

**FRONTLINE CORPORATION LTD.**

Corporate Office :
4th Floor, Shalin Bldg., Nehru Bridge Corner,
Ashram Road, Ahmedabad - 380 009.
Ph.: 26578863/26578201/26579750, Fax: 079-26576619, 26580287
E-mail : frontline1@dataone.in
Website : www.frontlinecorporation.com

CIN: L63090WB1989PLC099645

Date: August 07, 2025

To,

**The General Manager,
Dept. of Corporate Services
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai – 400 001,
Script Code-532042**

**The Company Secretary,
The Calcutta Stock Exchange
Association Ltd.,
7, Lyons Range,
Kolkata – 700 001.

Script Code-016057**

Sub: Intimation of date of 36th Annual General Meeting, Remote e Voting and Book Closure as per Regulation 42 and 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir/Madam,**Most Respectfully,**

With reference to the above subject we would like to state that the **36th (Thirty Sixth) Annual General Meeting of the Members of Frontline Corporation Limited (the “Company”) will be held on Thursday 04th September, 2025 at 15.00 Hours (IST) through Video Conferencing (“VC”) or Other Audio Visual Means (“OAVM”)**

Pursuant to the provision of Section 91 of the Companies Act, 2013 the registered of members and share transfer books of the Company will remain close from Saturday, 30th August, 2025 to Thursday, 04th September, 2025 (both the days inclusive), for the purpose of Annual General Meeting.

The Company is providing remote e-Voting facility before the Annual General Meeting as well as E-Voting facility during the Annual General Meeting to all the members of the Company and also the details of Book Closure as per Regulation 42 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is as under:

Sr. No.	Particulars	Event Date
1	Scrip Code	BSE Scrip Code - 532042 CSE Script Code-016057
2	Series	EQUITY
3	Cut-off date for members entitled for remote e Voting	Friday, 1 st August, 2025
4	Remote e-Voting Period will commence on	09:00 A.M. (IST) on Monday, 1st September, 2025
5	Remote e-Voting Period will end on	05:00 P.M. (IST) on Wednesday 3rd September, 2025
6	Book Closure	Saturday, 30 th August, 2025 to Thursday, 04 th September, 2025 (both the days inclusive)
7	Record Date	NA
8	Purpose	Annual General Meeting
9	Corporate Action Type	-

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Website : www.frontlinecorporation.com

10	Dividend	NA
11	Dividend Type	NA
12	Dividend for Financial Year From	-
13	Dividend for Financial Year To	-
14	Meeting Date (Annual General Meeting)	Thursday 04th September, 2025 at 15.00 Hours (IST) through Video Conferencing ("VC") or Other Audio Visual Means ("OAVM")

The Notice of the 36th Annual General Meeting and Annual Report 2024-2025 shall be mailed to all the members whose e-mail address are registered with Company /RTA/ Depositories and the same will also be hosted on the website of the Company at <https://www.frontlinecorporation.org/>

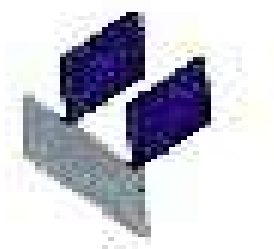
This is for your information and records

Thanking You
For, Frontline Corporation Limited

SURESH
KUMAR
VERMA

Digitally signed by
SURESH KUMAR VERMA
Date: 2025.08.07
16:37:40 +05'30'

Suresh Verma
Company Secretary & Compliance Officer
Membership No.: FCS 3725



FRONTLINE CORPORATION LIMITED

36th Annual Report

(2024-2025)

Registered Office : 4, B. B. D. Bag (East), Room No. 5 Stephen House,
1st Floor, Kolkata-700001
Phone- 033-22301153, 22306825
Fax- 033 – 2243 6124

Corporate Office : 4th Floor, Shalin Building,
Near Nehru Bridge Corner,
Ashram Road, Ahmedabad – 380 009, Gujarat
Phone-079-26578201, 26580414
Fax- 079-26576619, 26580287

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36th (Thirty Sixth) Annual General Meeting of the Members of Frontline Corporation Limited (the “Company”) will be held on Thursday 04th September, 2025 at 15.00 Hours (IST) through Video Conferencing (“VC”) or Other Audio Visual Means (“OAVM”)

Board of Directors:

Mr. Ram Prasad Agarwal	:	Director & Chairman
Mr. Narayan Prasad Agarwal	:	Director
Mr. Saurabh Jhunjhunwala	:	Director
Ms. Aarefa Kutub Kapasi	:	Independent Women Director
Mr. Virendra Sharma	:	Independent Director (upto 31.3.2025)
Mr. Pawan Kumar Agarwal	:	Managing Director
Mrs. Dipika Pradeep Soni	:	Independent Women Director
Mrs. Ummay Amen Mashraqi	:	Independent Women Director (w.e.f. 30.05.2024)

Mr. Dipen Ashit Dalal : Independent Director

Company Secretary : Mr. S. K. Verma

Chief Financial Officer : Mrs. Komal Mihir shah
:

Statutory Auditors : M/s. S M PANSURIYA & CO.
Chartered Accountants,
Ahmedabad.

Bankers : Bank of Baroda
HDFC Bank Ltd.
ICICI Bank Limited
Punjab & Sind Bank
Union Bank of India
The Jammu & Kashmir Bank Limited
Indian Overseas Bank
Punjab National Bank

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Phone-079-26578201, 26580414
Fax- 079-26576619, 26580287

Registrar & Transfer Agent : Bigshare Services Private Limited
Branch Address A-802, Samudra Complex Near Klassic Gold Hotel
Girish Cold Drink, off C G Road, Navrangpura
Ahmedabad Gujarat - 380009
Phone No. -079-40024135
Web: www.bigshareonline.com

NOTICE

NOTICE is hereby given that the 36th (Thirty Sixth) Annual General Meeting of the Members of Frontline Corporation Limited (the “Company”) will be held on Thursday 04th September, 2025 at 15.00 Hours (IST) through Video Conferencing (“VC”) or Other Audio Visual Means (“OAVM”) to transact the following businesses:

ORDINARY BUSINESS:

1. To receive, consider and adopt the audited Statement of Profit and Loss for the year ended March 31, 2025 and the Balance Sheet for the year ended on March 31, 2025 and Cash Flow Statement for the year ended on that date and reports of the Board of Directors and the Auditors there on and other documents attached or annexed thereto.
2. To Re-appoint Mr. Narayan Prasad Agarwala, Director of the Company (holding Director Identification Number 00060384), liable to retire by rotation in terms of section 152(6) of the companies Act, 2013 and, being eligible, offers himself for Re-appointment.
3. To Re-appoint Mr. Saurabh Jhunjhunwala Director of the Company (holding Director Identification Number 00060432), liable to retire by rotation in terms of section 152(6) of the companies Act, 2013 and, being eligible, offers himself for Re-appointment.

SPECIAL BUSINESS:

4. To consider and if thought fit to pass with or without modification the following resolution as a **Special Resolution:**

“RESOLVED THAT pursuant to the provisions of Sections 149, 152 and other applicable provisions, if any, of the Companies Act, 2013 (“the Act”) and the rules framed thereunder, read with Schedule IV of the Act and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, Neetu Jalan (DIN: 08719470), who was appointed as an Additional Director by the Board of Directors of the Company (“the Board”) based on the recommendation of the Nomination and Remuneration Committee with effect from April 22, 2025 pursuant to the provisions of Section 161(1) of the Act and Articles of Association of the Company and in respect of whom the Company has received a notice in writing under Section 160 of the Act from a Member proposing his candidature for the office of Director, be and is hereby appointed as an Independent Director (Non-Executive) of the Company, not liable to retire by rotation, to hold office for a first term of consecutive five years up to April 21, 2030.”

“RESOLVED FURTHER THAT the Board (including its committee thereof) and/or Company Secretary of the Company, be and are hereby authorised to do all such acts, deeds, matters and things as may be considered necessary, desirable, or expedient to give effect to this resolution.”

5. To consider and if thought fit to pass with or without modification the following resolution as a **Special Resolution:**

“RESOLVED THAT pursuant to Section 152, 196, 179 & 203 read with Companies (Appointment and Remuneration Personnel) Rules, 2014 and of Schedule V of the Companies Act, 2013 and other applicable provisions, if any, of the Companies Act, 2013 and **pursuant to the applicable**

Articles of Association of the Company, consent of the members of the Company be and is hereby accorded to the reappointment of Mr. Pawan Kumar Agarwal be and is hereby appointed as Managing Director of the Company for a period of five years with effect from 20.1.2025 **without remuneration** on the following terms & conditions :

(a) SALARY : NIL

(b) PERQUISITIES & ALLOWANCES : NIL

Provision of Car for use on Company's business and telephone at residence will not be considered as perquisites.

Personal long distance calls on telephone and Use of Car for private purpose shall be billed by the Company to Shri Pawan Kumar Agarwal.

Sitting Fees:

Shri Pawan Kumar Agarwal so long as he acts as the Managing Director of the Company be not paid any sitting fee for attending any meeting of the Board or any Committee thereof.

Other Terms

(a) Shri Pawan Kumar Agarwal shall not during the continuance of his employment hereunder or at any other time thereafter, divulge or disclose to any person or make use whatever for his own or for any other purpose, any confidential information or knowledge acquired by him during his employment under the Company as to business or affairs of the Company or as to any trade secret or secrets , processes of the Company, and shall during the continuance of his employment hereunder use his best endeavors to prevent any other person from doing so.

(b) Shri Pawan Kumar Agarwal hereby undertakes that so long he functions as the Managing Director of the Company; he shall avoid conflict of interest, by making necessary disclosure to the Board.

(c) The terms and conditions of the said appointment and/or Agreement may be altered and varied from time to time by the Board and/or any Committee formed later on for the purpose of deciding Remuneration of Executive Directors as they may, in their discretion, deem fit within the maximum amount payable to Managing Director in accordance with rules of the Company , or any amendment made hereafter in this regard.

(d) The Draft Agreement may be terminated by either party giving the other party six months' party six month's notice of the Company paying six month's remuneration in lieu thereof.

(e) If at any time Shri Pawan Kumar Agarwal ceases to be the Director of the Company for any cause whatsoever, he shall cease to be the Managing Director.

Service of Notice :

(a) Any notice to be given hereunder shall be sufficiently given or served in case of **Shri Pawan Kumar Agarwal** by being delivered either personally to him or left for him at his address last known to the Company or sent by registered post addressed to him at such address and in case of the Company be being delivered at or sent by registered post addressed to its registered office, any such notice if so posted shall be deemed served on the date following that day on which it was posted.

(b) The terms and conditions of the said appointment and/or Agreement may be altered and varied from time to time by the Remuneration Committee and/or Board as they may, in their discretion, deem fit within the maximum amount payable to Managing Director, Whole Time Directors and Executive Directors in accordance with Schedule V to the Act, or any amendment made hereafter in this regard.

(c) The Agreement may be terminated by either party giving the other party six months' party six month's notice of the Company paying six month's remuneration in lieu thereof.

(d) If at any time **Shri Pawan Kumar Agarwal** ceases to be the Director of the Company for any cause whatsoever, he shall cease to be the Managing Director.

(e) Any notice to be given hereunder shall be sufficiently given or served in case of **Shri Pawan Kumar Agarwal** by being delivered either personally to him or left for him at his address last known to the Company or sent by registered post addressed to him at such address and in case of the Company be being delivered at or sent by registered post addressed to its registered office, any such notice if so posted shall be deemed served on the date following that day on which it was posted.

"RESOLVED FURTHER THAT, Mr.Pawan Kumar Agarwal, shall not be liable to retire by rotation."

"RESOLVED FURTHER THAT, the draft agreement as laid before the table and placed before the identification of the Board be and is hereby approved and that Mr. Sureshkumar Verma, Company Secretary of the Company be and is hereby authorised to sign the agreement on behalf of the Company."

AND RESOLVED FURTHER THAT for the purpose of giving effect to this Resolution, the Board, be and is hereby authorised to do all such acts, deeds, matters and things as may be deemed necessary or desirable or to settle any question or difficulty that may arise in such manner as it may deem fit."

“RESOLVED FURTHER THAT, any Director / Company Secretary be and is hereby authorized to digitally sign and submit forms and returns required to be submitted to the Ministry of Corporate Affairs.”

Place: Ahmedabad
Date: 2nd August, 2025

By order of the Board of Directors of
Frontline Corporation Limited
Sd/-
Ramprasad Agarwal
Director
DIN: 00060359

NOTES:

1. An Explanatory Statement pursuant to Section 102 (1) of the Companies Act, 2013 (hereinafter referred to as the “Act”), in respect of businesses to be transacted at the Annual General Meeting (hereinafter referred to as “AGM”), as set out under Item No(s). 4 above and the relevant details of the Directors as mentioned under Item No(s). 4 and 5 above as required by Regulations 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirement) Regulations, 2015 (hereinafter referred to as “Listing Regulations”) and as required under Secretarial Standards – 2 on General Meetings issued by the Institute of Company Secretaries of India, is annexed thereto.
2. The Ministry of Corporate Affairs (‘MCA’) issued General Circular Nos. 14/2020, 17/2020, 20/2020, 02/2021, and 02/2022 dated April 8, 2020, April 13, 2020, May 5, 2020, January 13, 2021, and May 5, 2022, respectively, and by General Circular No. 10/2022 dated December 28, 2022, and subsequent circulars issued in this regard, the latest being 9/2023 dated September 25, 2023, (‘MCA Circulars’) have permitted holding of General meeting with Audio Video Conference Mode. Hence, Members can attend and participate in the ensuing AGM through VC/OAVM.
3. Pursuant to the Circular No. 14/2020 dated April 08, 2020 and subsequent circulars, if any, issued by the Ministry of Corporate Affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, the Body Corporates are entitled to appoint Authorised representatives to attend the AGM through VC/OAVM and participate thereat and cast their votes through e-voting.
4. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
5. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs dated April 08, 2020, April 13, 2020, May 05, 2020 and January 13, 2021 and May 5, 2022, respectively, and by General Circular No. 10/2022 dated December 28, 2022, the Company is providing facility of remote e-Voting to its Members in

respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as venue voting on the date of the AGM will be provided by NSDL.

6. AGM has been convened through VC/OAVM in compliance with applicable provisions of the Companies Act, 2013 read with MCA Circular No. 14/2020 dated April 08, 2020 and MCA Circular No. 17/2020 dated April 13, 2020 and MCA Circular No. 20/2020 dated May 05, 2020 and MCA Circular No. 02/2021 dated January 13, 2021 and MCA Circular No. 02/2022 dated May 5, 2022 and by General Circular No. 10/2022 dated December 28, 2022 and Circular No. 9/2023 dated September 25, 2023.
7. Members holding Shares in Electronic mode are requested to register/ update their e-mail address with their respective Depository Participants “DPs” for receiving all communications from the company electronically.
8. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
9. The Members of the company holding Shares as on Friday, 1st August, 2025 (Cut-off date for entitlement of Annual Report), shall be eligible for receiving the Annual Report 2024 -25 along with the notice of the 36th Annual General Meeting, by electronic mode to all the members whose email addresses are registered with the Depository Participant(s). In accordance with the applicable MCA Circulars and the SEBI Circulars, the Notice along with the Annual Report of the Company for the financial year ended March 31, 2025, will be sent through e-mail, to those Members whose e-mail addresses are registered with the Company or the Registrar and Share Transfer Agent (the “RTA”), i.e., M/s. Bigshare Services Private Limited or the Depository Participant(s). The Notice and the Annual Report for the financial year ended March 31, 2025 shall be available on the websites of the Company viz., www.frontlinecorporation.org and of the Stock Exchanges where equity shares of the Company are listed. The Notice shall also be available on the e-voting website of the agency engaged for providing e-voting facility, i.e., National Securities Depository Limited (NSDL), viz., www.evoting.nsdl.com.
10. Members holding shares in single name are advised to avail the facility of nomination in respect of shares held by them pursuant to the provisions of Section 72 of the Companies Act, 2013 and rule 19 (1) of the Companies (Share Capital and debentures) Rules 2014. Members holding shares in electronic mode may contact their respective Depository Participants for availing this facility or contact the Company. Blank forms will be supplied on request.
11. Members who hold shares in dematerialized mode are requested to intimate any changes pertaining with their bank account details, ECS mandates, nominations, change of address/name etc. to their Depository Participant. Changes intimated to the Depository Participant will then be automatically reflected in the Company’s records which will help the Company and its Registrar & Share Transfer Agent to provide efficient and better service to the members.
12. Members, who hold shares in physical form, are requested to intimate the change in their registered address, if any, to the Registrar and Share Transfer Agent by sending a filled in and signed Form ISR - 1 and Form ISR - 2 to our RTA, i.e., Bigshare Services Private Limited, or they may directly update by accessing link at: [https:// www.bigshareonline.com/InvestorRegistration.aspx](https://www.bigshareonline.com/InvestorRegistration.aspx).
13. Route map and prominent land mark for easy location of venue of the AGM is not provided in the Annual Report since Annual General Meeting is to be held through VC/OAVM.

ELECTRONIC DISPATCH OF ANNUAL REPORT AND PROCESS FOR REGISTRATION OF E-MAIL ID FOR OBTAINING COPY OF ANNUAL REPORT:

14. The Notice of AGM along with Annual Report for the financial year 2024-25, is available on the website of the Company at www.frontlinecorporation.org, on the websites of the Stock Exchange i.e. BSE Limited at www.bseindia.com, and on the website of National Securities Depository Limited (NSDL) at www.evoting.nsdl.com

PROCEDURE FOR REMOTE E-VOTING AND E-VOTING DURING THE AGM:-

15. The company is offering e-voting facility to all Members of the Company pursuant to provisions of Section 108 of the Act read with Rules made there under and Regulation 44 of the SEBI Listing Regulations. A person, whose name is recorded in the Register of Beneficial Owners (in case of electronic shareholding) maintained by the Depositories as on Friday, 29th August, 2025 being the cut-off date, shall be entitled to avail the facility of remote e-voting to enable the members to cast their votes electronically. A person who is not a Member as on the cut-off date should treat this Notice of AGM for information purpose only. Members can cast their vote online from **09:00 A.M. (IST) on Monday, 1st September, 2025 to 05:00 P.M. (IST) on Wednesday 3rd September, 2025** at the end of remote e-voting period, the facility shall forthwith be blocked.
16. Members who have cast their vote by remote e-voting prior to the AGM may also attend/participate in the AGM through VC/OAVM but shall not be entitled to cast their vote again.
17. Only those Members, who will be present in the AGM through VC/ OAVM facility and have not cast their vote on Resolutions through remote e-voting, and are otherwise not barred from doing so, shall be eligible to vote through e-voting system during the AGM.
18. EVEN OF FRONTLINE CORPORATION LIMITED is 135004 The details of process and manner for remote e-voting are as under:
 1. Pursuant to the General Circular No. 09/2024 dated September 19, 2024, issued by the Ministry of Corporate Affairs (MCA) and circular issued by SEBI vide circular no. SEBI/ HO/ CFD/ CFDPoD-2/ P/ CIR/ 2024/ 133 dated October 3, 2024 (“SEBI Circular”) and other applicable circulars and notifications issued (including any statutory modifications or re-enactment thereof for the time being in force and as amended from time to time, companies are allowed to hold AGM through Video Conferencing (VC) or other audio visual means (OAVM), without the physical presence of members at a common venue. In compliance with the said Circulars, AGM shall be conducted through VC / OAVM.
 2. Pursuant to the Circular No. 14/2020 dated April 08, 2020, issued by the Ministry of Corporate Affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, the Body Corporates are entitled to appoint authorised representatives to attend the AGM through VC/OAVM and participate there at and cast their votes through e-voting.
 3. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial

Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.

4. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
5. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) the Secretarial Standard on General Meetings (SS-2) issued by the ICSI and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs from time to time the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as e-voting on the date of the AGM will be provided by NSDL.
6. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at www.frontlinecorporation.org. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.com respectively and the AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. www.evoting.nsdl.com.
7. AGM has been convened through VC/OAVM in compliance with applicable provisions of the Companies Act, 2013 read with MCA Circular issued from time to time

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING GENERAL MEETING ARE AS UNDER:-

The remote e-voting period begins on Monday, 1st September, 2025 at 09:00 A.M. (IST) and ends on Wednesday 3rd September, 2025 05:00 P.M. (IST). The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. 29th August, 2025, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being 29th August, 2025.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:





Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	<ol style="list-style-type: none"> 1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2. Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the

	<p>meeting.</p> <p>5. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience.</p> <div style="text-align: center;"> <p>NSDL Mobile App is available on</p> <div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  <p>App Store</p> </div> <div style="text-align: center;">  <p>Google Play</p> </div> </div> <div style="display: flex; justify-content: space-around; align-items: center; margin-top: 10px;">   </div> </div>
Individual Shareholders holding securities in demat mode with CDSL	<ol style="list-style-type: none"> 1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers’ website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.

Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
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Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the ‘initial password’ which was communicated to you. Once you retrieve your

‘initial password’, you need to enter the ‘initial password’ and the system will force you to change your password.

c) How to retrieve your ‘initial password’?

- (i) If your email ID is registered in your demat account or with the company, your ‘initial password’ is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your ‘User ID’ and your ‘initial password’.
- (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**

6. If you are unable to retrieve or have not received the “Initial password” or have forgotten your password:

- a) Click on “**Forgot User Details/Password?**”(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
- b) **Physical User Reset Password?**” (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
- c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
- d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

7. After entering your password, tick on Agree to “Terms and Conditions” by selecting on the check box.

8. Now, you will have to click on “Login” button.

9. After you click on the “Login” button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select “EVEN” of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on “VC/OAVM” link placed under “Join Meeting”.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
5. Upon confirmation, the message “Vote cast successfully” will be displayed.

6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.

7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to jalanalkesh@gmail.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the “[Forgot User Details/Password?](#)” or “[Physical User Reset Password?](#)” option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on.: 022 - 4886 7000 or send a request to NSDL at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to cs.legal.frontline@gmail.com.
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to cs.legal.frontline@gmail.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of “VC/OAVM” placed under **“Join meeting”** menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at cs.legal.frontline@gmail.com. The same will be replied by the company suitably.
6. For Registration of Speaker, the shareholder needs to intimate the Company atleast 7 working days before the meeting by sending a written request on email to cs.legal.frontline@gmail.com. The Company reserves the right to restrict the speakers at the AGM to only those Members who have registered themselves, depending on the availability of time for the AGM

PROCEDURE FOR JOINING THE AGM THROUGH VC/OAVM

19. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of “VC/OAVM link” placed under “**Join General meeting**” menu against company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
20. Members are encouraged to join the Meeting through Laptops for better experience.
21. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
22. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.

PROCEDURE TO ASK QUESTIONS/SEEK CLARIFICATIONS WITH RESPECT TO ANNUAL REPORT:

23. As the AGM is being conducted through VC/OAVM, for the smooth conduct of proceedings of the AGM, Members are encouraged to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at frontlinecorplimited@gmail.com Questions/queries received by the Company till 11:00 a.m. on Saturday, 30th August, 2025 shall only be considered and responded during the AGM. Please note that, members’ questions will be answered only, the shareholder continue to hold the shares as of cut-off date Benpos.
24. The Company reserves the right to restrict the number of questions and number of speakers, as appropriate for smooth conduct of the AGM.

PROCEDURE FOR INSPECTION OF DOCUMENTS:

25. All documents referred to in the notice and the explanatory statement requiring the approval of the Members at the meeting and other statutory registers shall be available for inspection by the Members at the Registered Office of the Company during office hours on all working days between 10.00 a.m. to 5.00 p.m. from the date of hereof up to the date of the Annual General Meeting.

GENERAL INFORMATION:

26. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to jalankesh@gmail.com with a copy marked to evoting@nsdl.co.in.
27. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the “Forgot User Details/Password?” option available on www.evoting.nsdl.com to reset the password.

28. The voting rights of Members shall be in proportion to the number of shares held by them in the equity share capital of the Company as on Friday, 29th August, 2025 (cut-off date for entitlement of voting rights) for determining the eligibility to vote at the Meeting. In case of joint holders, the Members whose name appears as the first holder in the order of names as per the Register of Members of the Company shall be entitled to vote at the AGM.
29. The Board of Directors have appointed M/s. Jalan Alkesh & Associates, Practicing Company Secretaries (Membership No.: F10620 and CP No.: 4580) as the Scrutinizer to scrutinize the entire e-voting process in a fair and transparent manner. The Scrutinizer will submit his report to the chairman or Company Secretary or any person authorized by him immediately after the conclusion of the AGM of the Company.
30. Subject to receipt of requisite number of votes, the Resolutions shall be deemed to be passed on the date of the AGM i.e. 04th September, 2025
31. The results of the e-voting shall be declared not less than 48 (forty-eight) hours from conclusion of the AGM. The results along with the report of the Scrutinizer shall be placed on the website of the Company <https://www.frontlinecorporation.org/> and the same shall be communicated to Stock Exchanges where the shares of the Company are listed.
32. Pursuant to the provision of Section 91 of the Companies Act, 2013 the registered of members and share transfer books of the Company will remain close from Saturday, 30th August, 2025 to Thursday, 04th September, 2025 (both the days inclusive), for the purpose of Annual General Meeting.
33. You may also contact to Mr. Mehul Patel, Bigshare Services Private Limited, A-802, Samudra Complex Near Klassic Gold Hotel, Girish Cold Drink, Off C G Road, Navrangpura, Ahmedabad Gujarat – 380009 Phone No. -079-40024135
Web: www.bigshareonline.com

By order of the Board of Directors of
Frontline Corporation Limited

Sd/-

Ramprasad Agarwal

Chairman cum Director

DIN: 00060359

Place: Ahmedabad

Date: 2nd August, 2025

ANNEXURE TO NOTICE

Additional Information of Director recommended for appointment / re-appointment

[Pursuant to the Regulation 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Revised Secretarial standard on General Meeting issued by the Institute of Company Secretaries of India]

1. Shri Narayan Prasad Agarwal

Director Identification Number (DIN)	:	00060384
Nationality	:	Indian
Date of Birth	:	16.07.1959
Age	:	66 Years
Date of Appointment on the Board	:	04/12/1989
Qualification	:	B.Com
Nature of Expertise in functional areas	:	Shri Narayan Prasad Agarwal aged about 66 years, is a Promoter Director of the Company since 04.12.1989. He is a Commerce Graduate from St. Xavier's College, Calcutta and has more than 38 years of rich experience mainly in the financial activities of their own Group Companies. He is also involved in active trading and supplies of Coal, Coke and Chemicals like Soda Ash.
Terms and Conditions of Appointment / Re-appointment	:	Liable to retire by rotation in accordance with the provision of the Companies Act, 2013 and Articles of Association of Company.
Details of remuneration sought to be paid	:	NIL
Last drawn remuneration	:	NIL
Shareholding in the Company as on March 31, 2025	:	1,45,800 Equity Shares
Relationship with other Directors / Key Managerial Personnel	:	Mr. Ramprasad Agarwal and Mr. Pawan Kumar Agarwal are brothers of Mr. Narayan Prasad Agarwal
Number of meetings of the Board attended during the year	:	1
Directorships of other Boards as on March 31, 2025 (Excluding Private Limited Companies)	:	1.Fairdeal Supplies Limited, (a Company under Corporate Insolvency Resolution Process) 2.Frontline Industries Ltd, 3.Prima Financial Services Limited
Membership / Chairmanship* of Committees of other Boards as on March 31, 2025	:	NIL

2. Shri Saurabh Jhunjunwala

Director Identification Number (DIN)	:	00060432
Nationality	:	Indian
Date of Birth	:	11.01.1976
Age	:	48 Years
Date of Appointment on the Board	:	01.12.1999
Qualification	:	B. Com
Nature of Expertise in functional areas	:	Shri Saurabh Jhunjunwala aged about 48 years is a Commerce Graduate having about 26 years of experience in administration. He is the son of Shri Ramprasad Agarwala. He is looking after the day-to-day management of Kolkata Office.
Terms and Conditions of Appointment / Re-appointment	:	Liabale to retire by rotation in accordance with the provision of the Companies Act, 2013 and Articles of Association of Company.
Details of remuneration sought to be paid	:	NIL
Last drawn remuneration	:	NIL
Shareholding in the Company as on March 31, 2025	:	1,05,440 Equity Shares
Relationship with other Directors / Key Managerial Personnel	:	Mr. Ramprasad Agarwal is the father of Mr. Saurabh Jhunjunwala
Number of meetings of the Board attended during the year	:	6
Directorships of other Boards as on March 31, 2025 (Excluding Private Limited Companies)	:	1. Fairdeal Supplies Limited (a Company under Corporate Insolvency Resolution Process)
Membership / Chairmanship* of Committees of other Boards as on March 31, 2025	:	Nil

By order of the Board of Directors of
Frontline Corporation Limited

Sd/-

Ramprasad Agarwal
Chairman cum Director
DIN: 00060359

Place: Ahmedabad
Date: 2nd August, 2025

Based on the recommendation of Nomination and Remuneration Committee, the Board of Directors of the Company (“Board”) at its meeting held on April 22, 2025 had appointed Neetu Jalan (DIN: 08719470 as Additional Director (Non-Executive, Independent) of the Company for a first term of three (5) years effective from April 22, , 2025, not liable to retire by rotation, subject to approval of the shareholders of the Company.

