Date: 5th November 2025

The National Stock Exchange of India Ltd.
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex
Bandra (E), Mumbai - 400 051
[Symbol: EVEREADY]

BSE Limited
Phiroze Jeejeebhoy
Towers, Dalal Street
Mumbai - 400 001
[Scrip Code: 531508]

The Calcutta Stock Exchange Limited
7, Lyons Range
Kolkata - 700 001
[Scrip Code: 000029]

Dear Sirs/Madam,

Sub: <u>Investor Presentation</u>

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed an Investor Presentation – Q2 FY26 on the Unaudited Financial Results of the Company for the quarter and half year ended 30th September 2025.

The presentation is being made available on the website of the Company i.e. www.evereadyindia.com.

This is for your information and records.

Thanking you,

Yours sincerely,
For Eveready Industries India Limited

SHAMPA GHOSH RAY
Digitally signed by SHAMPA GHOSH RAY
Date: 2025.11.05 18:17:13 +05'30'

Shampa Ghosh Ray
Company Secretary

Encl: as above

EVEREADY

GIVE ME POWER,
GIVE ME RED

Eveready Industries India Limited

Q2 FY26 Investor Presentation

5th November 2025

POWER UP

ACCELERATE

COLLABORATE

INNOVATE

Contents

Contents

Business Environment

Lead Demand Indicators

- Urban and semi-urban consumption showing signs of steady recovery
- Broad-based improvement across FMCG & discretionary categories awaited

Operating Environment

- Ample liquidity and benign inflation sustaining retail momentum
- Strong monsoon and GST 2.0 aiding economic activity

Trade Channels

- Strong traction in e-com| quick com | MT driven by enhanced alignment
- Ongoing efforts to strengthen traditional distribution reach

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Core Strategic Pillars

Accelerate — *Premium portfolio backed by upcoming greenfield facility*

Collaborate — *Distribution revamped for efficiency and profitability*

Innovate — *Driving category-wide innovation through dedicated R&D*

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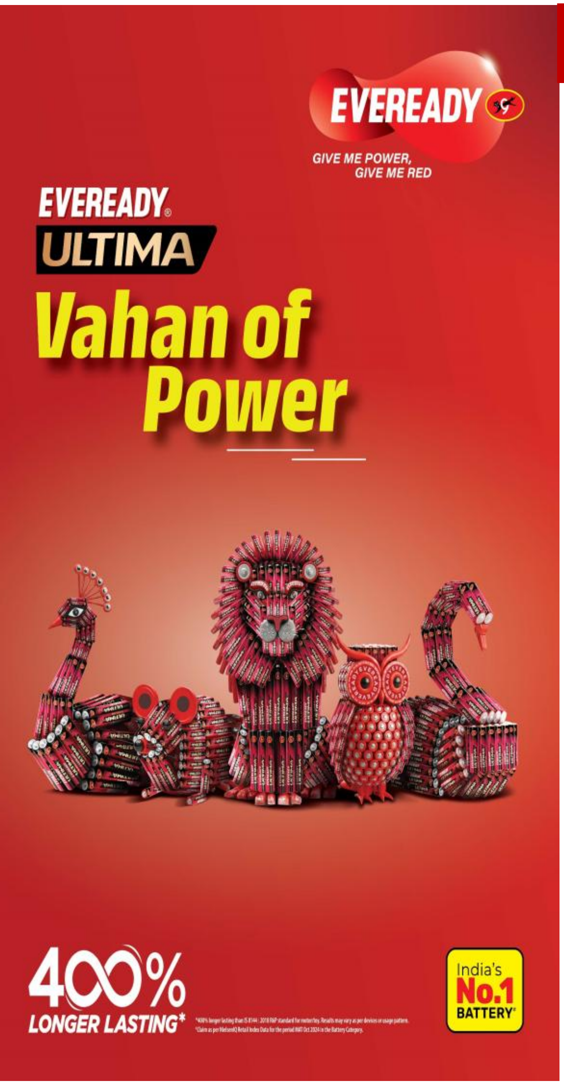
Q2 & H1 FY26 Financial Highlights



