

LORDS ISHWAR HOTELS LIMITED

CIN : L55100GJ1985PLC008264

Date: August 13, 2025

To,
BSE Limited
Department of Corporate Service,
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai – 400 001

Scrip Code – 530065

Sub.: Notice of 39th Annual General Meeting and Annual Report.

Dear Sir/Madam,

In terms of Regulation 34(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith Annual Report for the financial year 2024-25 along with the Notice of the 39th Annual General Meeting of Lords Ishwar Hotels Limited.

The Notice of 39th AGM and Annual Report is uploaded on the website of the Company <http://www.lordsishwar.com/wp-content/uploads/2025/08/ANNUAL-REPORT-24-25.pdf>

Further, the Notice of 39th AGM and Annual Report is also being sent to the members through permitted mode.

Kindly take on your record.

Thanking you.

Yours faithfully,

FOR LORDS ISHWAR HOTELS LIMITED

MAHIMA JARIWALA
Company Secretary
ACS - 75636

2024-25

**39TH
ANNUAL
REPORT**

**LORDS ISHWAR
HOTELS LIMITED**

LORDS ISHWAR HOTELS LIMITED
(CIN: L55100GJ1985PLC008264)**COMPANY INFORMATION****Board of Directors**

Mr. Pushpendra Bansal	: Managing Director
Mrs. Sangita Bansal	: Non-Executive Director
Mr. Mehinder Sharma	: Non-Executive Director
Mr. Virendra Mistry	: Non-Executive Independent Director
Mr. Tikam Panchal	: Non-Executive Independent Director
Mrs. Kinjalben Parmar	: Non-Executive Independent Director

Company Secretary & Compliance Officer

Ms. Neha Prajapati (resigned w.e.f. 31.05.2025)
Ms. Mahima Ketankumar Jariwala (appointed
w.e.f. 02.06.2025)

Chief Financial Officer

Mr. Ajay Pawar

Statutory Auditors

R. M. Hariyani & Co.,
Chartered Accountants,
(Firm Reg. No. 147657W)
26 Sindhunagar society,
Near Fal Shruti Nagar, Station Road,
Bharuch – 392 001, Gujarat, India.

Secretarial Auditors

Nandaniya Joshi & Associates
Company Secretaries
(Firm Reg. No. P2020GJ084200)
318-319, Labh Icon, Near Bansal Mall,
Gotri Bhayli Road, Gotri,
Vadodara - 390021, Gujarat, India

Bankers

Kotak Mahindra Bank
Bank of Baroda
HDFC Bank
IDBI Bank
State Bank of India

Registered Office

Hotel Revival, Near Sayaji Gardens,
Kala Ghoda Chowk, University Road,
Baroda, Gujarat, India – 390 002.
Website: www.lordsishwar.com

Registrar & Share Transfer Agent

Bigshare Services Pvt. Ltd.
Corporate Office:
Pinnacle Business Park, Office No S6-2,
6th Floor, Mahakali Caves Rd, Next to Ahura Centre,
Andheri East, Mumbai, 400093, Maharashtra.
Tel: 022 62638200, Fax: 022 62638299.

NOTICE

NOTICE is hereby given that the **39th ANNUAL GENERAL MEETING** of **LORDS ISHWAR HOTELS LIMITED** will be held on Tuesday, the 9th day of September, 2025 at 10:30 a.m. through Video Conferencing (“VC”) / Other Audio-Visual Means (“OAVM”) to transact the following business:

ORDINARY BUSINESS:**1. Adoption of Audited Standalone Financial Statements:**

To receive, consider and adopt the Audited Standalone Financial Statements of the Company for the financial year ended 31st March, 2025 together with the Report of the Board of Directors and Auditors thereon.

2. Appointment of Mrs. Sangita Pushpendra Bansal (DIN: 01571275) as a Director liable to retire by rotation:

To appoint a Director in place of Mrs. Sangita Pushpendra Bansal (DIN: 01571275) who retires by rotation and being eligible, offers herself for re-appointment.

SPECIAL BUSINESS:**3. Appointment of Mr. Adityabhai Jagdishbhai Joshi (DIN: 07718831) as an Independent Director:**

To consider and, if thought fit, to pass the following resolution as a **SPECIAL RESOLUTION** :

“**RESOLVED THAT** pursuant to the provisions of Sections 149, 152 and other applicable provisions, if any, of the Companies Act, 2013 (“Act”) read with Schedule IV to the Act and the Companies (Appointment and Qualification of Directors) Rules, 2014 (including any statutory modification(s) or re-enactments(s) thereof for the time being in force), Regulation 17 and other applicable regulations of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”), as amended from time to time, and based on the recommendation of the Nomination and Remuneration Committee and the Board of Directors, **Mr. Adityabhai Jagdishbhai Joshi (DIN: 07718831)**, in terms of Section 161 of the Act and in respect of whom a notice in writing under Section 160 of the Act, as amended, has been received in the prescribed manner, be and is hereby appointed as an Non-Executive Independent Director of the Company, not liable to retire by rotation to hold office for the period of 5 (five) consecutive years w.e.f. September 10, 2025 to September 09, 2030.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to do all such acts, deeds, matters and things as may be necessary, appropriate, expedient and desirable to give effect to this resolution.”

4. Appointment of M/s. Nandaniya Joshi & Associates, Practicing Company Secretaries as Secretarial Auditors for the term of 5 (Five) consecutive years:

To consider and, if thought fit, to pass the following resolution as an **ORDINARY RESOLUTION** :

“**RESOLVED THAT** pursuant to the Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time and other applicable

provisions of the Companies Act, 2013 and Rules made thereon, including any statutory modifications or re-enactment thereof for the time being in force and based on the recommendation of the Audit Committee and Board of Directors, M/s. Nandaniya Joshi & Associates, Practicing Company Secretaries (FRN: P2020GJ084200), Vadodara be and is hereby appointed as the Secretarial Auditor of the Company to hold office for a term of 5 (five) consecutive years from the conclusion of ensuing 39th Annual General Meeting of the Company until the conclusion of 44th Annual General Meeting, to carry out the Secretarial Audit from the financial year 2025-26 till 2029-30 on such remuneration as may be mutually agreed between the Board of Directors and Auditors of the Company.

RESOLVED FURTHER THAT the Board of Directors of the Company including its committee thereof, be and are, hereby authorized to finalize the terms and conditions of the appointment including the remuneration and to do all such acts, deeds and things as may be necessary and expedient to give effect to this resolution.”

NOTES:

- (a) The Ministry of Corporate Affairs (“MCA”) has vide its General Circular No. 14/2020 dated 8th April, 2020, General Circular No. 17/2020 dated 13th April, 2020, General Circular No. 20/2020 dated 5th May, 2020, General Circular No. 02/2021 dated 13th January, 2021, General Circular No. 21/2021 dated 14th December, 2021, General Circular No. 10/2022 dated 28th December, 2022 and General Circular No. 09/2023 dated 25th September, 2023, 09/2024 dated September 19, 2024 (collectively referred to as “MCA Circulars”), and SEBI Circular No. SEBI/HO/CFD/CMD1/CIR/P/2020/79 dated 12th May, 2020, SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated 15th January, 2021, SEBI Circular No. SEBI/HO/CFD/CMD2/CIR/P/2022/62 dated 13th May, 2022, SEBI Circular No. SEBI/HO/CFD/PoD-2/P/CIR/2023/4 dated 5th January, 2023 and SEBI Circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2023/167 dated 7th October, 2023, and SEBI Circular No. SEBI/HO/CFD/CFD-PoD-2/P/ CIR/2024/133 dated October 3, 2024 (collectively referred to as “SEBI Circulars”) permitted the holding of the AGM (“Annual General Meeting”) through VC / OAVM, without the physical presence of the Members at a common venue. In compliance with the provisions of the Companies Act, 2013 (“Act”), the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”) and MCA and SEBI Circulars, the Annual General Meeting of the Company will be held through VC / OAVM. The registered office of the Company shall be deemed to be the venue for the AGM.
- (b) Since this Annual General Meeting is being held through VC / OAVM, pursuant to MCA Circulars and SEBI Circulars, physical attendance of the Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the Annual General Meeting. Hence the Proxy Form, Attendance Slip and Route Map are not annexed to this Notice.
- (c) In compliance with the aforesaid MCA Circulars and SEBI Circulars, Notice of the Annual General Meeting along with the Annual Report is being sent only through electronic mode to those Members whose email addresses are registered with the Company/ Depositories. In accordance with the provisions of the Listing Regulations, the Company is being sent a letter to those members who have not registered their email addresses with Company/RTA/Depositories, containing a weblink, alongwith exact path, to access the complete Annual Report including notice of AGM. Members are requested to access the Annual Report electronically to support the green initiative. Members may note that the Notice and Annual Report will also be available on the Company’s website www.lordsishwar.com, website of stock exchanges i.e. BSE Limited at www.bseindia.com and on the website of National Securities Depository Limited at www.evoting.nsdl.com

- (d) Members attending the Annual General Meeting through VC / OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
- (e) Pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”) and Secretarial Standard -2 of the General Meetings, the particulars of Directors seeking re-appointment at the meeting are annexed.
- (f) Relevant documents referred to in the accompanying Notice and the explanatory statement pursuant to Section 102(1) of the Companies Act, 2013 are available for inspection at the Registered Office of the Company during working hours upto the date of the Annual General Meeting. Members are requested to write to the Company on info@lordsishwar.com for inspection of said documents.
- (g) In case of joint holders, the members whose name appears as the first holder in the order of names as per the Register of members of the Company will be entitled to vote.
- (h) The Register of Members and Share Transfer Books of the Company will remain closed from Wednesday, 3rd September, 2025 to Tuesday, 9th September, 2025 (both days inclusive) for the purpose of the Annual General Meeting of the Company.
- (i) Members are requested to intimate to the Company’s Registrar & Share Transfer Agent (R&TA), “Bigshare Services Pvt. Ltd, Pinnacle Business Park, Office No S6-2, 6th Floor, Mahakali Caves Rd, next to Ahura Centre, Andheri East, Mumbai, 400093, Maharashtra, India their Depository Participants (“DPs”), for changes, if any, in their registered addresses and their E-mail ID at an early date.
- (j)
 - a) Members holding shares in electronic form should notify any change in their residential address or bank details directly to their respective Depository Participants.
 - b) Members holding shares in physical form are advised to submit details of PAN and bank account, viz. name and address of the branch of the bank, MICR code of the branch, type of account and account number to our Registrar and Share Transfer Agent “Bigshare Services Pvt. Ltd.”
- (k) Non-Resident Indian Shareholders are requested to inform the Registrar & Share Transfer Agent/ Company/respective Depository Participant:
 - a) Particulars of NRE Bank Account maintained in India with complete name and address of the Bank, if already not intimated.
 - b) Changes, if any, in their Residential status.
- (l) Pursuant to the provisions of Section 72 of the Companies Act, 2013, members holding shares in physical mode are advised to file a Nomination Form in respect of their shareholding. Any member wishing to avail this facility may submit the prescribed statutory Form SH-13 and if a Member desires to opt-out or cancel the earlier nomination and record a fresh nomination, the Member may submit the same in Form ISR-3 or Form SH-14, as the case may be to the Company’s Share Transfer Agent, Bigshare Services Pvt. Ltd, at Pinnacle Business Park, Office No S6-2, 6th Floor, Mahakali Caves Rd, next to Ahura Centre, Andheri East, Mumbai, 400093, Maharashtra.
- (m) Pursuant to SEBI Circular dated 3rd November, 2021 and 14th December, 2021 the Physical Securities holders has mandated to provide PAN, KYC details and Nomination Forms through Form ISR-1, Form ISR-2 and ISR-3(as applicable). The Company has sent individual letters to all members holding shares in physical form for furnishing their PAN, KYC details and Nomination. Members holding shares in physical form are requested to submit PAN, KYC details and Nomination to the Company’s Share Transfer Agent, Bigshare Services Pvt. Ltd., Pinnacle Business Park, S6-2, 6th Floor, next to Ahura Centre, Mahakali Caves Road, Andheri (East), Mumbai – 400093, Maharashtra.
- (n) Pursuant to Regulation 40 of the SEBI Listing Regulations, as amended, all requests for transfer of securities including transmission and transposition requests shall be processed only in dematerialised form. In view of the same and to get inherent benefits of dematerialisation, Members holding shares of the Company in physical form, are requested to kindly get their shares converted into dematerialised form. Members can contact the Company’s RTA at Bigshare Services Pvt. Ltd. for assistance in this regard.

- (o) SEBI vide its Circulars dated 31.07.2023 and 04.08.2023 read with Master Circular dated 31.07.2023 (updated as on 11.08.2023), has established a common online dispute resolution (ODR) portal for resolution of disputes arising in the Indian securities market.
- (p) Instructions for Members for attending the Annual General Meeting through VC / OAVM:
- Members will be able to attend the Annual General Meeting through VC / OAVM provided by National Securities Depository Limited (NSDL) at <https://eservices.nsdl.com> by using their remote e-voting login credentials for Company's Annual General Meeting.
 - Members who do not have the User ID and Password for E-voting or have forgotten the User ID and Password may retrieve the same by following the remote e-voting instructions mentioned in this Notice. Further, members can also use OTP based login for logging into e-voting system of National Securities Depository Limited (NSDL).
 - Institutional / Corporate shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of its Board Resolution / Authority letter etc. authorizing its representative to attend the Annual General Meeting through VC/OAVM on its behalf. The said Resolution/Authority letter shall be send through its registered Email Id to the Scrutinizer at nandaniya.joshi@gmail.com with a copy marked to evoting@nsdl.com.
 - Facility of joining the Annual General Meeting through VC / OAVM shall open 15 minutes before the time scheduled for the Annual General Meeting and will be available for Members on first come first served basis.
 - Members who would like to express their views or ask questions during the Annual General Meeting may register themselves as a speaker by sending their request from their registered Email Id mentioning their name, DP ID and Client ID / Folio No., PAN, Mobile No. to the Company at info@lordsishwar.com from 31st August, 2025 to 2nd September, 2025. Those Members who have registered themselves as a speaker will only be allowed to express their views / ask questions during the Annual General Meeting. The Company reserves the right to restrict the number of speakers depending on the availability of time for the Annual General Meeting.
- (q) It is recommended to join the Annual General Meeting through laptop for better experience. You are requested to use internet with a good speed to avoid any disturbance during the meeting. Members connecting from mobile devices or tablets or through laptop connecting via mobile hotspot may experience audio / video loss due to fluctuation in their data network. It is therefore recommended to use stable wi-fi or wired connection to mitigate any kind of aforesaid glitches.
- (r) In compliance with provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of the Listing Regulations (including any statutory modification(s) and/or re-enactment(s) for the time being in force), the Company is pleased to provide members facility of casting votes using an electronic voting system ("remote e-voting"), through the e-voting services provided by NSDL (National Securities Depository Limited) on all the resolutions set forth in this Notice.
- (s) The remote e-voting period commences on Saturday, 6th September, 2025 (9:00 am) and ends on Monday, 8th September, 2025 (5:00 pm). During this period, members of the Company holding shares either in physical form or in dematerialized form as on the cut-off date of Tuesday, 2nd September, 2025, may cast their vote by remote e-voting. Once the vote on a resolution is cast by the member, the member shall not be allowed to change it subsequently.
- (t) The instructions for e-voting before / during the Annual General Meeting are as under:

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:





Step 1: Access to NSDL e - Voting system

(A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode:

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Individual Shareholders holding securities in demat mode with NSDL	Individual Shareholders holding securities in demat mode with CDSL
Login Method	Login Method
<ol style="list-style-type: none"> Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen-digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience. 	<ol style="list-style-type: none"> Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit website http://www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers’ website directly. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-voting is in progress and also able to directly access the system of all e-Voting Service Providers.

<p>NSDL Mobile App is available on</p> <div style="display: flex; justify-content: space-around;">   </div> <div style="display: flex; justify-content: space-around; margin-top: 10px;">   </div>	
<p>Individual Members (holding securities in demat mode) login through their depository participant</p> <p>You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.</p>	

Important note:

Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at above mentioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

(B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode:

How to Log-in to NSDL e-Voting website?

- Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
- Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholders/Member’ section.
- A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.
Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
- Your User ID details are given below:

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example, if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example, if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical	Event Number followed by Folio Number registered

Form.	with the Company as user id. For example, if folio number is 001*** and Event is 101456 then user ID is 101456001***.
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5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - c) How to retrieve your 'initial password'?
 - i. If your email ID is registered in your demat account or with the Company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e.pdf file. Open the.pdf file. The password to open the.pdf file is your 8-digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The.pdf file contains your 'User ID' and your 'initial password'.
 - ii. If your email ID is not registered, please follow the steps mentioned below in **process for those shareholders whose email ids are not registered**
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
 - a) Click on **"Forgot User Details/Password?"**(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) **Physical User Reset Password?"** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to (Company email id).
2. In case shares are held in demat mode, please provide DPID-CLID (16-digit DPID + CLID or 16-digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to

(Company email id). If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**

3. Alternatively, shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

Instructions for Members for E-Voting on the Day of the Annual General Meeting are as under:

1. The procedure for e-Voting on the day of the Annual General Meeting is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the Annual General Meeting through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the Annual General Meeting.
3. Members who have voted through Remote e-Voting will be eligible to attend the Annual General Meeting. However, they will not be eligible to vote at the Annual General Meeting.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the Annual General Meeting shall be the same person mentioned for Remote e-voting.

Instructions for Members for Attending the Annual General Meeting through VC/OAVM are as under:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for Access to NSDL e-Voting system. After successful login, you can see link of "VC/OAVM" placed under "Join meeting" menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.

General instructions to Shareholders:

1. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
2. The Chairperson shall, at the Annual General Meeting, at the end of discussion on the resolutions on which voting is to be held, allow voting, by use of remote e-voting system for all those Members who are present during the Annual General Meeting through VC/OAVM but have not cast their votes by availing the remote e-Voting facility. The remote e-Voting module during the Annual General Meeting shall be disabled by NSDL for voting 15 minutes after the conclusion of the Meeting.
3. The Scrutinizer shall, immediately after the conclusion of voting at the Annual General Meeting will count the votes cast at the meeting and after unlocking the votes in presence of at least two (2) witnesses not in the employment of the Company, make a consolidated Scrutinizer's Report of the total votes cast in favour or against, if any, to the Chairperson of the meeting or a person authorized by him in writing, who shall countersign the same. The Chairperson or a person authorized by him shall declare the result of the voting forthwith within forty-eight hours of the conclusion of the Annual General Meeting.
4. The Results declared along with the consolidated Scrutinizer's report shall be placed on the Company's website www.lordsishwar.com and will be forwarded to the NSDL & BSE Ltd. for its placing on their websites. The Results shall also be displayed on the Notice Board at the Registered Office of the Company for at least three days.

EXPLANATORY STATEMENT
(Pursuant to Section 102 of the Companies Act, 2013)

Item No. 3:

On recommendation of the Nomination and Remuneration Committee and the Board of Directors of the Company, signifying intention to propose Mr. Adityabhai Jagdishbhai Joshi (DIN-07718831) as a candidate for the office of an Independent Director of the Company to hold office for the period of five consecutive years from September 10, 2025 to September 09, 2030 and shall not retire by rotation.

Mr. Adityabhai Jagdishbhai Joshi (DIN-07718831) is not disqualified from being appointed as an Independent Director in terms of Section 164 of the Companies Act, 2013 and has given his consent to act as a Director. As per the Section 149 of the Act, an Independent Director can hold office for a term up to 5 (five) consecutive years on the Board of Company and he shall not be included in the total number of Directors for retirement by rotation.

