

July 19, 2022

BSE Limited National Stock Exchange of India Limited

Phiroze Jeejeebhoy Towers Exchange Plaza

Dalal Street Bandra-Kurla Complex Bandra (E)

Mumbai – 400 001 Mumbai – 400 051 Scrip Code: **500355** Symbol: **RALLIS** 

Dear Sir/Madam,

Sub: Submission of Analysts/Investors Presentation

Ref: Letter dated July 11, 2022 informing about Analysts/Investors Presentation

Further to our referred letter, please find enclosed a presentation to be made to analysts/investors on the results for the first quarter ended June 30, 2022 for the analysts/investors call to be held on Wednesday, July 20, 2022.

The presentation is being submitted in compliance with Regulation 30(6) read with Schedule III Part A Para A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

A copy of the presentation is also uploaded on the Company's website at www.rallis.com.

You are requested to take the same on record.

Thanking you,

Yours faithfully, For Rallis India Limited

Yash Sheth

**Company Secretary** 

Encl: As above



Q1 FY23

# RESULTS PRESENTATION















## SAFE HARBOUR STATEMENT

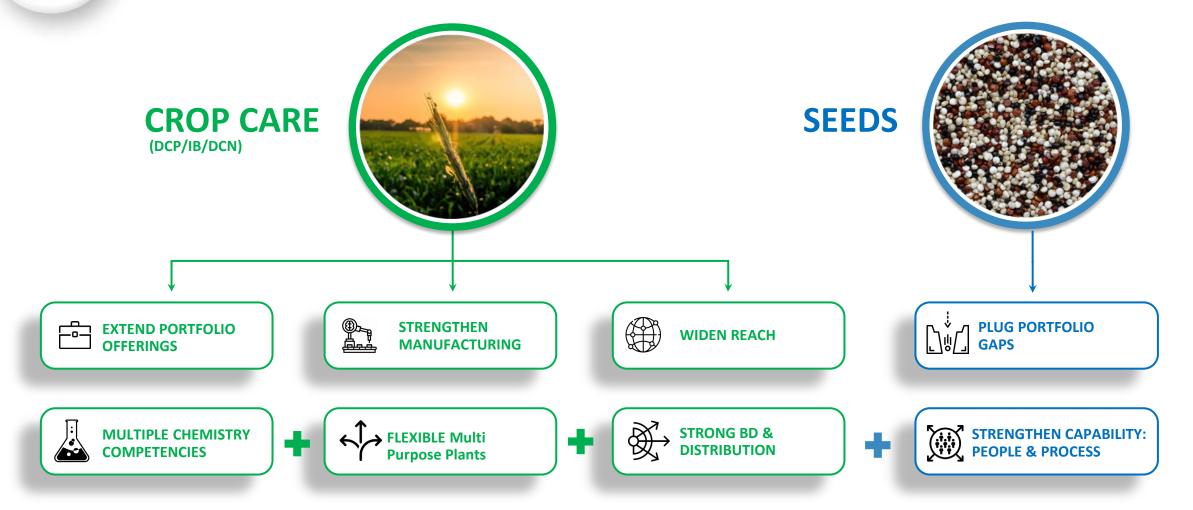
This presentation, except for the historical information, may contain statements, including the words or phrases such as 'expects, anticipates, intends, will, would, undertakes, aims, estimates, contemplates, seeks to, objective, goal, projects, should' and similar expressions or variations of these expressions or negatives of these terms indicating future performance or results, financial or otherwise of Rallis India Limited.

Actual results might differ substantially or materially from those expressed or implied. Important factors that could make a difference to the Company's operations include, among others, economic conditions affecting demand / supply, price conditions in the domestic and overseas markets in which the Company operates, changes in Government policies and regulations, tax laws, and other statutes and incidental factors.

You are urged to view all statements contained herein with caution. **Rallis India Limited** does not undertake any obligation to update or revise forward looking statements, whether as a result of new information, future events or otherwise.



