

SEC/196/2025 August 13, 2025

BSE Limited, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai 400001.

Scrip code: 542867

Dear Sir/Madam,

National Stock Exchange of India Ltd., Exchange Plaza, 5th Floor, Bandra-Kurla Complex, Bandra (E), Mumbai 400051.

Symbol: CSBBANK

Presentation to Institutional Investors/Analyst - Unaudited Financial Results for the quarter ended June 30, 2025

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in continuation of our letter no. SEC/195/2025 dated August 13, 2025, please find enclosed a copy of Investor Presentation on financial and business

This intimation shall also be made available on the Bank's website at www.csb.co.in

performance of the Bank for the quarter ended June 30, 2025.

Kindly take the same on records.

Thanking You,

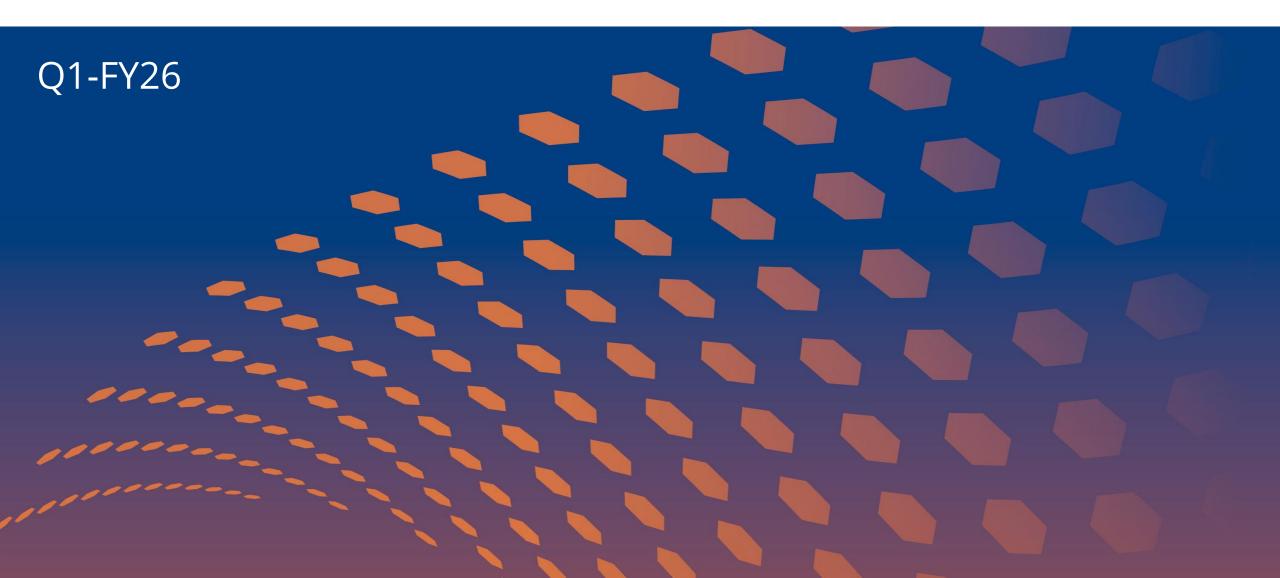
Yours faithfully,

Sijo Varghese Company Secretary

Encl: As above.

INVESTOR PRESENTATION

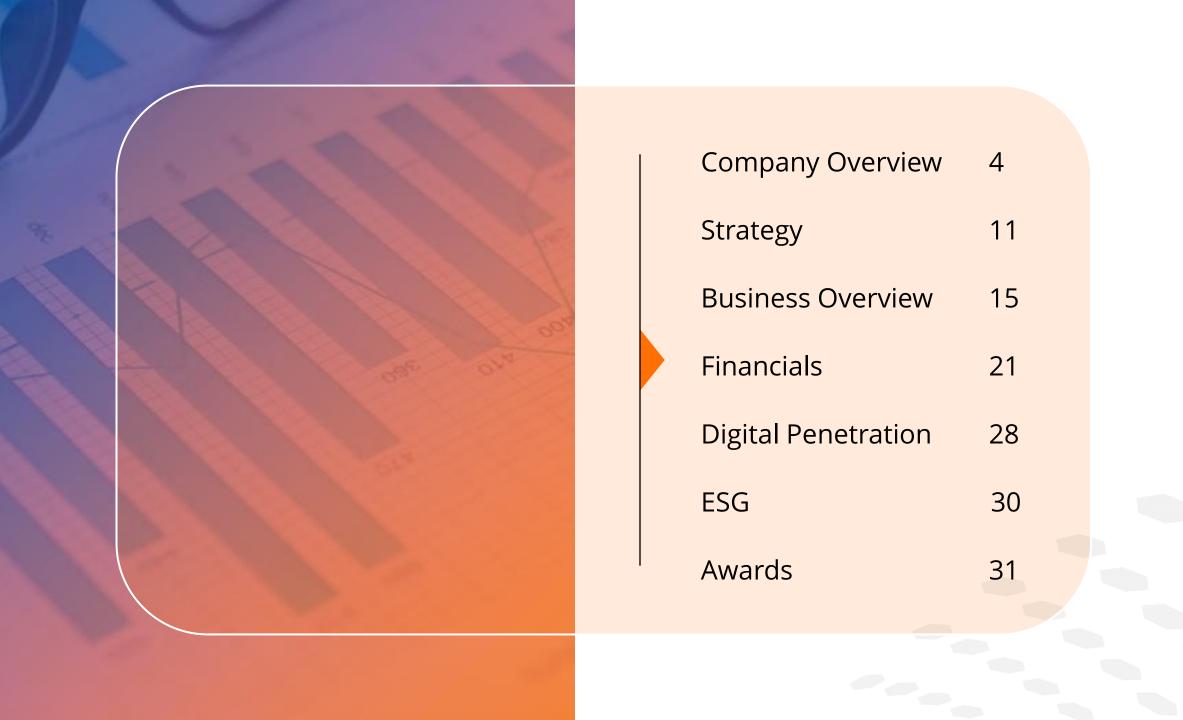




Banking Driven by Purpose...

