## Analyst Presentation - FY13



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## Presentation Outline



## Presentation Outline



## Performance Highlights - FY13



## Sustaining Profitable Growth




Recurring PAT


## Order Inflow \& Order Book



- Capabilities in a diversified business portfolio has yielded strong Order Intake
- Thrust being given on expansion of international footprint
- Strong Order book affords stable forward visibility of operations
- Near term non-executable orders removed from Order backlog based on management judgment


## Profile of Orders - FY13



## Order Composition - FY13



## Performance Summary - Sales to EBITDA

| Q4 FY13 | Q4 FY12 | \% Change | $₹=$ Billion | FY13 | FY 12 | \% Change |
| ---: | ---: | ---: | :--- | ---: | ---: | ---: |
| 202.94 | 184.61 | $10 \%$ | Net Sales / Revenue from <br> Operations (A) | 608.73 | 531.71 | $14 \%$ |
| 36.50 | 23.35 | $56 \%$ | --- -Export Sales | 121.10 | 62.11 | $95 \%$ |
| 161.99 | 143.14 | $13 \%$ | Mfg, Cons. \& Opex (MCO) | 479.52 | 410.22 | $17 \%$ |
| 11.35 | 9.78 | $16 \%$ | Staff Costs | 44.36 | 36.66 | $21 \%$ |
| 5.09 | 6.08 | $-16 \%$ | Sales, adm. \& other Exp. | 20.78 | 22.00 | $-6 \%$ |
| 178.43 | 159.00 | $12 \%$ | Total Opex (B) | 544.66 | 468.88 | $16 \%$ |
| 24.51 | 25.61 | $-4 \%$ | EBITDA (A-B) | 64.07 | 62.83 | $2 \%$ |

- Revenue accruals in line with expected project execution in an uncertain environment

■ Increasing share of export sales is an outcome of thrust on Internationalisation

- Rise in MCO expense is a result of input costs and retained inflation
- Staff cost increase driven by manpower addition and compensation revisions
- Movement in SGA cost mainly due to non linear expense items


# Performance Summary - Operational Costs \& Profitability 

Q4 FY13
Material cost, 48.9\%

Other manf. exp., 7.1\% (6.9\%)

Staff Costs, 5.6\% (5.3\%)

Sales, adm. \& other Exp., 2.5\% (3.3\%)

Figures in brackets indicate Previous Year's Composition

## Performance Summary - Profitability

| Q4 FY13 | Q4 FY12 | \% Change | ₹ Billion | FY13 | FY12 | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 24.51 | 25.61 | -4\% | EBITDA | 64.07 | 62.83 | 2\% |
| 12.1\% | 13.9\% | -1.8\% | EBITDA Margins | 10.5\% | 11.8\% | -1.3\% |
| (2.81) | (1.21) | 132\% | Interest Expenses | (9.82) | (6.66) | 47\% |
| (2.22) | (1.80) | 23\% | Depreciation | (8.19) | (7.00) | 17\% |
| 3.74 | 3.14 | 19\% | Other Income | 18.51 | 13.38 | 38\% |
| (5.53) | (6.97) | -21\% | Provision for Taxes | (17.62) | (18.42) | -4\% |
| 17.69 | 18.77 | -6\% | Recurring PAT | 46.95 | 44.13 | 6\% |
| 0.19 | 0.43 |  | Exceptional / Extraordinary Items (Net of tax) | 2.16 | 0.43 |  |
| 17.88 | 19.20 | -7\% | Profit after Tax | 49.11 | 44.56 | 10\% |

- EBITDA margins impacted by competitive forces, cost pressures, job mix and a base level of Fixed price contracts
- Spike in interest charge due to higher average level of borrowings and rise in funding costs
- Depreciation in line with programmed capex outlay

■ Other income mainly contributed by Subsidiary dividends, property sale gains and Treasury profits

