1.9%	1.7%	1.5%
RoA	1.1%	1.2%	1.5%	1.3%	1.2%	1.1%
RoE	8.1%	6.8%	10.1%	9.0%	7.7%	7.4%



^ Assets is average of opening and closing value of On Book Assets

# **Profit & Loss Statement (Consolidated) – Q2 FY13**

All amounts in Rs crore

Amt in Rs Cr	Q2 FY13	Q2 FY12	H1 FY13	H1 FY12	Q2 YoY %	H1 YoY %	FY12
Disbursements	2262	1558	4319	2980	45%	45%	7404
Income							
- Income from Operations	381.9	243.9	707.1	455.7	57%	55%	1031.5
- Other Income	16.3	8.0	42.9	17.4	103%	147%	31.5
Total Income	398.2	251.9	750.0	473.1	58%	59%	1063.0
- Finance Costs	222.6	144.7	407.9	265.5	54%	54%	625.4
- Employee Benefit Expenses	46.6	35.7	94.2	74.3	31%	27%	149.0
- Depreciation	7.6	6.2	19.8	12.7	23%	56%	29.6
- Provisions against Standard Assets	3.5	2.0	7.2	4.9	76%	48%	6.4
- Brokerage & commission	22.7	7.3	40.7	14.7	212%	176%	37.8
- Net Write-offs for bad debts	17.0	6.7	28.7	12.3	154%	134%	24.3
- Other Expenses	35.8	19.1	60.7	33.1	88%	83%	86.7
Total Expenses	355.9	221.7	659.2	417.4	61%	58%	959.3
PBT	42.3	30.2	90.8	55.6	40%	63%	103.7
Tax (incl. Deferred Tax)	14.1	9.0	29.5	17.2	57%	72%	25.9
PAT	28.2	21.3	61.3	38.4	33%	59%	77.8
EPS	1.26	0.97	2.74	1.97	30%	39%	3.56
BV	64.1	58.0	64.1	58.0	11%	11%	58.1
Return on Avg. Assets	1.1%	1.2%	1.3%	1.2%	-0.1%	0.1%	1.1%
Return on Net Worth	8.1%	6.8%	9.0%	7.7%	1.3%	1.3%	7.4%



# Balance Sheet (Consolidated) – Q2 FY13 Closing

All amounts in Rs crore

Amt in Rs Cr	Sep-12	Sep-11	Mar-12
Shareholder Funds			
- Equity capital	38.0	35.9	38.0
- Preference Capital	129.7	146.9	142.7
- Reserves & Surplus	1185.9	1010.7	1063.6
- Optionally Convertible Warrants		12.5	
Minority Interest	22.5	16.5	18.8
Share application money, pending allotment	17.5		
Non Current Liabilities	2679.3	1048.7	2165.3
Current Liabilities	6853.9	5340.8	4759.7
Total Liabilities	10926.7	7612.0	8188.0
Non Current Assets			
- Fixed assets	170.1	180.7	178.8
- Non Current Investments	16.5	0.0	0.0
- Other Non Current Assets/ Long term Loans & Advances	6105.5	4056.2	4315.4
Current Assets			
- Cash & Bank balances	613.3	678.1	810.1
- Other Current Assets/ Short term Loans & Advances etc.	4021.2	2697.0	2883.7
Total Assets	10926.7	7612.0	8188.0

