

CSB Bank Investor Presentation Q2 FY 21

Business **Overview**

Earnings

Digital Penetration

Strategy

Key Information

Improved Profitability

*Q2 PAT at an all time high of Rs 68.9 crore with (annualized) 1.22%. H1 PAT soars to Rs 122.5 Cr

- * PBT grows by 138% YoY and 29% QoQ
- *Operating Profit crosses Rs 300 Cr and is higher than the full year figure for FY 20. Up by 34% on a **QoQ** basis

Cost and Revenue Growth **Momentum**

*Advance grew by 11%

*Deposits grew by 13%

*CASA growth of 17.4%

YoY and 10.3% YTD

YoY and 10.6% YTD

YoY and 11.5% YTD

Well **Capitalised &** Strong Liquidity

- Capital Adequacy improves to Ratio 19.69% as against 18.93% as on 30.06.2020.
- * Tier I ratio of 18.44%
- *LCR of 234%

Asset Quality

* GNPA came down to

3.04% as against 3.51%

on 30.06.20 & 3.54% on

* Net NPA decreased

from 1.74% as on

30.06.2020 & 1.91% as

on 31.03.2020 to 1.30

increases to

% as on 30.09.2020

31.03.2020

*PCR

Position

- Will be a century young by November 2020
- 421 Branches & 309 **ATMs**
- **8 Zonal Offices**
- 1.6Mn happy customers
- Presence in 16 states & 4 UTs
- Total business of Over Rs 30000 Cr
- 5 bancassuance tie ups with industry leaders.

- - NIM improves to 4.50%

YoY and 24% QoQ

NII grows by 56%

* Non-Interest Income increases by 104% YoY & 31% QoQ supported by improved treasury & **PSLC** gains commission

* Digital Penetration increases to 71%

Q1 *Bank continues to accelerated provide provisions in Q2 FY 21

84.24% from 81.7% in



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Prudential Provisioning Policy

	Asset Cla	RBI Norms	Our Norms	
<u>_</u>	Sub Standard Assets	Secured	15%	25%
	Sub Standard Assets	Unsecured	25%	50%
isic	Doubtful Assets	Secured	25%	40%
Provision	(Up to one year)	Unsecured	100%	100%
	Doubtful Assets (One to three years)	Secured (1st Year)	40%	60%
NPA		Secured (2 nd Year)	40%	100%
Z		Unsecured	100%	100%
	Doubtful Assets			
	(More than three years)	Secured/Unsecured	100%	100%
	Loss Assets	Secured/Unsecured	100%	100%

		RBI Norms	Accounting Treatment
Other Provisions	Provisions for Fraud	P&L charge can be amortised over 4 quarters	Charged to P&L in the first quarter itself
	Provisions for COVID 19 Relief accounts	5% in Q4 FY205% in Q1 FY21	 Provided as per RBI Norms Additional provision in Q1 & Q2 FY21
	Provisions for Security Receipts	Depreciation can be netted with appreciation of individual scrips in the same category	Appreciation of individual scrips not

Prudential Provisions	Amount (in Cr)
NPA Provision	93
COVID related Std asset provision	47
Others (Fraud, SR etc)	14
Total	154
After Tax Impact	115

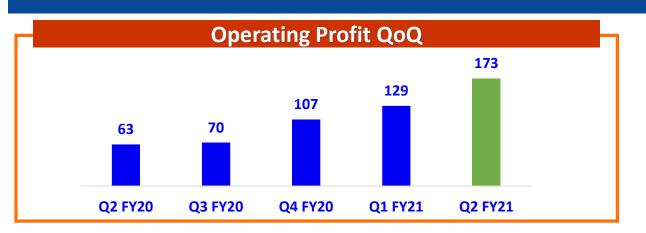


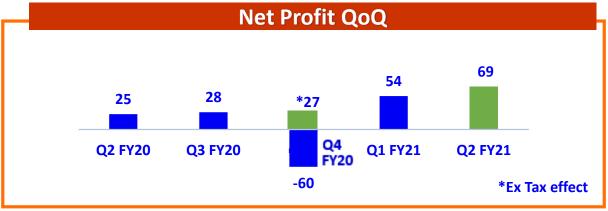
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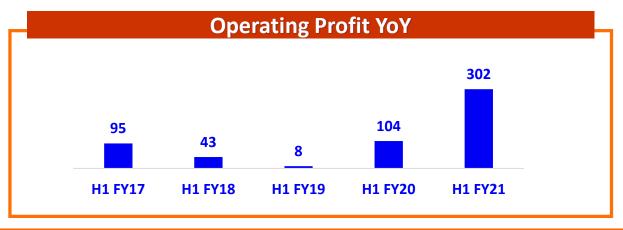
Earnings

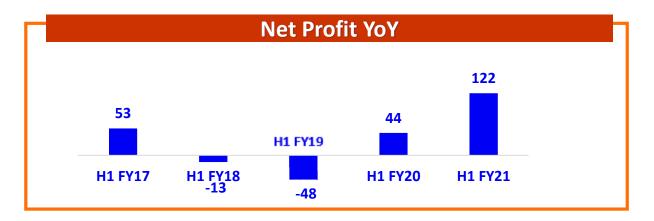
Digital Penetration













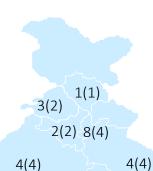
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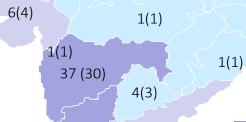
Strategy