The Company has in terms of Section 160(1) of the Act, received notices from Members proposing his candidature for the office of Director. The Company has also received a declaration from Mr. Adityabhai Jagdishbhai Joshi (DIN-07718831) that he meets with the criteria of independence as prescribed under sub-section (6) of Section 149 of the Companies Act, 2013 and Regulation 16(1) (b) and Regulation 25 of the Listing Regulations. Mr. Adityabhai Jagdishbhai Joshi (DIN-07718831) possesses appropriate skills, experience and knowledge; inter alia, in Accountancy and Taxation. A brief profile of Mr. Adityabhai Jagdishbhai Joshi (DIN-07718831) is provided in annexure attached with Notice of 39th Annual General Meeting.

In the opinion of the Board, Mr. Adityabhai Jagdishbhai Joshi (DIN-07718831) fulfils the conditions for his appointment as an Independent Director as specified in the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Mr. Adityabhai Jagdishbhai Joshi (DIN-07718831) is an independent of the management. Copy of the draft letter for appointment of Mr. Adityabhai Jagdishbhai Joshi (DIN-07718831) as an Independent Director setting out the terms and conditions is available for inspection by members at the Registered Office of the Company during the business hours (11 am to 5 pm) on any working day.

Accordingly, your Directors recommend the Special Resolution mentioned in Item no. 3 for approval of the shareholders.

He is not holding any equity shares of the Company and he is not related to any Director of the Company.

None of the Directors or Key Managerial Personnel of the Company or their relatives except Mr. Adityabhai Jagdishbhai Joshi (DIN-07718831) is considered to be interested or concerned in the above resolution.

Item No. 4:

Based on the recommendation of the Audit Committee, the Board of Directors, at its meeting held on 30th May, 2025, proposed the appointment of M/s. Nandaniya Joshi & Associates, Practicing Company Secretaries (FRN: P2020GJ084200), Vadodara, in accordance with the Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, for a term of 5 (Five) consecutive years starting from the conclusion of ensuing 39th Annual General Meeting of the Company until the conclusion of 44th Annual General Meeting, to carry out the Secretarial Audit from the financial year 2025-26 till 2029-30, subject to approval by the Members at this Annual General Meeting.

The details required to be disclosed under provisions of Regulation 36(5) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are as under:

Sr. No.	Particulars	Details
1.	Proposed Secretarial Auditor	The Board proposed the appointment of M/s. Nandaniya Joshi & Associates, Practicing Company Secretaries (FRN: P2020GJ084200), Vadodara as the Secretarial Auditor of the Company
2.	Basis of recommendations	M/s. Nandaniya Joshi & Associates, Practicing Company Secretaries, Vadodara (Peer Review Certificate No.: 6103/2024) The firm possesses strong expertise and extensive experience in Company Law, SEBI regulations, and a broad spectrum of business laws. It offers comprehensive services in corporate governance, corporate affairs, trademark registration, company law compliance, corporate management and restructuring, strategic collaborations, and business planning.
3.	Credentials of Proposed Secretarial Auditor	M/s. Nandaniya Joshi & Associates, Practicing Company Secretaries, Vadodara is peer review firm and the team is dedicated to delivering the highest standard of professional advice and customized business solutions. The firm has a proven track record of effectively liaising with key regulatory authorities, including the Registrar of Companies (ROC), Regional Director (RD), National Company Law Tribunal (NCLT), Ministry of Corporate Affairs (MCA), and the Reserve Bank of India (RBI), among others.
4.	Term of Appointment	5 (Five) consecutive years
5.	Proposed Fees	Rs. 60,000/- per annum plus actual out of pocket expenses.

M/s. Nandaniya Joshi & Associates have given their consent to be appointed as Secretarial Auditors of the Company confirming that they do not incur any disqualification specified under SEBI Circular No. SEBI/HO/CFD/CFD-PoD/CIR/P/2024/185 dated December 31, 2024 and that they shall not render any restricted services stated therein to the Company to ensure independence and avoid conflict of interest.

Accordingly, your Directors recommend the Ordinary Resolution mentioned in Item No. 4 for approval of the shareholders.

None of the Directors, Key Managerial Personnel of the Company and their relatives are concerned or interested in the above resolution.

By Order of the Board of Directors

For LORDS ISHWAR HOTELS LIMITED

Place: Mumbai
Date: 6th August, 2025

Registered Office:
Hotel Revival, Near Sayaji Gardens,
Kala Ghoda Chowk, University Road Baroda,
Gujarat – 390 002
CIN: L55100GJ1985PLC008264

MAHIMA JARIWALA
Company Secretary
ACS-75636

ANNEXURE TO NOTICE OF 39TH ANNUAL GENERAL MEETING
Details of Directors seeking appointment/re-appointment at the 39th Annual General Meeting
[Pursuant to Regulation 36(3) of SEBI (Listing Obligation and Disclosure Requirements)
Regulations, 2015 and Secretarial Standard-2 on General Meetings]

Name of Director	Mrs. Sangita Pushpendra Bansal	Mr. Adityabhai Jagdishbhai Joshi
DIN	01571275	07718831
Designation	Director	Independent Director
Date of Birth (Age)	13/12/1963 (62 years)	19/04/1985 (40 years)
Date of appointment	08/09/2014	10/09/2025
Terms and conditions of appointment/re-appointment	Director liable to retire by rotation	To be appointed as an Independent Director
Qualification:	M. Phil.	LLB
Expertise in specific functional area	Hospitality Business	Advocate
No. of Shares held in the Company	12,50,650	----
Remuneration last drawn	NIL	NIL
Directorship in other Companies as on 31.03.2025	1. H S India Limited. 2. Lords Institute of Management Private Limited. 3. Lords Inn Hotels and Resorts Private Limited.	1. H S India Limited. 2. Bindal Exports Limited. 3. Shah Metacorp Limited.
Membership of Committee in other Public Limited Company as on 31.03.2025	Yes Member of Stakeholders Relationship Committee and Nomination and Remuneration Committee in H S India Limited.	Yes 1. Chairperson of Stakeholders Relationship Committee and Audit Committee and Nomination and Remuneration Committee in H S India Limited. 2. Chairperson of Stakeholders Relationship Committee and member of Audit Committee and Nomination and Remuneration in Bindal Exports Limited. 3. Member of Audit Committee and Stakeholders Relationship Committee in Shah Metacorp Limited.
No. of Board Meetings attended during the financial year 2024-25	5 (Five)	----
Relationships between directors inter-se	Mr. Pushpendra Radheshyam Bansal is relative of Mrs. Sangita Pushpendra Bansal.	----
Listed entities from which resigned in past 3 years	----	----

DIRECTORS' REPORT

To,
The Members,

Your Directors have pleasure in presenting the 39th Annual Report of your Company together with the Audited Financial Statements and Auditors' Report for the year ended 31st March, 2025.

1. FINANCIAL RESULTS:

(₹ in Lakhs)		
Particulars	2024-25	2023-24
Total Revenue	860.73	770.13
Net Operating Profit	95.84	69.82
Less: Interest & Finance Charges	31.13	-
Less: Depreciation	21.90	24.22
Profit/(Loss) Before Tax & Exceptional Items	42.81	45.60
Add: Exceptional Items	--	--
Profit/(Loss) Before Tax	42.81	45.60
Less: Provision for Taxation		
- Net Current Tax	--	--
- Deferred Tax	8.31	(3.42)
Net Profit/(Loss) After Tax	34.50	49.02

2. OPERATIONS:

The total revenue of your company for the current year increased to Rs. 860.73/- Lakhs as against of Rs.770.13/-Lakhs in the previous year. A net profit after tax of Rs. 34.50/- Lakhs for the financial year 2024-25 has been accounted as against of net profit after tax of Rs. 49.02/- Lakhs in the financial year 2023-24.

3. DIVIDEND:

During the year under review, your Directors regret their inability to recommend any Dividend.

4. TRANSFER TO RESERVES:

During the year under review, the board has not proposed to transfer amount to any reserves.

5. PUBLIC DEPOSITS:

During the year under review, your Company has not accepted any deposits within the meaning of Section 73 of the Companies Act, 2013 and the Companies (Acceptance of Deposits) Rules, 2014.

6. DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS, COURTS AND TRIBUNAL:

During the year under review, no significant and material orders were passed by the Regulators or courts or Tribunal impacting the going concern status and Company's operation in future.

7. SHARE CAPITAL:

The Authorized Share Capital of the Company is Rs. 15,00,00,000 (Rupees Fifteen Crores Only) divided into 1,50,00,000 Equity Shares of Rs. 10/- each.

The Paid-up Share Capital of the Company is Rs. 7,47,00,000 (Rupees Seven Crore and Forty-Seven Lakhs Only) divided into 74,70,000 Equity Shares of Rs. 10/- each.

During the year under review, your Company has not issued any securities.

8. MATERIAL CHANGES AND COMMITMENTS:

During the year under review, there are no material changes and commitments, affecting financial position of the Company which have occurred between the end of the financial year of the Company i.e. 31st March, 2025 and the date of the Directors' Report.

9. CHANGE IN THE NATURE OF BUSINESS:

During the year under review, there is no change in the nature of business of your Company.

10. BOARD MEETINGS:

During the year under review, 5 (Five) Board Meetings were duly held as per the requirements of the Act, Listing Regulation, Secretarial Standards and circulars/notifications issued thereon. The detail information of meetings is being furnished under "Corporate Governance Report" forming part of this Annual Report.

11. COMMITTEE MEETINGS:

The Board has duly constituted the Audit Committee and other Committees which are mandatory for your Company. The details of all meetings held during the year 2024-25 are furnished under "Corporate Governance Report" forming part of this Annual Report.

12. DECLARATION BY INDEPENDENT DIRECTORS:

The Company has received necessary declaration from each Independent Director under Section 149(7) of the Companies Act, 2013 that he meets the criteria of independence as laid down under Section 149(6) of the Companies Act, 2013 and Regulation 16 (1)(b) and Regulation 25 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. All the Independent Directors of the Company have registered their names in the data bank of Independent Directors maintained with the Indian Institute of Corporate Affairs.

13. FAMILIARIZATION PROGRAM FOR INDEPENDENT DIRECTORS:

Pursuant to Regulation 25(7) of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, the Company regularly familiarizes its Independent Directors with their roles, rights, responsibilities, any new happening in the hotel business, amendments to the applicable laws etc. The detail of familiarization program is posted on the Company's website at http://www.lordsishwar.com/wp-content/uploads/2025/02/LIHL_Familiar_Prog_for_ID_10.02.2025.pdf

14. DIRECTORS AND KEY MANAGERIAL PERSONNEL (KMPs):

As on 31st March, 2025, your Company had Six (6) Directors, which include One (1) Executive Director, One (1) Non-Executive Director, One (1) Non-Executive Woman Director and Three (3) Independent Directors.

- Mr. Mehinder Sharma (DIN: 00036252), Director of the Company, who retires by rotation and being eligible, was reappointed as a Director in 38th Annual General Meeting held on 3rd September, 2024.
- Mr. Tikam Kailashchandra Panchal (DIN: 08620257) re-appointed as a Non-executive Independent Director for the period of 5 (Five) years w.e.f. 30th November, 2024 in the 38th Annual General Meeting held on 3rd September, 2024.
- Mrs. Sangita Pushpendra Bansal (DIN: 01571275), Director of the Company is liable to retire by rotation at the ensuing Annual General Meeting and being eligible, offers herself for re-appointment.
- On the recommendation of the Nomination and Remuneration Committee, the Board at their meeting held on August 06, 2025 has proposed to appoint Mr. Adityabhai Jagdishbhai Joshi (DIN: 07718831) as a Non-executive Independent Director for the period of 5 (Five) years w.e.f. September 10, 2025 subject to approval of the members in the forthcoming Annual General Meeting, who is highly renowned professionals drawn from diverse fields, who bring with him a wide range of skills and experience to the Board, which enhances the quality of the Board's functioning and its decision making process.
- As on 31st March, 2025, Mr. Pushpendra Radheshyam Bansal (DIN: 00086343) is Managing Director, Mr. Ajay Pawar is Chief Financial Officer (CFO) and Ms. Neha Prajapati is Company Secretary of the Company and thus the Company has all Key Managerial Personnel (KMPs) as per the provisions of Section 203 of Companies Act, 2013.
- After closure of the financial year, Ms. Neha Prajapati (ACS: 71206) has resigned from the post of Company Secretary and Compliance Officer of the Company w.e.f. 31st May, 2025 and Ms. Mahima Ketankumar Jariwala (ACS: 75636) has been appointed as Company Secretary and Compliance Officer of the Company w.e.f. 2nd June, 2025 in the Board Meeting held on 30th May, 2025.

Particulars as per Regulation 36(3) of the Listing Regulations and Secretarial Standard-2 of the General Meeting are enclosed as an Annexure with the notice of 39th AGM.

15. REMUNERATION POLICY:

Pursuant to Regulation 19 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, a policy on Director's appointment and remuneration including criteria for determining qualifications, positive attributes, independence of a director and other matters provided under sub section (4) of Section 178 has been disclosed in the Corporate Governance Report.

16. BOARD DIVERSITY POLICY:

A diverse Board enables efficient functioning through differences in perspective and skill, and also fosters differentiated thought process at the back of varied industrial and management expertise, gender and knowledge. The board recognizes the importance of diverse composition and has adopted a Board Diversity Policy which sets out the approach to diversity. The Board Diversity Policy is available on our website http://www.lordsishwar.com/wp-content/uploads/2024/08/Board_Diversity_Policy.pdf

17. BOARD EVALUATION:

Pursuant to the provisions of Companies Act, 2013 and Regulation 17(10) of the Listing Regulations, the Board has carried out an annual performance evaluation of its own performance, Committees and the Directors individually. The criteria for evaluation of Board as a whole includes frequency, length, transparency, flow of information, administration and disclosure of Board meeting held.

The performance evaluation of the Board as a whole, Chairperson and Non-Independent Directors was carried out by the Independent Directors. The Independent directors evaluated the parameters viz., level of engagement, duties, responsibilities, performance, obligations and governance safeguarding the interest of the Company. The performance evaluation of Independent directors was carried out by the entire Board.

18. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTY:

All transactions entered by the Company during the financial year with related parties were in the ordinary course of business and on an arm's length basis. All related party transactions were placed before the Audit Committee and the Board for approval. Prior omnibus approval of the Audit Committee has been obtained for the transactions which are of a foreseen and in repetitive nature.

In line with the requirements of the Companies Act, 2013 read with Regulation 23 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, your Company has adopted a Related Party Transactions Policy which is placed on its website <http://www.lordsishwar.com/wp-content/uploads/2025/07/Related-Party-Policy.pdf>

During the year, your Company has entered into material related party transactions and the disclosure of related party transactions as required under Section 134(3) of the Companies Act, 2013 in Form AOC-2 is annexed as **Annexure -1**.

Suitable disclosure as required under AS-18/Ind-AS-24 has been made in Note No. 42 to the Financial Statement.

19. PARTICULARS OF LOAN, GUARANTEE OR INVESTMENTS:

During the year under review, your Company has not given any Loan, Guarantee or Investment pursuant to the provision of Section 186 of the Companies Act, 2013. The details of the Investment made by the Company are provided in Note No. 3 of the Financial Statement.

20. LOAN FROM DIRECTORS:

The Company has taken Unsecured Loan from its Director Mr. Pushpendra Radheshyam Bansal (DIN: 00086343). The details of the Unsecured Loan taken by the Company are provided in Note No. 12 of the Financial Statement.

21. DIRECTORS' RESPONSIBILITY STATEMENT:

Pursuant to the provisions of Section 134 (3)(c) of the Companies Act, 2013, the Board of Directors hereby confirms that:

- (i) in the preparation of the annual accounts for the financial year ended 31st March, 2025, the applicable accounting standards have been followed and there are no material departures have been made for the same;
- (ii) appropriate accounting policies selected and applied are consistent and the judgments and estimates made are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year 31st March, 2025 and of the profit of the Company for that period;
- (iii) proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- (iv) the accounts for the financial year ended 31st March, 2025 have been prepared on a 'going concern' basis;
- (v) the company has an internal financial Control System commensurate with the size, scale and complexity of its operations and that such internal financial controls are adequate and operating effectively; and
- (vi) We had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

22. SUBSIDIARY/JOINT VENTURE/ASSOCIATE COMPANY:

During the year under review, your Company does not have any Subsidiary, Joint Ventures or Associate Company. Hence no disclosure of financial information of Subsidiary/Joint Venture or Associate Company is applicable to your Company.

23. RISK MANAGEMENT:

Although not mandatory, Your Company has constituted a Risk Management Committee as a measure of good governance. The details of the Committee and its terms of reference are set out in the Corporate Governance Report.

A Risk Management Policy was framed and approved by the Board. The objective of this policy is to minimize the adverse impact of various risks attached with the business goals and objectives and to enhance the value of stakeholders.

The Management has put in place adequate and effective system and man power for the purposes of risk management.

24. CORPORATE SOCIAL RESPONSIBILITY:

Pursuant to the provisions of section 135 of the Companies Act, 2013, relating to Corporate Social Responsibility, are not applicable to your Company.

25. SEXUAL HARRASMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013:

During the year under review, your Company has complied with provisions of the POSH Act and constituted Internal Complaints Committee under the Sexual Harassment of Women at Work Place (Prevention, Prohibition and Redressal) Act, 2013.

During the year, the Company has submitted the annual report as per the requirement of Section 21(1) of Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 to Assistant Labour Commissioner, Vadodara.

In terms of Schedule V read with Regulation 34(3) of SEBI (LODR) Regulation, 2015 and Companies (Accounts) Second Amendment Rules, 2025 disclosures relating to Sexual Harassment of Women at Work Place (Prevention, Prohibition and Redressal) Act, 2013 are given as below:

Sr. No.	Particulars	No. of complaints
1	Number of complaints filed during the financial year 2024-25	NIL
2	Number of complaints disposed off during the financial year 2024-25	NIL
3	Number of cases pending for more than ninety days	NIL
4	Number of complaints pending as on 31 st March, 2025	NIL

26. DISCLOSURE UNDER THE MATERNITY BENEFIT ACT, 1961:

During the year, your company has complied with provisions under the Maternity Benefit Act, 1961 and rules made thereunder. The Company continues to support and provide all eligible female employees with maternity benefits in line with the statutory requirements.

27. VIGIL MECHANISM / WHISTLE BLOWER POLICY:

Pursuant to Regulation 22 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 and Section 177(9) of the Companies Act, 2013 read with Rule 7 of the Companies (Meeting of Board and its Powers) Rules, 2014, the Company has adopted a Vigil Mechanism/Whistle Blower policy for its directors & employees to report their genuine concerns/grievances. This mechanism also provides for adequate safeguards against victimization of person who use such mechanism and makes provisions for direct access to the Chairperson of Audit Committee. The Vigil Mechanism/Whistle Blower policy is available on the Company's website at <http://www.lordsishwar.com/wp-content/uploads/2016/06/LIHL-Vigil-Mechanism.pdf>

28. REPORT ON CONSERVATION OF ENERGY, ABSORPTION OF TECHNOLOGY AND FOREIGN EXCHANGE EARNING AND OUTGO:

In accordance with the requirement of section 134(3) (m) of the Companies act, 2013 read with Rule 8(3) of Companies (Accounts) Rules, 2014, your Directors furnish hereunder the additional information as required:

A. Conservation of Energy:

Your Company has made all possible efforts to closely monitor power consumption on daily basis so as to reduce wastage. The Company is also trying to find ways and means to reduce power consumption and thus reduce the overall energy cost.

Your Company is using PNG (Pipelines Natural Gas) in the Kitchen and other operational areas. Your Company is also using power savers in electric panels and in Guest Rooms with LED fittings. Your Company is also using DG set for utilising alternate sources of energy. During the year, your company does not have any capital investment on energy conservation equipment.

B. Technology Absorption:

The Company continues to absorb and upgrade modern technology and advanced technique in various guest contact areas.

C. Foreign Exchange Earning and Outgo:

During the financial year 2024-25, there was no transaction relating to Foreign Exchange earning and outgo.

29. MANAGEMENT DISCUSSION AND ANALYSIS REPORT:

The Management Discussion and Analysis Report as required under Regulation 34(2) (e) of SEBI (Listing Obligations & Discussion Requirements) Regulations, 2015 is annexed as **Annexure-2** herewith forming part of this Report.

