INVESTOR PRESENTATION Q2 F20

8th November, 2019

V S Parthasarathy

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- Global growth weakens Growth estimated at 3% in 2019, slowest rate of expansion since the 2009 recession, vs 3.6% in 2018
- Chinese economy down tick Growth expected to further decline to 6.1% in 2019 and reach 5.5% by 2024

World Economy

US economy slowdown - expected to slow down to 2.4% in 2019, and further down to 2.1% in 2020 – an election year

> Crude oil prices expected to be stable in the near future

> **Risks** – trade war still continues alongside geo-political risks



GDP growth moderates in F20 – H1-FY2O has seen slowdown in growth at 5 – 5.3%; growth forecasts for FY2O are estimated between 6 – 6.1%

Weak trends in Trade - Exports decline by 6.6% in September 2019 and imports declined by 13.8%

Inflation remains ~4%

Monsoon surplus – 2019 monsoon season ended with a surplus of 10% from LPA, highest in last 25 years

Indian Economy

AUTOMOTIVE SECTOR

Q2 F20 DOMESTIC PERFORMANCE

| Segment | Q2F2O | Q2F19 | Growth | Market Share YoY |
|----------------|----------|----------|--------|---------------------|
| PV | 44,667 | 60,867 | -26.6% | |
| UV | 42,898 | 55,656 | -22.9% | • |
| CV | 49,525 | 62,527 | -20.8% | |
| ЗW | 16,632 | 17,769 | -6.4% | \bigcirc |
| Domestic Total | 1,10,824 | 1,41,163 | -21.5% | 0 |



AUTO EXPORT PERFORMANCE_



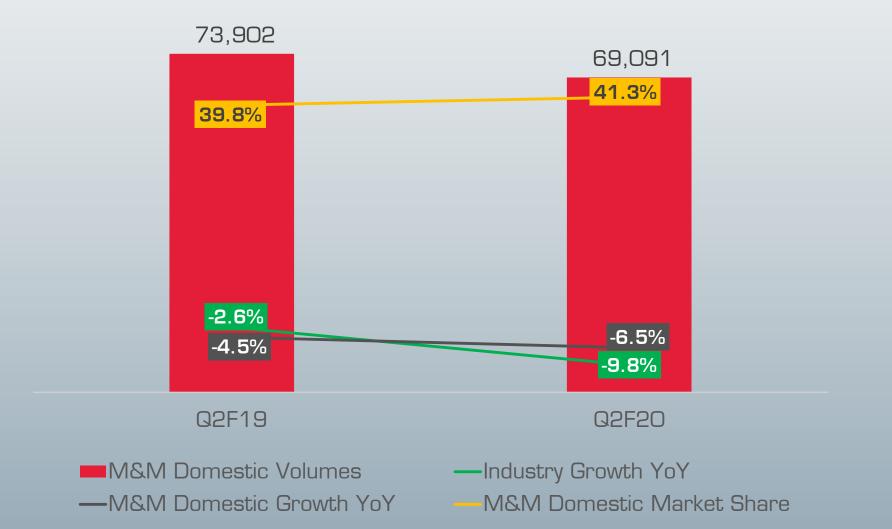
| Key Markets | Growth | |
|-------------------|-----------------|--|
| South Asia | V -27.7% | |
| MSA | 1 7.8% | |
| Rest of Africa | 1 10.2% | |
| Rest of the world | - 54.0% | |



Inauguration of CKD assembly plant by Honorable Prime Minster of Sri Lanka, Ranil Wickremesinghe

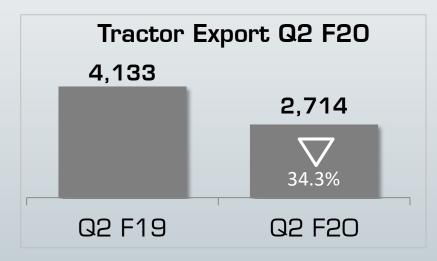
FARM EQUIPMENT SECTOR

Domestic **TRACTOR** Industry



Includes Gromax

Tractor **EXPORT** Performance _



| Key Markets | Variation | | |
|-------------|-----------|-------|--|
| SNBB | | 17.6% | |
| MUSA | | 64.4% | |
| Africa | | 4.5% | |



New Launches

The new Bolero City Pik-Up is perfectly suited to city applications with its easy manoeuvrability, stronger suspension, bigger cargo box and reliable, high-power engine. The Supro Minitruck VX is a new variant of the company's popular Supro minitruck platform. The VX variant offers enhanced features at a competitive price



Bolero City Pik-Up

Supro Minitruck VX

Joint Venture with **Ford**

M&M and Ford Motor Company have signed a definitive agreement to create a joint venture that will develop, market and distribute Ford brand vehicles in India, and Ford brand and Mahindra brand vehicles in high-growth emerging markets around the world.



AAA Rating **6th** year in a row





An S&P Global Company

M&M has received a AAA rating for the sixth year in a row, from the four key Rating Agencies.

Significantly, this AAA confirmation comes at a time when credit quality pressures have intensified for India Inc.





Excellence in **Corporate Governance**



M&M won the prestigious Golden Peacock Global Award for Excellence in Corporate Governance for 2019.

"At M&M, we consider compliance to be our rule book and governance our gospel. Following our 2015 National Award in the same category, we have now received the 'Golden Peacock Global Award for Excellence in Corporate Governance' for the year 2019, which is an indicator that we are moving in the right direction"

President of India confers CSR Awards

Mahindra & Mahindra Ltd. found a place of pride in the Corporate Social Responsibility (CSR) Awards instituted by the Ministry of Corporate Affairs (MCA) & presented by Hon'ble President of India, Shri Ram Nath Kovind.



