

CSD/BSE&NSE/BM/2025-26 August 13, 2025

To
The Manager
Department of Corporate Services
BSE Limited
25th Floor, P. J. Towers,
Dalal Street, Mumbai - 400 001

Scrip Code: 543064

Dear Sir/Madam,

To

The Manager Listing Department National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex Bandra (E), Mumbai – 400 051

Scrip Symbol: COHANCE

Sub: Outcome of the Board Meeting

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure requirements) Regulations, 2015 ("SEBI Listing Regulations"), we wish to inform you that the Board of Directors of the Company ("Board") at its meeting held today, i.e., on August 13, 2025, has, *inter alia*, approved the following matters:

- 1. Approved the Unaudited Standalone and Consolidated Financial Results prepared under Ind AS for the quarter ended June 30, 2025, pursuant to Regulation 33 of the SEBI Listing Regulations. In this connection, we annexed herewith the following documents:
 - a) Unaudited Standalone and Consolidated Financial Results under Ind AS for quarter ended June 30, 2025
 - b) Limited Review Reports on the above financial results;
 - c) Press Release on the financial results; and
 - d) Investor Presentation
- 2. Pursuant to Regulation 30(5) of the SEBI Listing Regulations, approved revisions to the authorized Key Managerial Personnel for the purpose of determining materiality of an event or information and making disclosures thereof to the Stock Exchange(s). The "Policy for Determining Material Event or Information" ("Policy") in pursuance to Regulation 30 of the SEBI Listing Regulations, is also amended to reflect the above change under Regulation 30(5) of SEBI Listing Regulations. The changes will be effective from August 13, 2025:

Name	Designation	E-mail ID
Mr. Vivek Sharma	Executive Chairman	vsharma@cohance.com
Dr. V Prasada Raju	Managing Director	drprasadaraju.v@cohance.com
Mr. Himanshu Agarwal	Chief Financial Officer	himanshu.agarwal@cohance.com
Mr. Kundan Kumar Jha	Company Secretary, Compliance Officer and Head-Legal	kundankumar.jha@cohance.com



(Formerly, Suven Pharmaceuticals Limited)

Corporate Office: 202, A-Wing, Galaxy Towers, Plot No.1, Hyderabad Knowledge City, TSIIC, Raidurg, Hyderabad - 500081, Telangana, India. Tel: +91 40 2354 9414 / 3311

Registered Office: 215 Atrium, C Wing, 8th Floor, 819-821, Andheri Kurla Road, Chakala, Andheri East, Chakala MIDC, Mumbai - 400093, Maharashtra, India. Tel: +91 22 6153 9999





Contact Address:	Cohance Lifesciences Limited				
	Corporate office: 202, A Wing, Galaxy Towers, Plot No 1, Hyderabad				
	Knowledge City, TSIIC Raidurg, Hyderabad, Telangana, India, 500081				
	Registered office: 215 Atrium, C Wing, 8th Floor, 819-821, Andheri				
	Kurla Road, Chakala, Andheri East, Chakala Midc, Mumbai,				
	Maharashtra, 400093				
Contact No.	+91-40-2354 9414				

The Board Meeting commenced at 03.10 pm IST and concluded at 04.30 pm IST.

This is for your information and record.

Thanking you.

Yours faithfully, For **Cohance Lifesciences Limited** (Formerly, Suven Pharmaceuticals Limited)

Kundan Kumar Jha

Company Secretary, Compliance Officer and Head-Legal

Encl: as above



(Formerly, Suven Pharmaceuticals Limited)







COHANCE LIFESCIENCES LIMITED

(formerly known as Suven Pharmaceuticals Limited)

Regd. Off: 215 Atrium, C Wing, 8th Floor, 819-821, Andheri Kurla Road, Chakala, Andheri East, Chakala Midco, Mumbai, Mumbai, Maharashtra, India, 400093

STATEMENT OF UNAUDITED STANDALONE AND CONSOLIDATED FINANCIAL RESULTS FOR QUARTER ENDED 30 June 2025

₹ In Crores

			STANL	DALONE	
			For the quarter end	led	For the year ended
		30 June 2025	31 March 2025	30 June 2024	31 March 2025
SI. No.	PARTICULARS	Unaudited	Unaudited	Unaudited	Audited
			Restated	Restated	Restated
			(refer note 5 & 11)	(refer note 4 & 5)	(refer note 5)
1	Income			- 3	
	Revenue from operations	483.58	768.57	488.08	2,504.43
	Other income	13.10	8.19	19.41	64.84
	Total income	496.68	776.76	507.49	2,569.27
2	Expenses				
	a) Cost of materials consumed	175.16	198.97	153.30	699.91
	b) Changes in inventories of finished goods and work-in-progress	(29.17)	97.68	0.85	110.32
	c) Employee benefits expense	103.43	102.17	95.91	396.55
	d) Finance costs	6.80	7.00	10.20	36.70
	e) Depreciation and amortisation expense	31.36	42.58	31,28	146.51
	f) Other expenses	129.96	146.98	112.85	513.44
	Total expenses	417.54	595.38	404.39	1,903.43
3	Profit before exceptional items & tax (1-2)	79.14	181.38	103.10	665.84
4	Exceptional items (refer note 7)	8.10	15.78		15.78
5	Profit before tax (3-4)	71.04	165,60	103,10	650,06
6	Tax expenses				
	a) Current tax	18,15	33.05	26.76	167.05
	b) Current tax - earlier years		(2.31)		4.26
	c) Deferred tax	0.32	12.09	0.89	(12,43)
	Total tax expense (net)	18,47	42.83	27.65	158.88
7	Net profit for the period/year(5-6)	52.57	122,77	75.45	491.18
8	Other comprehensive income/ (loss)				
8.a	(i) Items that will not be reclassified to profit or loss	0.11	0.65	(0.15)	0.44
	(ii) Income tax relating to items that will not be reclassified to profit or loss	(0.03)	(0.16)	0.04	(0.11)
8.b	(i) Items that will be reclassified to profit or loss				
	(ii) Income tax relating to items that will be reclassified to profit or loss			•	
	Total other comprehensive income/(loss) for the period/year	0.08	0.49	(0.11)	0.33
9	Total comprehensive income for the period/year (7+8)	52,65	123,26	75.34	491,51
10	Paid-up equity share capital (refer note 5)	38.26	25.46	25.46	25.46
2000	Face Value of the Share	₹1.00	₹1.00	₹1.00	₹1.00
11	Other equity				4,242.33
12	Earning Per Share (EPS)-Face value of ₹1/- each) (refer note 12)				N. W. T. W. L. W. C.
	a) Basic	1.38	3.22	1.98	12,89
	b) Diluted	1.37	3.20	1.97	12.80
	H T TO THE PROPERTY OF THE PRO	(not annualised)	(not annualised)	(not annualised)	(annualised)





COHANCE LIFESCIENCES LIMITED

(formerly known as Suven Pharmaceuticals Limited)

Regd. Off: 215 Atrium, C Wing, 8th Floor, 819-821, Andheri Kurla Road, Chakala, Andheri East, Chakala Midco, Mumbai, Mumbai, Maharashtra, India, 400093

PART -	PART - II		₹ In Crores			
		For the quarter ended			For the year ended	
-1 11		30 June 2025	31 March 2025	30 June 2024	31 March 2025	
SI. No.	PARTICULARS	Unaudited	Unaudited	Unaudited	Audited	
			Restated	Restated	Restated	
			(refer note 5 & 11)	(refer note 5)	(refer note 5)	
1	Income					
	Revenue from operations	549.31	840.42	488.08	2,608.50	
-	Other income	14.17	12.05	19.41	69.21	
2	Total income	563.48	852,47	507.49	2,677.71	
2	Expenses	10022000000		(2007) (2007)	F10210-905	
	a) Cost of materials consumed	178,33	202.23	153.30	710.06	
	b) Changes in inventories of finished goods and work-in-progress	(30.19)		0.85	106,42	
	c) Employee benefits expense	133.32	138.53	95.89	447.81	
	d) Finance costs	10.18	10.45	10.20	41.06	
	e) Depreciation and amortisation expense	45.14	54.17	31.28	166.80	
	() Other expenses	155.84	172.65	112.94	547.15	
	Total expenses	492.62	675.82	404.46	2,019.30	
3	Profit before tax and exceptional items (1-2)	70.86	176.65	103.03	658.41	
4	Exceptional items (refer note 7)	8.10	15.78		15.78	
5	Profit before tax and share of associate (3-4)	62.76	160.87	103.03	642.63	
6	Tax expenses	0.000000000				
	a) Current tax	18.18	34.21	26.76	168.02	
	b) Current tax - earlier years		(2.31)		4.26	
	c) Deferred tax	(1.82)	11.82	0,90	(13.89	
	Total tax expense (net)	16.36	43.72	27,66	158,39	
	Net profit after tax before share of associate (5-6)	46.40	117.15	75.37	484.24	
8	Share of profit/(loss) of Associate			•		
	Net profit for the period/year (7-8)	46,40	117,15	75,37	484.24	
10	Net profit/(loss) for the period/year attributable to				40000000	
	a) Shareholders of the company	48.88	120.43	75.37	487.34	
	b) Non-controlling interest	(2,48)	(3,28)		(3.10)	
11	Other comprehensive income					
	(i) Items that will not be reclassified to profit or loss	0.11	8.78	(0.15)	8.58	
	(ii) Income tax relating to items that will not be reclassified to profit or loss		(2.54)	0.04	(2.49)	
11.b	(i) Items that will be reclassified to profit or loss	(0.14)	3.40	0.59	6.81	
	(ii) Income tax relating to items that will be reclassified to profit or loss				0.01	
	Total other comprehensive income/(loss) for the period/year	(0.06)	9,64	0.48	12.90	
	Total comprehensive income for the period/year (9+11)	46,34	126.79	75.85	497,14	
	Total comprehensive income/(loss) for the period/year attributable to	40,54	120.17	73,63	777,14	
	a) Shareholders of the company	48.82	129,47	75.85	499.64	
) Non-controlling interest	(2.48)	(2.68)	75.05	(2.50)	
	Paid-up equity share capital (refer note 5)	38.26	25.46	25.46	25.46	
	Face value of the share	₹1.00	₹1.00	₹1,00	₹1,00	
	Other equity	31.00	1,00	11,00	3,623.36	
16	Earning Per Share (EPS)- (Face value of ₹1/- each) (refer note 12)				3,023.36	
	a) Basic	1.28	3.16	1.98	12.79	
- 1	o) Diluted	1.27	3.10	1.97	12.68	
		(not annualised)	(not annualised)	(not annualised)	(annualised)	
			54 650			