The Company has received from Neetu Jalan (i) consents in writing to act as Director in Form DIR-2 pursuant to Rule 8 of Companies (Appointment & Qualification of Directors) Rules, 2014, (ii) intimation in Form DIR-8 in terms of Companies (Appointment & Qualification of Directors) Rules, 2014, to the effect that they are not disqualified under Section 164(2) of the Act and (iii) a declaration to the effect that they meet the criteria of independence as provided in Section 149(6) of the Act and under SEBI Listing Regulations. They do not hold any equity shares of the Company. The Company has also received a Notice under Section 160 of the Act from a member proposing candidature of Neetu Jalan for the office of Directors of the Company.

Neetu Jalan aged about 42 years is a Bachelor of Arts. She is also a Diploma in Interior Designing. Neetu Jalan has experience in the field of the administration of affairs of the Company.

Neetu Jalan is also an Non Executive Independent Director on the Board of Director of Arvee Laboratories (India) Limited. She is also the member of the following Committees in Arvee Laboratories (India) Limited.

- a) Audit Committee
- b) Nomination and Remuneration Committee
- c) Stakeholders Committee

She is also an Independent Director on the Board of Directors of Amba Auto Sales and Services Limited. She is also a member of Nomination and Remuneration Committee of Amba Auto Sales and Services Limited.

Neetu Jalan and her relatives does not hold any shares in the Company. Neetu Jalan is not related to any directors of the Company or Key Managerial Personnel.

She does not hold position of Chairman in any of the Board of Directors of the Company or in any committee.

Since her appointment took place in April, 2025 and consequently no remuneration was paid during the year 2024 – 2025. Further she was not entitled to attend any board meeting during the year 2024 – 2025.

The Board recommends passing of the Special Resolutions as set out in Items no. 4 of this Notice, for approval by the Members of the Company.

None of the other Directors or key managerial personnel or their relatives are, in anyway, concerned or interested in the said resolution, as set out in the Items No. 4 of this Notice.

Item No. 5

Mr. Pawan Kumar Agarwal was appointed as Managing Director of the Company with effect from 21st January, 1995 for a period of 5 years. He was further appointed as Managing Director of the Company with effect from 21st January, 2000 for a further period of 5 years. He has been further appointed as Managing Director of the Company with effect from 21st January, 2005 for a further period of 5 years. He has been further appointed as Managing Director with effect from 21.01.2010 for a further period of 5 years. He has been reappointed as a Managing Director of the Company with effect from 21.01.2015 for a further period of 5 years. The Board of Directors of the Company in their meeting held on 14th February, 2020 have reappointed Mr. Pawankumar Agarwal for a further period of 5 years commencing from 20th January, 2020.

He was further re-appointed by the Board of Directors in their meeting held on 14th February, 2025 have reappointed Mr. Pawankumar Agarwal for a further period of 5 years commencing from 20th January, 2025.

No remuneration is proposed to be paid to the Managing Director.

Director Identification Number (DIN)	:	00060418
Nationality	:	Indian
Date of Birth	:	12/09/1960
Age	:	65 years approx.
Date of Appointment on the Board	:	04/12/19869
Qualification	:	B. Com
Nature of Expertise in functional areas	:	He has vast experience in the management and administration of affairs of the Company. He has sound knowledge in the matters of finance, management and administration matters.
Terms and Conditions of Appointment / Re-appointment	:	Appointed for a period of five years with effect from 20.1.2025.
Details of remuneration sought to be paid	:	Nil
Last drawn remuneration	:	Nil
Shareholding in the Company as on March 31, 2025	:	250266
Relationship with other Directors / Key Managerial Personnel	:	Mr. Ram Prasad Agarwal and Mr. Narayan Prasad Agarwal are brother of Mr. Pawankumar Agarwal
Number of meetings of the Board attended during the year	:	6
Directorships of other Boards as on March 31, 2025 (Excluding Private Limited Companies)	:	3 (including Fairdeal Supplies Limited, a Company under Corporate Insolvency Resolution Process)
Membership / Chairmanship* of Committees of other Boards as on March 31, 2025	:	Nil. Note : Fairdeal supplies Limited is under CIRP and therefore not included.

Mr. Pawan Kumar Agarwal and Mr. Ram Prasad Agarwal and Mr. Narayan Prasad Agarwal and Mr. Saurabh Jhunjhnuwala are deemed to be interested in the proposed resolution. Other Directors and Key Managerial Personnel are not interested in the proposed Special resolution. The details of Shares held by persons interested in the proposed resolution is as under :

Name of the Shareholder	Number of equity shares held	% of Shares held
NARAYAN PRASAD AGARWALA	38,900	0.7780
RAM PRASAD AGARWALA	2,34,900	4.6980

Frontline Corporation Limited**36th Annual Report – 2024-2025**

MS.HANSA AGARWAL	1,71,000	3.4200
REWA JHUNJHUNWALA	2,61,400	5.2280
RENU DEVI JHUNJHUNWALA	1,01,500	2.0300
NARAYAN PRASAD AGARWAL	1,45,800	2.9160
MR.GAURAV JHUNJHUNWALA	2,04,040	4.0808
SAURABH JHUNJHUNWALA	1,05,440	2.1088
PAWAN KUMAR AGARWALA	2,50,266	5.0053
MANJU CHOUDHARY	72,193	1.4439
BHAGWANI DEVI AGARWALA	1,38,900	2.7780
RAM PRASAD AGARWALA	3,88,722	7.7744
SHILPI JHUNJHUNWALA	5,100	0.1020
MUKUND JHUNJHUNWALA	43,800	0.8760
LALITADEVI SHYAMSUNDER MURARKA	18,700	0.3740
RAJA JHUNJHUNWALA	1,000	0.0200
FALGUN EXPORT PRIVATE LIMITED	1,61,900	3.23
PRIMA FINANCIAL SERVICES LIMITED	35,300	0.70

This Explanatory Statement may be treated as an abstract under Section 190 of the Companies Act, 2013.

The Board recommends the Special resolution for approval of the members.

To
The Members,
Frontline Corporation Limited

Your Directors have pleasure in presenting their 36th Annual Report along with Audited Accounts for the year ended on March 31, 2025.

Financial Performance and Appropriations :	(Rs in Lacs) Current Year ended on 31-03-2025	(Rs in Lacs) Current Year ended on 31-03-2024
Revenue from Operations	10,395.62	8,784.94
Other Income	436.51	335.93
Total Income	10,832.13	9120.87
Total Expenses	10,474.47	8,964.30
Profit /(Loss) before Taxation	357.66	156.57
Provision for Taxes – Current	55.89	33.00
Provision for Taxes – Deferred	12.92	2.00
Profit /(Loss) for the year from continuing operations	288.85	121.57
Other comprehensive Income (Net of Tax)	0.37	(5.42)
Total Comprehensive Income	289.22	116.16

RESERVES AND SURPLUS:

The Company has transferred the whole of the Profit of Rs. 288.85 Lacs to Retained Earnings under the head Other Equity. Further Other Comprehensive Income of Rs. 0.37 Lacs has been transferred to the other comprehensive Income under the head Other Equity.

DIVIDEND:

In order to conserve resources, your Directors do not recommend any dividend for the year. The Dividend Policy is available on the website of the company. Link of Dividend Policy : chrome-extension://efaidnbmnnpkajpcglclefindmkaj/https://www.frontlinecorporation.org/_files/ugd/77758d_7e31d5d5d770486085be7fd56a491afa.pdf

Disclosure under Rule 8 (5) of Companies (Accounts) Rules, 2014:

STATE OF AFFAIRS

Revenue from operations has increased from Rs. 8,784.94 Lacs to Rs. 10,395.62 Lacs which is approximately increase of 18.33%. The financial charges have increased from Rs. 22.29 Lacs to Rs. 83.92 Lacs which is approximately increase of 276%.

CHANGE IN NATURE OF COMPANY BUSINESS:

The Company is engaged in the business of transportation, wind energy, trading of automotive parts, Petroleum

distribution and renting of immovable properties. During the year under review there was no change in nature of Company Business.

DETAILS OF DIRECTORS / KEY MANAGERIAL PERSONNEL APPOINTED / RESIGNED:**APPOINTMENTS:**

During the year under review, there was no appointment of Key Managerial Personnel.

With respect to the appointment of Director, during the year the Company has made appointment of Ummay Amen Mashraqi (DIN: 10594350) as Additional Director (Non-Executive, Independent) of the Company for a first term of five (5) years effective from May 30, 2024 subject to the members approval at the forthcoming annual general meeting.

Furthermore in the Annual General Meeting of the Company held on 28th September, 2024 she was appointed as Independent Director.

REAPPOINTMENTS:

Mr. Narayan Prasad Agarwal, Director of the Company (holding Director Identification Number 00060384), liable to retire by rotation in terms of section 152(6) of the companies Act, 2013 and, being eligible, offers himself for Re-appointment.

Mr. Saurabh Jhunjhunwala, Director of the Company (holding Director Identification Number 00060432), liable to retire by rotation in terms of section 152(6) of the companies Act, 2013 and, being eligible, offers himself for Re-appointment.

Mr. Pawan Kumar Agarwal, was re-appointed as Managing Director of the Company (holding Director Identification Number : 00060418) with effect from 20.01.2025

RESIGNATION AND CESSATION:

During the year under review, Mrs. Aarefa Kutub Kapasi (DIN : 07127418) has ceased to be Director with effect from 22nd March, 2025. Other than this no Director / Key Managerial Personnel have resigned / ceased during the year under the review.

DETAILS OF SUBSIDIARY COMPANIES / JOINT VENTURES / ASSOCIATE COMPANIES:

During the year under review, there was no Subsidiary Company / Joint Ventures / Associate Companies were there.

DEPOSIT:

The Company has not invited any deposit other than the exempted deposit as prescribed under the provision of the Companies Act, 2013 and the rules framed there under, as amended from time to time. Hence there are no particulars to report about the deposit falling under Rule 8 (5) (v) and (vi) of Companies (Accounts) Rules, 2014.

DEPOSIT ACCEPTED FROM DIRECTORS

Pursuant to Provisions of Rule 2 (1) (c) (viii) of the Companies (Acceptance of Deposit) Rules, 2014 an amount of Rs. 80.35 Lacs is outstanding as on 31st March, 2025 from the Directors of the Company

DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY REGULATORS OR COURTS OR TRIBUNALS:

During the year under review there were no significant and material orders passed by any Regulators or Court or

Tribunals which may have impact on the going concern status. No order has been passed by any Regulators or Court or Tribunals which may have impact on the Company's operation in future.

a) Under NCLT Corporate Insolvency Resolution Process vide Company Petition (IB) No. 308/KB/2022 against Fairdeal Supplies Limited:

Fairdeal Supplies Limited a Company in which Promoter – Directors namely Mr. Ramprasad Agrawal, Mr. Narayan Prasad Agrawal, Mr. Pawankumar Agarwal and Mr. Saurabh Jhunhunwala are also the Directors and Promoters of our Company) has been admitted to Corporate Insolvency Resolution Process (CIRP) by the Hon'ble National Company Law Tribunal, Kolkata Bench vide its judgement dated 19.03.2024 in the matter of Pegasus Asset Reconstruction Private Ltd against M/s Fairdeal Supplies Ltd., and an Interim Resolution Professional has been appointed by the Bench.

The suspended management of Fairdeal Supplies Limited filed an appeal before the Hon'ble National Company Law Appellate Tribunal, New Delhi (NCLAT), against the said Judgment and the same has been dismissed by NCLAT

Thereafter, the suspended management of the Company has filed an appeal for stay before the Hon'ble Supreme Court against National Company Law Appellate Tribunal, New Delhi and the same has also been dismissed, thereby upholding the initiation of CIRP.

As stated in the aforesaid note, the outcome may have implications on the financial position of the Company, depending on the claims admitted and recoverability. The ultimate outcome and consequential financial impact, if any, is presently not determinable.

b) Frontline Corporation Limited V/s. New India Assurance Company Limited

Being aggrieved by the order of 2nd Additional Senior Civil Judge, Bharuch in the year 2021 - 2022 for recovery of Rs. 1,32,85,384/- filed by New India Assurance Company Limited against the Company. The Company filed a First Appeal before Gujarat High Court. The matter is admitted and pending before Hon'ble High Court.

c) Frontline Corporation Limited V/s. New India Assurance Company Limited

Being aggrieved by the order of 2nd Additional Senior Civil Judge, Bharuch in the year 2021 - 2022 for recovery of Rs. 80,02,430/- filed by New India Assurance Company Limited against the Company. The Company filed a First Appeal before Gujarat High Court. The matter is admitted and pending before Hon'ble High Court.

d) Income Tax

Further the following are the dues pending on account of dispute:

Nature of Dues	
Income Tax as below:	

A.Y.	Demand raised u/s	Matter of Addition	Remarks	Amount Rs. in Lacs
2010-11	143(3)	Demand Adjusted but interest pending	No appeal lying against this demand outstanding is in the nature of interest portion only.	2.61799/-
2017-18	143 (3)	Appeal hearing pending before NFAC.	Appeal hearing pending before NFAC. Contemplating to file application under Vivaad Se Vishwaas Scheme (VSVS), 2024.	Nil Note: No demand is shown on IT Portal as the same is adjusted against the refund of subsequent years.
2017-18	270(A)	Penalty matter against Various additions confirmed	Penalty matter against Various additions confirmed-NFAC, New Delhi-Appeal hearing pending before NFAC. Contemplating to file application under Vivaad Se Vishwaas Scheme (VSVS), 2024.	78.73718 (including interest portion of Rs. 11.69811 Lacs)
2018-19	143(1)(a)	Book Profit doubled due to schema error-DCIT-CPC-By filing 154 application demand will be dropped	Book Profit doubled due to schema error-DCIT-CPC-By filing 154 application. 154 application rejected. Again contemplating to file 154 application.	39.75,520/-
Total of Income tax				121.11,037/-

Punjab & Sind Bank

Punjab & Sind Bank has earlier taken Symbolic Possession of one of the sub leased property situated at Gandhi Nagar, Gujarat towards recovery of the due amount. Later on the Bank has taken physical possession of the said property vide their letter dated 21.07.2017.

Since physical possession of the said property was given by TCS Ltd., the Licensee without our permission, the matter is contested in Gandhinagar Civil Court along with other related matters.

Punjab & Sind Bank has taken physical possession of the property situated at Kolkata offered as collateral security against credit facilities availed by the company.

However, the company has protested the contention in case filed by the Bank in Debt Recovery Tribunal Kolkata. The matter is under hearing.

Matter is before the Honorable Tribunal and still pending for hearing as interim order has been extended till further date of hearing which is 14.05.2024.

Meanwhile the Company also filed a case against the bank against non-performance of Specific performance of contract at single bench of Hon'ble Calcutta High Court.

The Single Bench of Hon'ble High Court passed an order against the Company. However, the Company filed an appeal against the said order in the Double Bench of Hon'ble Calcutta High Court. The said Double Bench heard our grounds of appeal and passed order in our favor.

The Bank filed a Special Leave Petition against the said order of the Double Bench of Hon'ble Calcutta High

Court in Hon'ble Supreme Court. Special Leave Petition order was passed against the Company by setting aside the Double Bench of Hon'ble Calcutta High Court order. Company had preferred to file Miscellaneous Application with provisional application no. 13482 of 2023 awaiting for listing after summer vacation.

The said miscellaneous application has been heard and Apex Court had passed an order in favour of the Company for allowing the Civil Court to proceed the Suit on Merit in the High Court, Kolkata and matter is pending before Honorable Court.

UCO Bank

Various Properties of the Company were offered as Collateral Securities to UCO Bank in respect of various credit facilities availed by Fairdeal Supplies Limited, a concern for which the Company has given its Security and Corporate Guarantee. The Company would like to inform that Fairdeal Supplies Limited have made full payment of the dues of UCO Bank and consequently the Security and Guarantee given by the Company has / will be released subject to the completion of necessary formalities.

Other legal cases in the opinion of the Board are not of material nature.

INTERNAL FINANCIAL CONTROLS:

The Company has adequate internal financial controls commensurate with the size and nature of its business to support the preparation of the financial statements.

INSURANCE:

The properties of the Company stand adequately insured against risks of fire, strike, riot, earthquake, explosion and malicious damage.

DIRECTOR'S RESPONSIBILITY STATEMENT:

As required under the provisions of Section 134 of the Act, your Directors report that:

- (a) In the preparation of the annual accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures.
- (b) The Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the **PROFIT** of the Company for that period.
- (c) The Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.
- (d) The Directors have prepared the annual accounts on a going concern basis.
- (e) The Directors have laid down internal financial controls as required by Explanation to Section 134(5) (e) of the Act to be followed by the Company and such internal financial controls are adequate and are operating effectively.
- (f) The Directors have devised proper systems to ensure compliance with the provisions of applicable laws and such systems are adequate and operating effectively.

PARTICULARS OF EMPLOYEES:

There was no employee drawing remuneration requiring disclosure under the Rule 5 (2) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

COST RECORDS AND COST AUDIT:

The Company is not required to conduct Cost audit during the year. The Company is not required to file Cost audit report during the year under review. The Company is not required to maintain the Cost records.

LISTING:

The Equity Shares of the Company are listed on BSE Limited and The Calcutta Stock Exchange. The Company is regular in payment of listing fees. The Company has paid the listing fees for the year 2024 – 2025.

AUDITORS AND AUDITORS REPORT:

M/s. Paresh Thothawala & Co., Chartered Accountants (Firm Registration No. 114777W) Statutory Auditors of the Company, holds office till the conclusion of Annual General Meeting for the year ended on 31st March, 2027.

The auditors observations and its reply are as under :

Sr. No.	Basis for Qualified Opinion	Reply of the Board of Directors
	Emphasis of the Matter	
	<p>Regarding notices issued by lenders under prescribed provisions of the Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest (SARFAESI) Act 2002 for non-payment of principal and interest thereon after the due date by the company and therefore those loan accounts became Non-Performing Assets effective from respective dates mentioned in such notice. We are informed that the company has challenged the notices and the Bank's action to sale these properties of the company by filing a Securitization Application in the Debts Recovery Tribunal, Calcutta, which is pending. The lender has also filed an Original Application in the Debts Recovery Tribunal, Calcutta, which is pending. The Company filed a Civil Suit (CS) no.217 of 2013 in Hon'ble Kolkata High Court against Punjab & Sind Bank in regard to Specific Performance of Agreement related to 8 Old Court House property which Punjab & Sind Bank intended to sale. Matter stayed by the Hon'ble High Court and The Bank preferred to file an appeal at the Supreme Court against the order of Calcutta High Court. The order of Special Leave Petition was given against the Company by setting aside the High Court Division Bench order. The Company had file Miscellaneous Application. The said Miscellaneous application has been heard and Apex Court had passed an order in favour of the Company for allowing the Civil Court to proceed the Suit on Merit in the Hon'ble Calcutta High Court.</p>	<p>Punjab & Sind Bank has earlier taken Symbolic Possession of one of the sub leased property situated at Gandhi Nagar, Gujarat towards recovery of the due amount. Later on the Bank has taken physical possession of the said property vide their letter dated 21.07.2017.</p> <p>Since physical possession of the said property was given by TCS Ltd., the Licensee without our permission, the matter is contested in Gandhinagar Civil Court along with other related matters.</p> <p>Punjab & Sind Bank has taken physical possession of the property situated at Kolkata offered as collateral security against credit facilities availed by the company.</p> <p>However, the company has protested the contention in case filed by the Bank in Debt Recovery Tribunal Kolkata. The matter is under hearing.</p> <p>Meanwhile the Company also filed a case against the bank against non-performance of Specific performance of contract at single bench of Hon'ble Calcutta High Court.</p> <p>The Single Bench of Hon'ble High Court passed an order against the Company. However, the Company filed an appeal against the said order in the Double Bench of Hon'ble Calcutta High Court. The said Double Bench heard our grounds of appeal and passed order in our favour.</p>

		<p>The Bank filed a Special Leave Petition against the said order of the Double Bench of Hon'ble Calcutta High Court in Hon'ble Supreme Court. Special Leave Petition order was passed against the Company by setting aside the Double Bench of Hon'ble Calcutta High Court order. Company had preferred to file Miscellaneous Application with provisional application no. 13482 of 2023 awaiting for listing after summer vacation.</p> <p>The said Miscellaneous application has been heard and Apex Court had passed an order in favour of the Company for allowing the Civil Court to proceed the Suit on Merit in the High Court, Kolkata and the matter is pending before Honourable Court.</p>
	Non Availability of balance confirmation from some of the suppliers and loans & Advances.	These are the parties of the small amount and the Company will obtain the same in future.
	Qualified Opinion	
1	Notes to the standalone financial results, regarding Non provision of interest of Rs. 671.98 Lacs on NPA accounts for the year under consideration The exact amounts of the said non provisions of interest are not determined and accounted for by the Company and to that extent Bankers loan liabilities are under stay and profit is overstated to the extent of non provisions of interest.	<p>The interest provision on NPA bank accounts has not been accounted for due to legal dispute between the company and the lender as Division Bench of Hon'ble Calcutta High Court issued order in favour of the company. Being aggrieved against the said order the lender filed a Special Leave Petition against the said order of the Division Bench of Hon'ble Calcutta High Court in Hon'ble Supreme Court. Special Leave Petition order was passed against the Company by setting aside the Division Bench of Hon'ble Calcutta High Court order. Company had filed Miscellaneous Application.</p> <p>The said Miscellaneous application has been heard and Apex Court had passed an order in favour of the Company for allowing the Civil Court to proceed the Suit on Merit in the Hon'ble Calcutta High Court and towards same the Setup of COMMISSION was allowed for Cross Examination of Plaintiff and defendant, which is in process as per order of Hon'ble Calcutta High Court,</p>
2	Notes to the standalone financial statements regarding taking physical and/ or symbolical possession and initiating auction process on various assets by lenders; however, the company has received stay order against these proceedings and matter is sub-judicial till date. The management has not performed any impairment assessment for these assets. Accordingly, we are unable to ascertain the appropriateness of the carrying value of these	In reply to para 2 of qualified opinion raised by the Statutory Auditors of the Company in their Independent Auditors' Report it is stated that The qualified opinion raised by the Statutory Auditors of the Company in their Independent Auditors' Report it is stated that the attachment of properties by the lenders is a legal process and the Company is taking all legal steps to protect the property. Further the Company is taking all steps to make the settlement of the

	assets and consequential impact if any on the accompanying standalone financial statements. Our audit opinion on the standalone financial statements for the year ended 31st March, 2025 was also qualified in respect of this matter.	matter and the Company is actively undertaking the settlement matter with the lenders. Further the Company is also making all its efforts to repay the debt and to release the property.
	Due to uncertain consequence in this matter, we are unable to identify impact if any on standalone financial statement, our audit opinion is qualified.	The qualified opinion raised by the Statutory Auditors of the Company in their Independent Auditors' Report it is stated that due to uncertain consequence in this matter they are unable to identify impact if any on standalone financial statement, as the matter is sub-judice the company is also unable to quantified the impact.
	Internal Financial Control	
1	The Company did not have internal control system for loans and guarantees with regard to identification and assessment of credit worthiness. Further the internal control system regarding measures adopted for recovery is not adequate. These could potentially result in material misstatements in Company's net worth and loans balances	Internal Control System is being strengthen. The Guarantees which are outstanding are given for the loans availed by the Fairdeal Supplies Limited. Further Necessary measures are being taken by the Company to assess the Credit worthiness.

FRAUD AND FRAUD REPORTING:

During the year under review no fraud has occurred in the Company.

No fraud has been reported by the auditor pursuant to the Section 143 (12) of the Companies Act, 2013.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO:

The details in respect of the conservation of energy, technology absorption and foreign exchange earnings and outgo are more detailed in the Annexure I to the Directors Report.

RELATED PARTY TRANSACTIONS

All related party transactions that were entered into during the year under report were on an arm's length basis and in the ordinary course of business. There are no materially significant related party transactions made by the Company during the year. Related Party Transactions Policy is available on the website of the Company at www.frontlinecorporation.org. The details of transactions with the related party is provided in . No advance is / was paid for entering into related party transactions.

The prices paid to the related party transactions are based on the ruling market rate at the relevant point of time. Since there are no material related party transactions the requisite details in form AOC – 2 is not applicable.

Extract of the Annual Return

Pursuant to provision of Section 92 and 134 and other applicable provision of the Companies Act, 2013 and of Rule 12 (1) of Companies (Management and Administration) Rules, 2014 the extract of the annual return in form MGT 9 for the Financial Year ended on 31st March, 2025 is provided on the website of the Company i.e. www.frontlinecorporation.org

SECRETARIALAUDIT REPORT:

Pursuant to Section 204 of the Act, the Secretarial Audit Report for the Financial Year ended 31st March, 2025 given by M/s. Jalan Alkesh & Associates, Practising Company Secretary is annexed as Annexure II to this Report.

The Qualifications made by the Secretarial Auditor and its reply is as under:

The details of charges which is yet to be registered with ROC are as under:

Sr. No.	Brief description of the charges or satisfaction	Amount of Charge	Period by which such charge had to be registered
1	Mahindra & Mahindra Financial Services Ltd, 4 th Floor, Dr. G M Bhosale Marg, Worli, Mumbai 400 018	8,00,000/-	03/03/2023
2	Kotak Mahindra Prime Limited 27BKC, C 27, G Block,Bandra Kurla Complex, Bandra (East),Mumbai, Mumbai, Maharashtra, India, 400051	12,15,000/-	30/11/2022

The details of non-satisfaction of charges is as under:

Sr. No.	Brief description of the charges or satisfaction	Amount of Charge	Period by which such charge had to be registered
1	GE Capital Transportation Financial Services Limited, 04, Link Road, Jungpura Extn. New Delhi - 110 014	1,89,70,000/-	27/04/2005
2	GE Capital Transportation Financial Services Limited, 04, Link Road, Jungpura Extn. New Delhi - 110 014	47,00,000/-	18/07/2005
3	GE Capital Transportation Financial Services Limited, 04, Link Road, Jungpura Extn. New Delhi - 110 014	1,15,00,000/-	25/09/2006
4	GE Capital Transportation Financial Services Limited, 04, Link Road, Jungpura Extn. New Delhi - 110 014	1,15,00,000/-	25/09/2006
5	The Jammu & Kashmir Bank. Kolkata Main Branch , Mukherjee Road , Kolkata	2,50,00,000/-	10/02/2010
6	Mahindra & Mahindra Financial Services Ltd, 4 th Floor, Dr. G M Bhosale Marg, Worli, Mumbai 400 018	9,30,000/-	13/01/2018
7	UCO Bank, Industrial Finance Branch,3, Nataji Subhas Road,Kolkata, West Bengal, India, 700001	8,00,00,000/-	13/07/2006
8	UCO Bank, Flagship Corporate Branch,3, Nataji Subhas Road,Kolkata, West Bengal, India, 700001	285,00,00,000/-	19/03/2008

The reply to the above qualifications is as under:

The Company will exercise more due diligence in respect of compliance of Companies Act, 2013. Further with respect to the satisfaction of charges it is hereby stated that GE Capital Transportation Financial Services Limited charge holder is not ascertainable inspite of reasonable efforts by the Company.

POLICY ON DIRECTORS APPOINTMENT AND REMUNERATION

The requisite details as required by Section 134(3) (e), Section 178(3) & (4) and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is attached herewith and forms part of the Directors Report. The details of the remuneration policy of the Company as required in terms of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 is provided in Annexure III to the Report.

The details in respect of Disclosure under Section 197(12) and Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are provided in Annexure IV of the Report.

CORPORATE GOVERNANCE:

Pursuant to SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 Management Discussion & Analysis, Corporate Governance Report and Certificate regarding compliance to conditions of corporate governance are made part of this Annual Report. The Management Discussion and Analysis which is attached herewith and forms part of the report and which is attached as Annexure V and the Corporate Governance Report which is attached herewith and forms part of the report and which is attached as Annexure VI.