\* Previous year figures have been regrouped /restated, wherever necessary



### Business Update

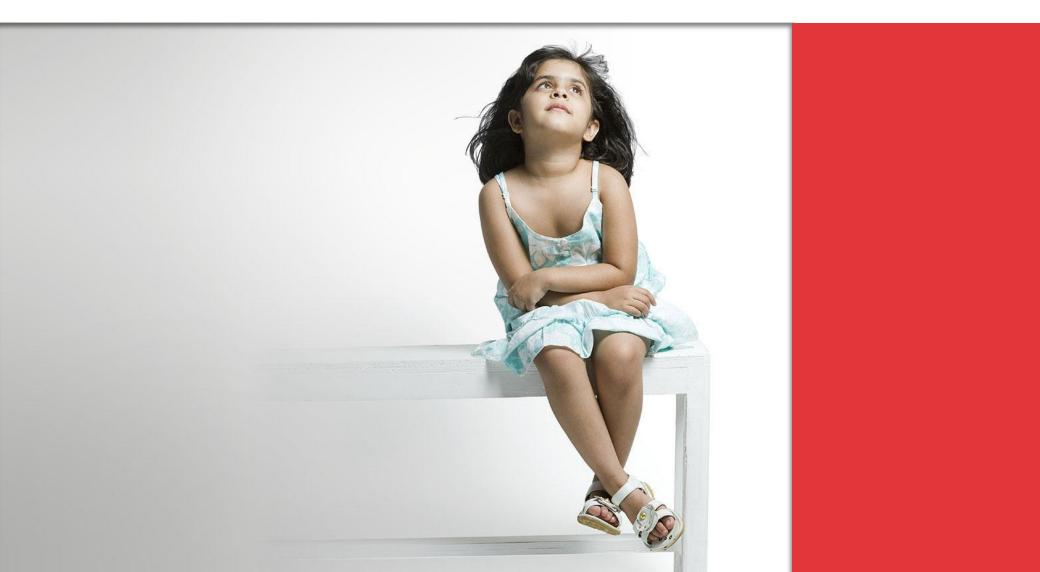
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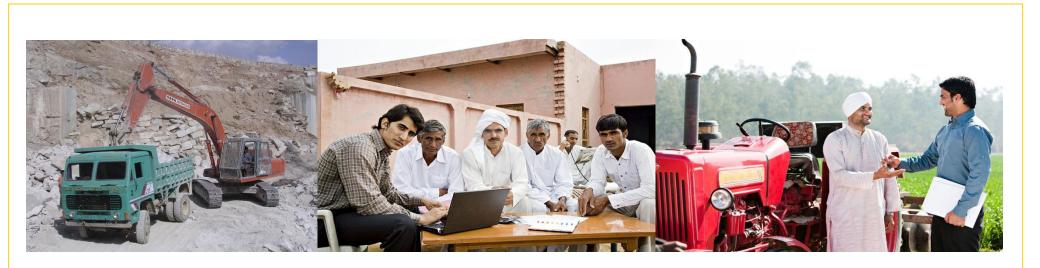


# **CONTINUING TO TURN DREAMS INTO REALITY**



# Investing in the smallest dream

Magma caters to diverse financial needs of small entrepreneurs in rural\* and semi rural\* markets of India ...where large banks and institutions fail to reach and serve.



Magma's growth is a reflection of India's new emerging entrepreneurs, spurred by economic growth across states and sectors



\* Based on company's market surveys and estimates

# **Target market and customers**



Magma understands financial needs of rural and semi rural India ... leverages this knowledge to create and build new markets

<<< Financing First Time Truck Owners

We finance small entrepreneurs to own construction equipment's,

or commercial vehicles

### ... In the process, creating new entrepreneurs



Turning machine operators to owners >>>

Magma focuses on farmers owning less than 6 acres of agricultural land

... and funds tractors for agri as well as commercial use

<<< Magma funds small land-owning farmers

Strengthening rural entrepreneurship and Magma's business potential





# **Product portfolio**



All classes of trucks - light, medium and heavy



Backhoe loaders, excavators, cranes, dumpers etc.



