



Our vision for The New World of Communications

**Q1 FY2013 – Earnings Update** 

July 26, 2012



### SAFE HARBOR STATEMENT

Some of the statements herein constitute "forward-looking statements" that do not directly or exclusively relate to historical facts. These forward-looking statements reflect our intentions, plans, expectations, assumptions and beliefs about future events and are subject to risks, uncertainties and other factors, many of which are outside our control. Important factors that could cause actual results to differ materially from the expectations expressed or implied in the forward-looking statements include known and unknown risks. Because actual results could differ materially from our intentions, plans, expectations, assumptions and beliefs about the future, you are urged to view all forward-looking statements contained herein with caution. Tata Communications does not undertake any obligation to update or revise forward looking statements, whether as a result of new information, future events or otherwise.





### Highlights: Q1 FY2013

### **Consolidated financial highlights**

- Consolidated revenues up 26% y-o-y and 4% q-o-q
- Consolidated Operating EBITDA margins expanded by 300 bps y-o-y and 70 bps q-o-q to 13.0%
  - EBITDA growth of 63% y-o-y and 10% q-o-q
- Turned EBIT positive for Q1 FY 2013 at the consolidated level

### Segment highlights

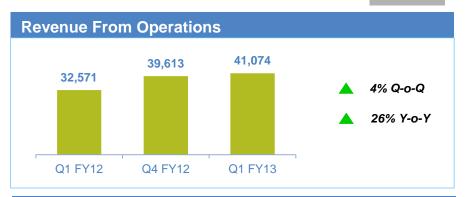
- Voice (GVS) maintains growth pace and further improves profitability
  - Net revenues up 39% y-o-y and 9% q-o-q
  - Operating EBITDA margins higher by 350 bps y-o-y and 50 bps q-o-q to 9.5%
- Data (GDS) continues to gain traction
  - Gross revenue up by 26% y-o-y
- Significant improvement in Start-up (primarily Neotel) profitability
  - EBITDA margins up 730 bps q-o-q at 12.9%

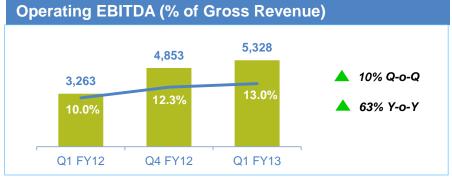


### Consolidated Financial Performance – Q1 FY2013

INR Mn

Particulars	Q1 FY 2012	Q4 FY 2012	Q1 FY 2013
Revenue from operations	32,571	39,613	41,074
Operating EBITDA	3,263	4,853	5,328
Operating EBITDA %	10.0%	12.3%	13.0%
Operating EBIT	(941)	(75)	38
Operating EBIT %	-2.9%	-0.2%	0.1%
PBT	(2,580)	(1,393)	(893)
PBT (% of total income)	-7.8%	-3.5%	-2.1%
PAT	(2,155)	(2,609)	(1,429)
PAT (% of total income)	-6.5%	-6.5%	-3.4%











### Financial Performance by Segment – Q1 FY 2013

**INR Mn** 

	CORE			STARTUP			CONSOLIDATED		
	Q1 FY 2012	Q4 FY 2012*	Q1 FY 2013**	Q1 FY 2012	Q4 FY 2012	Q1 FY 2013	Q1 FY 2012	Q4 FY 2012*	Q1 FY 2013**
<b>Gross Revenues</b>	28,763	35,091	36,464	3,808	4,522	4,610	32,571	39,613	41,074
Y-o-Y Growth			27%			21%			26%
Q-o-Q Growth			4%			2%			4%
EBITDA	3,867	4,600	4,734	(603)	253	594	3,263	4,853	5,328
Y-o-Y Growth			22%			NM			63%
Q-o-Q Growth			3%			135%			10%
EBIT	334	254	241	(1,275)	(329)	(204)	(941)	(75)	38
PBT	(44)	157	262	(2,536)	(1,550)	(1,154)	(2,580)	(1,393)	(893)
PAT after Minority Interest	(251)	138	(273)	(1,903)	(2,748)	(1,155)	(2,155)	(2,609)	(1,429)

<sup>\*</sup> Q4 FY12: EBITDA includes one time actuarial loss on pension fund of Rs. 828 million

<sup>\*\*</sup> Q1 FY13: PBT includes an amount of Rs. 1105 million being reversal of a provision made in earlier year (Rs 272 million) and an interest of Rs. 833 million calculated on Penalty consequent to a favorable order from TDSAT.