PARTICULARS OF LOANS / GUARANTEES / INVESTMENT:

The details of the investments and loans including security deposit, if any are mentioned in notes to the Balance Sheet. The loans are provided for business purpose. Members are requested to refer the same..

The Company has provided its Security and also provided its Corporate Guarantee for the loan availed by M/s. Fairdeal Supplies Limited for Rs. 318 Crores. Fairdeal Supplies Limited has made full repayment of dues of UCO Bank and consequently the Security and Corporate Guarantee given by the Company stands extinguished, subject to the fulfillment of requisite formalities.

CODE FOR PREVENTION OF INSIDER TRADING PRACTICES

Pursuant to Securities and Exchange Board of India (SEBI) has introduced SEBI (Prohibition of Insider Trading) Regulations, 2015 a new Code of Conduct was adopted by the Company with effect from 1st April, 2020. The Company has also adopted a policy and procedure for enquiry in case of leak of sensitive and unpublished price information. The Company has instituted a comprehensive code of conduct in compliance with the SEBI regulations on prevention of insider trading. The code lays down guidelines, which advise on procedures to be followed and disclosures to be made, while dealing in shares of the Company and cautions on the consequences of non-compliances. The Code is also available on the website of the Company i.e. www.frontlinecorporation.org

RISK MANAGEMENT POLICY

The Company has a structured risk management policy. The Risk management process is designed to safeguard the organisation from various risks through adequate and timely actions. It is designed to anticipate, evaluate and mitigate risks in order to minimize its impact on the business. The potential risks are inventoried and integrated with the management process such that they receive the necessary consideration during decision making. It is dealt with in greater details in the management discussion and analysis section. The Risk Management Policy is also available on the Company's website at www.frontlinecorporation.org

DECLARATION BY INDEPENDENT DIRECTORS:

The following Directors are independent in terms of Section 149(6) of the Act and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 :

(A) Mr. Dipen Ashit Dalal

(B) Mrs. Ummay Amen Mashraqi

(C) Mrs. Aarefa Kutub Kapasi (upto 22nd March, 2025)

(D) Mrs. Dipika Pradeep Soni

The Company has received requisite declarations/ confirmations from all the above Directors confirming their independence.

NUMBER OF BOARD MEETINGS

During the year the Board of Directors met 8 (Eight) times. The dates of the Board meetings are as under:

Sr. No.	Date of Board Meeting	No. of Directors entitled to attend the meeting	No. of Directors attending the meeting	Name of the Director attending the meeting
1	01/04/2024	7	4	1. Mr. Dipen Dalal 2. Mrs. Aarefa Kutub Kapasi 3. Mrs. Dipika Pradeep Soni
2	30/05/2024	7	6	1. Mr. Ram Prasad Agarwal 2. Mr. Pawan Kumar Agarwal 3. Mr. Saurabh Jhunjhunwala 4. Mr. Virendra Sharma 5. Mrs. Aarefa Kutub Kapasi 6. Mrs. Dipika Pradeep Soni 7. Mr. Dipen Ashit Dalal
3	14/08/2024	8	7	1. Mr. Pawankumar Agrawal 2. Mr. Narayan Prasad Agarwal 3. Mr. Ram Prasad Agrawal 4. Mrs. Ummay Amen Mashraqi 5. Mr. Dipen Ashit Dalal 6. Mrs. Aarefa Kutub Kapasi 7. Mrs. Dipika Pradeep Soni
4	14/11/2024	8	6	1. Mr. Pawankumar Agrawal 2. Mr. Ram Prasad Agrawal 3. Mrs. Ummay Amen Mashraqi 4. Mr. Dipen Ashit Dalal 5. Mrs. Aarefa Kutub Kapasi 6. Mrs. Dipika Pradeep Soni
5	20/01/2025	8	6	1. Mr. Pawankumar Agrawal 2. Mr. Ram Prasad Agrawal 3. Mrs. Ummay Amen Mashraqi 4. Mr. Dipen Ashit Dalal 5. Mrs. Aarefa Kutub Kapasi 6. Mrs. Dipika Pradeep Soni
6	23/01/2025	8	6	1. Mr. Pawankumar Agrawal 2. Mr. Ram Prasad Agrawal 3. Mrs. Ummay Amen Mashraqi 4. Mr. Dipen Ashit Dalal 5. Mrs. Aarefa Kutub Kapasi 6. Mrs. Dipika Pradeep Soni
7	14/02/2025	8	5	1. Mr. Ram Prasad Agrawal 2. Mrs. Ummay Amen Mashraqi 3. Mr. Dipen Ashit Dalal 4. Mrs. Aarefa Kutub Kapasi 5. Mrs. Dipika Pradeep Soni
8	27/02/2025	8	5	1. Mr. Pawan Kumar Agrawal 2. Mrs. Ummay Amen Mashraqi 3. Mr. Dipen Ashit Dalal 4. Mrs. Aarefa Kutub Kapasi 5. Mrs. Dipika Pradeep Soni

For Committee Meetings please refer the Corporate Governance Report.

CORPORATE SOCIAL RESPONSIBILITY:

The Company is not covered under the criteria of the provision of Section 135 of the Companies Act, 2013 read with the Companies (Corporate Social Responsibility Policy) Rules, 2014, and therefore it is not mandatory for the Company to have the Corporate Social Responsibility.

DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has in place an Anti-harassment policy in line with the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. Internal Complaint Committee are set up at shop floor level to redress complaints received regularly and are monitored by women line supervisors who directly report to the Chairman. All employees (permanent, contractual, temporary, trainees) are covered under the policy. There was no complaint received from any employee during the financial year 2024-25 and hence no complaint is outstanding as on 31.03.2025 for Redressal.

The Company has constituted an internal complaint committee pursuant to Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

SECRETARIAL STANDARDS:

The Company has complied with the mandatory Secretarial Standards issued pursuant to Section 110 of the Companies Act, 2013.

ANNUAL PERFORMANCE EVALUATION:

In compliance with the provisions of the Act and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 the performance evaluation was carried out as under:

BOARD:

In accordance with the criteria suggested by The Nomination and Remuneration Committee, the Board of Directors evaluated the performance of the Board, having regard to various criteria such as Board composition, Board processes, Board dynamics etc. The Independent Directors, at their separate meetings, also evaluated the performance of the Board as a whole based on various criteria. The Board and the Independent Directors were of the unanimous view that performance of the Board of Directors as a whole was satisfactory.

COMMITTEES OF THE BOARD:

The performance of the Audit Committee, the Nomination and Remuneration Committee and the Stakeholders Relationship Committee was evaluated by the Board having regard to various criteria such as committee composition, committee, processes, committee dynamics etc. The Board was of the unanimous view that all the committees were performing their functions satisfactorily and according to the mandate prescribed by the Board under the regulatory requirements including the provisions of the Act, the Rules framed thereunder and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

INDIVIDUAL DIRECTORS:

(a) **Independent Directors:** In accordance with the criteria suggested by The Nomination and Remuneration Committee, the performance of each independent director was evaluated by the entire Board of Directors

(excluding the director being evaluated) on various parameters like engagement, leadership, analysis, decision making, communication, governance and interest of stakeholders. The Board was of the unanimous view that each independent director was a reputed professional and brought his/her rich experience to the deliberations of the Board. The Board also appreciated the contribution made by all the independent directors in guiding the management in achieving higher growth and concluded that continuance of each independent director on the Board will be in the interest of the Company.

(b) **Non-Independent Directors:** The performance of each of the non-independent directors (including the chair person) was evaluated by the Independent Directors at their separate meeting. Further, their performance was also evaluated by the Board of Directors. The various criteria considered for the purpose of evaluation included leadership, engagement, transparency, analysis, decision making, functional knowledge, governance and interest of stakeholders. The Independent Directors and the Board were of the unanimous view that each of the non-independent directors was providing good business and people leadership

MATERIAL CHANGES AND COMMITMENTS:

There are no material changes and commitments, if any, affecting the financial position of the Company subsequent to the date of the Balance sheet and up to the date of the report.

POLICIES:

The various Policies required to be adopted by the Company pursuant to provision of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) 2015 are placed upon the website of the Company i.e. [www. frontlinecorporation.org](http://www.frontlinecorporation.org)

DIRECTORS ELIGIBILITY:

A Certificate obtained from Practicing Company Secretary that none of the Directors of the Company are disqualified is attached herewith as Annexure VII of the Report.

Details of application made or any proceeding pending under the Insolvency and Bankruptcy Code, 2016 (31 of 2016) during the year along with their status:

No Application made or any proceeding pending under the Insolvency and Bankruptcy Code, 2016 (31 of 2016) during the year.

Details of difference between of amount of valuation done at the time of one-time settlement and the valuation done while taking loan

Not Applicable.

OTHERS:

- a) No issue of Equity Shares or Securities with Differential Voting Rights.
- b) No issue of Equity Shares or Securities with Employees Stock Option Scheme.
- c) No Voluntary revision of financial statements or Board Report was made during the year.
- d) No amount or Shares were required to be transferred to Investor Education and Protection Fund.

APPRECIATION:

Your Directors acknowledge the continued support and cooperation received from the Central Government, Shareholders, Banks and other Lenders, suppliers and Dealers.

The Board also wishes to record its sincere appreciation of the total commitment, dedication and hard work, put in by every member of Frontline Group.

By order of the Board of Directors of
Frontline Corporation Limited

Sd/-

Place: Ahmedabad
Date: 2nd August, 2025

Ram Prasad Agarwal
Chairman

DIN: 00060359

**ANNEXURE I
TO THE DIRECTORS' REPORT**

Information as required under Section 134 (m) read with Rule 8 of Companies (Accounts) Rules, 2014

A. CONSERVATION OF ENERGY :

Power & Fuel Consumption :	Current Year	Previous Year
Electricity:	2024-2025	2023-2024
i) Purchased:		
(a) Units	NIL	NIL
(b) Amount (Rs in Lacs)	NIL	NIL
(c) Units/per litre of Diesel Oil	NIL	NIL
(d) Cost per unit (Rs)	NIL	NIL
ii) Own Generation:		
(a) Units	NIL	NIL
(b) Amount (Rs in Lacs)	NIL	NIL
(c) Units/per litre of Diesel Oil	NIL	NIL
(d) Cost per unit (Rs)	NIL	NIL
iii) Gas Consumption	NIL	NIL

Wind Mill Generation :

During the year under review, the Company has generated 32,32,334 units F.Y. 2023-24 (through which it has generated net revenue of Rs. 196.33Lacs).

During the year under review, the Company has generated 27,66,955 units F.Y. 2024-25 (through which it has generated net revenue of Rs. 176.24 Lacs).

Energy Conservation measures taken:

There is no manufacturing activity in the Company. However, to the best possible the Company is making effort to conserve the consumption of energy by minimizing the wastage of electricity.

Additional Investments and proposals being implemented for reduction of consumption of Energy:

Nil.

Impact of above measures:

More efficient utilization of power and reduction in energy consumption.

Total energy consumption and energy consumption per unit of production:

Not Applicable or the particulars are nil.

B. RESEARCH & DEVELOPMENT:

The Company has no specific Research & Development Department. Further the Company is not engaged in the manufacturing activity and hence the particulars of research and development are either nil or not applicable.

C. FOREIGN EXCHANGE EARNINGS AND EXPENDITURE:

Activities relating to export, initiative taken to increase exports development of new export markets for products and services, and export plans: Not Applicable or the particulars are nil.

Total foreign exchange used and earned: Nil (Previous Year: Nil)

Foreign Exchange Exposures not hedged at the close of the year: Nil (Previous Year: Nil)

By order of the Board of Directors of
Frontline Corporation Limited

Sd/-

Place: Ahmedabad
Date: 2nd August, 2025

Ram Prasad Agarwal
Chairman

DIN: 00060359

Form No. MR-3 for the financial year ended on 31st March, 2025

[Pursuant to section 204(1) of the Companies Act, 2013 and rule No. 9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

To,
The Members,
Frontline Corporation Limited

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Frontline Corporation Limited (hereinafter called the company). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the Frontline Corporation Limited books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, I hereby report that in my opinion, the company has, during the audit period covering the financial year ended on 31 March, 2025 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31 March, 2025 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made there under;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings.
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'): -
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations 2009;
 - (d) The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999; - Not Applicable
 - (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; - Not Applicable.
 - (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
 - (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 – Not Applicable.
 - (h) The Securities and Exchange Board of India (Buy Back of Securities) Regulations, 1998 – Not Applicable.

And in general, the Company has systems, process and procedure for the compliance of Other Laws Applicable to the Company.

The Electricity Act, 2003

National Tariff Policy

Motor Vehicles Act, 1988

The Motor Transport Workers Act, 1961

The Air (Prevention and Control of Pollution) Act, 1981

Employees State Insurance Act

Employees Provident Fund Act

Income Tax Act, 1961

Professional Tax Act

Goods and Services Tax Act

I have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India.
- (ii) SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 applicable to the Company.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, guidelines, standards etc mentioned above subject to the following:

A) Based on the Statutory Audit Report, we state that the following Charges have not been created / satisfied.

The details of charges which is yet to be registered with ROC are as under:

Sr. No.	Brief description of the charges or satisfaction	Amount of Charge	Period by which such charge had to be registered
1	Mahindra & Mahindra Financial Services Ltd, 4 th Floor, Dr. G M Bhosale Marg, Worli, Mumbai 400 018	8,00,000/-	03/03/2023
2	Kotak Mahindra Prime Limited 27BKC, C 27, G Block,Bandra Kurla Complex, Bandra (East),Mumbai, Mumbai, Maharashtra, India, 400051	12,15,000/-	30/11/2022

The details of non-satisfaction of charges is as under:

Sr. No.	Brief description of the charges or satisfaction	Amount of Charge	Period by which such charge had to be registered
1	GE Capital Transportation Financial Services Limited, 04, Link Road, Jungpura Extn. New Delhi - 110 014	1,89,70,000/-	27/04/2005
2	GE Capital Transportation Financial Services Limited, 04, Link Road, Jungpura Extn. New Delhi - 110 014	47,00,000/-	18/07/2005
3	GE Capital Transportation Financial Services Limited, 04, Link Road, Jungpura Extn. New Delhi - 110 014	1,15,00,000/-	25/09/2006
4	GE Capital Transportation Financial Services Limited, 04, Link Road, Jungpura Extn. New Delhi - 110 014	1,15,00,000/-	25/09/2006
5	The Jammu & Kashmir Bank. Kolkata Main Branch , Mukherjee Road , Kolkata	2,50,00,000/-	10/02/2010
6	Mahindra & Mahindra Financial Services Ltd, 4 th Floor, Dr. G M Bhosale Marg, Worli, Mumbai 400 018	9,30,000/-	13/01/2018
7	UCO Bank, Industrial Finance Branch,3, Nataji Subhas Road,Kolkata, West Bengal, India, 700001	8,00,00,000/-	13/07/2006
8	UCO Bank, Flagship Corporate Branch,3, Nataji Subhas Road,Kolkata, West Bengal, India, 700001	285,00,00,000/-	19/03/2008

I further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all the directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through while the dissenting members' views are captured and recorded as part of the minutes.

I further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

During the year under review, the Company has passed resolution by way of Postal Ballot for increase in Borrowing Powers under Section 180 (1) (c) of the Companies Act, 2013 and for Creation of Charges, Mortgages, Hypothecation on the Immovable And Movable Properties of the Company under Section 180(1)(A) of the Companies Act, 2013

I further report that during the audit period, there were no instances of :

- (i) Public / Rights / Preferential issue of Shares / debentures / sweat equity of the Company.

- (ii) Redemption/buy-back of securities.
- (iii) .
- (iv) Merger/ amalgamation/ reconstruction etc.
- (v) Foreign technical collaborations.

For, **JALAN ALKESH & ASSOCIATES**
COMPANY SECRETARIES

Date: 2nd August, 2025

SD/-

Place: Ahmedabad

ALKESH JALAN
PROPRIETOR
M. No. FCS 10620, COP 4580
UDIN: F010620G000871370

‘Annexure A’

To,

The Members

Frontline Corporation Limited

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
4. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For, **JALAN ALKESH & ASSOCIATES**
COMPANY SECRETARIES

Date: 2nd August, 2025
Place: Ahmedabad

Sd/-

ALKESH JALAN
PROPRIETOR

**ANNEXURE III
REMUNERATION POLICY:**

In accordance with the provisions of Section 178(3) of the Companies Act, 2013, the Nomination and Remuneration Committee recommended the following remuneration policy relating to the remuneration for the Directors, Key Managerial Personnel and other employees, which was approved and adopted by the Board.

I. PREAMBLE:

This Remuneration Policy is formulated in compliance with Section 178 of the Companies Act, 2013, read with the applicable Rules thereto and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 entered into by the Company as amended from time to time. This Policy has been formulated by the Nomination and Remuneration Committee (NRC) and has been approved by the Board of Directors based on the recommendations of the NRC.

II. OBJECTIVE:

The objective of the Policy is to ensure that:

- i) The level and composition of remuneration is reasonable and sufficient to attract, retain and motivate directors of the quality required to run the Company successfully.
- ii) Relationship of remuneration to performance is clear and meets appropriate performance benchmarks; and
- (iii) Remuneration to directors, key managerial personnel and senior management involves a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of the company and its goals.

III. COMPLIANCE WITH APPLICABLE LAWS:

The procedure and limits for payment of remuneration under this policy shall be in accordance with provisions of (a) the Companies Act, 2013 read with Rules framed thereunder, (b) Listing Agreement with Stock Exchanges, (c) Articles of Association of the Company and (d) any other applicable law or regulations. In the absence of any of the above provisions, the procedure and limits shall be governed by the prevailing HR Policy of the Company.

IV. REMUNERATION TO NON-EXECUTIVE DIRECTORS:

- (i) Sitting fees within the limits prescribed under the Companies Act, 2013 and rules framed thereunder for attending meetings of the Board and Committees thereof
- (ii) Commission up to 1% of net profit as may be decided by the Board
- (ii) The level and composition of remuneration is reasonable and sufficient to attract, retain and motivate directors of the quality required to run the company successfully.

V. REMUNERATION TO KEY MANAGERIAL PERSONNEL AND SENIOR MANAGEMENT:

i) Components:

Basic salary
 Allowances
 In kind (car, house, etc.)
 Retirals
 Reimbursements
 Variable Pay
 Stock Options

ii) Factors for determining and changing remuneration:

Factors:
 Existing compensation
 Qualification
 Experience
 Salary bands
 Individual performance
 Market benchmark

iii) Variable incentive pay (including Stock Options)

Factors:

Individual Performance	Business/Company Performance
Grade	Return on Assets
Performance Rating	EBIDTA
Comparative performance with KMPs	Operational Revenue (YOY/Budget)
	Return on Investments
	HSE

Remuneration to directors, key managerial personnel and senior management involves a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of the company and its goals.

VI. REMUNERATION TO OTHER EMPLOYEES:

Components:

Basic Salary, Allowances, Retiral Benefits, such other perquisites and/or incentives and/or bonus and/or Variable Incentive Pay (including ESOP) based on factors as above, as may be decided by the Management from time to time as per HR Policy.

CRITERIA FOR IDENTIFICATION OF PERSONS FOR APPOINTMENT AS DIRECTORS AND IN SENIOR MANAGEMENT:

In accordance with the provisions of Section 178(3) of the Act read with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 the Nomination and Remuneration Committee is required to formulate the criteria for determining qualifications, positive attributes and independence of a Director. The criteria adopted by the Nomination and Remuneration Committee for the aforesaid purpose are as under:

Criteria for determining qualifications, positive attributes and independence of a director:

I. QUALIFICATIONS:

a) He / She should possess appropriate skills, experience and knowledge in one or more fields of finance, law, management, sales, marketing, administration, research, corporate governance, technical operations or other disciplines related to the company's business.

(b) Such qualifications as may be prescribed under the Companies Act, 2013 read with rules framed thereunder and the Listing Agreement with Stock Exchanges.

II.POSITIVE ATTRIBUTES:

(a) He /She should be a person of integrity, with high ethical standard.

(b) He /She should be able to commit to his/her responsibilities and devote sufficient time and attention to his/her professional obligation as a director.

(c)I He/ She should be having courtesy, humility and positive thinking.

(d) He/ She should be knowledgeable and diligent in updating his/her knowledge.

(e) He/ She should have skills, experience and expertise by which the Company can benefit.

(f) In respect of Executive/Whole time Director/Managing Director, in addition to I (a) & (b) and II (a) to (e) above, he/she should have strong quality of leadership and team mentoring, recognition, management skills, vision, ability to steer the organization even in adverse conditions, innovative thinking, result oriented and ability to enhance reputation of the organization.

III.INDEPENDENCE:

In respect of an Independent director, in addition to I (a) & (b) and II (a) to (e) above, he/she should fulfil the criteria for being appointed as an Independent Director prescribed under section 149 of the Companies Act, 2013 read with Schedule IV to the said Act and the provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended from time to time.

By order of the Board of Directors of
Frontline Corporation Limited

Sd/-

Place: Ahmedabad
Date: 2nd August, 2025

Ram Prasad Agarwal
Chairman
DIN: 00060359

Disclosure under Section 197(12) and Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

1. Ratio of remuneration of each director to the median remuneration of the employees of the company for the financial year ended 31 March, 2025 :

The Median Remuneration of Employees was Rs. 2.51 lacs. No remuneration was paid to any Director during the year and also during the previous year and hence the % increase (decrease) in remuneration is not applicable. Further more since no remuneration is paid to any Director and hence ratio to the Median Remuneration of Employees is also not applicable.

Name of KMPs	Remuneration (Rs. In Lacs)		% increase (decrease) in remuneration	Ratio to median remuneration
Key Managerial Personnel	2024	2023		
	2025	2024		
Mr. Suresh Kumar Verma	16.51	17.42	(5.22)	6.57:1
Mrs. Komal Mihir Shah	6.26	6.06	3.03	2.49:1

2. The % decrease in median remuneration of employees in the financial year was 5.63%

3. There were 97 **Employees** on the payroll of company as on 31st March, 2025 (94 number of male employees and 3 number of female employees and NIL number of transgender).

4. Average percentile ~~increase~~ (decrease) already made in the salaries of employees other than managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration – 4.61%

5. No remuneration paid to any Directors during the financial year and its previous financial year and hence comparison is not possible.

Further no Employee of the Company is working outside India.

Pursuant to Rule 5(1) (xii) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, it is affirmed that the remuneration paid to the Directors, Key Managerial Personnel and senior management is as per the Remuneration Policy of your Company.

Directors of the Company have not received any remuneration and hence all the Employee received remuneration in excess of the remuneration received by the Director.

None of the employee received remuneration

- (i) if employed throughout the financial year, in excess of Rs.1.02 Crores.
- (ii) if employed for a part of the financial year, was in receipt of remuneration for any part of that year, at a rate which, in the aggregate, in excess of Rs. 8.50 Lacs Per month.
- (iii) if employed throughout the financial year or part thereof, was in receipt of remuneration in that year which, in the aggregate, or as the case may be, at a rate which, in the aggregate, is in excess of that drawn by the managing director or whole-time director or manager and holds by himself or along with his spouse and dependent children, not less than two percent of the equity shares of the company.

Note:

Median remuneration calculated based on number of employees who were in the employment of the Company throughout the year for better comparison.

By order of the Board of Directors of
Frontline Corporation Limited

Sd/-

Place: Ahmedabad
Date: 2nd August, 2025

Ram Prasad Agarwal
Chairman

DIN: 00060359

Industry Scenario /opportunity & Out Look / Risk & Concern:

Your Company is basically engaged in Transportation, Wind Energy and Trading of Automotive Parts, Renting of Immovable Properties, distribution of fuel energy. The details in respect of sector wise outlook, strengths, threats and risks attached to each segment, performance of the Company in each segment is mentioned as under:

Transport Sector:

The road transportation industry has been the most significant constituent of the Indian logistics industry. However, the segment continues to struggle to cater to the country's size and widely spread consumption hubs.

Opportunities in Transport Sector:

Increase in economic development of the Country will ultimately require increase in transportation of goods and Services. Further Road Transportation is one of the cheapest mode of transport and goods can be transported from one place to another, even in remote areas. Furthermore, due to increase in prices of land, big industries are located in remote areas and which provides more opportunity for the transportation sector. Further, improvement in the quality of road infrastructure has played a critical role. Further with the introduction of Goods and Services Tax movement of vehicles has become easier. Further the development of roads and highways have made the movement of vehicles easier.

Strength of the Company in Transport Sector:

Your Company has more than 70 Commercial Vehicles, either directly or indirectly and has entered into contract with various companies for the transportation of goods. The Company has experience of more than 3 decades in the Transportation Sector. Thus the Company has good network in the field of the transportation Sector.

Weakness of the Company in Transportation Sector:

Competition is one of the factors affecting the performance of the Company. Further the Sector requires capital investment which is getting costlier day by day for the purchase of new commercial vehicles. Lack of ability of the Company to invest in new commercial vehicles is one of the major weaknesses of the Company.

Risk in Transportation Sector:

Increase in overhead costs is also another risk associated with the transportation Sector. Further customers do not pay in proportion to the increase in the input prices, if any.

High cost of manpower also affects the transportation sector. Further slowdown in the economic activity of the industries also affects the growth of the Sector.

Performance of the Company in Transportation Sector:

During the year under review, your Company continued to get / renewed transportation Contracts from valued customers to cater needs of its valued clients. The Revenue from Transport Operations increased from Rs. 1327.18 Lakhs to Rs. 2,133.50 Lakhs registering an increase of 60.75%.

Trading in Automotive Parts and Lubricant Products:**Industry Scenario /opportunity & Out Look / Risk & Concern:**

The growth outlook for the automotive aftermarket industry in India continues to be positive, driven by sustained increase in vehicle population and a shift towards higher-end vehicles.

Except for large automotive distributors, players across the aftermarket faced margin pressure in the last few years. This trend is likely to continue as most players in the Indian aftermarket are still sub-scale and will be at risk of margin decline due to pricing pressures as well as rising costs.

Opportunities of the Company in Automotive Parts and Lubricant products:

Your Company has distributorship of BOSCH Ltd and also of Mahindra & Mahindra Ltd, which are very reputed international brands. Sale of such branded parts provides customer satisfaction and more demand from the Customers.

Strengths of the Company in Automotive Parts and Lubricants products:

Your Company is acting as the Main Distributor for Auto Components manufactured by “BOSCH Ltd.” for the Automotive Aftermarket and supplies such spares to Authorised Service Centers of Bosch as well as to retail outlets and neutral garages and workshops.

BOSCH is the global leader in Automotive Components and “BOSCH” brand products come as OE fitments in all ranges of vehicles worldwide. With newer models of vehicles being introduced in the market every year, the business has very good potential in future.

Your Company is acting as the Super Distributor for Auto Components & Farm Equipment manufactured by “Mahindra & Mahindra Ltd.,” for the Automotive Aftermarket. With newer models of vehicles being introduced in the market every year, the business has very good potential in future.

We have executed an agreement on for Super Stockist Agency with Dorf Ketel Chemicals India Private Limited for our appointment as Super Stockist too market their product in the assigned territory for Gujarat State for one year

Risk of the Company in Automotive Parts and Lubricant products:

The margins from the automotive parts depend upon the policy and pricing of components by BOSCH Ltd., Tractor and Farm Equipment Limited and by Mahindra & Mahindra Ltd over which the Company has no control. Manufacturing of parts by local suppliers at cheap rate is also another risk associated with the automotive parts.

Performance of the Company in Automotive Parts and Lubricants:

The Revenue from trading Operations of automotive parts and Lubricants products of increased from Rs. 3940.02 Lakhs to Rs. 4645.84 Lakhs registering an increase of 17.91%.

Petrol Pump:**Industry Scenario & Outlook:**

With the rising number of vehicles, demand for the Petrol will go up substantially. Further with the Control of rare earth minerals by China, the Electric Vehicle has been adversely impacted which has resulted in increase in demand for petroleum vehicles and consequently it is belived that Sales of Petrol and Petroleum Products will increase.

Opportunities of the Company in Petrol Pump:

Your Company has is engaged in distribution of petrol and petroleum products by taking franchisee for selling MS / HSD / Lubes of Nayara Energy Limited (formerly known as Essar Oil Limited) Haldia, West Bengal.

Strengths of the Company in Petrol Pump:

In the petroleum Sector your company believes that with the rising population and increase in the number of vehicles the petroleum consumption is going to increase.

