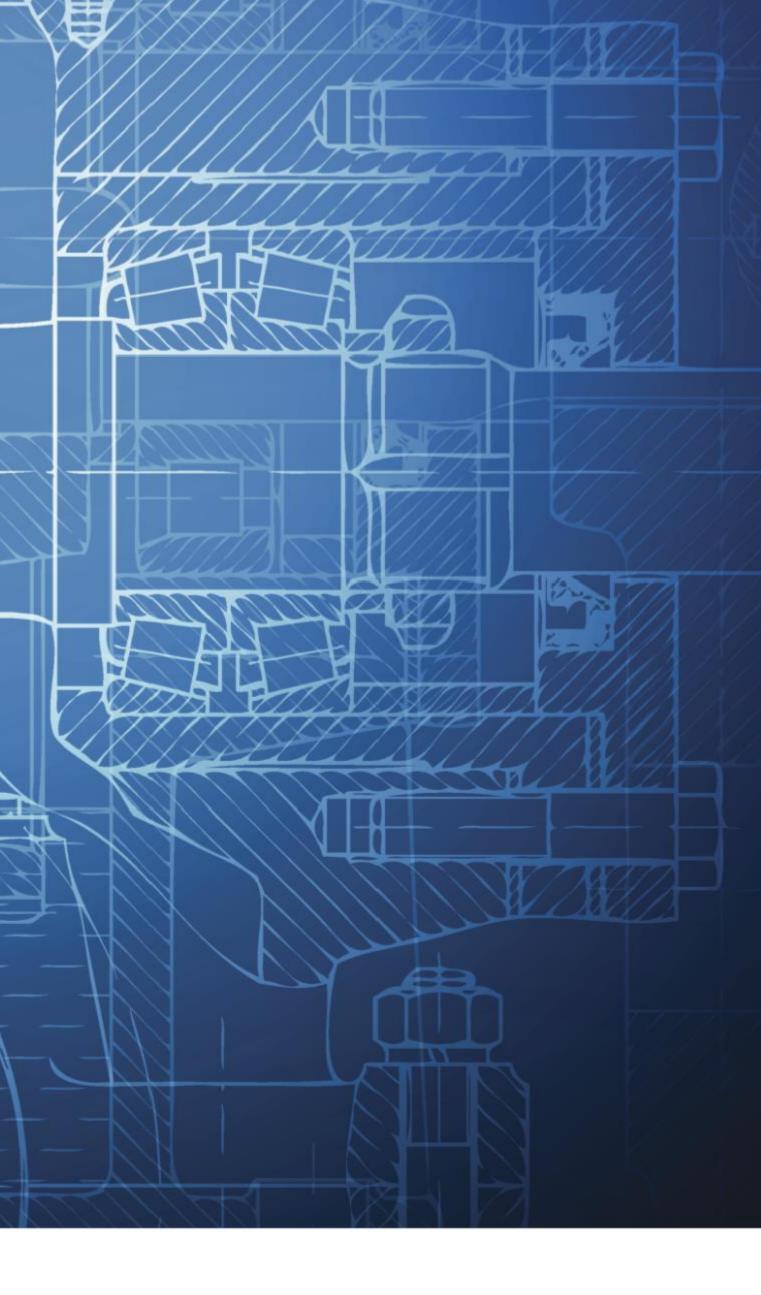
Investor Presentation – 2018-19



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Date: 17th June 2019

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Income for the Quarter and Year Ended 31st March 2019