30. MAINTENANCE OF COST RECORDS:

Pursuant to Section 148(1) of the Companies Act, 2013, your Company is not required to maintain Cost records as specified by the Central Government.

31. DISCLOSURE ON COMPLIANCE WITH SECRETARIAL STANDARDS:

Your directors confirm that the Secretarial Standards issued by the Institute of Company Secretaries of India, have been complied with.

32. CORPORATE GOVERNANCE:

In terms of Regulation 34(3) read with Schedule V of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, a Corporate Governance Report is annexed as **Annexure-3**, forming an integral part of this Report.

33. PARTICULARS OF EMPLOYEES AND RELATED DISCLOSURE:

The information required under Section 197 of the Act read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, is annexed as **Annexure-4**.

The statement containing names of top ten employees in terms of remuneration drawn and the particulars of employees as required under Section 197(12) of the Act read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, is annexed as **Annexure-5**.

34. EXTRACT OF ANNUAL RETURN:

Pursuant to the provisions of Section 92(3) and 134(3)(a) of the Companies Act, 2013 read with Rule 12 of Companies (Management and Administration) Amendment Rules, 2020, the Annual Return in Form MGT-7 for the financial year 2024-25 of the Companies is placed on the website of the Company http://www.lordsishwar.com/wp-content/uploads/2025/07/MGT-7_2024-25.pdf

35. STATUTORY AUDITORS:

M/s. R. M. Hariyani & Co., Chartered Accountants (Firm Reg. No.147657W), was appointed as Statutory Auditors of the Company in the 36th Annual General Meeting held on 07.09.2022 for the period of 5 (Five) years i.e., up to the conclusion of the 41st Annual General Meeting of the Company.

The Auditors in their report have referred to the notes forming part of the accounts. The said notes are self-explanatory and do not contain any qualification, reservation or adverse remark or disclaimer. Also, no offence of fraud was reported by the Auditors of the Company under Section 143 (12) of the Act.

36. INTERNAL AUDITOR:

M/s J. Bhavsar & Co., Chartered Accountants (Firm Registration No.115613W), at Surat, Internal Auditors of the Company has conducted periodic audit of all operations of the Company. The Audit Committee of the Board of Directors has reviewed the findings of Internal Auditors regularly.

37. SECRETARIAL AUDITOR:

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and Rules thereon, your Company has appointed M/s. Nandaniya Joshi & Associates, Practicing Company Secretaries (Firm Registration No.P2020GJ084200) at Vadodara to conduct the Secretarial Audit of the Company for the financial year 2024-25. The Secretarial Audit Report (Form MR-3) is annexed as **Annexure-6**. The Report does not contain any qualification, reservation or adverse remarks. No offence of fraud reported by them as per Section 143(12) of the Act.

Pursuant to the requirements of Regulation 24A of the SEBI Listing Regulations, the Board of Directors of the Company at their meeting held on 30th May, 2025 approved the appointment of M/s. Nandaniya Joshi & Associates, Practicing Company Secretaries (Firm Registration No. P2020GJ084200) at Vadodara as the Secretarial Auditor of the Company for a term of 5 (five) consecutive years i.e. from the conclusion of ensuing 39th Annual General Meeting of the Company until the conclusion of 44th Annual General Meeting, to carry out the Secretarial Audit from the financial year 2025-26 till 2029-30, subject to approval of the shareholders of the Company at the ensuing 39th AGM of the Company. The necessary resolution for the appointment of M/s. Nandaniya Joshi & Associates forms part of the Notice convening the ensuing 39th AGM.

38. LISTING ON STOCK EXCHANGE:

The Company's shares are listed with the BSE Limited and the Company has paid the necessary Listing Fees and Custody Fees for the Financial Year 2024-25 and 2025-26.

39. CERTIFICATE FROM PRACTISING COMPANY SECRETARIES:

The Company has received a certificate from M/s. Nandaniya Joshi & Associates, Practicing Company Secretaries confirming that none of the Directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of companies by the Securities and Exchange Board of India/Ministry of Corporate Affairs/Reserve Bank of India or any such statutory authority. The same is annexed as **Annexure -7** forming part of this Report.

40. INTERNAL FINANCIAL CONTROL SYSTEMS & THEIR ADEQUACY:

The Company has an internal financial control system, commensurate with the size, scale and complexity of its operation to ensure proper recording of financial and operational information & compliance of various internal controls & other regulatory and statutory compliance. The scope and authority of the internal audit function is well defined in the organization. To maintain its objectivity & independence, internal audit function is laid before the Audit Committee of the Board. Based on the report of the internal audit & Audit committee observation, corrective actions are undertaken by the respective departments and thereby strengthen the controls.

41. THE DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016 (31 OF 2016) DURING THE YEAR ALONGWITH THEIR STATUS AS AT THE END OF THE FINANCIAL YEAR:

During the year under review, there was no application made or any proceeding pending under the Insolvency and Bankruptcy Code, 2016 (31 of 2016).

42. VALUATION:

During the year, there were no instances of Onetime Settlement with any Banks or Financial Institutions.

43. INDUSTRIAL RELATIONS:

During the year under review, the relations with the most valuable human resources of the Company remained cordial and peaceful. Your Directors wish to place on record their appreciation for the devoted services rendered by the staff of the Company.

44. ACKNOWLEDGEMENTS:

Your Directors wish to place on record their sincere thanks to the valued guests, suppliers and the Financial Institution for their support, co-operation and guidance.

Your Directors take the opportunity to express their sincere thanks to all the investors, shareholders and stakeholders for their continued confidence in the company.

Your Directors also wish to place on record their deep sense of appreciation for the commitment displayed by all executives, officers and staff, contributing in Management & delivering a sound performance.

For and on behalf of Board of Directors of
LORDS ISHWAR HOTELS LIMITED

Place: Mumbai

Date: 6th August, 2025

Registered Office:

Hotel Revival, Near Sayaji Gardens,
Kala Ghoda Chowk, University Road,
Baroda, Gujarat – 390 002

CIN: L55100GJ1985PLC008264

PUSHPENDRA BANSAL
Managing Director
DIN: 00086343

SANGITA BANSAL
Director
DIN: 01571275

ANNEXURE – 1**Form No. AOC-2**

[Pursuant to the Clause (h) of Sub-Section (3) of Section 134 of the Companies Act, 2013 and Rule 8(2) of the Companies (Accounts) Rules, 2014]

Form for disclosure of particulars of contract/arrangements entered into by the Company with related parties referred to in Sub-Section (1) of Section 188 of the Companies Act, 2013 including certain arms-length transactions thereto.

1. Details of contracts or arrangements or transactions not at arm's length basis:

There were no contracts or arrangements or transactions entered into during the year ended 31st March, 2025, which were not at arm's length basis.

2. Details of material contracts or arrangements or transactions at arm's length:

Sr. No.	Name of Related Party and Nature of Relationship	Nature of Contract/ arrangements/ transactions	Duration of contracts /arrangements /transactions	Salient terms of the Contracts or arrangements or transactions including the value, if any:	Date of approval by the Board of Directors	Amount paid as advances, if any.
1	Sai Ram Krupa Hotels Private Limited (A Group Company)	Sale of Foreign Liquors as per Related Party Transaction policy of the Company.	From financial year 2017-18 and onwards.	In the ordinary course of business and at arm's length basis. Shareholders' approval was obtained for transactions value of Rs. Four Crore in a financial year.	10/04/2017	Nil
2	H S India Limited (A Group Company).	Sale of Foreign Liquors as per Related Party Transaction policy of the Company.	From financial year 2017-18 and onwards.	In the ordinary course of business and at arm's length basis. Shareholders' approval was obtained for transactions value of Rs. One Crore and Ninety Lakh in a financial year.	10/04/2017	Nil

Note: Appropriate approval has been taken from Audit Committee and Board of Directors of the Company. The Company has also taken Shareholders approval in the financial year 2017-18 for above material related party transactions.

Details of all related party transactions have been disclosed in Notes to the Financial Statements for the year ended on 31st March, 2025

For and on behalf of Board of Directors of

LORDS ISHWAR HOTELS LIMITED

Place: Mumbai

Date: 6th August, 2025

Registered Office:

Hotel Revival, Near Sayaji Gardens,
Kala Ghoda Chowk, University Road,
Baroda, Gujarat – 390 002

CIN: L55100GJ1985PLC008264

PUSHPENDRA BANSAL
Managing Director
DIN: 00086343

SANGITA BANSAL
Director
DIN: 01571275

MANAGEMENT DISCUSSION AND ANALYSIS REPORT**1. INDUSTRY STRUCTURE AND DEVELOPMENTS:**

The hospitality industry is a vital part of the global economy, centered on delivering services related to lodging, food and beverage, recreation, tourism, and event management. It plays a key role in job creation, GDP growth, and foreign exchange earnings across many countries. The industry is experiencing significant growth, with increasing demand for both leisure and business travel, and is adapting to new trends like personalized experiences and technological advancements. Domestic travel, high disposable income and the advent of better locations are expected to drive this growth.

India is a large market for travel and tourism. It offers a diverse portfolio of niche tourism products - cruises, adventure, medical, wellness, sports, MICE, eco-tourism, film, rural and religious tourism. India has been recognized as a destination for spiritual tourism for domestic and international tourists. The implementation of digital payment services in India, e-commerce has experienced significant growth, especially in the aftermath of the pandemic. According to the State of India's Digital Economy (SIDE) Report, 2024, India is the third-largest digitalized country in the world, behind the US and China.

2. OPPORTUNITIES, THREATS, RISK AND CONCERNS:**Opportunities:**

Hoteliers are required to renew their IT structures, expand digital communication channels and integrate new technologies. Because all digital helpers from the digital guest directory to intelligent room controls and smart hotel systems, hotel apps and check-in terminals have one thing in common. It will help survive the pandemic and at the same time will open up new sale potential.

Hotel Management is dynamic, and a degree in hotel administration prepares students to capitalize on burgeoning market opportunities and seamlessly readjust to new requirements. Hospitality is an industry that involves administrative, operational, and commercial facets that can be applied to any sphere of interest that prioritizes service. That means you can apply your hospitality knowledge from your degree and your passion to a wide range of enterprises, from property and event management and marketing, to tourism, entertainment, food and beverage management and entrepreneurship.

Your Company is in well position to take advantage of the following situations:

- Healthy economy having positive support of Tourism Sector.
- Well framed State and Central Government policies to attract tourists.
- Proximity to Railway station and Bus station.
- Healthy Competition in the city.
- Extending the product portfolio by offering various types of facilities.
- Demand between the national and the inbound tourists can be easily managed due to difference in the period of holidays.

Threats, Risk and Concerns:

The hospitality industry faces a wide array of threats, including cyber security breaches, economic downturns, natural disasters, staffing shortages, and reputational damage. These challenges can significantly impact operations, profitability, and guest satisfaction.

The ultimate goal for any hospitality company is to deliver high-quality guest experiences while maintaining profitability. But a number of factors must coalesce to achieve the sweet spots between capacity and demand and revenue and costs.

A problem or unexpected change in any area — food costs, labour availability, regulatory requirements, guest expectations, discretionary spending — can swiftly and profoundly impact a hospitality company's fate. A restaurant that struggles with employee turnover, for example, may not be able to serve as many diners, could see its food quality and service suffer and might take a hit to its reputation. At the same time, the restaurant may have to spend more time on training and offer higher wages or other benefits to attract and retain workers. Thus, the labour issue hits the restaurant on both the revenue and expense sides, making it much harder to turn a profit.

3. FINANCIAL AND OPERATIONAL PERFORMANCE:

The total revenue of your Company for the year 2024-25 was increased to Rs. 860.73 Lakhs as against Rs. 770.13 Lakhs of the previous year. The Company reported net profit after tax of Rs. 34.50 Lakhs for the year 2024-25 in comparison with a net profit after tax of Rs. 49.02 Lakhs of the previous year.

4. DETAIL OF SIGNIFICANT CHANGES IN KEY FINANCIAL RATIOS:

Details of Significant changes in Key Financial Ratios given in Note No.44 of the Notes on financial statements for the year ended on 31st March, 2025.

5. FUTURE PROSPECTS:

The hospitality industry has increasingly embraced sustainable practices, responding to travellers' heightened awareness of environmental impact. This trend is expected to continue, shaping the industry's future direction. Taking advantage of the growing demand for unique travel experiences involves identifying and promoting new vacation spots and attractions across India. With its diverse landscapes, natural beauty, and rich cultural heritage, India offers a wealth of opportunities. Discovering and highlighting lesser-known destinations, offbeat locations, and historical sites can significantly boost tourism and open up new avenues for the hospitality sector.

The future prospects of the hospitality industry are highly promising, driven by rapid technological advancements, evolving customer preferences, and a growing focus on sustainability. As digital transformation continues to reshape guest experiences, technologies such as artificial intelligence, IoT, and virtual reality will become increasingly integrated into hotel operations, enabling personalized, efficient, and contactless services. Sustainability will also play a central role, with eco-friendly practices and green certifications becoming key differentiators for brands. The rise of wellness tourism, bleisure (business + leisure) travel, and work-from-anywhere trends will fuel demand for flexible, health-focused, and digitally equipped accommodations. Additionally, emerging markets and secondary cities present

significant growth potential, supported by infrastructure development and government incentives. Hospitality businesses are also shifting to asset-light and hybrid models, combining co-living, co-working, and subscription-based stays to cater to changing lifestyles. As consumer expectations continue to rise, the industry must prioritize innovation, digital literacy, and environmental responsibility to remain competitive and resilient in the years ahead.

6. ADEQUACY OF INTERNAL CONTROL SYSTEM:

The Company has put in place a comprehensive and independent system of internal controls specifically designed to ensure the protection and safeguarding of all its assets against unauthorized access or loss. These robust controls meticulously oversee that all transactions are properly authorized, meticulously recorded, and accurately reported. To reinforce these controls, the Company has instituted a detailed internal audit program that undergoes regular scrutiny by management. This program is supported by a set of well-documented policies, guidelines, and procedures that govern every aspect of the internal control system. The framework is meticulously crafted to guarantee the reliability and integrity of financial records and other critical data. It plays a crucial role in facilitating the accurate preparation of financial statements and ensures rigorous accountability for all assets. By adhering to these rigorous standards and practices, the Company maintains a high level of operational transparency and financial integrity.

7. HUMAN RESOURCE DEVELOPMENT:

The manpower employed in your Company for 2024-25 was 83 employees. The Company depends extensively on its human assets and consider this as one of the most precious assets and not affordable to lose.

Your Company has a team of able and experienced industry professionals. Your Company always believe to invest in human resources by means of providing various facilities, with a view to strengthen its presence in existing business and for taking advantage of the emerging growth opportunities in the hospitality sector. Your Company seeks regular feedback from its employees to ascertain their levels of satisfaction and to ensure that employees' morale and motivation are constantly improved. Critical human resource issues are analysed, corrective actions initiated and results monitored regularly. In order to preserve competent employees and to provide homely environment, your Company has arranged monthly staff function, religious programs, picnic tours, etc. Human resource is drawn from diverse academic backgrounds and the Company has placed emphasis on recruiting people with formal training that matches their job profile.

8. CAUTIONARY STATEMENT:

Certain statements made in the Management discussion and analysis report, describing the Company's objectives, projections, estimates, predictions and expectations may be forward looking statements, within the meaning of applicable securities law and regulations and actual results may differ materially from those expressed or implied. Significant factors that make differences to Company's operations include competition, changes in Government policies and regulations, tax regimes and economic development within India. The Company assumes no responsibility to publicly amend, modify or revise any forward-looking statements, on the basis of any subsequent development, information or events or otherwise.

CORPORATE GOVERNANCE REPORT

[Pursuant to Part-C of the Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

1. COMPANY'S PHILOSOPHY:

Your Company strongly believes in adopting and adhering to good Corporate Governance practices. Company's philosophy of Corporate Governance is to ensure that:

- (i) the Board and top management of the Company are fully apprised of the affairs of the Company that is aimed at assisting them in the efficient conduct of the Company so as to meet Company's obligation to the shareholders;
- (ii) the Board exercises its fiduciary responsibilities towards shareholders and creditors so as to ensure high accountability;
- (iii) all disclosure of information to present and potential investors are maximized;
- (iv) the decision-making process in the organization is transparent and are backed by documentary evidence.

2. BOARD OF DIRECTORS:

As on 31st March, 2025, the Board of Directors of the Company consist of 6 (Six) Directors, out of which 1 (One) Executive Director, 1 (One) Non-Executive Director, 1 (One) Non-Executive Women Director and 3 (Three) Non-Executive Independent Directors. The half of the Board is Non- Executive Independent Directors.

Number of Board Meetings held during the year:

During the financial year 2024-25 total 5 (Five) Board Meetings were held. Requisite Quorum was present throughout all the 5 (Five) Board meetings of the Company. The dates, on which the said meetings were held, are as follows:

1.	23 rd May, 2024	2.	19 th June, 2024	3.	05 th August, 2024
4.	14 th November, 2024	5.	10 th February, 2025		

The maximum gap between any two board meetings was less than one hundred and twenty days. All material information was circulated to the directors before the meeting or placed at the meeting, including minimum information required to be made available to the Board.

Details of composition and category of Directors, attendance at the Board meetings, Last Annual General Meeting and Shareholding of each Director are as follows:

Name of Director	Designation	Category	Attendance		No. of Equity Shares Held as on 31.03.2025
			Board Meeting	Last Annual General Meeting held on 03.09.2024	
Mr. Pushpendra Bansal	Managing Director	ED	5	Yes	97,000
Mrs. Sangita Bansal	Director	NED	5	Yes	12,50,650
Mr. Mehinder Sharma	Director	NED	2	No	NIL
Mr. Virendra Mistry	Director	NED(I)	5	Yes	1,500
Mr. Tikam Panchal [#]	Director	NED(I)	5	Yes	NIL
Mrs. Kinjalben Parmar	Director	NED(I)	5	Yes	NIL

ED- Executive Director, NED – Non-Executive Director, NED(I) – Non-Executive Director (Independent)

[#]Re-appointed as an Independent Director for second term of 5 (five) years of the Company w.e.f.30.11.2024 in 38th AGM held on 03.09.2024.

Name of other listed entities where directors of the Company are Directors and the category of Directorship:

Name of the Director	Name of other Listed Companies in which the concerned Director is a Director	Category of Directorship
Mr. Pushpendra Bansal	H S India Limited	Managing Director
Mrs. Sangita Bansal	H S India Limited	Non-Executive Director
Mr. Mehinder Sharma	ANS Industries Limited	Managing Director
Mr. Virendra Mistry	--	--
Mr. Tikam Panchal [#]	--	--
Mrs. Kinjalben Parmar	--	--

[#]Re-appointed as an Independent Director for second term of 5 (five) years of the Company w.e.f. 30.11.2024 in 38th AGM held on 03.09.2024.

No. of other Companies/Committees showing a Director/Committee member/Chairperson:

Name of the Director	No. of other Companies in which Director		No. of other Committee position held	
	Unlisted Public Company	Unlisted Private Company	Member	Chairperson
Mr. Pushpendra Bansal	--	7	--	--
Mrs. Sangita Bansal	--	2	1	--
Mr. Mehinder Sharma	--	14	--	--
Mr. Virendra Mistry	--	--	--	--
Mr. Tikam Panchal [#]	--	--	--	--
Mrs. Kinjalben Parmar	--	--	--	--

[#]Re-appointed as an Independent Director for second term of 5 (five) years of the Company w.e.f. 30.11.2024 in 38th AGM held on 03.09.2024.

In accordance with the Regulation 26(1) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the number of directorship/membership/chairmanships excludes directorship/membership/chairmanship of Private companies, Foreign Companies, Companies under Section 8 of the Companies Act, 2013. Membership /Chairmanship of only Audit Committees and Stakeholder's Relationship Committees of all Public limited Company (excluding Lords Ishwar Hotels Limited) have been considered.

