## Embassy Office Parks REIT 2Q FY2022 Earnings Materials

October 29, 2021





## **Press Release**

## Embassy REIT Announces Second Quarter FY2022 Results, NOI up 30% YoY

- Significant uptick in deal activity with 713k square feet total lease-up, delivering 20% leasing spreads
- Grows Net Operating Income by 30% YoY, to distribute ₹5,365 million to Unitholders with 80% tax-free
- Raises ₹46 billion debt at 6.5% to refinance existing zero-coupon bond, c.300 bps interest savings

Bangalore, India, October 29, 2021

Embassy Office Parks REIT (NSE: EMBASSY / BSE: 542602) ('Embassy REIT'), India's first listed REIT and the largest office REIT in Asia by area, reported results today for the quarter and half-year ended September 30, 2021.

## Michael Holland, Chief Executive Officer of Embassy REIT said,

"We are delighted to announce yet another strong quarter of continued robust business performance. We delivered our strongest leasing activity since the start of the pandemic, we successfully completed a significant ₹46 billion debt raise at an impressive 6.5% interest rate and we received global recognition for our continuing commitment to sustainability. We have reconfirmed our full year guidance as we see multiple tailwinds for our business – India's stabilizing Covid situation, a reviving office leasing market especially in our core Bangalore market, and occupiers' business-expansion driven by global tech mega-trends. These positive trends are clear to our expanding investor base which has tripled in the last twelve months."

The Board of Directors of Embassy Office Parks Management Services Private Limited ('EOPMSPL'), Manager to Embassy REIT, at its Board Meeting held earlier today, declared a distribution of ₹5,365 million or ₹5.66 per unit for Q2 FY2022. Of this, ₹4.52 per unit or 80% of distributions are tax-free for Unitholders. The record date for the Q2 FY2022 distribution is November 10, 2021 and the distribution will be paid on or before November 13, 2021.

## **Business Highlights**

- Total lease-up of 713k square feet across 7 deals, achieved 20% leasing spreads
- Achieved stable portfolio occupancy of 89%, with 15% rent increases on 1.4 million square feet ('msf') across 22 leases
- Construction in full swing on 5.7 million sf projects, with 1.1 msf JP Morgan campus on track for handover by year-end



## Press Release (Cont'd)

## **Financial Highlights**

- Net Operating Income ('NOI') for Q2 grew year-on-year by 30% to ₹6,236 million, with 85% NOI margin
- Raised ₹46 billion debt at 6.5% to refinance existing zero-coupon bond, delivering significant c.300 bps interest savings
- Maintained fortress balance sheet with low leverage of 24% and ₹120 billion debt headroom to finance growth

## **Operations Highlights**

- Collected over 99% of office rents on 32.3 msf operating portfolio
- Increased number of employees operating from our parks (21k in Sep'21); labor at construction sites now at peak strength
- Awarded 4-star and Green star ratings by GRESB, the global ESG benchmark

## **Investor Materials and Quarterly Investor Call Details**

Embassy REIT has released a package of information on the quarterly results and performance, that includes (i) reviewed condensed consolidated financial statements for the quarter and half-year ended September 30, 2021, (ii) an earnings presentation covering Q2 FY2022 results, and (iii) supplemental operating and financial data book that is in-line with leading reporting practices across global REITs. All these materials are available in the Investors section of our website at <a href="https://www.embassyofficeparks.com">www.embassyofficeparks.com</a>

Embassy REIT will host a conference call on October 29, 2021 at 17:30 hours Indian Standard Time to discuss the Q2 FY2022 results. A replay of the call will be available in the Investors section of our website at <a href="https://www.embassyofficeparks.com">www.embassyofficeparks.com</a>

## **About Embassy REIT**

Embassy REIT is India's first publicly listed Real Estate Investment Trust. Embassy REIT owns and operates a 42.4 million square feet ('msf') portfolio of eight infrastructure-like office parks and four city-centre office buildings in India's best-performing office markets of Bangalore, Mumbai, Pune, and the National Capital Region ('NCR'). Embassy REIT's portfolio comprises 32.3 msf completed operating area and is home to over 190 of the world's leading companies. The portfolio also comprises strategic amenities, including two operational business hotels, four under-construction hotels, and a 100MW solar park supplying renewable energy to tenants.

Note: All financial data has been converted from ₹ crores to ₹ million / billion.



## **Table of Contents**

l.	Key Highlights	5
II.	Overview	16
III.	Market Outlook	21
IV.	Navigating Covid	25
V.	Commercial Office Update	27
VI.	Development Update	31
VII.	Asset Management Update	35
VIII.	Financial Update	41
IX.	Appendix	46



## **Resilient Business Performance**



## **LEASING**

Leased 713k sf , achieved 20% leasing spreads



NOKIA Employtech



## JP Morgan<sup>(1)</sup> CAMPUS

Façade works completed, target handover by Dec'21



## **DEVELOPMENT**

Continued construction on 4.6 msf new build, target completion over next 3 years



## **FINANCE**

Secured ZCB refinancing debt at significantly lower cost

₹46 bn

c.300 bps

Total Amount Raised

Interest Cost Savings

6.5%

4 years

Average Debt Cost

Average Tenure

## **OPERATIONS**

Rolled-out vaccination of frontline workers & actively supporting occupiers in back-to-work plans

14,000+

99%+

Vaccine doses Administered to frontline staff Rent Collections

95%+

1.4 msf

Occupiers operating from our properties across India

15% Rent Escalations

## **ESG**

Committed to sustainable eco-system, awarded GRESB Green star (4/5 stars)



Note:



## **Robust Financial Performance**

NOI and EBITDA up 30% and 28% year-on-year respectively with NOI and EBITDA margins at 85% and 82% respectively

	2Q FY2022 (mn)	2Q FY2021 (mn)	Variance %	Remarks
Revenue from Operations	₹7,352	₹5,401	+36%	<ul> <li>Revenue from ETV's 6.1 msf completed area<sup>(2)</sup></li> <li>Revenue from Embassy Manyata and TechZone CAM Operations<sup>(3)</sup></li> <li>Ramp up of Hospitality occupancy</li> <li>Lease rent escalations of 14% on 4.8 msf</li> <li>Partially offset due to occupier exits</li> </ul>
NOI Margin (%)	₹6,236 85%	₹4,814 89%	+30%	<ul> <li>Increase in Revenue from Operations</li> <li>Costs corresponding to CAM Operations of Embassy Manyata, TechZone &amp; TechVillage<sup>(3)</sup></li> </ul>
EBITDA  Margin (%)	₹6,053 82%	₹4,730 88%	+28%	► In-line with NOI increase
Distribution Payout Rate	·	₹4,244 100%	+26%	<ul> <li>Distribution of ₹5,365 mn for Q2</li> <li>Represents payout ratio of 100% at REIT level</li> </ul>

## Notes:

<sup>(1)</sup> Above financial results exclude Revenue, NOI and EBITDA from Embassy GolfLinks since Embassy REIT owns 50% economic interest in GLSP. GLSP NOI in 2Q FY2022 was up 3% year-on-year

<sup>(2)</sup> ETV was acquired on December 24, 2020 by Embassy REIT and the results have been consolidated into Embassy REIT from 4Q FY2021 onwards

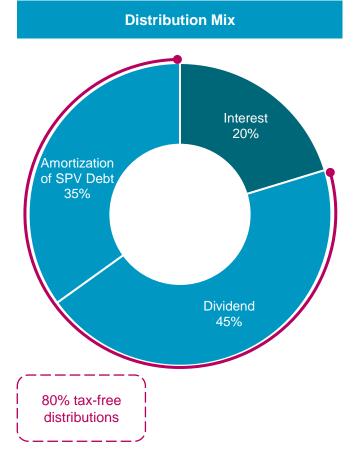
Pursuant to acquisition of property maintenance operations in 3Q FY2021



## **Delivering on Distributions**

Distribution for Q2 stood at ₹5,365 mn i.e., ₹5.66 per unit with 80% of distributions tax-free for Unitholders

Distribution Highlights				
Particulars	2Q FY2022	1H FY2022		
Distribution period	Jul'21 – Sep'21	Apr'21 – Sep'21		
Distribution amount (mn)	₹5,365	₹10,711		
Outstanding units (mn)	948	948		
Distribution per unit (DPU)	₹5.66	₹11.30		
Announcement date	October 29, 2021	-		
Record date	November 10, 2021	-		
Payment date	On or before November 13, 2021	-		



- ▶ 100% distribution payout ratio demonstrates commitment to regular quarterly distributions
- ▶ 80% of 2Q FY2022 distributions tax-free for Unitholders