| | | 0047.40 | Q 4 - | Q 4 - |
|---------------------------------------|-----------|---------------|---------------|----------|
| | 2018-19 | 2017-18 | 2018-19 | 2017-18 |
| Revenue from Operations | 129789.60 | 120589.50 | 31668.28 | 32297.18 |
| Less : Excise Duty | - | 2918.06 | - | - |
| Revenue from Operations | 129789.60 | 117671.44 | 31668.28 | 32297.18 |
| Growth % | 10.30% | -3.20% | -1.95% | 24.40% |
| Other Operating Revenue | 6825.62 | 5793.55 | 1668.98 | 1535.17 |
| Sale of Land held as Stock-in-Trade | 1183.50 | 8375.63 | - | 4554.00 |
| Total Other Operating Revenue | 8009.12 | 14169.18 | 1668.98 | 6089.17 |
| Other Income | 592.53 | 667.46 | 430.17 | 234.54 |
| Total Revenue (excluding Excise Duty) | 138391.25 | 132508.08 | 33767.43 | 38620.89 |
| Total Income (including Excise Duty) | 138391.25 | 135426.14 | 33767.43 | 38620.89 |

| | | | Q 4 - | Q 4 - | |
|---------------------------------------|-----------|---------------|---------------|----------|--|
| | 2018-19 | 2017-18 | 2018-19 | 2017-18 | |
| Revenue from Operations | 129789.60 | 120589.50 | 31668.28 | 32297.18 | |
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Rs. In Lakhs

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Profit from operations – Standalone for the Quarter and Year Ended 31st March 2019

| | 2018-19 | 2017-18 |
|--|-------------|----------|
| Profit / (Loss) Before Tax | (22,807.26) | 7,421.82 |
| Less : Profit from Sale of Land held as Stock-in-Trade | 1010.36 | 7,129.77 |
| Profit / (Loss) | (23,817.62) | 292.05 |
| Add : Impairment / (Reversal) of Land and Building | (133.99) | 1,911.93 |
| Add : Amortisation of Intangibles | 2,262.07 | 2,262.07 |
| Add : Provision for Impairment - Non Current Investments | 23,197.75 | - |
| Profit from Operations before other Comprehensive Income | 1,508.21 | 4,466.05 |
| Other Comprehensive Income / (Expense) | 47.79 | 245.65 |
| Profit from Operations | 1,556.00 | 4,711.70 |

EBITDA

| | 2018-19 | 2017-18 |
|-------------------------------------|-------------|--------------|
| Profit from Operations | 1,556.00 | 4,711.70 |
| Depreciation | 5,757.67 | 4,894.46 |
| Interest | 1,808.74 | 1,139.39 |
| EBITDA | 9,122.41 | 10,745.55 |
| Revenue from Operations | 1,29,789.60 | 1,17,671.44 |
| EBITDA % on Revenue from Operations | 7.03% | 9.13% |



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Rs. In Lakhs

| Q4 - | Q4 - |
|-------------|----------|
| 2018-19 | 2017-18 |
| (22,705.78) | 4,433.28 |
| - | 3,876.69 |
| (22,705.78) | 556.59 |
| 200.00 | 0.42 |
| 557.77 | 557.78 |
| 23197.75 | - |
| 1,249.74 | 1,114.79 |
| 204.39 | 321.23 |
| 1,454.13 | 1,436.02 |

| Q4 - |
|--------------|
| 2017-18 |
| 1,436.02 |
| 1,284.37 |
| 325.87 |
| 3,046.26 |
| |
| 32,297.18 |
| |
| 9.43% |
| |

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EBITDA - YOY comparison between 2018-19 and 2017-18

| Increase in sales over prior period |
|--|
| |
| Decrease in EBIDTA over the prior period |
| |
| Reason for decrease in EBIDTA |
| |
| 1) Increase in Raw material cost |
| Forex impact due to |
| |
| Electronic com |
| |
| 2) Increase in Employee cost |
| Additional cost incurred on account of stock building activity fo managing labour issues |
| |
| |

3) Increase in other variable expenses

Mainly due to Fuel price surge



| | 10.30% |
|---------------------|--------|
| | 4.000/ |
| | -1.80% |
| | |
| | |
| | |
| o Rupee weakening | -1.12% |
| LCD duty increase | -0.21% |
| ponents price surge | -1.00% |
| | |
| | -0.50% |
| r new plants and | |
| | |
| | |
| | -0.25% |
| | |



The Company was targeting about 10% - 10.50% EBDITA during the year 2018-19 but could not achieve the same due to the reasons detailed above.