## Performance Summary - Balance Sheet

| ₹ Billion | Mar-13 | Mar-12 | Incr / <br> (Decr) |
| :--- | ---: | ---: | ---: |
| Net Worth | 291.42 | 252.23 | 39.19 |
| Non-Current Liabilities | 83.01 | 61.14 | 21.87 |
| Current Liabilities | 347.31 | 362.95 | $(15.64)$ |
| Total Sources | 721.74 | 676.32 | 45.42 |
| Net Fixed Assets | 89.02 | 83.64 | 5.38 |
| Investments / Loans to S\&A Cos | 141.31 | 127.46 | 13.85 |
| Other Non- Current Investments / Assets | 9.05 | 8.60 | 0.45 |
| Liquid Assets | 70.75 | 86.92 | $\mathbf{( 1 6 . 1 7 )}$ |
| Other Current Assets | 411.61 | 369.70 | 41.91 |
| Total Applications | 721.74 | 676.32 | 45.42 |

■ Total Debt: Mar’13: ₹ 88 Bn ; Dec’12 : ₹ 110 Bn ; Mar’12 : ₹ 99 Bn
■ Gross D/E ratio: 0.30 (Net: 0.07)

- Support to S\&A - Mainly to Developmental Projects
- Segmental NWC maintained at $16 \%$ of Sales
- Focus is on maintaining a robust Balance sheet


## Cash Flow Statement (Standalone Co)

| ₹ Billion | $\begin{gathered} \text { Q1 } \\ \text { FY13 } \end{gathered}$ | $\begin{gathered} \text { Q2 } \\ \text { FY13 } \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ \text { FY } 13 \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ \text { FY13 } \end{gathered}$ | FY13 | FY 12 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Profit | 13.15 | 15.03 | 16.51 | 25.70 | 70.38 | 67.74 |
| Adjustments for NWC | (26.49) | (3.67) | (7.57) | 7.17 | (30.56) | (35.08) |
| Direct Taxes (Paid) / Refund - Net | (2.66) | (5.51) | (6.19) | (4.31) | (18.67) | (21.85) |
| Net Cash from Operations | (16.00) | 5.85 | 2.74 | 28.56 | 21.15 | 10.81 |
| Investments in Fixed Assets (Net) | (3.98) | (3.72) | (0.36) | (3.87) | (11.92) | (15.97) |
| Investments / Loans to S\&A Cos (Net) | (12.73) | 1.81 | 3.20 | (4.32) | (12.05) | (20.13) |
| (Purchase) /Sale of Long Term \& Current Investments \& Divestments (Net) | 9.81 | 6.96 | 3.26 | (3.22) | 16.81 | 6.47 |
| Interest \& Div. Received from Investments | 4.70 | 2.53 | 2.15 | 2.42 | 11.81 | 10.41 |
| Net Cash from / (used in) Investing Activities | (2.20) | 7.58 | 8.26 | (8.99) | 4.65 | (19.22) |
| Proceeds from Issue of Share Capital | 0.21 | 0.53 | 0.65 | 0.24 | 1.63 | 1.93 |
| Borrowings (Net) | 11.63 | 6.87 | (11.79) | (18.53) | (11.82) | 23.87 |
| Dividends \& Interests paid | (2.03) | (12.91) | (2.40) | (2.37) | (19.71) | (15.64) |
| Net Cash from Financing Activities | 9.81 | (5.51) | (13.54) | (20.66) | (29.90) | 10.16 |
| Net (Dec) / Inc in Cash \& Cash Equiv. | (8.39) | 7.92 | (2.54) | (1.09) | (4.10) | 1.75 |