COHANCE LIFESCIENCES LIMITED

(formerly known as Suyen Pharmaceuticals Limited)

Regd. Off: 215 Atrium, C Wing, 8th Floor, 819-821, Andheri Kurla Road, Chakala, Andheri East, Chakala Midco, Mumbai, Mumbai, Maharashtra, India, 400093

Notes

- 1) The above results have been reviewed and recommended to the Board of Directors by the Audit Committee and subsequently approved by the Board of Directors at its meeting held on 13 August 2025. These results have been subjected to limited review by statutory auditors who have expressed an unmodified conclusion. The financial results for the quarter ended 30 June 2024 were reviewed by Karvy & Co, Chartered Accountants ('predecessor auditor').
- 2) The above financial results are prepared in accordance with the Indian Accounting Standard prescribed under section 133 of the Companies Act, 2013 and are in compliance with the presentation and disclosure requirements of Regulation 33 of the SEBI (listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended).
- The Company reportable activity falls under single operating segment i.e. Contract Development and Manufacturing Operations (CDMO), hence segment reporting as per Ind AS 108 (Operating Segment) is not presented.
- 4) The Board of directors of Cohance Lifesciences Limited (formerly known as Suven Pharmaceuticals Limited) ("Company" /Transferee Company") on 29 February 2024 approved the scheme of amalgamation of Casper Pharma Private Limited ("Transferor Company") (a wholly owned subsidiary of the Company) into and with the Company under the provisions of Sections 230 to 232 of the Companies Act, 2013 subject to receipt of applicable approval from Honble NCLT ("Scheme of Amalgamation"). The Hon'ble NCLT ("Scheme of Amalgamation"). The Hon'ble NCLT, Mumbai vide its Order dated 24 October 2024 sanctioned the Scheme of Amalgamation. The Company filed the certified copy of the Order with Registrar of Companies on 4 December 2024. As per the Scheme, the Appointed date which is also the effective date of the Scheme was determined as 1 January 2025.

Accordingly, the Company has accounted for the business combination transaction using the pooling of interest method in accordance with the accounting treatment prescribed under the Scheme and as per Appendix C of Ind AS 103 'Business Combination of entities under common control'. Pursuant to the above, the standalone financial results of the Company in respect of the corresponding prior periods/year has been restated as if the aforesald business combination had occurred from the beginning of the preceding period.

5) The Board of Directors of the Company had approved a scheme of amalgamation ("the Cohance Scheme") of erstwhile fellow subsidiary, Cohance Lifesciences Limited ("Transferor Company") with the Company in its meeting held on 29 February 2024. The Cohance Scheme was approved by the Hon'ble National Company Law Tribunal (NCLT) vide its order dated 27 March 2025. The certified copy of the Order has been filed with Registrar of Companies, Mumbai on 23 April 2025 upon which the Cohance Scheme became effective on 1 May 2025, as per the terms of the approved Cohance Scheme.

As per the terms of the Cohance Scheme, the Company has allotted 12,80,02,184 equity shares of the Company of face value ₹1/- each, to the eligible shareholders of the Transferor Company as on the Record Date (i.e.9 May 2025), in the share exchange ratio of 11 equity shares of face value of ₹1/- each of the Company for every 295 shares of face value of ₹10/- each held by such eligible shareholders in Transferor Company.

Accordingly, the Company has accounted for the business combination transaction using the Pooling of interest method as given under Appendix C of Ind AS 103, Business Combinations of Entities under Common Control, in accordance with the accounting treatment prescribed in the Scheme. The share capital of ₹12.80 crore issued by the Company as consideration pursuant to the scheme has been adjusted against the corresponding share capital of Transferor Company of ₹3,432,79 crore and the difference of Rs. ₹3,419.99 crores has been recognised as Capital reserve.

Pursuant to the above, the standalone and consolidated financial results of the Company in respect of the prior periods have been restated as if the aforesaid business combination had occurred from the beginning of the preceding period.

The impact of the mergers as stated in note 4 and 5 on the standalone financial results is as under: Details of revenue and profit restated due to the Scheme of Amalgamation

₹ in Crores

	Quarter ended				Year ended	
Particulars	30 June 2024		31 March 2025		31 March 2025	31 March 2025
	Reported	Restated	Reported	Restated	Reported	Restated
Revenue from operations	222.09	488.08	330.17	768.57	1,093.51	2,504.43
Profit before tax	87.39	103.10	56.32	165,60	351.35	650.06
Profit after tax	65.07	75.45	44.34	122.77	271.71	491.18

The impact of the merger as stated in note 5 on the consolidated financial results is as under:

Details of revenue and profit restated due to the Scheme of Amalgamation

CHANDIOK

RED ACCOL

₹ in Crores

	Quarter ended				Year ended	
Particulars	30 June 2024		31 March 2025		31 March 2025	31 March 2025
	Reported	Restated	Reported	Restated	Reported	Restated
Revenue from operations	230.69	488.08	402.02	840.42	1,197.58	2,608.50
Profit before tax	83.09	103.03	51.60	160.87	343,92	642.63
Profit after tax	60,77	75.37	38.73	117.15	264.77	484.24

- 6) The Ministry of corporate affairs, Government of India (MCA) has approved change of name of the company from "Suven Pharmaceuticals Limited" to "Cohance Lifesciences Limited" with effect from 07 May 2025.
- 7) The exceptional item for the quarter ended 30 June 2025 represents one-time restructuring expenses incurred pursuant to the merger of the Company with the erstwhile fellow subsidiary Cohance Lifesciences Limited. The exceptional item for the quarter and year ended 31 March 2025 comprises compounding fees imposed by the Reserve Bank of India on the erstwhile Cohance Lifesciences Limited (merged with the Company), relating to non-compliance with regulatory norms governing investments received from restricted countries.
- 8) Pursuant to the definitive agreements entered by the Company with Sapala Organics Private Limited ("Sapala"), the Company has acquired 51% of the share capital on a fully diluted basis (i.e., 67.5% of the present equity share capital) of Sapala on 12 July 2024 for a consideration of ₹ 258.00 crore and gained control of Sapala as a subsidiary. Consolidated financial results for the quarters ended 30 June 2025 and 31 March 2025, include the impact of the above transaction with effect from 12 July 2024 and are not comparable with the financial results for the quarter ended 30 June 2024.
- 9) Pursuant to definitive agreements entered by the Company with NJ Bio Inc ("NJ Bio"), the Company has acquired 56% of the share capital of NJ Bio Inc on 20 December 2024 for a consideration of ₹547.96 crore and gained control of NJ Bio as a subsidiary. Consolidated financial results for the quarters ended 30 June 2025 and 31 March 2025, include the impact of the above transaction with effect from 20 December 2024 and is not comparable with the financial results for the quarter ended 30 June 2024.
- 10) Previous periods figures are regrouped / rearranged wherever considered necessary to conform to current periods presentation. The impact of such reclassification / regrouping is not material to the financial results.
- 11) The figures for the quarter ended 31 March 2025 are the balancing figures between the audited figures in respect of the full financial year and the unaudited published figures up to nine months of the relevant financial year.
- 12) Weighted average number of share considered for calculation of basic and diluted Earning Per Share for the quarter ended 30 June 2024 and quarter and year ended 31 March 2025, includes the weighted average effect of shares to be issued against the shares pending issuance owing to the Cohance Scheme of Merger as described in note 5.

Place : Hyderabad Date : 13 August 2025



For and on behalf of the Board Cohance Lifesciences Limited (formerly known as Suyen Pharmaceuticals Limited)

Dr. V. Prasada Raju Managing Director DIN: 07267366

Walker Chandiok & Co LLP

L-41, Connaught Circus, Outer Circle, New Delhi - 110 001 India

T +91 11 4500 2219 F +91 11 4278 7071

Independent Auditor's Review Report on Standalone Unaudited Quarterly Financial Results of the Company pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)

To the Board of Directors of Cohance Lifesciences Limited (Formerly known as Suven Pharmaceuticals Limited)

- We have reviewed the accompanying statement of standalone unaudited financial results ('the Statement')
 of Cohance Lifesciences Limited (Formerly known as Suven Pharmaceuticals Limited) ('the Company') for
 the quarter ended 30 June 2025, being submitted by the Company pursuant to the requirements of
 Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as
 amended) ('Listing Regulations').
- 2. The Statement, which is the responsibility of the Company's management and approved by the Company's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, Interim Financial Reporting ('Ind AS 34'), prescribed under section 133 of the Companies Act, 2013 ('the Act'), and other accounting principles generally accepted in India and is in compliance with the presentation and disclosure requirements of Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, Review of Interim Financial Information Performed by the Independent Auditor of the Entity, issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the Standards on Auditing specified under section 143(10) of the Act, and consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.
- 4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in Ind AS 34, prescribed under section 133 of the Act, and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in accordance with the requirements of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