Q2 FY26

INR 386.8 crores ▲ 6.7%
Revenue from Operations

INR 49.1 crores ▲ 2.8%
Operating EBITDA

INR (7.9) crores ▼ 127%
PAT #

H1 FY26

INR 760.9 crores ▲ 6.9%
Revenue from Operations

INR 102.8 crores ▲ 5.4%
Operating EBITDA

INR 22.3 crores ▼ 62%
PAT #

PAT includes Exceptional item of INR 22.7 Crore (Q2) and 29.8 (H1) for non recurring ex-gratia paid to workmen on separation; INR 15 Crore (Q2 & H1)of Arbitration settlement cost

Segmental contribution to topline – Q2 & H1 FY26

	Batteries	Flashlights	Lighting
Q2 FY26	INR 257.3 Crs | 64% Revenue 7.6% YoY Growth	INR 47.4 Crs | 12% Revenue (2.2)% YoY Growth	INR 93.0 Crs | 24% Revenue 10.6% YoY Growth
H1 FY26	INR 495.6 Crs | 63% Revenue 8.6% YoY Growth	INR 115.0 Crs | 15% Revenue 6.1% YoY Growth	INR 170.9 Crs | 22% Revenue 3.2% YoY Growth

Q2 FY26 – Profit & Loss statement

INR Crore	Q2 FY26	Q2 FY25	Y-o-Y (%)	H1 FY26	H1 FY25	Y-o-Y (%)
Revenue from operations	**386.8**	**362.6**	6.7%	**760.9**	**712.0**	6.9%
Operating EBITDA	**49.1**	**47.8**		**102.8**	**97.5**	
Operating EBITDA Margin (%)	**12.7%**	**13.2%**		**13.5%**	***13.7%***	
Profit before exceptional items and tax	**37.3**	**35.0**	7.0%	**80.6**	**70.4**	14.0%
Exceptional items #	37.7	-		44.8	-	
Profit before Tax	**(0.4)**	**35.0**		**35.8**	**70.4**	
Profit after Tax	**(7.9)**	**29.6**		**22.3**	**58.9**	
PAT Margin (%) of Revenue	**(2.0%)**	**8.1%**		**2.9%**	***8.3%***	

 # PAT includes exceptional items:

- INR 22.7 Crore (Q2) and 29.8 (H1) for non recurring ex-gratia paid to workmen on separation
- INR 15 Crore (Q2 & H1) crore towards settlement with Real Touch for arbitration proceeding. On October 1, 2025, the Company received the final award from the Arbitral Tribunal, dated September 22, 2025, stating that arbitration proceedings are withdrawn and stand terminated. Accordingly, the Company has recognized the settlement payment of INR 15 crore along with related adjustments in the financial statements for quarter ended September 30, 2025.

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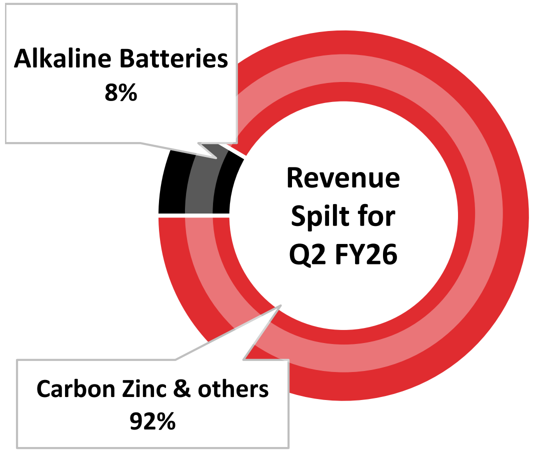
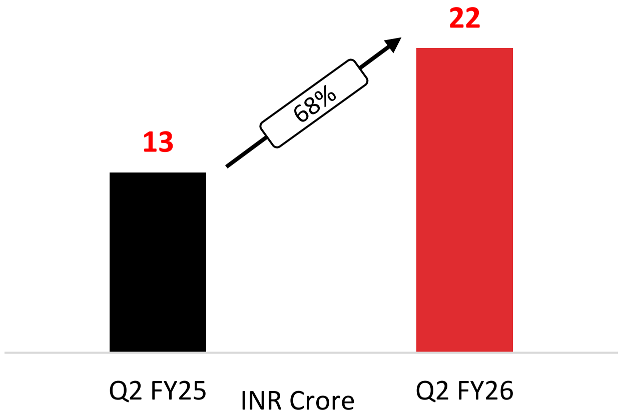
Batteries