# **OUR LONG TERM STRATEGY REMAINS ON TRACK**



#### **SERVING FARMERS THROUGH SCIENCE**



## **DOMESTIC CROP PROTECTION**





Focused on 3 pillars - Extend portfolio offerings, Strengthen manufacturing and Widen markets Comprises of domestic branded formulations and Institutional business (Fungicides, Insecticides,

Herbicides)





Well entrenched connect with farmers covering 80% of India's districts

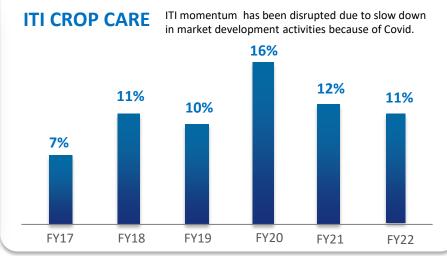


Research efforts focused on developing customized products and packages of practices by understanding their emerging needs



Identified category, segment and portfolio gaps for future product development. Various segments across categories have been chosen for new product development and commercialization









## **INTERNATIONAL BUSINESS**





Manufacturing and export of Active Ingredients, Formulations and Contract Manufacturing



Committed to expand product and customer portfolio in contract manufacturing



Investment in strengthening R&D, process scale-up and manufacturing

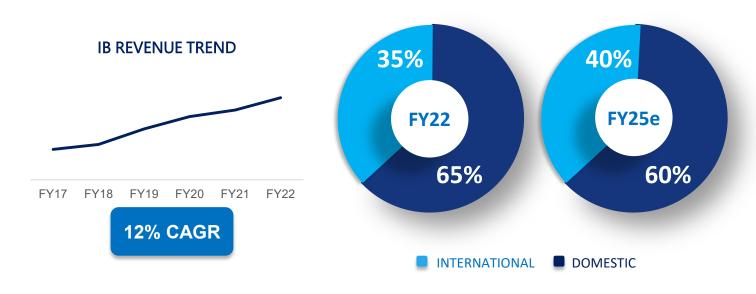


Expanding synthesis capacity at the R&D Centre at Bengaluru



Upgrading pilot plants to strengthen process scale-up capabilities

## **REVENUE MIX**



- Significant market share in 2 a.is and dominant across globe in 1
- Added more than 20 new customers in last 3 years expanding our penetration and export destinations
- Adding 2 new manufacturing plants at Dahej
- Expanding manufacturing capacities of key active ingredients to scale-up and strengthen
- Trusted supply partner to global innovators and generic players
- Invested further in research, registration and manufacturing to expand portfolio
- Continuous expansion of registrations across key markets
- Persistent growth with gradual development of technical as well as formulation business



# PRODUCT LAUNCH & EMPLOYEE ENGAGEMENT

## **Zaafu and Capstone Launch Event at Kolkata**



Rallis India pioneers
launch of two new
fungicide formulations
for the first time ever in
India







Rallis India Ltd., a TATA Enterprise and a leading player in the Indian Agri inputs industry has announced the launch of two new products CAPSTONE and ZAAFU that targets two differ



**National Sales Team Meet at Hyderabad** 



# **DOMESTIC CROP NUTRITION**





Complete focus on non-subsidized fertilizers and crop nutrients - a niche and growing segment



Well defined product portfolio covering diverse segments across various crops



More than 1.8x growth in last 5 years (till FY22)



Good future potential to grow given the market situation and positive farmer response



Robust products in pipeline to build stronger portfolio

## **RETAILER VISIT**







## **FIELD DAY**





## **SEEDS BUSINESS**





Engaged in research, development, production, processing and distribution of hybrid seeds for field crops and vegetables



Field Crops: Paddy, Maize, Millet, Cotton and Mustard. Vegetables: Chilli, Okra, Tomato, Gourds etc.