- 5. We draw attention to Note 5 to the accompanying statement, which describes that pursuant to the Scheme of Amalgamation (the "Cohance Scheme") between the Company and Cohance Lifesciences Limited ("Transferor Company"), as approved by the Hon'ble National Company Law Tribunal vide its order dated 27 March 2025, the Transferor Company has been amalgamated with the Company. The amalgamation has been accounted for in the manner as prescribed under the Cohance Scheme and in accordance with Appendix C of Ind AS 103 Business Combinations, applicable to business combination of entities under common control as also prescribed in the Cohance Scheme. Accordingly, the comparative financial information for the quarter ended 30 June 2024 and for the quarter and year ended 31 March 2025 presented in accompanying statement, has been adjusted to reflect the aforesaid amalgamation, as described further in the said note. Our conclusion is not modified in respect of this matter.
- 6. The comparative financial information presented in the accompanying statement includes the financial information of Cohance Lifesciences Limited, (hereinafter referred to as the "Transferor Company") for the quarter ended 30 June 2024 and quarter and year ended 31 March 2025, pursuant to the scheme of amalgamation between the Company and the Transferor Company, as explained in Note 5 to the accompanying statement. The financial information of the Transferor Company for the quarter ended 30 June 2024 and for the year ended 31 March 2025 were audited by the then statutory auditor ('other auditors') of the Transferor Company, who have expressed unmodified opinions vide their audit reports dated 26 October 2024 and 30 April 2025, respectively and the financial information for the quarter ended 31 March 2025 was derived as the balancing figures between the audited figures in respect of the full financial year ended 31 March 2025 and the unaudited year-to-date figures up to the quarter ending 31 December 2024 which was reviewed by the other auditors of the Transferor Company who have expressed an unmodified conclusion thereon vide their review report dated 3 February 2025. We have relied upon the aforesaid financial information and the reports of the other auditors as aforementioned and as furnished to us by the management for the purpose of our review of the accompanying statement. Our conclusion is not modified in respect of this matter.
- 7. The comparative financial information presented in the accompanying Statement includes the financial information of Casper Pharma Private Limited, the erstwhile subsidiary company (hereinafter referred to as "Casper Transferor Company"), for the quarter ended 30 June 2024, pursuant to the scheme of amalgamation between the Company and the Casper Transferor Company as explained in Note 4 to the accompanying Statement. Financial information of the Casper Transferor Company for the quarter ended 30 June 2024 has been reviewed by K. Nagaraju & Associates, who have expressed unmodified conclusion vide their review report dated 1 August 2024. The aforesaid financial information and the reports of Casper Transferor Company auditors have been furnished to us by the management and have been relied upon by us for the purpose of our review of the accompanying Statements. Our conclusion is not modified in respect of this matter.
- 8. The review of standalone unaudited quarterly financial results for the period ended 30 June 2024 included in the Statement was carried out and reported by M/s. Karvy & Co., Chartered Accountants, who has expressed unmodified conclusion vide their review report dated 9 August 2024, whose report has been furnished to us and which has been relied upon by us for the purpose of our review of the Statement. Our conclusion is not modified in respect of this matter.



9. Attention is drawn to Note 11 to the Statement regarding the Standalone figure for the quarter ended 31 March 2025, which are the balancing figures between the audited figures in respect of the full financial year and the published unaudited year-to-date figures up to the third quarter of the previous financial year, on which we had carried out a limited review.

For Walker Chandiok & Co LLP

Chartered Accountants

Firm Registration No: 001076N/N500013

Ashish Gupta

Partner

Membership No. 504662

UDIN: 25504662BMOOHC5905

Place: New Delhi Date: 13 August 2025

Walker Chandiok & Co LLP L-41, Connaught Circus, Outer Circle, New Delhi - 110 001 India

T +91 11 4500 2219 F +91 11 4278 7071

Independent Auditor's Review Report on Consolidated Unaudited Quarterly Financial Results of the Company pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)

To the Board of Directors of Cohance Lifesciences Limited (Formerly known as Suven Pharmaceuticals Limited)

- 1. We have reviewed the accompanying statement of unaudited consolidated financial results ('the Statement') of Cohance Lifesciences Limited (Formerly known as Suven Pharmaceuticals Limited) ('the Holding Company'), its subsidiaries (the Holding Company and its subsidiaries together referred to as 'the Group'), and its associate (refer Annexure 1 for the list of subsidiaries and associate included in the Statement) for the quarter ended 30 June 2025, being submitted by the Holding Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended) ('Listing Regulations').
- 2. This Statement, which is the responsibility of the Holding Company's management and approved by the Holding Company's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, Interim Financial Reporting ('Ind AS 34'), prescribed under section 133 of the Companies Act, 2013 ('the Act'), and other accounting principles generally accepted in India and is in compliance with the presentation and disclosure requirements of Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, Review of Interim Financial Information Performed by the Independent Auditor of the Entity, issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the Standards on Auditing specified under section 143(10) of the Act, and consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the circular issued by the SEBI under Regulation 33 (8) of the Listing Regulations, to the extent applicable.

- 4. Based on our review conducted and procedures performed as stated in paragraph 3 above and upon consideration of the review report of the other auditors referred to in paragraph 6 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in Ind AS 34, prescribed under section 133 of the Act, and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in accordance with the requirements of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.
- 5. We draw attention to Note 5 to the accompanying statement, which describes that pursuant to the Scheme of Amalgamation (the "Cohance Scheme") between the Holding Company and Cohance Lifesciences Limited ("Transferor Company"), as approved by the Hon'ble National Company Law Tribunal vide its order dated 27 March 2025, the Transferor Company has been amalgamated with the Holding Company. The amalgamation has been accounted for in the manner as prescribed under the Cohance Scheme and in accordance with Appendix C of Ind AS 103 Business Combinations, applicable to business combination of entities under common control as also prescribed in the Cohance Scheme. Accordingly, the comparative financial information for the quarter ended 30 June 2024 and for the quarter and year ended 31 March 2025 presented in accompanying statement, has been adjusted to reflect the aforesaid amalgamation, as described further in the said note. Our conclusion is not modified in respect of this matter.
- 6. We did not review the interim financial results of one subsidiary included in the Statement, whose financial information reflects total revenues of ₹2.80 crore, total net profit after tax of ₹0.09 crore, total comprehensive income of ₹0.09 crore, for the quarter ended on 30 June 2025, respectively, as considered in the Statement. These interim financial results have been reviewed by other auditors whose review report has been furnished to us by the management, and our conclusion in so far as it relates to the amounts and disclosures included in respect of this subsidiary is based solely on the review report of such other auditor and the procedures performed by us as stated in paragraph 3 above.

Our conclusion is not modified in respect of this matter with respect to our reliance on the work done by and the reports of the other auditor.

7. The Statement also includes the Group's share of net profit/loss after tax of ₹Nil and total comprehensive income/loss of ₹Nil for the quarter ended 30 June 2025, in respect of one associate, based on their financial information, which has not been reviewed by their auditor, and has been furnished to us by the Holding Company's management. Our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of these associates, are based solely on such unreviewed financial information. According to the information and explanations given to us by the management, this financial information is not material to the Group.

Our conclusion is not modified in respect of this matter with respect to our reliance on the financial information certified by the Board of Directors.

8. The comparative financial information presented in the accompanying statement includes the financial information of Cohance Lifesciences Limited, (hereinafter referred to as the "Transferor Company") for the quarter ended 30 June 2024 and quarter and year ended 31 March 2025, pursuant to the scheme of amalgamation between the Holding Company and the Transferor Company, as explained in Note 5 to the statement. The financial information of the Transferor Company for the quarter ended 30 June 2024 and for the year ended 31 March 2025 were audited by the then statutory auditor ('other auditors') of the Transferor Company, who have expressed unmodified opinions vide their audit reports dated 26 October 2024 and 30 April 2025, respectively and the financial information for the quarter ended 31 March 2025 was derived as the balancing figures between the audited figures in respect of the full financial year ended 31 March 2025 and the unaudited year-to-date figures up to the quarter ending 31 December 2024 which was reviewed by the other auditors of the Transferor Company who have expressed an unmodified conclusion thereon vide their review report dated 3 February 2025. We have relied upon the aforesaid financial information and the

HANDIO

Chartered Accountants

Walker Chandlok & Co LLP is registered with limited liability with identification number AAC-2085 and has its registered office at L-41, Connaught Circus, Outer Circle, New Delhi,

reports of the other auditors as aforementioned and as furnished to us by the management for the purpose of our review of the accompanying statement. Our conclusion is not modified in respect of this matter.

- 9. The review of consolidated unaudited quarterly financial results for the period ended 30 June 2024 included in the Statement was carried out and reported by M/s. Karvy & Co., Chartered Accountants, who has expressed unmodified conclusion vide their review report dated 9 August 2024, whose report has been furnished to us and which has been relied upon by us for the purpose of our review of the Statement. Our conclusion is not modified in respect of this matter.
- 10. Attention is drawn to Note 11 to the Statement regarding the Consolidated figure for the quarter ended 31 March 2025, which are the balancing figures between the audited figures in respect of the full financial year and the published unaudited year-to-date figures up to the third quarter of the previous financial year, on which we had carried out a limited review.

HANDIO

EDACCO

For Walker Chandiok & Co LLP

Chartered Accountants

Firm Registration No: 001076N/N500013

Ashish Gupta

Partner

Membership No. 504662

UDIN: 25504662BMOOHB6909

Place: New Delhi Date: 13 August 2025

Annexure 1

List of entities included in the Statement

Subsidiaries

- 1. Sapala Organics Private Limited, India (With effect from 12 July 2024)
- 2. Cohance Lifesciences Inc, USA
- 3. NJ Bio Inc, USA (With effect from 20 December 2024)
- NJ Bio India Pharmaceuticals Private Limited, India (With effect from 20 December 2024)
 NJ Biotherapeutics LLC, USA (With effect from 20 December 2024)

Associate

1. Aruka Bio Inc, USA (With effect from 20 December 2024)





Cohance Lifesciences Announces Q1FY26 Results

Revenue up 13% YoY; niche technology share crosses 20% with significant traction in ADC payload-linkers, oligonucleotides, and late-phase high-containment APIs.

Hyderabad/Mumbai, August 13, 2025

Cohance Lifesciences Limited (formerly Suven Pharmaceuticals Limited), a leading global CDMO (Contract Development and Manufacturing Organization), today announced its financial results for the first quarter ended June 30, 2025. This represented the Company's first full quarter operating as Cohance Lifesciences.

Q1FY26 Financial Performance

The Company reported revenue of ₹5,493 million, up 13% year-on-year. Excluding the temporary impact of inventory destocking in Pharma CDMO, Q1FY26 revenue growth exceeds 25%. Gross margins expanded to 73.0% from 68.4% in Q1FY25, driven by a richer mix of niche technologies and contributions from recent acquisitions. Adjusted EBITDA was ₹1,314 million with a margin of 23.9%, in line with planned investments in high-value modalities, talent, and the integration of NJ Bio and Sapala.

Niche technology revenues accounted for over 20% of total sales compared to the midteens in FY25 and are on track to reach the mid-20s by the end of FY26. Pharma CDMO revenue grew over 30% excluding de-stocking. Specialty Chemicals rose 28% on AgChem recovery and new projects, while API+ grew 19% on strong commercial execution and the ramp-up of new launches.