With over a century of banking excellence, CSB Bank stands as a testament to resilience and innovation in the financial sector. Founded 104 years ago, the bank has continuously evolved to meet the dynamic needs of its diverse clientele.





Performance Highlights –Q1 FY26



₹ 48,580 Cr

Balance Sheet Size



33% Y-o-Y

₹ 32,944 Cr

Gross Advances



31% Y-o-Y

₹ 35,935 Cr

Deposits



20% Y-o-Y

₹ 68,879 Cr

Total Business



25% Y-o-Y

₹ 1,286 Cr

Total Income



28% Y-o-Y

₹ 379 Cr

Net Interest Income



5% Y-o-Y

₹ 245 Cr

Non Interest Income



42% Y-o-Y

₹ 119 Cr

Profit After Tax



5% Y-o-Y

21.71%

Capital Adequacy Ratio



23.61%

0.66%

Net NPA



0.68%

1.03%

ROA



1.27%

3.54%

NIM



4.36%

Y-o-Y: Q1 FY26 v/s Q1 FY25

Company Overview

Driven by Purpose, since 1920





Journey began in November 1920



Oldest private sector bank in Kerala



Offer products and services across Personal Banking, Loans and Advances, Corporate Banking, Digital Banking



Promoted by FIH Mauritius Investments Ltd, an entity backed by Fairfax Group



Focus on comprehensive financial needs of

- Retail customers
- SME customers
- Corporate Clients
- Agricultural Sectors
- Microfinance and Underbanked Segments
- High-Net-Worth Individuals (HNIs)
- Digital Banking Customers

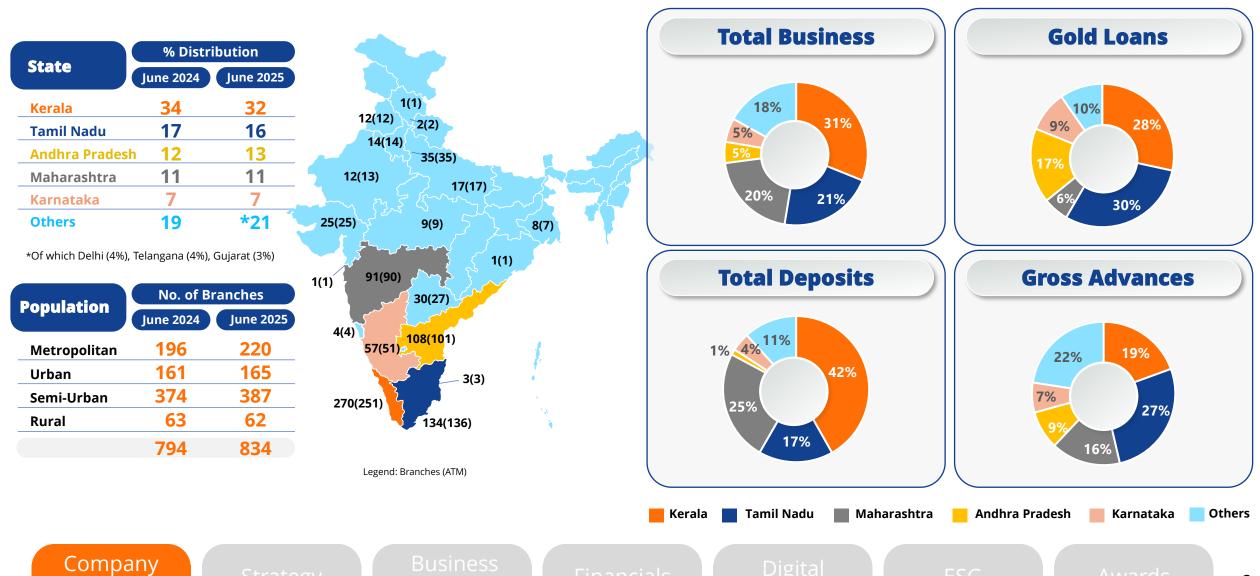




CSB Bank endeavours to be a leading bank striving to excel in bringing products that satisfy the needs of targeted client segments, backed by excellent service – through our branches and technology driven initiatives in a compliant and regulated manner. For our employees, we want to create a culture of pride – driven by performance and productivity that should eventually result in sustainable growth in business and deliver superior returns to our shareholders.