Major portion of the Raw materials price increase is under recovery in the first half of 2019-20 from all the customers.

The EBIDTA for 2019-20 is expected to be between 9% - 9.5%. New launches, obsolescence and uncertainty in the Automotive industry may not allow us to reach a double digit EBIDTA this year.





SALES PERFORMANCE 2018-19

- Overall domestic OEM growth was 6% and Pricol's growth was 11% \bullet
- In Two wheelers the market grew by 7% while Pricol grew by 12%. ullet
- In Aftermarket Pricol grew by 14% and in export Pricol de-grew by 6%
- The overall revenue saw a 10% growth compared to 2017-18. •





MARKET OUTLOOK – FY19-20 & 20-21

- The industry is expected to degrow in 2019-20. While the market degrowth is expected to be between 8% and 10%, Pricol's revenue is expected to be flat at the same levels of 2018-19.
- Pricol has won a number of new projects with various OEMs for the BS VI programmes to be implemented from April 2020.
- As a result of the above Pricol's market share will grow across all segments of the market in the Two Wheelers, Commercial Vehicles and Tractors.
- In Two Wheeler segment Pricol has won many business in Electronic Clusters, Fuel Pump Module and Sensors to be used in BS VI vehicles.
- In the CV segment Pricol has won many Electronic Clusters and Sensors ulletprogrammes across major CV makers in India in their BS VI platform.





MARKET OUTLOOK – FY19-20 & 20-21continued

- In the tractor and ORV segment Pricol has won some new businesses for ulletimplementing new Electronic Clusters in their various BS IV vehicles getting launched from April 2020.
- Further, Pricol has re-entered into Electronic Cluster manufacturing for Passenger ulletCars which is likely to enhance the sales value.
- Pricol has also won a number of new businesses in Oil, Water Pumps and Cab Tilt lacksquaremechanism for Heavy Duty Engine applications used in Off road and CV segment both in domestic and export segments.
- As a result of the above new business wins Pricol is poised for a good growth in FY 2020 – 21 and we expect the growth to be more than 20% when compared to FY 2019-20.
- Capex and capacity expansions required for these new business wins have already been incurred and only sustenance capex is anticipated in the FY 2019-20 and 2020-21.





Consolidated – Total Income from Continued Operations

| | 2018-19 | 2017-18 |
|--------------------------------------|-----------|-----------|
| Revenue from Operations | 131970.24 | 124414.07 |
| Less : Excise Duty | - | 2918.06 |
| Revenue from Operations | 131970.24 | 121496.01 |
| | | |
| Other Operating Revenue | 6825.62 | 5793.55 |
| Sale of Land held as Stock-in-Trade | 1183.50 | 8375.63 |
| | 8009.12 | 14169.18 |
| Other Income | 972.54 | 533.15 |
| Total Income (excluding Excise Duty) | 140951.90 | 136198.34 |
| | | |
| Total Income (including Excise Duty) | 140951.90 | 139116.40 |



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Consolidated Profit from operations

Profit / (Loss) Before Tax

Less : Profit from Sale of Land held as Stock-in-Trade

Profit / (Loss)

Add : Impairment

Add : Amortisation of Intangibles

Profit from Operations before other Comprehensive Income

Other Comprehensive Income / (Expense)

Profit from Operations

EBITDA

Profit from Operations

Depreciation

Interest

EBITDA

Revenue from Operations

EBITDA % on Revenue from Operations



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| 2018-19 | 2017-18 |
|----------|----------|
| 36.80 | 8,348.08 |
| 1,010.36 | 7,129.77 |
| (973.56) | 1,218.31 |
| 407.38 | 1,911.93 |
| 2,262.07 | 2,262.07 |
| 1,695.89 | 5,392.31 |
| 269.78 | 253.56 |
| 1,965.67 | 5,645.87 |

| 2018-19 | 2017-18 | | |
|--------------|--------------|--|--|
| | | | |
| 1,965.67 | 5,645.87 | | |
| 5,975.91 | 5,134.77 | | |
| 2,046.99 | 1,331.42 | | |
| 9,988.57 | 12,112.06 | | |
| | | | |
| 1,31,970.24 | 1,21,496.01 | | |
| | | | |
| 7.57% | 9.97% | | |