# TATA INR Mn

### Core Business by Business Unit

	Global Voice Services (GVS)			Global Data Services (GDS)			
	Q1 FY 2012	Q4 FY 2012	Q1 FY 2013	Q1 FY 2012	Q4 FY 2012	Q1 FY 2013	
<b>Gross Revenues</b>	16,123	18,964	20,485	12,640	16,126	15,980	
Y-o-Y Growth			27%			26%	
Q-o-Q Growth			8%			-1%	
Net Revenue	2,665	3,412	3,704	10,302	12,791	12,547	
Y-o-Y Growth			39%			22%	
Q-o-Q Growth			9%			-2%	
EBITDA	960	1,704	1,950	2,907	2,897	2,784	
EBITDA %	6.0%	9.0%	9.5%	23.0%	18.0%	17.4%	



## TATA

### **Debt Profile**

USD Mn

Debt Profile	Core		
	As on Mar 31 '12	As on Jun 30 '12	
Foreign Currency Loans	1,326	1,372	
Rupee Loans	255	233	
Avg. Cost of Loans*	5.34%	5.14%	
Total Gross Debt	1,581	1,605	
Cash & Cash Equivalent	31	84	
Net Debt	1,550	1,521	



<sup>\*</sup> Average cost of Loans during the quarter Rs/\$ Exchange rate: as on 31st Mar'12 – 50.92, as on 30th Jun'12 – 55.89