% of

Rentals

10%

6%

4%

3%

3%

3%

3%

2%

2%

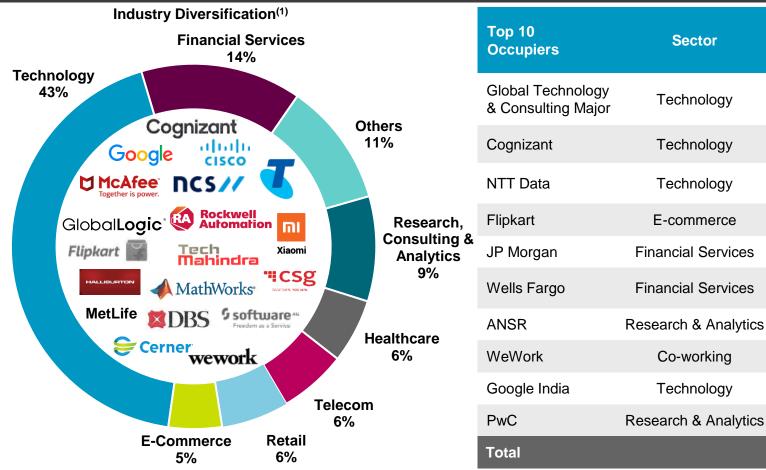
2%

38%

Sector

## **Fueled by Global Technology Trends**

## Tech occupiers and Global Captive Centers constitute over 70% of our occupier base



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▶ Diversified and gro	wing occupie	r base reduces concentration	on risk

► Contribution from Top 10 occupiers at 38% today vs 43% in Sep'19

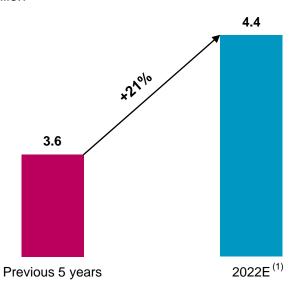


## **Tech Enabled Business Transformation**

Covid has accelerated digital transformation resulting in record tech spends and a global tech mega trend. Digital services to grow at 20-25% CAGR over next 5 years

## Record Global Tech Spends(1)

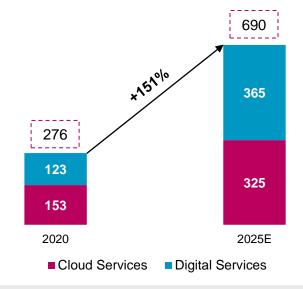
In US\$ trillion



- ▶ Global tech industry driven by below mega trends
  - Move to Cloud with record spends
  - Digital Transformation accelerated by 3–5 years
- ► Global quarterly transaction volumes at a record high for 3<sup>rd</sup> straight quarter
- ► Enterprises scaling digital investments to build future ready organization

## Cloud and Digital Tech Spends Set for Rapid Growth<sup>(2)</sup>

In US\$ billion

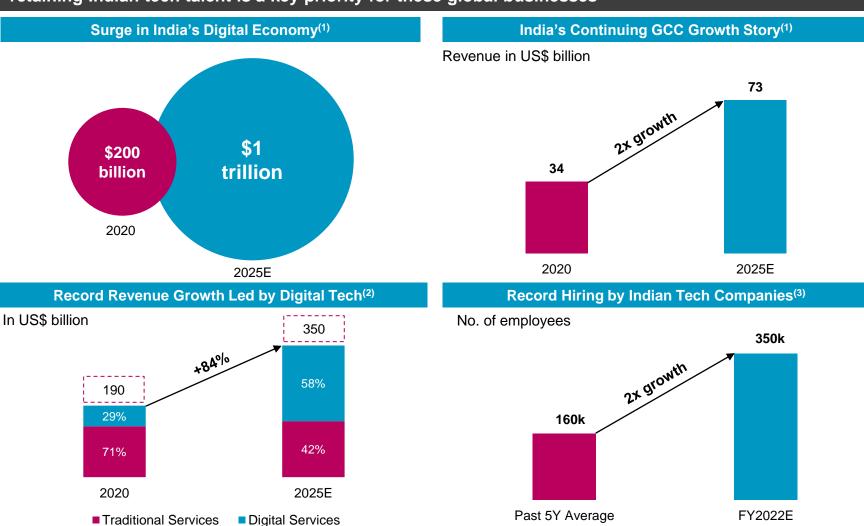


- ► Digital and cloud services expected to be a \$600-700 bn opportunity
  - Cloud services to grow at CAGR of 15-18%
  - Digital services to grow at CAGR of 20-25%
- ► About 80% of incremental global tech spends to be driven by digital technologies



## **India – The Global Digital Talent Nation**

India's tech industry continues to report record earnings, hiring and business pipeline. Attracting and retaining Indian tech talent is a key priority for these global businesses



## Source:

<sup>1)</sup> NASSCOM, Zinnov – GCC India Landscape: 2021 & Beyond, Sep'21

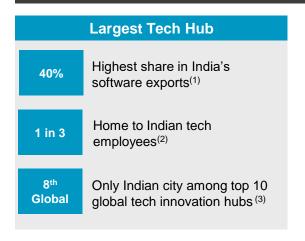
<sup>2)</sup> NASSCOM - Future of Technology Services, Winning In This Decade, Feb'21

Kotak Institutional Equities – IT Services, Apr'21

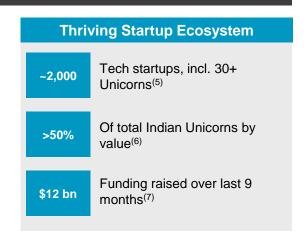


## **Bangalore Leading India's Office Recovery**

Given its position as India's best performing office market, Bangalore is expected to be at the forefront of demand revival in India

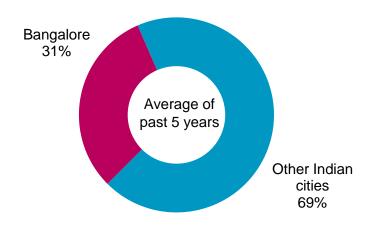


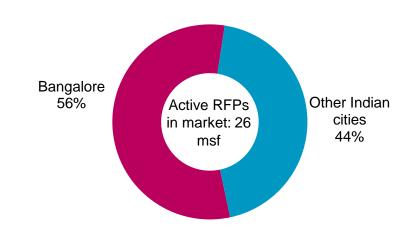
Largest GCC Hub <sup>(4)</sup>			
1 in 3	Of Total Indian GCCs		
35%	Of Indian GCC employees		
Over 30%	Largest share of GCCs revenues		



## Dominant share of demand in last 5 years(1)

## Largest share of active RFPs as of Sep'21 (1)





## Sources:

- (1) CBRE Estimates, 2021
- (2) Credit Suisse India Market Strategy, Aug'21
- (3) KPMG Technology Innovation Hubs report, Jul'21

- 4) NASSCOM, Zinnov GCC India Landscape: 2021 & Beyond, Sep'21
- (5) Startup Genome The Global Startup Ecosystem Report 2021, Sep'21
- (6) Venture Intelligence, Oct'21
- (7) PWC, Start-up Perspectives October 2021 India start-up deals tracker Q3 CY21



## **Expanding Our 'Total Business Ecosystem'**

Embassy REIT's ecosystem continues to be a key differentiator for global occupiers. Our 5.7 msf development pipeline helps us meet occupier growth needs

**Embassy TechVillage - JP Morgan BTS (1.1 msf)** 



**Embassy TechZone – Hudson and Ganges (0.9 msf)** 



Embassy Manyata - M3 Block A (1.0 msf)



Embassy Oxygen – Tower 1 (0.7 msf)





## **Capitalizing on Growth Opportunities**

Our fortress balance sheet provides us flexibility and positions us well to capitalize on growth opportunities

**Strong Balance Sheet** 

**Robust Development Pipeline** 

₹14.4 bn

Cash & Undrawn Committed Facilities<sup>(1)</sup>

₹120 bn

Significant Debt Headroom

24%

Net Debt to GAV

5.7 msf

Current development pipeline 100% of FY2022 delivery of 1.1 msf pre-committed **70%** 

Bangalore centric development India's best performing office market

Potential Acquisitions Pipeline<sup>(2,3)</sup>

9.2 msf

Select ROFO Pipeline<sup>(3)</sup> 23.2 msf

Assets within Partner(s) Network and Third-Party Opportunities

Embassy REIT is well positioned for new growth, and we will benefit from consolidation of supply and acceleration of demand

## Notes:

- 1) Includes undrawn committed facility, treasury balances, fixed deposits etc., net of cash flows earmarked for Q2 distributions
- (2) Pipeline is indicative only. There can be no assurance that above opportunities or other pipeline opportunities will materialize in current form or at all or result in transactions
- in permit a population of the parties of ROFO opportunity from Embassy Sponsor and upto c.4.2 msf of ROFO opportunity within overall ETV campus from other parties