Key Business Highlights of Q1FY26

A USD 10 million bioconjugation cGMP suite is under construction at NJ Bio's Princeton facility, and a ₹230 million oligonucleotide building block facility in Hyderabad, with up to 700 kg/year GMP capacity, remains on track for end-CY25 operational readiness.

Cohance Lifesciences Limited

(Formerly, Suven Pharmaceuticals Limited)

Corporate Office: 202, A-Wing, Galaxy Towers, Plot No.1, Hyderabad Knowledge City, TSIIC, Raidurg, Hyderabad - 500081, Telangana, India. Tel: +91 40 2354 9414 / 3311

Registered Office: 215 Atrium, C Wing, 8th Floor, 819-821, Andheri Kurla Road, Chakala, Andheri East, Chakala MIDC, Mumbai - 400093, Maharashtra, India. Tel: +91 22 6153 9999

CIN: L24299MH2018PLC422236 | Website: www.suvenpharm.com | Company Email: info@suvenpharm.com



The Company received a significant early-phase integrated payload-linker synthesis and bioconjugation order from an existing partner in the U.S. in our subsidiary NJ Blo. Company has simultaneously initiated development of a new OEB6 high-containment dedicated block for a major U.S.-based large innovator's customized payload program in India.

The Company secured a life cycle management contract for a branded API with a leading innovator. From our phase three pipeline, our partner has received USFDA approval for another small molecule program with Priority Review and Breakthrough Therapy Designation.

Cohance added four new large global innovators to its customer base and continued pipeline expansion across high-containment APIs, late-phase programs, and oligonucleotide process development.

Strategic Updates

Appointed Mr. Yann D'Hervé as CEO of CDMO business. Yann brings nearly three decades of global leadership, including ~15 years in CDMO-specific roles. His experience spans P&L management, global commercial leadership, and scale-up of complex, modality-driven platforms.

The Company has established the Cohance External Advisory Board (EAB) as part of its strategic focus on customer-centric growth. The EAB comprises five distinguished global pharma leaders-each bringing deep operational and strategic expertise from leading innovator companies-to guide Cohance's cale-up and differentiation across high-growth modalities.

Mr. Vivek Sharma, Executive Chairman, said: "Q1FY26 has been an important start to the year, with progress not just in execution but in strengthening the foundation we have built. Our growing presence in niche modalities like ADCs and oligonucleotides, combined with a deepening global customer base, positions Cohance for accelerated growth. With strengthened leadership and the guidance of our External Advisory Board, we remain committed to becoming a global technology-led CDMO, delivering long-term value for all stakeholders."

Cohance Lifesciences Limited

(Formerly, Suven Pharmaceuticals Limited)

Corporate Office: 202, A-Wing, Galaxy Towers, Plot No.1, Hyderabad Knowledge City, TSIIC, Raidurg, Hyderabad - 500081, Telangana, India. Tel: +91 40 2354 9414 / 3311

Registered Office: 215 Atrium, C Wing, 8th Floor, 819-821, Andheri Kurla Road, Chakala, Andheri East, Chakala MIDC, Mumbai - 400093, Maharashtra, India. Tel: +91 22 6153 9999

CIN: L24299MH2018PLC422236 | Website: www.suvenpharm.com | Company Email: info@suvenpharm.com



About Cohance Lifesciences

Cohance Lifesciences, formerly Suven Pharmaceuticals, is an innovator-focused global CRDMO formed through the merger of Cohance Life Sciences into Suven Pharmaceuticals. Leveraging a combined platform with state-of-the-art facilities in India and the U.S., Cohance delivers integrated solutions from early development to commercial supply for leading global pharma companies. In FY25, revenue was INR 26,103 million (~USD 313 million) with 33.6% EBITDA margins, with the CDMO business-driven largely by its commercial partnerships with global innovators.

-ENDS-

For more information, please contact: www.cohance.com

Cyndrella Carvalho, Head - Investor Relations, Gavin Desa / Rishab Barar

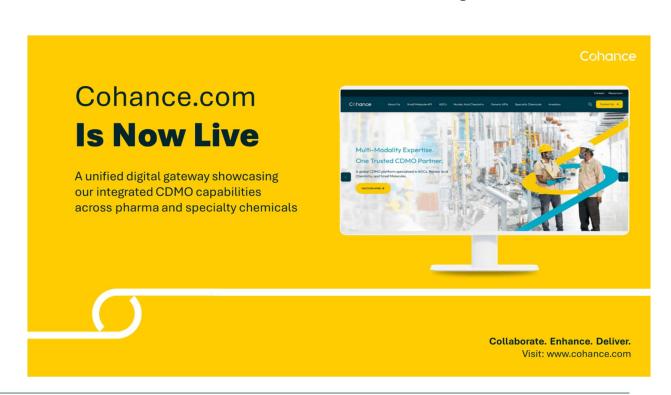
Cohance Lifesciences Limited CDR India

Tel: 040 2354 3311

Email: cyndrella.carvalho@cohance.com

Tel: +91 98206 37649/ +91 77770 35061

Email: gavin@cdr-india.com rishab@cdr-india.com



Cohance Lifesciences Limited

(Formerly, Suven Pharmaceuticals Limited)

Corporate Office: 202, A-Wing, Galaxy Towers, Plot No.1, Hyderabad Knowledge City, TSIIC, Raidurg, Hyderabad - 500081, Telangana, India. Tel: +91 40 2354 9414 / 3311

Registered Office: 215 Atrium, C Wing, 8th Floor, 819-821, Andheri Kurla Road, Chakala, Andheri East, Chakala MIDC, Mumbai - 400093, Maharashtra, India. Tel: +91 22 6153 9999

CIN: L24299MH2018PLC422236 | Website: www.suvenpharm.com | Company Email: info@suvenpharm.com





INVESTOR PRESENTATION

Q1FY2026

AUGUST 2025

DISCLAIMER

This document and information herein is solely for information purposes and must not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. This document may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to media or reproduced in any form, without prior written consent Cohance Lifesciences.

This document is based on information obtained from public sources and sources believed to be reliable and information contained in this presentation concerning our industry, competitive position and the markets in which we operate is based on information from independent industry and research organizations, other third-party sources and management estimates.

Under no circumstances shall Cohance Lifesciences or its employees, consultants, agents or representatives be liable for any costs, expenses, losses, claims, liabilities, or other damages (whether direct, indirect, special, incidental, consequential, or otherwise) that may arise from, or be incurred in connection with, the content or any use thereof.



Cohance

Cohance.com Is Now Live

A unified digital gateway showcasing our integrated CDMO capabilities across pharma and specialty chemicals





Collaborate. Enhance. Deliver.
Visit: www.cohance.com

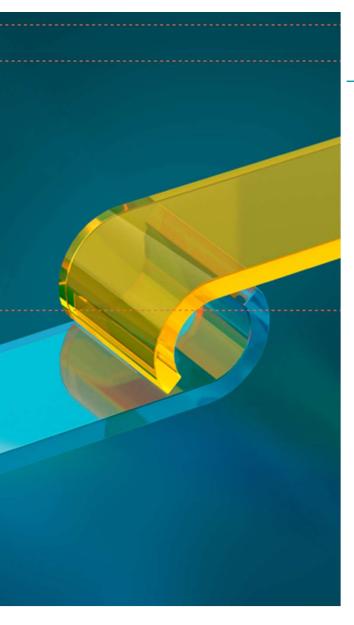
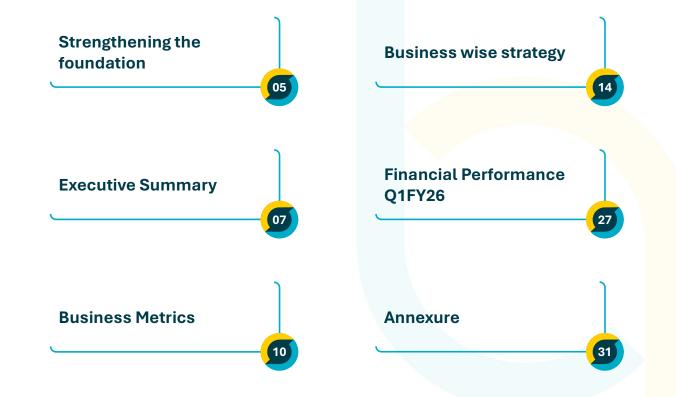


TABLE OF CONTENTS

Cohance



Cohance

Strengthening the foundation



STRENGTHENING OUR GROWTH PILLARS



- Q1 performance aligned with expectations; Healthy progress across all businesses.
- Strong customer engagements, now working with 19 of the top 20 global innovators.
- Niche technologies share crossed 20% vs mid-teens in FY25; tracking to mid-20s in FY26.

Pharma CDMO Advancements



- Continued traction in late-phase and differentiated programs.
- New CDAs/MSAs signed with major innovators and biotechs.
- Notable wins include:
 - High containment
 OEB4 project from a global innovator.
 - A Life cycle management opportunity from a leading global innovator for a branded product API

ADC Platform & Bioconjugation Growth



- Dedicated OEB6 highcontainment block underway customized payload programs at Nacharam.
- Significant new order win for integrated ADC platform
- Increased RFQs for linker synthesis.
- First adjacent payload program under discussion
- US subsidiary progressing, with cGMP suite expansion planned in Princeton.

Modalities Expansion



- Developing next-gen modalities: PEGylated antibodies, siRNA, AOCs
- Advancing versatile payload-linker platform including siRNA and PBD constructs.
- Enhanced analytical capabilities (bioassay, cytotoxicity testing) supporting IND studies.

Oligonucleotide Platform



- Nacharam cGMP facility progressing toward operational readiness by end-CY25.
- Strong interest in earlystage oligo building block programs.
- Preparing for customer audit readiness and quality system ramp-up in the coming quarters.
- Early-stage programs with a mix of large pharma, mid-sized innovators, and niche diagnostics companies

AgChem and Specialty Chemicals.



- Established as a separate Strategic Business unit (SBU).
- AgChem business gaining visibility;
 Specialty Chemicals showing consistent engagement with global innovators.
- Strategic partnerships in high-purity electronic chemicals such as OLED intermediates and niche - cosmetics and photochromic lenses;
- Differentiation through high-purity manufacturing, and backward integration.