Robust Network, Extensive Reach



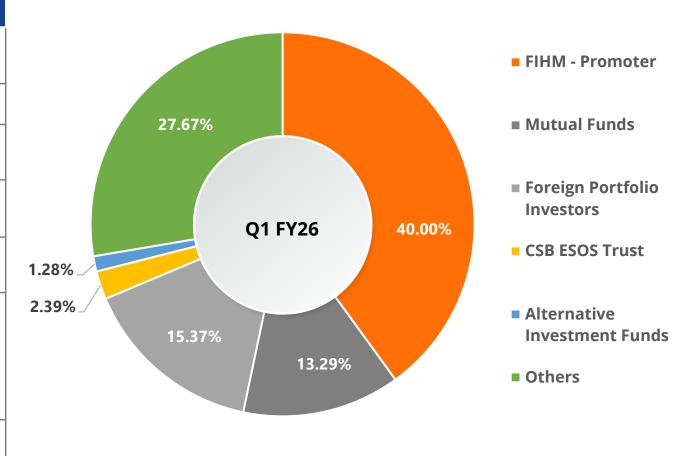


Overview

Shareholding Pattern



Category	No of Shareholde rs	No of Share Held (in Mio)	% Of holding
FIHM – Promoter	1	69.39	40.00%
Mutual Funds	14	23.06	13.29%
Foreign Portfolio Investors	87	26.66	15.37%
CSB ESOS Trust	1	4.15	2.39%
Alternate Investment Funds	13	2.22	1.28%
Others (incl. non- resident Indians, body corporates, resident individuals)	64928	48.00	27.67%
Total	65044	173.49	100.00%



Our Board of Directors



Mr. Biswamohan Mahapatra

Non-Executive Independent Chairperson

He is the Non-Executive Independent Chairperson of the Bank since May 9, 2025. He was a central banker with a career spanning about 33 years in RBI in various capacities and retired as Executive Director in August 2014. He was associated with various working groups and committees constituted by the government and represented the RBI as a member/Chairman/Convenor of these various working groups and committees. He was the convener of the Government of India Task Force to set up the Resolution Corporation under the Indian Financial Code. Post-retirement, he was an advisor to the RBI on the bank licensing process.

Mr. Pralay Mondal

Managing Director & CEO

He is the Managing Director & CEO of the Bank since September 15, 2022. He has over 30 years of experience in leading banking companies across multiple business segments and functions, including retail assets, retail liabilities, business banking, products and technology. His achievements include pioneering efforts in doorstep banking and direct sales, creating deep geography distribution, and building and scaling up of retail businesses. He had played a pivotal role/s in leading banks such as Axis Bank, Yes Bank, HDFC Bank, and Standard Chartered Bank.

Mr. B K Divakara

Executive Director

He is the Executive Director of the Bank since March 15, 2024. He has over 38 years of banking experience spanning various spheres. Before being appointed as Executive Director, he worked at the Bank as CFO for a little over 3 years and as Head of Strategy and Corporate Legal for almost 9 months. Prior to joining the CSB Bank, he was the Executive Director of Central Bank of India for a period of five years, from January 23, 2014. He worked closely in finance, credit, priority sector lending, balance sheet management, profit planning & forecasting, capital raising programme, investor relations, credit monitoring, recoveries, operations, Treasury, internal audit, risk management, and transaction banking.

Mr. Madhavan Menon

Non-Executive Director

He has over three decades of experience in finance, banking and service sectors. He held various positions at ANZ Grindlays Bank Limited, Citibank N.A., Emirates Bank International, and Birla Capital International AMC Limited. He is currently the Non-Executive Chairman of Thomas Cook (India) Limited (TCIL). He was the Executive Chairman of TCIL till May 31, 2025 He earlier held the position of Non-Executive Chairperson of the Bank.

Mr. Sumit Maheshwari

Non-Executive Director

He is Managing Director & CEO of Fairbridge Capital since May 2018, playing a pivotal role in sourcing, evaluating, negotiating, and executing investment opportunities. A seasoned investment professional with deep experience in both private and public Indian companies, Mr. Sumit manages over \$7 billion in Indian investments for Fairfax Financial Holdings and Fairfax India Holdings. Sumit also serves on the boards of various Fairfax portfolio companies.

Our Board of Directors



Ms. Sharmila Abhay Karve

Independent Director

She has over three decades of association with the Network of Price Waterhouse firms in India in various capacities, including the roles of Head of Audit and Head for Risk & Quality, till she retired in 2019. She was appointed as the Diversity & Inclusion Leader for the PwC Global network and was on the Global Leadership Team and the Global Human Capital Team.

Mr. Sudhin Choksey

Independent Director

He has over 40 years of professional experience, both in India and overseas. He was the former Managing Director of GRUH Finance Ltd., which was merged with Bandhan Bank. He has expertise in the mortgage finance business and skilled in lending business. He was the recipient of the 'Business Leader – Financial Services' Award for the year 2015 from the Institute of Chartered Accountants of India, New Delhi.

Mr. Sharad Kumar Saxena

Independent Director

He has over 30 years of experience in banking and had held almost all the leadership positions in ICICI Bank technology group. He was the Chief Technology Officer of Bank of Baroda, and as the Head of IT of Bank of Baroda, he successfully led the bank merger of erstwhile Vijaya Bank and erstwhile Dena Bank with Bank of Baroda.

Ms. Renu Kohli

Independent Director

She is an economist with research and practitioner experience on macroeconomic policies and issues. She is currently the Senior Fellow, at the Centre for Social and Economic Progress (CSEP) an independent, public policy think tank based in New-Delhi. She has previously worked with the RBI, the IMF, including ICRIER and the Institute of Economic Growth.

Mr. Deepak Maheshwari

Independent Director

He is an experienced banker with an impressive career spanning over four decades in top banking institutions in the country, viz., State Bank of India, HDFC Bank and Axis Bank. His expertise extends to credit decision-making, credit underwriting, and monitoring of large credit exposures. He also has expert knowledge in banking, including relevant policy matters.