None of the Directors on the Board is a member of more than 10 Committees and Chairperson of more than 5 Committees across all the Companies in which they are Directors. All the Directors have made necessary disclosures in this regard to the Company.

The Non-Executive Independent Directors did not have any material pecuniary relationship or transactions with the Company during the year 2024-25.

Independent Directors are not serving as an Independent Directors in more than Seven Listed companies as prescribed in Regulation 25 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Company has a process to provide, inter-alia, the information to the Board as required under Schedule II of Regulation 17(7) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 pertaining to Corporate Governance.

Mr. Pushpendra Radheshyam Bansal is relative of Mrs. Sangita Pushpendra Bansal. No other Director is related to any other Director of the Company.

The Company has not entered into any materially significant transactions during the year under report with promoter directors, senior management staff etc. that could have potential conflict of interest with the Company at large.

Appointment/Resignation of Independent Director:

During the financial year 2024-25, no Independent Director has resigned from the Directorship.

Skill/Expertise/Competence of the Board of Directors:

The Board comprises of qualified members who bring in the required skills, competence and expertise that allow them to make effective contribution to its Board and Committees. In the context of the Company business and sector for it to function effectively, the company requires skills/expertise/competencies in the area of Finance, Regulatory, Strategy, Business Leadership, Technology, Sales and Marketing, Hospitality, Risk & Governance and Public Relations. The Board is satisfied that its current composition reflects an appropriate mix of knowledge, skills, experience, proficiency, diversity and independence required for it to function properly. All the Independent Directors have confirmed that they meet the criteria of Independence as lay down under the Act and the Listing Regulations.

Name of Directors	Behavioural	Governance	Technical	Industry	Financial	Sales and Marketing	Technology
Mr. Pushpendra Bansal	√	√	√	√	√	√	√
Mrs. Sangita Bansal	√	√	√	√	√	√	√
Mr. Mehinder Sharma	√	√	√	√	√	√	√
Mr. Virendra Mistry	√	√	--	√	--	--	√
Mr. Tikam Panchal	√	√	√	√	--	√	√
Mrs. Kinjalben Parmar	√	√	√	√	√	--	√

Independent Directors' Meeting:

As per Clause 7 of Schedule IV of the Companies Act, 2013 read with Regulation 25(3) of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, a separate meeting of the Independent Directors of the Company without the presence of Non-Independent Directors and other members of the management was held on 10th February, 2025 in the financial year 2024-25. All the Independent Directors of the Company were present in the meeting.

Familiarization Program to Independent Directors:

As per Regulation 25(7) of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, familiarization program has been carried out by the Company for the Independent Directors, details of which has been posted on Company's website http://www.lordsishwar.com/wp-content/uploads/2025/02/LIHL_Familiar_Prog_for_ID_10.02.2025.pdf

Note on Directors seeking appointment/re-appointment:

Mrs. Sangita Pushpendra Bansal (DIN: 01571275), Director of the Company is liable to retire by rotation at the ensuing Annual General Meeting and being eligible, offers herself for re-appointment.

On the recommendation of the Nomination and Remuneration Committee, the Board at their meeting held on August 6, 2025 has proposed to appoint Mr. Adityabhai Jagdishbhai Joshi (DIN: 07718831) as Non-executive Independent Director for the period of 5 years w.e.f. September 10, 2025 subject to approval of the members in the forthcoming 39th AGM and shall not retire by rotation.

3. AUDIT COMMITTEE:

The Audit Committee acts as a link between the Management, the Statutory and Internal Auditors and the Board of Directors and oversees the financial reporting process.

During the financial year 2024-25, the Audit Committee met 5 (Five) times. Requisite Quorum was present throughout all the below mentioned meetings. The Committee at these meetings, along with other business, reviewed the financial reporting system, financial & risk management policies, functioning of vigil mechanism, Related Parties transactions, Management Discussion & Analysis Report & Audited/ un-audited financial results of the Company. The dates, on which the said meetings were held, are as follows:

1.	23 rd May, 2024	2.	19 th June, 2024	3.	05 th August, 2024
4.	14 th November, 2024	5.	10 th February, 2025		

The details of composition of the Committee and their attendance at the meetings are given below:

Name of Directors	Designation	Category	No. of Meetings attended
Mr. Virendra Mistry	Chairperson	NED(I)	5
Mr. Tikam Panchal [#]	Member	NED(I)	5
Mrs. Kinjalben Parmar	Member	NED(I)	5

[#]Re-appointed as an Independent Director for second term of 5 (five) years of the Company w.e.f. 30.11.2024 in 38th AGM held on 03.09.2024.

The Company Secretary acts as the Secretary to the Committee.

4. NOMINATION AND REMUNERATION COMMITTEE:

The Nomination and Remuneration Committee was framed with the responsibility for determining the remuneration for all executive directors and Key Management Personnel, including any compensation payments, such as retirement benefits or stock options and also to determine principles, criteria and the basis of Remuneration Policy of the company and shall also recommend the appointment/removal of Directors, KMPs & Senior Management of the Company and monitor the level and structure of pay for senior management, i.e. one level below the Board.

During the year 2024-25, Nomination and Remuneration Committee met 2 (Two) times. Requisite Quorum was present throughout all the below mentioned meetings. The dates, on which the said meetings were held, are as follows:

1.	05 th August, 2024	2.	10 th February, 2025
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The details of composition of the Committee and their attendance at the meetings are given below:

Name of Directors	Designation	Category	No. of Meetings attended
Mr. Virendra Mistry	Chairperson	NED(I)	2
Mr. Tikam Panchal [#]	Member	NED(I)	2
Mrs. Kinjalben Parmar	Member	NED(I)	2

[#]Re-appointed as an Independent Director for second term of 5 (five) years of the Company w.e.f. 30.11.2024 in 38th AGM held on 03.09.2024.

Performance Evaluation:

Pursuant to the provisions of Companies Act, 2013 and Regulation 17 (10) of the Listing Regulations, Board has carried out an annual performance evaluation of its own performance, Committees and the Directors individually. The manner in which the evaluation has been carried out, detailed below:

The performance evaluation of the Board as a whole, Chairperson and Non-Independent Directors was carried out by the Independent Directors. The Independent directors evaluated the parameters viz., level of engagement, duties, responsibilities, performance, obligations and governance safeguarding the interest of the Company. The performance evaluation of Independent directors was carried out by the entire Board.

POLICIES:

The Company has formulated the Nomination and Remuneration Policy to lay down criteria and terms and conditions with regards to identifying persons who are qualified to become Directors (Executive and Non-Executive) and persons who are qualified to be appointed in Senior Management and Key Managerial Positions and to determine their remuneration. Brief description of the said policy as below:

■ Remuneration Policy:

Nomination and Remuneration Committee shall recommend the remuneration, including the commission based on the net profits of the Company for the Executive and Non-Executive Directors. This will be then approved by the Board and shareholders. Prior approval of shareholders will be obtained wherever applicable.

Presently Company is not paying any remuneration by way of salary, perquisites and allowances (fixed component) to Managing Director(s) or Whole time Director.

Perquisites and retirement benefits are paid according to the Company policy as applicable to all employees.

Non-Executive Independent Directors are appointed for their professional expertise in their individual capacity as independent professionals. Non-Executive Independent Directors may receive sitting fees for attending the meeting of the Board and Board Committees as may be decided by the Board and/or approved by the Shareholders from time to time.

■ Directors, KMPs and Senior Management Personnel:

The remuneration of Directors, KMPs and senior management largely consists of basic salary, perquisites, allowances and performance incentives. Perquisites and retirement benefits are paid according to the Company policy, subject to prescribed statutory ceiling.

The components of the total remuneration vary for different grades and are governed by the industry pattern, qualification & experience/merits, performance of each employee. The Company while deciding the remuneration package takes into consideration current employment scenario and remuneration package of the industry.

The Nomination and Remuneration Policy is uploaded on the Company's website http://www.lordsishwar.com/wp-content/uploads/2015/12/Nomin_Remuneration-Policy_LIHL.pdf

■ Remuneration of Directors:

Presently, the Company is not paying any sitting fees to Non-Executive Directors for attending meetings of the Board, Audit Committee and other Committees. The Company is also not paying any remuneration to its Managing Director.

The Nomination and Remuneration Policy is uploaded on the Company's website http://lordsishwar.com/wp-content/uploads/2015/12/Nomin_Remuneration-Policy_LIHL.pdf

5. STAKEHOLDERS RELATIONSHIP COMMITTEE:

The Stakeholders Relationship Committee was constituted for Redressal of stakeholders' complaints like transfer of shares, non-receipt of Annual Report, etc.

During the year 2024-25, Stakeholders Relationship Committee met 4 (Four) times. Requisite Quorum was present throughout all the below mentioned meetings. The dates, on which the said meetings were held, are as follows:

1	23 rd May, 2024	2	05 th August, 2024
3	14 th November, 2024	4	10 th February, 2025

The details of composition of the Committee and their attendance at the meetings are given below:

Name of Directors	Designation	Category	No. of Meetings attended
Mr. Virendra Mistry	Chairperson	NED(I)	4
Mr. Tikam Panchal [#]	Member	NED(I)	4
Mrs. Kinjalben Parmar	Member	NED(I)	4

[#]Re-appointed as an Independent Director for second term of 5 (five) years of the Company w.e.f. 30.11.2024 in 38th AGM held on 03.09.2024.

Ms. Neha Prajapati, Company Secretary is a Compliance Officer of the Company during the financial year 2024-25.

During the financial year 2024-25, the Company has not received investor complaint. As on 31st March, 2025, no investor complaint was pending.

6. RISK MANAGEMENT COMMITTEE:

The Company has voluntarily constituted such Committee, which lays down a vigorous and active process for identification and mitigation of risks.

During the year 2024-25, Risk Management Committee met 2 (Two) times. Requisite Quorum was present throughout all the below mentioned meetings. The dates, on which the said meetings were held, are as follows:

1	23 rd May, 2024	2	14 th November, 2024
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The details of composition of the Committee and their attendance at the meetings are given below:

Name of Directors	Designation	Category	No. of Meetings attended
Mrs. Sangita Bansal	Chairperson	NED	2
Mr. Virendra Mistry	Member	NED(I)	2
Mrs. Kinjalben Parmar	Member	NED(I)	2

7. PARTICULARS OF SENIOR MANAGEMENT:

During the financial year 2024-25, the following are the senior management of the Company:

Name	Designation
Mr. Pushpendra Bansal	Managing Director
Mr. Ajay Pawar	Chief Financial Officer
Ms. Neha Prajapati	Company Secretary

8. GENERAL BODY MEETINGS:**(A) General Meeting:****(i) Annual General Meeting:**

Annual General Meeting for the year ended	Date and Time of Annual General Meeting	Venue	Special Resolution
2023-24	3 rd September, 2024 at 11:00 A.M.	Video Conferencing/Other Audio-Visual Means	Yes
2022-23	21 st September, 2023 at 11:00 A.M.	Video Conferencing/Other Audio-Visual Means	No
2021-22	7 th September, 2022 at 11:00 A.M.	Video Conferencing/Other Audio-Visual Means	Yes

(ii) Extra-Ordinary General Meeting:

No Extra-Ordinary General Meeting of the members was held during the year 2024-25.

(B) Special Resolution passed in previous three Annual General Meetings:

- In the Annual General Meeting for the year ended 2021-22 held on 7th September, 2022, two Special Resolution were passed with requisite majority:
 - i. Re-appointment of Mr. Pushpendra Bansal (DIN: 00086343) as a Managing Director of the Company for a second term of five years w.e.f. 7th September, 2022.
 - ii. Appointment of Mrs. Kinjalben Parmar (DIN: 09698070) as an Independent Director of the Company.
- In the Annual General Meeting for the year ended 2022-23 held on 21st September, 2023, no Special Resolution was passed.
- In the Annual General Meeting for the year ended 2023-24 held on 3rd September, 2024, one Special Resolution was passed with requisite Majority:
 - i. Re-appointment of Mr. Tikam Panchal (DIN: 08620257) as an Independent Director of the Company for a second term of five years w.e.f. 30th November, 2024.

(C) Special Resolution through Postal Ballot:

- (i) Whether any Special Resolution passed last year through Postal Ballot: No
- (ii) Whether any Special Resolution is proposed to be conducted through Postal Ballot: No

9. MEANS OF COMMUNICATION:

The Quarterly results of the Company i.e. unaudited financial results accompanied with Limited Review Report for the first three quarters and Audited Financial Results along with the Auditors Report thereon for the last (fourth) quarter is submitted online with BSE Ltd. and get published them in the prescribed format in Financial Express (Gujarati and English) a leading Newspaper and the same are submitted with BSE Ltd. also.

The Company normally gets published financial results and other communications to the shareholders in the above newspapers.

The Company maintains a functional website where the prescribed information as per Companies Act and Listing Regulations, are being displayed on the website of the Company www.lordsishwar.com. The Company does not display official news releases or make presentation for the institutional investor or the analysis as it is not relevant for the Company at present.

All periodicals compliance like Shareholding Pattern, Corporate Governance Report, Financial Results etc. are also being filed electronically with online portal “**BSE Listing Centre**”.

The Management Discussion & Analysis Report is also appended elsewhere with this Annual Report.

10. GENERAL SHAREHOLDER INFORMATION:

i	Annual General Meeting	39 th Annual General Meeting
	Day, Date and Time Venue	Tuesday, 9 th September, 2025 at 10:30 a.m. IST The Company is conducting meeting through Video Conferencing and Other Audio-Visual Means pursuant to the MCA Circulars and SEBI Circulars and as such there is no requirement to have venue for Annual General Meeting.
ii	Financial year	1 st April 2024 to 31 st March, 2025
iii	Dividend Payment Date	No Dividend has been recommended.
iv	Registered Office of the company	Hotel Revival, Near Sayaji Garden, Kala Ghoda Chowk, University Road, Baroda – 390 002, Gujarat. Email: info@lordsishwar.com , Website: www.lordsishwar.com
v	Listing on Stock Exchange	BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001, Maharashtra
vi	Annual Listing Fee	Listing fee paid for the financial year 2024-25 and 2025-26

vii. Registrar and Transfer Agents:

Bigshare Services Pvt. Ltd.

Pinnacle Business Park, Office No S6-2, 6th Floor, Mahakali Caves Road, next to Ahura Centre, Andheri East, Mumbai, 400093, Maharashtra.

Tel: 022 62638200, Fax: 022 62638299, Email: investor@bigshareonline.com

Website: www.bigshareonline.com

viii. Share Transfer System:

The transfer of shares in physical form is affected by the Registrar and Transfer Agents mentioned as above within the prescribed time period from the date of its receipt subject to the documents being in order and complete in all respects. The Stakeholder Relationship Committee of the Board of Directors observes this transfer system quarterly and takes note of the statement/register of Share transfer received from the Registrar and Transfer Agents.

ix. (a) Distribution of shareholding as on 31st March, 2025:

No. of Equity Shares held	No. of Shareholders	% of Shareholders	No. of Shares held	% of Shareholding
Up to 500	2065	74.60	381647	5.11
501 – 1000	334	12.07	249427	3.34
1001 - 2000	187	6.76	265770	3.56
2001 - 3000	77	2.78	205340	2.75
3001 - 4000	24	0.87	85121	1.14
4001 - 5000	21	0.76	99718	1.33
5001 - 10000	25	0.90	184751	2.47
10001 & Above	35	1.26	5998226	80.30
Total	2768	100.00	7470000	100.00
Physical Mode	1462	52.82	2003300	26.82
Electronic Mode	1306	47.18	5466700	73.18

(b) Categories wise Shareholding as on 31st March, 2025:

Category Code	Category of Shareholders	No. of Shares held	% of Shareholding
(A)	Promoter & Promoter Group		
(1)	Indian	4081000	54.63
(2)	Foreign	0	0.00
	Sub-Total (A)	4081000	54.63
(B)	Public Shareholding		
(1)	Institutions	260200	3.48
(2)	Non-Institutions		
	Resident Individuals	2610491	34.96
	Bodies Corporate	296909	3.97
	NRI's/OBC's/Foreign National	213596	2.86
	Hindu Undivided Family	6304	0.08
	Director (Non-promoter)	1500	0.02
	Sub-Total (B)	3389000	45.37
(C)	Shares held by custodians and against which Depository Receipt has been issued	NIL	NIL
	GRAND TOTAL(A+B+C)	7470000	100.00

x. Dematerialization of Shares : 54,66,700 Equity Shares comprising 73.18% of the issued & Paid-up Equity Shares of the Company stand dematerialized & available for trading at BSE Limited as on 31st March, 2025.

xi. Outstanding GDRs/ADRs/Warrants : As of 31st March, 2025, there is no outstanding GDRs/ADRs/Warrants or any Convertible instruments.

xii. Hotel Location: : Hotel Revival, Near Sayaji Gardens, Kala Ghoda Chowk, University Road, Baroda – 390 002, Gujarat. Tel: 0265 2793545.
Email: info@lordsishwar.com
Website: www.lordsishwar.com

xiii. Address for Correspondence:

M/s. Bigshare Services Pvt. Ltd.
Unit: **(Lords Ishwar Hotels Limited)**
Pinnacle Business Park, Office No S6-2,
6th Floor, Mahakali Caves Rd, Next to Ahura
Centre, Andheri East, Mumbai, 400093,
Maharashtra,
E-mail: sandeep@bigshareonline.co.in
Tel: 022 62638200, Fax: 022 62638299

The Company Secretary,
Lords Ishwar Hotels Ltd.
Hotel Revival, Near Sayaji Gardens,
Kala Ghoda Chowk,
Baroda – 390002, Gujarat
Email: info@lordsishwar.com
Tel: 0265 2793545

xiv. Commodity price risk of foreign exchange risk and hedging activities:

The Company follow advance payment system while importing consumable/consumer goods. Therefore, there is no commodity price risk or foreign risk as such involved.

xv. Credit ratings:

During the financial year ended 31st March, 2025, the Credit ratings provisions are not applicable to our Company.

11. OTHER DISCLOSURES:

- (a) Disclosures on materially significant related party transactions that may have potential conflict with the interests of the company at large :
All related party transactions that were entered during the financial year were at an arm's length basis and were in the ordinary course of business. There are no materially significant related party transactions of the Company which have potential conflict with the interest of the Company at large. Details of all related party transactions are disclosed in the notes to the Financial Statements.
- (b) Details of non-compliance by the Company, penalties, strictures imposed on the Company by SEBI, ROC, Stock Exchange or any statutory authority, on any matter related to capital markets, during the last 3 financial years:
The Company has complied with the requirements of the Stock Exchanges, SEBI and Statutory authorities on all matters related to Capital Markets, as applicable, during the last three years. No strictures or penalties were imposed on the Company by these authorities.
- (c) Vigil Mechanism/Whistle Blower Policy is uploaded on the Company's website <http://www.lordsishwar.com/wp-content/uploads/2016/06/LIHL-Vigil-Mechanism.pdf> and during the year under review, no personnel have been denied access to the Audit Committee.
- (d) The Company has complied with all mandatory requirements of Corporate Governance under Regulation 34 of the Listing Regulations.
- (e) The Company has no subsidiary/material subsidiary, so policy on material subsidiary is not applicable.
- (f) Policy on dealing with related party transactions is uploaded on the Company's website <http://www.lordsishwar.com/wp-content/uploads/2025/07/Related-Party-Policy.pdf>
- (g) Disclosures of commodity price risks and commodity hedging activities – N.A.
- (h) During the financial year ended 31st March, 2025, the Company has not raised any money through preferential allotment or qualified institutions placement specified under Regulation 32(7A).
- (i) The Board has accepted all recommendations of all its Committees of the Boards in the financial year ended 31st March, 2025.
- (j) Total fees for all services paid by the Company to M/s. R M. Hariyani & CO., Statutory Auditor : Rs.1,00,000/- for 2024-25.
- (k) Disclosure in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 is furnished in the Directors' Report of this Annual Report.
- (l) The Company has complied with all applicable requirements of the Listing Regulations. The Company has adopted a suitable reporting system on compliance of all major laws applicable to the Company, which is placed before the Board of Directors of the Company at its periodic meeting.
- (m) The Company has not adopted non-mandatory requirements of the Listing regulations.
- (n) All requirements of Corporate Governance report of sub para 2 to 10 mentioned in Schedule V of SEBI (LODR) Regulations, 2015 have been duly complied with.
- (o) The Company has not extended any loans or advances in the nature of loans to any firms/companies in which the Directors of the Companies are interested.