## **Further Fortifying Our Balance Sheet**

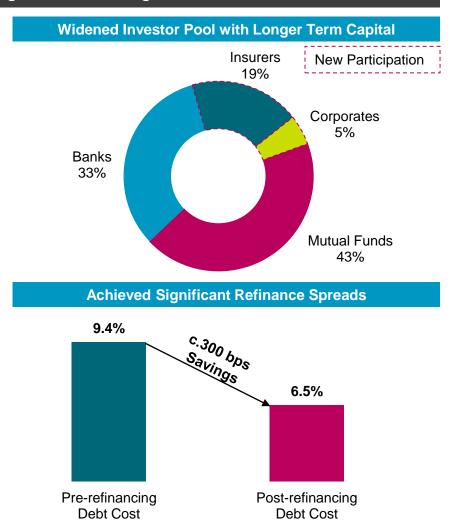
₹46 billion debt raised at c.300 bps interest cost saving to refinance existing ZCB, thereby consolidating entire REIT debt to coupon bearing instruments and simplifying cash flow-through for distributions



₹46 bn
Amount Raised (1)

6.5% Average Debt Cost

4 years
Average Term to Maturity

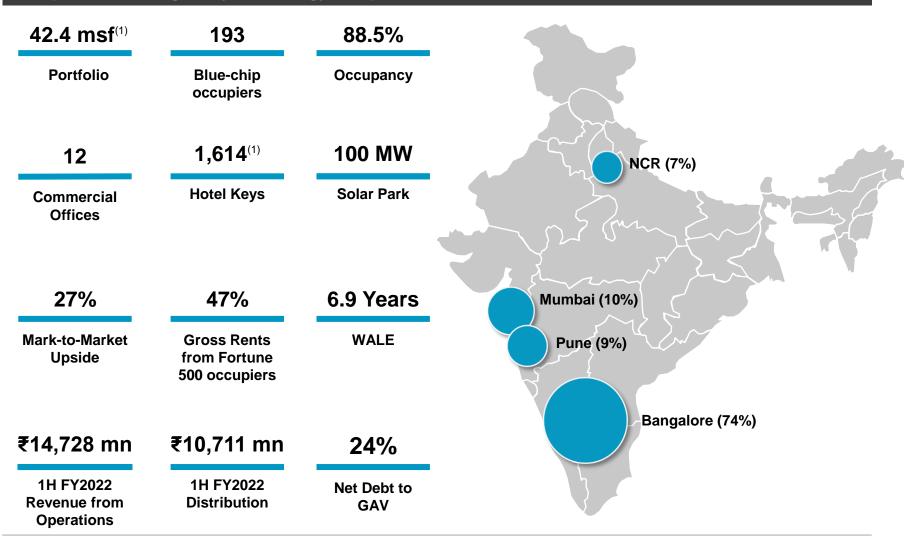






## Who We Are: Quick Facts

We run a commercial office portfolio that serves as essential corporate infrastructure to global occupiers, including many technology companies



Notes: City wise split by % of Gross Asset Value (GAV) considered per Sep'21 valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually.



## Eight Infrastructure-like Office Parks (40.1 msf)(1)

# Embassy Manyata Bangalore (14.8 msf)













**Embassy Galaxy** 



**Embassy Oxygen** 



## Four Prime City-center Offices (2.3 msf)





Embassy 247 Mumbai (1.2 msf)



Embassy One Bangalore (0.3 msf)





## What We Do: Our Strategy

Maximize distribution and NAV per unit through leasing, on-campus developments and acquisitions

3

## Leasing & Lease Management

- Grow NOI by leasing vacant spaces
- Manage lease expiries
   & capture mark-tomarket upside
- Experienced on-ground teams & hands-on approach to leasing
- Best-in-class occupier engagement

## On-campus Development

2

- ▶ Deliver 10.1<sup>(1)</sup> msf oncampus development
- Proactive pre-leasing to de-risk new development
- Select infrastructure ancillary projects (hotels, flyovers, etc.) to increase entry barriers
- Provide 'total business ecosystem'

## **Acquisitions**

- Capitalize on fragmented office market and undertake value accretive acquisitions
- ► Pan-India acquisition potential from 3<sup>rd</sup> parties
- 31.2 msf of ROFO opportunity from Embassy Sponsor and upto 4.2 msf of ROFO opportunity from others

## Capital Management

- Build leverage selectively and continually optimize debt cost
- Use strong balance sheet to drive accretive growth through disciplined acquisitions
- Quarterly distribution with minimum 90% of NDCF to be distributed
- Low expenses and fees enhancing Unitholders' value

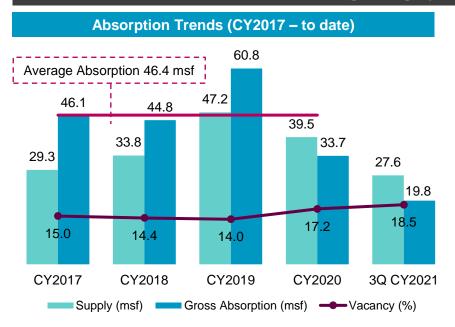
Proactive asset management to drive value with strong corporate governance





## **Market Fundamentals – Update**

Recovery in office market amidst positive sentiments given vaccination ramp-up, resumption of business activities and continued strong hiring by corporates across key office markets



Oity-wise refrontiance (ball 21 – bep 21)					
	Gross	Supply	Vacancy		
City	Absorption (msf)	(msf)	(%)		
Bangalore	5.9	7.8	9%		
Pune	2.1	1.5	12%		
Mumbai	3.3	3.5	25%		
NCR	2.9	5.3	28%		
Embassy REIT Markets	14.2	18.1	18%		
Hyderabad	3.3	9.0	19%		
Chennai	2.0	0.6	11%		
Kolkata	0.3	0.0	36%		
Other Markets	5.6	9.6	17%		
Grand Total	19.8	27.6	18%		

City-wise Performance (Jan'21 - Sep'21)

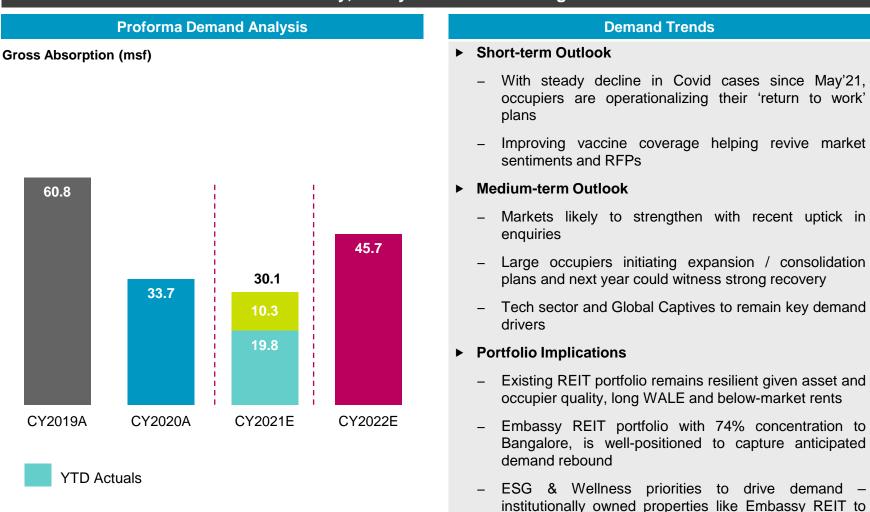
- ▶ Post second wave disruption, improving deal activity signaling early signs of demand rebound given pent up demand
  - Absorption witnessed a rebound with 8 msf take up in Q2, 48% higher than Q1
  - Bangalore led office absorption and contributes over 50% of active pan-India RFPs
- Occupier sentiment improving amid prioritized employee vaccination and steady decline in Covid cases
  - Major tech occupiers planning return to office by year-end in a phased manner
- Office demand rebound in 2022 as vaccination coverage increases and business sentiments improve
  - Occupiers likely to ramp-up their return to office plans amid strong hiring plans by tech companies

Source: CBRE Research, Embassy REIT



## **Market Fundamentals – Demand Trends**

Leasing momentum likely to rebound in 2022 with Bangalore leading pan-India office recovery. Tech sector and GCCs to drive office recovery, led by their accelerated growth