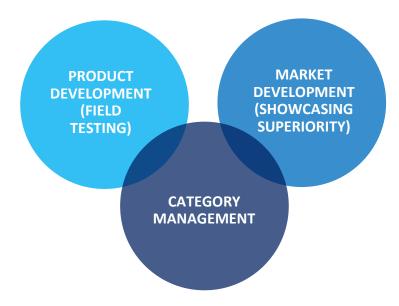


This is also supported through in-licensing partnerships with leading players



We have our focus on developing high-growth segments across crop categories & continue strengthening presence in emerging channels

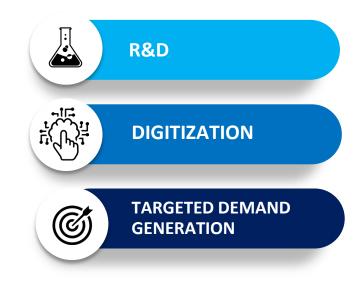
## **CUSTOMER CENTRIC**



## **PARTNERING**



## **INVESTMENT**





# DOMESTIC MARKET DEVELOPMENT

#### **PRODUCT PROMOTION**





#### **FARMER ENGAGEMENT**





#### **CHANNEL ENGAGEMENT**







# **INVESTING FOR FUTURE GROWTH PLANS**

MPP at Dahej - Project progressing. Project completion by Nov 2022

Formulation plant fully commissioned and production started

**Pilot Plant at Dahej** – Fully Commissioned









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# Q1 FY23 FINANCIALS

**Q1 FY23** 

# RESULTS PRESENTATION















## **PERFORMANCE HEADLINES Q1 FY23**

Q1 FY23 was positive in terms of overall business for Rallis. External factors affecting costs, margins and operations are being addressed. The revenue grew by 16.5% against PY

#### **Crop Care**

- **Domestic** Despite delayed rains in several parts of the country, the domestic business grew by 17.1% over PY. Cash flow in market is low due to fertilizer price hike and delayed monsoon. The margins were maintained despite pressures due to cost inflation, high cost inventory and competitive pricing. Positive market sentiment helped in effective scale-up of key products across markets. Launched new herbicides in Paddy and Cotton crops.
- Exports The export business grew by 50.8% for the quarter over PY. It has also recorded more than ₹100 Cr business in a month (June) for the first time and registered 50% growth in formulation business. Commercialised 2 branded products in Myanmar and 1 in Uganda. Asataf formulation registration in all 27 states of Brazil completed.

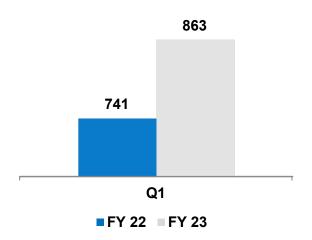
#### <u>Seeds</u>

Revenue at ₹267 Cr remained almost same as PY. Placement plan is executed well across markets while the liquidation is being affected across crops due to delayed monsoon and paddy de-hybridization. Scale-up of Diggaz (Cotton), a new hybrid has progressed well with a liquidation of 1.75 lakh packets against 20,000 in PY. Launched new products in Paddy (8336 - bold, 8101 - early, 8375 - medium) and Tomato (Shambho) to boost market share and growth



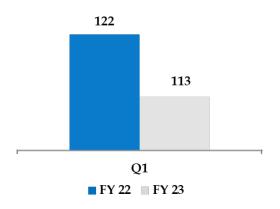
## FINANCIAL SNAPSHOT – Q1 FY23

### **REVENUE**



- Quarter growth of 16.5% driven by 11.6% of price growth and 5% of volume growth
- Cropcare growth of 26.5%. Seeds revenue remained flat

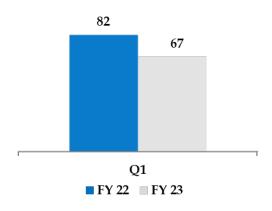
### **EBITDA**



- EBITDA reduced by 7.4% vs PY
- Improving margins in Crop Care.
   Lower margin in seeds impacted overall margins.
- Seeds margins impacted due to higher provision on stocks and slower liquidation due to segment shifts