Mr. Narasimha Raju Narasappa Doddahosahalli

Independent Director

He was a Karnataka cadre IAS officer of 1984 batch. During his career, he held key positions at both central and state government levels, including Principal Secretary to the Chief Minister of Karnataka and Joint Secretary in the Ministry of Petroleum and Natural Gas. He also served on the boards of various public sector undertakings.

Our Strong Leadership Team



Pralay Mondal

Managing Director & CEO



B K Divakara

Executive Director



Narendra Kumar Dixit

Head - Retail Banking



Satish Gundewar

Chief Financial Officer



Manish Modi

Head - Wholesale Banking



Shyam Mani

Head - SME and NRI



Rajesh Choudhary

Chief Technology Officer



Manish Agarwal

Chief Credit Officer



Alok Singh

Head-Treasury



Ajith Jose

Chief Compliance Officer



Satyendra Sharma

Chief Risk Officer



Punit Saruparia

Head – Internal Audit



K Chandrashekhar

Head-Operations

33+

Jaikumar S.

Chief Internal-Vigilance Officer



Sijo Varghese

Company Secretary 22+

Chinmay Adhikari

Chief Human Resource Officer Raju Kumar Ojha

Senior Manager – Planning & Execution (MD's Office)

19+

Experience of Executives

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Award:

Driven by SBS 2030









Rolled out in three phases: Sustain, Build, and Scale



SustainCore Strengths



Build
Platforms for Future



Execute with Guardrails

Sustain and Build Phase (Till FY26)

- Expand operations pan-India
- Build new-age technology platform
- Enhanced product suite
- Strong liability franchise

- Continued focus on gold loan
- Process re-engineering
- Strengthened risk management framework

Driven by SBS 2030 (contd.)





Sustain

Core Strengths



Build

Platforms for Future



Scale

Execute with Guardrails

Building for Scale Phase (FY27 to FY30)

- Transform into full-service new age private sector bank
- Enhanced product suite across all customer segments
- Customer centricity at heart
- Focus on innovation and collaboration
- Connecting ecosystem: partnerships and alliances
- Create value

Driven by SBS 2030 (contd.)



Key Enablers



Good Governance Structure



Clear Executable Strategy



Board Support and Guidance



Growth-Oriented Policy



Building Infrastructure in Physical, Hybrid, and Digital



Robust and Efficient Customer-Centric Process



Strong Leadership



Innovation, Agility, and Digitalisation

Key Objectives



Growth in granular liability franchise with ever-improving CASA Ratio



Focus on strong operating performance with consistency



Major investments in the initial 3-4 years with a defined payback period



Prudent treasury investment strategy viz. wholesale funded book growth with the right balance of risk vs. return



Well-diversified retail book to manage cycles



Relentless focus on fee business and non-interest income earnings



Well-capitalised bank with an adequate liquidity buffer to manage economic and credit cycles



Enhance coverage, create segmentation, and whitelist opportunities in wholesale business



Focus on asset quality, risk management, and strong collection framework

Driven by SBS 2030 (contd.)