API+ & Formulation Updates



- 2 new API products validated; 7–8 more underway.
- Deep partnerships in controlled substances and complex-niche APIs
- Multiple customers in regulated markets with sustained demand visibility and potential for multi-year supply contracts.
- Formulation: Partnered products.

Cohance



EXECUTIVE SUMMARY

EXECUTIVE SUMMARY – Q1FY26



Strategic Updates

Integrated Organization

- This quarter marks our first full reporting period as the combined entity of Cohance Lifesciences.
- We have focused on delivering meaningful integration across scale, sustainability and science.
- o Both customers and internal teams remain excited about our enhanced scale, expanded service offerings, and differentiated technology platforms.

Organization and Talent

- o In alignment with long-term sustainable growth and our revenue vision of USD1billion (INR 85 billion) by 2030, we have continued to strategically strengthen our leadership bandwidth across all business units.
- Investments have been made across both front-end commercial and back-end functions, including R&D and operations, to drive execution and maintain our customer-first delivery mindset.
- o Notably, Mr. Yann D'Herve joined us earlier this month as CEO of our CDMO business, succeeding Dr. Sudhir Singh.
 - Yann brings nearly three decades of global leadership, including 15 years in CDMO-specific roles. His experience spans P&L management, global commercial leadership, and scale-up of complex, modality-driven platforms.

• External Advisory Board (EAB)

- We have established the Cohance External Advisory Board (EAB) as part of our strategic focus on customer-centric growth. We have inducted five
 distinguished global pharma leaders into the EAB—each bringing deep operational and strategic expertise from leading innovator companies—to guide
 our scale-up and differentiation across high-growth modalities.
- o The EAB will provide strategic counsel to Cohance's leadership on customer-centric growth, and technology-led operational excellence.

Q1FY26 Performance Highlights

- o Q1 performance was as guided earlier aligned with our expectations.
- Revenue grew by 13%YoY, with gross margin expansion, while EBITDA margins reflect planned investments in talent and business development ahead
 of scale. Adjusting for inventory de-stocking overall business grew ahead of 25% YoY.
- o As previously communicated, given the lumpy nature of our industry, performance is best evaluated on a full-year basis.

EXECUTIVE SUMMARY – Q1FY26



Business Segment Commentary

• Pharma CDMO

- o Pharma CDMO revenue grew 1% YoY, adjusting for inventory destocking the growth was +30%YoY.
- o Our pipeline remains balanced across early, late-stage, and GMP contracts, with the team focused on both pipeline expansion and conversion.
- We continue to deepen engagement with existing customers, including multiple site visits this quarter.
- o Since January 2025, we have added 14 new customers to our NJ Bio ADC platform, including two large global innovators.
- o Traction continues across, HPAPIs and late-phase programs, ADCs and bioconjugation, Oligonucleotide process development.
- o RFQs Trend: sustaining consistent RFQs inflows including commercial EU+1 lateral opportunity along with India-based linker payload capacities.

Technology Modalities

ADCs

- We secured an integrated contract from an existing customer for full ADC supply in early development. Expansion of the cGMP bioconjugation suite.
- o Strong project activity continues across next-generation modalities.
- o Increasing stickiness via integrated offering linker payload synthesis in India tied to bioconjugation in US.

Oligonucleotides

o Our Nacharam cGMP suite is nearing validation completion and remains on track for CY25 operational readiness.

API+

Q1 revenue grew by approximately 19% YoY, led by sustained execution across commercial molecules and new launches ramp-up. New product filings on-track. Controlled substances and new product validations for FY26 are progressing as planned.

Specialty Chemicals

o The business continues to benefit from a post-downcycle recovery in the AgChem macro environment. Q1 revenue grew by 28% YoY.

Outlook and Guidance

• We remain confident in our long-term vision of achieving USD1 billion (INR 85 billion) in revenue by 2030, with mid-30s EBITDA margins.

Cohance



BUSINESS METRICS

BROADBASED RECOVERY



Q1FY26 performance:

Q1FY26 marks our **first quarter of consolidated reporting** post-merger under the unified Cohance Lifesciences platform.

- The platform delivered **13% YoY revenue growth**, driven by a broad-based recovery across segments.
- Adjusting for inventory destocking growth in Pharma CDMO was ahead of 30% YoY.
- **Niche technologies** a significant contributor to CDMO growth, revenue share increased over 20% from mid-teens, expected to be in mid'20s by end of FY26.
- Specialty Chemicals (including AgChem) posted 28% YoY growth, aided by a rebound in the AgChem cycle on a low base.
- **API+** segment reported **19% YoY** growth, supported by strong order visibility and new product launches.
- Gross margins expanded to 73%, benefiting from a favorable mix and increased contributions from niche technologies and recent acquisitions.
- Adjusted EBITDA margin stood at 23.9%, reflecting platform-wide investments and consolidation of NJ Bio and Sapala, both of which are currently in investment and high growth phases.

Key highlights of Q1FY26

- Free cash flow of INR 2.32 Bn generated during the quarter. Cash on books stood at INR 4.41 Bn, maintaining a healthy liquidity position.
- INR 559 Mn capex deployed, primarily toward Nacharam facility expansion for oligo and high-containment capabilities.

Q1FY26 Financial Highlights

13%

Revenue growth (YoY)

INR 5.49 bn

Total Revenue

23.9%

EBITDA% excl. one time

28%

Spec Chem growth (YoY)

INR 1.31 bn*

Adjusted EBITDA

11.4%

Adjusted PAT %

+30%

Pharma CDMO growth (YoY) excluding inventory de-stocking

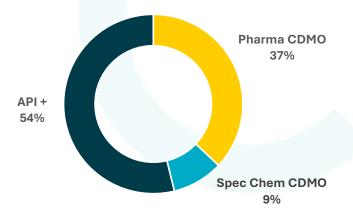
INR 0.63 bn*

Adjusted Profit after Tax

>20%

Niche Tech revenue share

Segmental Revenue Q1FY26 - CDMO share at 46%



Notes: *Adjusted EBITDA includes One-time adjustment for ESOP, Legal and merger /acquisition costs of INR 81 Mn and INR 171 Mn, respectively for Q1FY25 and Q1FY26

Adjusted PAT is excluding depreciation impact (net of tax) on account of merger /acquisition adjustments of INR 21 Mn and INR 37 Mn respectively for Q1 FY25 and Q1 FY26

Q1FY26 CONSOLIDATED FINANCIAL RESULTS – GROSS MARGINS at 73%



INR mn

Particulars	Q1FY25	Q1FY26	YoY
Revenue from Operations	4,881	5,493	12.5%
Material costs / COGS	(1,542)	(1,481)	
Material Margin	3,339	4,012	20.1%
Material Margin %	68.4%	73.0%	
Manufacturing Expenses	(654)	(976)	
Employee Cost	(959)	(1,333)	
Other Expenses	(475)	(583)	
Total Expenses	(2,088)	(2,892)	
EBIDTA (Reported)	1,251	1,120	-10.5%
EBIDTA (Reported) %	25.6%	20.4%	
FX MTM gain	13	23	
Onetime expenses	81	171	
EBIDTA (Adjusted)	1,346	1,314	-2.4%
EBIDTA (Adjusted) %	27.6%	23.9%	
Depreciation & Amortization	(285)	(402)	
Finance costs	(102)	(102)	
Otherincome	181	119	
PBT (Adjusted before exceptional items)	1,139	929	-18.5%
Exceptional Items	0	(81)	
Adjusted PBT	1,139	848	
Tax(Adjusted)	(304)	(219)	
PAT (Adjusted)	835	629	-24.8%
PAT Margin %	17.1%	11.4%	
PAT (Reported)	754	489	
PAT Margin %	15.4%	8.9%	

- Revenue growth adjusted for inventory destocking was driven by growth across all business segments.
- Gross margins expanded from 68.4% to 73.0%, driven by a favorable business mix and contribution from recent acquisitions.
- We continue to invest in enhancing our scientific, technical, and commercial capabilities across the platform.
- These investments are strategic and aligned with our long-term goal of delivering sustainable, modality-led growth.

INR Mn

Balance Sheet High	lights
As on 30th June 2025	
Shareholders' funds ¹	30,896
Non-Controlling Interests	1,415
Net Fixed assets	21,735
Other net assets ²	8,135
Net cash/(debt) ³	2,442
Total Use of Funds	32,311

1) Shareholders Funds is excluding goodwill and fair value changes in assets andliabilities on account of mergers/acquisitions Rs.6451Mn 2) Other assets calculated as Inventories + Trade receivables + Non-current investments + Current tax assets + Other assets less Trade payables + deferred tax liabilities + Other liabilities at the end of the period . 3) Net cash/(debt) calculated as the cash & cash equivalents (cash and bank balances + current Investments) less Total debt (Short-term and Long-term borrowings) at the end of the period.

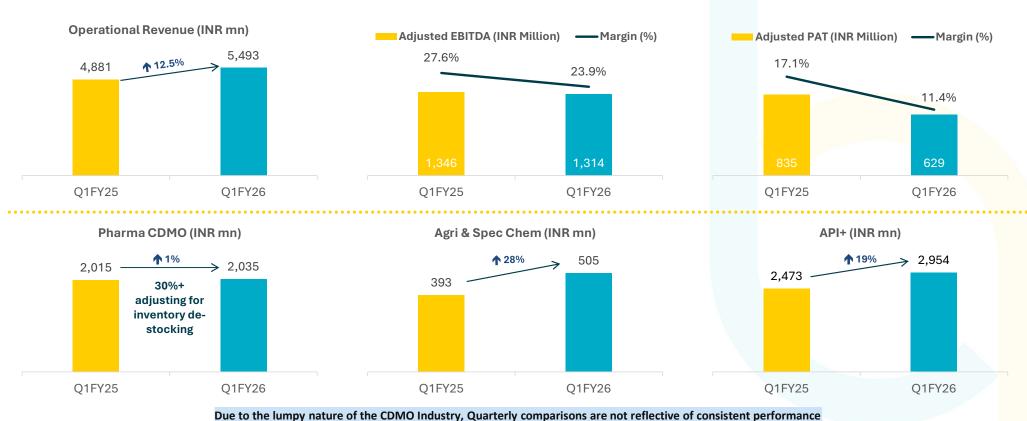
Note:

- 1. Q1 FY25 numbers are regrouped , as applicable; Q1FY26 includes consolidation of Sapala and NJ BIO.
- 2. EBITDA(Adjusted) includes One-time adjustment for ESOP, Legal and Merger/ acquisition costs of Rs.81 Mn and Rs. 171 Mn for Q1FY25 and Q1FY26 respectively
- 3. Exceptional items for Q1 FY26 represents one-time restructuring costs incurred due to merger of the Company with erstwhile Cohance Lifesciences Limited
- 4. PAT Adjusted is excluding depreciation impact (net of tax) on account of merger /acquisition adjustments of Rs21 Mn and Rs.37 Mn for Q1 FY25 and Q1 FY26 respectively

Q1FY26 –BUSINESS PERFORMANCE OVERVIEW



Consolidated Financials



bue to the family flattare of the control flattary, Quarterly comparisons are not reflective of consistent perform

Note: 1) Adjusted EBITDA includes One-time adjustment for ESOP, Legal and Merger/ acquisition costs of Rs.81 mn and Rs.171 mn for Q1FY25 and Q1FY26 respectively

²⁾ Segment revenue's are Restated.