Segmental Split

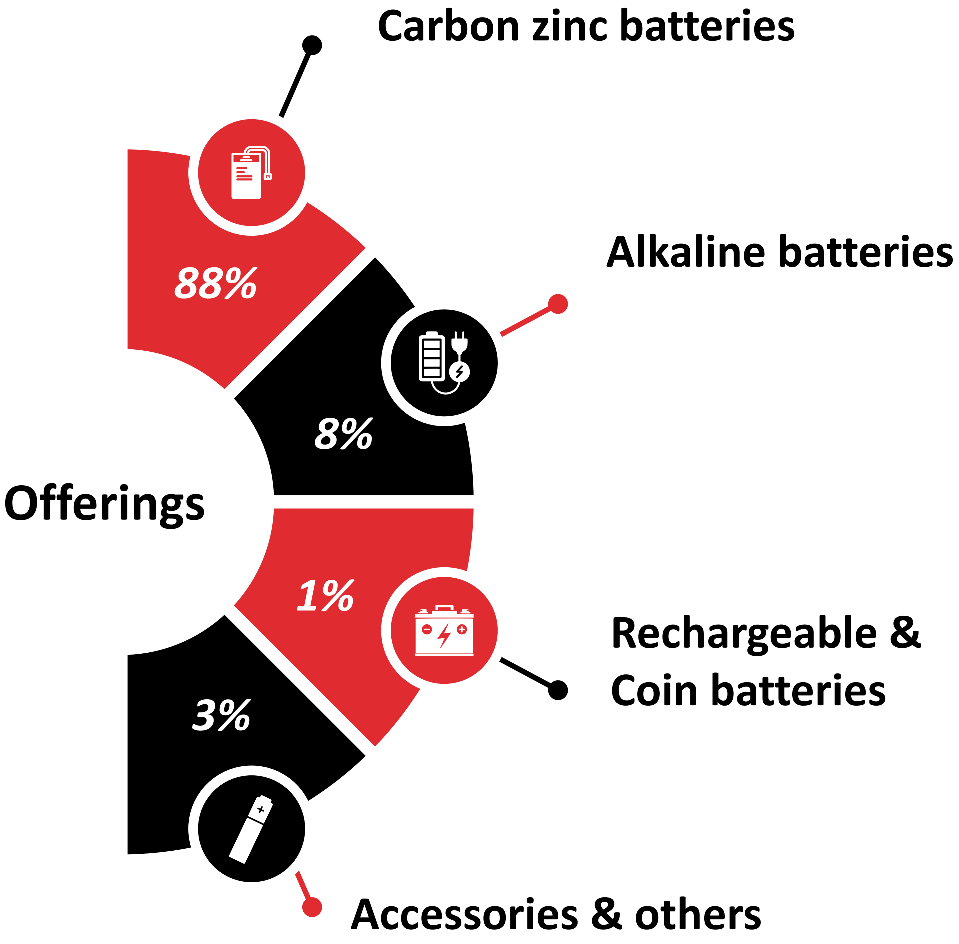


Revenue Growth in Alkaline Segment



- **Carbon-Zinc:** Q2 FY26 showed gains in value and volume
- **Alkaline:** Accelerated momentum continues
  - *Q2 FY26 growth* ***68%;*** *commensurate increase in volumes*
  - ***~100 bps*** *Q-o-Q increase in market share, to* ***16.3%***
  - Jammu greenfield facility on track for end FY26 commissioning
- **Q2 FY26 market share holding at 52.3% in dry cell batteries**