## Presentation Outline



## Segmental Break-up - FY13

## Net Revenues



## EBITDA

Figures in brackets indicate corresponding period of the Previous Year

## ‘Engineering \& Construction’ Segment

| Q4 FY13 | Q4 FY12 | \% Change | ₹ Billion | FY13 | FY12 | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 249.17 | 193.79 | 29\% | Order Inflows | 797.66 | 638.49 | 25\% |
| 35.47 | 24.82 | 43\% | --- Exports | 130.20 | 113.95 | 14\% |
|  |  |  | Order Book | 1,503.46 | 1,436.42 | 5\% |
|  |  |  | --- Exports | 192.88 | 168.48 | 14\% |
| 182.88 | 166.12 | 10\% | Net Revenues | 540.98 | 467.42 | 16\% |
| 30.35 | 18.30 | 66\% | --- Exports | 100.63 | 46.02 | 119\% |
| 22.29 | 24.15 | -8\% | EBITDA | 62.15 | 59.54 | 4\% |
| 12.2\% | 14.5\% | -2.3\% | EBITDA Margins | 11.5\% | 12.7\% | -1.2\% |
|  |  |  | Net Segment Assets | 149.71 | 109.80 | 36\% |

- Infra and Cap Goods investments still dampened; some parts of core Infrastructure yielding pockets of opportunity
■ Capacity additions in Coal based Power remains muted; renewables picking up
■ International prospects opening up in Hydrocarbon \& Transportation Infra; T\&D continues to provide a basket of prospects
- All sectors still witnessing strong to fierce competition
- Project execution largely on track
- Earnings impacted by cost and pricing pressures

■ Increase in Net segment assets mainly due to extended cash cycles

## ‘Electrical \& Electronics’ Segment

| Q4 FY13 | Q4 FY12 | \% Change | ₹ Billion | FY13 | FY 12 | \% Change |
| ---: | ---: | ---: | :--- | ---: | ---: | ---: |
| 9.38 | 9.44 | $-1 \%$ | Net Revenues | 31.65 | 30.67 | $3 \%$ |
| 0.95 | 1.58 | $-40 \%$ | $\cdots$ Exports | 3.44 | 3.43 | $0.5 \%$ |
| 1.52 | 1.59 | $-4 \%$ | EBITDA | 4.30 | 3.89 | $11 \%$ |
| $16.2 \%$ | $16.9 \%$ | $-0.7 \%$ | EBITDA Margins | $13.6 \%$ | $12.7 \%$ | $0.9 \%$ |
|  | Net Segment Assets | 12.81 | 13.63 | $-6 \%$ |  |  |

- Flattish sales - sluggish demand, aggressive competition and tight liquidity
- Margin improvement achieved through ongoing operational excellence initiatives, focus on improved product mix, VRS effects and programmed shift to low cost regions


## ‘Machinery \& Industrial Products’ Segment

| Q4 FY13 | Q4 FY12 | \% Change | ₹ Billion | FY13 | FY 12 | \% Change |
| ---: | ---: | ---: | :--- | ---: | ---: | ---: |
| $\mathbf{6 . 9 3}$ | $\mathbf{6 . 3 5}$ | $9 \%$ | Net Revenues | $\mathbf{2 2 . 2 3}$ | $\mathbf{2 4 . 1 7}$ | $-8 \%$ |
| 2.00 | 1.05 | $91 \%$ | --- Exports | 5.14 | 4.43 | $16 \%$ |
| 1.13 | 1.18 | $-4 \%$ | EBITDA | 3.62 | 4.70 | $-23 \%$ |
| $16.3 \%$ | $18.6 \%$ | $-2.3 \%$ | EBITDA Margins | $16.3 \%$ | $19.4 \%$ | $-3.1 \%$ |
|  | Net Segment Assets | 5.96 | 5.28 | $13 \%$ |  |  |

■ Sales:
> Industrial machinery business has witnessed volume shrinkage due to subdued offtake in Cap Goods, Auto and Power sectors
> Industrial Products revenues shored up through increased export of industrial valves
> Construction \& Mining business adversely affected by mining ban and increased competition
■ Margins have been squeezed due to market driven pricing and operating leverage

## 'Others’ Segment

| Q4 FY13 | Q4 FY12 | \% Change | ₹ Billion | FY13 | FY 12 | \% Change |
| ---: | ---: | ---: | :--- | ---: | ---: | ---: |
| 3.74 | 2.70 | $39 \%$ | Net Revenues | 13.87 | 9.45 | $47 \%$ |
| 3.20 | 2.41 | $33 \%$ | --- Exports | 11.88 | 8.22 | $44 \%$ |
| 1.15 | 0.39 | $198 \%$ | EBITDA | 3.79 | 2.11 | $79 \%$ |
| $30.9 \%$ | $14.3 \%$ | $16.6 \%$ | EBITDA Margins | $\mathbf{2 7 . 3 \%}$ | $22.4 \%$ | $4.9 \%$ |
|  |  |  |  |  |  |  |