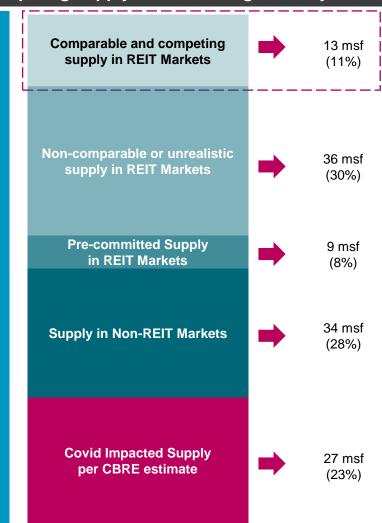
Source: CBRE Research, Embassy REIT

benefit



## **Market Fundamentals – Supply Trends**

Market supply continues to be impacted with 23% shrinkage since the start of Covid pandemic. Competing supply for REIT is significantly lower at 11% of announced supply for next 2 years



## **Supply Trends**

## Short-term Outlook

- Construction and delivery slippages to continue for underfunded developers
- Projects with no pre-commitments to continue facing further delays
- Revival of planned projects to be based on market assessment and demand revival timelines

## ▶ Medium-term Outlook

- CBRE's 2-year forward supply estimate has decreased by 23% from 119 msf in Jan'20 to 92 msf in Sep'21
- Supply likely to catch momentum beginning early-2022 given improving business sentiments
- Increased emphasis on infra, quality, safety and wellness to result in a shift in preference to new office buildings

## ► Portfolio Implications

- Competing market supply for REIT is significantly lower at 11% of announced market supply for next 2 years
- 1.1 msf due for delivery in Dec'21 already 100% preleased. No new near-term supply by REIT until FY2023
- REIT has sufficient financing in place to deliver new build

Proforma Supply Analysis





## **Covid Operations Update**

Overall Covid situation continues to improve, uptick in number of Corporates preparing to ramp-up back-to-office programmes

## Covid in India

- Cases and deaths in India at less than 5% of the May/June peaks
- Strong vaccination roll-out in key urban centers
- This month, India reached the 1 bn vaccine milestone

## ▶ Our Response

- All properties to remain open to support business continuity
- Over 14k doses administered to our frontline staff; 72% received second vaccine dose
- Continued support to our occupiers w.r.t vaccination drives and back-to-work plans
- Continuing wellness-focused initiatives thermal cameras,
   PHI for AHUs, safety certifications, etc.

## ▶ Impact on Our Operations

- c.10% of employees operating from our properties, a 1.6x uptick in Sep'21 vs Jun'21
- Uptick in physical occupancy across our properties, and material increase post-Diwali
- Labor availability stabilized in Q2 with full labor strength available across sites supporting construction activities

100%

Business parks and buildings operational<sup>(1)</sup>

14,000+

Vaccine doses administered to frontline staff

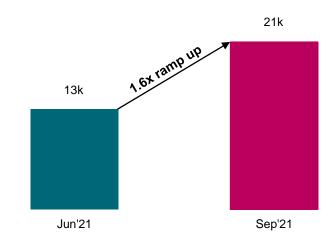
~21k

Employees working from our properties across India

95%+

Occupiers operating from our properties across India

## Ramp-up in Physical Occupancy



Note

(1) All data as of Oct 28, 2021, unless otherwise mentioned 26





## **Leasing Highlights**

713k sf total lease-up across 7 deals in Q2, comprising of 169k sf new lease-up at 13% re-leasing spread and 544k sf renewals at 21% renewal spread

2Q FY2022 Highlights			Leases Signed			
New Leases signed ('000 sf)	(A)	169	Occupier	Property	Sector	Area ('000 sf)
			New Leases			
- Re leasing ('000 sf)		125	NCSI Tech <sup>(2)</sup>	Embassy Qubix	Telecom	46
De lessies Osses I		400/	Employtech	Embassy TechVillage	Others	43
<ul> <li>Re-leasing Spread</li> </ul>	13%	13%	CitiusTech	Embassy Qubix	Technology	32
Renewals ('000 sf) <sup>(3)</sup>	(B)	544	Rockwell Automation	Embassy TechZone	Engineering & Manufacturing	25
			Others	Various	Various	22
<ul><li>Renewal Spread</li></ul>		21%	Renewals			
T-(-11(1000 - f)	(4 5)	740	Nokia	Embassy Manyata	Telecom	511
Total Lease-up ('000 sf)	(A + B)	713	Leading Tech Company	FIFC	Technology	33
Pipeline discussions ('000 sf)		c.500	Total Lease-up			713

New Leases & Renewals in 2Q FY2022





NOKIA

**Employtech** 



- Actual legal entity name of occupiers may differ
- NCSI Technologies (India) Private Limited is a Singtel Group Company
- Includes 511ksf early renewal with Nokia as a part of 'blend and extend' strategy, leases originally expiring between FY25/26

Rent (₹ psf / month)

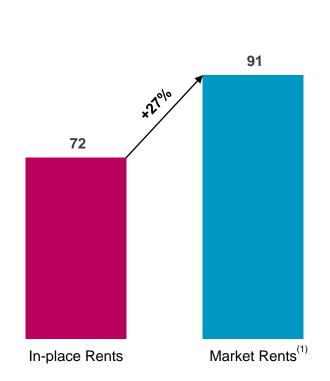


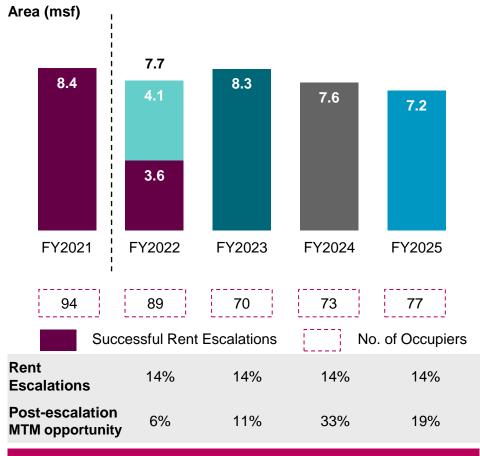
## **Embedded Rent Escalations**

Achieved rent escalations of 15% on 1.4 msf across 22 leases in Q2, representing 100% of scheduled escalations. On track for 14% rent escalations due on 4.1 msf across 35 leases in FY2022

Market Rents 27% above in-place rents

**Embedded Rent Escalations of 10-15% aids NOI growth** 





Q2 Update: Achieved 15% rent increase on 1.4 msf

Source: CBRE Research Sep'21, Embassy REIT

29

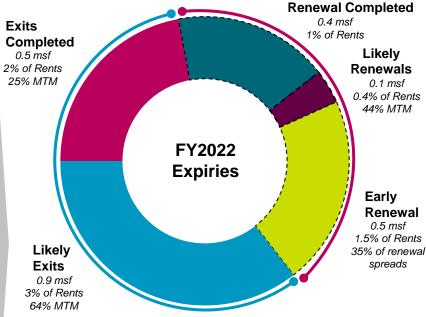


## **Embedded Mark-to-Market Potential**

Successfully renewed 0.5 msf in Q2 at 21% MTM spreads. 0.9 msf leases representing 3% of annual rents are likely exits with a mark-to-market potential of 64%

## 31% of Leases expire between FY2022-26 Area Expiring (msf) Early Renewal<sup>(3)</sup> 2.4 2.4 2.4 2.7 2.3 2.0 0.5 Backfilled at 10% MTM 1.0 0.9 FY2023 FY2024 FY2025 FY2026 Mark-tomarket 58% 48% 18% 49% 23% opportunity Rents 3% 7% 4% 7% 10% Expiring<sup>(1)</sup>

## FY2022 Lease Expiries in-line with previous guidance



- Lease expiries in-line with guidance in Q4 FY2021
  - 0.5 msf Renewals and 1.4 msf Exits
- ▶ H1 Update
  - 0.5 msf of early renewal; 35% renewal spread
  - 0.4 msf renewed; 0.1 msf likely renewals
  - 0.5 msf exits; 25% MTM potential
  - 0.9 msf likely exits; 64% MTM potential<sup>(2)</sup>

Notes:

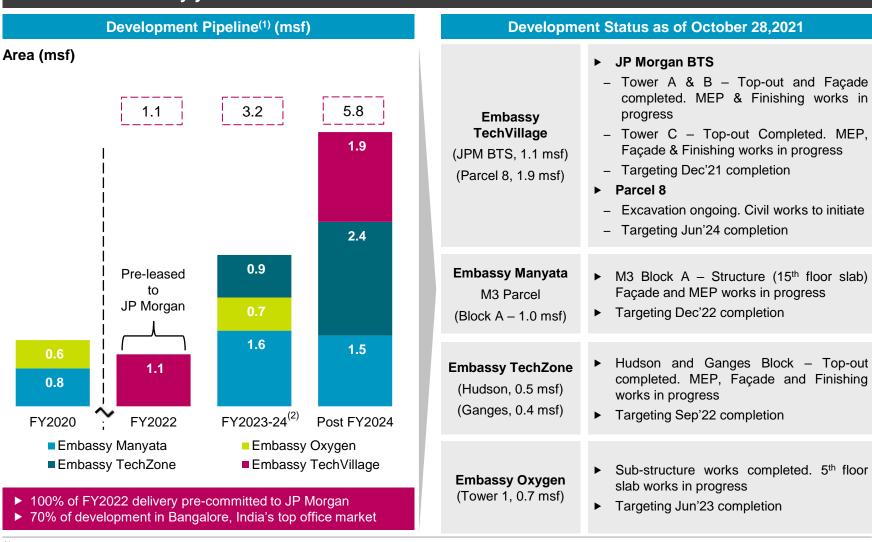
- Refers to annualized rent obligations
- MTM potential computed basis market rent per latest CBRE estimate and in-place rent for respective leases Includes 511k sf early renewal with Nokia as a part of 'blend and extend' strategy, leases originally expiring between FY25/26





## **Development Pipeline**

Construction in full swing on 5.7 msf development projects; 1.1 msf JP Morgan campus at ETV ontrack for handover by year-end



## Notes:

## **Development Projects**

## Embassy TechVillage - JP Morgan BTS (1.1 msf)







Actual Progress at Site(1)





## Embassy Oxygen – Tower 1 (0.7 msf)



## **Embassy TechZone – Hudson and Ganges (0.9 msf)**



Actual Progress at Site(1)









## **Early Leasing Renewals – Hands-on Asset Management**

Strengthened partnership with an existing occupier through early renewal of 0.5 msf lease by offering customized and flexible solution

## **Situation** Overview

- ► Occupier considering consolidation and potential relocation
  - 0.6 msf 10-year-old lease with a global telecom company
  - Due for expiry in FY2025/26
- ▶ Opportunity to renew lease earlier than scheduled expiry date, ensures long term revenue visibility

## Hands-on Asset Management

- ► Initiated early negotiations for upcoming lease expiry
- ► Facilitated relocation and consolidation of other smaller leases into Embassy Manyata
- ► Wellness focus and Total Business Ecosystem efficiency helped in early renewal decision
- ► Concluded 'blend and extend' lease in Q2

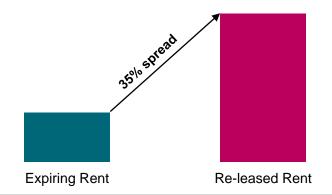
# Value Addition

- ▶ New 10-year lease, reinforced occupancy through new 5 year lock in
- ► Achieved 35% renewal spread over expiring rents
- ► Locked-in 18% of next 4 years Embassy Manyata expiries<sup>(1)</sup>
- ► Enhanced contractual escalations to 15% every 3 years vs.10% earlier
- ► Growth potential for further lease-up in medium-term due to tailwinds supporting occupier's industry

## 0.5 msf Early Lease Renewal at Embassy Manyata



**Achieved MTM Spreads on Renewal** 





### **Deepening Our Business Moat**

Our continued investments in infrastructure and amenities create entry barriers and fortifies our properties for the next phase of growth

Flyover at Embassy Manyata (WIP, Dec'21)



North Side Skywalk at Embassy Manyata (Completed, Sep'21)



South Side Skywalk at Embassy Manyata (WIP, Dec'21)



Sports Facility at Embassy TechZone (Completed, Sep'21)





# **Embassy Quadron Asset Re-positioning**

### Completed comprehensive asset re-positioning of Embassy Quadron

**New Revamped Lobbies (Completed, Dec'20)** 



**Entry Portal (Completed, Sep'21)** 

**Outdoor Food-court (Completed, Mar'21)** 



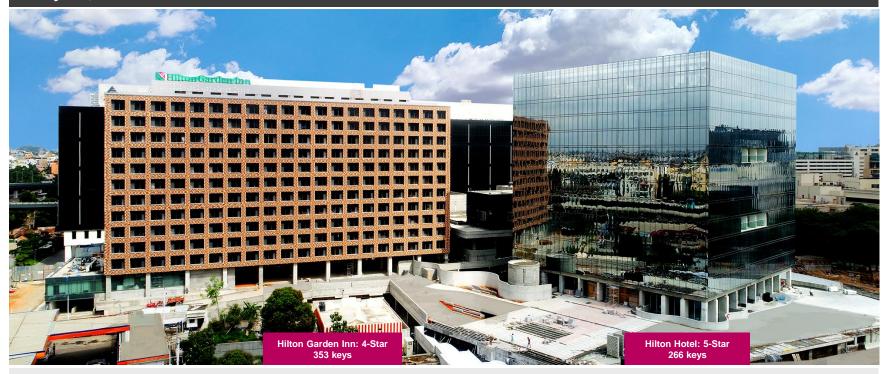






## **Infrastructure and Upgrade Projects**

Pre-opening activities initiated for under-construction 619 keys dual branded Hilton hotels at Embassy Manyata; on track for Jun'22 launch



- ► Hilton 5 Star (266 keys) at Embassy Manyata
  - Guest Rooms, Lobby and Restaurant interior work in advanced stages
  - Convention Center interior work in progress
- ▶ Hilton Garden Inn 4 Star (353 keys) at Embassy Manyata
  - Guest Rooms and Plant room handover initiated
- ► Targeting Jun'22 launch
  - Pre-operational activities on track; commercial engagement with corporates initiated



### **Hospitality Update**

With lockdown relaxations and green shoots in domestic travel, Occupancy for our operating hotel portfolio grew to 28% in Q2 vs 10% in Q1 with EBITDA loss narrowing to ₹28 mn in Q2 vs ₹85mn in Q1

### **Hilton at Embassy GolfLinks**



247 Keys 5-Star Hotel Operational

Q2 Occupancy : 30% (vs 12% in Q1)

Q2 EBITDA: ₹(9) mn vs ₹(28) mn in Q1 '2021 Travellers Choice Award'

- by TripAdvisor

### Four Seasons at Embassy One



230 Keys
5-Star Luxury Hotel
Operational

Q2 Occupancy: 26% (vs 9% in Q1)

Q2 EBITDA: ₹(19) mn vs ₹(57) mn in Q1

'Far and East: Best Chinese Premium Dining'

- by Times Food & Nightlife Awards 2021

### **Hilton Hotels at Embassy Manyata**



619 Keys
5-Star & 4-Star Hotel
Under Construction
Target Launch in Jun'22

100k+ sf Retail & Convention Center 'Best Hotel Architecture'

by Asia Pacific Property Awards

- ▶ Outlook Green shoots in domestic travel with recovery in corporate travel, expected to pick up further in early 2022
- ► Action Plan Focus on driving occupancy and ADR through targeted revenue initiatives such as local staycations, wedding groups and domestic corporates

Limited impact of Covid induced hospitality slowdown on our portfolio given Hotels contributed < 1% of pre-Covid NOI (FY2020)





# **Significant Debt Refinance at Attractive Terms**

Successfully raised ₹46 billion debt at 6.5% cost; to achieve ₹1.3 bn of annual savings through early refinancing of ZCB

refinancing of ZCB								
	Then (May'19)	Now (Oct'21)	Key Benefits					
Amount Raised	₹36.5 bn Zero-Coupon Bond (ZCB)	₹46 bn Coupon bearing listed NCDs & Bank Term Loan	Simplified coupon bearing debt					
Coupon Rate	<b>9.4%</b> As a first-time issuer	6.5% Capitalizing on performance track record	Significant interest cost savings (c.300bps)					
Tenure	3 years Shorter tenure funding, bullet repayment	4 years  Longer maturities, staggered repayment (3 and 5 years)	Staggered repayment					
Key Investors	<ul><li>MFs, HNIs</li><li>First-time debt raise by an Indian listed REIT</li></ul>	<ul> <li>MFs, Insurers, Banks and Corporates</li> <li>Increasing acceptance of REITs in India</li> </ul>	Diversified pool					



### **ZCB Refi Further Strengthens Our Fortress Balance Sheet**

Recent ₹46 bn debt raise and planned ZCB refinancing further strengthens balance sheet and helps stagger debt maturity. 65% of total debt is locked-in at fixed interest rate