Batteries – Portfolio



1.3 billion+ Dry cell batteries sold annually

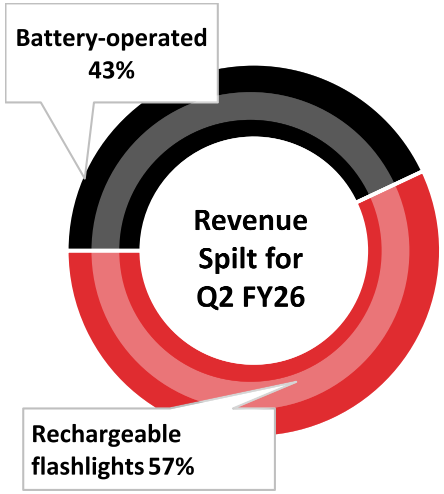
Batteries – Transformation through innovation

Scaling up with High-Performance Alkaline and adjacent innovation

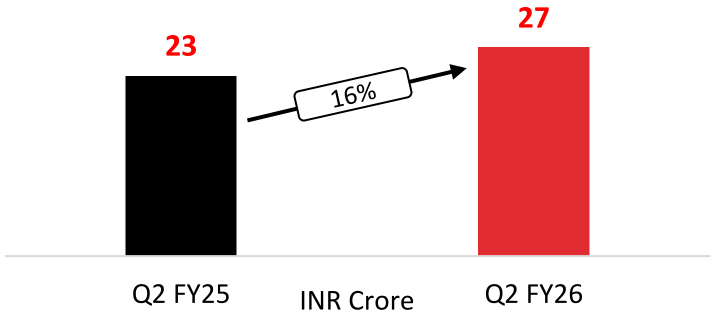
Carbon Zinc — Engineering Tomorrow's Portfolio — Alkaline — Adjacencies

Flashlights

Segmental Split



Revenue Growth in Rechargeable Segment



Portfolio splits basis value performance

- Maintained double-digit growth in **Rechargeables**
- **Product durability drives acceptance** across all channels – modern trade, e-com & institutional
- **BIS mandate** (effective early next year) to further accelerate momentum