Passenger Cars and Utility Vehicles



**Tractors** 

Tailored for our target markets and customers

# Used Commercial Vehicles used in smaller areas



Loans to SMEs for working capital/ expansion



Loan against Gold

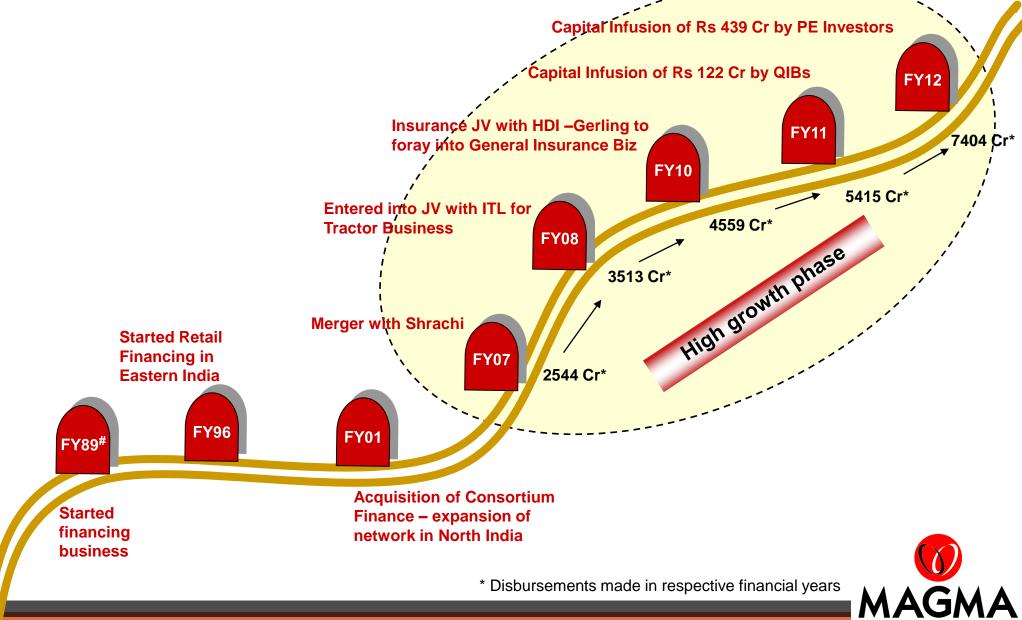


Infrastructure support for Asset Insurance and Credit Covers



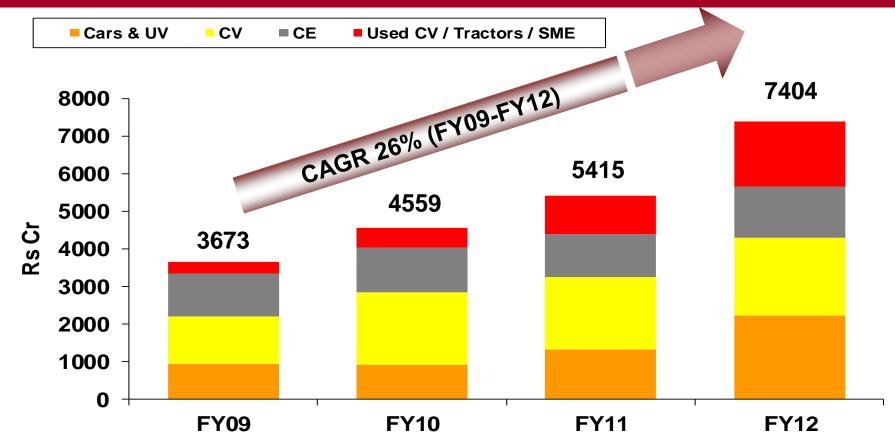


# Over two decades of successful organic and inorganic growth



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# **Disbursement growth**

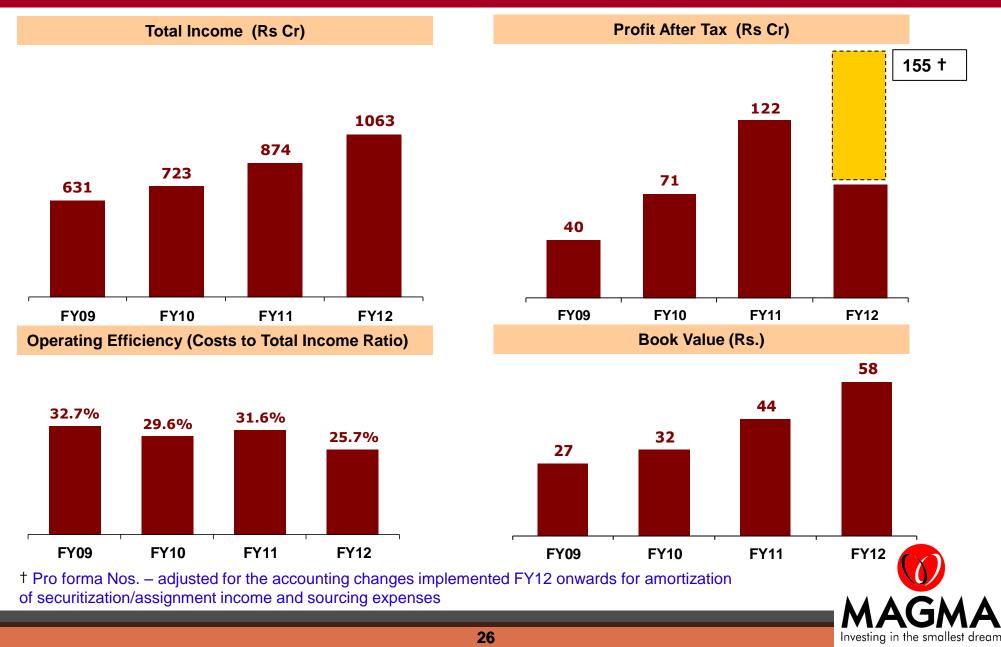