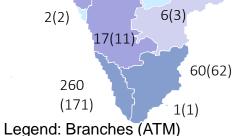
Branch Distribution



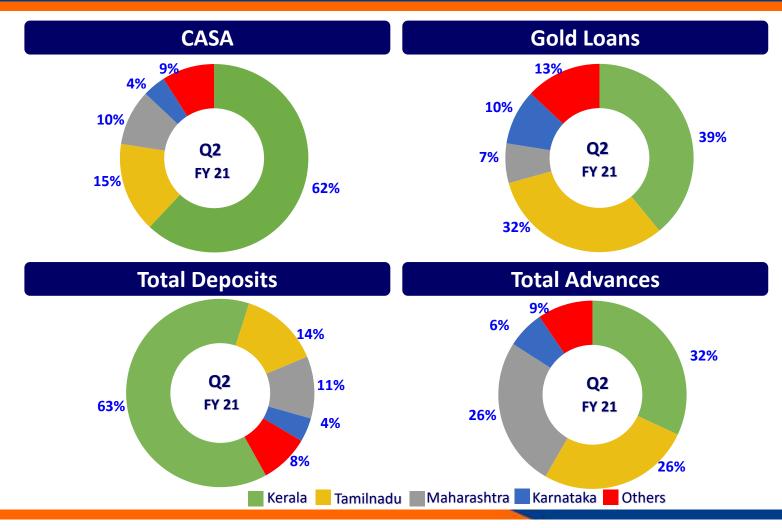
State	% distribution
KERALA	62%
TAMIL NADU	14%
MAHARASHTRA	9%
KARNATAKA	4%
OTHERS	11%

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Population	No of Branches
Metropolitan	71
Urban	86
Semi-urban	227
Rural	37
Grand Total	421





Business Overview

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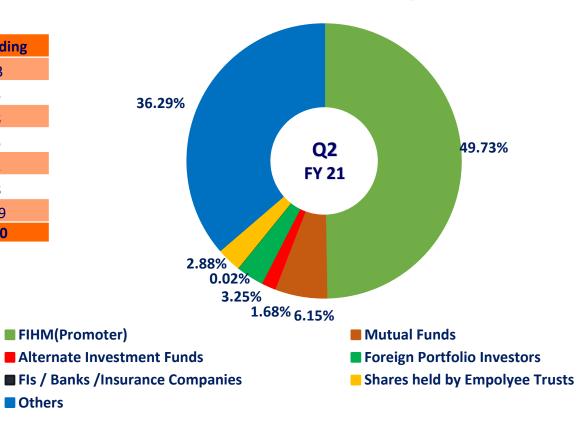
Digital Penetration

Strategy

Share Holding Pattern

Category	No of Shareholders	No of Shares Held(in Mio)	% of Holding
FIHM(Promoter)	1	86.26	49.73
Mutual Funds	4	10.66	6.15
Alternate Investment Funds	1	2.92	1.68
Foreign Portfolio Investors	10	5.63	3.25
FIs/ Banks /Insurance Companies	2	0.04	0.02
Shares held by Empolyee Trusts	1	5.00	2.88
Others	47271	62.95	36.29
TOTAL	47290	173.46	100.00

% of Share Holding



Formerly The Catholic Syrian Bank Ltd.

Others

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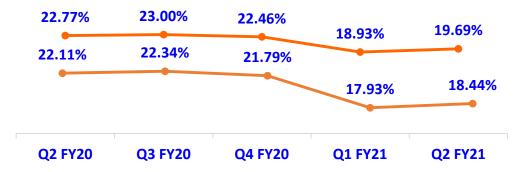
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Amt in Cr