■ Segment predominantly comprises of Integrated Engineering Services (IES)

- IES currently in ramp up phase (including thrust on new customer acquisitions) - driving high growth
■ North American market continues to provide steady business opportunity
- Strong margins maintained through high knowledge content offerings, favourable currency movement and improved utilisation
- Increased Net Segment Assets due to new facilities creation


## Presentation Outline



## Consolidated P\&L Statement

| L\&T | ₹ Billion | Devl. Projects | IT \& TS | Fin. Services | L\&T \& Others | L\&T Group |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 13 |  |  |  |  |  | FY13 | FY12 | \% <br> Change |
| 608.73 | Income from Operations | 13.97 | 49.62 | 40.80 | 640.59 | 744.98 | 643.13 | 16\% |
| 64.07 | EBITDA | 9.79 | 12.47 | 6.90 | 69.43 | 98.59 | 88.84 | 11\% |
| 10.5\% | EBITDA Margins | 70.1\% | 25.1\% | 16.9\% | 10.8\% | 13.2\% | 13.8\% | -4\% |
| (9.82) | Interest Expenses | (8.05) | (0.18) | (0.00) | (12.72) | (20.95) | (12.16) | 72\% |
| (8.18) | Depreciation | (5.81) | (1.40) | (0.85) | (8.31) | (16.37) | (15.80) | 4\% |
| 18.51 | Other Income | 1.18 | 0.03 | 0.32 | 9.42 | 10.96 | 8.29 | 32\% |
| (17.62) | Provision for Taxes | (0.50) | (2.42) | (2.59) | (17.60) | (23.12) | (22.79) | 1\% |
| 46.95 | PAT (before Exceptional Items) | (3.39) | 8.50 | 3.78 | 40.22 | 49.11 | 46.37 | 6\% |
| - | Share of profits in Associate Cos. | 0.06 | - | - | 0.33 | 0.38 | 0.46 | -17\% |
| - | Adjustment for Minority Interest | 0.31 | - | (1.19) | 0.49 | (0.39) | (0.35) | 13\% |
| 46.95 | PAT after Minority Interest (before Exceptional Items) | (3.02) | 8.50 | 2.59 | 41.04 | 49.11 | 46.49 | 6\% |
| 2.15 | Extraordinary \& Exceptional Items (Net of tax \& Minority Interest) | (0.62) | - | 1.57 | 2.00 | 2.95 | 0.45 |  |
| 49.11 | Profit After Tax | (3.64) | 8.50 | 4.16 | 43.03 | 52.06 | 46.94 | 11\% |

## Consolidated Balance Sheet

| L\&T | ₹ Billion | Devl. Projects | Fin. Services | IT \& TS | Others | L\&T Group |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mar-13 |  |  |  |  |  | Mar-13 | Mar-12 | Inc/(Dec) |
|  | Net Worth: |  |  |  |  |  |  |  |
| 291.42 | Gross | 101.01 | 47.11 | 21.03 | 280.38 | 338.60 | 293.87 | 44.73 |
|  | Elimination (Devl. Proj, <br> Fin Ser, \& IT \& TS) | - | - | - | (110.93) |  |  |  |
| - | Minority Interest | 2.22 | 17.40 | - | 6.91 | 26.53 | 17.53 | 9.00 |
| 88.34 | Borrowings | 167.74 | 281.74 | 2.45 | 168.01 | 619.94 | 471.50 | 148.44 |
| - | Deferred Payment Liabilities | 39.54 | - | - | - | 39.54 | 44.18 | (4.64) |
| 341.98 | Other Current \& NonCurrent Liab. | 27.04 | 19.68 | 8.70 | 351.02 | 406.44 | 366.03 | 40.41 |
| 721.74 | Total Sources | 337.55 | 365.93 | 32.18 | 695.39 | 1,431.05 | 1,193.11 | 237.93 |
| 721.74 | Segment Assets | 337.55 | 365.93 | 32.18 | 695.39 | 1,431.05 | 1,193.11 | 237.93 |
| 721.74 | Total Applications | 337.55 | 365.93 | 32.18 | 695.39 | 1,431.05 | 1,193.11 | 237.93 |