Pillars







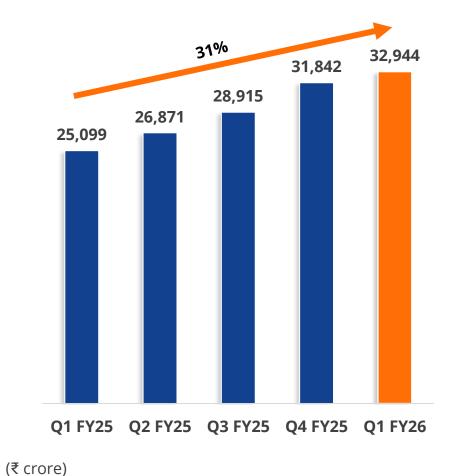




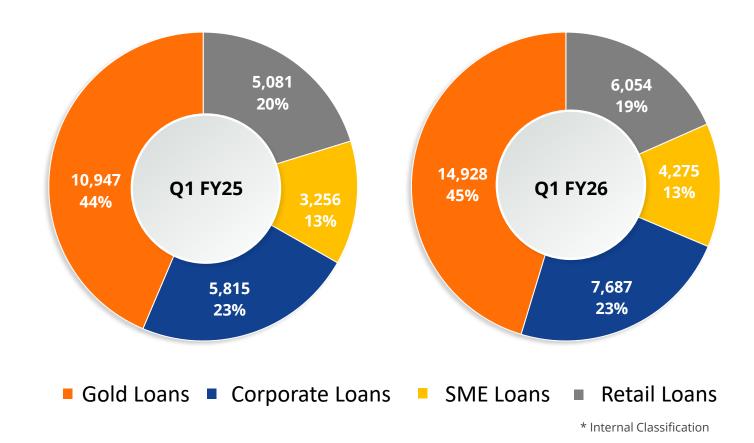
Advances







Gross Advances Mix*



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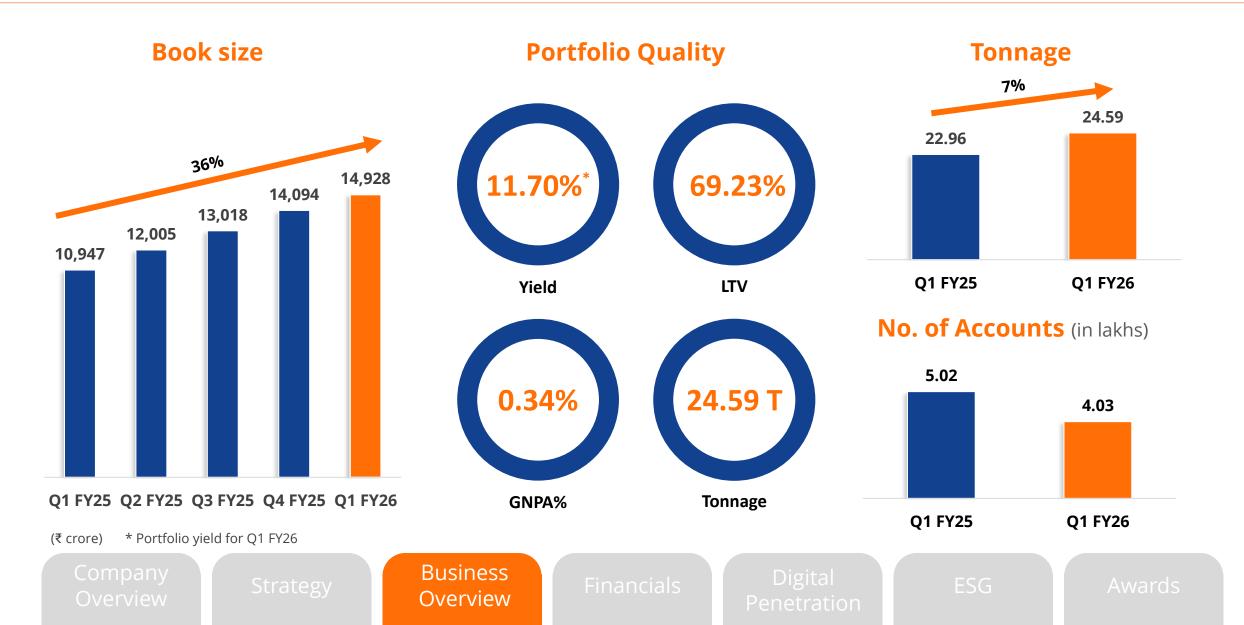
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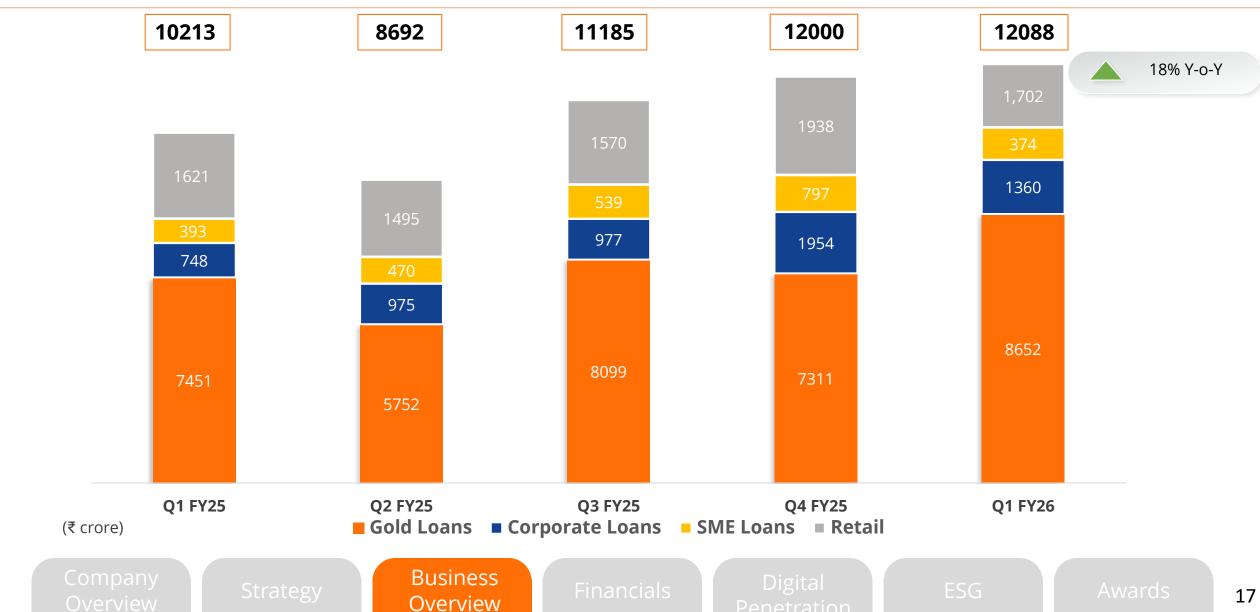
Gold Loan Portfolio