Proforma Debt Headroom

6.5%

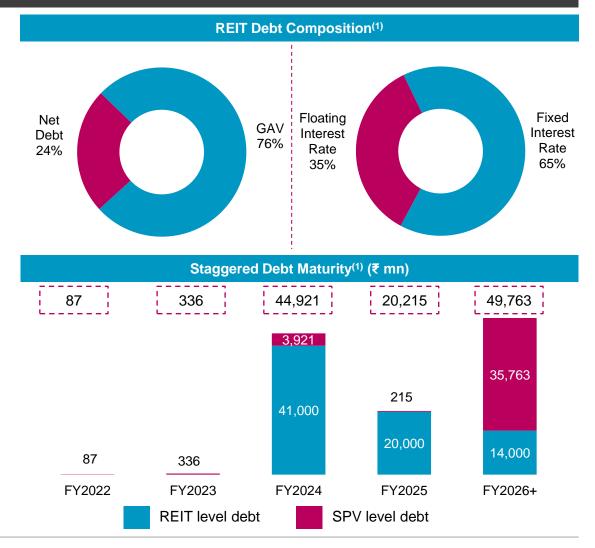
**Average Interest Cost** 

<2%

Debt Maturities in next 2 years

4 years

**Average Debt Tenure** 





# **Walkdown of Key Financial Metrics**

Particulars (₹mn)	2Q FY2022	2Q FY2021	Variance (%)	1H FY2022	1H FY2021	Variance (%)			
Revenue from Operations	7,352	5,401	36%	14,728	10,564	39%			
Property Taxes and Insurance	(297)	(196)	52%	(582)	(389)	50%	NO NO		
Direct Operating Expenses	(819)	(392)	109%	(1,698)	(792)	114%			
Net Operating Income	6,236	4,814	30%	12,449	9,383	33%			
Other Income	247	214	15%	521	504	3%			
Dividends from Embassy GolfLinks	450	175	157%	750	265	183%		NDCF	
Property Management Fees <sup>(1)</sup>	(176)	(119)	48%	(344)	(235)	46%		at	
Indirect Operating Expenses	(258)	(111)	132%	(467)	(199)	134%		SPV	
EBITDA	6,500	4,974	31%	12,909	9,717	33%		SPV leve	
Working Capital Adjustments	665	(276)	NR	1,359	(160)	NR		-	Dis
Cash Taxes, net of refunds	(487)	(124)	292%	(914)	(366)	150%			Distribution
Principal Repayment on external debt	(26)	(48)	(46%)	(45)	(97)	(54%)			tion
Interest on external debt	(355)	(388)	(9%)	(699)	(784)	(11%)			
Non-Cash Adjustments	(100)	(80)	25%	(253)	(133)	90%			
NDCF at SPV level	6,197	4,056	53%	12,357	8,178	51%			
Distribution from SPVs to REIT	6,215	4,088	52%	12,397	8,268	50%			
Distribution from Embassy Golflinks	-	258	NR	-	738	(100%)			
Interest on external debt	(726)	(34)	NR	(1,444)	(34)	NR			
REIT Management Fees <sup>(1)</sup>	(64)	(55)	16%	(138)	(113)	22%			
Other Inflows at REIT level (Net of Expenses)	(58)	(28)	104%	(98)	(135)	(27%)			
NDCF at REIT level	5,368	4,229	27%	10,718	8,724	23%			
Distribution	5,365	4,244	26%	10,711	8,743	23%			

44



### **Portfolio Valuation**

Gross Asset Value of the portfolio stood at ₹475 bn with 94% of value in commercial office segment, underpinning Embassy REIT's asset quality

Property	Segment	September 30, 2021	March 31, 2021	Variance	
Floperty	Segment	(₹ mn)	(₹ mn)	(%)	
Embassy Manyata	Commercial Office	177,361	173,579	2%	
Embassy TechVillage	Commercial Office	112,617	106,491	6%	
Embassy GolfLinks <sup>(2)</sup>	Commercial Office	28,445	28,053	1%	
Embassy One	Commercial Office	4,359	4,324	1%	
Express Towers	Commercial Office	18,110	18,403	(2%)	
Embassy 247	Commercial Office	17,028	16,914	1%	
FIFC	Commercial Office	13,845	13,889	(0%)	
Embassy TechZone	Commercial Office	21,628	22,827	(5%)	
Embassy Quadron	Commercial Office	12,801	12,938	(1%)	
Embassy Qubix	Commercial Office	10,001	10,414	(4%)	
Embassy Oxygen	Commercial Office	23,336	23,694	(2%)	
Embassy Galaxy	Commercial Office	9,111	9,028	1%	
Hilton at Embassy GolfLinks	Hospitality	3,965	3,995	(1%)	
Four Seasons at Embassy One	Hospitality	7,266	7,278	(0%)	
Hilton at Embassy Manyata	Hospitality	5,785	4,341	33%	
Hilton at Embassy TechVillage	Hospitality	603	582	4%	
Embassy Energy	Others	9,144	9,302	(2%)	
Gross Asset Value		475,405	466,051	2%	
Other Assets		78,759	81,820		
Other Liabilities		(186,138)	(180,521)		
NAV		368,025	367,350		
NAV per unit		388.26	387.54	In-line	





### **Financial Performance for 1H FY2022**

NOI and EBITDA up 33% and 31% year-on-year respectively with NOI and EBITDA margins at 85% and 82% respectively

	1H FY2022 (mn)	1H FY2021 (mn)	Variance %	Remarks
Revenue from Operations	₹14,728	₹10,564	+39%	<ul> <li>Revenue from ETV's 6.1 msf completed area<sup>(2)</sup></li> <li>Revenue from Embassy Manyata and TechZone CAM Operations<sup>(3)</sup></li> <li>Ramp-up of Hospitality occupancy</li> <li>Lease rent escalations of 14% on 5.6 msf</li> <li>Partially offset due to occupier exits</li> </ul>
NOI Margin (%)	₹12,449 85%	₹9,383 89%	+33%	<ul> <li>Increase in Revenue from Operations</li> <li>Costs corresponding to CAM Operations of Embassy Manyata, TechZone &amp; TechVillage<sup>(3)</sup></li> </ul>
EBITDA  Margin (%)	₹12,060 82%	₹9,237 87%	+31%	► In line with NOI increase
Distribution Payout Rate	·	₹8,743 100%	+23%	<ul> <li>Distribution of ₹10,711 mn for H1</li> <li>Represents payout ratio of 100% at REIT level</li> </ul>

Notes:

<sup>(1)</sup> Above financial results exclude Revenue, NOI and EBITDA from Embassy GolfLinks since Embassy REIT owns 50% economic interest in GLSP. GLSP NOI in 1H FY2022 was up 5% year-on-year

<sup>(2)</sup> ETV was acquired on December 24, 2020 by Embassy REIT and the results have been consolidated into Embassy REIT from 4Q FY2021 onwards

<sup>3)</sup> Pursuant to acquisition of property maintenance operations in 3Q FY2021



### **Portfolio Summary**

### 32.3 msf completed Grade A office assets (88.5% occupied, 6.9 years WALE, 27% MTM opportunity)

	Leasable Area (msf)/Keys/MW		WALE <sup>(2)</sup>	Occupancy	Rent (₹ psf / mth)			GAV <sup>(3)</sup>		
Property	Completed	Development	Total	(yrs)	(%)	In-place	Market	MTM (%)	₹mn	% of total
Embassy Manyata	11.8	3.1	14.8	7.0	91.8%	62	92	48%	177,361	37%
Embassy TechVillage	6.1	3.1	9.3	8.8	98.5%	72	93	29%	112,617	24%
Embassy GolfLinks(1)	2.7	-	2.7	7.6	97.2%	122	148	22%	28,445	6%
Embassy One	0.3	-	0.3	7.4	5.5%	162	147	(9%)	4,359	1%
Bengaluru Sub-total	20.9	6.1	27.0	7.7	93.5%	74	100	36%	322,782	68%
Express Towers	0.5	-	0.5	3.2	88.3%	265	270	2%	18,110	4%
Embassy 247	1.2	-	1.2	3.2	80.6%	103	110	7%	17,028	4%
FIFC	0.4	-	0.4	3.9	72.9%	294	270	(8%)	13,845	3%
Mumbai Sub-total	2.0		2.0	3.4	81.0%	175	177	1%	48,983	10%
Embassy TechZone	2.2	3.3	5.5	4.5	88.4%	49	48	(2%)	21,628	5%
Embassy Quadron	1.9	-	1.9	4.8	49.7%	49	48	(3%)	12,801	3%
Embassy Qubix	1.5	-	1.5	5.8	89.7%	41	48	16%	10,001	2%
Pune Sub-total	5.5	3.3	8.8	4.9	75.4%	47	48	3%	44,430	9%
Embassy Oxygen	2.5	0.7	3.3	10.6	75.8%	48	54	12%	23,336	5%
Embassy Galaxy	1.4	-	1.4	1.4	98.5%	35	45	28%	9,111	2%
Noida Sub-total	3.9	0.7	4.6	7.5	83.7%	43	50	17%	32,447	7%
Sub-total (Office)	32.3	10.1	42.4	6.9	88.5%	<b>72</b>	91	27%	448,642	94%
Four Seasons at Embassy One	230 Keys	-	230 Keys	-	18%	-	-	-	7,266	2%
Hilton at Embassy GolfLinks	247 Keys	-	247 Keys	-	21%	-	-	-	3,965	1%
Hilton & Hilton Garden Inn at Embassy Manyata (5 & 3 star)	-	619 Keys	619 Keys	-	-	-	-	-	5,785	1%
Hilton & Hilton Garden Inn at Embassy TechVillage (5 & 3 star)	-	518 Keys	518 Keys	-	-	-	-	-	603	0%
Embassy Energy	100MW	-	100MW	-	-	-	-	-	9,144	2%
Sub-total (Infrastructure Assets)	477 Keys / 100MW	1,137 Keys	1,614 Keys / 100MW						26,763	6%
Total	32.3 msf/477 Keys/100MW	10.1 msf / 1,137 Keys	42.4 msf / 1,614 Keys /100MW						475,405	100%