Risk of the Company in Petroleum products:

The distribution of petrol and petroleum products is very risky and highly inflammable products. Though adequate care is taken by carrying out insurance.

Performance of the Company in Petrol Pump:

The Revenue from distribution of Petrol and Petroleum Products has increased from Rs. 3,097.12 Lakhs to Rs. 3,168.26 Lakhs registering an increase of 2.29%.

Wind Energy Generation:**Industry Scenario & Out Look:**

India is moving towards energy sufficiency and at the same time emphasis is improving on renewable energy contribution. Emphasis of the Government is adding up renewable energy. Accelerated depreciation will help in furthering the cause of commissioning more wind mills.

Opportunities in Wind Energy Sector:

Thermal and Coal Power projects involve storage, transportation and pollution problems and hence Wind Energy is one of the cleanest sources of energy. Wind industry is attracting large investments.

Policies of the government are enabling the company to supply quality power to the consumers. Company has realized revenue faster from the group captive consumers than selling power to the utility.

Strength of the Company in Wind Energy Sector:

Your Company has installed Wind mills in the strategic areas whereby wind blows at a faster pace which helps the Company to generate more energy. It is one-time investment leading to returns for number of years.

Weakness of the Company in Wind Energy Sector:

Competition from other energy source like Thermal, Solar and Bio Mass is impacting Wind Energy badly. Company has to follow industry norms and compete. Once the industrialization picks up, we may expect the prices to go up again.

Risks in Wind Energy Sector:

Generation of wind energy depends upon the weather. A good monsoon will enable generation of more power. Government policies also play an important role in determining the prices and also availability of Grid to export power to our consumers.

Our power is being utilized by the group captive consumers. Company may face problem if our consumers are facing impact on international / national prices of the commodities.

Performance of the Company in Wind Energy Sector:

The Revenue from Operations of the division decreased from Rs. 196.34 Lakhs to Rs.176.24 Lakhs registering an decrease of 10.24%

Renting of immovable properties:**Industry Scenario & Outlook:**

During the year under the review, the real sector has witnessed slowdown. The Slowdown in real sector is mainly due to huge supply and lower growth of economy. Rentals from real estate have also come down significantly. However, it is expected that the demand of the real estate will increase in the years to come forward. Central Government and State Government also play an important role in the growth of the Sector.

Opportunities of the Company in Real Sector:

High Population growth and rapid expansion of the urban area, resulting in higher demand for real estate.

Further the company expects that in the years to come the economy will improve and will result in more demand which will also lead to increase in rental income and rental business.

Weakness of the Company in Real Sector:

Huge Interest Burden and liquidity crisis is one of the major weaknesses of the Company to invest in the real estate.

Risk of the Company in Real Sector:

High Investment in the Real Sector is one of the major risks that the Company foresee in the real estate. Further rentals from real estate will depend upon the growth of the economy.

In the recent past Bankers have attached / taken possession some of the properties from which the Company use to derive its rental income.

Performance of the Company in Real Sector:

The Revenue from Operations of the division increased from Rs. 98.71 Lakhs to Rs. 108.79 Lakhs registering a increase of 10.21%.

Internal Control Systems and their adequacy:

The Company maintains adequate internal control systems, which provides, among other things, reasonable assurance of recording the transactions of its operations in all material respects and of providing protection against significant misuse or loss of company's assets.

Internal Controls are adequately supported by internal audit and periodical review of by the management. The audit committee meets periodically to review with the management and statutory auditors, financial statements. The Audit Committee also meets with the internal auditors to review adequacy /scope of internal audit function, significant findings and follow up thereon and finding of abnormal nature.

Your Company has installed CCTV in some of its Divisions, which acts as safeguarding the assets from theft/burglary or any unforeseen events.

Human Relations:

Relations with the employees of the Company at various levels remained harmonial during the year under the review. The Company is making its best efforts to retain and attract talented employees. During the year under the review, the Company has complied with all legislative provisions of labour laws. As at 31st March, 2025 the Company has 109 employees.

The Company has complied with the provisions of Maternity Benefit Act, 1961, wherever applicable.

Cautionary Statements:

Statements in this Directors' Report & Management Discussion and Analysis describing the Company's Objectives, projections, estimates, expectations, or prediction may be "forward looking statements" within the meaning of applicable securities laws and regulations. Actual result might differ materially from those expressed or implied.

The Company assumes no responsibility in respect of the forward looking statements herein, which may undergo changes in future on the basis of subsequent developments, information or events.

The Corporate Governance & Management Discussion & Analysis (MDA) Report:

The Corporate Governance & Management Discussion & Analysis (MDA) Report forms part of the Annual Report. A Certificate is obtained for the compliance of the conditions of the Corporate Governance as stipulated in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is annexed to the report on Corporate Governance.

By order of the Board of Directors of
Frontline Corporation Limited

Sd/-

Place: Ahmedabad
Date: 2nd August, 2025

Ram Prasad Agarwal
Chairman

VOLUNTARY CORPORATE GOVERNANCE REPORT**1. COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE:**

The Company's philosophy is to conduct its affairs in a manner which is transparent, Clear and evident to those dealing with or having a stake in the Company namely shareholders, lenders, creditors and employees. The Company's philosophy on Corporate Governance is thus concerned with the ethics and values of the Company and its Directors, who are expected to Act in the best interest of the Company and remain accountable to shareholders and other beneficiaries for their Action.

The Company is committed to provide high quality product and services to its customers and stakeholders, because the Company believes that its long-term survival is entirely dependent on good corporate governance.

2. BOARD OF DIRECTORS:

As on 31st March, 2025 strength of the Board of Directors is 7 (Seven).

Attendance of each Director at the Board Meetings and last Annual General Meeting

Name of the Director and Age	Executive/ Non-executive/ Independent	No. of shares Held in the Company	No. of Board meetings attended	Attendance at the Last AGM	No. of Directorship in other companies held excluding Private Companies	Total No. Memberships / Chairmanship of Committees	
						Memb er	Chair man
Ram Prasad Agarwala Age : 71 years	Non- Executive Director and Promoter	388722	5	Yes	3 *	—	—
Narayan Prasad Agarwal Age : 66 years	Non- Executive Director and Promoter	145800	1	Yes	3 *	—	—
Pawan Kumar Agarwal Age : 65 years	Managing Director- Executive and Promoter	250266	6	Yes	3 *	—	—
Saurabh Jhunjhunwala Age : 49 years	Non- Executive Director	105440	5	Yes	1 *	—	—
Ummay Amen Mashraqi	Independent Woman Director	Nil	6	Yes	0	-	—
Dipika Pradeep Soni Age : 37 years	Independent Women Director	Nil	7	No	1 @	1#	2 ^
Dipen Ashit Dalal Age- 33	Independent Director	Nil	6	Yes	1	0	0

* Includes Director in Fairdeal Supplies Limited, a Company under Corporate Insolvency Resolution Process

@ Director in Rajgor Castor Derivatives Limited.

Chairperson of Audit Committee of Rajgor Castor Derivatives Limited.

^ Member of Stakeholders Relationship Committee and Nomination and Remuneration Committee of Rajgor Castor Derivatives Limited.

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Notes:

(1) Disclosure of Chairmanship & Membership includes membership of Audit and Stakeholder Relationship Committees in other Public Limited Companies.

(2) Other directorships do not include alternate directorship, directorship of Private Limited Companies, Section 8 Companies of the Companies Act, 2013 and Foreign Companies.

(3) None of the Directors of Board is a member of more than ten Committees and no Director is Chairman of more than five committees across all the Public companies in which they are Director. The necessary disclosures regarding Committee positions have been made by all the Directors.

(4) None of the Independent Director of the Company is holding position of Independent Director in more than 7 Listed Company. Further, none of the Director of the Company serving as a Whole-Time Director in any Listed Company and is holding position of Independent Director in more than 3 Listed Company.

(5) None of the Non-executive Directors has any pecuniary relationship, except Mr. Ram Prasad Agarwal, Mr. Narayan Prasad Agarwal and Mr. Pawan Kumar Agarwal, Directors of the Company are related to each other. Further Mr. Saurabh Jhunjhunwala is the son of Mr. Ramprasad Agarwal and has pecuniary relationship. Non-executive Directors have no transaction with the Company, except as disclosed. No remuneration is paid to any Director of the Company.

During the year the Board of Directors met **8 times**. The dates of the Board meetings are mentioned in the Directors Report

All the relevant information such as operating cost, sales, financial results, capital expenditure proposals and statutory dues, among others, are as a matter of routine, placed before the Board for its approval/information. The gap between two Board meeting(s) does not exceed 120 days.

Shri Narayan Prasad Agarwal and Shri Saurabh Jhunjhunwala, Directors of the Company retire by rotation and being eligible offer themselves for re-appointment. The information required to be furnished in terms of Listing Regulations is / will be furnished in the notice of the annual general meeting and annexure to the notice calling annual general meeting.

INDEPENDENT DIRECTORS MEETING:

Schedule IV to the Act, inter alia, prescribes that the Independent Directors of the Company shall hold at least one meeting in a year, without the attendance of the non-independent directors and members of the management. During the year, one meeting of independent directors was held on 05.04.202. Shri Dipen Dalal was unanimously elected as the Chairman of the Meeting of the Independent Directors. In addition to Mr. Dipen Dalal, the Independent Director meeting was attended by Mrs. Dipika Pradeep Soni and Mrs. Aarefa Kutub Kapasi. At the meetings, the Independent Directors reviewed the performance of the non-independent directors (including the chairperson) and the Board as a whole and assessed the quality, quantity and timeliness of flow of information between the company, management and the Board that is necessary for the Board to effectively and reasonably perform their duties

Board Committee: -**Audit Committee****(i) Qualified & Independent Audit Committee:**

Pursuant to the provision of Section 177 of the Companies Act, 2013 and in accordance with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 your Company has constituted an audit committee. The power of the audit committee, terms of reference and role of the audit committee are in conformity with the provision of Section 177 of the Companies Act, 2013 and Regulation 18 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The committee at present comprises of three non-executive directors out of which 2 Directors are Independent and 1 Non-Independent. All the members have good financial knowledge. The composition of the Audit committee and the attendance of each director at these meetings are given below: -

#	Director	Category of Directorship	Chairman/ Member	No. of Meetings Held	No. of Meeting attended
1	Mrs. Dipika Pradeep Soni	Independent Director	Chairman	4	4
2	Shri Pawan Kumar Agarwal	Executive Director	Member	4	4
3	Mrs. Aarefa Kutub Kapasi (upto 22.03.2025)	Independent Director	Member	4	4

Mr. Sureshkumar Verma, Company Secretary, acts as the Secretary to the Committee.

Representatives of Statutory auditors, internal auditors are invited from time to time depending upon the requirement of the committee to attend the meeting.

The Minutes of the Audit Committee are placed before the next Board Meeting. All the recommendations of the audit committee were accepted by the Board.

The Chairman of the Audit Committee was present at the Annual General Meeting of the Company to answer shareholders query.

During the year under the review, the audit committee met 4 times on 30.05.2024, 14.08.2024, 14.11.2024 and 14.2.2025.

No bonus shares and stock options are issued to any of the directors.

2. Nomination and Remuneration Committee:

The Remuneration Committee following are the members and their attendance at Committee Meetings: -

Sr. No.	Name of Directors	Status	Category of Directorship	No. of Meetings	No. of Meetings Attended
1	Mrs. Dipika Pradeep Soni	Chairman	Independent Director	3	3
2	Mrs. Aarefa Kutub Kapasi (upto 22.03.2025)	Member	Independent Director	3	3
3	Mr. Dipen Asit Dalal	Member	Independent Director	3	3

The Company has appointed a Nomination and Remuneration Committee. The Committee discharges the duties as specified in the Companies Act, 2013 and looks SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. During the year no remuneration was paid to any Director of the Company. There was no proposal to increase any remuneration of any Director.

All the recommendations of the Nomination and Remuneration Committee were accepted by the Board.

During the year under review three nomination and remuneration Committee was held on 30.05.2024, 14.08.2024 and 14.02.2025.

3. Stakeholders Relationship Committee:

The Shareholders'/ Investors' Grievance Committee was formed by the Board of Directors on 30th January, 2003 to ensure the effective redressal of the complaints of the investors. The Committee looks into issues relating to shareholders, including transfer/transmission of Shares, issue of duplicate share certificates, non-receipt of dividend, Annual Reports etc. The Committee meets to review status of investor grievances ratify share transfers, approve transmission of shares and issue duplicate share certificates from time to time. Besides, officers of the Company have been authorized to approve issue of share certificates, approve transfer/transmission of shares/ consolidation, sub-division, split of share certificates, etc. The Committee also recommends steps to be taken for further implementation in the quality and services to the investors.

During the year under review, the Committee met 4 times on 30.05.2024, 14.08.2024, 14.11.2024 and 14.2.2025.

The following are the members and their attendance at Committee Meetings: -

Sr. No.	Name of Director	Status	Category of Directorship	No. of Meetings Held	No. of Meeting attended
1	Mrs. Dipika Pradeep Soni	Chairman	Independent Director	4	4
2	Shri Saurabh Jhunjhunwala	Member	Non-Executive Director	4	4
3	Mrs. Aarefa Kutub Kapasi (upto 22.03.2025)	Member	Independent Director	4	4

The minutes of Shareholders Grievance Committee are discussed and taken note of by the Board of Directors. Shri Sureshkumar Verma, Company Secretary of the Company has been designated as Compliance Officer. The particulars of Investors Grievance received and redressed during the financial year are furnished below: -

Particulars	Received	Redressed
1.Non-receipt of Share Certificates	NIL	NIL
2.Non-receipt of Dividend Warrants	NIL	NIL
3.Non-receiptof Balance Sheet	NIL	NIL
4.For Demat	NIL	NIL
5.Others	NIL	NIL

During the year, no complaint letter was received from the shareholder. There was no pending complaint from the shareholders as on 31.03.2025.

4. GENERAL BODY MEETINGS:

The last three annual General Meetings were held as under:

Sr.	Financial	Day and Date	Time	Location
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No.	Year			
1	2021 – 2022	Friday, 30 th September, 2022	15.00 Hours	Video Conferencing(“VC”) or Other Audio Visual Means (“OAVM”)
2	2022 - 2023	Saturday 30 th September, 2023	15.00 Hours	Video Conferencing(“VC”) or Other Audio Visual Means (“OAVM”)
3	2023 - 2024	Saturday, 28 th September, 2024	15.00 Hours	Video Conferencing(“VC”) or Other Audio Visual Means (“OAVM”)

The Company had passed special resolutions at the annual general meeting held during the last three years. The short details of special resolutions passed are as under:

Financial Year	Particulars of Special resolutions passed
2021-2022	1. Adoption of New Set of Articles of Association 2. To give loan or make investment or give guarantee or provide security in connection with loan to another company or body corporate or person under section 186 of Companies Act, 2013
2022 – 2023	1. Approval of Related Party Transactions
2023 - 2024	1. for Appointment of Independent Director namely Ummay Amen Mashraqi

No resolution is proposed to be passed through postal ballot at the forthcoming annual general meeting.

On 25th March, 2022 one resolution was passed by Postal Ballot for the alteration / amendment / insertion of Object Clause of the Memorandum of Association.

On 30.05.2022 One Resolution was passed by Postal Ballot for Addition by way of Insertion of Clause III (A) (11) of Object Clause of Memorandum of Association

The Company has passed Special resolution by way of Postal Ballot on 26th February, 2025 *for increase in Borrowing Powers under Section 180 (1) (c) of the Companies Act, 2013 and for Creation of Charges, Mortgages, Hypothecation on the Immovable And Movable Properties of the Company under Section 180(1)(A) of the Companies Act, 2013*

Other than mentioned above, no resolution was passed through postal ballot during last three annual general meetings.

5. MEANS OF COMMUNICATION:

Your Company complies with Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations 2015 Quarterly Results, Annual Result and other statutory publications are being normally published in Dainik Lipi (Bengali) & Business Standard (English). Further results are also displayed on the Company's website. [www.http://frontlinecorporation.org](http://frontlinecorporation.org)

6. GENERAL SHAREHOLDER INFORMATION:

(i)	Annual General Meeting Day, Date, Time and Venue	Thursday, 4 th September, 2025 at 15.00 Hours (IST)
(ii)	Next Financial Calendar Year	1 st April, 2025 to 31 st March, 2026 (tentative)
(iii)	Date of Book Closure	Saturday, 30 th August, 2025 to Thursday, 04 th September, 2025 (both the days inclusive)

(v)	ISIN No. for ordinary shares of the Company in Demat form	INE092D01013
(vi)	Registered Office	Room No. 5, 1 st Floor, Stephen House, 56 E, Hemanta Basu Sarani, Kolkata -700001, West Bengal
	Corporate Office	4 th Floor, Shalin Building, Near Nehru Bridge Corner, Ashram Road, Ahmedabad-380009
(vii)	Registrar and Transfer Agent	Bigshare Services Private Limited, A-802, Samudra Complex Near Klassic Gold Hotel, Girish Cold Drink, Off C G Road, Navrangpura, Ahmedabad Gujarat – 380009 Phone No. -079-40024135, Mob. 9971542155
(ix)	Investor Correspondence	A-802, Samudra Complex Near Klassic Gold Hotel, Girish Cold Drink, Off C G Road , Navrangpura, Ahmedabad Gujarat – 380009
(x)	Means of Communication	The Company sends its quarterly results in Stock Exchanges. Further the same is also published in the newspapers.
(xi)	Any Website where it displays official releases	www.frontlinecorp.org
(xii)	Any presentation made to the institutional investor and analyst	No
(xiii)	Is half yearly report sent to the shareholders	No
(xiv)	Whether Management Discussion and Analysis is a part of this report	Yes
(xv)	Share Transfer System	The work of physical share transfer is presently handled by Registrar and Transfer Agent.
(xvi)	Listing and Stock Code	The Calcutta Stock Exchange Association Limited- 016057 BSE Limited- BSE : 532042
(xvii)	The name and address of Stock Exchanges where Company is listed	1. The Calcutta Stock Exchange Association Ltd., 7, Lyons Range, Kolkata – 700 001. 2. BSE Ltd., Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001.
(xviii)	Auditors for the FY 2024-25	Paresh Thothawala & Co., Chartered Accountants
(iix)	Branch Auditor	Nil
(xx)	Compliance Officer	Shri Suresh Kumar Verma, Company Secretary

FINANCIAL CALENDER:

Report Period	: From 1 st April 2025 to 31 st March 2026
First Quarter Result	: 14 th August, 2025
Second Quarter Result	: Second Week of November, 2025 (tentative)
Third Quarter Result	: Second Week of February, 2026 (tentative)
Fourth Quarter Result	: Last Week of May, 2026 (tentative)

7. DISTRIBUTION OF SHAREHOLDINGS AND SHARE HOLDING PATTERN (AS ON 31-03-2025):**SHAREHOLDING PATTERN:**

Category	No. of Share holders	% of holding to total	Number of Shares held
Promoter & Promoter Group	18	47.75	2387356
Public	1322	52.25	2612644
Shares held by Employee Trusts	0	0	0
Total	1340	100.00	5000000

Shareholding Position as on 31st March, 2025

Mode	No. of Shareholders	% of total Shareholders	No. of Shares	% to total Capital
NSDL	349	25.17	2819260	56.39
CDSL	788	56.81	1375116	27.5
Physical	250	18.02	805624	16.11
Total	1387	100.00	5000000	100

Market Price Data

The Shares of the Company were not traded at Calcutta Stock Exchange during the year.

The details of Equity Shares traded at BSE for the period from April 2024 to March 2025 is as follows:

Month	Open Price	High Price	Low Price	Close Price	No. of Shares	No. of Trades
Apr-24	40	46.05	36	42.08	278935	1190
May-24	42	46.7	33.51	36.7	46924	417
Jun-24	37.99	41.79	33.05	39.89	31070	276
Jul-24	40.69	81.19	37.5	70	379117	2364
Aug-24	68.6	72	54.99	56.14	66667	353
Sep-24	56.14	56.14	47.51	50.99	23621	259
Oct-24	50.8	55	45.13	50.73	11649	99
Nov-24	49.72	50.71	47.02	47.02	1374	44
Dec-24	47.02	52	41.25	46.14	17953	294
Jan-25	49	52.75	40	47.89	20575	412
Feb-25	47.89	58.98	41.2	48.97	10634	148
Mar-25	44	53	38.01	41.02	16898	247

DISCLOSURES:**(a) Materially significant related party transactions**

All the Related Party Transactions are forming part of the notes to the Balance Sheet. Other than those there was no materially significant related party transaction with its promoters, Directors or the management, their subsidiaries or relatives etc. that had a potential conflict with the interest of the Company at large.

(b) Details of non-compliance by the Company, penalties and strictures imposed on the Company by the Stock Exchange or Securities and Exchange Board of India (SEBI) or any Authority on any matter related to capital markets during last three years:

Nil

(c) Whistle Blower Policy

In accordance with the requirements of the Act, read with the Listing Regulations, 2015 the Company has a Whistle Blower Policy approved by the Board of Directors. The objectives of the policy are:

- a. To provide a mechanism for employees and directors of the Company and other persons dealing with the Company to report to the Audit Committee; any instances of unethical behavior, actual or suspected fraud or violation of the Company's Ethics Policy and
- b. To safeguard the confidentiality and interest of such employees/directors/other persons dealing with the Company against victimization, who notice and report any unethical or improper practices.
- c. To appropriately communicate the existence of such mechanism, within the organization and to outsiders. Whistle blower policy is available on website of the Company.

The Company confirms that no personnel has been denied access to the audit committee pursuant to the whistle blower mechanism

(d) Familiarization Programme:

The Company has a detailed familiarization programme for Independent Directors to familiarize them with the Company, their roles, rights, responsibilities in the Company, nature of the industry in which the company operates, business model of the Company etc. The details of such programme are available on the website of the Company i.e. www.frontlinecorporation.org.

The Company has laid down procedures to inform the Board Members about the risk assessment and risk mitigation mechanism, which is periodically reviewed and reported to the Board of Directors by senior executives.

(e) Disclosure of accounting treatment different from accounting standards: None

(f) Subsidiary Company: The Company does not have any subsidiary Company.

(g) Policies:

The SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 mandated the formulation of certain policies for all listed Companies. All our Corporate Governance policies are available on our website (www.frontlinecorporation.org). The policies are reviewed periodically by the Board and updated based on need and new compliance requirement.

Name of Policy	Brief Description	Web Link
Code of Conduct	The Company has formulated and adopted code of Conduct for the Senior Management and officers of the Company.	www.frontlinecorporation.org
Remuneration Policy	The policy formulated the criteria for determining qualifications, Competencies, Positive attitude and independence for appointment of a Director (Executive/Non-Executive) and also the Criteria for determining the remuneration of the directors, Key Managerial Personnel and other employees.	www.frontlinecorporation.org
Insider Trading Policy	The Company has adopted the policy for regulate, monitor, and report trading by insiders & code of fair disclosure of unpublished price sensitive information for the Directors, KMP and other designated	www.frontlinecorporation.org

	officers and connected persons of the Company	
Risk Management Policy	The Company has a structured risk management policy. The Risk management process is designed to safeguard the organization from various risks through adequate and timely actions. It is designed to anticipate, evaluate and mitigate risks in order to minimize its impact on the business. The potential risks are inventoried and integrated with the management process such that they receive the necessary consideration during decision making.	www.frontlinecorporation.org
Related Party Transaction Policy	The Board of the Company has adopted the Policy and procedure with regard to Related Party Transactions. The policy envisages the procedure governing the materiality of Related Party Transactions and dealing with Related Party transactions required to be followed by Company to ensure compliance with the Law and Regulation.	www.frontlinecorporation.org
Whistle Blower Policy	The Company has adopted the Vigil Mechanism for directors and employees to report concerns about unethical behavior, actual or suspected fraud, or violation of the Companies code of conduct and ethics.	www.frontlinecorporation.org
Succession Planning Policy	This Policy is designed for succession planning	www.frontlinecorporation.org

To
The Board of Directors,
Frontline Corporation Limited.

I, Pawankumar Agarwal, Managing Director of Frontline Corporation Limited and Mrs. Komal Mihir Shah, Chief Financial Officer of Frontline Corporation Limited, appointed in terms of Companies Act, 2013, hereby certify as follows:

I have reviewed Financial Statements and the Cash Flow Statement for the year ended on 31st March, 2025 and that to the best of my knowledge and belief, I State that;

A. (i) These Statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading.

(ii) These Statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.

B. There are, to the best of my knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violate of the Company's Code of Conduct.

C. I accept responsibility for establishing and maintaining internal controls for financial reporting and that have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which I am aware and the steps have been taken or proposed to be taken to rectify these deficiencies.

D. I have indicated to the Auditors and the Audit committee,

(i) Significant changes in internal control over financial reporting during the year; Significant changes, if any, in accounting policies during the year and the same have been disclosed in the notes to the Financial Statement; and

(ii) Instances of significant fraud of which I have become aware and the involvement therein, if any, of the management or an employee having significant role in the company's internal control system over financial reporting.

By Order of the Board of Directors

Sd/-

Komal Mihir Shah
Chief Financial Officer
PAN: BQMPS7742A

Sd/-

Pawankumar Agarwal
Managing Director
DIN: 00060418

Date: 30th May, 2025

Place: Ahmedabad

13. CODE OF CONDUCT:

The Board of Directors has laid down the Code of Conduct for all the Board Members and members of the senior Management. The code is a comprehensive code applicable to all Directors, Executive as well as Non – executive and members of the Senior Management. The Code has been circulated to all the members of the Board and Senior Management Personnel and compliance of the same has been affirmed by them. The Code is also displayed on the website of the Company. Further the Directors and the Senior Management of the Company has submitted disclosure to the Board that they do not have any material financial and commercial transactions that may have a potential conflict with the interest of the Company at large. A declaration given by the Managing Director is given below:

DECLARATION BY THE MANAGING DIRECTOR PURSUANT TO LISTING REGULATIONS

To,
The Member of Company
Frontline Corporation Limited,

The Company has obtained from all the members of the Board and Senior Management Personnel of the Company, affirmation that they have complied with the Code of Ethics and Business Conduct framed for Directors and Senior Management Personnel in respect of the financial year 2024 – 2025.”

For and on behalf of Board

Sd/-

Place : Ahmedabad
Date : 2nd August, 2025

PAWANKUMAR AGARWAL
MANAGING DIRECTOR [DIN : 00060418]

ANNEXURE - VII**Certificate of Non-Disqualification of Directors**

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10) (i) of the SEBI (listing obligations and Requirements) Regulations, 2015)

To,

The Members of

Frontline Corporation Limited

4, B.B.D. Bag (East), Room No. 5 Stephen House, 1st Floor, Kolkata-700001

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Frontline Corporation Limited having CIN: L63090WB1989PLC099645 and having registered office at 4,B.B.D. Bag (East), Room No. 5 Stephen House, 1st Floor, Kolkata-700001 (hereinafter referred to as 'the company'), produced before us by the Company for the purpose of issuing this certificate in accordance with Regulation 34(3) read with Schedule V Para-C clause (10) (i) of the SEBI (listing obligations and Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verification (including Directors Identification Number (DIN) status at the Portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers we hereby certify that none of the Directors on the Board of the company as stated below for the Financial Year ending on 31st March, 2025 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Sr. No.	Name of Director	DIN	Date of appointment in Company	Date of Cessation
1.	Ram Prasad Agarwala	00060359	04/12/1989	Not Applicable
2.	Narayan Prasad Agarwal	00060384	04/12/1989	Not Applicable
3.	Pawankumar Agarwal	00060418	04/12/1989	Not Applicable
4.	Saurabh Jhunjhunwala	00060432	01/12/1999	Not Applicable
5	Ummay Amen Mashraqi	10594350	30/05/2024	Not Applicable
6	Aarefa Kutub Kapasi	07127418	23/03/2015	22/03/2025
7	Dipika Pradeep Soni	08846908	25/08/2020	Not Applicable
8	Dipen Ashit Dalal	09219731	29/06/2021	Not Applicable

Ensuring the eligibility of for the appointment/ continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For, Jalan Alkesh & Associates
Company Secretaries

Sd/-

Alkesh Jalan

Proprietor

FCS No.: 10620

C.P. No.: 4580

UDIN : F010620G000871359

Place: Ahmedabad

Date: 2nd August, 2025

CERTIFICATE ON CORPORATE GOVERNANCE

To,
The Members of
FRONTLINE CORPORATION LIMITED

We have examined the compliance of conditions of corporate governance by Frontline Corporation Limited (hereinafter referred “the Company”), for the year ended on 31st March, 2025 as stipulated in relevant provisions of Securities and Exchange Board of India (Listing Obligations and Disclosures requirements) Regulations, 2015.