### Disbursement CAGR FY09-FY12

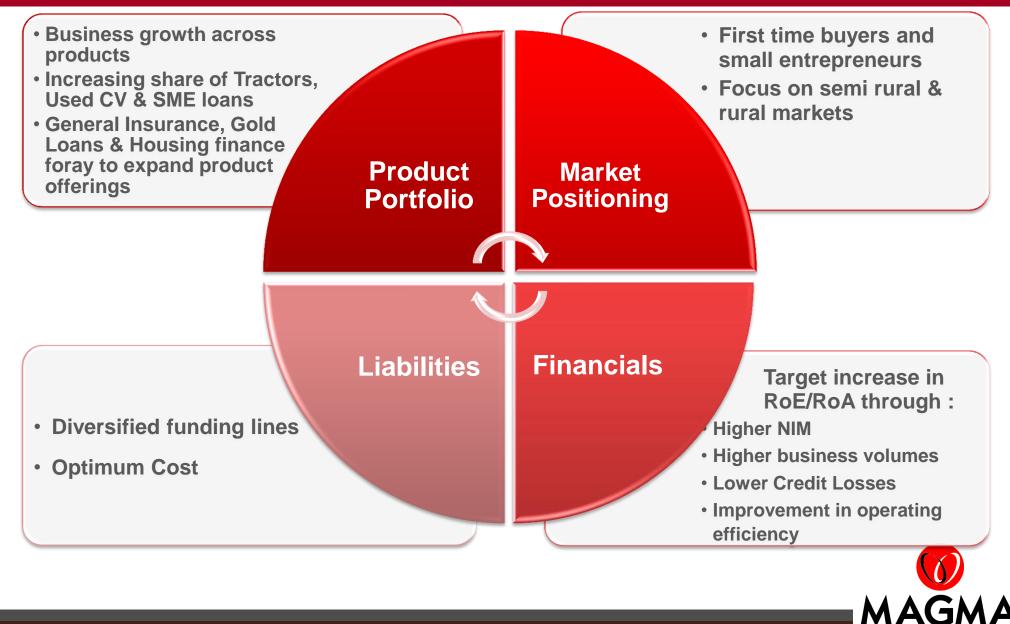
- Tractor 113%
- Used CV 58%
- SME 57%



# History of growth and profitability

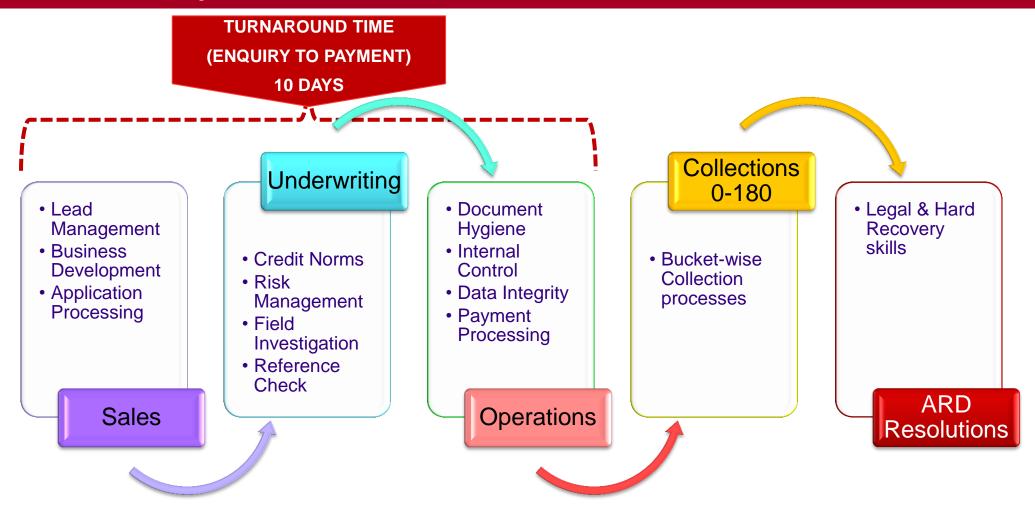


# **Business strategy**



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## **Structure and processes**



None of the functions are outsourced and incentives aligned to ensure robust portfolio quality



# **Underwriting approach**

### **Credit Approach**

### **Experience of borrower**

& Viability

- Years of relevant experience