Disbursements

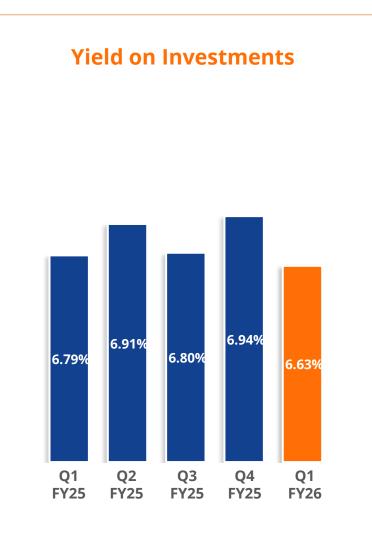


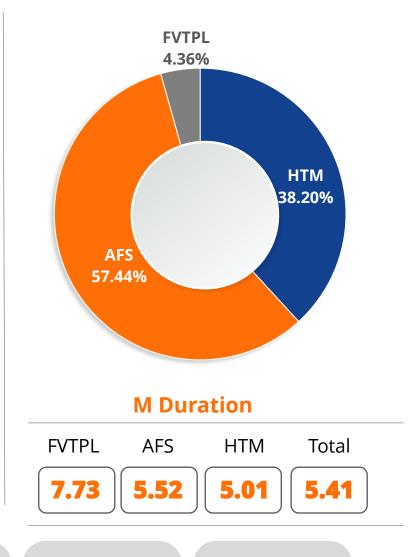


Investments









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Deposits





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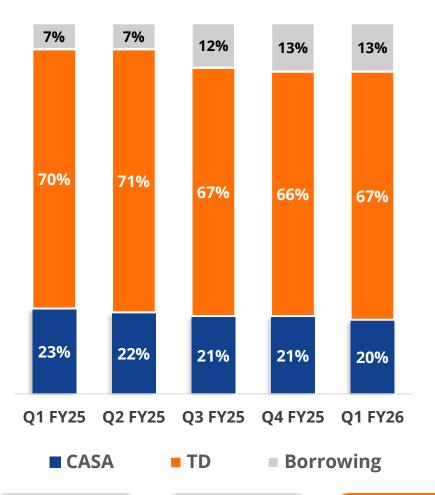
Award

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Funding







Credit Rating

Instrument	Rating		
Tier II Bonds (Under Basel III)	CRISIL A/ Stable IND A/Stable		
Short Term Fixed Deposit	CRISIL A1+		
Certificate of Deposit	CRISIL A1+		

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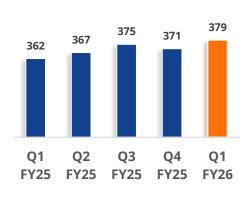
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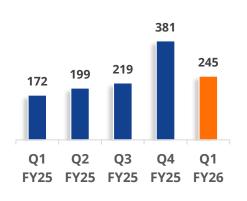
Key Performance Matrix



Net Interest Income



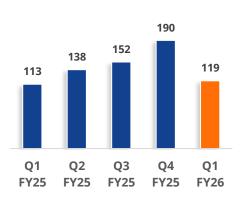
Non Interest Income



Operating Profit



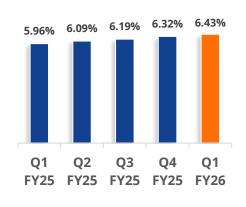
Net Profit



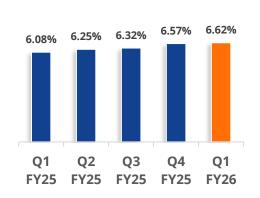
Yield on Advances



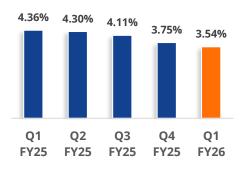
Cost of Deposits



Cost of Funds



Net Interest Margin



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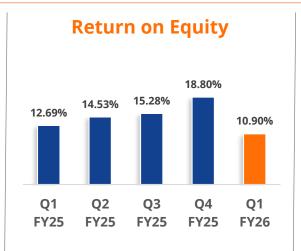
Financials

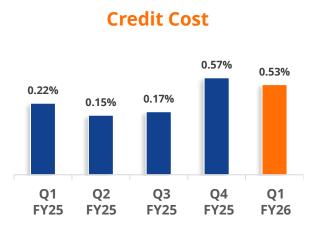
Digital enetration

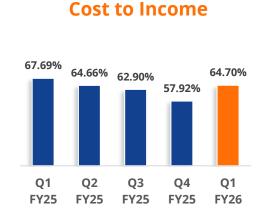
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Book Value Per Share