18 million+ flashlights sold annually

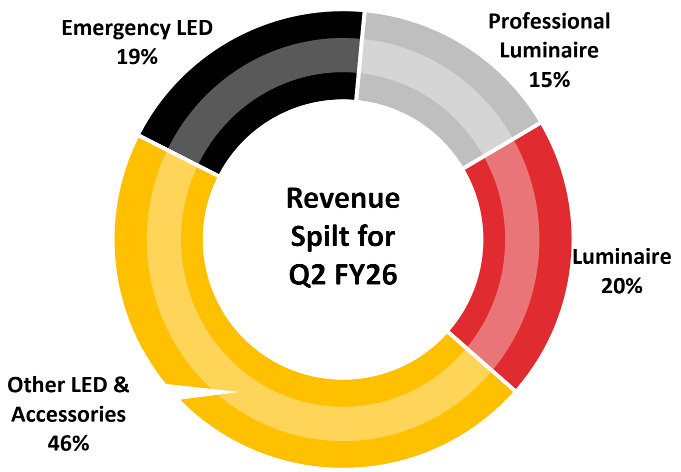
Innovative Leap in Flashlights

Leading the Charge: The Future of the Market is Rechargeable

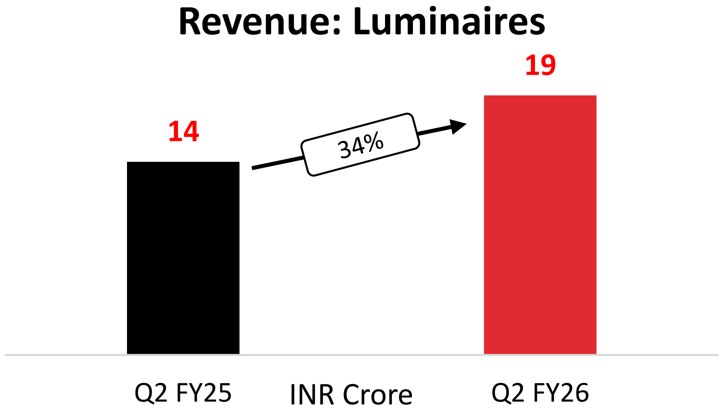
Shaping the Future Portfolio for Maximized Value

Lighting

Segmental Split



Revenue Growth in Luminaires



- **Broad-based volume growth** across core product portfolio
- **New adjacent products** gaining traction
- **Focus on Luminaires & Panel** lighting to accelerate growth

Lighting – Portfolio

Core Lighting

Consumer Lighting

- Bulbs and Battens
- Emergency LED
- Panels and luminaires
- Downlights & Spotlights
- Accessories| MCB | Wire
- Festive Lighting

Our Offerings

Professional Lighting

- Indoor Architectural
- Commercial Lighting
- Industrial Lighting
- Facade Lighting
- Street Lighting
- Flood Lights