- Asset Usage & Ownership
- Field Investigation by FI Team
- Trade Reference Checks
- Free Cash Flow ratios

### **Asset Quality**

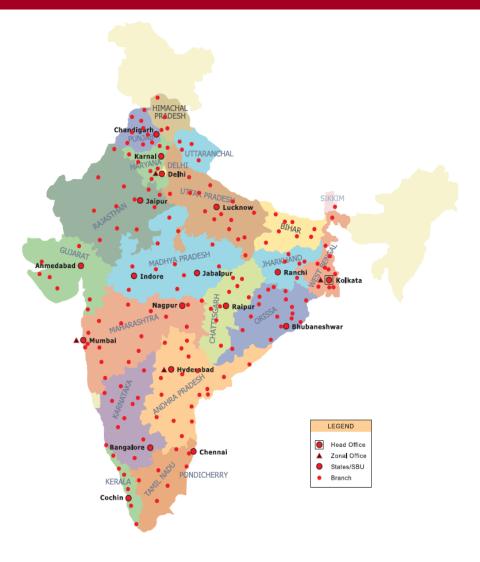
- Assets categorized into different levels based on market share and price realization on re-sale
- Retail grade of customers
  offered standard assets only
- LTV offerings based on customer profile

### **Documentation**

- Standard Legal
  Documentation
- Cases vetted by Ops team at Pre & Post sanction stage
- RCU checks for minimizing forged documents