## **PAT AEI**

**₹** Crores



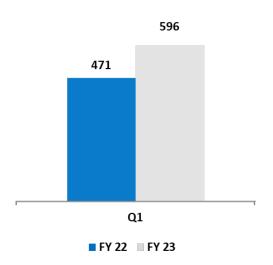
- PAT is reflective of EBITDA trend.
- PAT includes profit on sale of land (₹ 0.62 Cr)



# **REVENUE & RESULTS – Q1 FY23 - CROP CARE**

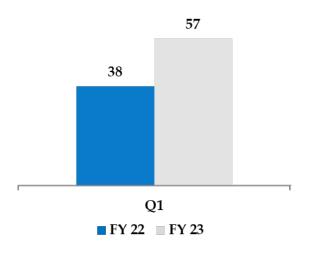
**₹ Crores** 

#### **REVENUE**



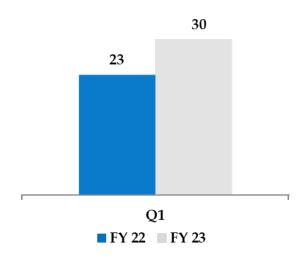
- Crop Care revenue grew by 26.5% for the quarter.
- Domestic Crop Care grew by 17.1% and International business grew by 50.8%
- Crop nutrition segment grew by 25.6%

### **EBITDA**



- EBITDA higher by 48.1% compare to PY
- Margins driven through growth and calibrated price changes to absorb cost inflation.
- Focus on driving cost efficiencies across operations

## **PAT AEI**



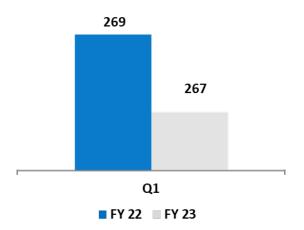
PAT higher by 29.3% compare to PY



# **REVENUE & RESULTS – Q1 FY23 - SEEDS**

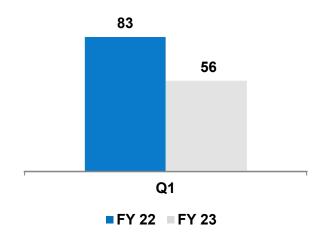
₹ Crores

## REVENUE

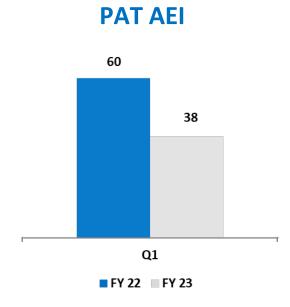


- Revenue remained flat for the quarter
- Liquidation impact factored in revenue

## **EBITDA**



- EBITDA lower by 33% against PY
- Seeds margins impacted due to higher provision on stocks and slower liquidation due to segment shifts



• PAT is reflection of EBITDA trend



## **DRONE SPRAY DEMONSTRATIONS**



# ರೈತರಿಗೆ ಡ್ರೋನ್ ಸೇವೆ ಸಹಕಾರಿ ಉಮ್ಮಡಹಳ್ಳಿ ಗ್ರಾಮದ ಟಾಟಾ ರ್ಯಾಲೀಸ್ ಫಾರಂನಲ್ಲಿ ಕೀಟನಾಶಕ ಸಿಂಪಡನೆ ಪ್ರಾತ್ಯಕ್ಷಿಕೆಯಲ್ಲಿ ಡಾ.ವಿ.ಎಸ್.ಅಶೋಕ್ ಸಲಹೆ

ಡ್ರೋನ್ ನಿಂದ ರಾಸಾಯನಿಕ ಸಿಂಪಡೆ ಒಳೆಯ ಕಾರ್ಯಕ್ರಮ. ಇದರಿಂದ ರೈತರಿಗೆ ಬಹಳವು ಅಮಕೂಲವಾಗುತ್ತದೆ. ಮನುಷ್ಕ ಡ್ರೋನ್ ನಿಂದ ಎಕರೆಗೆ ೨೦೦ರೂ. ವೆಚ್ಚದಲ್ಲಿ ಸಿಂಪಡನೆ ಮಾಡಬಹುದಾಗಿದೆ ಎಂದು ಕೃಷಿ