12. DISCRETIONARY REQUIREMENTSAS PER PART E OF SCHEDULE II OF THE LISTING REGULATIONS :

- (i) The requirement relating to maintenance of office and reimbursement of expenses of Non-Executive Chairperson is not applicable to the Company since the Company has no Chairperson.

- (ii) The Company's quarterly and half yearly financial results are published in the newspapers as mentioned and uploaded the same on website of the Company <http://www.lordsishwar.com/AdvertisementsOffinancialResults>. Hence, the financial results are not sent to the shareholders.
- (iii) For the financial year 2024-25, the Auditors have expressed an unmodified opinion on the Financial Statements of the Company. The Company continues to adopt best practices to ensure a regime of unmodified Financial Statements.
- (iv) The Internal Auditors of the Company report to the Audit Committee of the Company, to ensure independence of the Internal Audit function.
- (v) The requirement to hold at least 2 meetings of Independent Directors in a financial year, without the presence of non-independent directors and members of the management is not applicable as Company does not fall under top 2000 listed entities as per market capitalization as on 31st March, 2025.
- (vi) The requirement to constitute a risk management committee is not applicable to the Company as it is not ranked from 1001 to 2000 listed entities as on 31st March, 2025.

13. CODE OF CONDUCT:

The Board has laid down a code of conduct for Board Members and Senior Management Personnel of the Company. The Board Members and Senior Management Personnel have affirmed compliance with the said Code of Conduct. A certificate thereon duly signed by the Managing Director - Executive Director of the Company is being annexed as **Annexure-8** in the Annual Report. Code of Conduct is also posted on the Company's website : <http://www.lordsishwar.com/wp-content/uploads/2025/07/CodeofConductofDirectorsandSeniorManagement.pdf>

14. MD/CFO CERTIFICATION:

The Board has laid down Annual certification on financial reporting and internal controls signed by the Managing Director & Chief Financial Officer of the Company in terms of Regulation 17(8) of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 and being annexed as **Annexure-9** to the Annual Report.

15. AUDITORS' CERTIFICATE ON CORPORATE GOVERNANCE:

The Company has complied with the requirements specified in Regulation 17 to 27 and Clauses (b) to (i) of sub-regulation (2) of regulation 46 of the Listing regulation for the purpose of Corporate Governance. A Compliance certificate has been obtained from M/s. R. M. Hariyani & Co., Chartered Accountants, Bharuch, is being annexed as **Annexure-10** with this Report.

16. RECONCILIATION OF SHARE CAPITAL AUDIT:

As per the requirements of the SEBI and BSE Ltd., an audit by a qualified Practicing Company Secretary carried out on quarterly basis, to reconcile the total admitted capital with NSDL and CDSL and the total issued and listed capital. The said audit confirms that the total issued / paid up capital tallies with the total number of shares in physical form and the total number of dematerialised shares held with NSDL and CDSL.

17. DISCLOSURES WITH RESPECT TO DEMAT SUSPENSE ACCOUNT/ UNCLAIMED SUSPENSE ACCOUNT: Not Applicable

18. DISCLOSURE OF CERTAIN TYPES OF AGREEMENTS UNDER CLAUSE 5A OF PARA A OF PART A OF SCHEDULE III OF THE LISTING REGULATIONS: Not Applicable

ANNEXURE-4**RATIO OF DIRECTOR'S REMUNERATION TO MEDIAN EMPLOYEE'S
REMUNERATION AND OTHER DISCLOSURE**

[Pursuant to Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

- (i) The percentage increase in remuneration of each Director and KMP during the financial year 2024-25 and ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year 2024-25 are as under:

(Rs. In Lakhs)

Sr. No.	Name of Directors/KMP and Designation	% increase in Remuneration in the financial year 2024-25	Ratio of remuneration of each Director to median remuneration of employees
1	Mr. Pushpendra Bansal Managing Director	NIL	N.A
2	Mr. Ajay S. Pawar Chief Financial Officer	NIL	N.A
3	Ms. Neha Prajapati Company Secretary	9.00%	N.A

- (ii) The Median Remuneration of employees of the Company for the financial year 2024-25 was Rs. 1.58 Lakhs.
- (iii) In the financial year 2024-25, there was 6.25% decrease in the median remuneration of employees.
- (iv) There were 83 employees on the rolls of Company as on 31st March, 2025.
- (v) Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and points out if there are any exceptional circumstances for increase in the Managerial Remuneration: Average percentile increase already made in the salaries of the employees other than the Managerial Personnel in the last financial year 2024-25 was 3.71% whereas the increase in the managerial remuneration for the financial year was Nil.
- (vi) Affirmation that the remuneration is as per the Remuneration Policy of the Company. It is hereby affirmed that the remuneration is as per the remuneration policy for Directors, Key Managerial Personnel and other employees.

The Nomination and remuneration Policy is available on the Company's website at http://lordsishwar.com/wp-content/uploads/2015/12/Nomin_Remuneration-Policy_LIHL.pdf.

ANNEXURE- 5**Statement of particulars of employees pursuant to Section 197(12) of the Companies Act, 2013 read with Rule 5 (2) & (3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 for the year ended on 31st March, 2025**

Sr. No.	Name of Employee	Designation	Age	Salary (per month)	Qualification	Experience (in years)	Date of Joining	Last Employment
1	Mr. Badri Rajak	Chief Accounts Manager	47	95000	M.com, C.A Inter	23	01/08/2006	-
2	Mr. Clement Chettiar	General Manager	48	90000	Diploma in Hotel Management	27	21/12/2021	Lords Inn, Jamnagar
3	Mr. Mukesh Rathore	Marketing Manager	38	42227	B. A. Sociology	7	29/09/2022	Club Oxygen, Ahmedabad
4	Ms. Neha Prajapati	Company Secretary	27	38000	CS, LLB, B.com	2	25/12/2023	Omnipotent Industries Limited
5	Mr. Anuj Mishra	F&B Manager	26	37000	Diploma in Hotel Management	2	13/05/2024	Top 3 Lords Resorts, Bhavnagar
6	Mr. Prahlad Parmar	Store & Purchase Manager	54	36355	B.com	25	15/12/2004	Hotel Sayaji, Vadodara
7	Mr. Avtar Singh Negi	Junior Sous Chef	34	33298	Diploma in Hotel Management	5	01/09/2023	--
8	Mr. Avtar Singh	Junior Sous Chef	36	32773	Diploma in Hotel Management	11	01/09/2023	Hotel Royal Residency
9	Mr. Akash Deep	Front Office Manager	37	32198	Diploma in Hotel Management	8	01/04/2019	Suncity Palace, Belpad, Odisha
10	Mr. Vinod Dalvi	Account Executive	41	24484	B.com	16	01/01/2017	--

Note:

1. None of the employees mentioned above are related to any of the Directors of the Company.
2. All appointments are on permanent basis.
3. None of the employees mentioned above hold more than 2% of the shares of the Company along with their spouse and dependent children.

FORM NO. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2025

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Lords Ishwar Hotels Limited
CIN: L55100GJ1985PLC008264
Hotel Revival, Near Sayaji Gardens,
Kala Ghoda Chowk, University Road,
Baroda – 390002, Gujarat, India

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Lords Ishwar Hotels Limited**, having CIN: L55100GJ1985PLC008264 (hereinafter called the “**Company**”). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on our verification of the Company’s books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on **31st March, 2025**, complied with the statutory provisions of the applicable acts listed hereunder and also that the Company has proper Board-processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on **31st March, 2025** according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder.
- (ii) The Securities Contracts (Regulation) Act, 1956 (‘SCRA’) and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (‘SEBI Act’):-
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure requirements) Regulations, 2018 (**Not applicable as the Company has not issued any securities**);
 - (d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 (**Not applicable as the Company has not formulated any Employee Stock Option Scheme and Employee Stock Purchase Scheme**);
 - (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 (**Not applicable as the Company has not Issued any debts securities which were listed**);

- (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993, regarding the Companies Act and dealing with client (**Not applicable as the Company is not registered as Registrar to an Issue and Share Transfer Agent**);
 - (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (**Not applicable as the Company has not opted for delisting**); and
 - (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 (**Not applicable as the Company has not done any Buyback of Securities**).
- (vi) Other laws as applicable specifically to the Company:
- (a) Food Safety and Standards Act, 2006 and the Rules framed thereunder.

We have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards (with respect to Board and General Meetings) issued by The Institute of Company Secretaries of India (ICSI),
- (ii) The Listing Agreement entered into by the Company with Stock Exchange read with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all Directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through and proper system is in place which facilitates/ensure to capture and record the dissenting member's views, if any, as part of the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the year, the Company has not taken specific actions/decisions having major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, etc. referred to above.

Place: Vadodara
Date: 6th August, 2025

MAYANK S JOSHI, PARTNER
NANDANIYA JOSHI & ASSOCIATES
FIRM UNIQUE CODE- P2020GJ084200
Peer Review Certificate No. 6103/2024
ACS No: 26685
COP No.: 23797
ICSI UDIN: A026685G000947814

This report is to be read with our letter of even date which is annexed as **Annexure A** and forms an integral part of this report.

Annexure A

To,
The Members,
Lords Ishwar Hotels Limited
CIN: L55100GJ1985PLC008264
Hotel Revival, Near Sayaji Gardens,
Kala Ghoda Chowk, University Road,
Baroda – 390002, Gujarat, India

Management's Responsibility

1. It is the responsibility of the management of the Company to maintain secretarial records, devise proper systems to ensure compliance with the provisions of all applicable laws and regulations and to ensure that the systems are adequate and operate effectively.

Auditor's Responsibility

2. Our responsibility is to express an opinion on these secretarial records, systems, standards and procedures based on our audit.
3. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
4. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
5. Wherever required, we have obtained the management's representation about the compliance of laws, rules and regulations and happening of events etc.
6. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
7. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.
8. We further, report that the Compliance by the Company of applicable Financial Laws like Direct and Indirect Tax Laws has not been reviewed in this audit since the same has been subject to review by the statutory financial audit and other designated professionals.

Disclaimer

9. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Place: Vadodara
Date: 6th August, 2025

MAYANK S JOSHI, PARTNER
NANDANIYA JOSHI & ASSOCIATES
FIRM UNIQUE CODE- P2020GJ084200
Peer Review Certificate No. 6103/2024
ACS No: 26685
COP No.: 23797
ICSI UDIN: A026685G000947814

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS
(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
Members of
Lords Ishwar Hotels Limited
Hotel Revival, Near Sayaji Gardens,
Kala Ghoda Chowk, University Road,
Baroda – 390002, Gujarat, India

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **Lords Ishwar Hotels Limited**, having CIN: **L55100GJ1985PLC008264** and having Registered office situated at Hotel Revival, Near Sayaji Gardens, Kala Ghoda Chowk, University Road, Baroda– 390 002, Gujarat (hereinafter referred to as ‘the Company’), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal (www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2025 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Sr. No.	Name of Director	DIN	Date of Appointment in the Company As per MCA Portal)
1	Mr. Pushpendra Radheshyam Bansal	00086343	02/12/2020
2	Mrs. Sangita Pushpendra Bansal	01571275	08/09/2014
3	Mr. Mehinder Sharma	00036252	30/04/2007
4	Mr. Virendra Parasram Mistry	07411998	13/02/2016
5	Mr. Tikam Kailashchandra Panchal	08620257	30/11/2019
6	Mrs. KinjalbenPreetsinh Parmar	09698070	07/09/2022

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Place: Vadodara
Date: 6th August, 2025

MAYANK S JOSHI, PARTNER
NANDANIYA JOSHI & ASSOCIATES
FIRM UNIQUE CODE- P2020GJ084200
Peer Review Certificate No. 6103/2024
ACS No: 26685
COP No.: 23797
ICSI UDIN: A026685G000947913

ANNEXURE- 8**DECLARATION REGARDING COMPLIANCE WITH THE CODE OF CONDUCT**

[Pursuant to Part-D of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To,
The Members of
LORDS ISHWAR HOTELS LIMITED
CIN: L55100GJ1985PLC008264
Hotel Revival, Near Sayaji Gardens,
Kala Ghoda Chowk, University Road,
Vadodara – 390002, Gujarat.

In terms of Part-D of the Schedule V read with Regulation 34(3) of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, I hereby declare that all Board members and the Senior Management personnel of the Company have affirmed compliance with the Code of Conduct of the Company for the Financial Year ended 31st March, 2025. The Code is posted on the Company's website :

<http://www.lordsishwar.com/wp-content/uploads/2025/07/CodeofConductofDirectorsandSeniorManagement.pdf>

For LORDS ISHWAR HOTELS LIMITED

Place: Mumbai
Date: 6th August, 2025

PUSHPENDRA BANSAL
Managing Director
DIN: 00086343

ANNEXURE- 9**COMPLIANCE CERTIFICATE**

[Pursuant to Regulation 17(8) of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015]

To,
The Board of Directors
LORDS ISHWAR HOTELS LIMITED
CIN: L55100GJ1985PLC008264
Hotel Revival, Near Sayaji Gardens,
Kala Ghoda Chowk, University Road,
Vadodara, – 390 002, Gujarat

We hereby certify that:

- a) We have reviewed the financial statements and cash flow statement for the year ended 31st March, 2025 and that to the best of our knowledge and belief:
 - (i) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - (ii) these statements together present a true and fair view of the Company's affairs and in compliance with existing accounting standards, applicable laws and regulations.
- b) There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which is fraudulent, illegal or violative of the Company's Code of Conduct.
- c) We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of the internal control systems of the Company pertaining to the financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take rectify these deficiencies.
- d) We have indicated to the auditors and the Audit Committee:
 - (i) significant changes, if any, in internal control over financial reporting during the year;
 - (ii) significant changes, if any, in accounting policies during the year and the same have been disclosed in the notes to the financial statements; and
 - (iii) instances of significant fraud, if any, of which we have become aware and involvement therein, if any, of the management or an employee having a significant role in the Company's internal control systems over financial reporting.

For LORDS ISHWAR HOTELS LIMITED

Place: Mumbai
Date: 6th August, 2025

PUSHPENDRA BANSAL
Managing Director
DIN: 00086343

AJAY PAWAR
Chief Financial Officer
PAN: ALGPP4722M

ANNEXURE- 10**AUDITORS' CERTIFICATE ON CORPORATE GOVERNANCE**

[Pursuant to Part E of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To,
The Members of
LORDS ISHWAR HOTELS LIMITED
CIN: L55100GJ1985PLC008264
Hotel Revival, Near Sayaji Gardens,
Kala Ghoda Chowk, University Road,
Vadodara, – 390 002, Gujarat

We have examined the compliance of conditions of Corporate Governance by **LORDS ISHWAR HOTELS LIMITED** for the year ended **31st March, 2025**, as stipulated in Part C of Schedule V of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 ("Listing Regulations").

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the aforesaid Listing Regulations.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

FOR R. M. HARIYANI & CO.
Chartered Accountants
FRN: 147657W

CA. Rajiv Manohar Hariyani
Proprietor
Membership No.: 184853
ICAI UDIN: 25184853BMOVBE6756

Place: Mumbai
Date: 6th August, 2025

Independent Auditor's Report

To,
The Members of
LORDS ISHWAR HOTELS LIMITED

Report on the Financial Statement:

We have audited the accompanying financial statements of **LORDS ISHWAR HOTELS LIMITED** ("the Company"), which comprise the Balance Sheet as at **31st March, 2025**, the Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Cash Flow Statement and the Statement of Changes in Equity for the year then ended and a summary of significant accounting policies and other explanatory information.

Opinion:

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of the affairs of the Company as at 31st March, 2025, the profit and the total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion:

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Companies Act, 2013. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters:

Key audit matters are those matters that, in our professional judgments, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

S. No.	Key Audit Matter	Auditor's Response
1	Revenue Recognition To ensure accuracy of recognition, measurement, presentation and disclosures of revenues and related accounts.	Principal Audit Procedures <ul style="list-style-type: none"> • We have assessed the Company's internal controls surrounding its revenue transactions; • We tested the key controls identified; • We performed substantive detail testing by selecting a sample of revenue transactions that we considered appropriate to test the evidence of effectiveness of the internal controls and adherence to accounting policies in recognizing the revenue, and the rebates and discounts there against.

Information Other than the Financial Statements and Auditor's Report Thereon:

The Company's management and Board of Directors are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

Management's Responsibility for the Financial Statements:

The Company's Board of Directors is responsible for the matters stated in the Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015 as amended.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting the frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial control, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind-AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so. The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements:

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgments and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.
- We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.
- From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements:**1. As required by Section 143 (3) of the Act, based on our audit we report that:**

- a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit.
- b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- c) The Balance Sheet, the Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account.
- d) In our opinion, the aforesaid Ind AS financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended.
- e) On the basis of written representations received from the directors as on 31st March, 2025 and taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2025, from being appointed as a director in terms of Section 164 (2) of the Act.
- f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in “Annexure A”.
- g) With respect to the other matters to be included in the Auditor’s Report in accordance with the requirement of section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us, the remuneration paid/provided by the Company to its directors during the year is in accordance with the provisions of Section 197 of the Act.
- h) With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanation given to us:
 - i. The Company has disclosed the details of pending litigations and its impact on financial position as at 31st March 2025, under Note - 1 (xxv) of Significant Accounting Policies and Notes on Financial Statements;
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses; and
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv.
 - a) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities (“Intermediaries”), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall directly or indirectly lend or

invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries during the financial year ending on 31st March, 2025.

- b) The management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Parties ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries during the financial year ending on 31st March, 2025.
- c) Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. The reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 is applicable from 1st April, 2023.

Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended 31st March, 2025 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with.

- vi. The Company has neither declared any dividend in the current year nor have declared any dividend for the last year.
2. As required by the Companies (Auditors' Report) Order, 2020 ("the Order") issued by the Central Government in terms of Section 143(11) of the Act, we give in "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order.

FOR R. M. HARIYANI & CO.
Chartered Accountants
FRN: 147657W

CA. Rajiv Manohar Hariyani
Proprietor
Membership No.: 184853
ICAI UDIN: 25184853BMOVAK4450

Place: Mumbai
Date: 30th May, 2025

**“Annexure A” to the Independent Auditor’s Report to the Members of
LORDS ISHWAR HOTELS LIMITED
(Referred to in paragraph 1(f) under “Report in Other Legal and Regulatory Requirement”
section of our report of even date)
Report on the Internal Financial Controls over Financial Reporting under Clause (i) of Sub
Section 3 of Section 143 of the Companies Act, 2013 (“the Act”)**

We have audited the internal financial controls over Financial Reporting of LORDS ISHWAR HOTELS LIMITED (“the Company”) as of 31st March, 2025 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls:

The Company’s management is responsible for establishing and maintaining internal financial control based on “the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the adequacy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor’s Responsibility:

Our responsibility is to express an opinion on the Company’s internal controls over financial reporting based on our audit.

We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (“the Guidance Note”) and the Standards on Auditing, issued by the Institute of Chartered Accountants of India and deemed to be prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and both issued by the Institute of Chartered Accountants of India. Those standards and the Guidance note require that we comply with ethical requirements and plan and perform audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness.

Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exist, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend upon the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Company’s internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting:

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that:

- a) Pertain to the maintenance of records that, in reasonable details, accurately and fairly reflect the transactions and dispositions of the assets of the Company;
- b) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditure of the Company are being made only in accordance with authorization of management and directors of the Company; and
- c) Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting:

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to the error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion:

In our opinion, the Company has in all material respects, an adequate internal financial controls systems over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March, 2025, based on "the internal control over financial reporting criteria established by the Company considering the essential components of internal controls stated in the Guidance note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India".

FOR R. M. HARIYANI & CO.

Chartered Accountants

FRN: 147657W

CA. Rajiv Manohar Hariyani

Proprietor

Membership No.: 184853

ICAI UDIN: 25184853BMOVAK4450

Place: Mumbai

Date: 30th May, 2025

**Annexure B to the Independent Auditor's Report to the Members of the
LORDS ISHWAR HOTELS LIMITED dated 30th May, 2025**

Report on the matters specified in paragraph 3 of the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of Section 143(11) of the Companies Act, 2013 ("the Act") as referred to in paragraph 2 of 'Report on other Legal and Regulatory Requirement' section. We report that:

- I. (a) (A) The Company has maintained proper records showing full particulars including quantitative details and situation of Property, Plant and Equipment.
(B) The Company does not hold any Intangible asset during the year.
(b) As explained to us, Property, Plant and Equipment have been physically verified by the management at reasonable intervals; no material discrepancies were noticed on such verification.
(c) The title deeds of all the Immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed in favor of the lessee) are held in the name of the Company.
(d) The Company has not revalued its Property, Plant and Equipment (including Right of Use assets) or intangible assets or both during the year.
(e) No proceedings have been initiated or pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rule made thereunder.
- II. As explained to us, inventories have been physically verified during the year by the management at reasonable intervals, and in our opinion, the coverage and procedure of such verification by the management are appropriate; no discrepancies of 10% or more in the aggregate for each class of inventory were noticed on such verification.
- III. According to the information and explanations given to us and on the basis of our examination of the books of account, during the year, the Company has neither made any investment in, nor provided any guarantee or security, nor granted any loans or advances in the nature of loans, secured or unsecured, to Companies, Firms, Limited Liability Partnerships or other parties.
- IV. According to the information and explanation given to us and on the basis of our examination of the books of accounts, the Company has duly complied with the provisions of Section 185 and 186 of the Companies Act, 2013 in respect of loans, investments, guarantees and securities.
- V. Based on the audit procedures applied by us and according to the information and explanations provided by the management, the Company has not accepted deposits from public within the meaning of directives issued by the Reserve Bank of India and provisions of Sections 73 to 76 or any other relevant provisions of the Act and the Rules framed thereunder are not applicable.

- VI.** As per information and explanation given by the management, maintenance of cost records has not been prescribed by the Central Government under sub-section (1) of Section 148 of the Companies Act, 2013 for the Company's activities. Hence, the provisions of clause 3(vi) of the Order are not applicable to the Company.
- VII.** (a) According to the records of the Company, the Company is regular in depositing undisputed statutory dues including Goods and Services Tax, Employees' Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, Custom Duty, Excise Duty, Value Added Tax, Cess and any other statutory dues applicable to it.
- (b) No undisputed amount payable in respect of Goods and Services Tax, Provident fund, Employees State Insurance, Income Tax, Service Tax, Sales Tax, Duty of Customs, Duty of Excise, Value Added Tax, Goods and Services Tax, Cess and other statutory dues were outstanding as on 31st March, 2025 for a period of more than six months from the date they became payable.
- (c) Details of statutory dues referred to in sub-clause (a) above which have not been deposited as on 31st March, 2025 on account of disputes are given below:

Name of the Statute	Nature of Dispute	Amount (Rs.)	Period	Forum where dispute is pending	Progress and Remarks
Central Excise & Customs Act	Services Tax & Penalty	4,07,758	2004-05 & 2005-06	Commissioner (Appeals) Central Excise & Customs, Baroda.	Out of total demand of Rs.8,15,516 raised, Rs. 4,07,758 is paid. Rest Rs.4,07,758 is under dispute and pending at appeal level.

- VIII.** There were no transactions relating to previously unrecorded income that were surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 (43 of 1961) during the year.
- IX.** (a) In our opinion, the Company has not defaulted in repayment of loans and other borrowings or in the payment of interest thereon to any lender during the year.
- (b) The Company has not been declared willful defaulter by any bank or financial institution or any other lender.
- (c) On an overall examination of the financial statements of the Company, in our opinion, the Company has either already applied or is in the process of application of funds for the purpose for which these term loans were obtained for, during the year. Unutilized funds are kept with the bank.
- (d) On an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- (e) On an overall examination of the financial statements of the Company, during the year, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.

- (f) The Company has not raised any loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies.
- X.** (a) According to the information and explanation given to us, the Company has not raised money by way of initial public offer or further public offer (including debt instruments) during the year under consideration.
(b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally).
- XI.** Based on our audit procedures and on the basis of information and explanation given by the management, we are of the opinion that no fraud by the Company or on the Company has been noticed or reported during the year.
- XII.** In our opinion and according to the information and explanations given to us, the Company is not a Nidhi Company and therefore the provisions of clause 3(xii) of the Order are not applicable to the company.
- XIII.** Based on the information and explanations given to us, the Company has complied with Section 177 and 188 of the Companies Act, 2013 wherever applicable, for all transactions with the related parties and the details of related party transactions have been disclosed in the financial statements etc. as required by the applicable accounting standards.
- XIV.** (a) In our opinion the Company has an adequate internal audit system commensurate with the size and the nature of its business.
(b) We have considered the internal audit reports issued to the Company during the year and covering the period up to March, 2025.
- XV.** Based on the information and explanations given to us, the Company has not entered into any non-cash transaction with directors or persons connected with him as per Section 192 of the Companies Act, 2013.
- XVI.** According to the information and explanation given to us, the Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause (xvi) (a), (b), (c) and (d) of the Order is not applicable.
- XVII.** The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.
- XVIII.** There has not been any resignation of the statutory auditor during the year.
- XIX.** On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of

balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

- XX.** Provisions of Section 135(5) are not applicable to the Company; hence reporting under this clause of the Order is not applicable for the year.
- XXI.** As the Company is not in holding relationship of holding-subsiidiary with any other company and hence consolidated financial statements are not to be prepared; reporting under this clause of the Order is not applicable for the year.

FOR R. M. HARIYANI & CO.

Chartered Accountants

FRN: 147657W

CA. Rajiv Manohar Hariyani

Proprietor

Membership No.: 184853

ICAI UDIN: 25184853BMOVAK4450

Place: Mumbai

Date: 30th May, 2025

AUDITED BALANCE SHEET AS AT 31ST MARCH, 2025

(Rs. in Lakhs)

Particulars	Note No.	As at 31.03.2025	As at 31.03.2024
ASSETS			
Non-Current Assets			
(a) Property, Plant and Equipment and Intangible Assets	2	563.56	572.47
(b) Financial Assets			
(i) Investments	3	101.30	101.30
(ii) Other Financial Assets	4	521.35	14.83
(c) Other Non-Current Assets	5	8.36	5.38
Current Assets			
(a) Inventories	6	48.61	49.47
(b) Financial Assets			
(i) Trade Receivables	7	45.68	100.97
(ii) Cash and Cash Equivalents	8	95.60	58.15
(c) Other Current Assets	9	16.78	34.59
Total Assets		1401.24	937.15
EQUITY AND LIABILITIES			
EQUITY			
(a) Equity Share Capital	10	747.00	747.00
(b) Other equity	11	(156.80)	(192.36)
LIABILITIES			
Non-Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	12	697.99	282.85
(b) Provisions	13	3.32	0.98
(c) Deferred Tax Liabilities (net)	14	41.32	33.01
Current Liabilities			
(a) Financial Liabilities			
(i) Trade Payables			
(A) Total outstanding dues of micro enterprises and small enterprises		-	-
(B) total outstanding dues of creditors other than micro and small enterprises	15	29.73	20.22
(ii) Other Financial Liabilities	16	13.71	12.78
(b) Other Current Liabilities	17	24.51	29.60
(c) Provisions	18	0.46	3.07
Total Equity and Liabilities		1401.24	937.15
The Significant Accounting Policies and accompanying Notes form an integral part of the financial statements.	1 to 46		

As per our Report of even date attached

FOR R. M. HARIYANI & CO

Chartered Accountant

For LORDS ISHWAR HOTELS LIMITED**CA. Rajiv Manohar Hariyani****Proprietor**

Membership No- 184853

Firm Reg. No. 147657W

PUSHPENDRA BANSAL

Managing Director

DIN: 00086343

SANGITA BANSAL

Director

DIN: 01571275

Place: Mumbai

Date: 30th May, 2025**AJAY PAWAR**

Chief Financial Officer

ALGPP4722M

NEHA PRAJAPATI

Company Secretary

Membership No. A71206

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED ON 31ST MARCH, 2025

(Rs. In Lakhs)

Particulars	Note No.	Year ended 31.03.2025	Year ended 31.03.2024
I. Revenue from Operations	19	836.37	769.63
II. Other Income	20	24.36	0.50
III. Total Income (I+II)		860.73	770.13
IV. Expenses:			
Food and Beverages Consumed	21	86.35	72.50
Purchase of Stock in Trade	22	212.95	221.91
Change in inventories of Stock in Trade	23	(3.01)	(22.30)
Employee Benefits Expense	24	195.43	189.82
Finance Costs		31.13	-
Depreciation and Amortization Expense	2	21.90	24.22
Power and Fuel	25	49.74	55.13
Other Operating and General Expenses	26	223.43	183.25
Total Expenses		817.92	724.53
V. Profit/(Loss) before exceptional and extraordinary items and Tax		42.81	45.60
VI. Exceptional Items			
VII. Profit/(Loss) before extraordinary items and Tax		42.81	45.60
VIII. Extraordinary Items			
IX. Profit/(Loss) before Tax		42.81	45.60
X. Tax expense:			
(a) Current tax			
(b) Deferred tax		8.31	(3.42)
XI. Profit/(Loss) for the period after tax		34.50	49.02
XII. Other Comprehensive Income			
(i) items that will not be reclassified to Profit or Loss Remeasurement of Defined Benefit Liability		1.06	0.08
(ii) Income Tax relating to items that will not be reclassified to Profit or Loss			
(iii) Items that will be reclassified to Profit and Loss Impairment of Investment			
(iv) Income Tax relating to Items that will be reclassified to Profit or Loss			
Other Comprehensive Income (B)		1.06	0.08
XIII. Total Comprehensive Income for the period		35.56	49.10
XIV. Earnings per Equity share			
(1) Basic		0.46	0.66
(2) Diluted		0.46	0.66

As per our Report of even date attached

FOR R. M. HARIYANI & CO

Chartered Accountant

For LORDS ISHWAR HOTELS LIMITED**CA. Rajiv Manohar Hariyani****Proprietor**

Membership No- 184853

Firm Reg. No. 147657W

PUSHPENDRA BANSAL

Managing Director

DIN: 00086343

SANGITA BANSAL

Director

DIN: 01571275

Place: Mumbai

Date: 30th May, 2025**AJAY PAWAR**

Chief Financial Officer

ALGPP4722M

NEHA PRAJAPATI

Company Secretary

Membership No. A71206

CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 2025

(Rs. in Lakhs)

	Year ended 31.03.2025	Year ended 31.03.2024
A. CASH FLOW FROM OPERATING ACTIVITIES		
Net Profit/(Loss) as per Statement of Profit & Loss before Tax	42.81	45.60
Adjustments for:		
Depreciation	21.90	24.22
Other Comprehensive Income	1.06	0.08
Interest Paid		
Provision for Income Tax		
	22.96	24.30
Operating Profit Before Working Capital Changes	65.77	69.90
Working Capital Changes:		
(Increase)/Decrease in Inventories	0.86	(2.11)
(Increase)/Decrease in Trade Receivables	55.28	(19.34)
(Increase)/Decrease in Other Current Assets	17.81	(15.13)
(Increase)/Decrease in Other Financial Assets	(506.51)	
(Increase)/Decrease in Other Non-Current Assets	(2.99)	(1.58)
Increase/(Decrease) in Other Financial Liabilities	0.93	2.15
Increase/(Decrease) in Other Current Liabilities	(5.10)	6.23
Increase/(Decrease) in Provisions	(0.26)	2.09
Increase/(Decrease) in Trade Payables	9.52	(12.29)
	(430.46)	(39.97)
Cash Generated from Operations	(364.69)	29.93
Taxes Paid (Net)		
Net Cash Flow from Operating Activities	(364.69)	29.93
B. CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of Fixed Assets / Capital Work-in-Progress	(12.99)	(11.96)
Net Cash flow From Investing Activities	(12.99)	(11.96)
C. CASH FLOW FROM FINANCING ACTIVITIES		
Proceeds/(Repayment) from/of long-term borrowings	415.13	(27.00)
Interest Paid		
Net Cash Flow from Financing Activities	415.33	(27.00)
Net Cash Flow During the Year (A+B+C)	37.45	(9.03)
OPENING CASH AND CASH EQUIVALENTS	58.15	67.18
CLOSING CASH AND CASH EQUIVALENTS	95.60	58.15
Net Increase/(Decrease) in Cash and Cash Equivalents	37.45	(9.03)

As per our Report of even date attached

FOR R. M. HARIYANI & CO
Chartered Accountant

For LORDS ISHWAR HOTELS LIMITED

CA. Rajiv Manohar Hariyani
Proprietor
Membership No- 184853
Firm Reg. No. 147657W

PUSHPENDRA BANSAL
Managing Director
DIN: 00086343

SANGITA BANSAL
Director
DIN: 01571275

Place: Mumbai
Date: 30th May, 2025

AJAY PAWAR
Chief Financial Officer
ALGPP4722M

NEHA PRAJAPATI
Company Secretary
Membership No. A71206

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH, 2025

A. Equity Share Capital

Equity Shares of Rs. 10/- each, issued, subscribed and fully paid up		
Particulars	Equity shares	
	No. of shares	Amount (Rs.)
As at 31.03.2023	7470000	74700000
Change in Equity shares during the year	-	-
As at 31.03.2024	7470000	74700000
Change in Equity shares during the year	-	-
As at 31.03.2025	7470000	74700000

B. Other Equity

(Rs. In Lakhs)

Particulars	Reserve and Surplus				Other Comprehensive Income		Total
	Capital Reserve	Securities Premium	Other Reserves	Retained Earnings	Equity instruments through other comprehensive income	Other items of other comprehensive income	
As at 31.03.2023	36.62	0.00	0.00	(239.48)	0.00	(38.60)	(241.46)
Change in equity for the year ended March 31, 2023							
Profit for the period	0.00	0.00	0.00	49.01	0.00	0.00	49.01
Re-measurement of defined benefit Liability, net of tax	0.00	0.00	0.00	0.00	0.00	0.08	0.08
As at 31.03.2024	36.62	0.00	0.00	(190.46)	0.00	(38.52)	(192.36)
Change in equity for the year ended March 31, 2024							
Profit for the period	0.00	0.00	0.00	34.50	0.00	0.00	34.50
Re-measurement of defined benefit Liability, net of tax	0.00	0.00	0.00	0.00	0.00	1.06	1.06
As at 31.03.2025	36.62	0.00	0.00	(155.96)	0.00	(37.46)	(156.80)

FOR R. M. HARIYANI & CO
Chartered Accountant

For LORDS ISHWAR HOTELS LIMITED

CA. Rajiv Manohar Hariyani
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Company Secretary
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**SIGNIFICANT ACCOUNTING POLICIES & NOTES ON FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MARCH, 2025**

Note 1. SIGNIFICANT ACCOUNTING POLICIES

i. Corporate Information:

These financial statements comprise financial statements of Lords Ishwar Hotels Limited ("the Company") for the year ended on 31st March, 2025. The Company was incorporated on 14th November, 1985 under the provisions of the Companies Act, 1956. The Company is into the business of Hotels and Restaurants. The Company is listed on BSE Ltd.

ii. Basis of preparation of Financial Statements:

The financial statements of the Company have been prepared in accordance with the provisions of the Companies Act, 2013 and the Indian Accounting Standards ("Ind AS") notified under the Companies (Indian Accounting Standards) Rules, 2015 and amendments thereof issued by Ministry of Corporate Affairs under Section 133 of the Companies Act, 2013 and other accounting principles generally accepted in India based on Schedule III of the Companies Act, 2013.

Accounting policies have been consistently applied except where a newly issued Accounting Standard is initially adopted or a revision of an existing Accounting Standard requires a change in accounting policy hitherto in use unless otherwise stated.

iii. Use of Estimates:

The preparation of the financial statements in conformity with Ind AS requires management to make estimates, judgments and assumptions. These estimates, judgments and assumptions affect the application of accounting policies and the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the period. Although these estimates are based on the management's best knowledge of current events and actions, uncertainty about these assumptions and estimates could result in the outcomes requiring a material adjustment to the carrying amounts of assets or liabilities in future periods. Changes in estimates are reflected in the financial statements in the period in which changes are made and, if material, their effects are disclosed in the notes to the financial statements.

iv. Classification of Assets and Liabilities into current and non-current:

The Company presents its assets and liabilities in the Balance Sheet based on current/non-current classification; an asset is treated as current when it is:

1. Expected to be realized or intended to be sold or consumed in the normal operating cycle; or
2. Held primarily for the purpose of trading; or
3. Expected to be realized within twelve months after the reporting period; or
4. Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current

A liability is treated as current when it is:

5. Expected to be settled in the normal operating cycle; or
6. Held primarily for the purpose of trading; or
7. Expected to be settled within twelve months after the reporting period; or
8. There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as non-current. The operating cycle is the time between the acquisition of assets and their realization in cash and cash equivalents. Based on the services rendered and their realizations in cash and cash equivalents, the Company has ascertained its

operating cycle is twelve months for the purpose of current and non-current classification of assets and liabilities.

v. Property Plant & Equipment:

Property Plant & Equipment:

Under the previous Indian GAAP, Property Plant & Equipment were carried in the balance sheet on the basis of historical cost. The Company has regarded the same as deemed cost and presented same values in Ind-AS compliant financials.

Property, Plant and Equipment are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any.

Depreciation and Amortisation:

Depreciation is provided on straight line method applying the useful lives as prescribed in Part C of the Schedule II to the Companies Act, 2013.

Gains/Losses on disposals/de-recognition of property, plant and equipment are determined by comparing proceeds with carrying amount and these are recognized in Statement of Profit and Loss.

vi. Intangible Assets:

Intangible assets are carried at cost, net of credit availed in respect of any taxes and duties, less accumulated amortization.

vii. Leases:

The determination of whether an arrangement is (or contains) a finance lease or operating lease is based on the substance of the arrangement at the inception of lease. A lease is classified at the inception date as a finance lease or an operating lease. A lease that transfer substantially all the risks and rewards incidental to ownership to the lessee is classified as finance lease.

Lessee: Leases where the lessor effectively retains substantially all the risks and benefits of ownership of assets over the lease term, are classified as operating leases. Operating lease payments are recognized as an expense in the Statement of Profit and Loss on a straight-line basis unless payments to the lessor are structured to increase in line with expected general inflation to compensate for the lessor's expected inflationary cost increase.

Lessor: Rental income from operating lease is recognised on a straight-line basis over the lease term unless payments to the Company are structured to increase in line with expected general inflation to compensate for the Company's expected inflationary cost increase. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

viii. Inventories:

Stock of Food, Beverages and other supplies, wine and liquor are valued at cost (which is computed on first in first out basis) or net realizable value, whichever is lower.

ix. Trade receivables:

Trade Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment.

x. Cash and Cash Equivalents:

Cash and Cash equivalents include cash and cheque in hand, bank balances, demand deposits with banks and other short-term highly liquid investments that are readily convertible to known amounts

of cash and which are subject to an insignificant risk of changes in value where original maturity is three months or less.

xi. Cash Flow Statement:

Cash flows are reported using the indirect method where by the profit before tax is adjusted for the effect of the transactions of a non-cash nature, any deferrals or accruals of past and future operating cash receipts or payments and items of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the Company are segregated.

xii. Revenue Recognition:

Revenue is recognized on rendering of services and/or sale of goods, net of returns and trade discounts. Sales of goods are recognized on transfer of significant risks and rewards of the ownership to the buyer, which generally coincides with the delivery of goods to the customers. Revenue excludes Taxes and duties collected on behalf of the Government.

xiii. Foreign Exchange Transactions:

The Company's financial statements are presented in Indian Rupee (Rs.), which is also the Company's functional currency.