#### Notes

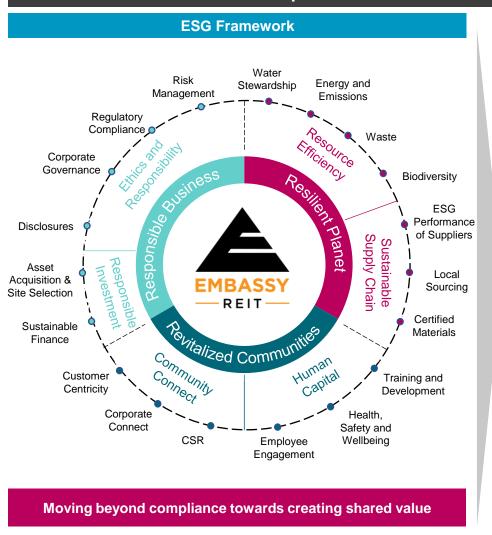
- (1) Details included in the above table are for 100% stake in Embassy GolfLinks, except GAV which reflects Embassy REIT's 50% economic interest in GLSP
- (2) Weighted against Gross Rentals assuming occupier exercise their renewal options after the end of the initial commitment period
- Weighted against Gross Nehrlans assuming occupier execution the internal options after the end of the initial commitment period.

  Gross Asset Value (GAV) considered per Sep'21 valuation undertaken by iVAS Partners represented by Mr. Manish Gupta, partner, with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually. For further details refer notes on slide 54



### **ESG Initiatives - Our Roadmap**

Our Environment, Social and Governance (ESG) Framework comprises 3 pillars: Resilient Planet, Revitalized Communities and Responsible Business



### **Progress and Path ahead** ► Green Energy Initiatives – 100 MW solar plant in Bangalore **Early Years** dispersed ➤ Multiple community (Pre FY2021) initiatives ► Large portfolio of LEED Platinum and Gold certified assets ► Published first ESG report ► British Standard Institutions (BSI) Yesterday Assurance (FY2021) ► Corporate Connect - Strategic CSR initiatives ▶ Integrating CSR with ESG through community programs **Today** ▶ ESG focus across 19 areas with (FY2022) defined goals and targets ▶ GRESB Assessment ▶ Integrating **ESG** priorities into business planning and strategy **Tomorrow** ► Alignment with global standards (FY2023 and including TCFD, SBTi beyond) ▶ Signatory to RE100. Resource neutral operations

Notes:

<sup>(1)</sup> TCFD – Task Force on Climate-related Financial Disclosures



### **ESG Initiatives - Resilient Planet**

Our framework is driven with specific focus on green energy and operational excellence. We believe in "Reimagining Spaces" for a sustainable tomorrow for our planet and our communities

### **Current Memberships and Certifications**

**ESG** Benchmarks





Operational Excellence





**Building Certifications** 





**ESG**Disclosures



100 MW (AC) Solar Plant (Reduces 158mn kg CO<sub>2</sub> emissions annually)<sup>(1)(2)</sup>



525 kW Solar Roof top at Embassy 247, Mumbai (Awarded 'Best Green Building Project of the Year')(3)



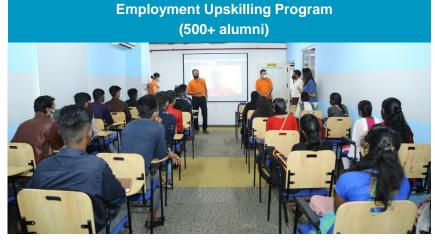
- 1) Picture from Embassy Energy 100 MW solar facility at Bellary, Karnataka
- (2) Based on "CO2 baseline database for the Indian power sector Dec'18 and actual generation of 190 mn units in FY21
- (3) Awarded by The Future of Tech Congress & Awards



### **ESG Initiatives - Revitalized Communities**

Our goal is to build a sustainable eco-system and actively contribute to the social economic and environmental development of our communities











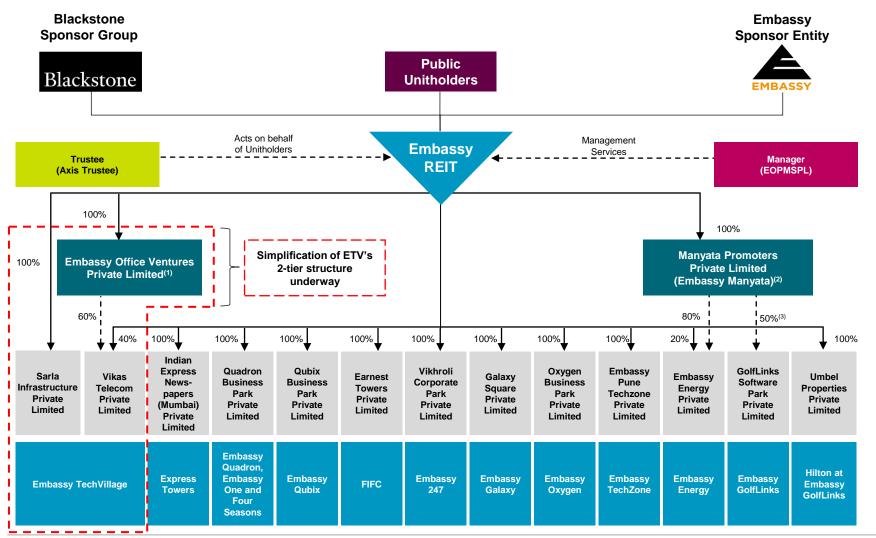
## **ESG Initiatives - Responsible Business**

Embassy REIT has adopted strong corporate governance standards. Received an exceptional 95% score on Governance in 2021 GRESB assessment, reflecting our best-in-class governance framework

Asset	<ul> <li>Minimum 80% of value in completed and income generating</li> <li>Minimum 90% of distributable cash flows to be distributed</li> <li>Restrictions on vacant land acquisition</li> </ul>
Debt	<ul> <li>Majority unitholder approval required if debt exceeds 25% of asset value</li> <li>Debt cannot exceed 49% of asset value</li> </ul>
Manager	<ul> <li>50% independent directors on the Board, with 50% representation on key committees</li> <li>Manager can be removed with 60% approval of unrelated Unitholders</li> <li>Alignment with Unitholder interests due to a distribution-linked management fees structure</li> </ul>
Strong Related Party Safeguards	<ul> <li>Sponsors, sponsor group and associates are prohibited from voting on related party transactions (RPTs)</li> <li>Majority Unitholder approval required for total value of RPTs in a financial year pertaining to acquisition or sale of property which exceeds 10% of REIT value</li> <li>Acquisition or sale price of property cannot be at a price greater than 110% of average valuation of two independent valuers or at a price lower than 90% of the average of two independent valuer's valuation respectively</li> <li>Fairness opinion from independent valuer required if leases to related parties exceed 20% of the underlying assets based on certain parameters</li> </ul>



### **Embassy REIT Structure**



#### Notes:

- (1) Does not reflect the restructuring pursuant to scheme of arrangement between VTPL and EOVPL, filed before NCLT in Feb'21. Upon the scheme becoming effective, EOVPL will merge into VTPL and the existing 60% investment in the share capital of VTPL held by EOVPL will stand cancelled and VTPL will become a 100% directly-held SPV of Embassy REIT
- Pursuant to a composite scheme of arrangement (the "Scheme") involving MPPL, EOPPL and EPTPL which was approved by National Company Law Tribunal (NCLT), Mumbai bench via order dated 10 March 2021, MPPL has become a 100% Holdco of the Embassy Office Parks REIT, holding Embassy Manyata Business Park, 80% of the share capital of EEPL and 50% of the share capital of GLSP, while EPTPL has become a 100% directly-held SPV of Embassy Office Parks REIT, holding Embassy TechZone
- 3) Balance 50% owned by JV partner
- The 100% owned entities are held jointly with nominee shareholders for the Embassy REIT

msf – Million square feet MTM – Mark to Market

MW - Mega-Watt

Mumbai - Mumbai Metropolitan Region (MMR)