ಟಾಟಾಸ್ ರ್ವಾಲೀಸ್ ಇಂಡಿಯಾ ಲಿಮಿಟೆಡ್ ವತಿಯಿಂದ ಶಾಲೂಕಿನ ಉಮ್ಮಡಪಳ್ಳಿ ಸ್ಯಾಮದ ಟಾಟಾ ರ್ಫಾಲೀಸ್ ಫಾರಂನಲ್ಲಿ ಡ್ರೋನ್ ಮೂಲಕ ಕೀಟನಾಶಕ ಸಿಂಪಡನೆ ಪ್ಯಾಯೋ/ಕ ಪ್ರಾತ್ಯಕತೆ ಕಾರ್ಯಕ್ರಮದಲ್ಲಿ ಮಾತನಾಡಿ, ರೈಪರಿಗೆ ಕೇಂದ್ರ ಸರ್ಕಾರ ರಸಗೊಬ್ಬರ



ಡ್ರೋನ್ ಗಳನ್ನು ಸಾಮಾನ್ಯವಾಗಿ ಮದುವೆ ಸಮಾರಂಭಗಳು, ಜನ್ನದಿನ ಇಲ್ಲವೇ ಇತರೆ ಕಾರ್ಯಕೃಮಗಳಲ್ಲಿ ಫೋಟೋ, ವೀಡಿಯೋ ತೆಗೆಯಲು ಮಾತ್ರ ಬಳಸಲಾಗುತ್ತಿತ್ತು. ಇದೀಗ ರ್ಲ್ಯಾಲೀಸ್ ಇಂಡಿಯಾನಂತಹ ಕಂಪೆನಿಗಳು ಕೃಷಿಯಲ್ಲೂ ಡ್ಯೋನ್ ಬಳಕೆ ಅಭಿವೃದ್ಧಿಪಡಿಸಿದೆ.

ಒದಗಿಸಲು ಸಾಕಷ್ಟು ಪ್ರಮಾಣದಲ್ಲಿ ಸಬ್ಲಿಡಿ ಸುಮಾರು 2500 ಲಕ್ಷ ಕೋಟಿ ರೂ.ಗೂ ನೀಡಲಾಗುತ್ತಿದೆ. ಇದರಲ್ಲಿ ಯೂರಿಯಾಗೆ ಇತರೆಡೆಗೆ ಪರಡಬಹುದು. ಇದರಿಂದ ಬೇರೆ ಗುಬ್ಬಣ್ಣ ಗಣೇಶ್(ರಟ್, ಡಾ.ವಿ.ರಾಮನಾಥ್ ನೀಡುತ್ತಿದೆ. ಒಂದು ಅಂದಾಜನ ಪ್ರಕಾರ ಅಧಿಕ ಅನುರಾನ ಸಹಿತಿ ರೂಪದಲ್ಲಿ ರೈಕರಿಗೆ ಹೆಚ್ಚಿನ ಪಾಲು ಹೋಗುತ್ತದೆ. ಯೂರಿಯೂ 50 ಬೇಟೆ ಬೆಳೆಗಳಿಗೆ ತೋದರೆಯೂಗುವುದೇ, ಇತರೆಂದರು.

ಕೆ.ಜೆ. ಚೀಲದೊಂದಿಗೆ ಪ್ರಾನೋ ದ್ರವರೂಪದ ಎಲೆಗಳ ಹಿಂದೆ ಅವಿತಿರುವ ಹುಳುಗಳಿಗೆ ಗೊಬ್ಬರವೂ ದೊರೆಯುತ್ತದೆ. ಇದರ ಬಳಕೆ ಔಷಧ ತಲುಪುತ್ತದೆಯೇ, ಹುಳುಗಳು