# **Branch network**

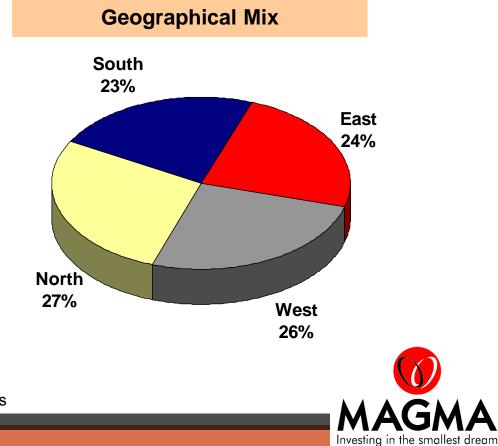


240# Branches across 21 States / UT

Covering **2,900** business clusters

78% Branches in rural\*/semi rural\* markets

Over 6,600 employees including ~5,400 field officers



# As of Sep 30, 2012 ; \* Based on company's market surveys and estimates

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# **Management Team**



### ASHUTOSH SHUKLA – COO, ASSET FINANCING BUSINESS (AFC), NEW DELHI

Experience of over 25 years in Magma and Consortium Finance (acquired by Magma), setup the business in North and West Zone and headed Collections/ARD vertical prior to current role. Currently heading Sales, Credit & Operations verticals for the entire AFC business.



#### V LAKSHMI NARASIMHAN - CHIEF FINANCIAL OFFICER, MUMBAI

Experience of over 22 years in Magma and Consortium Finance (acquired by Magma), Incubated SME Loans & Tractors business in Magma. Also served as National Credit and Risk Head.



### **GURUPRASAD PATTNAIK – CHIEF OF RECIEVABLES MANAGEMENT, KOLKATA**

Served as National Sales Head & Head of business for South and East India in Magma prior to current role. Experience of over 30 years of which 12 years was with Magma Fincorp



### SACHIN KHANDELWAL – MD & CEO, MAGMA HOUSING FINANCE CO, NEW DELHI

Ex-MD of ICICI Home Finance; Joined Magma in Aug 12

Industry veteran with over 20 years of experience in sales & marketing roles in home financing sector



# **Management Team**



### KAILASH BAHETI - CHIEF STRATEGY OFFICER, KOLKATA

Ex-CEO of Century Extrusions. Extensive experience in finance, accounts, compliance budgeting and legal functions. Responsible for charting the growth strategy of Magma as well as managing the MIS, budgeting and accounts verticals



#### **BRAHMAJYOTI MUKHERJEE – CHIEF PEOPLE OFFICER, KOLKATA**

Worked as Head of Corporate HR in Hindalco prior to joining Magma Experience of over 32 years across HR functions



### SANDEEP WALUNJ – CHIEF MARKETING OFFICER, MUMBAI

Worked as CMO–Big Bazaar & Value Formats in Future Group; ; Joined Magma in Aug 12 16 years of experience in Retail and FMCG in Future Group, Pepsico, Reckitt Benckiser



### SWARAJ KRISHNAN – CEO, MAGMA HDI GENERAL INSURANCE CO LTD, KOLKATA

Ex-EO of Bajaj Allianz General Insurance

Industry veteran with experience in sales, underwriting and claims in the general insurance industry



# **Management Team**



VIKAS MITTAL – BUSINESS HEAD, GOLD LOANS, MUMBAI

Previous assignments as MD & CEO of Enam Direct & MD of Citi Wealth Advisors Extensive experience of over 20 years in brokerage and wealth management industry



MAHENDER BAGRODIA – NATIONAL CREDIT AND RISK HEAD, KOLKATA

Head of North Zone and setup Magma's business in Gujarat and Rajasthan prior to current role. Experience of over 18 years of which 12 years with Magma Fincorp



SUMIT MUKHERJEE – NATIONAL SALES HEAD (TRACTORS AND USED CV), MUMBAI

National Sales Head for High Yield Products and Credit and Risk Head at Magma prior to current role. Worked with Citi Corp as VP prior to joining Magma. Over 18 years of experience in sales.