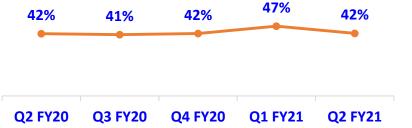
Capital Adequacy Ratio



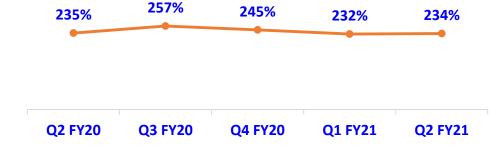
Risk Weighted Assets



RWA to Total Assets



Liquidity Coverage Ratio

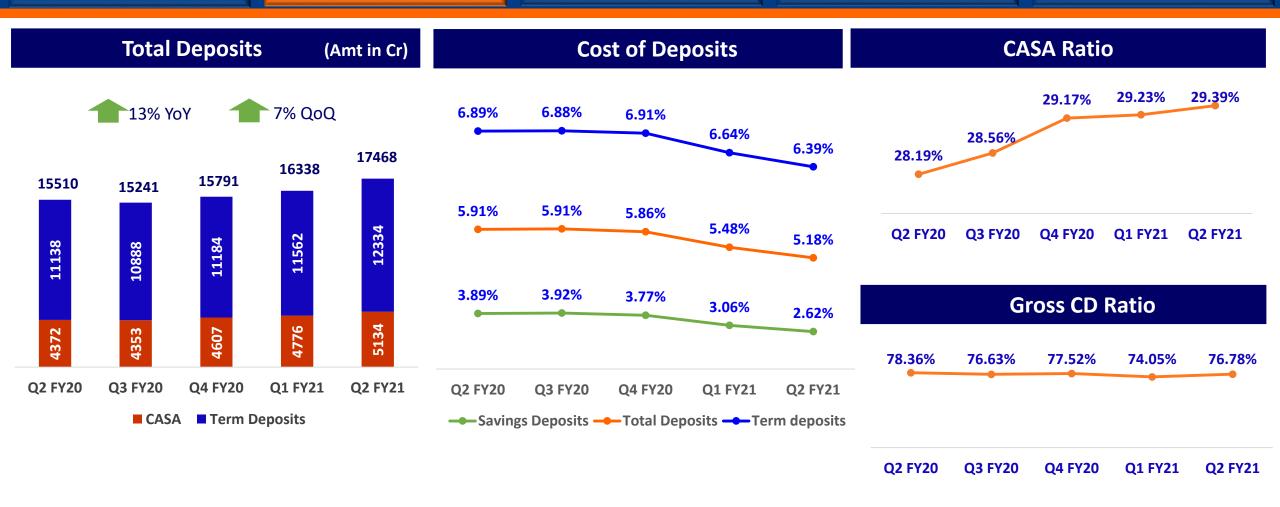




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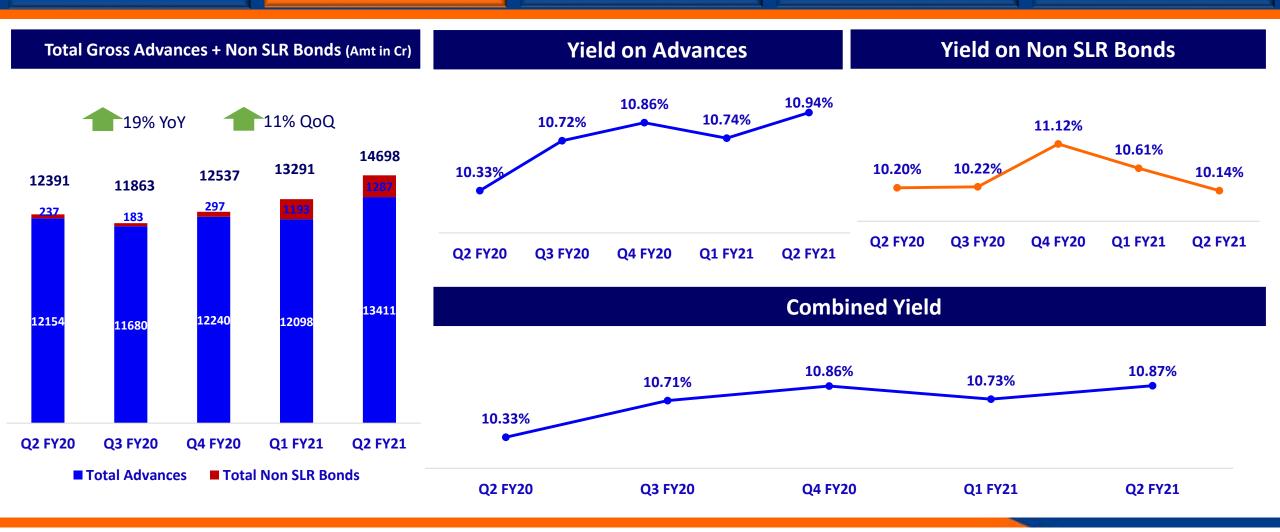
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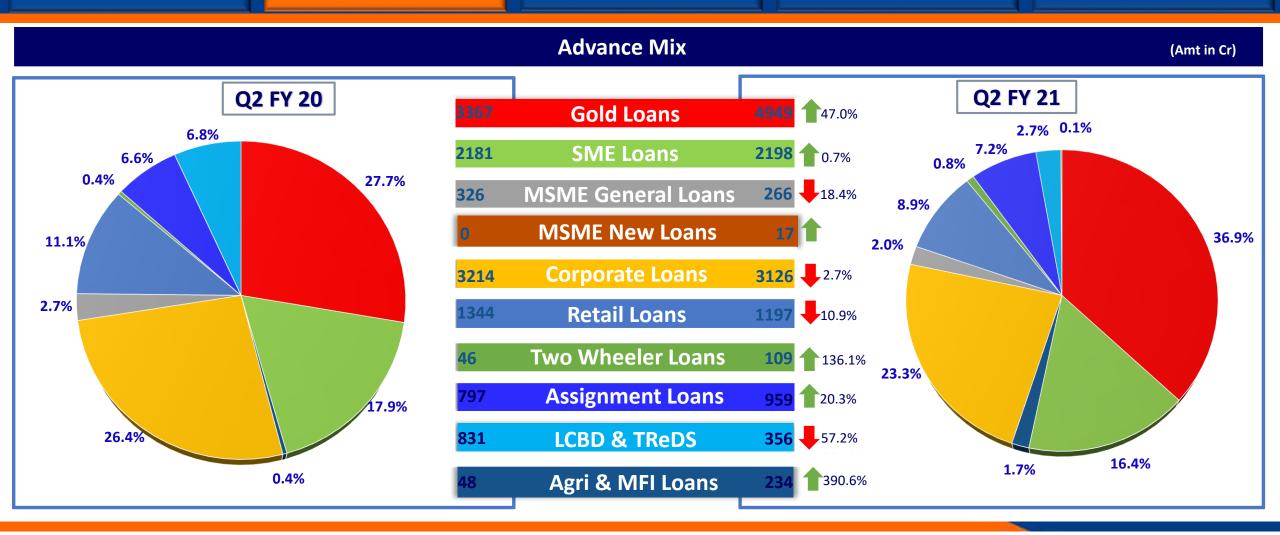
Digital Penetration