For Devl. Projects \& Financial Services - Segment Assets mainly comprises of Business Assets

## Consolidated Cash Flows

| ₹ Billion | FY 13 |  |  |  |  | FY 12 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Devl. Projects | Fin. Services | IT\&TS | L\&T \& Other S\&A | L\&T Group | L\&T Group |
| Operating Profit | 7.98 | 6.71 | 11.58 | 76.30 | 102.56 | 94.20 |
| Changes in Working Capital | (22.96) | 5.75 | (1.86) | (36.95) | (56.02) | (57.33) |
| Direct Taxes (Paid) / Refund - Net | (0.52) | (3.45) | (2.10) | (19.24) | (25.32) | (28.52) |
| Net Cash from Operations | (15.51) | 9.01 | 7.62 | 20.11 | 21.22 | 8.36 |
| Investments in Fixed Assets (Net) | (47.78) | (1.34) | (2.23) | (23.02) | (74.38) | (71.04) |
| (Purchase) /Sale of Long Term \& Current Investments (Net) | (1.12) | (8.47) | 0.10 | 13.97 | 4.48 | 6.53 |
| Loans/Deposits made with Associate Co. / Others | 0.00 | - | (0.00) | (0.85) | (0.85) | (0.91) |
| Interest \& Dividend Received from Investments | 0.32 | 0.40 | 0.12 | 5.09 | 5.93 | 6.35 |
| Net Consideration on acquisition / disposal of subs. / business | 0.00 | (6.57) | - | 2.26 | (4.30) | 0.43 |
| Net Cash used in Investing Activities | (48.57) | (15.99) | (2.01) | (2.55) | (69.12) | (58.64) |
| Proceeds from Issue of Share Capital | - | - | - | 1.63 | 1.63 | 1.93 |
| Minority | (0.15) | 7.59 | 0.00 | 0.59 | 8.03 | 14.42 |
| Net Borrowings | 66.55 | 64.47 | (0.14) | 7.52 | 138.40 | 136.52 |
| Loans towards financing activities (Financial Services)* | - | (58.82) | - | - | (58.82) | (70.63) |
| Dividends paid (Incl. Dividend tax) | (0.28) | (0.09) | (0.46) | (11.18) | (12.01) | (10.63) |
| Interests paid | (18.26) | (0.05) | (0.07) | (9.88) | (28.25) | (22.56) |
| Net Cash from Financing Activities | 47.87 | 13.10 | (0.67) | (11.32) | 48.98 | 49.05 |
| Net (Dec) / Inc in Cash \& Cash Equivalents | (16.21) | 6.13 | 4.94 | 6.24 | 1.09 | (1.23) |

* included under Net Cash from operations under statutory financial statements


## L\&T Infotech



■ Robust revenue growth - across businesses and geographies (mainly North America)

- Focus on enhancing depth of relationship with major customers
- Strong earnings aided by currency movement and utilisation