ತುಂಬಾ ಸುಲಭವಾಗಿದೆ. ಆದರೆ ಇದರ ಸಾಯುಕ್ತವೆಯೇ ಇತ್ತಾದಿ ವಿಚಾರಗಳ ಉಪಯೋಗ, ಅಮಕೂಲ ತಿಳಿಯದ ರೈತರು ಬಗ್ಗೆಯೂ ಸಂಶೋಧನೆ ನಡೆಸಬೇಕಾಗಿದೆ. ವಲಯ ಕೃಷಿ ಸಂಶೋಧನಾ ಕೇಂದ್ರದ ಸಂಜೀವ್ರಲಾಲ್, ಬೆಂಗಳೂರು ರ್ವಾಲೀಸ್ ಸಹ ವಿಸ್ತರಣಾ ನಿರ್ದೇಶಕ ಡಾ.ರಫಂಪಕಿ ಸಂಶೋಧನಾ ಕೇಂದ್ರದ ಮುಖ್ಯಸ್ಥ ಜಿ.ಎನ್. ಮಾತನಾಡಿ, ಡ್ಯೋನ್ ನಿಂದ ಔಷರ ಕೆಂಡಪ್ಪ ವಿ.ಸಿ.ಶಾರಂನ ವಲಯ ಕನಿ ಸಿಂಪರ್ಡಕೆ ಮಾಡುವುದರಿಂದ ಏನೆಲಾ ಸಂಶೋಧನಾ ಕೇಂದ್ರದ ಸಹ ಸಂಶೋಧನಾ ಅನುಕೂಲಗಳಿವೆ, ಅನಾನುಕೂಲಗಳಿವೆ ನಿರ್ದೇಶಕ ಡಾ.ವೆಂಕಬೇಶ್, ಟಾಟಾ ರ್ವಾಲೀಸ್ ಎಂಬುದರ ಬಗೆಯೂ ಚಿಂತನೆ ನಡೆಯುತ್ತಿದೆ. ನ ಮುಖ್ಯ ವಿತರಕ ಎಸ್.ನಾಗರಾಜು, ಮೇಲಿಂದ ರಾಸಾಯನಿಕ ಸಿಂದಡಣೆ ಡಾ.ಎಸ್.ಮಲ್ಲಿಕಾರ್ಜುನವ, ಸಂಕೋಷ, ಮಾಡುವುದರಿಂದ ಗಾಳಿಯೊಂದಿಗೆ ಔಷಧವು ಕಾಂತಕುಮಾರ್, ಸತ್ಯವಾರಾಯಣಗುಪ್ಪ







## **COMMUNITY SUPPORT ACTIVITIES**



#### **RUBY**

- Focusing on Enhancing Student's academic performance, attendance and Special children
- Replicated English program in Telangana and Gujarat.



## Uttam and Saksham gram

- First company to implement Model Tribal village in Gujarat
- Focusing on Health, Education, Income generation, improving Socio-Economic indicators of the villagers
- Focus on strengthening government linkages and convergence



#### TaRa

- Focusing on skills supportive for initiating self enterprise for women and youths
- 205 students have enrolled in Q1
- Focusing on initiating Satellite batches to enhance the accessibility of program in remote locations



## C-Safe (Centre for Sustainable Agriculture and Farm Excellence)

- Drone application demonstration to help farmers to adopt improved technology and to create awareness among FPOs
- C-safe supported Farmers from Amarnarayan and Devnadi FPOs started harvesting and selling to organized retail



# **Focus Going Forward**

- **Growth:** Continue to drive growth momentum. Overall sentiment for monsoon is good. Inventory in market across industry is high and the focus will be on judicious liquidation of stocks.
- International Business: Export business is buoyant and investments made in capacity expansion will support growth momentum.
- **Pricing**: Raw Material pricing has started to abate in few materials and managing volatility will continue to be a priority. Pricing actions will be judicious to manage volumes and overall profitability.
- Working Capital: Focus will be on ensuring production whilst optimising the overall Working Capital over the year.
- **Supply resilience**: Tie-ups with domestic suppliers will reduce our dependence on imports and supply chain issues that have been experienced in the last two years.



## **THANK YOU**

## FOR ANY QUERIES PLEASE CONTACT BELOW:

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#### SERVING FARMERS THROUGH SCIENCE

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