³⁾ PAT Adjusted is excluding depreciation impact (net of tax) on account of merger /acquisition adjustments of Rs.21 mn and Rs.37 mn for Q1 FY25 & Q1 FY26 respectively

Cohance

BUSINESS WISE STRATEGY



OUR GROWTH ENGINES – PHARMA CDMO KEY DRIVER



Pharma CDMO

37% of Sales



Small Molecules

- 16 Commercial Patented molecules.
- 19/20 Top innovator relations; contributing >85% revenues
- 9 molecules in Phase-3 translating into 15 intermediates; RFQs growing 2x



ADC* Payload -linker - Bioconjugation

- Two unique commercial ADCs payload supplies to Large Innovators.
- Expanding payloads portfolio and Clinical Collaborations – working with other 3 Large Pharma Innovators. Developing new customized payloads and dedicated capacities. Received an adjacent payload RFPs from EU partner
- Drug Discovery to commercial full chain exposure added 14 new customers in CY25 in NJ Bio, including 2 large innovator pharma companies.



Oligonucleotides

- Amongst few CDMOs globally specialized in Oligonucleotide and mRNA building blocks including specific delivery systems and Tri-cyclo-DNA.
- cGMP on track to be ready by end of CY25; aligned customer audits to validated the plant being scheduled.

Specialty Chemicals 9% of Sales



- Strategic Business Unit to focus on growth acceleration by adding new customers and new products.
- Dedicated site (Vizag), Available space for future expansion.
- Relationships with innovators in AgChem, Cosmetics, Electronic Chemicals and Photochromic Lens.
- We anticipate more product expansion from existing large customer.
- Received orders from new Japanese Innovator and looking forward to long-term engagements.

API++

54% of Sales



- Focused portfolio and market leadership in low-mid volume, specialty APIs with low competitive intensity.
- Ongoing augmentation of new product pipeline.
- Built deep cost position through backward integration.
- Top 3 player in 8 out of 10 top molecules in the API portfolio.
- Offering end to end vertically integrated solutions including pellets and formulations.
- We have more nearly 50 product families in the APIs and formulation business has nearly 50 ANDAs as partnered and owned put together.



Cohance

PHARMA CDMO

PHARMA CDMO additional US FDA approval from pipeline



• Commercial pipeline continues to be strong – 1 molecule moving to commercial

- o Active pipeline of 100+ projects spanning Phase I to Phase III.
- o We have 16 commercial Pharma molecules across combined platform.

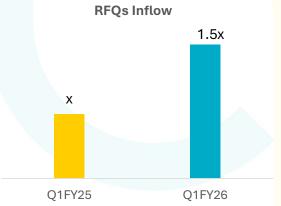
• Phase III pipeline steady

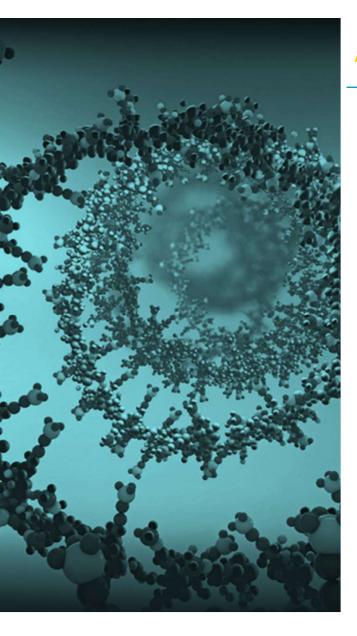
- Our Phase III pipeline has strengthened further now comprising 9 molecules with 15 intermediates.
- We are among the few partners in the World to have received all the four intermediates of a going to be commercial product.
- o Secured another USFDA approval from our partner's program, leveraging Priority Review and Breakthrough Therapy Designation to fast-track its market entry.
- Won a high-containment (OEB4) project from a global innovator, validating our infrastructure and regulatory maturity.
- Recently added large innovator customer relation is progressing well with higher RFQs awards.
- o Signed new CDAs and MSAs adding top 4 large innovator customers across platforms apart from mid-small Bio-techs.

Growing confidence reposed by global innovators in our integrated model

- RFQs continue to grow, strengthening our position as a strategic partner for developments of laterals. Received RFP as part of EU+1 strategy for a commercial product as laterals.
- o Continued ramp-up of payload-linker programs across both in-house and customised payload platforms. Oligo and new modalities gaining higher innovator attention.

Phase III pipeline Phase III molecules Phase III intermediate 15 6 2 FY23 Q1FY26





ADC AND OLIGOS GAINING MOMENTUM



• Niche Technology & Customer Engagement

- Added 14 new customers to the ADC platform this calendar year, including two large global innovators.
- o Dedicated OEB6 high-containment block under construction at Nacharam for a customized payload program with a major U.S. innovator.
- Recent visit to a key Japanese partner from our ongoing commercial supply programs was encouraging, with rising interest from other Japanese innovators in new modalities.

Oligonucleotides

 Investing INR230mn in a cGMP oligonucleotide facility at Nacharam; equipment validations nearly complete and on track for GMP readiness by end-CY25. This leverages modified nucleosides capacity upto 700 kg GMP capacity.

• US Operations (NJ Bio)

- Secured a significant early-phase contract for full ADC supply from payload-linker synthesis to bioconjugation with potential to progress into next phase.
- USD 10 mn cGMP bioconjugation suite expansion underway at Princeton to scale U.S. bioconjugation capabilities.

New Modalities & Capabilities

 Expanding into PEGylated antibody conjugates, siRNA conjugates, and Antibody-Oligonucleotide Conjugates (AOCs).

COHANCE UNIQUELY PLACED TO ACHIEVE LEADERSHIP POSITION IN THE FAST-GROWING ADC/XDC SEGMENT



Expanded ADC offerings to become an integrated End to End CRDMO

Our unique capabilities in ADCs and XDCs

End-to-end CRDMOPartner from Drug
Discovery to

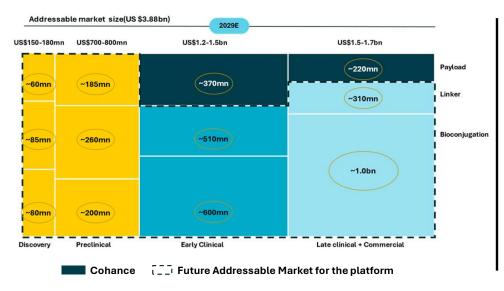
Commercialization

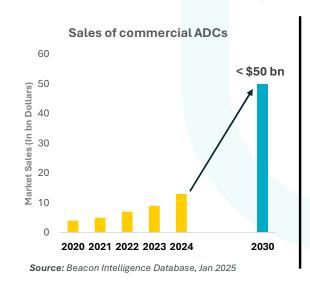
Payload-Linkers for Discovery based on biology of the ADC target from a library of 500+ Payload-Linkers

Extensive Library of

Integrated Service
Offerings: across variety
of standard and custom
Payloads, Linkers,
Analytical and
Bioconjugation

Global leadership in Camptothecin payloads; supplying to 2 commercial ADCs; leadership in S-Trione - a key intermediate in camptothecin derivatives Uniquely positioned as a Pureplay Payload Supplier: covering +80% of Payload market Capacity augmentation in US & India; Portfolio expansion in new payloads and linker





GLOBAL LEADER IN TOPOISOMERASE-I PAYLOADS

247

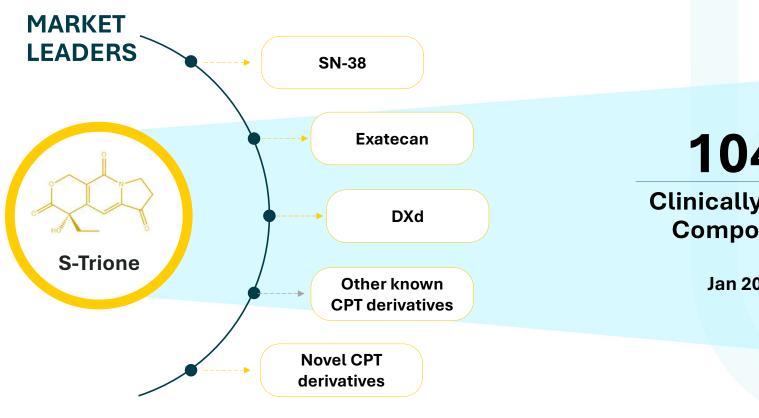
Total ADCs in Topoisomerase (Preclinical / Clinical)

<5%

Expected failure rate by 2030**

Source: : Industry data

ADDRESSABLE MARKET FOR COHANCE AS A CRDMO



104+

Clinically Active Compounds

Jan 2025

OLIGONUCLEOTIDES IS THE EMERGING MODALITY





Amongst the few CDMOs globally, supplying complex building blocks for Oligonucleotides

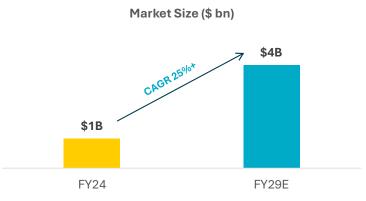
Our Niche in Oligonucleotide segment

Capable of synthesizing a **spectrum of modified amidites and nucleosides** with excellent purity with high level of backward integration (15+ steps) **Diversified innovator customer** (CDMO and Diagnostic) **base** with a strong Japan presence

