31st October 2025

To,

National Stock Exchange of India Limited	**BSE Limited**
Scrip Code: ACC	**Scrip Code: 500410**

Sub.: Questions and Answers for Investors on the Financial Results of the Company for the quarter and half year ended on 30th September 2025.

Dear Sir / Madam,

We vide, our earlier letter dated 31st October 2025, submitted to the stock exchange Unaudited Financial Results (Standalone and Consolidated) of the Company for the quarter and half year ended 30th September 2025. In continuation of the same, we submit herewith questions and answers (Q&A) for Investors on the said Financial Results of the Company.

The said Q&A will also be uploaded on the Company's website at www.acclimited.com.

Kindly take the same on your record.

Yours faithfully,
For, ACC Limited

PARIKH BHAVIK PARESH
Digitally signed by PARIKH BHAVIK PARESH
Date: 2025.10.31 13:46:22 +05'30'

Bhavik Parikh
Company Secretary & Compliance Officer

Encl.: as above

ACC Limited
Registered Office:
Adani Corporate House
Shantigram, S. G. Highway, Khodiyar,
Near Vaishnodevi Circle
Ahmedabad – 382 421, Gujarat, India
Ph +91 79-2656 5555
www.acclimited.com
CIN: L26940GJ1936PLC149771

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Q&A for investors (31st October 2025)

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Ans : Company has current capacity of **40.4** MTPA. With the ongoing expansion of Salai Banwa & Kalamboli plant, which is expected to be commissioned in Q3, the capacity will improve to **43.7** MTPA. In addition, Plant debottlenecking will also unlock capacity of **5.6** MTPA over 24 months. The upcoming ~ 30 MTPA clinker backed capacities in Ambuja will also be available for ACC under MSA which will help its double-digit volume growth momentum.

2. How is Company managing its limestone reserves?

Ans: Company has vintage assets which have depleted limestone reserves. However pro-actively, Company has taken steps to augment with new blocks, for e.g. in Wadi, Chanda, Kymore Company has already secured new reserves. This will help in continued operations and also cost improvement given higher quality of new resources. Further, Company is also closely working with parent Ambuja for supplies of Clinker under MSA which substantially mitigates any downside risk on Limestone.

3. What are the proposed investments in RE power?

Ans: Parent Ambuja is investing Rs. 6000 Crs to set up 1000 MW of RE Power (700 MW Solar, 300 MW Wind), which will also supply power to the Company. Out of this, 556 MW of power is already operational, and Company is receiving around 25% of it and this will further increase with new capacities coming up. The RE power supplies has helped company to reduce its power cost by 9% from Rs. 6.54 to Rs. 5.95/kwh

4. What is the trend on cost and expectations in future?

Ans: Company has achieved higher improvement in cost reduction compared to peers across the key components like Raw-Materials, Power & Fuel & Freight and this improvement journey will accelerate in coming quarters. This is essentially on account of Operational leverage, group synergies and synergies with parent company. Company has also invested into improvement of its old assets like Lakheri, Jamul, Wadi, Kymore and as a result, the efficiency factors have improved. In addition, capacity growth of parent company supporting higher volumes of supplies under MSA has also improved overall profitability and Return on Equity. Adani Cement has set a target of cost of Rs. 3,650 PMT by FY 2028 and the cost improvement of the company will play an important role in this regards.

5. When is the merger expected with parent company Ambuja?

Ans: We will inform as on any development on this.

Meanwhile, ACC and its parent company, Ambuja, along with other associates, Sanghi, Orient, Penna are closely working with synergies on the Business. The merger of Adani Cementation has already been completed. Merger of M/s Sanghi, Penna has been announced and advance stages of completion.

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Ans:
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