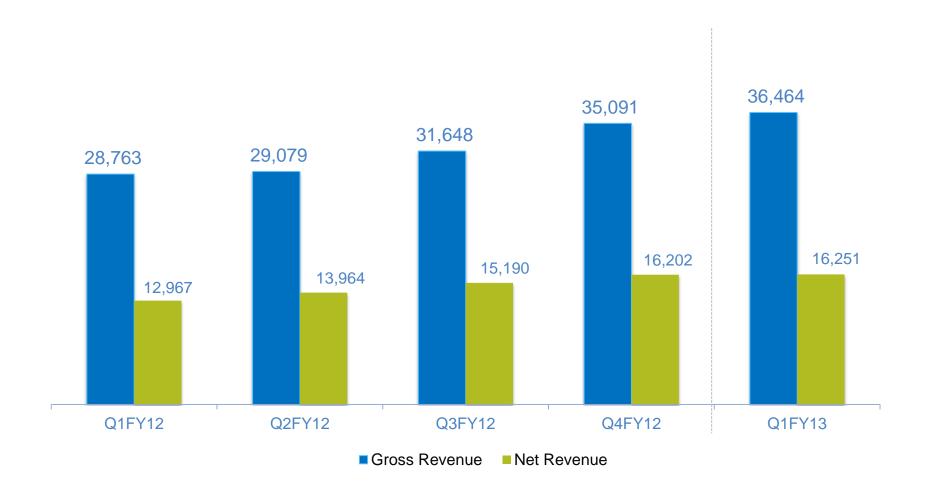




# **Thank You**

### Core Business Gross and Net Revenues

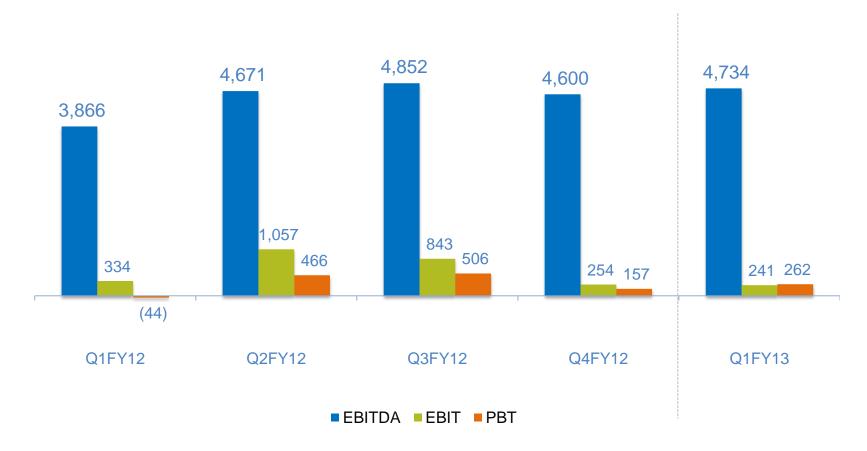






# Core Business EBITDA, EBIT and PBT





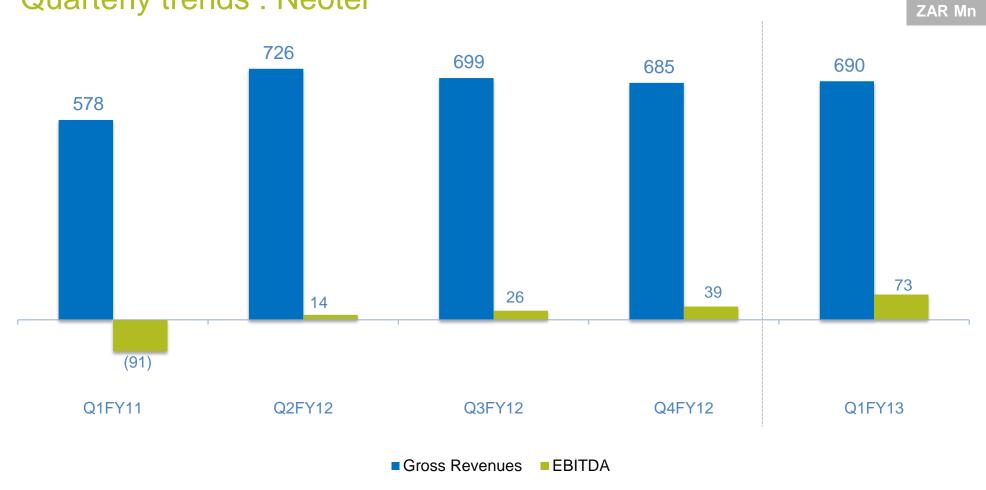
Core business PBT positive from Q2 FY12 onwards





Quarterly trends: Neotel





**Neotel EBITDA positive from Q2 FY12 onwards** 



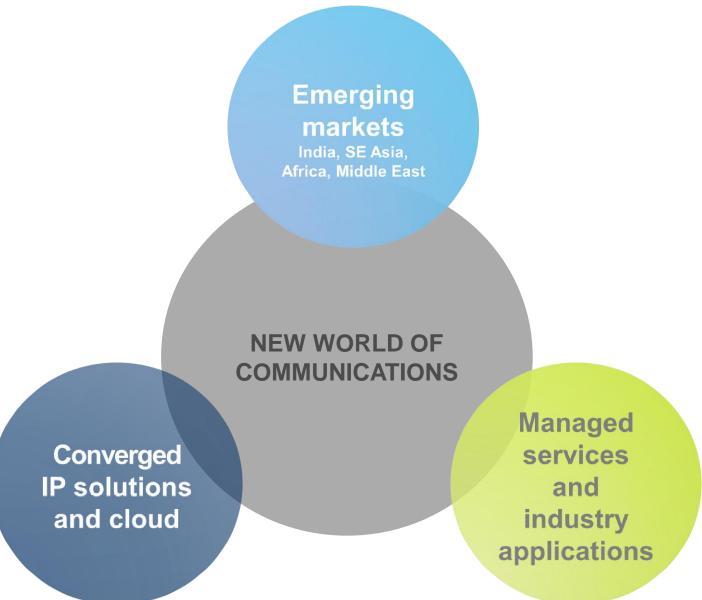


# DELIVER A NEW WORLD OF COMMUNICATIONS TO ADVANCE THE REACH AND LEADERSHIP OF OUR CUSTOMERS





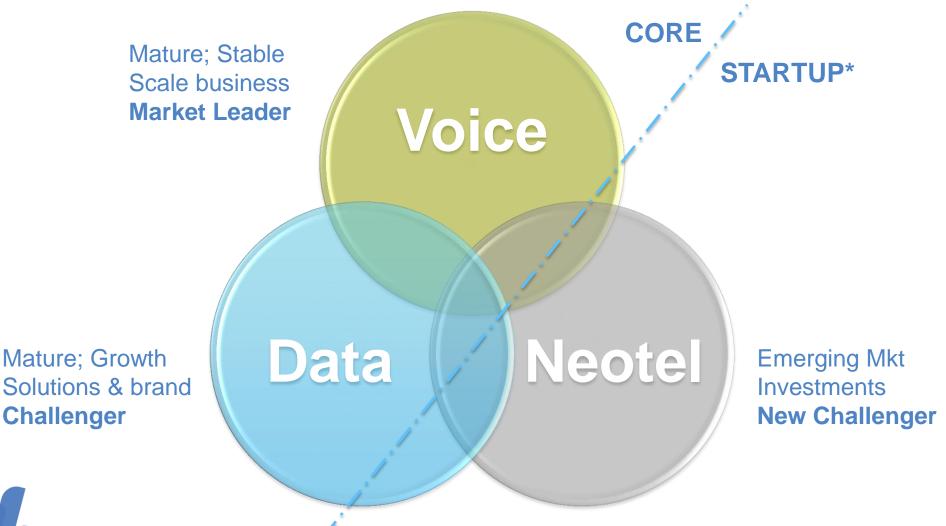
### Our "New World of Communications" strategy