The compliance of conditions of corporate governance is the responsibility of the management. Our examination was limited to procedures and implementation thereof, adopted by the company for ensuring the compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has complied with the conditions of corporate governance as stipulated in the above mentioned Listing Regulations, as applicable.

We further state that such compliance is neither an assurance as to the future viability of the Company nor efficiency or effectiveness with which the management has conducted the affairs of the Company.

**For, JALAN ALKESH & ASSOCIATES
Company Secretaries**

Sd/-

**Alkesh Jalan
Proprietor
Membership No. FCS 10620
UDIN: F010620G000871361**

**Place: Ahmedabad
Date: 2nd August, 2025**

INDEPENDENT AUDITOR'S REPORT

To,
THE MEMBERS OF,
FRONTLINE CORPORATION LIMITED
Ahmedabad
CIN-L63090WB1989PLC099645

Report on the Audit of the Standalone Financial Statements**Qualified Opinion**

We have audited the standalone financial statements of **FRONTLINE CORPORATION LIMITED** ("the Company"), which comprise the Balance Sheet as at 31st March 2025, and the Statement of Profit and Loss, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the Financial Statements, including a summary of Significant Accounting Policies and other Explanatory Information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone Ind AS financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2025, and its profit, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Qualified Opinion

2. Notes to the standalone financial results, regarding Non provision of interest of Rs. **671.98** Lacs on NPA accounts for the year under consideration The exact amounts of the said non provisions of interest are not determined and accounted for by the Company and to that extent Bankers loan liabilities are under stated and profit is overstated to the extent of non-provisions of interest.
3. Notes to the standalone financial statements regarding taking physical and/ or symbolical possession and initiating auction process on various assets by lenders; however the company has received stay order against these proceedings and matter is sub-judicial till date. The management has not performed any impairment assessment for these assets. Accordingly we are unable to ascertain the appropriateness of the carrying value of these assets and consequential impact if any on the accompanying standalone financial statements. Our audit opinion on the standalone financial statements for the year ended 31st March, 2025 was also qualified in respect of this matter.
4. Due to uncertain consequence in this matter we are unable to identify impact if any on standalone financial statement, our audit opinion is qualified.

In our opinion, the aforesaid Ind AS financial statements comply with the Indian Accounting Standards prescribed under section 133 of the Act, read with rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) Amendment Rules, 2016;

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

Your attention is drawn to the following matters in the notes to the financial statements as fully described therein:

- Regarding notices issued by lenders under prescribed provisions of the Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest (SARFAESI) Act 2002 for non-payment of principal and interest thereon after the due date by the company and therefore those loan accounts became Non Performing Assets effective from respective dates mentioned in such notice. We are informed that the company has challenged the notices and the Bank's action to sale these properties of the company by filing a Securitization Application in the Debts Recovery Tribunal, Calcutta, which is pending.

The lender has also filed an Original Application in the Debts Recovery Tribunal, Calcutta, which is pending. The Company filed a Civil Suit (CS) no.217 of 2013 in Hon'ble Kolkata High Court against Punjab & Sind Bank in regard to Specific Performance of Agreement related to 8 Old Court House property which Punjab & Sind Bank intended to sale. Matter stayed by the Hon'ble High Court and The Bank preferred to file an appeal at the Supreme Court against the order of Calcutta High Court. The order of Special Leave Petition was given against the Company by setting aside the High Court Division Bench order. The Company had file Miscellaneous Application, the said miscellaneous application has been heard and Apex Court had passed an order in favour of the Company for allowing the Civil Court to proceed the Suit on Merit in the Hon'ble Calcutta High Court and towards same the Commission for Cross Examination is in process as per order of High Court.

- We draw attention to Note of the standalone financial statements, which describes the matter relating to Fairdeal Supplies Limited, a company in which the promoter-directors of the Company are also directors and promoters. Fairdeal Supplies Limited has been admitted to the Corporate Insolvency Resolution Process (CIRP) under the Insolvency and Bankruptcy Code, 2016, pursuant to the order dated March 19, 2024, passed by the Hon'ble National Company Law Tribunal, Kolkata Bench.

The Company had extended corporate guarantees for certain financial facilities availed by Fairdeal Supplies Limited. The matter was contested by the suspended management of Fairdeal Supplies Limited up to the Hon'ble Supreme Court of India, where the appeal has since been dismissed, thereby upholding the initiation of CIRP.

As stated in the aforesaid note, the outcome may have implications on the financial position of the Company, depending on the claims admitted and recoverability. The ultimate outcome and consequential financial impact, if any, is presently not determinable.

- We draw attention to Note 24 to the financial statements, which describes that certain dues to Micro, Small and Medium Enterprises (MSMEs) have been outstanding. However, interest on such delayed payments, as required under the MSMED Act, 2006, has not been provided for as the company has not

received any claim for interest from any supplier under the said act. The financial impact of the same remains unquantified.

- Non Availability of balance confirmation from some of the suppliers and loans & Advances.

Our opinion is not modified with respect to the above matters as listed under Emphasis of Matter.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Information Other than the Standalone Financial Statements and Auditor's Report thereon (Other Information)

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Corporate Overview, Board's Report, Management Discussion and Analysis Report and Report on Corporate Governance in the Annual Report of the Company for the financial year 2024-25, but does not include the standalone financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other Information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and those charged with governance for the Standalone Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As a part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

(a) Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

(b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.

(c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

(d) Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

(e) Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the "**Annexure - A**", a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

As required by Section 143(3) of the Act, based on our audit we report that:-

- (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- (c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account.
- (d) In our opinion, the aforesaid standalone financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended.

- (e) On the basis of the written representations received from the directors as on 31st March, 2025 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2025 from being appointed as a director in terms of Section 164 (2) of the Act.
- (f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in “**Annexure - B**”. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company’s internal financial controls over financial reporting.
- (g) With respect to the other matters to be included in the Auditor’s Report in accordance with the requirements of section 197(16) of the Act, as amended: In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act
- (h) With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
- (i) The Company does not have any pending litigations which would impact its financial position in its Standalone Ind AS financial statements;
- (ii) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
- (iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the company.
- (iv) a) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entities (“Intermediaries”), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- b) The management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any person or entity, including foreign entities (“Funding Parties”), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
- c) Based on such audit procedures that were considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) contain any material misstatement.
- (v) The Company has not declared or paid any dividend during the year ended 31 March 2025.

(vi) Proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 requires all companies which use accounting software for maintaining their books of account, to use such an accounting software which has a feature of audit trail. Based on our examination which included test checks, the company has used an accounting software for maintaining its books of account which have a feature of audit trail (edit log) facility.

For Paresh Thothawala & Co
Chartered Accountants
Firm Registration No: 114777W

Paresh K Thothawala
Partner
Membership No: 048435

Date: 30th May, 2025
Place: Ahmedabad

UDIN: 25048435BMJAVH2834

(The Annexure referred to in Independent Auditors' Report to the members of the Frontline Corporation Limited on the standalone financial statements for the year ended March 31, 2025.)

Based on the audit procedures performed for the purpose of reporting a true and fair view on the Standalone financial statements of the Company and taking into consideration the information and explanations given to us, we report that:

(i) (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment (including right of use assets). The Company has maintained proper records showing full particulars of intangible assets.

(b) Property, Plant and Equipment have been physically verified by the Management during the year and no material discrepancies were identified on such verification. However UCO bank has taken symbolic possession of some of the fixed assets specified in the note of Fixed Assets which are provided as collateral security against credit facility enjoyed by Fairdeal Supplies Limited and Punjab & Sind Bank has taken physical possession of the fixed assets specified in the note of fixed assets. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the company and the nature of its assets.

(c) According to information and explanations given to us and on the basis of our examination of the conveyance deeds provided to us, we report that, the title deeds, comprising of the immovable properties of land and building which are free hold, are held in the name of the company as at the balance sheet date except the following properties whose title have not been conveyed in the name of the company having total carrying value of Rs. 91,150/- as at 31st March, 2025.

Sr. No.	Description of Property	Status of Ownership	Carrying value (Rs.)
1	Agriculture Land Situated at Village Lakpath, Dist. Bhuj in the state of Gujarat	In the subject land, no agreement entered with the company. However unregistered Irrevocable Power of attorney is in the name of Mr. Pawan kumar Agrawal, on behalf of the company. The titles have not been conveyed in the name of the company.	91,150/-

(d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not revalued its Property, Plant and Equipment (including Right of use assets) or intangible assets during the year ended 31 March, 2025.

(e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no proceedings initiated or are pending against the Company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 and rules made thereunder.

(f) There are no proceedings initiated or are pending against the Company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 and rules made thereunder.

(ii) (a) The management has conducted physical verification of inventory at reasonable intervals during the year. In our opinion, the coverage and procedure of such verification by the management is appropriate and no discrepancies of 10% or more in the aggregate for each class of inventory were noticed.

(b) According to the information and explanations given to us and on the basis of our examination of the

records of the Company, the Company has a working capital limit in excess of Rs. 50 million sanctioned by banks or financial institutions based on the security of current assets. The Company has borrowings from Punjab & Sind Bank on the basis of security of current assets and the quarterly returns filed by the Company with the bank has been declared NPA by bank since May 2012, hence no compliance has been done during the year.

(iii) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the company has not granted any loan, secured or unsecured to companies, firms, Limited Liability Partnerships, or other parties covered in the register maintained under section 189 of the Companies Act 2013 during the year. Accordingly, the provisions of clause 3 (iii) (a), (b) and(c) of the Order are not applicable to the Company.

(iv) In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013 in respect of loans granted, investments made and guarantees and securities provided, as applicable.

(v) In our opinion and according to the information and explanations given to us, the Company has neither accepted any deposits from the public nor accepted any amounts which are deemed to be deposits within the meaning of Sections 73 to 76 of the Companies Act and the rules made thereunder, to the extent applicable. Accordingly, the requirement to report on clause 3(v) of the Order is not applicable to the Company.

(vi) According to the information and explanations given to us, the Central Government has not prescribed the maintenance of cost records under section 148(1) of the Act, in respect of the services rendered by the Company. Hence, reporting under clause 3(vi) of the Order is not applicable.

(vii) According to the information and explanations given to us, in respect of statutory dues:

(a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, amounts deducted/ accrued in the books of account in respect of undisputed statutory dues including Goods and Services tax, Provident Fund, Employees' State Insurance, Income-tax, duty of Customs, Cess and other statutory dues have generally been regularly deposited during the year by the Company with the appropriate authorities.

According to the information and explanations given to us, no undisputed amounts payable in respect of Goods and Services tax, Provident Fund, Employees' State Insurance, Income-tax, duty of Customs, Cess and other statutory dues were in arrears as at 31 March 2025, for a period of more than six months from the date they became payable.

(b) According to the information and explanations given to us, there are no dues of Sales tax, Service tax, duty of Excise, Value Added tax, Goods and Services tax, Provident Fund, Employees' State Insurance, Income-tax, duty of Customs, Cess and other statutory dues, which have not been deposited by the Company on account of disputes, except for the following:

Nature of Dues				Amount (Rs.)
Income Tax as below:				
A.Y.	Demand raised u/s	Matter of Addition	Remarks	Amount (Rs.)
2010-11	143(3)	Demand Adjusted but interest pending	No appeal lying against this demand outstanding is in the nature of interest portion only.	2,61,799/-

2017-18	143 (3)	Appeal hearing pending before NFAC.	Appeal hearing pending before NFAC. Contemplating to file application under Vivaad Se Vishwaas Scheme (VSVS), 2024.	Nil Note: No demand is shown on IT Portal as the same is adjusted against the refund of subsequent years.
2017-18	270(A)	Penalty matter against Various additions confirmed	Penalty matter against Various additions confirmed-NFAC, New Delhi-Appeal hearing pending before NFAC. Contemplating to file application under Vivaad Se Vishwaas Scheme (VSVS), 2024.	78,73,718 (including interest portion of Rs. 11,69,811)
2018-19	143(1)(a)	Book Profit doubled due to schema error-DCIT-CPC-By filing 154 application demand will be dropped	Book Profit doubled due to schema error-DCIT-CPC-By filing 154 application. 154 application rejected. Again contemplating to file 154 application.	39,75,520/-
Total of Income tax				1,21,11,037/-

(viii) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not surrendered or disclosed any transactions, previously unrecorded as income in the books of accounts, in the tax assessments under the Income-tax Act, 1961 as income during the year.

(ix) According to the information and explanations given to us, in respect of borrowings:

(a) According to the information and explanation given to us and as per the records of the Company examined by us, the Company has defaulted in repayment of due to bank / financial institutions and banks. Details are given below:

period of Default	Name of lending Financial Institute and nature of Account	Remarks	Amount of Default in repayment
01-04-2012 to 31-03-2025	Punjab & Sind Bank – Packing Credit	Exclusive of interest up to 31.03.2025. Loan recalled on 31.03.2012	20,00,00,000/-
01-04-2012 to 31-03-2025	Punjab & Sind bank – CCPH 000315	Exclusive of interest up to 31.03.2025. Loan recalled on 31.03.2012	14,93,96,574/-

(b) According to the information and explanations given to us and based on our verification of records, the Company itself has not been declared a wilful defaulter by any bank, financial institution, or other lender.

However, it has been informed that certain directors of the Company are also directors in another company, Fairdeal Supplies Limited, which had been declared a wilful defaulter by UCO Bank and Indian Overseas Bank. Both cases were subsequently settled under One Time Settlement (OTS) schemes, with fully repayments (along with interest) made as per terms and also no due Certificate for account settled under OTS has been received by the said company.

Further, Fairdeal Supplies Limited has been admitted into Corporate Insolvency Resolution Process (CIRP)

by the Hon'ble NCLT, Kolkata Bench, vide its order dated 19.03.2024. Appeals against this order have been dismissed by the NCLAT and the Hon'ble Supreme Court.

The potential implications on the financial position of the Company due to the CIRP proceedings are not presently determinable.

(c) The Company has not taken any term loan during the year and there are no unutilised term loans at the beginning of the year and hence, reporting under clause (ix)(c) of the Order is not applicable.

(d) On an overall examination of the financial statements of the Company, funds raised on short term basis have, prima facie, not been used during the year for long-term purposes by the Company.

(e) The Company did not have any subsidiary or associate or joint venture during the year and hence, reporting under clause 3(ix)(e) of the Order is not applicable.

(f) The Company does not have any subsidiary or associate or joint venture and hence reporting on clause 3(ix)(f) of the Order is not applicable.

(x) (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.

(b) The Company has not made any preferential allotment or private placement of shares/fully or partially or optionally convertible debentures during the year under audit and hence, the requirement to report on clause 3(x)(b) of the Order is not applicable to the Company.

(xi) (a) According to the information and explanations given to us, no fraud by the Company and no material fraud on the Company has been noticed or reported during the year.

(b) No report under section 143(12) of the Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government during the year and upto the date of this report.

(c) As represented to us by the Management, there were no whistle blower complaints received by the Company during the year.

(xii) The Company is not a Nidhi Company and hence, reporting under clause 3(xii) of the Order is not applicable.

(xiii) According to the information and explanations given to us, the Company is in compliance with Section 188 and 177 of the Act, where applicable, for all transactions with the related parties and the details of related party transactions have been disclosed in the financial statements, etc. as required by the applicable accounting standards.

(xiv) (a) The Company has an internal audit system commensurate with the size and nature of its business.

(b) We have considered, the internal audit reports issued to the Company during the year and covering the period upto March 31, 2025.

(xv) According to the information and explanations given to us, during the year, the Company has not entered into any non-cash transactions with its directors or persons connected with him and hence, provisions of section 192 of the Act are not applicable.

(xvi) (a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act 1934. Accordingly, paragraph 3(xvi)(a) of the Order is not applicable to the Company.

(b) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, paragraph 3(xvi)(b) of the Order is not applicable.

(c) The Company is not a Core Investment Company as defined in the regulations made by Reserve Bank of India. Accordingly, the requirement to report on clause 3(xvi) of the Order is not applicable to the Company.

(d) There is no Core Investment Company as a part of the Group, hence, the requirement to report on clause 3(xvi) of the Order is not applicable to the Company.

(xvii) The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.

(xviii) There has been no resignation of the statutory auditors of the Company. Hence, reporting under clause 3(xviii) of the Order is not applicable.

(xix) On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, Asset Liability Maturity (ALM) pattern, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

(xx) Corporate Social Responsibility (CSR) clause as per Companies Act, 2013 is not applicable to the company. Accordingly, reporting under clause 3(xx) of the Order is not applicable.

(xxi) According to the information and explanations given to us, the Company does not have subsidiary, associate and joint venture. Accordingly, reporting under clause 3(xxi) of the Order is not applicable.

For Paresh Thothawala & Co
Chartered Accountants
Firm Registration No: 114777W

Paresh K Thothawala
Partner
Membership No: 048435

Date: 30th May, 2025
Place: Ahmedabad

UDIN: 25048435BMJAVH2834

“ANNEXURE B” TO THE INDEPENDENT AUDITORS’ REPORT

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013

We have audited the internal financial controls over financial reporting of **Frontline Corporation Limited** (“the Company”) as of March 31, 2025 in conjunction with our audit of the Standalone financial statements of the Company for the year ended on that date.

Management’s responsibility for internal financial controls

The Company’s Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor’s responsibility

Our responsibility is to express an opinion on the Company’s internal financial controls over financial reporting with reference to these standalone Ind AS financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the ‘Guidance Note’) and the Standards on Auditing as specified under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting with reference to these standalone Ind AS financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls over financial reporting with reference to these standalone Ind AS financial statements and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting with reference to these standalone Ind AS financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls over financial reporting with reference to these standalone Ind AS financial statements.

Meaning of internal financial controls over financial reporting with reference to these Standalone Ind AS financial statements

A Company's internal financial control over financial reporting with reference to these standalone Ind AS financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting with reference to these standalone Ind AS financial statements includes those policies and procedures that:

1. pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;
2. provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of Management and Directors of the Company; and
3. provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent limitations of internal financial controls over financial reporting with reference to these standalone Ind AS financial statements

Because of the inherent limitations of internal financial controls over financial reporting with reference to these standalone Ind AS financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting with reference to these standalone Ind AS financial statements to future periods are subject to the risk that the internal financial control over financial reporting with reference to these standalone Ind AS financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, according to the information and explanations given to us and based on our audit, the following material weaknesses have been identified as at 31st March, 2025:

Qualified Opinion

- The company did not have internal control system for loans and Guarantee with regard to identification and assessment of credit worthiness. Further the internal control system regarding measures adopted for recovery is not adequate. These could potentially result in material misstatements in company's net worth and loans balances.

In our opinion, because of the effect of the material weaknesses described above on the achievement of the objectives of the control criteria, the company has not maintained adequate and effective internal financial control over financial reporting as of March 31, 2025.

We have considered the material weaknesses identified and reported above in determining the nature, timing, and extent of audit tests applied in our audit of the March 31, 2025 financial statement of the company, and these material weaknesses have affected our opinion on the financial statement of the company and we have issued qualified opinion on the financial statements.

For Paresh Thothawala & Co
Chartered Accountants
Firm Registration No: 114777W

Paresh K Thothawala
Partner
Membership No: 048435

Date: 30th May, 2025
Place: Ahmedabad

UDIN: 25048435BMJAVH2834

FRONTLINE CORPORATION LIMITED**(CIN NO. L63090WB1989PLC099645)****BALANCE SHEET AS AT 31ST MARCH, 2025**

(Rs. in Lakh)

PARTICULARS	NOTES	AS AT 31/03/2025 Amount	AS AT 31/03/2024 Amount
ASSETS			
(1) Non-Current Assets			
(a) Property, Plant and Equipment	"4"	1,127.91	1,013.01
(b) Capital work-in-progress	"4"	40.20	223.60
(c) Investment property	"5"	2,352.30	2,394.36
(d) Other Intangible assets	"6"	0.40	0.16
(e) Financial assets			
(i) Loans	"7"	551.49	510.85
(ii) Others	"8"	353.21	312.29
(f) Deferred Tax Assets(Net)	"9"	394.52	407.57
(g) Non Current Tax Assets (Net)	"10"	323.87	313.06
(h) Other Non Current Assets	"11"	19.37	15.47
(2) Current Assets			
(a) Inventories	"12"	1,052.66	874.88
(b) Financial assets			
(i) Investments	"13"	37.79	100.46
(ii) Trade receivables	"14"	1,114.81	922.64
(iii) Cash and cash equivalents	"15"	141.71	85.30
(iv) Bank balances other than (iii) above	"16"	11.20	10.56
(v) Loans	"17"	2.16	1.23
(vi) Others	"18"	383.93	153.66
(c) Other current assets	"19"	295.64	381.89
Total Assets		8,203.18	7,720.98
EQUITY AND LIABILITIES			
Equity			
(a) Equity Share capital	"20"	497.75	497.75
(b) Other equity	"21"	1,041.12	751.90
Liabilities			
(1) Non - Current Liabilities			
(a) Financial liabilities			
(i) Borrowing	"22"	724.26	872.59
(2) Current Liabilities			
(a) Financial liabilities			
(i) Borrowing	"23"	4,998.52	4,829.40
(ii) Trade payables	"24"		
Total Outstanding dues of micro enterprise and small enterprise		14.20	35.41
Total Outstanding dues of Creditors other than micro enterprise and small enterprise		629.02	473.62
(iii) Other Financial liabilities	"25"	125.60	137.23
(b) Other current liabilities	"26"	119.88	72.62
(c) Provisions	"27"	52.83	50.46
Total Equity and Liabilities		8,203.18	7,720.98
Significant Accounting Policies & Notes on Financial Statements	"1 to 36"		

As Per our Report of Even Date

For Paresh Thothawala & Co.
Chartered Accountants
FRN: 114777W

Paresh K Thothawala
Partner
M.No. 048435
Date:30-05-2025
Place:Ahmedabad

S.K.Verma
Company Secretary

Komal Shah
C.F.O.

On Behalf of Board of
Frontline Corporation Ltd

Ramprasad Agarwal
Director
(DIN NO: 00060359)

Pawankumar Agarwal
Managing Director
(DIN NO: 00060418)

Date:30-05-2025
Place:Ahmedabad

FRONTLINE CORPORATION LIMITED
(CIN NO. L63090WB1989PLC099645)

STATEMENT OF PROFIT & LOSS ACCOUNT FOR THE PERIOD ENDED 31ST MARCH, 2025

(Rs. In Lakh)

PARTICULARS	NOTES	Year Ended 31/03/2025 Amount	Year Ended 31/03/2024 Amount
<u>INCOME</u>			
Revenue from Operations	"28"	10,395.62	8,784.94
Other Income	"29"	436.51	335.93
		10,832.13	9,120.87
<u>EXPENDITURE</u>			
Cost of Material Consumed		-	-
Purchase of Stock in Trade	"30"	7,464.30	6,790.71
Change in Inventories of Finished Goods, Stock in Trade & Work-in-Progress	"31"	(177.78)	(187.60)
Employee Benefits Expenses	"32"	569.80	538.41
Financial Costs	"33"	83.92	22.29
Depreciation and Amortisation Expense	"34"	219.31	160.87
Other Expenses	"35"	2,314.93	1,639.61
		10,474.47	8,964.30
Profit before Exceptional Items & Tax		357.66	156.57
Exceptional item		-	-
Profit / (Loss) before Tax		357.66	156.57
Tax Expenses			
Current Tax		55.89	33.00
Deferred Tax		12.92	2.00
Profit / (Loss) for the year from continuing operations		288.85	121.57
Other Comprehensive Income			
Items that will not be reclassified to profit or loss			
- Remeasurement of net defined benefit plans		0.50	(7.24)
- Income tax relating to above items		(0.13)	1.82
Total Comprehensive Income for the year		289.22	116.16
Paid-up equity share capital (Face Value of the Share Rs. 10/- each)		49.77	49.77
Earnings per equity share (for continuing operation):			
Basic		5.80	2.44
Diluted		5.80	2.44
Earnings per equity share (for discontinued operation):			
Basic		-	-
Diluted		-	-
Earnings per equity share (for continuing & discontinued operation):			
Basic		5.80	2.44
Diluted		5.80	2.44

Significant Accounting Policies "1 to 36"
Notes on Financial Statements
As Per our Report of Even Date

On Behalf of Board of
Frontline Corporation Ltd

For Paresh Thothawala & Co.
Chartered Accountants
FRN: 114777W

S.K.Verma
Company Secretary

Ramprasad Agarwal
Director
(DIN NO: 00060359)

Paresh K Thothawala
Partner
M.No. 048435
Date:30-05-2025
Place: Ahmedabad

Komal Shah
C.F.O.

Pawankumar Agarwal
Managing Director
(DIN NO: 00060418)
Date:30-05-2025
Place: Ahmedabad

FRONTLINE CORPORATION LIMITED
(CIN NO. L63090WB1989PLC099645)

STATEMENT OF CASH FLOW FOR THE YEAR ENDED ON MARCH 31, 2025

(Rs.in Lakh)

Particulars	Year ended 31st March, 2025	Year ended 31st March, 2024
[A] CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before exceptional items and tax	357.66	156.57
Adjustments for :		
Depreciation and amortisation expense	219.31	160.87
Finance costs	83.92	22.29
Interest income	(102.88)	(95.80)
Settlement of Loan	-	-
Provision on doubtful financial assets	1.23	5.40
Provision Written back	(26.79)	(18.35)
Allowance for bad and doubtful debts	-	-
Unrealised Exchange difference	-	-
Net (gain) / loss on fair valuation of investments	3.23	(0.45)
Remeasurement of net defined benefit plans	0.50	(7.24)
Bad debts / assets written off	18.42	0.30
(Profit)/ loss on sale of Fixed Assets (Net)	(94.61)	(12.00)
(Profit)/ loss on sale of Investment	(11.35)	(17.26)
	90.98	37.76
Operating profit before working capital changes	448.64	194.33
Adjustments for :		
(Increase)/Decrease in trade and other receivables	(210.59)	(109.15)
(Increase)/Decrease in Inventories	(177.78)	(187.60)
(Increase)/Decrease in Other Receivable	(188.85)	(246.80)
Increase/(Decrease) in trade and other payables and provisions	169.82	165.48
Increase/(Decrease) in provisions	27.93	16.32
	(379.47)	(361.75)
Cash from operations	69.17	(167.42)
Direct tax paid (Net of refunds)	66.70	68.85
Net cash from operating activities before exceptional items	2.46	(236.27)
Exceptional items	-	-
NET CASH FROM CONTINUING OPERATION [A]	2.46	(236.27)
[B] CASH FLOWS FROM INVESTING ACTIVITIES		
Add: Inflows from investing activities		
Sale of property, plant and equipment (including work in progress)	100.15	12.00
Sale of investments	531.82	379.04
Interest income	102.88	95.80
Proceeds from Loans & Advances	(41.57)	(21.72)
Less: Outflows from investing activities		
Purchase of property, plant and equipment (including work in progress)	(114.53)	(746.59)
Purchase of investments	(461.04)	(229.75)
NET CASH FROM INVESTING ACTIVITIES [B]	117.72	(511.22)

[C] CASH FLOWS FROM FINANCING ACTIVITIES		
Add: Inflows from financing activities		
Proceeds from long term borrowing (including loan transfer to capital reserve)	(139.88)	761.34
Proceeds from short term borrowing (working capital)	-	-
Less: Outflows from financing activities		
Repayment from long term borrowing	164.85	28.44
Repayment from short term borrowing (working capital)	4.27	(1.14)
Repayment from unsecured loans	(9.60)	(3.15)
Interest paid	(82.77)	(22.20)
NET CASH FROM FINANCING ACTIVITIES [C]	(63.13)	763.29
NET INCREASE/(DECREASE) IN CASH & CASH EQUIVALENT [A+B+C]	57.05	15.80
Opening Balance of Cash and Cash Equivalents	95.86	80.06
Closing Balance of Cash and Cash Equivalents	152.91	95.86

Cash and cash equivalent as per above comprise of the following:

Particulars	Year ended 31st March, 2025	Year ended 31st March, 2024
Cash on hand	15.94	9.11
Balance with Schedule Bank in Current Account	115.89	66.93
Bank Deposits (maturity with less than 12 months)	21.08	19.82
Cash and cash equivalent as per Note	152.91	95.86

Notes :

- The cash flow statement has been prepared under the indirect method as prescribed in Indian accounting standard (IAS) 7
- Additions to property, plant, equipment and intangible assets include movements of capital work-in-progress respectively during the year.
The amendment to Ind AS 7 Cash Flow Statement requires the entities to provide disclosures that enable users of the financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flow and non-cash changes, suggesting inclusion of a reconciliation between the opening and closing balances in the Balance Sheet for liabilities arising from financing activities, to meet the disclosure requirements. This impact on the financial statements due to this amendment.