Outdoor landscape & Architectural Lighting

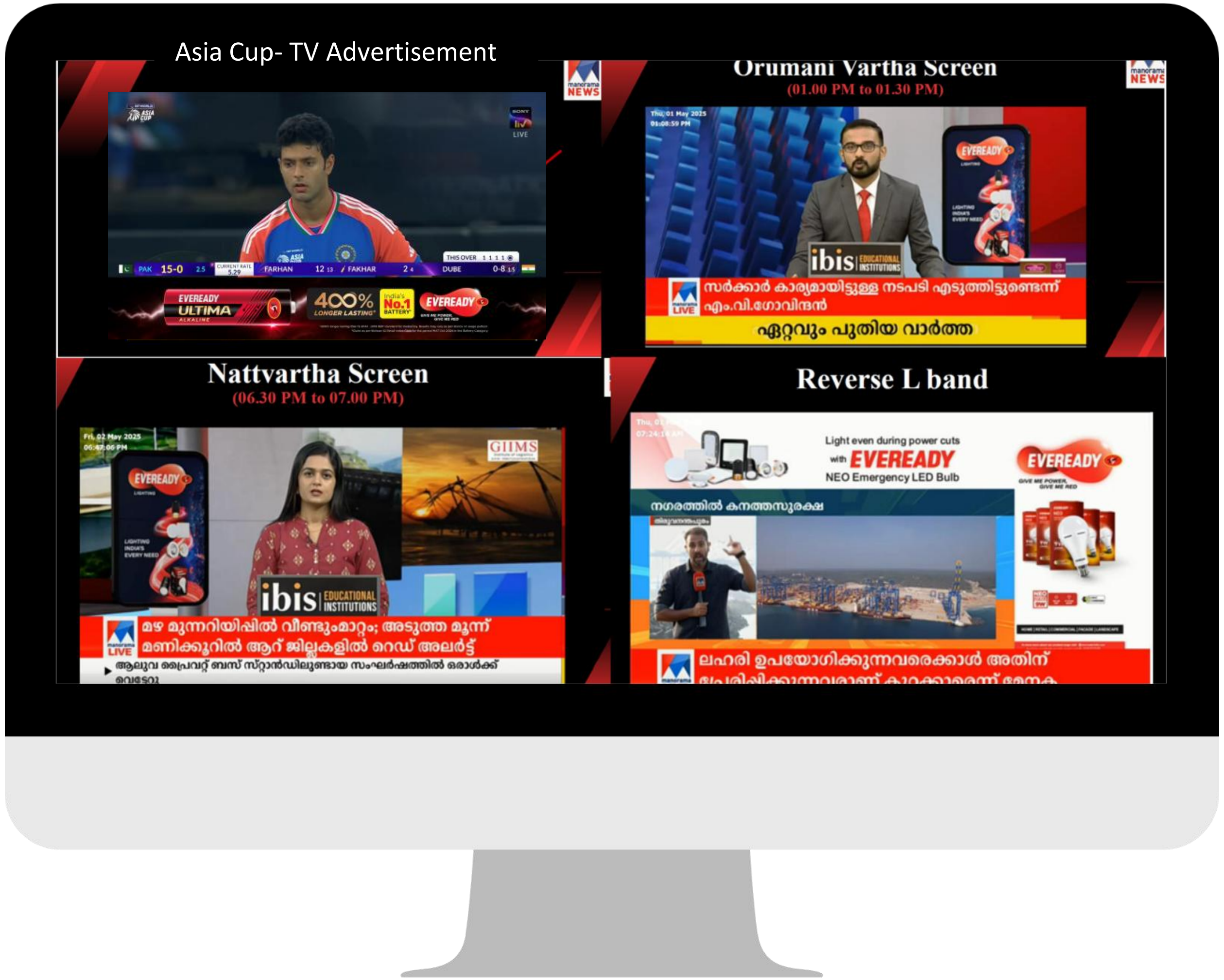
34 million+ LED lights sold annually

Delivering Next-Generation Lighting Solutions

Targeting 3x revenue growth: focus on premium offerings

Targeted Innovation for Higher Value

Unlocking growth through high-impact consumer campaigns



Disclaimer

Cautionary note concerning forward-looking statement

Certain statements made in this presentation relating to the Company's objectives, projections, outlook, expectations, estimates, among others may constitute 'forward-looking statements' within the meaning of applicable laws and regulations. Actual results may differ from such expectations, projections etc., whether express or implied. These forward-looking statements are based on various assumptions, expectations and other factors which are not limited to, risk and uncertainties regarding fluctuations in earnings, competitive intensity, pricing environment in the market, economic conditions affecting demand and supply, change in input costs, ability to maintain and manage key customer relationships and supply chain sources, new or changed priorities of trade, significant changes in political stability in India and globally, government regulations and taxation, climatic conditions, natural calamity, commodity price fluctuations, currency rate fluctuations, litigation among others over which the Company does not have any direct control. The company cannot, therefore, guarantee that the 'forward-looking' statements made herein shall be realized. The Company, may alter, amend, modify or make necessary corrective changes in any manner to any such forward looking statement contained herein or make written or oral forward-looking statements as may be required from time to time based on subsequent developments and events

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About Eveready Industries India Limited

With a legacy of over 100 years, Eveready Industries India Ltd. (NSE Symbol: EVEREADY, BSE Scrip Code: 531508, CSE Scrip Code 000029) is a household name in batteries and flashlights, with emerging presence in lighting. Eveready products were first sold in India in 1905, which marked the beginning of the Eveready adventure. The Company, which was founded in 1934, quickly rose to the top of the dry cell battery market. It is a leading brand in enhancing people's quality of life with innovative, transportable energy and lighting solutions.

With over 50% of the market share in India, Eveready has long become a name associated with batteries and a reliable leader in the sector. "Give Me Red" legendary brand campaign's three words, became a well-known youth catchphrase 25 years ago, making advertising history in India. The Company's manufacturing facilities are spread across 6 locations, namely Matia, Lucknow, Noida, Haridwar, Maddur and Kolkata, and they are equipped with globally benchmarked technology platforms and follow the best-in-class operating standards, with relentless focus on quality (ISO 9000), environmental best practices (ISO 14000) and rapid adoption of technology. The Company has a Research and Development (R&D) facility which is approved by the Department of Scientific and Industrial Research (DSIR), Ministry of Science and Technology, Government of India.

For more information, please visit www.evereadyindia.com OR contact:

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EVEREADY

GIVE ME POWER,
GIVE ME RED

Thank You

ACCELERATE

COLLABORATE

INNOVATE