## Financial Services

| Q4 FY 13 | Q4 FY12 | \% <br> Change | Amt. ₹ Billion | FY 13 | FY 12 | \% <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NBFCs ${ }^{1}$ |  |  |  |  |  |  |
| 74.39 | 63.50 | 17\% | Disbursements | 229.95 | 216.74 | 6\% |
| 5.64\% | 5.81\% | -0.17\% | NIM ${ }^{2}$ (\%) | 5.44\% | 5.51\% | -0.07\% |
| 333.10 | 256.71 | 30\% | Loans and Advances | 333.10 | 256.71 | 30\% |
| 2.04\% | 1.33\% | 0.71\% | Gross NPA $^{2}$ (\%) | 2.04\% | 1.33\% | 0.71\% |
| 1.26\% | 1.17\% | 0.09\% | Net $\mathrm{NPA}^{2}$ (\%) | 1.26\% | 1.17\% | 0.09\% |
| Investment Management ${ }^{3}$ |  |  |  |  |  |  |
| 111.69 | 38.98 | 187\% | Average AUM | 111.69 | 38.98 | 187\% |
| L\&T Finance Holdings (Consolidated) |  |  |  |  |  |  |
| 11.58 | 8.59 | 35\% | Total Income | 40.06 | 30.07 | 33\% |
| 1.74 | 1.41 | 24\% | PAT (before exceptional items) | 5.59 | 4.55 | 23\% |
| 1.71 | 1.41 | 22\% | PAT | 7.30 | 4.55 | 61\% |
| 54.85 | 47.53 | 15\% | Networth | 54.85 | 47.53 | 15\% |
| 282.92 | 210.77 | 34\% | Borrowings | 282.92 | 210.77 | 34\% |

1. Q4 FY13 and FY13 numbers for NBFCs include Housing Finance and Family Credit (post acquisition)
2. Adjusted for MFI
3. Numbers for Q4FY13 and FY13 are post acquisition of Fidelity Mutual Fund.

■ Loan book growth led by disbursements in Infrastructure, rural products and capital market product segments; focus on longer tenure loans

- PAT growth due to improved margins and tight control on opex (offset by higher credit costs)
- AUM and business ramp up achieved through M\&A


## Concessions Business Portfolio-27 SPVs



## Roads and Bridges:

Portfolio: 18 projects; 10 operational, 8 under implementation Development: 2086 km
Project Outlay: ₹ 216 Bn

## Power:

Portfolio: 5 projects; under development / implementation
Capacity: 2970 MW
Project Outlay: ₹ 219 Bn


## Metro:

Portfolio: 1 project; under implementation
Development: 71.16 km
Project Outlay: ₹ 164 Bn

## Ports:

Portfolio: 3 projects (all operational)
Capacity: 45 Mn TPA
Project Outlay: ₹ 57 Bn

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\text { Total Project Cost (Mar 2013): ₹ } 656 \text { Bn }
$$



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## Presentation Outline



## Infrastructure

Order Inflow

Order Book


Presence : Roads and Runways, Tunnels \& Spl. Bridges, Ports, Airports, Railways, Metro Rail, Residential \& Commercial Buildings, Factories, Water Infrastructure

## Opportunities:

- Transportation Infra -
- Domestic - Railways, DFCC, Metro Rails, Roads \& Bridges
- Intl - Roads \& Bridges, Metro Rails, Railways
- Urban Infra / Factories -
- Housing, Office Space, Hospitals, Shopping Malls, Hotels, Edu. Institutions and Factory Buildings
- Water -
- Prospects for Water supply \& distribution and waste water treatment


## Challenges:

- Overall Macro challenges; decelerating Investment plans
- Land acquisition and environmental clearance
- Political instability, Govt. ability to fund infrastructure
- Timely financial closure


## Power

Order Inflow


Order Book


Presence : EPC Projects in Power Capacity addition (Coal, Gas, Nuclear, Hydel \& Solar), Coal based Power Plant Equipment (Boilers, Turbines, ESP, Piping and other Power Auxiliaries), Nuclear Power Eqpt, BOP, Transmission Line and Substation projects, Industrial Electrification

## Opportunities:

- Base level capacity addition in Coal based Power Plants
- NPCIL spending on Nuclear Power
- Thrust on Solar
- Hydro projects by private developers
- PGCIL / STU spending in T\&D / APDRP funding
- Opportunities in Middle East for T\&D


## Challenges:

- Fuel supply
- Political instability
- Land acquisition
- Aggressive Competition
- Safety concerns in Nuclear Power projects
- Multiplier effect of loss making Discoms