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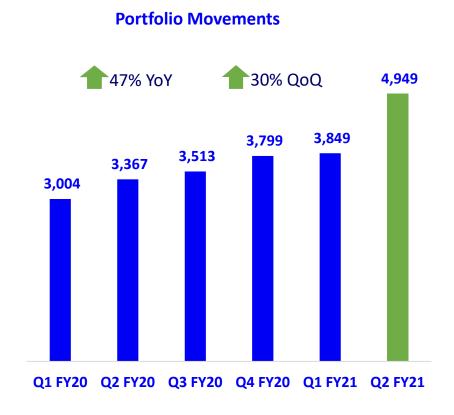
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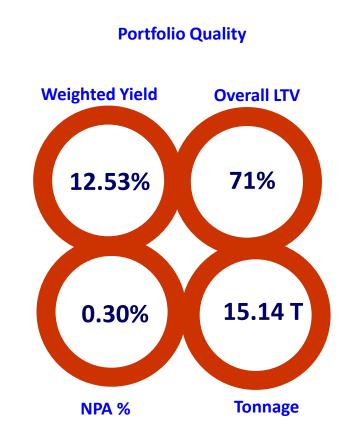
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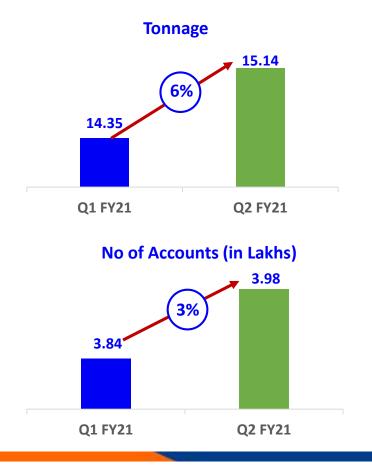
Strategy

Gold Loan – Our DNA

(Amt in Cr)







payAgri

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Gold Loan - Our DNA









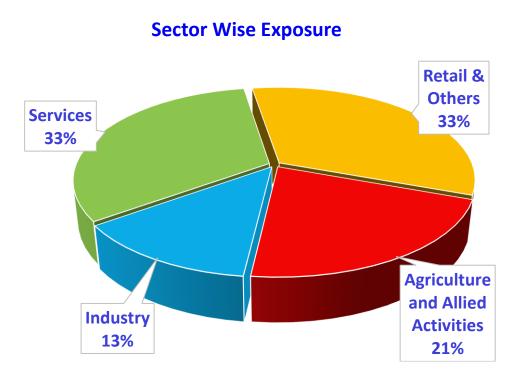
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Sector Wise Exposure



<u>Industries</u>	% to total advances
Textiles	3.48%
Infrastructure	3.10%
Food Processing	1.92%
Construction	1.21%
All Engineering	0.68%
Chemicals and Chemical	
Products (Dyes, Paints, etc.)	0.39%
Paper and Paper Products	0.32%
Basic Metal and Metal Products	0.32%
Beverages (excluding Tea	
& Coffee) and Tobacco	0.24%
Wood and Wood Products	0.17%
Rubber, Plastic and their Products	0.16%
Gems and Jewellery	0.08%
Mining and Quarrying	0.07%
Others	1.06%

<u>ervices</u>	% to total advances
IBFCs	11.47%
Vholesale & Retail Trade	5.04%
ourism, Hotel and Restaurants	2.61%
Commercial Real Estate	2.48%
ransport Operators	0.60%
Professional Services	0.43%
Computer Software	0.39%
Other Services	9.35%



Business Overview

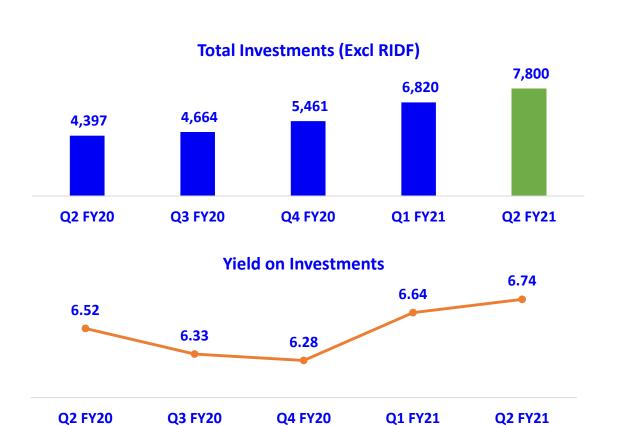
Earnings

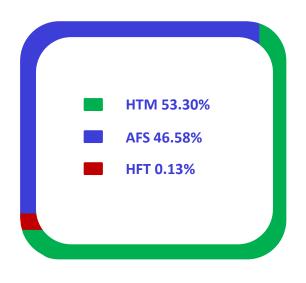
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(Amt in Cr)





M Duration

HFT	AFS	нтм	Total
7.33%	4.09%	5.43%	4.86%



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Profit & Loss Account - Q2 FY 21

Amt in Cr

	Q2FY20	Q1FY21	Q2FY21	YoY	QoQ
Interest Income	376.9	422.6	470.0	24.7%	11.2%
Interest Expense	229.8	237.3	240.7	4.7%	1.4%
Net Interest Income	147.1	185.3	229.2	55.9%	23.7%
Treasury Profit	10.0	43.5	32.4	223.5%	-25.5%
Commission Income	7.6	5.6	10.7	39.7%	90.2%
Processing Fees	7.7	6.5	15.7	103.7%	141.1%
Bad debts recovered	15.1	9.7	14.7	-2.6%	51.5%
Other Income	13.8	9.0	24.2	75.5%	169.0%
Total Non Interest Income	54.2	74.3	97.6	80.1%	31.4%
Total Net Operating Income	201.3	259.5	326.8	62.4%	25.9%
Staff Cost	91.6	86.0	103.8	13.3%	20.6%
Other Opex	46.2	44.4	50.3	8.8%	13.2%
Total Opex	137.8	130.4	154.0	11.8%	18.1%
Operating Profit/Loss	63.5	129.1	172.8	172.3%	33.9%