CONSOLIDATED PROFIT / (LOSS) FROM OPERATIONS

| PRICOL | PT | PRICOL | Inter Company | Total |
|------------|--|--|--|---|
| | PRICOL | ASIA | Adjustment | |
| | | | | |
| 138391.25 | 3638.33 | 21086.90 | (22164.57) | 140951.91 |
| | | | | |
| 138000.76 | 4139.45 | 20692.96 | (21918.08) | 140915.10 |
| 10218.06 | (45.08) | 20/ 28 | (512 78) | 10054.46 |
| 10218.90 | (43.00) | 334.30 | (313.78) | 10034.40 |
| 8019.74 | 217.79 | 0.44 | - | 8237.98 |
| 2199.22 | (262.87) | 393.94 | (513.78) | 1816.49 |
| | | | | |
| 1808.74 | 238.25 | - | (267.30) | 1779.69 |
| | | | | |
| 390.49 | (501.12) | 393.94 | (246.49) | 36.80 |
| 23197.75 | - | _ | (23197.75) | _ |
| | | | | |
| (22807.27) | (501.12) | 393.94 | 22951.26 | 36.80 |
| (14.31) | 62 65 | 46 64 | | 94.98 |
| | 02.00 | 10.01 | | 01.00 |
| (22792.96) | (563.77) | 347.30 | 22951.26 | (58.17) |
| 31.09 | 89.25 | 122.60 | | 242.94 |
| (22761 87) | (474 52) | <u> 460 80</u> | 22951 26 | 184.77 |
| | 138391.25 138000.76 10218.96 8019.74 2199.22 1808.74 390.49 23197.75 (22807.27) (14.31) | PRICOL 138391.25 3638.33 138000.76 4139.45 138000.76 4139.45 138000.76 4139.45 10218.96 (45.08) 8019.74 217.79 8019.74 217.79 1808.74 238.25 1808.74 238.25 390.49 (501.12) 23197.75 - (22807.27) (501.12) (14.31) 62.65 (14.31) 62.65 31.09 89.25 | PRICOL ASIA 138391.25 3638.33 21086.90 138000.76 4139.45 20692.96 138000.76 4139.45 20692.96 10218.96 (45.08) 394.38 8019.74 217.79 0.44 2199.22 (262.87) 393.94 1808.74 238.25 - 390.49 (501.12) 393.94 23197.75 - - (22807.27) (501.12) 393.94 (14.31) 62.65 46.64 (22792.96) (563.77) 347.30 31.09 89.25 122.60 | PRICOL ASIA Adjustment 138391.25 3638.33 21086.90 (22164.57) 138000.76 4139.45 20692.96 (21918.08) 10218.96 (45.08) 394.38 (513.78) 8019.74 217.79 0.44 |



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CONSOLIDATED – PRICOL ESPANA & PWS INDIA – DISCONTINUED OPERATIONS

| | Pricol | PWS | Inter Company | Total |
|--|------------|----------|---------------|------------|
| | Espana | India | Adjustment | |
| | # | | | |
| TOTAL REVENUE | 50238.07 | 3166.42 | (1232.54) | 52171.95 |
| Expenditure | 61201.98 | 3701.00 | 4588.59 | 69491.57 |
| EBITDA | (5816.62) | (260.76) | (6088.43) | (12165.81) |
| Depreciation and Amortisation | 1575.35 | 181.42 | | 1756.77 |
| EBIT | (7391.97) | (442.18) | (6088.43) | (13922.58) |
| Interest | 3571.93 | 92.40 | (267.30) | 3397.04 |
| Profit / (Loss) Before Tax before Exceptional Items | (10963.90) | (534.58) | (5821.13) | (17319.61) |
| Exceptional Item | - | - | - | - |
| Profit / (Loss) Before Tax after Exceptional items | (10963.90) | (534.58) | (5821.13) | (17319.61) |
| Taxation | 8.22 | | - | 8.22 |
| Profit / (Loss) After Tax | (10972.12) | (534.58) | (5821.13) | (17327.83) |
| Other Comprehensive Income | 1227.99 | 1.34 | | 1229.33 |
| Total Comprehensive Income | (9744.13) | (533.24) | (5821.13) | (16098.50) |