- a. Initial recognition: Transactions in foreign currencies are initially recorded at the exchange rates (Rs. spot rate) prevailing on the date of the transaction.
- b. Conversion: Foreign currency monetary items are reported at the exchange rates (Rs. spot rate) on Balance Sheet date.
- c. Exchange Difference: Exchange differences arising on the settlement of monetary items, on reporting of such monetary items at rates different from those at which they were initially recorded during the year or reported in previous financial statements, are recognized as income or expense in the year in which they arise. Foreign currency assets / liabilities are restated at the rates prevailing at the year end and the gain / loss arising out of such restatement is taken to revenue.

xiv. Other Income:

Other Income is comprised primarily of non operative income.

xv. Borrowing Cost:

General and specific borrowing costs that are directly attributable to the acquisition, construction or production of qualifying assets are capitalized as a part of cost of those assets, during the period till all the activities necessary to prepare the qualifying assets for its intended use or sale are complete during the period of time that is required to complete and prepare the assets for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale. Other borrowing costs are recognized as an expense in the period in which they are incurred.

xvi. Investments:

Non-current Investments are valued at cost of acquisition including related expenses, if any. Provision for diminution in the value of such investments is made only if such decline is other than temporary. There is no Current Investments (i.e. investment realizable and are intended to be held for not more than one year from the date of such investments).

Transition to Ind AS: On transition to Ind AS, the Company has elected to continue with the carrying value of all its Investment recognized as at 1st April, 2016 measured as per previous GAAP.

xvii. Employee Benefits:**A. Employee Benefits:**

The Company has following post-employment plans:

- (a) Defined benefit plans such a gratuity;
- (b) Defined contribution plans such as Provident fund and Superannuation fund; and
- (c) Other Employee Benefits.

a) Defined-benefit plan:

For defined benefit plans, the cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuations being carried out at each balance sheet date. Actuarial gains and losses are recognised in full in the other comprehensive income for the period in which they occur. Past service cost both vested and unvested is recognised as an expense at the earlier of (a) when the plan amendment or curtailment occurs; and (b) when the entity recognises related restructuring cost or termination benefits.

The retirement benefit obligations recognised in the Balance Sheet represents the present value of the defined benefit obligations reduced by the fair value of scheme assets. Any asset resulting from this calculation is limited to the present value of available refunds and reductions in future contributions to the scheme.

b) Defined-contribution plan:

Contributions to defined contribution plans are recognised as expense when employees have rendered services entitling them to such benefits.

c) Other employee benefits:

Compensated absences which are not expected to occur within twelve months after the end of the period in which the employee renders the related services are recognised as a liability at the present value of the obligation as at the Balance sheet date.

xviii. Earnings per share:

(a) Basic earnings per share: Basic earnings per share is calculated by dividing the net profit or loss for the year after tax attributable to equity shareholders by weighted average number of equity shares outstanding during the period.

(b) Diluted earnings per share: Diluted earnings per share is calculated by dividing the net profit or loss for the year after tax attributable to equity shareholders by the weighted average number of equity shares outstanding including equity shares which would have been issued on the conversion of all dilutive potential equity shares unless they are considered anti-dilutive in nature.

xix. Taxes on Income:

Income tax expense comprises current and deferred income tax. Income tax expenses is recognized in net profit/(Loss) in the statement of Profit and loss except to the extent that it relates to items recognized directly in equity, in which it is recognized in other comprehensive income or Equity.

(a) Current Tax:

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the Income Tax authorities, based on tax rates and laws that are applicable for the period of Financial Statement.

(b) Deferred Tax:

Deferred tax is recognised on time differences between the carrying amounts of assets and liabilities in the Financial Statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The carrying amount of deferred tax liabilities and assets are reviewed at the end of each reporting period.

xx. Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial Assets

Initial recognition and measurement

All financial assets are recognized initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset.

Subsequent measurement

For the purposes of subsequent measurement, financial assets are classified in three categories:

- (i) Financial Asset at amortized cost
- (ii) Financial Asset at Fair value through other comprehensive income
- (iii) Financial Asset at Fair value through profit and loss

Financial Asset at amortized cost

A 'Financial Asset' is measured at the amortized cost if both the following conditions are met:

- a) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- b) Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included in finance income in the statement of profit or loss.

Financial Asset at Fair value through OCI

A 'Financial Asset' is classified as at the FVTOCI if both of the following criteria are met:

- a) The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and
- b) The asset's contractual cash flows represent SPPI.

Financial Asset included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI).

Financial Asset at fair value through profit or loss

FVTPL is a residual category for Financial Assets. Any financial asset, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL.

In addition, the Company may elect to designate a Financial asset, which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

Equity Instruments

All the equity investments in scope of Ind AS 109 are measured at fair value. For equity instruments, the Company may make an irrevocable election to present subsequent changes in the fair value in other comprehensive income. The Company makes such election on an instrument by-instrument basis. The classification is made on initial recognition and is irrevocable if the Company decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognized in the OCI.

Derecognition of Financial asset

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognized when:

- The rights to receive cash flows from the asset have expired, or
- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either:
 - (a) the Company has transferred substantially all the risks and rewards of the asset, or
 - (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Impairment of financial assets

In accordance with Ind AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- a) Financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits, trade receivables and bank balance.
- b) Financial assets that are debt instruments and are measured as at FVTOCI.
- c) Lease receivables under Ind AS 17.
- d) Trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 11 and Ind AS 18 (referred to as 'contractual revenue receivables')
- e) Loan commitments which are not measured as at FVTPL
- f) Financial guarantee contracts which are not measured as at FVTPL

For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognizing impairment loss allowance based on 12-month ECL.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial instrument.

Offsetting of financial instruments:

Financial assets and financial liabilities are offset and the net amount is reported in the Balance Sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

xxi. Impairment of non-financial assets:

The Company assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the

Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an assets or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. The Company bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the Company's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year. To estimate cash flow projections beyond periods covered by the most recent budgets/forecasts, the Company extrapolates cash flow projections in the budget using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. Impairment losses of continuing operations, including impairment on inventories, are recognised in the statement of profit and loss. An assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Company estimates the assets or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the statement of profit or loss.

xxii. Fair Value Measurement:

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- (i) In the principal market for the asset or liability, or
- (ii) In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: Quoted (unadjusted) prices in active markets for identical assets or liabilities.

Level 2: Other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level 3: Techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re

assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

xxiii. Financial Liabilities

Initial recognition and measurement

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs. For financial liabilities maturing within one year from the balance sheet date, the carrying amount approximates fair value due to the short maturity of these instruments.

Subsequent Measurement

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. Gains or losses on liabilities held for trading are recognized in the profit or loss.

Financial Liabilities at amortized cost

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost using the EIR method. Gains and losses are recognized in profit or loss when the liabilities are derecognized as well as through the EIR amortization process. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the statement of profit and loss.

xxiv. Key accounting estimates and judgements:

The preparation of the Company's standalone financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

The key estimates and associated assumptions concerning the future and other key sources of estimate uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below:

a. Property, Plant and Equipment's (PPE) and useful life of PPE

Property, Plant and Equipment represent a significant proportion of the asset base of the Company. The charge in respect of periodic depreciation is derived after determining an estimate of an asset's expected useful life and expected residual value at the end of its life. The useful lives and residual value of Company's assets are determined by the management at the time the asset is acquired and reviewed periodically, including in each financial year end. The life based on historical experience with similar assets as well as anticipation of future events, which may impact their life, such as changes in technical or commercial obsolescence arising from changes or improvements in production or from a change in market demand of the products or service output of the asset.

b. Defined benefit plans

The cost of the defined benefit gratuity plan and the present value of the gratuity obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

c. Fair value measurement of Financial Instruments

When the fair value of financial assets and financial liabilities recorded in the balance sheet can't be measured based on quoted prices in active markets, their fair value is measured using valuation techniques, including the discounted cash flow model, which involve various judgements and assumptions.

xxv. Provisions & Contingencies

A provision is recognised if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

Provisions for onerous contracts are recognized when the expected benefits to be derived by the Company from a contract are lower than the unavoidable costs of meeting the future obligations under the contract.

A disclosure for contingent liabilities is made where there is a possible obligation or a present obligation that may probably not require an outflow of resources or an obligation for which the future outcome cannot be ascertained with reasonable certainty. When there is a possible or a present obligation where the likelihood of outflow of resources is remote, no provision or disclosure is made.

The Company has pending litigations with the Income Tax Department against the Tax demands as detailed below, probability of the impact of which to the financial position is considered to below.

Name of the statute	Nature of Dispute	Amount (Rs.)	Period	Forum where dispute is pending	Progress and Remarks
Central Excise & Customs Act	Service Tax & Penalty	407,758	2004-05 & 2005-06	Commissioner (Appeals) Central Excise & Customs, Baroda	Out of total demand of Rs. 815,516 raised, Rs. 407,758 is paid. Rest Rs. 407,758 is under dispute & pending at appeal level.

Note 2. Property, Plant and Equipment

(Rs. in Lakhs)

Particulars	Free hold Land	Building	Office Premises	Plant & Machineries	Vehicle	Computer	Furniture & Fixtures	Total
Gross Block (at Cost)								
As at 31.03.2023	25.02	885.12	4.00	588.30	19.43	19.09	47.74	1588.70
Addition:				11.97				11.97
Disposals								
As at 31.03.2024	25.02	885.12	4.00	600.27	19.43	19.09	47.74	1600.67
Addition:	-	-	-	7.44	-	-	5.55	12.99
Disposals								
As at 31.03.2025	25.02	885.12	4.00	607.71	19.43	19.09	53.29	1613.66
Depreciation								
As at 31.03.2023	-	387.42	3.62	531.42	18.42	17.74	45.35	1003.97
Charge for the year	-	11.62	0.01	12.60	-	-	-	24.23
Disposals								
As at 31.03.2024	-	399.04	3.62	544.03	18.42	17.74	45.35	1028.20
Charge for the year	-	11.35	0.01	10.32	-	-	0.22	21.90
Disposals								
As at 31.03.2025	-	410.39	3.63	554.35	18.42	17.74	45.57	1050.10
Net Block								
As at 31.03.2024	25.02	486.08	0.38	56.24	1.01	1.35	2.39	572.47
As at 31.03.2025	25.02	474.73	0.37	53.36	1.01	1.35	7.72	563.56

Note 3. Investments

(Rs. in Lakhs)

Particulars	As at 31.03.2025	As at 31.03.2024
Non-Current		
Un-quoted (Fully paid up)		
Investment in Equity Instruments carried at Cost		
Kesar Motels Private Limited - 22,200 (Previous year 22,200 Equity shares) Equity shares of Rs. 100/- each	88.80	88.80
Sai Ram Krupa Hotels Private Limited - 12,500 (Previous year 12,500 Equity shares) Equity shares of Rs.10/- each	12.50	12.50
Total	101.30	101.30

Note 4. Other Financial Assets

Particulars	As at 31.03.2025	As at 31.03.2024
Non-Current		
Security Deposits	521.35	14.83
Total	521.35	14.83

Note 5. Other Non-Current Assets

Particulars	As at 31.03.2025	As at 31.03.2024
Non-Current		
Balances with Statutory Authorities	8.36	5.38
Total	8.36	5.38

Note 6. Inventories

(Rs. in Lakhs)

Particulars	As at 31.03.2025	As at 31.03.2024
Current		
Traded Goods		
Wine & Liquor	35.51	32.50
Stores & Spares		
Provision, Stores Food and Beverages	3.72	3.20
Other Consumables and Operating Supplies	9.38	13.77
Total	48.61	49.47

The mode of valuation of inventories has been stated in Notes No. 1(v) of the significant accounting policies.

Note 7. Trade Receivables

Particulars	As at 31.03.2025	As at 31.03.2024
Current		
Unsecured, Considered Goods:		
Trade Receivables	45.68	100.97
Total	45.68	100.97

Trade Receivables Ageing Schedule #

(Rs. in Lakhs)

Particulars	Outstanding for following periods from due date of payment			
	Less than 6 months	6 months to 1 year	More than 3 year	Total
As at March 31, 2025				
Undisputed- Unsecured and considered good	45.68	--	--	45.68
Total	45.68	--	--	45.68
As at March 31, 2024				
Undisputed- Unsecured and considered good	100.97	--	--	100.97
Total	100.97	--	--	100.97

Note 8. Cash and Cash Equivalents

Particulars	As at 31.03.2025	As at 31.03.2024
Current		
Balances with Banks in Current Accounts	92.77	52.11
Other Bank balances*	0.07	0.07
Cash on hand	2.76	5.97
Total	95.60	58.15

* Comprises of Gratuity A/C with Bank of Baroda.

Note 9. Other Current Assets

(Rs. in Lakhs)

Particulars	As at 31.03.2025	As at 31.03.2024
Current		
Unsecured, Considered Good: (Advance Recoverable in cash or in kind or for value to be received)		
Advances to Suppliers	-	6.20
Balances with Statutory Authorities	15.52	26.95
Advance paid to the Gratuity Fund	1.26	1.44
Total	16.78	34.59

Note 10. Equity Share Capital

Particulars	As at 31.03.2025	As at 31.03.2024
AUTHORIZED CAPITAL		
15,000,000 Equity shares (Previous year 15,000,000 Equity Shares) of Rs. 10/- each.	1500.00	1500.00
Total	1500.00	1500.00
ISSUED, SUBSCRIBED & PAID -UP SHARE CAPITAL		
7,470,000 Equity shares (Previous Year 7,470,000 Equity shares) of Rs.10/- each, fully paid up.	747.00	747.00
Total	747.00	747.00

(i) Reconciliation of the number of Shares outstanding and the amount of Share Capital as at 31st March, 2024 and 31st March, 2025.

Equity shares (Fully Paid-up Capital)	As at 31.03.2025		As at 31.03.2024	
	No.	(Rs.)	No.	(Rs.)
Shares outstanding at the beginning of the year	7470000	747.00	7470000	747.00
Shares issued during the year	-	-	-	-
Shares outstanding at the end of the year	7470000	747.00	7470000	747.00

(ii) Terms & Rights attached to Equity Shares:

The Company has only one class of Equity Shares having a par value of Rs. 10/- each. Each Equity shareholders is entitled to one vote per Shares held.

(iii) Details of Shareholders holding more than 5% shares in the Company:

Name of Shareholders	As at 31.03.2025		As at 31.03.2024	
	shares	Percentage	shares	Percentage
M/s. ANS Constructions Private Limited	1250750	16.74%	1250750	16.74%
Mrs. Sangita Bansal	1250650	16.74%	1250650	16.74%
M/s. SSSP Consultant and Techno Services Private Limited	1482600	19.85%	1482600	19.85%

(iv) Disclosure of Promoters' Shareholding:

Name of Promoter	As at 31.03.2025		As at 31.03.2024		% of change during FY 2024-25
	Number of Shares	% of holding	Number of Shares	% of holding	

Mr. Pushpendra Bansal	97,000	1.30%	97,000	1.30%	0.00
Mrs. Sangita Pushpendra Bansal	12,50,650	16.74%	12,50,650	16.74%	0.00
M/s. SSSP Consultant and Techno Services Private Limited	14,82,600	19.85%	14,82,600	19.85%	0.00
M/s. ANS Constructions Private Limited	12,50,750	16.74%	12,50,750	16.74%	0.00

Note 11. Other Equity**(Rs. in Lakhs)**

Particulars	As at 31.03.2025	As at 31.03.2024
Capital Reserve		
Opening and Closing Balance	36.62	36.62
Retained Earnings		
Opening Balance	(190.46)	(239.48)
Add: Surplus during the year	34.50	49.02
Closing Balance	(155.96)	(190.46)
FVTOCI Reserve		
Opening Balance	(38.52)	(38.60)
Add: Transfer from Statement of P&L	1.06	0.08
Closing Balance	(37.46)	(38.52)
Total	(156.80)	(192.36)

Note 12. Borrowings**(Rs. in Lakhs)**

Particulars	As at 31.03.2025	As at 31.03.2024
Non-Current		
Secured		
Term Loan from Bank		
(Kotak Mahindra Bank)		
Term Loan from Bank is secured by 1st & exclusive charge by way of registered mortgage over Hotel Land and Building of the Company. The aforesaid term loan was obtained at the interest rate of 9.15% p.a. The said loan is repayable by 10 th May, 2036.	484.14	
Unsecured, considered Good		
Loans & Advances from Director	213.85	282.85
Total	697.99	282.85

Note 13. Provisions

Particulars	As at 31.03.2025	As at 31.03.2024
Non-Current - Unsecured		
Provision towards Privilege Leave benefits Liability	3.32	0.98
Total	3.32	0.98

Note 14. Deferred Tax Liabilities (Net)

Particulars	As at 31.03.2025	As at 31.03.2024
Non-Current		

<i>Deferred Tax Liabilities</i>		
On fiscal allowances of Fixed Assets	83.27	87.24
<i>Deferred Tax Assets</i>	-	-
Previous Year Business Losses / Unabsorbed Depreciation	41.95	54.23
Total	41.32	33.01

Note 15. Trade Payables

(Rs. in Lakhs)

Particulars	As at 31.03.2025	As at 31.03.2024
Current		
Total outstanding due of Micro Enterprises and Small Enterprises	-	-
Total outstanding dues of Creditors other than micro enterprises and small enterprises	29.73	20.22
Total	29.73	20.22

Please refer Notes No. 30 of the financial statements.