	Q2FY20	Q1FY21	Q2FY21	YoY	QoQ
Operating Profit	63.5	129.1	172.8	172.3%	33.9%
Provision for NPA	19.9	13.8	20.8	4.1%	51.0%
Provision for Dep on Inv	1.7	0.5	39.1	2253.2%	8176.7%
Provision for std advances	2.7	43.1	20.5	656.5%	-52.5%
Other Provisions	0.3	0.2	0.4	53.6%	83.0%
Total Provisions	24.6	57.5	80.7	228.6%	40.3%
Profit Before Tax	38.9	71.6	92.1	136.7%	28.7%
Tax	14.2	18.0	23.2	63.6%	28.8%
Profit/Loss (-) After Tax	24.7	53.6	68.9	178.6%	28.6%

- ❖ Net Interest Income grows by 56% YoY & 24% QoQ
- Non-Interest Income increases by 80% YoY improved treasury gains & PSLC commission
- ❖ Operating profit up by 172%
- ❖ PBT grows by 137 % YoY & 29% QoQ
- ❖ PAT grows by 176% YoY & 27% QoQ



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Profit & Loss Account - H1 FY 21

Amt in Cr

	H1 FY 20	H1 FY 21	YoY	YoY%
Interest Income	732.3	892.6	160.3	21.9%
Interest Expense	452.8	478.1	25.3	5.6%
Net Interest Income	279.5	414.5	135	48.3%
Treasury Profit	13	75.9	62.9	485.4%
Commission Income	13.7	16.3	2.6	19.0%
Processing Fees	10.9	22.2	11.3	104.0%
Bad Debts recovered	22.6	24.4	1.8	8.0%
Other Income	24.3	33.2	8.9	36.7%
Total Non Interest Income	84.4	171.9	87.5	103.7%
Total Net Operating Income	363.9	586.4	222.4	61.1%
Staff Cost	168.1	189.8	21.6	12.8%
Other Opex	92.2	94.7	2.5	2.7%
Total Opex	260.4	284.5	24.1	9.3%
Operating Profit	103.6	301.9	198.3	191.5%

	H1 FY 20	H1 FY 21	YoY	YoY%
Operating Profit	103.6	301.9	198.3	191.5%
Provision for NPA	29.8	34.5	4.7	15.8%
Provision for Dep on Inv	2.4	39.6	37.2	1549.5%
Provision for std advances	2.0	63.5	61.5	3008.3%
Other Provisions	0.4	0.6	0.2	55.1%
Total Provisions	34.6	138.2	103.6	299.1%
Profit/Loss(-) Before Tax	68.9	163.6	94.7	137.4%
Tax	24.7	41.2	16.5	66.9%
Profit/Loss (-) After Tax	44.3	122.5	78.2	176.6%

- ❖ Net Interest Income grows by 48%
- Non-Interest Income increases by 103% -improved treasury gains & PSLC commission
- ❖ Operating profit up by 192%
- ❖ PBT grows by 138 %
- ❖ PAT grows by 175%



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	Balance Sheet – Q2 FY 21				Amt in Cr
	30.09.2019	30.09.2020	YoY (%)	30.06.2020	QoQ (%)
Liabilities					
Capital	172.3	173.5	0.7%	173.5	0.0%
Reserves & Surplus	1,795.9	1,909.0	6.3%	1,840.7	3.7%
Deposits	15,509.8	17,468.4	12.6%	16,337.9	6.9%
Of Which CASA	4,371.9	5,134.1	17.4%	4,775.6	7.5%
Borrowings		2,181.8	-	1,628.0	34.0%
Other Liabilities & Provisions	277.4	382.3	37.8%	536.3	-28.7%
Total	17,755.5	22,115.0	24.6%	20,516.5	7.8%
Assets					
Cash & Balance with RBI	706.2	636.2	-9.9%	555.6	14.5%
Balance with Banks & Money	109.9	86.5	-21.4%	754.1	-88.5%
at call & Short Notice			-Z1.4/U	/ 54.1	-00.5/0
Investments	4,314.1	7,659.4	77.5%	6,718.7	14.0%
Advances	11,297.8	12,537.6	11.0%	11,228.6	11.7%
Fixed Assets	215.6	229.3	6.3%	226.9	1.1%
Other Assets	1,111.8	966.0	-13.1%	1,032.6	-6.5%
Total	17,755.5	22,115.0	24.6%	20,516.5	7.8%



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Asset Quality

Amt in Cr

	QoQ movement				
Gross NPA: Movement	Q2 FY20 (3 months)	Q3FY20 (3 months)	Q4 FY20 (3 months	Q1 FY21 (3 months)	Q2 FY21 (3 months)
Opening Balance of Gross NPA	513.4	326.2	352.6	409.4	401.0
Additions	60.7	52.7	83.2	5.5	3.7
Sub-total (A)	574.1	378.9	435.8	414.9	404.7
Less:-					
(i) Upgradations	10.5	9.0	7.1	6.3	1.6
(ii) Recoveries (excluding recoveries made from upgraded accounts)	25.6	16.2	17.3	7.2	15.0
(iii) Technical/ Prudential Write-offs	205.6	0.0	0.0	0.0	0.0
(iv) Write-offs other than those under (iii) above	6.2	1.1	1.9	0.4	0.7
Sub-total (B)	247.9	26.3	26.4	13.9	17.3
Closing balance of Gross NPA (A – B)	326.2	352.6	409.4	401.0	387.4