Awards won by M&M Ltd.:

- 1. Corporate Award for Excellence in CSR - CSR spend between INR 10 Crores 100 Crores
- 2. Contribution to the National Priority Areas - Agriculture & Rural Development

Honourable Mention:

3. Contribution to the National Priority Areas - Education

Tech Mahindra Recognized as a Leader in Dow Jones **Sustainability World Index** 2019

Tech Mahindra has been recognized as a leader in the Dow Jones Sustainability Indices (DJSI) 2019 for the fifth consecutive year. Tech Mahindra is one of three Indian companies to be included in the DJSI World Index and one of twelve Indian companies in the DJSI Emerging Markets category.



FINANCIAL SNAPSHOT

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QUARTERLY PERFORMANCE **M&M + MVML SNAPSHOT**



| Volume – Auto Volume - FES | 1,18,650 nos. 71,073 nos. | 1,50,407 nos. 77,145 nos. | -21.1% -7.9% |
|---------------------------------|------------------------------|------------------------------|-----------------|
| | Q2 F20 | Q2 F19 | |
| Net Sales & Operating Income | 10,935 | 12,790 | -14 .5% |
| EBITDA | 1,541 | 1,849 | -16.7% |
| OPM | 14.1% | 14.5% | -40 bps |
| PBT (before El) | 1,758 | 2,161 | -18.6% |
| PBT (after El) | 1,758 | 2,298 | -23.5% |
| PAT (before EI) | 1,355 | 1,642 | -17.5% |
| PAT (after El) | 1,355 | 1,779 | -23.8% |

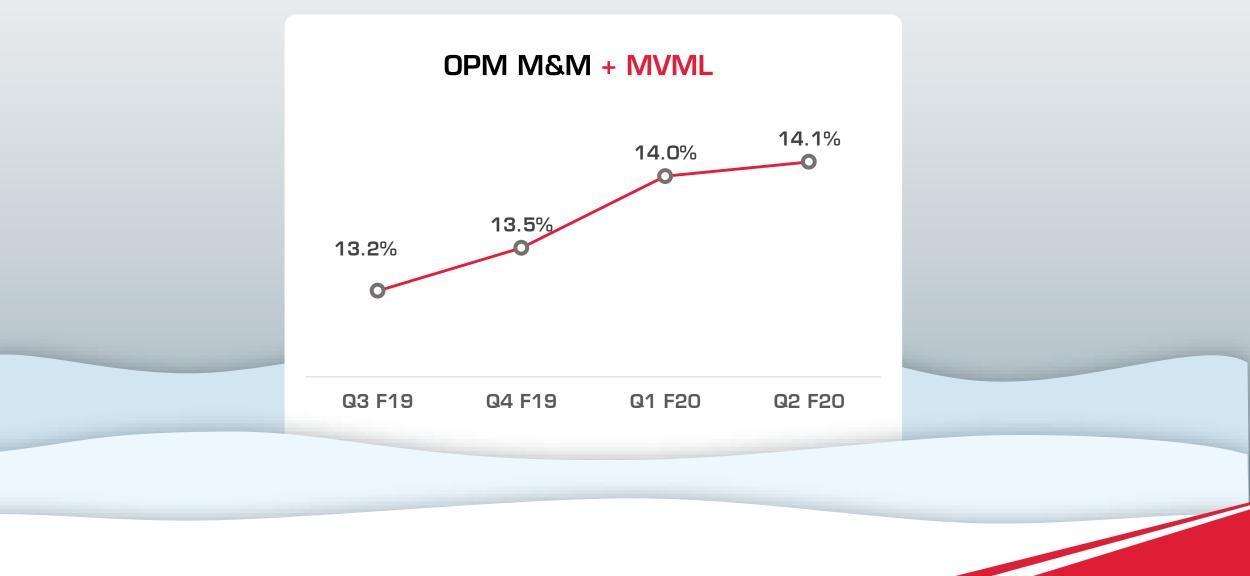


SEGMENT REVENUE & RESULT - Q2



| Q2 F20 6,893 Q2 F19 8,446 % Inc/ (Dec) -18.4% Q2 F20 397 Q2 F19 664 % Inc/ (Dec) 664 % Inc/ (Dec) 40.1% | AS | | | FES | | |
|--|----|--------------|--------|---------|--------------|-----------------|
| Q2 F19 8,446 REVENUE Q2 F19 4,028 % Inc/ (Dec) -18.4% % Inc/ (Dec) -9.8% Q2 F20 397 Q2 F20 702 Q2 F19 664 SEGMENT RESULT Q2 F19 813 | | Q2 F20 | 6,893 | SEGMENT | Q2 F20 | 3,631 |
| Q2 F20 397 Q2 F20 702 Q2 F19 664 SEGMENT RESULT Q2 F19 813 | | Q2 F19 | 8,446 | | Q2 F19 | 4,028 |
| Q2 F19 664 SEGMENT RESULT Q2 F19 813 | | % Inc/ (Dec) | -18.4% | | % Inc/ (Dec) | -9.8% |
| RESULT | | Q2 F20 | 397 | | Q2 F20 | 702 |
| | | Q2 F19 | 664 | | Q2 F19 | 813 |
| % INC/ (Dec) -40.1% % INC/ (Dec) -13.7% | | % Inc/ (Dec) | -40.1% | | % Inc/ (Dec) | - 13.7 % |

RESILIENT OPM



KEY LISTED COMPANIES PERFORMANCE Rs Crs PAT (after NCI) Tech M **MMFSL MLDL** MLL **MHRIL** Q2F20 261 16 11 24 1124 Q2F19 -2 426 1,064 41 19



THANK YOU!