Note : Consolidation of Pricol do Brasil Componentes Automotivos Ltda and Pricol Wiping Systems Mexico & Czech



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CONSOLIDATED – PRICOL ESPANA – DISCONTINUED OPERATIONS

| | PWS | PWS Prico | Pricol Do | Pricol | Adjustments | Total |
|----------------------------|-----------|-----------|-----------|-----------|-------------|------------|
| | Chezh | Mexico | Brasil | Espana | | |
| TOTAL REVENUE | 38642.73 | 1386.71 | 10039.34 | 169.30 | | 50238.07 |
| Expenditure | 41596.19 | 1698.21 | 17403.88 | 1370.497 | (866.80) | 61201.98 |
| EBITDA | (1701.18) | (89.46) | (4813.81) | (78.98) | 866.80 | (5816.63) |
| Depreciation | 977.37 | 88.75 | 509.24 | - | | 1575.35 |
| EBIT | (2678.54) | (178.21) | (5323.04) | (78.98) | 866.80 | (7391.98) |
| Interest | 274.92 | 133.30 | 2041.50 | 1122.22 | | 3571.93 |
| Profit Before Tax | (2953.46) | (311.50) | (7364.55) | (1201.20) | 866.80 | (10963.91) |
| Exceptional Item | - | - | - | - | | - |
| Profit Before Tax | (2953.46) | (311.50) | (7364.55) | (1201.20) | | (10963.91) |
| Taxation | 8.22 | - | 241.26 | - | (241.26) | 8.22 |
| Profit After Tax | (2961.68) | (311.50) | (7605.81) | (1201.20) | | (10972.13) |
| Other Comprehensive Income | - | - | - | - | | 1,227.99 |
| Total Comprehensive Income | (2961.68) | (311.50) | (7605.81) | (1201.20) | | (9744.14) |



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INVESTMENT AND LOAN DETAILS – PRICOL ESPANA & PWS INDIA

INVESTMENT

| Investment in Pricol Espana | Euro | 248.00 Equity | 19344.00 |
|-----------------------------|------|---------------|----------|
| Investment in PWS India | INR | 700.00 Equity | 700.00 |

| Loans Outstanding and Guara | nteed by Pri | col | | |
|-------------------------------|--------------|--------|------|----------|
| Pricol Brazil | Euro | 67.37 | Loan | 5254.86 |
| Pricol Espana | USD | 200.00 | Loan | 14000.00 |
| PWS India (Wholly owned | | | | |
| subsidiary of Pricol Limited) | INR | 894.09 | Loan | 894.09 |
| | | | | 20148.95 |

| Loans Outstanding - Holding Company - Pricol Espana and not Guranteed by Pricol | | | | |
|---|------|-------|-----------------|---------|
| Pricol Brazil | BRL | 60.00 | Term Loan | 1063.92 |
| PWS Czech | EURO | 34.69 | Term Loan | 2705.82 |
| PWS Czech | EURO | 66.00 | Working Capital | 5148.00 |
| | | | | 8917.74 |



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In Lakhs

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PERFORMANCE – PRICOL DO BRASIL

| Performance of Brazil | |
|-----------------------|----|
| 2015-16 | 1: |
| 2016-17 | 12 |
| 2017-18 | 12 |
| 2018-19 | 1(|



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