Q3

FY25

Q4

FY25

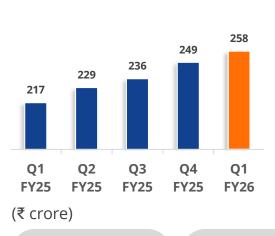
Q1

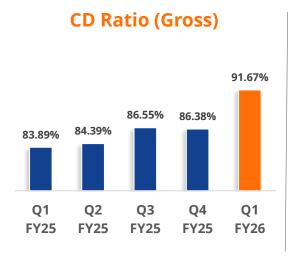
FY26

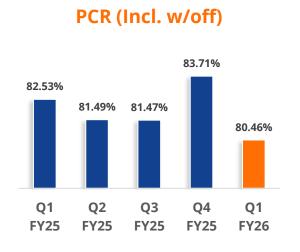
Q1

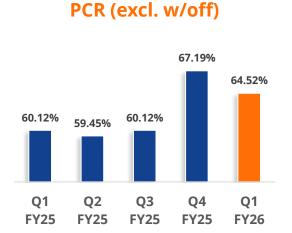
FY25

Q2









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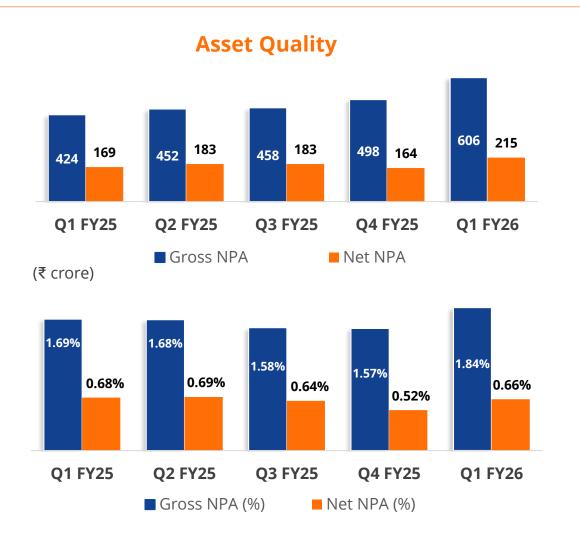
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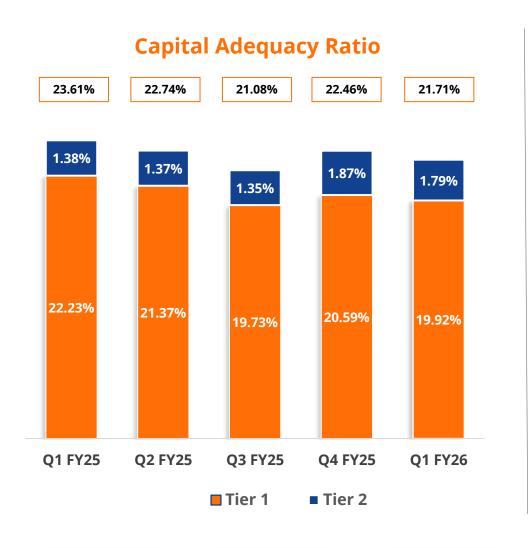


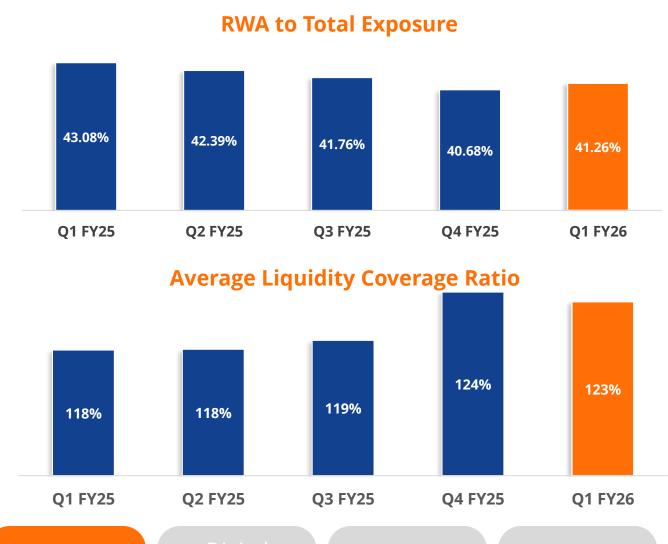
(₹ crore)



Gross NPA Movement	Q1 FY25	Q2 FY25	Q3 FY25	Q4 FY25	Q1 FY26
Opening Balance of Gross NPA	361	424	452	458	498
Additions	103	64	62	94	139
Sub Total (A)	464	488	514	552	637
Less			'	'	
(i) Upgradations	7	7	12	7	2
(ii) Recoveries	23	17	29	29	17
(iii) Write-Offs (incl. PWO)	10	12	15	18	12
Sub Total (B)	40	36	56	54	31
Closing Balance of Gross NPA (A-B)	424	452	458	498	606







Profit and Loss Account



	Q1 FY25	Q4 FY25	Q1 FY26	YoY	QoQ
Interest Income	832	981	1041	25%	6%
Interest Expense	470	610	662	41%	9%
Net Interest Income	362	371	379	5%	2%
Treasury Profit	19	51	53	262%	4%
Fee income	153	331	192	22%	-42%
Net Operating Income	534	753	624	17%	-17%
Staff Cost	177	196	221	25%	13%
Other Opex	184	240	183	-1%	-24%
Total Opex	361	436	404	12%	-7%
Operating Profit	172	317	220	28%	-30%

	Q1 FY25	Q4 FY25	Q1 FY26	YoY	QoQ
Operating Profit	172	317	220	28%	-30%
Provision for NPA	20	49	57	179%	16%
Other Provisions	-	11	3	NA	-66%
Total Provisions	20	60	60	203%	1%
Profit Before Tax	152	257	160	5%	-38%
Tax	39	66	41	5%	-38%
Profit/Loss After Tax	113	190	119	5%	-38%

(₹ crore)

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Balance Sheet



Liabilities	June 30, 2024	March 31, 2025	June 30, 2025	YoY (%)	QoQ (%)
Capital	174	174	174	0%	0%
Reserves & Surplus	3,767	4,324	4,466	19%	3%
Deposits	29,920	36,861	35,935	20%	-3%
Of which CASA	7,449	8,918	8,441	13%	-5%
Borrowings	1,963	5,546	5,340	172%	-4%
Other Liabilities & Provisions	759	931	2,665	251%	186%
Total	36,583	47,836	48,580	33%	2%
Assets					
Cash & Balance with RBI	1,539	3,187	3,360	118%	5%
Balance with Banks Money at call & Short Notice	52	405	122	135%	-70%
Investments	8,803	11,389	11,150	27%	-2%
Advances	24,844	31,507	32,552	31%	3%
Fixed Assets	470	629	648	38%	3%
Other Assets	875	719	748	-15%	4%
Total	36,583	47,836	48,580	33%	2%

(₹ crore)