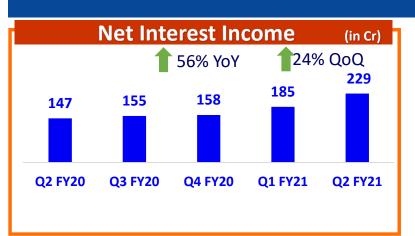
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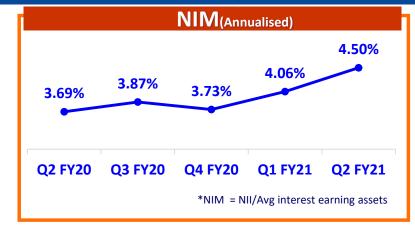
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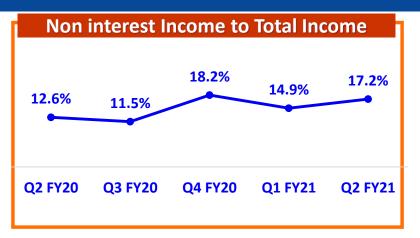
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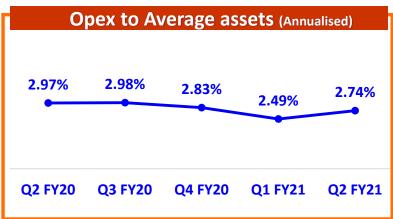
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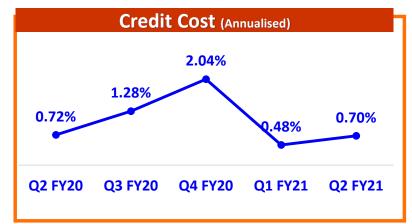
Profitability Ratios

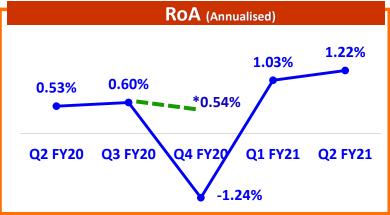














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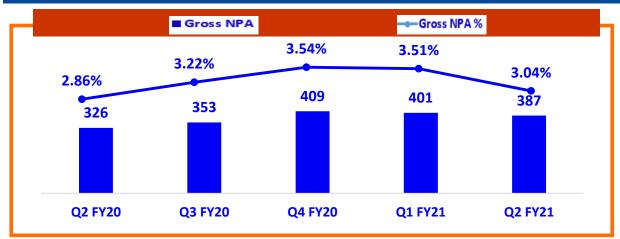
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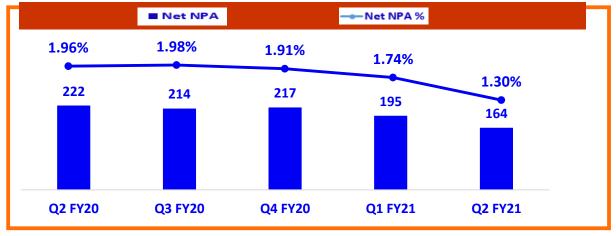
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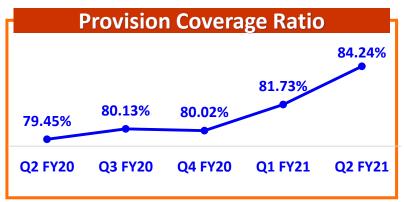
Strategy

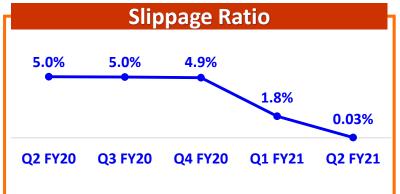


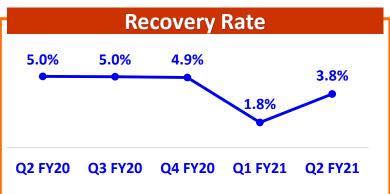














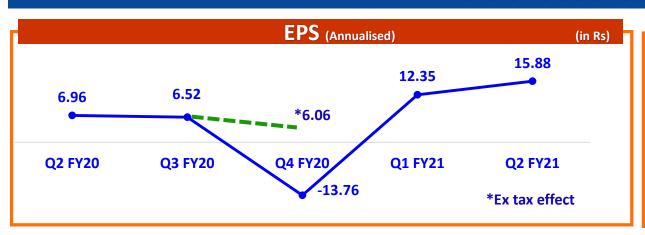
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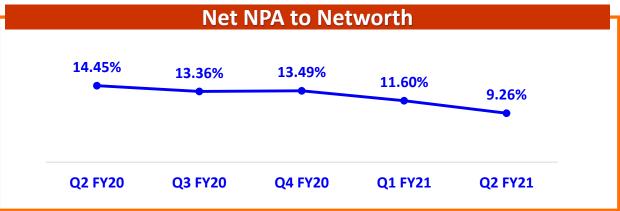
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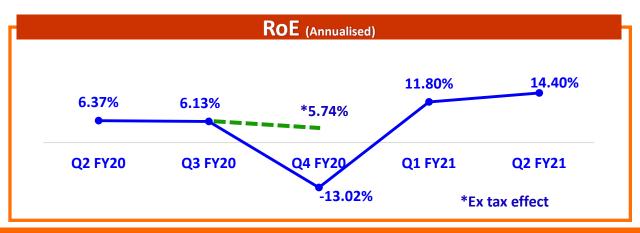
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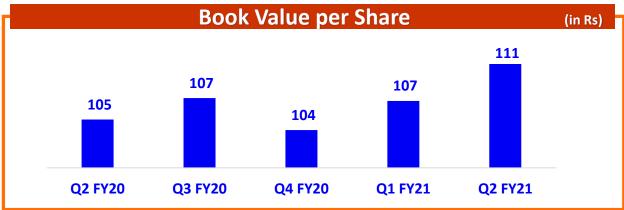
Strategy