Particulars	Borrowings (Non-Current)*
As at 31st March 2024	5,701.99
Cash Flow Changes	19.64
Fair Value Changes	1.14
As at 31st March 2025	5,722.78

* Including current maturity of Non-Current Borrowings.

On Behalf of Board of
Frontline Corporation Ltd

For Paresh Thothawala & Co.

Chartered Accountants

FRN: 114777W

Paresh K Thothawala

Partner

M.No. 048435

Date: 30-05-2024

Place: Ahmedabad

S.K.Verma

Company Secretary

Komal Shah

C.F.O.

Ram Prasad Agarwal

Director

(DIN NO: 00060359)

Pawankumar Agarwal

Managing Director

(DIN NO: 00060418)

Date: 30-05-2024

Place: Ahmedabad

STATEMENT OF CHANGES IN EQUITY

A. Equity Share Capital

Frontline Corporation Limited

36th Annual Report – 2024-2025

(1) Current Reporting Period

(Rs in Lakh)					
Equity Share Capital	Balance at the beginning of the reporting period	Changes in share equity capital due to prior period errors	Restated balance at the beginning of the reporting period	Changes in share equity capital during current year	Balance at the end of the reporting period
For the year ended on March 31, 2025	497.75	-	-	-	497.75
For the year ended on March 31, 2024	497.75	-	-	-	497.75

B. Other Equity

(Rs In Lakh)

Other Equity	Retained Earning	Other items of Other Comprehensive Income	Total
Balance at 31st March 2023	637.31	(1.57)	635.74
Total Comprehensive Income for the year	121.57	(5.42)	116.16
Balance at 31st March 2024	758.89	(6.99)	751.90
Total Comprehensive Income for the year	288.85	0.37	289.22
Balance at 31st March 2025	1047.74	(6.62)	1041.12

For Paresh Thothawala & Co.
Chartered Accountants
FRN: 114777W

Paresh K Thothawala
Partner
M.No. 048435

Date:30-05-2025
Place: Ahmedabad

S.K.Verma
Company Secretary

Komal Shah
C.F.O.

On Behalf of Board of
Frontline Corporation Ltd

Ramprasad Agarwal
Director
(DIN NO: 00060359)

Pawankumar Agarwal
Managing Director
(DIN NO: 00060418)

1. Corporate Information

FRONTLINE CORPORATION LIMITED (“the company”) was incorporated in the year 1989 having its registered office at 4, B.B.D.Bag (EAST), Stephen House, Room No-5, 1st Floor, Kolkata-700 001 to carry out the business of Transportation of Goods, Trading in Automobile parts & Lubricants, Generation of Wind Power, Supply of Man Power, Renting of Immovable property and Trading of MS & HSD at Petrol Pump outlet.

2. SIGNIFICANT ACCOUNTING POLICIES:**2.1 Statements of compliance**

The Financial Statements have been prepared in accordance with Indian Accounting Standards (IND AS) as prescribed under Section 133 of the Companies Act, 2013 read with Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) (Amendment) Rules, 2016 and relevant provisions of the Companies Act, 2013. The Financial Statements comply with IND AS notified by Ministry of Company Affairs (“MCA”). The Company has consistently applied the accounting policies used in the preparation for all periods presented.

Accounting policies have been consistently applied except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policies hitherto in use.

As the quarter and year figures are taken from the source and rounded to the nearest digit, the figures reported for the previous quarter might not always added up to the yearend figure reported in this statement.

2.2 BASIS OF PREPARATION AND PRESENTATION

These financial statements have been prepared on the historical cost basis, except for certain financial instruments which are measured at fair values at the end of each reporting period, as explained in accounting policies below.

Historical cost is generally based on the fair value of the consideration given in the exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair values of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant’s ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in highest and best use.

When measuring the fair value of an asset or liability, the Company uses observable market data as far as possible. If the inputs used to measure the fair value of an asset or liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement. For assets and liabilities that are recognized in balance sheet on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Fair value for measurement and/or disclosure purposes in these financial statements is determined on such a basis, except for leasing transactions that are within the scope of Ind AS 17, and measurements that have some similarities to fair value but are not fair value, such as net realizable value in Ind AS 2 or value in use in Ind AS 36.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of nature, characteristics and risks of asset or liability and the level of the fair value hierarchy as explained above.

The principal accounting policies are set out below:

2.3 Inventories

Inventories comprise all cost of purchase, and other costs incurred in bringing the inventories to their present location and condition. The valuation of the Inventories are based on FIFO Method.

Finished goods purchased for sale, are carried at cost or net realisable value whichever is lower. Excise duty, VAT is included in the value of finished goods inventory for Petroleum product (i.e. MS and HSD) at Petrol Pump for trading purpose, Other than Petroleum products, finished goods are valued at cost or net realizable value whichever is lower. Obsolete and slow-moving items are valued at cost or estimated net realisable value whichever is lower.

2.4 Cash Flow Statement

Cash flows are reported using the indirect method, whereby profit before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows are segregated into operating, investing and financing activities based on the extent of information available.

Cash and cash equivalents:

Cash and cash equivalents comprise cash in hand, demand deposits with banks/corporations and short-term highly liquid investments (original maturity less than 3 months) that are readily convertible into known amount of cash and are subject to an insignificant risk of change in value.

2.5 Taxation

Income tax expense represents the sum of the current tax and deferred tax.

2.5.1 Current Tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the Statement of Profit and Loss because of items of income and expense that are taxable or deductible in the other years and items that are never taxable or deductible. The Company's current tax is calculated using tax rates and laws that have been enacted or substantively enacted by the end of the reporting period.

2.5.2 Deferred tax

Deferred tax is recognized on temporary differences between the carrying amounts of assets and

liabilities in the Financial Statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences to the extent that is probable that taxable profit will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognized if the temporary difference arises from the initial recognition of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that sufficient taxable profits will be available to allow all or part of the deferred tax asset to be utilised.

Deferred tax liabilities and assets are measured at that are expected to apply in the period in which the liability is settled or the asset realised, based enacted or substantively enacted by the end of the reporting period.

The measurement of the deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

2.5.3 Current and deferred tax for the year

Current and deferred tax expense is recognized in the Statement of Profit and Loss, except when they relate to the items that are recognized in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognized in other comprehensive income or directly in equity respectively.

2.6 Property, Plant and Equipment (Including capital work in progress)

Property, plant and equipment are carried at historical cost less accumulated depreciation and impairment losses, if any. The cost of property, plant and equipment comprises the purchase price net of any trade discounts and rebates, any import duties and other taxes (other than those subsequently recoverable) and includes interest on borrowings attributable to acquisition of qualifying property, plant and equipment to the date the asset is ready for its intended use and other incidental expenses incurred up to that date. Subsequent expenditure relating to property, plant and equipment's is capitalised only if such expenditure results in an increase in the future benefits from such asset beyond its previously assessed standard of performance.

Property, Plant and Equipment acquired and put to use for project purpose are capitalised and depreciation thereon is included in the project cost till the project is ready for its intended use.

Any part or components of property, plant and equipment which are separated identifiable and expected to have a useful life which are different from that of the main assets are capitalised separated, based on the technical assessment of the management.

Property, plant and equipment retired from active use and held for sale are stated at the lower of their net book value and net realisable value and are disclosed separately.

Capital Work In Progress

Capital work in progress represents projects under the property, plant and equipment's are not intended use and are carried at cost determined as aforesaid.

Projects under which assets are not ready for their intended use and other capital work-in-progress are carried at cost, comprising direct cost, related incidental expenses and attributable interest.

2.6.1 Depreciation

Depreciation is provided for property, plant and equipment so as to expense the cost over their estimated useful lives based on technical evaluation. The estimated useful lives are reviewed at the end of each reporting period, with the effect of any change in estimate accounted for on a prospective basis. In respect of Assets costing less than Rs 5,000/- the rate of depreciation is taken as 100%. Depreciation is computed pro-rata with reference to the number of months of use during the year.

Residual Value of the depreciated assets are taken as Nil.

The estimated useful lives are as mentioned below:

Type of Asset	Depreciation method	Useful life as per Companies Act, 2013 Schedule II (Years)	Management estimate of useful life (Years)
Building	Straight line method	60	60
Plant and machinery	Straight line method	15	15
Computer equipment	Straight line method	3	3
Vehicles (Trucks)	Straight line method	6	6
Office equipment	Straight line method	5	5
Electrical installations	Straight line method	10	10
Furniture & Fixtures	Straight line method	10	10

2.7 Investment properties:

Investment properties comprise portion of freehold land and office buildings that are held for long-term rental yields and /or for capital appreciation. Investment properties are initially recognized at cost. Subsequently investment property comprising of buildings is carried at cost less accumulated depreciation and accumulated impairment losses, if any.

The cost includes the cost of replacing parts and borrowing costs for long-term construction projects if the recognition criteria are met. When significant parts of the investment property are required to be replaced at intervals, the Company depreciates them separately based on their specified useful lives. All other repair and maintenance costs are recognized in profit and loss as incurred.

Depreciation on building is provided over the estimated useful lives as specified in Schedule II to the Companies Act, 2013. The useful lives and depreciation method of investments properties are reviewed, and adjusted on prospective basis as appropriate, at each balance sheet date. The effects of any revision are included in the statements of profit and loss when the changes arise.

Investment properties are derecognized when either they have been disposed of or when the investment property is permanently withdrawn from use no future economic benefit is expected economic benefit is expected from its disposal.

The difference between the net disposal proceeds and the carrying amount of the asset is recognized in the statements of profit and loss in the period of de-recognition.

2.8 Impairment of non-financial assets:

The Company assesses whether there is an indication that an asset may be impaired and also whether there is an indication of reversal of impairment loss recognized in the previous periods. If any indication exists, or when annual impairment testing for an asset is required, if any, the company determines the recoverable amount and impairment loss is recognized when the carrying amount of an asset exceeds its recoverable amount.

Recoverable amount is determined:

In the case of an individual assets, at the higher of the fair value less cost to sell and the value in use; and

In the case of cash generating unit (a company of assets that generates identified, independent cash flows), at the higher of the cash generating unit's fair value less cost to sell and the value in use.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transaction can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share price for publicly traded companies or other available fair value indicators.

The Company bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the company's CGUs to which the individual assets are allocated. These budget and forecast calculation generally cover a period of five years. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year.

Impairment losses of continuing operations, including impairment on inventories, are recognized in the statement of profit and loss, except for properties previously revalued with the revaluation taken to other Comprehensive income (the 'OCI'), if any. For such properties, the impairment is recognized in OCI to the amount of any previous revaluation.

2.9 Intangible assets

Intangible assets are recognized when it is probable that the future economic benefits that are attributable to the assets will flow to the company and the cost of the asset can be measured reliably.

The intangible assets are recorded at cost and amortized on straight line basis over the estimated useful lives as follows:

Intangible Assets	Useful life as per Companies Act, 2013 Schedule II (Years)	Management estimate of useful life (Years)
Software	3	3

2.10 Amortisation

Intangible assets are amortized over the estimated useful life of 3 years on straight line method.

Intangible assets with indefinite useful lives, if any are not amortised, but are tested for impairment annually, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of profit and loss when the asset is derecognized.

2.11 Revenue recognition

Revenue from contracts with customers

The Company derives revenues primarily from Transportation of Goods, sale of Automobile parts & Lubricants and HSD-BSVI, Wind Power, Supply of Man Power, Renting of Immovable property and Petrol Pump operation.

Ind AS 115 “Revenue from Contracts with Customers” provides a control-based revenue recognition model and provides a five-step application approach to be followed for revenue recognition.

- Identify the contract(s) with a customer;
- Identify the performance obligations;
- Determine the transaction price;
- Allocate the transaction price to the performance obligations;
- Recognize revenue when or as an entity satisfies performance obligation.

Revenue from contracts with customers is recognized when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. Revenue excludes amounts collected on behalf of third parties.

Sale of Goods/Services

Revenue is recognized to the extent it is probable that the economic benefits will flow to the company and that the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duties collected on behalf of the government. The Company assesses its revenue arrangements against specific criteria, i.e., whether it has exposure to the significant risks and rewards associated with the sale of goods or the rendering of services, in order to determine if it is acting as a principal or as an agent. Revenue is recognized, net of trade discounts, sales tax, GST or other taxes, as applicable.

Revenue from goods transport services is recognized when goods are delivered to the customers/near transshipment points.

Rent income is recognized on straight line basis over the period of agreement.

Power distribution

Revenue from power distribution business is recognized upon deposit of units of generated power at the grid of the purchasing customer and billing to the customers and includes unbilled revenues accrued up to the end of the accounting year. Customers are billed as per the tariff rates issued by electricity regulatory commission. Interest is accounted on accrual basis on overdue bills.

Interest income

For all financial assets measured either at amortized cost or at fair value through other comprehensive income, interest income is recorded using the effective interest rate (EIR). EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset or to the amortized cost of a financial liability. When calculating the effective interest rate, the company estimates the expected cash flows by considering all the contractual terms of the financial instrument. Interest income is included in other income in the statement of profit and loss.

Other Income

Dividend Income from investments is recognized when the shareholder's right to receive payment is established, which is generally when shareholders approve the dividend.

Insurance claims are accounted for on the basis of claims admitted/expected to be admitted and to the extent that the amount recoverable can be measured reliably and it is reasonable to expect ultimate collection.

2.12 Employee Benefits

Employee benefits are accrued in the period in which the associated services are rendered by the employees of the Company, as detailed below:

Defined contribution plans

The Company's contribution to State Governed provided fund scheme, Employee State Insurance scheme and Employee pension scheme are considered as defined contribution plans and expenses are recognized in the Statement of Profit and Loss based on the amount of contribution required to be made and when services are rendered by the employees.

Defined benefit plans

The cost of the defined benefit plans and the present value of the defined benefit obligation are based on actuarial valuation using the projected unit credit method. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

The Company accrues for liability towards Gratuity which is a defined benefit plan. The present value of obligation under such defined benefit plan is determined based on actuarial valuation as the balance sheet date, using the Projected Unit Credit Method. Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding net interest), is reflected immediately in the balance sheet with a charge or credit recognized in other comprehensive income in the period in which they occur. Remeasurement recognized in other comprehensive income is reflected immediately in retained earnings and is not reclassified to profit or loss. Past service cost is recognized in profit or loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorized as follows:

- Service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);

- Net interest expense or income; and
- Re measurement

The Company presents the first two components of defined benefit costs in profit or loss in the line item ‘Employee benefits expense’. Curtailment gains and losses are accounted for as past service costs.

The retirement benefit obligation recognized in the balance sheet represents the actual deficit or surplus in the Company’s defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

Compensated absences

Compensated absences which are not expected to occur within twelve months after the end of the period in which the employee renders the related services are recognized as an actuarially determined liability at the present value of the obligation at the Balance sheet date.

2.14 Lease

As a Lessee

Right of use Asset

The Company recognises a right-of-use asset and a lease liability at the lease commencement date. At the commencement date, a lessee shall measure the right-of-use asset at cost which comprises initial measurement of the lease liability, any lease payments made at or before the commencement date, less any lease incentives received, any initial direct costs incurred by the lessee; and an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Lease Liability

At the commencement date, a lessee shall measure the lease liability at the present value of the lease payments that are not paid at that date. The lease payments shall be discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the lessee shall use the lessee’s incremental borrowing rate.

Short-term lease and leases of low-value assets

The Company has elected not to recognise right-of-use assets and lease liabilities for short- term leases that have a lease term of less than 12 months or less and leases of low-value assets, including IT Equipment. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

The election for short-term leases shall be made by class of underlying asset to which the right of use relates. A class of underlying asset is a grouping of underlying assets of a similar nature and use in Company’s operations. The election for leases for which the underlying asset is of low value can be made on a lease-by-lease basis.

As a lessor

Leases in which the company does not transfer substantially all the risks and reward of ownership of assets are classified as operating lease. Rental income from operating lease is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingents rent are recognised as revenue in the period in which they are earned.

2.15 Foreign Currency transactions:

The functional currency of the Company is Indian Rupees which represents the currency of the primary economic environment in which it operates.

“In preparing the financial statements, transactions in currencies other than the entity’s functional currency (foreign currencies) are recognized at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items are carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined.

2.16 Borrowing costs:

a) Borrowing costs that are attributable to the acquisition, construction, or production of a qualifying asset are capitalized as a part of the cost such asset till such time the asset is ready for its intended use or sale. A qualifying asset is an asset that necessarily requires a substantial period of time (generally over twelve months) to get ready for its intended use or sale.

b) All other borrowing costs are recognized as expenses in the period in which they are incurred.

2.17 Financial instruments

Financial assets and financial liabilities are recognized when a Company entity becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognized immediately in profit or loss.

2.17.1 Financial assets

All regular way purchases or sales of financial assets are recognized and derecognized on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognized financial assets are subsequently measured in their entirety at either amortized cost or fair value, depending on the classification of the financial assets.

Classification of financial assets

Debt instruments that meet the following conditions are subsequently measured at amortized cost:

- The asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- The contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

For the impairment policy on financial assets measured at amortised cost, refer para of Impairment of financial assets.

Debt instruments that meet the following conditions are subsequently measured at fair value through other comprehensive income:

- The asset is held within a business model whose objective is achieved both by collecting Contractual cash flows and selling financial assets; and

- the contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Interest income is recognized in profit or loss for FVTOCI debt instruments. For the purposes of recognizing foreign exchange gains and losses, FVTOCI debt instruments are treated as financial assets measured at amortized cost. Thus, the exchange differences on the amortized cost are recognized in profit or loss and other changes in the fair value of FVTOCI financial assets are recognized in other comprehensive income and accumulated under the heading of 'Reserve for debt instruments through other comprehensive income'. When the investment is disposed of, the cumulative gain or loss previously accumulated in this reserve is reclassified to profit or loss.

For the impairment policy on debt instruments at FVTOCI, refer Para of Impairment of financial assets. All other financial assets are subsequently measured at fair value.

Effective interest method

The effective interest method is a method of calculating the amortized cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Income is recognized on an effective interest basis for debt instruments other than those financial assets classified as at FVTPL. Interest income is recognized in profit or loss and is included in the "Other income" line item.

Financial assets at fair value through profit or loss (FVTPL)

Debt instruments that do not meet the amortised cost criteria or FVTOCI criteria (see above) are measured at FVTPL. In addition, debt instruments that meet the amortised cost criteria or the FVTOCI criteria but are designated as at FVTPL are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any gains or losses arising on Remeasurement recognized in profit or loss. The net gain or loss recognized in profit or loss incorporates any dividend or interest earned on the financial asset and is included in the 'Other income' line item. Dividend on financial assets at FVTPL is recognised when the Company's right to receive the dividends is established, it is probable that the economic benefits associated with the dividend will flow to the entity, the dividend does not represent a recovery of part of cost of the investment and the amount of dividend can be measured reliably.

Impairment of financial assets

The Company applies the expected credit loss model for recognizing impairment loss on financial assets measured at amortized cost, debt instruments at FVTOCI, lease receivables, trade receivables, other contractual rights to receive cash or other financial asset, and financial guarantees not designated as at FVTPL.

Expected credit losses are the weighted average of credit losses with the respective risks of default occurring as the weights. Credit loss is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive (i.e. all cash shortfalls), discounted at the original effective interest rate (or credit-adjusted effective interest rate for purchased or originated credit-impaired financial assets). The Company estimates cash flows by considering all contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) through the expected life of that financial instrument.

The Company measures the loss allowance for a financial instrument at an amount equal to the lifetime expected credit losses if the credit risk on that financial instrument has increased significantly since initial recognition. If the credit risk on a financial instrument has not increased significantly since initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses. 12-month expected credit losses are portion of the life-time expected credit losses and represent the lifetime cash shortfalls that will result if default occurs within the 12 months after the reporting date and thus, are not cash shortfalls that are predicted over the next 12 months.

If the Company measured loss allowance for a financial instrument at lifetime expected credit loss model in the previous period, but determines at the end of a reporting period that the credit risk has not increased significantly since initial recognition due to improvement in credit quality as compared to the previous period, the Company again measures the loss allowance based on 12-month expected credit losses.

When making the assessment of whether there has been a significant increase in credit risk since initial recognition, the Company uses the change in the risk of a default occurring over the expected life of the financial instrument instead of the change in the amount of expected credit losses. To make that assessment, the Company compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information, that is available without undue cost or effort, that is indicative of significant increases in credit risk since initial recognition.

For trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 11 and Ind AS 18, the Company always measures the loss allowance at an amount equal to lifetime expected credit losses.

Further, for the purpose of measuring lifetime expected credit loss allowance for trade receivables, the Company has used a practical expedient as permitted under Ind AS 109. This expected credit loss allowance is computed based on a provision matrix which takes into account historical credit loss experience and adjusted for forward-looking information.

The impairment requirements for the recognition and measurement of a loss allowance are equally applied to debt instruments at FVTOCI except that the loss allowance is recognized in other comprehensive income and is not reduced from the carrying amount in the balance sheet.

Derecognition of financial assets

The Company derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

On derecognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognized in other comprehensive income and accumulated in equity is recognized in profit or loss if such gain or loss would have otherwise been recognized in profit or loss on disposal of that financial asset.

On derecognition of a financial asset other than in its entirety (e.g. when the Company retains an option to repurchase part of a transferred asset), the Company allocates the previous carrying amount of the financial asset between the part it continues to recognize under continuing involvement, and the part it no longer recognizes on the basis of the relative fair values of those parts on the date of the transfer. The difference between the carrying amount allocated to the part that is no longer recognized and the sum of the consideration received for the part no longer recognized and any cumulative gain or loss allocated to it that had been recognized in other comprehensive income is recognized in profit or loss if such gain or loss would have otherwise been recognized in profit or loss on disposal of that financial asset. A cumulative gain or loss that had been recognized in other comprehensive income is allocated between the part that continues to be recognized and the part that is no longer recognized on the basis of the relative fair values of those parts.

2.17.2 Financial liabilities

All financial liabilities are subsequently measured at amortized cost using the effective interest method or at FVTPL.

However, financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies, financial guarantee contracts issued by the Company, and commitments issued by the Company to provide a loan at below-market interest rate are measured in accordance with the specific accounting policies set out below.

Financial liabilities subsequently measured at amortized cost

Financial liabilities that are not held-for-trading and are not designated as at FVTPL are measured at amortized cost at the end of subsequent accounting periods. The carrying amounts of financial liabilities that are subsequently measured at amortized cost are determined based on the effective interest method. Interest expense that is not capitalized as part of costs of an asset is included in the 'Finance costs' line item.

The effective interest method is a method of calculating the amortized cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due in accordance with the terms of a debt instrument.

Financial guarantee contracts issued by a Company entity are initially measured at their fair values and, if not designated as at FVTPL, are subsequently measured at the higher of:

- The amount of loss allowance determined in accordance with impairment requirements of Ind AS 109; and
- The amount initially recognized less, when appropriate, the cumulative amount of income recognized in accordance with the principles of Ind AS 18.

Derecognition of financial liabilities

The Company derecognizes financial liabilities when, and only when, the Company's obligations are discharged, cancelled or have expired. An exchange between with a lender of debt instruments with substantially different terms is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. Similarly, a substantial modification of the terms of an existing financial liability (whether or not attributable to the financial difficulty of the debtor) is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. The difference between the carrying amount of the financial liability derecognized and the consideration paid and payable is recognized in profit or loss.

Financial liabilities at FVTPL are stated at fair value, with any gains or losses arising on remeasurement recognized in profit or loss. The net gain or loss recognized in profit or loss incorporates any interest paid on the financial liability and is included in the 'Other income' line item.

2.18 Earnings per share

Basic earnings per share are computed by dividing the net profit after tax by weighted average number of equity shares outstanding during the period. Diluted earnings per share is computed by dividing the profit after tax by weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares, if any

2.19 Provisions and Contingencies

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

Contingent assets are disclosed in the Financial Statements by way of notes to account when an inflow of economic benefits is probable.

Contingent liability is disclosed in the case of:

- A present obligation arising from past events, when it is not probable that an outflow of resources will be required to settle the obligation;
- A present obligation arising from past events, when no reliable estimate is possible; and
- A present obligation arising from past events, unless the probability of outflow of resources is remote.

Commitments include the amount of purchase order (net of advances) issued to parties for completion/purchase of assets.

Provisions, contingent liabilities, contingent assets and commitments are reviewed at each balance sheet date.

Warranty provisions

Provisions for warranty-related costs are recognized when the product is sold or service provided to the customer. Initial recognition is based on historical experience. The initial estimate of warranty-related cost is revised annually.

Litigation claims:

Provision for litigation related obligation represents liabilities that are expected to materialise in respect of matters in appeal.

2.20 Non-Current assets held for sale

Non-current assets or disposal company's classified as held for sale are measured at lower of carrying amount and fair value less costs to sell.

Non-current assets or disposal company are classified as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset or Disposal Company is available for immediate sale in its present condition subject only to terms that are usual and customary for sale of such assets. Management must be committed to sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification as held for sale, and actions required to complete the plan of sale should indicate that it is unlikely that significant changes to the plan will be made or that the plan will be withdrawn.

Property, Plant and Equipment and intangible assets are not depreciated or amortised once classified as held for sale.

2.21 Segment Reporting

Segment Reporting reflects the Company's management structure and the way the financial information is regularly reviewed by the Company's Chief Operating Decision Maker (CODM). The CODM considers the business from both business and product perspective based on the dominant source, nature of risks and returns and the internal organisation and management structure. The operating segments for which separate financial information is available and for which operating profit/ (loss) amounts are evaluated regularly by executive Management in deciding how to allocate resources and in assessing performance.

The accounting policies adopted for segment reporting are in line with the accounting policies of the Company. Segment revenue, segment expenses, segment assets and segment liabilities have been identified to segments on the basis of their relationship to the operating activities of the segment.

Revenue, expenses, assets and liabilities which relate to the Company as a whole and are not allocable to segments on reasonable basis have been included under unallocated revenue/expenses/assets/liabilities.

Segment accounting

The Chief Operational Decision Maker monitors the operating results of its business segments separately for the purpose of making decisions about resources allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the financial statements.

The Operating segments have been identified on the basis of the nature of products / services.

Segments revenue includes sales and other income directly identifiable with/allocable to the segment including inter-segments revenue.

Expenses that are directly identifiable with/allocable to segments are considered for determining the segment result. Expenses which relate to the company as a whole and not allocable to segments are included under Unallocable expenditure.

Income which relates to the company as a whole and not allocable to segments is included in Unallocable income.

Segment result includes margins on inter-segments sales which are reduced in arriving at the profit before tax of the company.

Segments assets and liabilities include those directly identifiable with the respective segments. Unallocable assets and liabilities represent the assets and liabilities that relate to the company as whole and not allocable to any segment.

Inter-Segments transfer pricing:

Segments revenue resulting from transactions with other business segments is accounted on the basis of transfer price agreed between the segments. Such transfer prices are either determined to yield a desired margin or agreed on a negotiated basis.

2.22 Operating Cycle

All the assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle and other criteria set out in Notes. Based on the nature of products and services and the time between the acquisition of assets for processing and their realisation in cash and cash equivalent, the Company has ascertained its operating cycle as 12 months for the purpose of current and non-current classification of assets and liabilities.

2.23 Exceptional Items:

On certain occasions, the size, type or incidence of an item of income or expense, pertaining to ordinary activities of the Company is such that its disclosure improves the understanding of the performance of the Company, such income or expense is classified as an exceptional item and accordingly, disclosed in the notes accompanying to the financial statements.

2.24 Current and Non-current classification:

The Company presents assets and liabilities in the balance sheet based on current/non-current classification.

An asset is current when it is:

- Expected to be realized or intended to be sold or consumed in normal operating cycle,
- Held primarily for the purpose of trading,
- Expected to be realized within twelve months after the reporting period, Or
- Cash or Cash Equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle,
- It is held primarily for the purpose of trading,
- It is due to be settled within twelve months after the reporting period, Or
- There is no unconditional right to defer the settlement of liability for at least twelve months after the reporting period.

Deferred tax assets/liabilities are classified as non-current.

All other assets are classified as non-current.

2.25 Recent Accounting Pronouncements:

Ministry of Corporate Affairs (“MCA”) notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2025, MCA has notified IND AS – 117 Insurance Contracts and amendments to existing Ind AS 116 – Leases, relating to sales and leaseback transactions, w.e.f. April 1, 2024. The company has determined, based on its evaluation, that it does not have any significant impact in its financial statements.