## Hydrocarbon

Order Inflow

Order Book


Presence : Offshore Platforms, Subsea pipelines, Floating Systems, Jackup Rigs, Subsea installations, Onshore Oil \& Gas installations, Refineries, Petrochemical and Fertiliser Plants (EPC and equipment supply), Onshore pipelines, Regasification Terminals

## Opportunities:

- Promising International prospects
- Opportunities from ONGC Capex - Upstream / Mid \& Downstream
- Expansion of Refining units by Oil Companies
- Opportunities for Fertilizer EPC
- Gas transportation pipelines
- Regasification terminals


## Challenges:

- Long bid-to-award timelines
- Aggressive competition
- Technology acquisition


## Metallurgical \& Material Handling



Order Book


Presence : Construction capabilities for ferrous and non-ferrous plants, bulk material handling equipment and systems addressing mining, steel, power, railways and ports sectors

## Opportunities:

- Capacity addition in ferrous metals sector both from private and public units
- Non Ferrous EPC prospects
- Power \& Steel currently driving Material Handling business


## Challenges:

- Land acquisition
- Environment clearances
- Policy clarity on mining
- Value chain migration



## Thank You

## Annexure I: Major Orders Booked in Q4 FY13

| Project Details | ₹ Bn |
| :--- | ---: |
| Setting up 2 X 660 MW Supercritical Thermal Power Project at Chhabra in Rajasthan <br> for RRVUNL | 56.89 |
| Construction of residential towers and commercial development across India | 44.41 |
| Construction of Mid Field Terminal builing and Related Airside \& Land side works for <br> Abu Dhabi Airports Company PJSC at Abu Dhabi, UAE | $\mathbf{1 1 . 2 0}$ |
| EPC job for the execution of R-APDRP (Part B) Project on turnkey basis at Amritsar, <br> Jalandhar and Ludhiana city for Punjab State Power Corporation Limited and <br> construction of a 400 kV pooling station at Tuticorin, Tamil Nadu for PGCIL | 10.97 |
| Construction of a sewerage network and waste water treatment facility for Kolkatta <br> Metropolitan Development Authority and Construction of pumping station \& transmission <br> main for Kolkatta Municipal Corporation \& add on job at Qatar | 6.21 |
| Extension of 765 kV \& 400 kV Substations at various locations for Power Grid <br> Corporation of India Limited and other domestic / International jobs in T\&D | 6.05 |
| Electrical and mechanical work for Bangalore Metrorail, construction of a 400 kV <br> Double Circuit (Quad) transmission line associated with a WR - NR HVDC interconnector <br> for PGCIL and other T\&D jobs | 5.85 |
| Designing and constructing infrastructure facilities at an airbase in Uttar Pradesh | 4.76 |
| Construction of 18 high-speed interceptor boats for Indian Coast Guard | 4.47 |
| Construction of Solar PV plants in Tamil Nadu for Kiran Energy | 4.13 |
| Construction of 400 kV and 200 kV transmission lines at various locations across India | 3.89 |
| Construction of Solar PV Plants in Rajasthan and Tuticorin, Tamil Nadu. | 3.73 |

## Annexure II: Details of Other Income

| Q4 FY13 | Q4 FY12 | $\%$ <br> Change | ₹ Billion FY13 <br> FY12 $\%$ <br> Change <br> 0.89 1.50$r-41 \%$ | Interest Income | 5.33 | 5.69 |
| ---: | ---: | ---: | :--- | ---: | ---: | ---: |
| 0.91 | 0.49 | $87 \%$ | Income \& Profit on sale of Inv. | 2.53 | 1.79 | $41 \%$ |
| 1.36 | 0.51 | $165 \%$ | Dividend from S\&A Companies | 5.85 | 4.08 | $43 \%$ |
| 0.58 | 0.64 | $-9 \%$ | Miscellaneous Income | 4.80 | 1.82 | $164 \%$ |
| 3.74 | 3.14 | $19 \%$ | Total - Other Income | 18.51 | 13.38 | $38 \%$ |