Share Holders Return & Risk Ratios











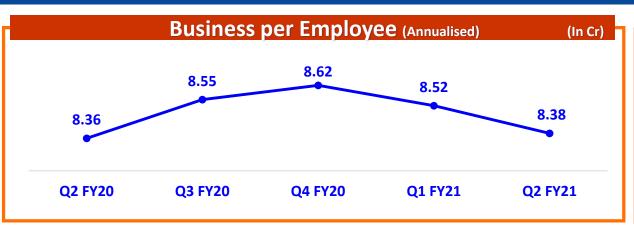
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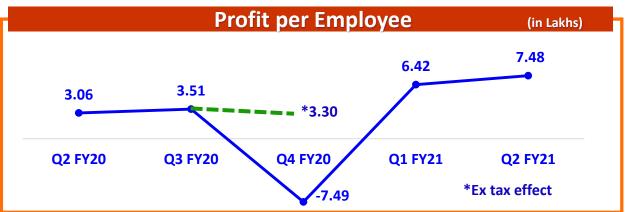
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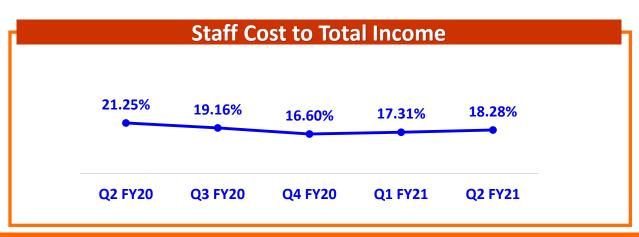
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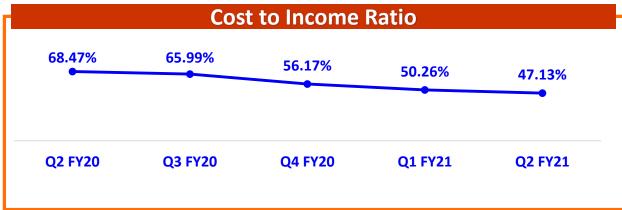
Strategy

Efficiency Ratios











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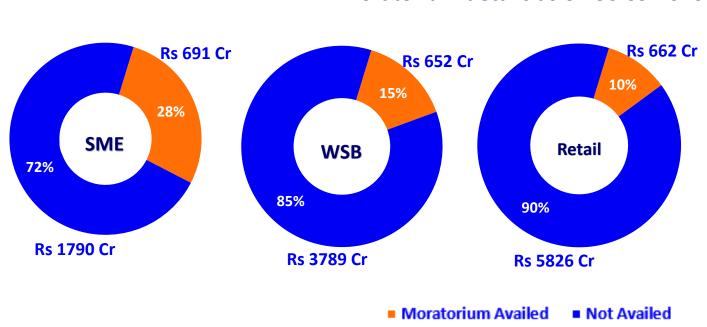
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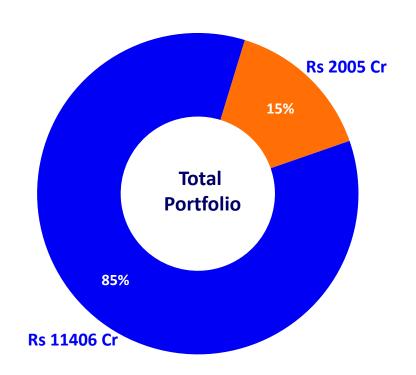
Digital Penetration

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COVID 19 - Status

Moratorium details as on 30.09.2020





- Moratorium availed as a percentage of Gross advances 15%
- Moratorium availed as a percentage of Gross advances (Exl Gold)—24%
- Moratorium availed as a percentage of Retail Loans (Exl Gold) 43%

WSB includes Corporate loans, Assignment loans & LCBD



Business Overview

Earnings

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Digital Touch Points



1,778 Installations



5.59 lacs + Debit Cards



2.7 lacs+ Net
Banking users



309 ATM Network



1,564+ QR Installations



59,097+ ePassbook Downloads



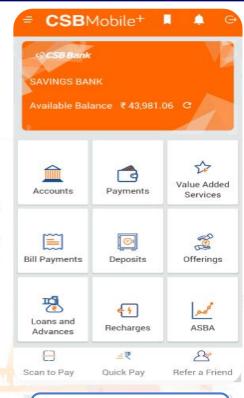
78,310+Prepaid Cards



1.22 lac+ UPI

Downloads

No cash in wanter just pay.