Only supplier of Tricyclo-DNA Amidites in the world Multi-kilo scale synthesis of wide variety of GalNAc compounds supplied to Innovators with highest purity profile. Mastered the chemistry of conformationally constrained nucleic acids and supply to innovators Capacity
augmentation:
Investing in a cGMP
facility to enhance
capacity and drive
R&D growth

Forward integrating to oligonucleotide drug substance manufacturing

Oligonucleotides market to grow at 25%+ CAGR



Amidite and
Galnac segments
to grow
significantly
faster than
oligonucleotides
market itself

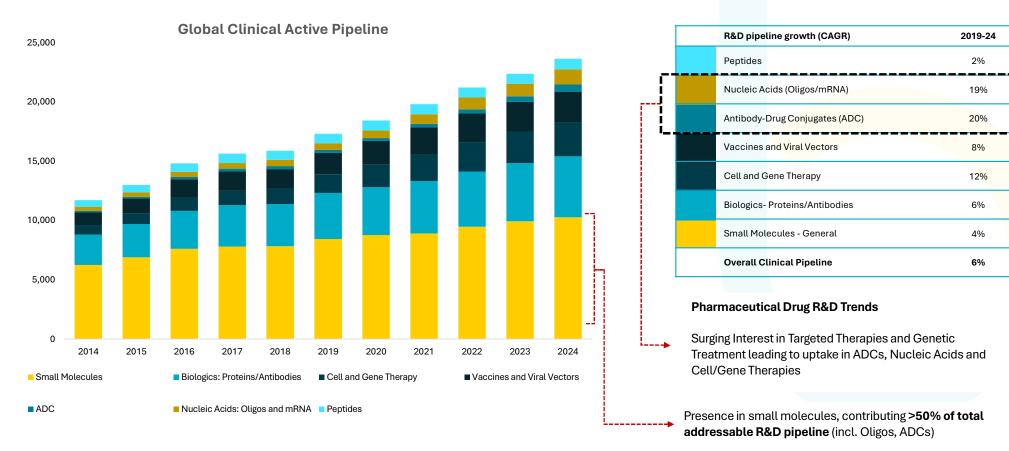
Nucleic acids & oligos vital for R&D in therapeutics, diagnostics, and synthetic biology.

- Market Growth: Moving from rare diseases to high prevalence chronic indications. Rising use in molecular diagnostics and clinical applications
- Increased Investments: Pharma and Biotech driving expansion

Source:: Industry data

SIGNIFICANT R&D INVESTMENTS IN ADC AND OLIGOS/MRNA IN THE CLINICAL PIPELINE





Source: Industry data



AGRI & SPEC CHEM



SPEC/Ag CHEM PROGRESS IN LINE WITH PLAN



Ag-chem:

- o Improving visibility in line with prior period commentary. YOY growth of 28% driven by demand recovery and low base.
- o OLED shipments are expected to ramp in Q2. We remain confident of delivering growth.
- New product discussions and fresh RFQs including from potential new customers and existing strategic partnerships.
- Development and Commercial manufacturing with focus on intermediates and active ingredients.

• Spec Chem - opportunity for OLED segment in 2H

- Relationships with Originators in Cosmetics, Electronic Chemicals, Photochromic Lens and Energy Industries.
- o Successfully delivered innovator projects from gram to multi kilo scale.
- o Amongst India's leading manufacturers of high purity electronic chemicals.
- o Highly backward integrated.
- o Specialty Chemicals showing consistent engagement.



API+



API+ CONTINUES TO TRACK STRONG GROWTH



Improving macros translating to increasing product launches and validations

- o Demand recovery leading to scaling up of new launches and healthy order booking.
- Two new products validated; on track for 7-8 new product validations Increased traction in new business commercialization from new products and customers.
- Two new CEPs filed. Portfolio expansion with 8 new products validations, 8 new DMF filings, and launch of 9 new formulation CMO projects.

• We retain FY26 growth estimate of early double digits

- Commercialization of new product pipeline 5 new products to be commercialized in FY26.
- Business expansion: targeting 8-10 DMFs filing in FY26 Commercial scale-up of new customers' business.

Market externalities continue to pose business risks:

- o Market uncertainties due to geo-political risks and evolving trade policies.
- o Increasing competition in merchant API segment, with divestiture of API business by large integrated pharma companies.

FINANCIAL PERFORMANCE Q1 FY26



PROFIT AND LOSS STATEMENT Q1FY26



INR mn									CAGR	YoY
P&L Snapshot	FY20	FY21	FY22	FY23	FY24	FY25	Q1FY25	Q1FY26	FY20-FY25	Q1
Revenue	16,969	20,140	26,004	26,779	23,922	26,083	4,881	5,493	9.0%	12.5%
cogs	(5,997)	(7,024)	(9,291)	(9,283)	(8,140)	(8,163)	(1,542)	(1,481)		
Material Margin	10,972	13,116	16,713	17,496	15,782	17,920	3,339	4,012	10.2%	20.1%
Material Margin%	64.7%	65.1%	64.3%	65.3%	66.0%	68.7%	68.4%	73.0%		
Manufacturing Expenses	(1,994)	(2,461)	(3,009)	(3,242)	(2,506)	(3,100)	(654)	(976)		
Employee cost	(1,924)	(2,195)	(2,719)	(3,038)	(3,806)	(4,478)	(959)	(1,333)		
Other expenses	(1,197)	(1,266)	(1,559)	(1,541)	(2,001)	(2,374)	(475)	(583)		
Adjusted EBITDA (pre Fx)	5,857	7,194	9,426	9,675	7,469	7,968	1,252	1,120	6.3%	-10.59
Operating Forex gain / (loss)	224	261	208	415	102	154	13	23		
One time Expenses					963	632	81	171		
Adjusted EBITDA (post Fx)	6,080	7,455	9,635	10,089	8,534	8,753	1,346	1,314	7.6%	-2.4%
EBITDA%	35.8%	37.0%	37.1%	37.7%	35.7%	33.6%	27.6%	23.9%		
Depreciation & Amortization	(679)	(786)	(900)	(1,002)	(1,139)	(1,482)	(285)	(402)		
Finance costs	(396)	(137)	(173)	(283)	(406)	(411)	(102)	(102)		
Other income	335	216	309	349	731	542	181	119		
Adjusted PBT before exceptional items	5,340	6,748	8,871	9,153	7,720	7,402	1,139	929	6.7%	-18.59
Exceptional Items	0	0	0	0	0	(158)	0	(81)		
Adjusted PBT	5,340	6,748	8,871	9,153	7,720	7,244	1,139	848		
Тах	(1,322)	(1,710)	(2,961)	(2,380)	(1,981)	(1,782)	(304)	(219)		
Adjusted PAT	4,018	5,038	5,910	6,773	5,739	5,463	835	629	6.3%	-24.89
PAT%	23.7%	25.0%	22.7%	25.3%	24.0%	20.9%	17.1%	11.4%		

- Q1FY26 marks our first quarter of consolidated reporting post-merger, reflecting the strength of our integrated platform with revenue growth of 13% YoY, led by performance in Niche-tech, API+ and Specialty Chemicals.
- Gross margins expanded to 73%, benefitting from a richer product mix, and contribution from recent acquisitions. EBITDA margins reflects continued investments in modalityfocused infrastructure and talent, alongside NJ Bio and Sapala integration.
- Increased Dep & Amortisation by 141%
 YoY, driven by recent acquisition.
- Despite inventory de-stocking in Pharma CDMO, platform fundamentals remain strong with healthy RFQ momentum, continued customer additions, and multiple near-term scale-up triggers across modalities.

Note:

- 1) Till FY23, proforma and adjusted financials of Cohance entities (RAC, ZCL and Avra) have been extracted from report issued by Deloitte Touche Tohmatsu India LLP. Adjusted P&L numbers are reported numbers adjusted out for one-time expenses and income.
- Q1 FY25 & FY25 consolidated figures are restated pursuant to Merger and FY25 includes consolidation of Sapala and NJ BIO.

 Adjusted EBITDA is after One-time adjustment for ESOP, Merger and acquisition costs of Rs.81 Mn and Rs.171 Mn for Q1 FY25 & Q1 FY26 respectively.
- Augusted Earlands after Office-unleadingstrate (Incurred due to marger of the Company with restrict (Esceptional item for FY25 represents compounding fees imposed by the Reserve Bank of India on the erstwhile Cohance Lifesciences Limited. Exceptional item for FY25 represents compounding fees imposed by the Reserve Bank of India on the erstwhile Cohance Lifesciences Limited.
- 5) Adjusted PAT is excluding depreciation impact (net of tax) on account of merger /acquisition adjustments of Rs.21 Mn, Rs.37 Mn and Rs.140 Mn for Q1 FY25, Q1 FY26 and FY25, respectively
- Loss attributable to NCI is of Rs.5 Mn and Rs.20 Mn in Q1FY26 respectively for Sapala & NJ Bio

BALANCE SHEET Q1FY26



INR mn

Balance Sheet Snapshot ¹	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	FY24	<u>FY25</u>	Q1FY26
Property, plant and equipment (PPE) ³	8,499	9,396	10,059	10,273	14,924	14,886
Right of use asset (RoU)	105	193	372	762	2,418	2,345
Capital work-in-progress	1,116	758	2,818	4,082	3,316	3,591
Intangible Assets	77	146	740	728	937	914
Net Fixed Assets ⁴	9,797	10,492	13,988	15,845	21,596	21,735
Inventories	4,562	6,100	6,769	5,986	4,674	5,520
Trade receivables	4,241	6,018	5,356	6,469	7,721	5,943
Trade payables	(2,546)	(2,729)	(2,940)	(2,418)	(2,685)	(3,507)
Core Net Working Capital (Core NWC)	6,257	9,389	9,185	10,038	9,710	7,955
Other net assets	3,549	965	1,626	1,002	(174)	180
Borrowings	(2,742)	(2,693)	(3,359)	(5,274)	(2,584)	(1,963)
Cash and Cash equivalents (including liquid investments)	5,820	9,396	5,843	9,440	2,892	4,405
Net (debt) / cash	3,078	6,703	2,484	4,167	309	2,442
Net assets	22,682	27,549	27,283	31,052	31,441	32,311
Shareholder's funds ⁴	22,682	27,549	27,282	31,052	30,001	30,896
Non Controlling Interests					1,441	1,415

- The combined balance sheet remained net cash positive at INR 2.44bn as of Q1FY26, despite capex and recent acquisitions underscoring strong internal accruals and disciplined capital deployment.
- Strategic investments in capacity expansion across key growth segments and the integration of acquired platforms – invested INR 559mn in capex in Q1.
- Core Net Working Capital declined to INR 7.95 Bn, a 18% YoY reduction, driven by tighter receivables management and balanced inventory-payables cycle—reflecting improved working capital efficiency across the platform.
- Total borrowings reduced to INR 1.96 Bn, while cash and equivalents stood at INR 4.40 Bn, maintaining healthy liquidity to fund future growth.
- Shareholders' equity closed at INR 30.9 Bn, excluding acquisition adjustments, reinforcing a strong capital base as we scale.