3. Significant Accounting Judgements, Estimates and Critical Accounting Assumptions:

The preparation of financial statements in conformity with Ind AS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, disclosures of contingent liabilities at the date of financial statements and the reported amounts of revenue and expenses for the years presented. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

In particular, information about significant areas of estimation, uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amount recognized in the financial statements pertain to:

3.1 Useful lives of property, plant and equipment and intangible assets:

The Company has estimated useful life of each class of assets based on the nature of assets, the estimated usage of asset, the operating condition of the asset, past history of replacement, anticipated technological changes, etc. The Company reviews the carrying amount of property, plant and equipment and intangible assets at the end of each reporting period. This reassessment may result in change in depreciation expense in future periods.

Depreciation on Property, Plant and Equipment is provided pro-rata for the periods of use on straight line method (SLM) on the basis of useful life of the property, plant and equipment mandated by Part C of Schedule II of the Companies Act, 2013 or the useful life determined by the company based on technical evaluation, whichever is lower, taking into account the nature of asset, the estimated usage of asset, the operating conditions of the asset, past history of replacement, maintenance support, as per details given below:

3.2 Impairment of Tangible and Intangible Assets other than Goodwill

Property, Plant and Equipment and Intangible assets are tested for impairment when events occur or changes in circumstances indicate that the recoverable amount of cash generating unit is less than its carrying value. The recoverable amount of cash generating units is higher of value-in-use and fair value less cost to sell. The calculation involves use of significant estimates and assumptions which includes turnover and earnings multiples, growth rates and net margins used to calculate projected future cash flows, risk-adjusted discount rate, future economic and market conditions.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to asset for which the estimates for future cash flows have not been adjusted.

At each Balance Sheet date, consideration is given to determine whether there is any indication of impairment of the carrying amount of the Company's assets. If any indication of impairment of carrying amount of the Company's assets. If any indication exists, estimation is made for the asset's recoverable amount, which is greater of the net selling price and the value in use. An impairment loss, if any, is recognized whenever the carrying amount of an asset exceeds the recoverable amount.

Impairment losses of continuing operations, including impairment on inventories, if any, are recognized in profit or loss section of the statement of profit or loss.

3.3 Provision against Investments/Loans and Advances

The management taking into account the present operations of the Company proposed restructuring, future business prospects etc. to make provision towards impairment on carrying value of investments and loans and advance given.

3.4 Employee Benefits – Defined Benefit Obligation (DBO)

Management's estimate of the DBO is based on a number of critical underlying assumptions such as standard rates of inflation, medical cost trends, mortality, discounts rate and anticipation of future salary increases. Variation in these assumptions may significantly impact the DBO amount and the annual defined benefit expenses.

NOTES TO FINANCEIAL STATEMENTS for the year ended 31st March, 2025**Note 4 : Property, Plant & Equipment**

(Rs in Lakh)

Particulars	Freehold Land	Building	Furniture fittings and equipment	Plant & Machinery	Office equipment	Vehicle s	TOTAL	Capital Work-In-Progress
Gross carrying amount:								
As at 31-03-2023	78.27	117.97	11.59	406.47	21.42	765.23	1,400.95	
Additions	3.11		0.72	4.19	3.73	567.83	579.58	223.60
Disposal/Transfer						128.46	128.46	56.58
As at 31-03-2024	81.38	117.97	12.31	410.66	25.15	1,204.59	1,852.06	
Additions	4.16	52.00	1.41	28.31	4.92	206.77	297.56	40.20
Disposal/Transfer	4.70	-	-	-	-	372.28	376.98	223.60
As at 31-03-2025	80.83	169.97	13.72	438.97	30.08	1,039.08	1,772.65	
Accumulated depreciation:								
As at 31-03-2023	-	28.99	8.35	169.46	17.39	624.19	848.37	
Depreciation charge for the year		6.50	0.66	28.09	2.78	81.12	119.15	
Disposal/Transfer		-				128.46	128.46	
As at 31-03-2024	-	35.48	9.01	197.54	20.17	576.84	839.05	
Depreciation charge for the year	-	5.02	0.75	31.27	2.91	137.65	177.60	
Disposal/Transfer	-	-	-	-	-	371.91	371.91	
As at 31-03-2025	-	40.50	9.76	228.81	23.08	342.59	644.74	
Net carrying amount:								
As at 31-03-2023	78.27	88.98	3.24	237.01	4.04	141.04	552.58	56.58
As at 31-03-2024	81.38	82.49	3.30	213.12	4.98	627.75	1,013.01	223.60
As at 31-03-2025	80.83	129.46	3.96	210.16	7.00	696.49	1,127.91	40.20

Ageing of Capital Work-in-Progress is as below:-**As at 31-03-2025**

Amount in Capital Work -in -progress for period of

(Rs in Lakh)

	Particulars	Less Than 1 Year	1- 2 year	2-3 year	More than 3 year	Total
1	Project in progress	29.35	0.08	10.77		40.20
2	Projects temporarily Suspended	-	-	-	-	-

As at 31-03-2024

Amount in Capital Work-in-progress for period of

(Rs in Lakh)

	Particulars	Less Than 1 Year	1- 2 year	2-3 year	More than 3 year	Total
1	Project in progress	167.01	28.94	27.65	-	223.60
2	Projects temporarily Suspended	-	-	-	-	-

Capital - Work-in-progress ageing schedule - to be completed**As at 31-03-2025**

(Rs. In Lakh)

	Particulars	CWIP TO BE COMPLETED IN				
		Less Than 1 Year	1- 2 year	2-3 year	More than 3 year	Total
1	Project 1	40.20	-	-	-	40.20
	Total	40.20	-	-	-	40.20

As at 31-03-2024

(Rs. In Lakh)

	Particulars	CWIP TO BE COMPLETED IN				
		Less Than 1 Year	1- 2 year	2-3 year	More than 3 year	Total
1	Project 1	223.60	-	-	-	223.60
	Total	223.60	-	-	-	223.60

4.1 The title deeds, comprising of the immovable properties of land and building which are free hold, are held in the name of the company as at the balance sheet date except the following properties whose title have not been conveyed in the name of the company having total carrying value of Rs. 0.91 Lakh- as at 31st March, 2025.

Sr. No.	Description of Property	Status of Ownership	Carrying value (Rs. In Lakh)
1	Agriculture Land Situated at Village Lakpath, Dist. Bhuj in the state of Gujarat	In the subject land, no agreement entered with the company. However unregistered Irrevocable Power of attorney is in the name of Mr. Pawan kumar Agrawal, on behalf of the company. The titles have not been conveyed in the name of the company.	0.91

4.2 The Company does hold immovable property as on 31st March 2025 and 31st March 2024 on lease, all the lease agreements are duly executed in favour of the Company for properties where the company is the lessee.

Note 5 : Investment property

	(Rs. In Lakh)
Particulars	Amount Rs.
Gross carrying amount:	
As at 31-03-2023	<u>2,726.34</u>
Additions	
Disposal/Transfer	
As at 31-03-2024	<u>2,726.34</u>
Additions	-
Disposal/Transfer	0.92
As at 31-03-2025	<u>2,725.43</u>
Accumulated depreciation:	
As at 31-03-2023	<u>290.37</u>
Depreciation charge for the year	41.61
Disposal/Transfer	
As at 31-03-2024	<u>331.98</u>
Depreciation charge for the year	41.60
Disposal/Transfer	0.45
As at 31-03-2025	<u>373.13</u>
Net carrying amount:	
As at 31-03-2023	2,435.97
As at 31-03-2024	2,394.36
As at 31-03-2025	2,352.30

Information regarding income and expenditure of Investment property

	(Rs in Lakh)	
Particulars	As at 31st March, 2025	As at 31st March, 2024
Rental income derived from Building	108.79	98.71
Direct operating expenses (including repairs and maintenance) generating rental income	10.32	6.88
Profit arising from investment property before depreciation and indirect expenses	98.46	91.83
Less : Depreciation	41.61	41.61
Profit arising from investment property before indirect expenses	56.86	50.22

Punjab & Sind Bank has earlier taken Symbolic Possession of one of the sub leased property situated at Gandhi Nagar, Gujarat towards recovery of the due amount. Later on the Bank has taken physical possession of the said property vide their letter dated 21.07.2017.

Since physical possession of the said property was given by TCS Ltd., the Licensee without our permission, the matter is contested in Gandhinagar Civil Court along with other related matters.

Punjab & Sind Bank has taken physical possession of the property situated at Kolkata offered as collateral security against credit facilities availed by the company.

However, the company has protested the contention in case filed by the Bank in Debt Recovery Tribunal Kolkata. The matter is under hearing.

Meanwhile the Company also filed a case against the bank against non-performance of Specific performance of contract at single bench of Hon'ble Calcutta High Court.

The Single Bench of Hon'ble High Court passed an order against the Company. However, the Company filed an appeal against the said order in the Double Bench of Hon'ble Calcutta High Court. The said Double Bench heard our grounds of appeal and passed order in our favour.

The Bank filed a Special Leave Petition against the said order of the Double Bench of Hon'ble Calcutta High Court in Hon'ble Supreme Court. Special Leave Petition order was passed against the Company by setting aside the Double Bench of Hon'ble Calcutta High Court order. Company had filed Miscellaneous Application,

The said Miscellaneous application has been heard and Apex Court had passed an order in favour of the Company for allowing the Civil Court to proceed the Suit on Merit in the Hon'ble Calcutta High Court and as of date the matter is sub-judice and pending for final hearing.

Various Properties offered as Collateral Securities to UCO Bank and J&K Bank in respect of various credit facilities enjoyed by Fairdeal Supplies Ltd, an associate concern and these properties have been symbolically possessed by the UCO Bank.

Fairdeal Supplies Ltd. has made a One Time Settlement with UCO Bank and commenced repayment thereof, however due to impact of COVID-19 on its business, the repayment has been delayed and company requested to the bank for further extension of the repayment duration for balance settled amount. The bank considered the request of the Fairdeal Supplies Ltd and revalidated of their proposal during the year 2021-22 and the company has started making repayment as per revised terms and conditions of the bank.

The said Company has started making repayment of the OTS since then and the said Company has repaid Rs. 75.00 Crores (100.00%) of OTS amount during 2023-2024 and interest on delayed payments of Rs 11.89 crores was paid in April 2024.

Fairdeal Supplies Ltd has made OTS with J&K Bank for repayment of OTS amount and has paid full and final settlement amount during the previous financial year. J & K Bank have withdrawn the legal case in the matter of SA 1316/2014 in DRT consequent upon full & final settlement of credit facilities by Fairdeal Supplies Limited to J&K Bank Limited.

Fair Value of investment properties which includes commercial and residential premises could not be identified as management has not carried out valuation of these properties.

Fairdeal Supplies Limited a Company in which Promoter – Directors namely Mr. Ramprasad Agrawal, Mr. Narayan Prasad Agrawal, Mr. Pawankumar Agarwal and Mr. Saurabh Jhunjhunwala are also the Directors and Promoters of our Company has been admitted to Corporate Insolvency Resolution Process (CIRP) by the Hon'ble National Company Law Tribunal, Kolkata Bench vide its judgement dated 19.03.2024 in the matter of Pegasus Asset Reconstruction Private Ltd against M/s Fairdeal Supplies Ltd., and an Interim Resolution Professional has been appointed by the Bench.

The suspended management of Fairdeal Supplies Limited filed an appeal before the Hon'ble National Company Law Appellate Tribunal, New Delhi (NCLAT), against the said Judgment and the same has been dismissed by NCLAT

Thereafter, the suspended management of the Company has filed an appeal for stay before the Hon'ble Supreme Court against National Company Law Appellate Tribunal, New Delhi and the same has also been dismissed, thereby upholding the initiation of CIRP.

As stated in the aforesaid note, the outcome may have implications on the financial position of the Company, depending on the claims admitted and recoverability. The ultimate outcome and consequential financial impact, if any, is presently not determinable.

Note 6 : Other Intangible assets

	(Rs in Lakh)
Particulars	Amount
As at 31-03-2023	1.06
Additions	
Disposal/Transfer	
As at 31-03-2024	1.06
Additions	0.36
Disposal/Transfer	-
As at 31-03-2025	1.41
Accumulated depreciation:	
As at 31-03-2023	0.77
Depreciation charge for the year	0.12
Disposal/Transfer	
As at 31-03-2024	0.89
Depreciation charge for the year	0.12
Disposal/Transfer	0.00
As at 31-03-2025	1.01
Net Block Value:	
As at 31-03-2023	0.28
As at 31-03-2024	0.16
As at 31-03-2025	0.40

Note 7 : Non Current Financial assets : Loans & Advances

	(Rs in Lakh)	
Particulars	As at 31st March, 2025	As at 31st March, 2024
Unsecured, Considered Good Loan		
Bajrang Refractories Pvt Ltd	551.49	510.85
	551.49	510.85

Note 8 : Non Current Financial assets : Others

	(Rs in Lakh)	
Particulars	As at 31st March, 2025	As at 31st March, 2024
Security deposits		
- Related Party	1.52	1.52
- Others	307.15	290.15
Fixed deposit with Bank (Maturity after 12 months)	44.54	20.62
	353.21	312.29

Note 9 : Income Tax Expenses

Tax Expense recognised in Statement of Profit & Loss

(Rs in Lakh)		
Particulars	As at 31st March, 2025	As at 31st March, 2024
Current Tax		
Current Tax on taxable income for the year	55.89	33.00
Total Current Tax Expense	55.89	33.00
Deferred Tax		
Deferred Tax charged	12.92	2.00
Total Deferred Income Tax Expense	12.92	2.00
Tax in respect of earlier year	-	-
Total Income Tax Expense	68.81	35.00

A reconciliation of the income tax expenses to the amount computed by applying the statutory income tax rate to the profit before income taxes is summarized below:

(Rs in Lakh)		
Particulars	As at 31st March, 2025	As at 31st March, 2024
Particulars		
Profit Before Tax	357.66	156.57
Statutory Tax Rate (%)	25.17%	25.17%
Tax at statutory tax rate	90.02	39.41
Tax effects of amounts which are not deductible in calculating taxable income		
Different rate of deferred tax compared to current tax	-	-
Income considered under different Tax Rate	(12.10)	(2.59)
Others	(9.10)	(1.82)
Taxes of earlier years	-	-
Income Tax Expense	68.81	35.00

B) The movement in deferred tax assets and liabilities during the year ended March 31, 2024 and March 31, 2025

(Rs in Lakh)				
Particulars	Balance sheet		Credit /(charge) in Statement of Profit and Loss	
	As at 31st March, 2025	As at 31st March, 2024	Year ended 31st March, 2025	Year ended 31st March, 2024
Deferred tax Liabilities				
Tax impact of difference between carrying amount of PPE in the financial statements and the income tax return	(60.15)	(48.35)	11.80	0.97
Reversal of Loan Processing Fee	(2.59)	(1.97)	0.62	0.68
Capital Reserve OTS	(6.13)	(6.13)	-	-
Fair Value of Investment	(0.02)	(0.83)	(0.81)	0.11
Total (A)	(68.89)	(57.29)	11.61	1.77

Deferred tax Assets

Tax impact of expenses charged in the financial statements but allowable in future under income tax

Bonus payable	2.06	1.84	0.22	0.10
Expenses disallowed u/s 43B	437.53	437.53	-	
Provision for doubtful advances	10.50	10.80	(0.30)	-
Provision for doubtful debts	3.41	5.37	(1.96)	1.32
Amortisation of LPF as per EIR	1.53	1.24	0.29	0.02
Allowance for Doubtful Debts	1.11	0.80	0.31	0.15
Diminution in the value of Investment	7.26	7.26	-	-
Remeasurement of Defined Benefit Plan			0.13	(1.82)
Total (B)	463.41	464.85	(1.31)	(0.23)
Net Deferred Tax Assets / (Liabilities) (A-B)	394.52	407.57	(12.92)	(2.00)

Significant Estimates: Based on the approved plans and budgets, the company has estimated that the payment of expense disallowed under section 43B, which management believes is probable, accordingly the company has recognized deferred tax asset on aforesaid losses.

Note 10 : Non Current Tax Assets (Net)

Particulars	(Rs in Lakh)	
	As at 31st March, 2025	As at 31st March, 2024
TDS Receivable (Net of Provision)	323.87	313.06
Total	323.87	313.06

Note 11 : Non Current assets : Others

Particulars	(Rs in Lakh)	
	As at 31st March, 2025	As at 31st March, 2024
Unsecured Considered Good		
Deposits with Govt. Authorities	19.37	15.47
	<u>19.37</u>	<u>15.47</u>
Unsecured Considered Doubtful		
Capital Advances	27.39	27.39
Less: Provision for Doubtful Advances	27.39	27.39
	<u>-</u>	<u>-</u>

Note 12 : Inventories

Particulars	(Rs in Lakh)	
	As at 31st March, 2025	As at 31st March, 2024
Stock in Trade – (Certified by the Management)	1,052.66	874.88
Total	<u>1,052.66</u>	<u>874.88</u>

Note 13 : Current Financial assets : Investments

Particulars	(Rs in Lakh)			
	As at 31st March, 2025		As at 31st March, 2024	
	Units	Amount	Units	Amount
Investment in Share - Coal India	500.00	1.99	500.00	2.17
Investment in Share - Jupiter			2,700.00	10.10
Investment in Share - ONGC	3,875.00	9.55		
Investment in Share - Indian Oil	3,450.00	4.41		
Investment in Mutual Funds				
Carried at fair value through Profit and Loss Account				
(i) Kotak	377.22	19.58	-	-
(ii) SBI Liquidity	56.22	2.26	2,354.26	88.18
Total	433.44	37.79	2,354.26	100.46
Total Unquoted investments - at Market Value		-	-	-
Total Quoted investments - at Market Value outside India		-	-	-
Total Quoted investments - at Market Value inside India		37.79	-	100.46
Total	-	37.79	-	100.46

Note 14 : Current Financial assets : Trade Receivables

Particulars	(Rs in Lakh)	
	As at 31st March, 2025	As at 31st March, 2024
Considered Good - Unsecured		
From Related Parties	67.35	120.31
From Others	1,050.99	804.62
	1,118.34	924.93
Less: Allowances for Doubtful debts as per Expected Credit Loss Model	3.52	2.29
	1,114.81	922.64
Trade Receivables which have significant increase in Credit Risk		
From Related Parties	-	-
From Others	30.73	48.36
	30.73	48.36
Less: Provisions	13.58	21.36
Less: Provision for Claim	17.15	27.00
	-	-
Total	1,114.81	922.64

Trade Receivable Outstanding for following periods from due date of payment as on 31-03-2025

(Rs. In Lakhs)

	Particulars	Less Than 6 months	6 months to 1 year	1- 2 year	2-3 year	More than 3 years	Total
1	Undisputed - Considered Good	1,057.10	33.22	14.73	3.08	10.20	1,118.34
2	Undisputed– Which have significant increase in credit risk	-	-	-	-	30.73	30.73
3	Undisputed– Credit Impaired	-	-	-	-	-	-
4	Disputed - Considered Good	-	-	-	-	-	-
5	Disputed– Which have significant increase in credit risk	-	-	-	-	-	-
6	Disputed– Credit Impaired	-	-	-	-	-	-
		1,057.10	33.22	14.73	3.08	40.93	1,149.07
	Less: Allowance for Credit Losses						34.26
	Total Trade Receivable						1,114.81

Trade Receivable Outstanding for following periods from due date of payment as on 31-03-2024

(Rs. In Lakh)

	Particulars	Less Than 6 months	6 months to 1 year	1- 2 year	2-3 year	More than 3 years	Total
1	Undisputed - Considered Good	902.24	5.53	3.96	2.72	10.48	924.93
2	Undisputed– Which have significant increase in credit risk	-	-	-	-	48.36	48.36
3	Undisputed– Credit Impaired	-	-	-	-	-	-
4	Disputed - Considered Good	-	-	-	-	-	-
5	Disputed– Which have significant increase in credit risk	-	-	-	-	-	-
6	Disputed– Credit Impaired	-	-	-	-	-	-
		902.24	5.53	3.96	2.72	58.84	973.29
	Less: Allowance for Credit Losses						50.65
	Total Trade Receivable						922.64

Provisions for claims are made based on deductions made for thefts and shortages by various clients. The Final Amounts of deductions will be settled only after completion of counter claims and other legal proceedings. However, based on the information available with the company and past empirical experience, necessary provision has been made as per the best judgement.

The management is rigorously pursuing the recovery against doubtful debts and advances and is hopeful of recovery. Provision is made to the extent considered necessary in accordance with the principal of prudence and conservatism.

Note 15 : Cash and Cash Equivalents

(Rs in Lakh)

Particulars	As at 31st March, 2025	As at 31st March, 2024
Cash and cash equivalents		
Balance with banks		
In current accounts	115.89	66.93
Bank Deposits (maturity with less than 3 months)	9.88	9.26
Cash On Hand	15.94	9.11
	<u>141.71</u>	<u>85.30</u>

Note 16 : Other Bank Balances

(Rs in Lakh)

Particulars	As at 31st March, 2025	As at 31st March, 2024
Other Bank Balances		
Bank Deposits (maturity with more than 3 months but less than 12 months)	11.20	10.56
	<u>11.20</u>	<u>10.56</u>

Note 17 : Current Financial assets : Loans

(Rs in Lakh)

Particulars	As at 31st March, 2025	As at 31st March, 2024
Loans		
(A) Other Loans		
Unsecured, Considered Good	2.16	1.23
	<u>2.16</u>	<u>1.23</u>
Unsecured, Considered Doubtful	8.58	8.58
Less: Allowance for Bad Doubtful Loans	(8.58)	(8.58)
	<u>-</u>	<u>-</u>
	<u>2.16</u>	<u>1.23</u>

Note 18 : Current Financial Assets : Others

(Rs in Lakh)

Particulars	As at 31st March, 2025	As at 31st March, 2024
Unbilled Revenue	375.83	150.90
Accrued Interest on Deposit	3.08	1.34
Withholding tax recoverable	5.02	1.42
	<u>383.93</u>	<u>153.66</u>

Note 19 : Other Current Assets

	(Rs in Lakh)	
Particulars	As at 31st March, 2025	As at 31st March, 2024
Receivable from Government Authorities	188.27	291.02
Prepaid Expenses	35.42	27.55
Other Current Assets/ Advances	52.26	45.35
Advance to Suppliers	19.70	17.96
	<u>295.64</u>	<u>381.89</u>

Note 20 : Equity Share Capital

	(Rs in Lakh)	
Particulars	As at 31st March, 2025	As at 31st March, 2024
<u>Authorised Capital</u>		
60,00,000 Equity Shares of Rs.10 each	600.00	600.00
(Previous year 60,00,000 Equity Shares of Rs.10 each)		
<u>Issued & Subscribed and Paid up</u>		
50,00,000 Equity Shares of Rs.10 each	500.00	500.00
(Previous year 50,00,000 Equity Shares of Rs.10 each)		
Less : Calls In Arrear(45,100 shares for Rs 5 per each share)	2.26	2.26
	<u>497.75</u>	<u>497.75</u>

Notes

(a) Reconciliation of the number of the shares outstanding at the beginning and at the end of the year :

	As at 31st March, 2025		As at 31st March, 2024	
Authorised share capital	No.of shares	Amount in Lakh	No.of shares	Amount in Lakh
Balance at the beginning of the year	60,00,000	600.00	60,00,000	600.00
Balance at the end of the year	60,00,000	600.00	60,00,000	600.00
	As at 31st March, 2025		As at 31st March, 2024	
Issued share capital	No.of shares	Amount in Lakh	No.of shares	Amount in Lakh
Balance at the beginning of the year	50,00,000	500.00	50,00,000	500.00
Balance at the end of the year	50,00,000	500.00	50,00,000	500.00
	As at 31st March, 2025		As at 31st March, 2024	
Subscribed and paid-up share capital	No.of Shares	Amount in Lakh	No.of Shares	Amount in Lakh
Balance at the beginning of the year	50,00,000	497.75	50,00,000	497.75
Balance at the end of the year	50,00,000	497.75	50,00,000	497.75

The company has not issued any equity shares during the current and previous year

(b) The details of Shareholders holding more than 5% Shares

Name of the Share Holder	As at 31st March, 2025		As at 31st March, 2024	
	No. of Shares	%	No. of Shares	%
Ram Prasad Agarwal	3,88,722	7.77	3,88,722	7.77
Pawan Kumar Agarwal	2,50,266	5.01	2,50,266	5.01
Rewa Devi Agarwal	2,61,400	5.23	2,61,400	5.23
Mudhra Fine Blanc Pvt Ltd	5,60,284	11.21	5,60,284	11.21

(c) Disclosure of Shareholding of Promoters and Promoter Group

Shares held by promoters and promoter group at the end of the year

Sr. No.	Promoters name	As at March 31, 2025			As at March 31, 2024		
		No. of Shares	% of total Shares	% changes during the year	No. of Shares	% of total Shares	% changes during the year
1	NARAYAN PRASAD AGARWALA HUF	38900	0.78	-	38900	0.78	-
2	RAM PRASAD AGARWALA HUF	234900	4.70	-	234900	4.70	-
3	MS.HANSA AGARWAL	171000	3.42	-	171000	3.42	-
4	REWA JHUNJHUNWALA	261400	5.23	-	261400	5.23	-
5	RENU DEVI JHUNJHUNWALA	101500	2.03	-	101500	2.03	-
6	NARAYAN PRASAD AGARWAL	145800	2.92	-	145800	2.92	-
7	MR.GAURAV JHUNJHUNWALA	204040	4.08	-	204040	4.08	-
8	SAURABH JHUNJHUNWALA	105440	2.11	-	105440	2.11	-
9	PAWAN KUMAR AGARWALA	250266	5.01	-	250266	5.01	-
10	MANJU CHOUDHURY	80688	1.61	0.89	124900	2.50	-
11	BHAGWANI DEVI AGARWALA	138900	2.78	-	138900	2.78	-
12	RAM PRASAD AGARWALA	388722	7.77	-	388722	7.77	-
13	SHILPI JHUNJHUNWALA	5100	0.10	-	5100	0.10	-
14	MUKUND JHUNJHUNWALA	43800	0.88	-	43800	0.88	-
15	LALITADEVI SHYAMSUNDER MURARKA	18700	0.37	-	18700	0.37	-
16	RAJA JHUNJHUNWALA	1000	0.02	-	1000	0.02	-
17	FALGUN EXPORT PRIVATE LIMITED	161900	3.24	-	161900	3.24	-
18	PRIMA FINANCIAL SERVICES LIMITED	35300	0.71	-	35300	0.71	-
	Total	2387356			2431568	48.63	

(d) Terms/Rights attached to Equity shares

The company has one class of share capital, i.e., equity share having face value of Rs.10 per share. Each Shareholder is entitled to one vote per share. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the company after distribution of all preferential amounts in proportion to their shareholding

Note 21 : Other Equity

(Rs in Lakh)

Particulars	Reserves & Surplus		Total
	Retained Earnings	Other Reserves	
Balance as at 31-03-2023	635.74		635.74
Profit for the year	121.57		121.57
Other comprehensive Income for the year	(5.42)		(5.42)
Total Comprehensive Income for the year	116.16		116.16
Balance as at 31-03-2024	751.90		751.90
Profit for the year	288.85		288.85
Other comprehensive Income for the year	0.37		0.37
Total Comprehensive Income for the year	289.22		289.22
Balance as at 31-03-2025	1,041.12		1,041.12

Retained Earnings

Retained earnings are the profits that the Company has earned till date, less any transfers to general reserve, dividends or other distributions paid to the shareholders.

Note 22 : Non Current Borrowings

(Rs in Lakh)

Particulars	As at 31st March, 2025	As at 31st March, 2024
Secured		
Term Loans -Others	643.90	782.64
Secured Loans- (A)	643.90	782.64
Unsecured		
From Directors	80.35	87.52
Inter Corporate Deposit	-	2.42
Unsecured Loans- (B)	80.35	89.95
Total (A+B)	724.26	872.59

The terms of repayment not yet finalised for Unsecured Loan from Body Corporate, Related Parties, Others and Directors. Rate of Interest is charged @ 9% p.a. previous year @ 9% p.a.