# **Key Terms & Definitions**

Note	S:	40.	NAV – Net Asset Value					
•	All figures in this presentation are as of Sep 30, 2021	41.	NCD – Non-Convertible Debentures					
•	All figures corresponding to year denoted with "FY" are as of or for the one-year period ending (as may be relevant) March 31st of the respective year.	42.	NDCF refers to Net Distributable Cash Flows					
	Similarly, all figures corresponding to year denoted with "CY" are as of or for the one-year period ending (as may be relevant) December 31 of the respective year	43.	Net Debt - Gross Debt minus short term treasury investment and cash and cash equivalents					
		44.	NM – Not material					
•	Some of the figures in this Presentation have been rounded-off to the nearest decimal for the ease of presentation	45.	NOI – Net Operating Income					
•	All details included in the presentation considers 100% stake in GLSP. However, Embassy REIT owns 50% economic interest in GLSP SPV which owns Embassy GolfLinks property. Accordingly, its revenues are not consolidated into our Revenue from Operations. Also, Market Value or GAV reflects only		NR – Not Relevant					
	Embassy REIT's 50% economic interest in GLSP	47.	NSE – The National Stock Exchange of India Limited					
•	Any reference to long-term leases or WALE (weighted average lease expiry) assumes successive renewals by occupiers at their option	48.	NTM – Next twelve months					
•	Valuation as of Sep 30, 2021, undertaken by iVAS Partners represented by Mr. Manish Gupta, partner, with value assessment services undertaken by	49.	NXT – Manyata front parcel office towers					
	CBRE 5							
•	Key Terms and Definitions:	51.	Occupancy / W Occupied / W Leased – Occupancy is defined as the ratio of the Occupied Area and the Completed Area					
1.	2Q/Q2/Three Months ended – Quarter ending Sep'21	52.	Occupied Area – Completed area of property which has been leased or rented out in accordance with an agreement entered into for the purpose					
2.	ADR - Average Daily Rate (ADR) is a measure of the average rate charged for rooms sold and is calculated by dividing total rooms revenue for a	53.	Proforma Debt Headroom – Proforma Debt Capacity (Maximum debt as per REIT Regulations) - Current Net Debt					
	period by the number of rooms sold during that period	54.	Portfolio – Together, the Portfolio Assets and the Portfolio Investment					
3.	Annualized Rental Obligations – Defined as Gross Rentals multiplied by twelve (12)	55.	Proposed Development Area – The Leasable Area of a property for which the master plan for development has been obtained, internal development plans are yet to be finalized and applications for requisite approvals required under the law for commencement of construction are yet to be received					
4.	Average Occupancy – Commercial Offices - Occupied Area / Completed Area. Hotels - Occupied Rooms / Completed Rooms or Keys	56.	QoQ – Quarter on quarter					
5.	Base Rentals – Rental income contracted from the leasing of Completed Area; does not include fit-out & car parking income	57.	REIT Regulations – Securities and Exchange Board of India (Real Estate Investment Trusts) Regulations, 2014					
6.	bn – Billions	58.	Rents - Refers to Gross Rentals unless specified otherwise. Gross Rentals are defined as the sum of Base Rentals, fit-out and car parking income					
7.	bps – Basis points		from Occupied Area for the month of Sep'21					
8.	BSE – BSE Limited	59.	RevPAR - Revenue Per Available Room (RevPAR) is a hotel industry financial metric calculated by multiplying the Average Daily Rate by the percentage occupancy					
9.	CAM – Common Area Maintenance	60.	Re-leasing spread – Refers to the change in rent psf between new & expiring leases, expressed as a percentage					
10. 11.	C&W – Cushman & Wakefield  CAGR – Compounded Annual Growth Rate	61.	Restructuring - Pursuant to a composite scheme of arrangement (the "Scheme") involving MPPL, EOPPL and EPTPL which was approved by					
11.	CAGR – Compounded Annual Growth Kate  CBRE – CBRE South Asia Private Limited		National Company Law Tribunal (NCLT), Mumbai bench via order dated 10 March 2021, MPPL has become a 100% Holdco of the Embassy Office Parks REIT, holding Embassy Manyata Business Park, 80% of the share capital of EEPL and 50% of the share capital of GLSP, while EPTPL has					
13.	Completed Area – the Leasable Area of a property for which occupancy certificate has been received		become a 100% directly-held SPV of Embassy Office Parks REIT, holding Embassy TechZone					
14.	CRE – Corporate real estate	62.	ROFO – Right of First Offer					
15.	DPU – Distribution per unit	63.	Same-Store KPIs – Same-Store KPIs represents KPIs (Occupancy/ Revenue/ NOI) from properties which are in service in both the current and prior year reporting periods adjusted to exclude straight-line & other non-cash IndAS income, as applicable, to make comparisons between periods more					
16.	EBITDA – Earnings/ (loss) before finance costs, depreciation, amortization, impairment loss and income tax excluding share of profit of equity		meaningful. For example, for 2QFY2022, Same-Store occupancy is computed for the portfolio excluding ETV's 6.1 msf completed area					
	accounted investee	64.	sf / psf – Square feet / per square feet					
17.	Embassy TechVillage / ETV – Comprises of the legal entities Vikas Telecom Private Limited (VTPL), Embassy Office Ventures Private Limited (EOVPL) and Sarla Infrastructure Private Limited (SIPL)	65.	Sponsor(s) – Embassy Property Developments Private Limited and BRE / Mauritius Investments					
18.	Embassy Group – refers to the Embassy Sponsor or its subsidiaries or limited liability partnerships	66.	SPV – Special purpose vehicles, as defined in Regulation 2(I)(zs) of the REIT Regulations, in this case being UPPL, EEPL, IENMPL, VCPPL, ETPL, QBPL, QBPPL, OBPPL, VTPL, SIPL, EPTPL and GSPL					
19.	Embassy REIT refers to Embassy Office Parks REIT	67.	TEV – Total Enterprise Value					
20.	EOPMSPL – Embassy Office Parks Management Services Private Limited	68.	TI / Tis – Tenant Improvement / (s)					
21.	EOPPL - Embassy Office Parks Private Limited, a former holding company of Embassy REIT which has been dissolved pursuant to restructuring	69.	tn – Trillions					
	involving MPPL, EÓPPL and EPTPL through NCLT scheme	70.	Under Construction / U/C Area – Leasable Area for which internal development plans have been finalized and requisite approvals as required under					
22.	FY – Period of 12 months ended March 31 of that particular year, unless otherwise stated		law for the commencement of construction have been applied for, construction has commenced, and the occupancy certificate is yet to be received					
23.	GAV – Gross Asset Value	71.	Units – An undivided beneficial interest in the Embassy REIT, and such units together represent the entire beneficial interest in the Embassy REIT					
24.	GCC – Global Captive Centers	72.	WALE – Weighted Average Lease Expiry (weighted according to facility rentals excluding impact of Ind-AS adjustments) assuming that each occupier exercises the right to renew for future terms after expiry of initial commitment period					
25.	GLSP – GolfLinks Software Park Private Limited	73.	WFH – Work from home					
26.	GRESB – Formerly known as Global Real Estate Sustainability Benchmark	74.	WIP – Work-in-progress					
27.	Holdco – Refers to EOVPL and MPPL  Investment Entity - Refers to Colff links Software Back Brigate Limited	75.	Years - Refers to fiscal years unless specified otherwise					
28. 29.	Investment Entity – Refers to GolfLinks Software Park Private Limited  IPO – Initial Public Offering of units of Embassy Office Parks REIT	76.	YoY – Year on year					
30.	Leasable Area – Total square footage that can be occupied by a occupier for the purpose of determining a occupier's rental obligations. Leasable Area	77.	YTD – Year to date					
30.	is the sum of Completed Area, Under Construction Area and Proposed Development Area	78.	YTM – Yield to Maturity					
31.	LTM – Last twelve months	79.	ZCB – Zero Coupon Bond					
32.	Manager – Embassy Office Parks Management Services Private Limited							
33.	MEP – Mechanical, Electrical & Plumbing							
34.	mn – Millions							
35.	MNC – Multinational Corporation							

# EMBASSY

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