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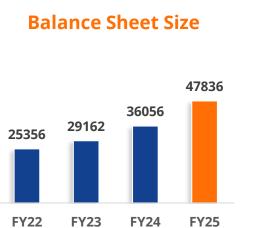
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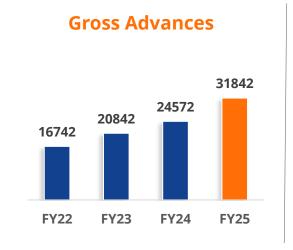
Financials

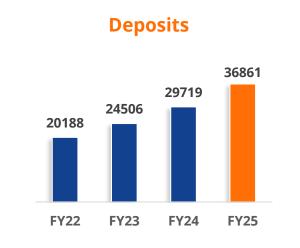
Digital Penetration

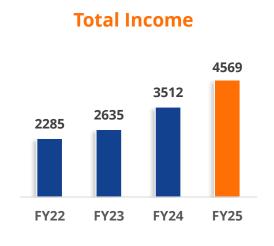
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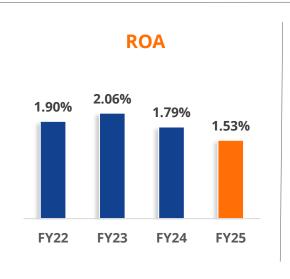


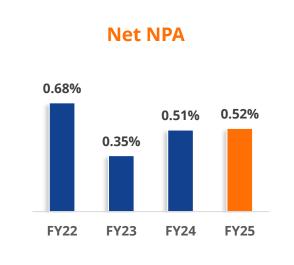


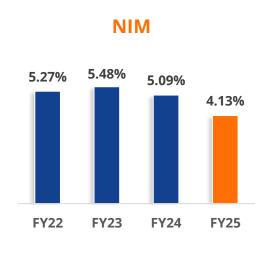












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Technology Transformation @ CSB Bank



Technology Infrastructure Transformation

- 1. Four new Datacenters have been built and commissioned.
- 2. Private Cloud has been built and ready to use.
- 3. All Bank Branches have been provided with resilient high network bandwidth for running the business.
- 4. Infrastructure Transformation Programme has replaced the Datacenter hardware with modern cutting-edge technologies.
- 5. Technology Command Center has been setup in Turbhe, Navi Mumbai to monitor and control the entire technology estate.
- 6. New Enterprise Backup Solution is under Implementation. Planned delivery by Q2 FY26.

Surround Systems Transformation

- 1. New Digital Customer Onboarding system is live.
- 2. New HR System, New Compliance System, New Digital Call Center & New Lead Management System has been commissioned.
- 3. Retail Lending systems for Gold, Two-Wheeler, PL, LAP, EL, HL, AL are live.
- 4. Corporate and SME Lending Systems are live.
- 5. Enterprise Service Bus and API Ecosystem is live for system integration and Partners Integration.
- 6. Dedupe Posidex in Production for all onboarding systems.
- 7. New Retail and Corporate Onboarding System is under implementation. Planned delivery by Q4 FY26.

Core Systems Transformation

- Bank is now on a New Core Banking System (Flexcube) including Payment System, Virtual Account Management, Digital Channels (Mobile Banking, Internet Banking) and Trade Finance.
- 2. New Finance System, Oracle General Ledger is live.
- 3. New Risk Management System, Oracle OFSAA is under implementation and will be ready in Q4 FY26.
- 4. New Oracle Loan Management System (Gold Live, Agri and Vehicle under implementation) Planned delivery by Q4 FY26.
- 5. New Corporate Channel (Mobile and Internet), Trade Finance (Internet) is under implementation. Planned delivery by Q4 FY26.

Cybersecurity Systems Transformation

- 1. WAF (Web Application Firewall) is implemented for Application security.
- 2. Radware DDOS (Distributed Denial of Service) implemented in both DC & DR to detect & mitigate DDOS attacks.
- 3. To efficiently respond to security threats at end points, we have implemented EDR solution from Checkpoint.
- 4. Implemented SPLUNK for effective detection & response to Security Incidence.
- 5. Fraud Risk Management solution is under implementation.
- 6. New Early Warning System is under Implementation

Enhancing Digital Footprint



Mobile 9.22 lakh+ **Banking Users** Net Banking 9.22 lakh+ Users Digital 405 lakh+ Transaction * % of Digital 95.06% Transaction*



*for Q1 FY26

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ESG Framework



- Energy Efficiency
- Reduction of GHG Emissions
- Effluent and Waste Management
- Sustainable Procurement Practices
- Promotion of Digital Initiatives
- ESG impact assessment in lending
- Climate Risk Assessment/Stress Tests

Environmental



- Employees We Care through Equality,
 Diversity, Growth and Inclusion and provide
 Health/Accident Coverage.
- Customers Customer Centricity /Experience,
 Grievance Redressal Forum, Feedback
 Mechanism
- Community- CSR Initiatives, Responsible Banking, Distribution, FI initiatives
- Cyber Security- ISO 27001 certification,
 Policies, Audits, 24/7 FRM cell

Social



- ESG /Sustainable Development Policy
- Board Oversight/ Diversity/ Stakeholder
 Engagement
- Board/Board Committees comprise of Independent Directors
- Minority Shareholder Participation &
 Protection Mechanisms
- Compliance/Vigilance Policies and Framework

Governance



Awards & Recognition



Double Win for CSB Bank at the India Treasury Summit 2025 – Treasury Professional of the Year & Treasury Sustainability Award



The Bank awarded with Excellence in Operational Efficiencies.



CSB Bank Wins Innovative Product and Banking CIO of the year at India Banking Summit 2025



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