# TATA

### **Business structure**



<sup>14</sup> 

# TATA

### Tata Communications in numbers

**Billion Minutes** of International **Voice Traffic Business Relationships** with 260, "Forbes 2000 MNCs", 3,000 Large corporates & 47,000 SMEs Million Voice Transactions handled every day

**Data Centers** with more than 10,000 racks and one million square feet Petabits every month on our Internet backbone **Terabits** of International Bandwidth Lit Capacity

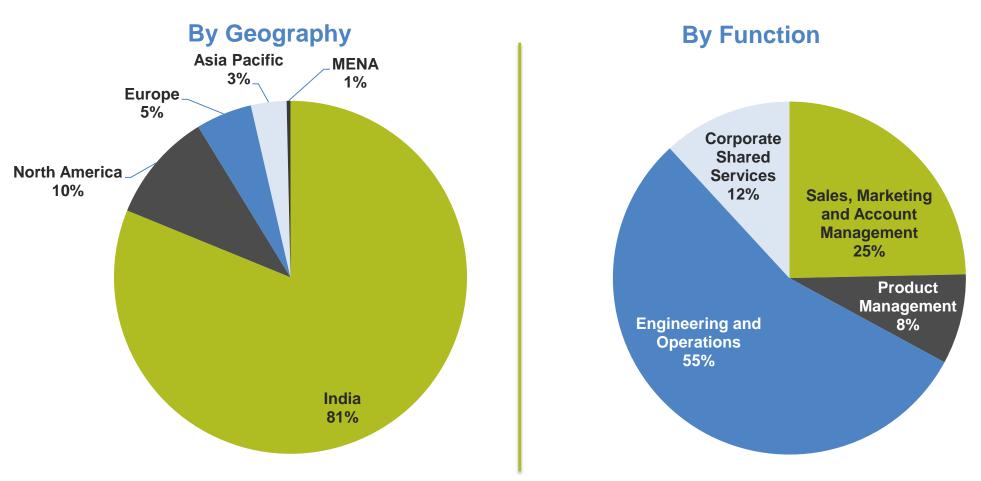


For a more interactive and detailed overview of our global network footprint, please visit http://www.tatacommunications.com/map2/Network.html



### Headcount split by geography and function

### 7,124 Employees in Core business as on June 30, 2012\*



<sup>\*</sup> In addition to this, the company has 958 employees in its South Africa Operations (Neotel)



### Global management team





**Vinod Kumar** MD and Group CEO (Singapore)



Sanjay Baweja **CFO** (India)



**Michel Guyot** President - GVS (Canada)



**Laurie Bowen** President, Enterprise Business (UK)



**Allan Chan** President, Global Carrier Solution (USA)



**Sunil Joshi** MD & CEO of Neotel (South Africa)



John Hayduk President, Product Management and Service Development (USA)



Madhusudhan MR **Chief Network Officer** (India)



Srinivasa Addepalli SVP - Corporate Strategy (India)



**Aadesh Goyal** Global Head, Human Resources (India)



John Freeman **General Counsel** (Singapore)



**Sunil Rawal Global Head Business** Excellence, CQO (India) © Copyright 2012 Tata Communications Ltd. All rights reserved



**Ajay Pandey** President, Corporate Affairs (India)

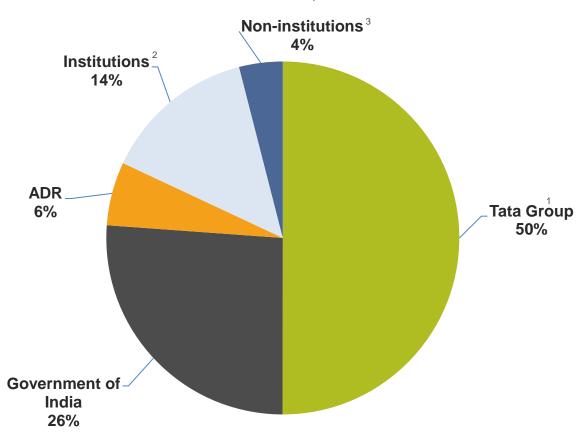
(Country) represents where each executive is located.



# TATA

### Shareholding pattern

### As on June 30, 2012



- 1. Tata group includes Panatone Finvest Ltd (31.1%), Tata Sons (14.22%), and Tata Power Ltd. (4.71%)
- 2. Institutions include Mutual funds (0.96%), Financial institutions (5.95%), Insurance companies (5.06%) and Foreign Institutional Investors (2.06%)
- 3. Non-institutions include individuals (2.90%), Bodies corporate (0.98%) and others (0.11%)