2.33 lacs+ Mobile Banking Users



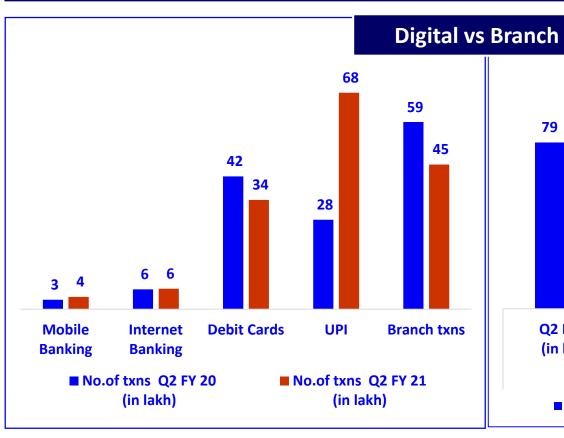
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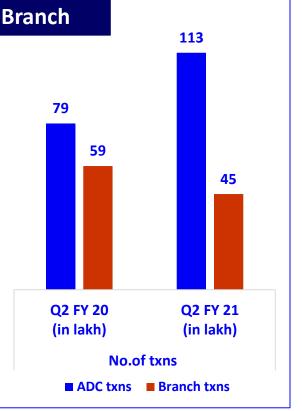
Earnings

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Channel Transactions





	No. of txns		
	H1 FY 20 (In lakh)	H1 FY 21 (In lakh)	
Mobile Banking	3	4	
Internet Banking	6	6	
Debit Cards	42	34	
UPI	28	68	
Branch txns	59	45	
Total Channel Transactions	79	113	
% of channel txns	57.33%	71.25%	



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CSB Mobile+ App - Way to Go Digital

Mobile Banking signups



- Full fledged application ranging from fund Transfers ,Recharges, Scan & Pay payments to UPI
- 'Refer & Win' attractive cashbacks
- Best UI & UX Design

Upcoming Digital Projects



CSB E-Tax Filing



Loyalty Rewards program for customers



Chatbot in Mobile App



Tap & Pay Cards (Contactless)



BBPS in Net/Mobile Banking



FASTag /National Electronic Toll Collections



Up gradation of CSB Mobile+ with Collect payments



Business Overview

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Strategy

We aim to

- deliver long term value for the shareholders,
- grow with the aspirations of our customers,
- provide employees with a meritocratic work environment,
- meet the regulatory expectations.

Through

- -expanding our footprints across India especially South and Western India,
- extending into new clientele base in retail and MSME
- reorganising into business verticals with clearly defined roles and responsibilities,
- incentivising performance,
- maintaining a granular asset portfolio with reduced focus on corporate credit,
- competing on non price value propositions,
- maintaining robust capital, funding and liquidity base,
- -strong balance sheet with strong controls.



Business Overview

Earnings

Digital Penetration

Strategy

Continue to grow existing asset business

- Dedicated SME/MSME team to drive further penetration
- Separate vertical for agriculture based business
- Sharp focus on Retail businesses like gold loans, two wheeler loans, LAP and personal loans

Accelerate transformation as New Age Private Bank

- Technology initiatives to enhance customer experience
- Expand products suite, services and customer interface
- Introduction of Score Cards as part of PMS
- Performance based Incentives

Focus on NPA recovery and improve asset quality

- Separate team for retail, SME, and corporate recovery
- Dedicated asset recovery branches for monitoring NPA of INR 1 Mn and above

Strengthening risk management

- Introduction of advanced risk management tools
- Enhance existing credit risk management systems



❖ EWS ❖ LMS **❖** CRM

Continue to leverage strong deposits franchise

- Continue to increase CASA to support advances growth-Acquire, Retain and Grow
- Increased focus on NRI clients

Expand distribution infrastructure

- Increase presence beyond home state
- Plan to open 100 plus branches in FY 21

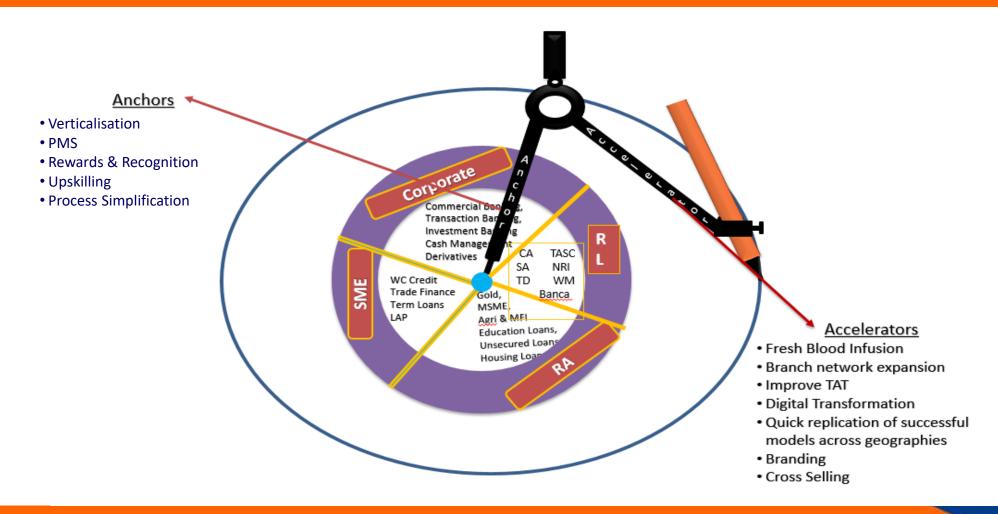
Maximizing non-interest income

- Focus on distributing third-party investment products
- Foray into sale of forex, derivatives, and trade products
- Trading of PSL certificates

Business Overview

Earnings

Digital Penetration





Thank You...

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