Note:

- 1) Till FY23, proforma and adjusted financials of Cohance entities (RAC, ZCL and Avra) have been extracted from report issued by Deloitte Touche Tohmatsu India LLP. Adjusted P&L numbers are reported numbers adjusted out for one-time expenses and income; FY24 numbers as per audited financials of the merged entity (Cohance). Figures are after adjusting accounting entries relating to mergers
- 2) Q1 FY26, Q1 FY25 & FY25 consolidated figures are restated pursuant to Merger
- 3) PPE includes assets held for sale As per SPA of Sapala Rs.353 Mn and Sale of CR Bio assets Rs.90 Mn
- 4) Net fixed assets, Other net assets and shareholders funds is excluding goodwill and fair value changes in assets & liabilities on account of mergers/acquisitions

FINANCIAL RATIOS Q1FY26



Key Ratios [#]	FY21	FY22	FY23	FY24	FY25	Q1FY26	<u>Basis</u>
Net Working Capital (as days of sales)	113	132	125	153	136	132	NWC / Revenue * 365 days
PPE (as % of sales)	42.2%	36.1%	37.6%	42.9%	57.2%	55.7%	PPE / Revenue
Capex spend during the year (INR mn)	1,918	1,663	4,203	2,607	3,147	559	
Capex spend (as % of sales)	9.5%	6.4%	15.7%	10.9%	12.1%	10.2%	Capex spend / Revenue
(Net Debt)/ Net Cash to adjusted EBITDA (x times)	0.4x	0.7x	0.2x	0.5x	0.04x	0.3x	Net Debt / Adjusted EBITDA
Adjusted EBIT (INR mn)	6,670	8,735	9,087	7,394	7,271	7,083	Adjusted EBITDA - Depre <mark>ciation and A</mark> mortization
Avg Capital employed (INR mn)	15,192	17,833	21,350	24,001	27,004	26,504	Avg of Opening and closing Capital employed
ROCE (%)	43.9%	49.0%	42.6%	30.8%	26.9%	26.7%	Adjusted EBIT / Avg. Capital employed
Avg Shareholder's funds (INR mn)	16,924	22,724	25,944	27,326	28,546	28,546	Avg of Opening and closing shareholder's funds
ROE (%)	29.8%	26.0%	26.1%	21.0%	19.1%	17.7%	Adjusted PAT / Avg Shareholder's funds

Note:

¹⁾ Till FY23, proforma and adjusted financials of Cohance entities (RAC, ZCL and Avra) have been extracted from report issued by Deloitte Touche Tohmatsu India LLP. Adjusted P&L numbers are reported numbers adjusted out for one-time expenses and income; FY24 numbers as per audited financials of the merged entity

²⁾ Key ratios / Return Ratios (ROCE/ROE) are computed on LTM basis considering Net fixed assets, Other net assets and shareholders funds excluding goodwill and fair value changes in assets & liabilities on account of mergers/acquisitions

³⁾ The above ratios for FY25 & Q1FY26 are after considering Sapala and NJBIO consolidation



ANNEXURES

R&D AND MANUFACTURING FACILITIES

API+



Genome valley, Hyderabad



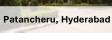
Lab & Kilo scale



New Jersey

(Oligo CoE)















Pilot and Commercial scale (~3,000+ kL capacity)

























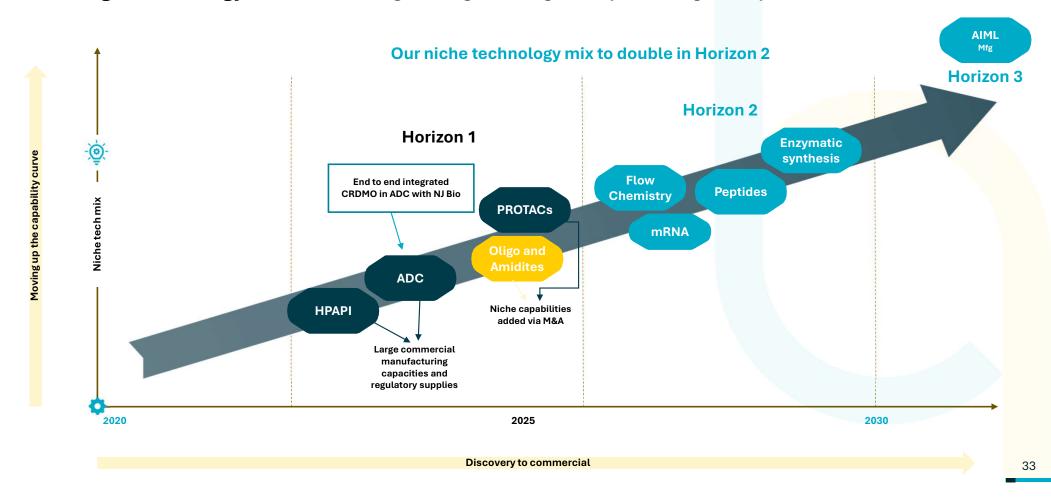




JOURNEY OF PLATFORM: WE HAVE INSTRUMENTED A USD 335 MN GLOBAL CDMO PLAYER in FY25

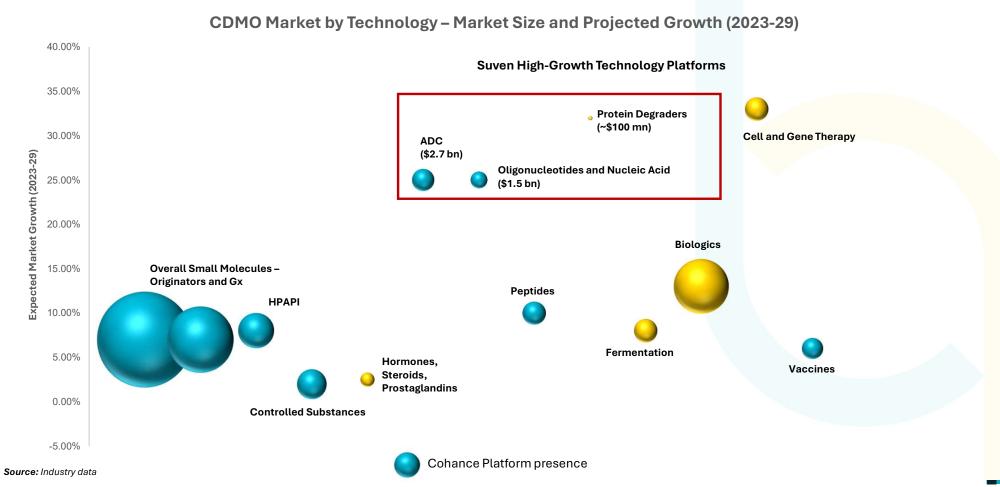


Building a technology-led CDMO - Augmenting scale organically and inorganically



COHANCE IS PRESENT IN THE FAST GROWING TECH PLATFORMS





OUR TECHNOLOGY PLATFORMS ARE THE KEY DIFFERENTIATORS FOR US

✓ Emerging/Less Established Capability

Very Strong Capability

√ ✓ Strong Capability



We have built strong expertise in high growth segments and will continue to invest in these segments organically and inorganically

		←	Indian CDMOs		← Global CDMOs →			
	Cohance	Peer 1	Peer 2	Peer 3	EU Peer 1	EU Peer 2	Chinese Peer	
Specialized Technologies – Small Molecules								
HPAPI – Cytotoxic Drugs	√√√	√√	√ √	√ √	√ √ √		√ √	
Controlled Substance	√ √							
Flow Chemistry	✓				√ √ √		√ √	
Antibody-Drug Conjugates	√√√		√ √		✓ ✓ ✓		√√√	
PROTACs (Protein Degraders)	√√ √		✓				√√√	
Oligonucleotides and Amidites	√ √				✓✓	///	√√√	
Peptides	√	√ √	√ √	√		///	V V V	
Fermentation		✓			√ √		√ √	
Standard Small Molecules								
Discovery	✓						///	
Development	✓✓	✓	√√	✓	✓✓		///	
Manufacturing	✓✓	√√	√√	√ √	✓ ✓		///	
Biologics/Large Molecules								
Monoclonal Antibodies and Recombinant Technology			√√	✓	√√√		√√√	
Cell and Gene Therapy					/ / /		√√√	

Negligible or Non-existent Capability

High growth small molecule segments

ON THE BACK OF ITS UNIQUE POSITION COHANCE IS WELL POISED TO BE A LEADER IN THE GLOBAL CDMO SPACE FROM INDIA



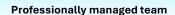
Established a Leading Technology-led innovator focused Global CDMO in short period of time



Today

Revenue* = **\$ 335 mn+**

58%+ CDMO





Global Presence added with NJ Bio

Niche capabilities in ADC and Oligo.

NJ Bio acquisition -integrated End to End CRDMO in ADC



2030

Revenue = **\$ 1 bn+** (INR 85 bn) **80**%+ CDMO



2035

Revenue = **\$ 2 bn+ 90**%+ CDMO



CONTACT INFORMATION



Cyndrella Carvalho, Head - Investor Relations
Cohance Lifesciences Ltd

Email: cyndrella.carvalho@suvenpharm.com

Gavin Desa / Rishab Barar

CDR - India

Tel: +91 98206 37649/ +91 77770 35061

Email: gavin@cdr-india.com / rishab@cdr-india.com