### **RAJ KUMAR KAPOOR- CHIEF INTERNAL AUDITOR, KOLKATA**

Worked as Head of internal audit in Jubilant Organsys and Dr Reddys Lab. prior to joining Magma Experience of over 25 years in audit services



DINESH CHANDNA – CHIEF INFORMATION OFFICER, KOLKATA

Worked as CTO of Aksh Optifibre and CIO of Genpact prior to joining Magma

Experience of over 29 years in the IT/ITES industry



# **Board of Directors**

### **3 NON INDEPENDENT DIRECTORS**

#### MAYANK PODDAR – PROMOTER & BOARD CHAIRMAN

Contributes in policy formulation and provides overall support and guidance to the Management/Board. Over 30 years of experience in the financial sector.

#### SANJAY CHAMRIA – PROMOTER, VC & MD

Anchors strategic policy formulation and execution. Drives new business initiatives and leads management team in the achievement of goals

#### SANJAY NAYAR – NON EXECUTIVE DIRECTOR

#### Nominee of KKR in the Board

CEO and Country Head of KKR, India. Ex CEO of Citi India & South Asia operations. Was the Deputy Chairman of the IBA & Chairman of the Foreign Banks' Committee of the IBA

### **5 INDEPENDENT DIRECTORS**

#### NARAYAN K SESHADRI

Entrepreneur consultant in distressed business turnaround. Former Country Head of KPMG Consulting and Head of Business Consulting in Arthur Andersen

#### **NEIL GRAEME BROWN**

Co-Founder of Subito Partners Limited (UK). Ex-Partner of Coopers & Lybrand (now PwC) and Ex-Director of Apax Partners. 30 years of experience in M&A and PE sector.

#### KAILASH NATH BHANDARI

Ex Chairman & MD of New India Assurance and United India Assurance. Also worked as consultant of World Bank.

### NABANKUR GUPTA

Founder of Nobby Brand Architects & Strategic Marketing Consultants. Recognised as one of the world's '20 Marketing Superstars' by Advertising Age International, New York.

#### SATYABRATA GANGULY

Chairman Emeritus of Exide Industries. Serves on the board of Indian Chamber of Commerce and Industry, Bengal Chamber of Commerce and Industry, and others.



# **Our shareholders**

### **Top Institutional Shareholders**

### **Overseas Bodies**

- KKR (Kohlberg Kravis Roberts & Co.)
- IFC, Washington

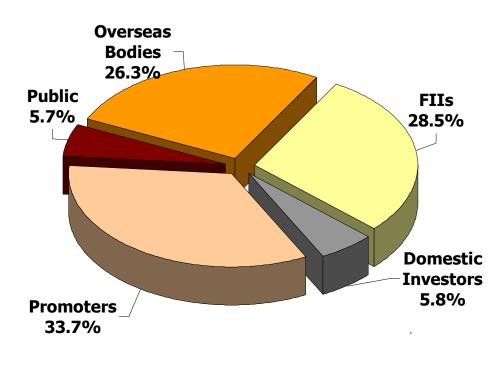
### FIIs

- India Capital Fund Ltd
- Wellington Management
- Macquarie Bank Ltd

### **Domestic Investors**

- Sundaram BNP Paribas Mutual Fund
- UTI Mutual Fund

### SHAREHOLDING BREAKUP



As on Sep 30, 2012





# Thank You

#### **Forward Looking Statements**

Certain statements in this document with words or phrases such as "will", "should", etc.., and similar expressions or variation of these expressions or those concerning our future prospects are forward looking statements. Actual results may differ materially from those suggested by the forward looking statements due to a number of risks or uncertainties associated with the expectations. These risks and uncertainties include, but are not limited to, our ability to successfully implement our strategy and changes in government policies. The company may, from time to time, make additional written and oral forward looking statements, including statements contained in the company's filings with the stock exchanges and our reports to shareholders. The company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the company.