Note 16. Other Financial Liabilities

Particulars	As at 31.03.2025	As at 31.03.2024
Current		
Employee and Ex-Employee related Liabilities	13.71	12.78
Total	13.71	12.78

Note 17. Other Current Liabilities

Particulars	As at 31.03.2025	As at 31.03.2024
Current		
Statutory Dues	24.51	29.60
Total	24.51	29.60

Note 18. Provisions

Particulars	As at 31.03.2025	As at 31.03.2024
Current		
Provision For Gratuity	-	2.63
Provision for Loss of Liquor Stock	-	-
Provision for Tax (TDS/ TCS)	0.39	0.36
Provision towards Privilege Leave benefits	0.07	0.08
Total	0.46	3.07

Note 19. Revenue from Operations

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Sale of Services		
Room Sale	376.97	359.05
Food & Beverage Sale	120.20	110.78
Banquet Sale	21.97	16.45
Other Services	5.51	2.19

Total - Sale of Services	524.65	488.48
Sale of Product		
Wine & Liquor Sale	311.72	281.15
Total	836.37	769.63

Note 20. Other Income

(Rs. In Lakhs)

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Other Non-operating Income	24.36	0.50
Total	24.36	0.50

Note 21. Food and Beverages Consumed

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Stock at commencement	3.20	2.94
Add: Purchases	86.86	72.76
	90.06	75.70
Less: Stock at Close	3.71	3.20
Total	86.35	72.50

Note 22. Purchase of Stock in Trade

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Purchase of Wine and Liquor	160.20	176.69
Add: Excise Duty/Import Fee	52.75	45.22
Total	212.95	221.91

Note 23. Change in inventories of Stock in Trade

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Opening Stock	32.50	10.20
Less: Closing Stock	35.51	32.50
Total	(3.01)	(22.30)

Note 24. Employee Benefits Expense

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Salaries & Wages	170.58	170.21
Contribution to P.F, E.S.I.C & Other Statutory Funds	7.53	5.80
Staff Welfare Expenses	17.32	13.81
Total	195.43	189.82

Note 25. Power and Fuel

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Electricity	39.34	44.66
Fuel Oil	0.03	-
Gas Fuel	10.37	10.47
Total	49.74	55.13

Note 26. Other Operating and General Expenses

(Rs. In Lakhs)

Particulars	Year ended 31.03.2025	Year ended 31.03.2024
Insurance	1.92	1.74
Rates & Taxes	41.70	52.18
Repairs to - Building	17.20	13.55
- Machinery	27.06	22.69
- Others	7.77	6.47
Management & Franchise Fee	12.00	12.00
Communication	3.25	4.01
Freight, Cartage & Transportation	6.61	0.38
Travelling & Conveyance	3.43	3.06
Upkeep & Service Cost	18.07	19.34
Miscellaneous expenses	15.83	7.40
Legal & Professional	37.60	11.34
Business promotion	25.97	22.61
Printing & Stationery Expenses	4.04	3.93
Payment to Auditors (Refer Footnote)	1.00	2.55
Total	223.45	183.25
Payment to Auditors		
Statutory Audit Fees	0.55	0.55
Tax Audit Fees	0.45	0.45
Total	1.00	1.00

Note 27. FINANCIAL INSTRUMENTS

Financial instruments by category

The carrying value and fair value of financial instruments by categories as on 31st March, 2025 are as follows:

(Rs. in Lakhs)

Particulars	Amortized cost	Fair Value through OCI	Total Carrying Value	Total Fair Value
Assets				
Investments In Unquoted Equity Shares	101.30	-	101.30	101.30
Cash & Cash Equivalents	95.60	-	95.60	95.60
Trade receivable	45.68	-	45.68	45.68
Other financial assets	521.35	-	521.35	521.35
Total	763.93	-		763.93
Liabilities				
Borrowings	697.99	-	697.99	697.99
Trade Payables	29.73	-	29.73	29.73
Other financial liabilities	13.71	-	13.71	13.71
Total	741.43	-		741.43

The carrying value and fair value of financial instruments by categories as on 31st March, 2024 are as follows:

(Rs. in Lakhs)				
Particulars	Amortized cost	Fair Value through OCI	Total Carrying Value	Total Fair Value
Assets				
Investments In Unquoted Equity Shares	101.30	-	101.30	101.30
Cash & Cash Equivalents	58.15	-	58.15	58.15
Trade receivable	100.97	-	100.97	100.97
Other financial assets	14.83	-	14.83	14.83
Total	275.25	-		275.25
Liabilities				
Borrowings	282.85	-	282.85	282.85
Trade Payables	20.22	-	20.22	20.22
Other financial liabilities	12.78	-	12.78	12.78
Total	315.85	-		315.85

Fair Value hierarchy

This section explains the estimates and judgments made in determining the fair values of Financial Instruments that are measured at fair value and amortized cost and for which fair values are disclosed in financial statements. To provide an indication about reliability of the inputs used in determining the fair values, the company has classified its financial instruments into the three levels prescribed under accounting standards. An explanation of each level follows underneath the table:

Level 1: includes financial Instrument measured using quoted prices (unadjusted) in active markets for identical assets and liabilities that the entity can access at the measurement date.

Level 2: Includes financial Instruments which are not traded in active market but for which all significant inputs required to fair value the instrument are observable. The fair value is calculated using the valuation technique which maximizes the use of observable market data.

Level 3: Includes those instruments for which one or more significant input are not based on observable market data.

The following table presents fair value hierarchy of assets and liabilities measured at fair value as of 31st March, 2025:

(Rs. in Lakhs)				
Particulars	Fair Value	Fair Value measurement using		
		Level 1	Level 2	Level 3
Assets:				
Investments in Equity shares	101.30	-	-	101.30
Trade receivable	45.68	-	-	45.68
Other financial assets	521.35	-	-	521.35
Total	668.33	-	-	668.33
Liabilities				
Borrowings	697.99	-	-	697.99
Trade Payables	29.73	-	-	29.73
Other financial liabilities	13.71	-	-	13.71
Total	741.43	-	-	741.43

The following table presents fair value hierarchy of assets and liabilities measured at fair value as of 31st March, 2024:

(Rs. in Lakhs)				
Particulars	Fair Value	Fair Value measurement using		
		Level 1	Level 2	Level 3
Assets:				
Investments in Equity shares	101.30	-	-	101.30
Trade receivable	100.97	-	-	100.97
Other financial assets	14.83	-	-	14.83
Total	217.10	-	-	217.10
Liabilities				
Borrowings	282.85	-	-	282.85
Trade Payables	20.22	-	-	20.22
Other financial liabilities	12.78	-	-	12.78
Total	315.85	-	-	315.85

The carrying amount of cash and cash equivalents, trade receivables, loans, other financial assets, trade payables and other financial liabilities are considered to be the same as their fair value due to their short-term nature and are in close approximation of fair value.

The Company's investment in the equity shares of other Companies is recognized at cost.

28. Financial Risk Management

Financial Risk factors

The Company's activities expose it to a variety of financial risks: market risk, liquidity risk and credit risk.

Market risk

There is no market risk because Company has not any exposure in foreign currency and no such borrowing with any financial institution.

Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting its obligations associated with its financial liabilities.

The Company's principle source of liquidity is cash and cash equivalent and cash flows from operation. The Company has no outstanding bank borrowings as on 31st March 2024. The Company believes that working capital is sufficient to meet its current requirements. Accordingly, no liquidity risk is perceived.

The details regarding the contractual maturities of financial liabilities as of 31st March, 2025:

(Rs. in Lakhs)					
Particulars	Less than 1 year	1-2 years	2-5 years	More than 5 years	Total
Borrowing	484.14	-	-	213.85	697.99
Trade Payable	29.73	-	-	-	29.73
Other Financial Liabilities	13.71	-	-	-	13.71

The details regarding the contractual maturities of financial liabilities as of 31st March, 2024:

(Rs. in Lakhs)

Particulars	Less than 1 year	1-2 years	2-5 years	More than 5 years	Total
Borrowing	-	-	-	282.85	282.85
Trade Payable	20.22	-	-	-	20.22
Other Financial Liabilities	12.78	-	-	-	12.78

Credit Risk

Credit risk is the risk that counter party will not meet its obligation under a financial instrument leading to a financial loss. The company is exposed to credit risk from investments, trade receivables, cash and cash equivalents, loans and other financial assets. The Company's credit risk is minimized as the Company's financial assets are carefully allocated to counter parties reflecting the credit worthiness.

(Rs. in Lakhs)

Particulars	31 st March, 2025	31 st March, 2024
Investments	101.30	101.30
Trade Receivables	45.68	100.97
Cash & cash equivalents	95.60	58.15
Other Financial assets	521.35	14.83

Credit risk on Cash & Cash equivalents is limited. Investments primarily include unquoted shares.

29. CAPITAL RISK MANAGEMENT

For the purpose of managing Capital, Capital includes issued equity share capital and reserve attributable to the equity holders.

The objectives of the company's capital management are to:

- Safeguard their ability to continue as going concern so that they can continue to provide benefits to their shareholders.
- Maximize the wealth of the shareholder.
- Maintain optimum capital structure to reduce the cost of the capital.

In order to achieve this overall objective, the Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the loans and borrowings that define capital structure requirements. There have been no breaches in the financial covenants of any loans and borrowing in the current period.

No changes were made in the objectives, policies or processes for managing capital during the years ended 31st March, 2025 and 31st March, 2024.

30. Micro, Small and Medium Enterprises:

The disclosures relating to Micro, Small and Medium Enterprises Development Act, 2006 are as under:

- The amount due to micro and small enterprises as defined in “The Micro, Small and Medium

Enterprises Development Act, 2006” has been determined to the extent such parties have been identified on the basis of information collected by the management. This has been relied upon by the Auditors.

- The disclosures relating to Micro and Small Enterprises are as under:

Particulars	31 st March, 2025	31 st March, 2024
The principal amount remaining unpaid to supplier as at the end of the accounting year	NIL	NIL
The interest due thereon remaining unpaid to supplier as at the end of the accounting year	NIL	NIL
the amount of interest paid in terms of Section 16 along with the amount of payment made to the supplier beyond the appointed day during the year.	NIL	NIL
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding interest specified under this Act.	NIL	NIL
The amount of interest accrued during the year and remaining unpaid at the end of the accounting year	NIL	NIL
The amount of further interest due and payable even in the succeeding year, until such dates when interest dues as above are actually paid	NIL	NIL

Trade Payables Ageing Schedule \$

(Rs. in Lakhs)

Particulars	Outstanding for following periods from due date of payment			
	Less than 1 year	1 to 2 years	More than 2 years	Total
As at March 31, 2025				
Undisputed- Other than MSME	29.73	-	-	29.73
Total	29.73	-	-	29.73
As at March 31, 2024				
Undisputed- Other than MSME	20.22	-	-	20.22
Total	20.22	-	-	20.22

31.Contingent Liabilities:

(To the extent not provided for)

(Rs. in Lakhs)

Sr. No	Particulars	As at 31.03.2025
(a)	Service Tax matter under appeal (FY 2004-05 & 2005-06)	
	Service Tax demand under dispute: 4.08	
	Service Tax Penalty: 4.08	
	Amount Paid: <u>4.08</u>	
	Balance amount under Dispute	4.08

32. As the Company is engaged in only one segment of Hotel Business, the disclosure requirement of Accounting Standard (Ind AS-108) on “Operating Segment” are not applicable. Further the Company operates only in India; hence additional information under geographical segment is also not applicable.

The Managing Director of the Company has been identified as The Chief Operating Decision Maker (CODM). The Chief Operating Decision Maker also monitors the operating results as one single

segment for the purpose of making decisions about resource allocation and performance assessment and hence, there are no additional disclosures to be provided other than those already provided in the financial statements.

No Customer individually accounted for more than 10% of the revenue in the year ended 31st March, 2025 and 31st March, 2024.

33. The total consumption of items of raw materials, stores and spares are indigenous only.

34. Gratuity – Disclosure pursuant to Ind AS-19:

In accordance with the applicable laws, the Company provides for gratuity, a defined benefit retirement plan (“The Gratuity Plan”) covering eligible employees. The Gratuity Plan provides for a lump sum payment to vested employees on retirement (subject to completion of five years of continuous employment), death, incapacitation or termination of employment that are based on last drawn salary and tenure of employment. Liabilities with regard to the Gratuity Plan are determined by actuarial valuation on the reporting date and the Company makes annual contribution to the gratuity fund administered by Life Insurance Companies under their respective Group Gratuity Schemes.

Demographic assumptions:

- Retirement age: 58 years
- Mortality rate: Published rates under Indian Assured Lives Mortality Ultimate table

(Rs. in Lakhs)		
Particulars	As at 31.03.2025	As at 31.03.2024
i. Actuarial Assumptions		
Discount Rate	6.80%	7.30%
Salary Rate	7.00%	7.00%
ii. Changes in benefit obligation		
Obligation at the beginning	9.93	7.84
Interest cost	0.70	0.56
Current Service Cost	1.23	1.57
Change in Financial Assumption	0.58	0.22
Experience Adjustment	(1.56)	(0.26)
Benefit paid	-	-
Liability at the end of year	10.88	9.93
iii. Fair value of plan Assets		
Fair value of plan asset at beginning of year	16.75	13.22
Expected return on plan assets	1.25	1.02
Contributions	2.42	2.49
Benefits paid	-	-
Actuarial gain/ (loss) on Plan asset	0.08	0.04
Fair value of plan asset at the end of year	20.50	16.75
Excess of Obligation over Plan Assets	(9.62)	(6.82)
iv. Actual Return on Plan Assets		
Expected return on plan assets	1.25	1.02
Actuarial gain/(loss) on plan asset	0.08	0.04
Actual Return on Plan Assets	1.33	1.06
v. Amount recognized in the Balance sheet		
Liability at the end of year	10.88	9.93

Fair value of Plan Asset at the end of year	20.50	16.75
Net Liability (Asset)	(9.62)	(6.82)
Amount recognized in Balance Sheet	(9.62)	(6.82)
vi. Amount recognized in Statement of P&L		
Current Service cost	1.23	1.57
Past service Cost	-	-
Net Interest cost	(0.55)	(0.46)
Prior year charge	-	-
Total Expenses recognized in Statement of P& L	0.68	1.11
vii. Amount recognized in Other Comprehensive Income (OCI)		
Re-measurements due to:		
Effect of change in financial assumptions	0.58	0.22
Effect of change in demographic assumptions	-	-
Effect of experience adjustments	(1.56)	(0.26)
Return on plan assets (excluding interest)	(0.08)	(0.04)
Amount recognized in Other Comprehensive (Income)/Loss	(1.06)	(0.08)

35. In the opinion of the Board, the Current Assets, Loan and Advances would if realized in the ordinary course of business, be of approximately the value at which they are stated in the Balance Sheet.

36. Capital Commitments:

The estimated amount of contracts remaining to be executed on Capital Account (Net of Advances).	2024-2025	2023-2024
	NIL	NIL

37. Value of Imports calculated on CIF basis:

2024-2025	2023-2024
NIL	NIL

38. Director's Remuneration:

2024-2025	2023-2024
NIL	NIL

39. Foreign Exchange earnings:

Particular	2024-2025	2023-2024
Payment received from foreign customers	NIL	NIL

40. Foreign Exchange outgo:

2024-2025	2023-2024
NIL	NIL

41. Earnings per Share:

(Rs. In Lakhs)		
Particulars	2024-2025	2023-2024
Profit/(Loss) after tax as per Statement of Profit & Loss	34.50	49.02
Average no. of equity Shares of Rs.10/- each (Basic)	74.70	74.70
Average no. of equity Shares of Rs.10/- each (Diluted)	74.70	74.70
Earnings per Share: Basic	0.46	0.66
Earnings per Share: Diluted	0.46	0.66

42. Related Party Disclosures:

Disclosures as per Indian Accounting Standard on “Related Party Disclosures” (Ind AS-24) are:

A. Nature of Relationship:

- i. Enterprises in which Key Management Personnel (KMP) and / or their relatives have significant influence, with whom the Company had transactions;

Sr. No.	Name of Related Party Enterprises
1	M/s. Lords Inn Hotels and Resorts Private Limited
2	M/s. H S India Limited
3	M/s. Sai Ram Krupa Hotels Private Limited

- ii. Key Management Personnel (KMP) & their relatives:

Sr. No.	Name of the Related Party	Designation
1	Mr. Pushpendra Bansal	Managing Director
2	Mr. Ajay Pawar	Chief Financial Officer

B. Transactions with Related Parties during the year 2024-25:**(Rs. in Lakhs)**

Sr. No.	Nature of Transaction(Excluding Reimbursement)	Enterprises in which KMP have significant influence	KMP/Relative of KMP	Total
1	Receiving of Services	12.15 (12.00)	Nil (Nil)	12.15 (12.00)
2	Sale of Wine & Liquor	150.78 (148.12)	Nil (Nil)	150.78 (148.12)
3	Repayment of Borrowing	Nil (Nil)	69.00 (27.00)	69.00 (27.00)

C. Balance Outstanding as at 31.03.2025:**(Rs. in Lakhs)**

5	Trade & Other Payables	1.08 (1.16)	Nil (0.33)	1.08 (1.49)
6	Trade & other Receivables	12.86 (34.72)	Nil (Nil)	12.86 (34.72)
7	Borrowing	Nil (Nil)	213.85 (282.85)	213.85 (282.85)
8	Investment	101.30 (101.30)	Nil (Nil)	101.30 (101.30)

(Figures in brackets are for previous year)

43. There is no amount due and outstanding to “Investors Education and Protection Fund”.

44. Accounting Ratios:

Sr. No.	Ratio	Numerator	Denominator	2024-25	2023-24	Change %	Explanation
1	Current Ratio	Current Assets	Current Liabilities	3.02	3.70	18.41%	
2	Debt Equity Ratio	Total Debt	Total Equity	1.18	0.56	111.18%	Avail financial facilities from Bank
3	Debt Service Coverage	Earnings available for Debt Service	Debt Service	1.39	-	-	-
4	Return on Equity	Profit after Tax	Avg. Equity	4.76%	6.56%	-27.44%	Decrease in Net Profit due to Financial Cost results in decrease in return on equity.
5	Inventory Turnover	Cost of Goods Sold	Avg. Inventory	6.13	6.04	1.51%	
6	Trade Receivables Turnover	Net Credit Sales	Avg. Debtors	4.33	2.98	45.25%	Increase in Sales and Effective Policy on Debtors Realization.
7	Trade Payables Turnover	Purchases	Avg. Creditors	12.01	11.71	2.53%	
8	Net Capital Turnover	Revenue from Operations	Avg. Working Capital	3.39	3.24	4.52%	
9	Net Profit Margin	Net Profit	Net Sales	4.25	6.37	-33.23%	Decrease in Net Profit due to Financial Cost results in decrease in net profit margin.
10	Return on Capital Employed	Earnings before Interest and Tax	Avg. Capital Employed	12.53	8.84	-41.75%	Due to increase in Avg. Capital Employed and Earning Before Interest and Taxes.
11	Return on Investment	Income from Investment	Average Investments	-	-	-	-

12	Interest Coverage Ratio	Earnings before Interest and Tax	Interest Expense	2.38	-	-	-
13	Return on Net Worth	Net Profit	Net Worth	8.31	8.84	-6.03%	
14	Operating Profit Ratio	Operating Profit	Revenue from Operation	2.21	5.99	-63.17%	Increase in cost of material results in decrease in Operating Profit.

45. Other Statutory Disclosures

- (a) The Company does not have Lease liability and hence no reporting related to the same has been made.
- (b) There has been no revaluation to Property, Plant and Equipments.
- (c) The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.
- (d) The Company does not have capital work-in-progress or in-tangible asset under development.
- (e) The Company holds all the title deeds of immovable property in its name.
- (f) The Company has granted the loans or advances to promoter, director, KMP in nature of loan.
- (g) The Company does not hold any loans or borrowings secured against current asset.
- (h) The Company is not declared willful defaulter by bank or financial institution or other lender.
- (i) The Company does not have any relationship / transaction with any Struck-off Company during the year under reporting.
- (j) The Company has not applied for any scheme of arrangement under Sections 230 to 237 of Companies Act, 2013.
- (k) The Company is not covered under Section 135 of Companies Act, 2013. Hence it is not required to make CSR expense.
- (l) The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.
- (m) The Company have not traded or invested in Crypto Currency or Virtual Currency during the period/year.
- (n) The Company does not have any transaction not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessment under the Income Tax Act, 1961.
- (o) The Company does not have number of layer of Companies as prescribed under clause (87) of section 2 of the Act read with the Companies (Restriction on number of Layers) Rules, 2017.
- (p) Unutilized borrowed funds are kept with the bank for the interim until final utilization for the purpose borrowed for. The Company has created Securities Premium consequent to issue of shares at premium. These reserves can be utilized in accordance with Section 52 of the Companies Act, 2013.

- (q) • No funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- No funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Parties ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

- (r) The Company has used accounting softwares for maintaining its books of account for the financial year ended March 31,2025, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the softwares.

46. Previous year figure(s) has/have been reclassified and or rearranged wherever necessary.

FOR R. M. HARIYANI & CO
Chartered Accountant

For LORDS ISHWAR HOTELS LIMITED

CA. Rajiv Manohar Hariyani
Proprietor
Membership No- 184853
Firm Reg. No. 147657W

PUSHPENDRA BANSAL
Managing Director
DIN: 00086343

SANGITA BANSAL
Director
DIN: 01571275

Place: Mumbai
Date: 30th May, 2025

AJAY PAWAR
Chief Financial Officer
ALGPP4722M

NEHA PRAJAPATI
Company Secretary
Membership No. A71206

NOTES

If undelivered, please return to :
LORDS ISHWAR HOTELS LIMITED
CIN: L55100GJ1985PLC008264
Hotel Revival, Near Sayaji Gardens,
Kala Ghoda Chowk, University Road,
Baroda, Gujarat, India - 390 002.