Term loan (secured) from Kotak Mahindra Prime Ltd. In form of motor vehicle finance facility secured against hypothecation of motor vehicle of the company. The Said loan carries interest rate @ 10% P.A and the loan is repayable in monthly equated installment of Rs. 25,755/- each inclusive of interest. (Current year- Balance Outstanding Rs. 7,42,073/- P. Y. Balance Outstanding Rs. 9,66,071/-)

Term loan (secured) from Kotak Mahindra Prime Ltd. In form of motor vehicle finance facility secured against hypothecation of motor vehicle of the company. The Said loan carries interest rate @ 10.20% P.A and the loan is repayable in monthly equated installment of Rs. 43,883/- each inclusive of interest. (Current year- Balance Outstanding Rs. 6,90,861/- P. Y. Balance Outstanding Rs. 11,23,600/-)

Term loan (secured) from Sundaram Finance Limited, in form of commercial vehicle finance facility secured against hypothecation of commercial vehicles of the company. The financier is also holding personal guarantee of managing director of the company, The said loan carries interest rate @ 9.63% p.a. and the loan is repayable in monthly equated installment of Rs. 10,25,800/- each inclusive of interest. (Current year- Balance Outstanding Rs. 2,88,40,614/- P. Y. Balance Outstanding Rs. 3,78,90,531/-).

Term loan (secured) from Tata Motors Finance Limited, in form of commercial vehicle finance facility secured against hypothecation of commercial vehicles of the company. The financier is also holding personal guarantee of managing director of the company, The Said loan carries interest rate @ 9.54% p.a. and the loan is repayable in monthly equated installment of Rs. 10,05,000/- each inclusive of interest. (Current year- Balance Outstanding Rs. 3,09,63,531/- P. Y. Balance Outstanding Rs. 3,96,38,297/-).

Term loan (secured) from Tata Motors Finance Limited, in form of commercial vehicle finance facility secured against hypothecation of commercial vehicles of the company. The financier is also holding personal guarantee of managing director of the company, The Said loan carries interest rate @ 9.75% p.a. and the loan is repayable in monthly equated installment of Rs. 25,250/- each inclusive of interest. (Current year- Balance Outstanding Rs. 8,05,648/- P. Y. Balance Outstanding Rs. 10,00,000/-).

Term loan (secured) from Tata Motors Finance Limited, in form of commercial vehicle finance facility secured against hypothecation of commercial vehicles of the company. The financier is also holding personal guarantee of managing director of the company, The Said loan carries interest rate @ 9.75% p.a. and the loan is repayable in monthly equated installment of Rs. 50,500/- each inclusive of interest. (Current year- Balance Outstanding Rs. 16,06,396/- P. Y. Balance Outstanding Rs. NIL).

Term loan (secured) from Tata Motors Finance Limited, in form of commercial vehicle finance facility secured against hypothecation of commercial vehicles of the company. The financier is also holding personal guarantee of managing director of the company, The Said loan carries interest rate @ 11.30% p.a. and the loan is repayable in monthly equated installment of Rs. 5,41,405/- each inclusive of interest. (Current year- Balance Outstanding Rs. 1,86,49,000/- P. Y. Balance Outstanding Rs. NIL).

Term loan (secured) from Mahindra and Mahindra Financial Services Ltd. In form of motor vehicle finance facility secured against hypothecation of motor vehicles of the company. The Said loan carries interest rate @ 11.15% P.A and the loan is repayable in monthly equated installment of Rs. 20,730/- each inclusive of interest. (Current year- Balance Outstanding Rs. 4,09,425/- P. Y. Balance Outstanding Rs. 5,99,192/-).

Term loan (secured) from Sundaram Finance Limited. In form of motor vehicle finance facility secured against hypothecation of motor vehicle of the company. The Said loan carries interest rate flat @ 9.50% P.A and the loan is repayable in monthly equated installment of Rs. 19,215/- each inclusive of interest. (Current year- Balance Outstanding Rs. 4,79,283/- P. Y. Balance Outstanding Rs. NIL).

Term loan (secured) from Sundaram Finance Limited. In form of motor vehicle finance facility secured against hypothecation of motor vehicle of the company. The Said loan carries interest rate flat @ 9.90% P.A and the loan is repayable in monthly equated installment of Rs. 25,780/- each inclusive of interest. (Current year- Balance Outstanding Rs. 6,41,753/- P. Y. Balance Outstanding Rs. NIL).

Working Capital Loans from bank includes Rs 2816.99 Lac against Cash Credit Limit and Rs. 2000.00 Lac against Export Packing Credit Limit from Punjab and Sind Bank has been slipped to Non-Performing Assets with effect from 31-03-2012. The company has also defaulted in interest payable on said loan amounting to Rs 1,82,92,452/- for the period from 01/04/2013 to 31/03/2014 and Rs. 4,69,38,398/- for the period from 01/04/2014 to 31/03/2015 and Rs. 48,10,23,18/- for the period from 01/04/2015 to 31/03/2016 and Rs. 16,83,74,21/- for the period from 01/04/2016 to 31/03/2017. The Interest provision on loan taken from the bank has not been accounted for the financial year 2017-18 to 2024-25 due to legal dispute between the company and the bank as Double Bench of Hon'ble Calcutta High Court has issued order in favour of the company. The Bank filed a Special Leave Petition against the said order of the Double Bench of Hon'ble Calcutta High Court in Hon'ble Supreme Court. Special Leave Petition order was passed against the Company by setting aside the Double Bench of Hon'ble Calcutta High Court order. Company had filed Miscellaneous Application.

The said Miscellaneous application has been heard and Apex Court had passed an order in favour of the Company for allowing the Civil Court to proceed the Suit on Merit in the Hon'ble Calcutta High Court and towards same the Commission for Cross Examination is in process as per order of Hon'ble Calcutta High Court.

Note 23 : Current Borrowing

(Rs in Lakh)		
Particulars	As at 31st March, 2025	As at 31st March, 2024
Secured		
(a) Loans repayable on demand from banks	4,804.14	4,799.86
(b) Loans repayable on demand from others	-	-
(c) Current Maturities of Long Term Loans	194.38	29.53
	<u>4,998.52</u>	<u>4,829.40</u>

Working Capital Facilities are secured by hypothecation of inventories, Book Debts and commercial vehicles of the company as well as by way of mortgage of some of the property of the company. The Bank is also holding personal guarantee of some of the Directors of the company as well as Corporate Guarantee of other group Companies.

Note 24 : Trade Payables

(Rs in Lakh)		
Particulars	As at 31st March, 2025	As at 31st March, 2024
Micro, Small & Medium Enterprises	14.20	35.41
Others	629.02	473.62
	<u>643.22</u>	<u>509.04</u>

Refer Note for information about liquidity risk market risk of trade payable. Under the Micro, Small and Medium Enterprises Development Act, 2006 ("MSMED Act") which came into force from October 2, 2006, certain disclosures are required to be made relating to micro, small and medium enterprises.

The disclosure as required by section 22 of MSMED Act has been given below:

(Rs. In Lakh)

Particulars	2024-2025	2023-2024
Principal amount due to suppliers under MSMED Act, at the yearend (since paid)	14.20	35.41
Interest accrued and due to suppliers under MSME Act, on the above amount as at the year end	-	-
payment made to suppliers (other than interest) beyond the appointed day, during the year	-	-
Interest paid to suppliers under MSMED Act (other than section 16)	-	-
Interest paid to suppliers under MSMED Act (section 16)	-	-
Interest due and payable to Suppliers under MSMED Act, for payments already made	-	-
Interest accrued and remaining unpaid at the yearend to Suppliers under MSMED ACT	-	-

Details relating to dues to micro and small enterprises as per micro, small and medium enterprises development act, 2006 is on the basis of such parties have been identified by the Management on the basis of the information available with the Company and relied upon by the Auditors. The company has not received any claim for interest from any supplier under the said act.

Trade Payable Outstanding for following periods from due date of payment as at 31-03-2025

(Rs. in Lakh)

	Particulars	Less Than 1 Year	1- 2 year	2-3 year	More than 3 year	Total
1	MSME	14.20	-	-	-	14.20
2	Others	424.99	4.55	0.90	198.58	629.02
3	Disputed- MSME	-	-	-	-	-
4	Disputed- Others	-	-	-	-	-

Trade Payable Outstanding for following periods from due date of payment as at 31-03-2024

(Rs. in Lakh)

	Particulars	Less Than 1 Year	1- 2 year	2-3 year	More than 3 years	Total
1	MSME	35.41	-	-	-	35.41
2	Others	259.95	12.95	1.14	199.59	473.62
3	Disputed- MSME	-	-	-	-	-
4	Disputed- Others	-	-	-	-	-

Note 25 : Other Current Financial Liabilities

(Rs in Lakh)

Particulars	As at 31st March, 2025	As at 31st March, 2024
Security Deposits	101.62	103.60
Interest accrued but not due on Borrowings	-	-
Other payables		
- Others	23.86	33.65
- Related Party	0.13	(0.02)
Total	125.60	137.23

Note:(a) There are no amounts due for payment to the Investor Education and Protection Fund Under Section 125 of the Companies Act, 2013 as at the year end.

Note 26 : Other Current Liabilities

(Rs in Lakh)

Particulars	As at 31st March, 2025	As at 31st March, 2024
Advances From Customers	105.52	54.84
Other payables	4.68	9.69
Statutory Remittances	9.68	8.08
Total	119.88	72.62

Note 27 : Provisions

(Rs in Lakh)

Particulars	As at 31st March, 2025	As at 31st March, 2024
Provision for Employee Benefits		
Opening Balance	50.46	47.09
Add:- Created During the year	52.83	50.46
Less:- Used During the year	50.46	47.09
	52.83	50.46

Note 28 : Revenue From Operations

(Rs in Lakh)

Particulars	Year ended 31st March, 2025	Year ended 31st March, 2024
Sale of Products		
- Sales	7,814.09	7,037.14
Sale of Services	2,419.95	1,623.58
- Logistics Operations	2,133.50	1,327.18
- Rent Income	110.21	100.06
- Wind Energy	176.24	196.34
Other Operating Revenue	161.58	124.21
	10,395.62	8,784.94

Note 29 : Other Income

Particulars	(Rs in Lakh)	
	Year ended 31st March, 2025	Year ended 31st March, 2024
Interest on Banks(Gross,T.D.S.Rs.14463/-,P.Y.Rs.16520/-)	3.87	2.47
Interest on Others	99.01	93.32
Provision No Longer Required Written Back	18.11	0.74
Profit/(Loss) on Sale of Investments	11.35	17.26
Profit/loss on Sale of Assets	94.61	12.00
Corporate Guarantee Fee	190.80	190.80
Miscellaneous Income	10.08	1.72
Sundry Balances Written Back	8.68	17.61
	436.51	335.93

Note 30 : Purchase of Stock in Trade

Particulars	(Rs in Lakh)	
	Year ended 31st March, 2025	Year ended 31st March, 2024
Automobile Parts & Lubricants	4,366.48	3,761.61
MS & HSD Purchase	3,097.81	3,029.10
	7,464.30	6,790.71

Note 31 : Change in Inventories of Finished Goods, Stock in Trade & Work-in-Progress

Particulars	(Rs in Lakh)	
	Year ended 31st March, 2025	Year ended 31st March, 2024
Opening Stock-in-trade	874.88	687.28
Less : Closing Stock-in-trade	1,052.66	874.88
	(177.78)	(187.60)

Note 32 : Employee Benefit Expenses

Particulars	(Rs in Lakh)	
	Year ended 31st March, 2025	Year ended 31st March, 2024
Salary, Bonus & Allowances	525.72	503.63
Staff Welfare Expense	17.45	10.96
Contribution to Provident Fund and other Funds	26.63	23.82
	569.80	538.41

Note 33 : Financial Charges

Particulars	(Rs in Lakh)	
	Year ended 31st March, 2025	Year ended 31st March, 2024
Interest on borrowings	73.07	12.42
Others borrowing cost	10.85	9.87
	83.92	22.29

Note 34 : Depreciation and Amortisation Expenses

(Rs in Lakh)

Particulars	Year ended 31st March, 2025	Year ended 31st March, 2024
Depreciation on Property, Plant & Equipment	177.60	119.15
Depreciation on Investment Property	41.60	41.61
Amortisation on Intangible Assets	0.12	0.12
	219.31	160.87

Note 35 : Other Expenses

(Rs in Lakh)

Particulars	Year ended 31st March, 2025	Year ended 31st March, 2024
<u>Operation Expenses</u>		
Freight Payment	1,073.48	404.65
Trip Expense and Allowances	282.99	265.60
Diesel Expense	344.70	371.53
Claims	0.31	6.60
Loading & Unloading Expense	29.90	119.56
Repair and Maintenance - Machinery	59.32	108.71
Repair and Maintenance - Building	10.59	7.14
Repair and Maintenance - Others	13.45	12.53
Other Operational Expense	181.31	74.44
	1,996.04	1,370.79
<u>Administrative & Other Expenses</u>		
Travelling & Conveyance Expense	51.65	37.94
Auditors Remuneration (refer note 35.1)	5.88	5.83
Insurance Premium	28.00	35.58
Rates & Taxes	12.35	7.28
Rent	44.12	40.78
Provision for doubtful debts and advances	1.23	5.40
Bad debt Written off/Sundry Balance Written off (Net)	18.42	0.30
Penalty/Fines	0.29	1.70
Consultancy charges	25.19	21.45
Legal, Professional Charges	19.48	27.54
Other Administrative Expense	100.16	71.68
Brokerage and commission	12.13	13.34
	318.88	268.83
Total	2,314.93	1,639.61

Note 35.1 : Auditor's Remuneration

(Rs in Lakh)

Particulars	Year ended 31st March, 2025	Year ended 31st March, 2024
Audit fees (including limited reviews)	4.88	4.88
Taxation Matters	1.00	0.95
	5.88	5.83

36. Additional Disclosure requirement:**36.1 Financial Instruments****Financial****Instruments****Classification****Category**

(Rs in Lakh)

Particulars	31-Mar-25			31-Mar-24		
	Fair Value through Profit & Loss	Fair Value through OCI	Amortised Cost	Fair Value through Profit & Loss	Fair Value through OCI	Amortised Cost
Financial Assets						
Investments	37.79	-	-	100.46	-	-
Trade receivables	-	-	1,114.81	-	-	922.64
Cash & cash equivalents	-	-	141.71	-	-	85.30
Other balances with banks	-	-	11.20	-	-	10.56
Loans	-	-	553.65	-	-	512.08
Other financial assets	-	-	737.14	-	-	465.95
Total	37.79	-	2558.52	100.46	-	1996.53
Financial Liabilities						
Borrowings	-	-	5,722.78	-	-	5701.99
Trade payables	-	-	643.22	-	-	509.04
Other financial liabilities	-	-	125.60	-	-	137.23
Total	-	-	6491.60	-	-	6348.26

The management assessed that trade receivables, cash and cash equivalents, Other balances with banks, loans, other financial assets, trade payables, borrowings and other financial liabilities (excluding current maturities of long-term borrowings) approximate their carrying amounts largely due to the short-term maturities of these instruments.

Fair Value Hierarchy

(Rs in Lakh)

Financial Assets and liabilities measured at fair value 31.03.2025 & 31.03.2024	Level 1	Level 2	Level 3	Total
As at March 31,2025				
Financial Assets				
FVTPL	37.79	-	-	37.79
FVTOCI		-	-	-
As at March 31,2024				
Financial Assets				
FVTPL	100.46	-	-	100.46
FVTOCI	-	-	-	-

Fair values

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- a) In the principal market for the asset or liability, or
- b) In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

a) Level 1 -- This includes financial instruments measured using quoted prices. The fair value of all equity instruments which are traded on the Stock Exchanges is valued using the closing price as at the reporting period.

b) Level 2 -- The fair value of financial instruments that are not traded in an active market (for example over-the-counter derivatives) is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates.

c) Level 3 -- If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

External valuers are involved, wherever required, for valuation of significant assets, such as properties, unquoted financial assets and significant liabilities. Involvement of external valuers is decided upon by the Company after discussion with and approval by the Company's management. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained. The Company, after discussions with its external valuers, determines which valuation techniques and inputs to use for each case.

At each reporting date, the Company analyses the movements in the values of assets and liabilities which are required to be remeasured or re-assessed as per the Company's accounting policies. For this analysis, the Company verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents. The Company also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

This note summarises accounting policy for fair value measurement. Other fair value related disclosures are given in the relevant notes.

Valuation technique used to determine fair value:

Specific valuation techniques used to value financial instruments include:
the use of quoted market prices or dealer quotes for similar instruments

Fair Value of Financial Assets & Liabilities measured at amortized cost

- ✓ The carrying amounts of trade receivables, trade payables, capital creditors and cash and cash equivalents are considered to be the same as their fair values, due to their short-term nature.
- ✓ The fair values of non-current borrowings are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy due to the use of unobservable inputs, including own credit risk. They are subsequently measured at amortised cost at balance sheet date.

1. Financial Risk Management

The Company's activities expose it to market risk, liquidity risk and credit risk. This note explains the sources of risk which the entity is exposed to.

Risk	Credit Risk	Liquidity Risk	Market Risk
Foreign Exchange Risk	Interest Rates	Security Price	

Credit Risk Management

Company assesses and manages credit risk based on internal credit rating system. The finance function consists of a separate team who assesses and maintains an internal credit rating system. Internal credit rating is performed on for each class of financial instruments with different characteristics.

The company is making provision on Trade Receivables based on Expected Credit Loss Model (ECL).

Ageing & Percentage

(Rs. In Lakh)

Ageing	Mar-25		Mar-24	
0-60 days	894.31	0.89	764.92	0.76
61- 120 Days	138.58	1.04	131.99	0.99
121 - 180 days	24.22	0.36	5.33	0.08
More than 180 days	61.23	1.22	22.69	0.45
Total	1118.34	3.52	924.93	2.29
Provision to be recognised in P&L		1.23		0.59

The Company has used a practical expedient by computing the expected loss allowance for trade receivables based on historical credit loss experience and adjustments for forward looking information.

Reconciliation of loss allowance provision

(Rs. In Lakh)

Reconciliation of Loss Allowance	2024-25	2023-24
Opening Balance	2.29	1.69
Changes due to purchase/realisation of asset	1.23	0.59
Write off Bad Debts	-	-
Change in risk parameters (Additional Provision)	-	-
Closing Balance	3.52	2.29

Liquidity Risk

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due and to close out market positions. Due to the dynamic nature of the underlying businesses, Company treasury maintains flexibility in funding by maintaining availability under committed credit lines.

Management monitors rolling forecasts of the Company's liquidity position and cash and cash equivalents on the basis of expected cash flows. This is generally carried out at local level in the operating companies of the Company in accordance with practice and limits set by the Company. These limits vary by location to take into account the liquidity of the market in which the entity operates. In addition, the Company's liquidity management policy involves projecting cash flows in major currencies and considering the level of liquid assets necessary to meet these, monitoring balance sheet liquidity ratios against internal and external regulatory requirements and maintaining debt financing plans.

Maturities of financial liabilities (31-03-2024 & 31-03-2025)

(Rs. In Lakh)

Financial Liabilities	Within 12 months	After 12 months
As at March,2024		
Non derivative		
Borrowings	4829.40	872.59
Trade payables	509.04	-
Other financial	137.23	-
Derivati	-	-
As at March,2025		
Non derivative		
Borrowings	4998.52	724.26
Trade payables	643.22	-
Other financial	125.60	-
Derivati	-	-

Market Risk Management**Foreign Currency Risk**

The Company operates internationally and is exposed to foreign exchange risk arising from foreign currency transactions, primarily with respect to the US\$, EUR. Foreign exchange risk arises from future commercial transactions and recognized assets and liabilities denominated in a currency that is not the company's functional currency (INR). The risk is measured through a forecast of highly probable foreign currency cash flows.

(a) Foreign currency risk exposure

Particulars	As at 31-03-2025	As at 31-03-2024
	US\$	US\$
Financial Assets	-	-
Financial Liabilities	-	-
Net Exposure	-	-

(b) Sensitivity

Particulars	Impact on PBT	
	As at 31-03-2025	As at 31-03-2024
USD Sensitivity (+1%)	NIL	NIL
USD Sensitivity (-1%)	NIL	NIL

Cash flow and fair value interest rate risk

The Company's main interest rate risk arises from long-term borrowings with variable rates, which expose the Company to cash flow interest rate risk.

The Company's fixed rate borrowings are carried at amortised cost. They are therefore not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

(a) Interest Rate Risk Exposure

(Rs. In Lakh)

Particulars	31.03.2025	31.03.2024
Variable Rate borrowings	-	-
Fixed Rate Borrowings	5722.78	5701.99

Price Risk

The Company's exposure to equity securities price risk arises from investments held by the Company and classified in the Balance Sheet at fair value through profit or loss.

To manage its price risk arising from investments in equity securities, the Company diversifies its portfolio. Diversification of the portfolio is done in accordance with the limits set by the Company.

Sensitivity

(Rs. In Lakh)

Particulars	Impact on PBT		Impact on other Components of	
	31.03.202	31.03.202	31.03.2025	31.03.202
Investment price sensitivity (+10%)	3.78	10.05	-	-
Investment price sensitivity (-10%)	(3.78)	(10.05)	-	-

35.2 Capital Management

The Company's objectives when managing capital are to

- ✓ safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders, and
- ✓ Maintain an optimal capital structure to reduce the cost of capital.

Consistent with others in the industry, the Company monitors capital on the basis of the following gearing ratio:

Net debt (total borrowings net of cash and cash equivalents) divided by Total 'equity' (as shown in the balance sheet, including non-controlling interests). (Rs. in Lakh)

Particulars	31-03-2025	31-03-2024
Net Debt	5722.78	5701.99
Total Equity	1538.87	1249.64
Debt Equity Ratio	3.72	4.56

35.3 Ratio Analysis and its elements

Sr No	Particulars	Numerator	Denominator	Ratio	Numerator	Denominator	Ratio	% Variance	Reason for Variance
		Current year	Current year	Current year	Previous year	Previous year	Previous year		
1	Current Ratio	Current Assets	Current Liabilities	0.51	Current Assets	Current Liabilities	0.45	(13.22 %)	Due to Increase in Current Assets
		3,039.91	5,940.06		2,530.61	5598.74			
2	Debt-Equity Ratio	Total debt	Shareholder's equity	3.72	Total debt	Shareholder's equity	4.56	18.50 %	Due to increase in Net Worth and repayment of Loan
		5,722.78	1,538.87		5,701.99	1,249.64			
3	Debt Service Coverage Ratio	Earnings available for debt service	Debt Service	5.22	Earnings available for debt service	Debt Service	13.03	59.94 %	Due to repayment of Loan
		592.08	113.45		304.74	23.39			
4	Return on Equity	Net profit after taxes	Average Shareholder's equity	0.21	Net profit after taxes	Average Shareholder's equity	0.19	(6.48 %)	
		288.85	1,394.26		121.57	624.82			
5	Inventory Turnover Ratio	Sales	Average Inventory	7.56	Sales	Inventory	8.45	10.57 %	Due to Increase in Turnover
		7,286.51	963.77		6,603.11	781.08			
6	Trade Receivables Turnover Ratio	Net credit sales	Average receivables	10.20	Net credit sales	Average receivables	19.04	(46.41 %)	Due to increase in Trade Receivable during the year
		10,395.62	1,018.73		8,784.94	461.32			
7	Trade Payables Turnover Ratio	Net credit purchases	Average trade payables	16.97	Net credit purchases	Average trade payables	33.12	(48.75 %)	Due to increase in Trade Payable during the year
		9,779.22	576.13		8,430.33	254.52			
8	Net Capital Turnover Ratio	Net Sales	Working capital	(3.58)	Net Sales	Working capital	(2.86)	25.19 %	Due to increase in Turnover during the year
		10,395.62	(2,900.15)		8,784.94	(3,068.13)			
9	Net Profit Ratio	Net profit after taxes	Net sales	2.78%	Net profit after taxes	Net sales	1.38%	100.78 %	Due to Increase in Net Profit during the year
		288.85	10,395.62		121.57	8,784.94			
10	Return on Capital Employed	EBIT	Capital employed	19.51%	EBIT	Capital employed	8.43%	131.51 %	Due to Increase in EBIT during the year
		441.58	2,263.13		178.86	2,122.24			
11	Return on Investment	Net return on Investment	Cost of Investment		Net return on Investment	Cost of Investment			

Since no income has been generated from investments during the year ended March 31, 2025 and March 31, 2024, the ratio of **Return on Investment** has not been disclosed.

Definitions:

- (a) Earning available for debt service = Net Profit after taxes + Non-cash operating expenses like depreciation and other amortisations + Interest + other adjustments like loss on sale of Fixed assets etc.
- (b) Debt service = Interest & Lease Payments + Principal Repayments
- (c) Average inventory = (Opening inventory balance + Closing inventory balance) / 2
- (d) Net credit sales = Net credit sales consist of gross credit sales minus sales return
- (e) Average trade receivables = (Opening trade receivables balance + Closing trade receivables balance) / 2
- (f) Net credit purchases = Net credit purchases consist of gross credit purchases minus purchase return
- (g) Average trade payables = (Opening trade payables balance + Closing trade payables balance) / 2
- (h) Working capital = Current assets - Current liabilities.
- (i) Earnings before interest and taxes = Profit before exceptional items and tax + Finance costs - Other Income
- (j) Capital Employed = Tangible Net Worth + Total Debt + Deferred Tax Liability
- (k) Net Return on Investment = Value of Investment at the end of the period - Value of Investment at the beginning of the period
- (l) Cost of Investment = Value of Investment at the end of the period

35.4 Lease

As a Lessee

(Rs. In Lakh)

Particulars	31-03-2025	31-03-2024
Premises taken on Operating Lease		
The Company has significant operating leases for premises. These lease arrangements range for a period of 11 months and 29 days, which include both cancellable and non-cancellable leases. Most of the leases are renewable for further period on mutually agreeable terms and also include escalation clauses.		
With respect to non-cancellable operating lease, the future minimum lease payment as at Balance Sheet date is as under:	44.12	40.78
For a period not later than one year		

As a Lessor

Premises given on Operating Lease

The company has given various properties on operating lease. These lease arrangements include both cancellable and non-cancellable leases. Most of the leases are renewable for further period on mutually agreeable terms.

The total future minimum lease rentals receivable at the Balance Sheet date is as under

(Rs in Lakh)

Particulars	As at 31st March, 2025	As at 31st March, 2024
For a period not later than one year	100.90	83.56

35.5 Segment information

Operating Segments:

a) Transportation	b) Trading	c) Generation of	d) Renting of	e) Petrol Pump	f) Others
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Identification of Segments:

The chief operational decision maker monitors the operating results of its Business segment separately for the purpose of making decision about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the financial statements, Operating segment have been identified on the basis of nature of products and other quantitative criteria specified in the Ind AS 108.

Segment revenue and results:

The expenses and income which are not directly attributable to any business segment are shown as unallocable expenditure (net of allocable income).

Segment assets and Liabilities:

Segment assets include all operating assets used by the operating segment and mainly consist of property, plant and equipment, trade receivables, Inventory and other operating assets. Segment liabilities primarily include trade payable and other liabilities. Common assets and liabilities which cannot be allocated to any of the business segment are shown as unallocable assets / liabilities.

Inter Segment transfer:

Inter Segment revenues are recognised at sales price. The same is based on market price and business risks. Profit or loss on inter segment transfer are eliminated at the group level.

1. Information about Products and Services (Rs. In Lakh)

Product/Service	Revenue from the product	
	31-03-2025	31-03-2024
Sale of automobile parts & Lubricants	4645.84	3940.02
Sale of wind energy	176.24	196.34
Logistic service	2133.50	1327.18
Renting of movable/ immovable property	108.79	98.71
Petrol Pump	3168.26	3097.12

The above incomes are inclusive of discount given to customers

Information about Geographical Areas

(Rs. In Lakh)

<u>Geographical Segments</u>					
Particulars	Calcutta Division	Ahmedabad Division	Banglore Division	Others	Total Rs.
<u>Revenue</u>					
<u>External Sales:</u>					
Domestic Sales/Income	3,439.34	6,565.81	826.98	-	10,832.13
	3,306.84	5,138.49	675.53	-	9,120.87
Export Sales	-	-	-	-	-
	-	-	-	-	-
Total Sales/Income	3,439.34	6,565.81	826.98	-	10,832.13
	3,306.84	5,138.49	675.53	-	9,120.87
Add: Inter Segment Sales	-	-	-		-
	-	-	-		-
Total Sales	3,439.34	6,565.81	826.98	-	10,832.13
	3,306.84	5,138.49	675.53	-	9,120.87
Less: Inter Segment Sales	-	-	-		-
	-	-	-		-
Total Revenue	3,439.34	6,565.81	826.98	-	10,832.13
	3,306.84	5,138.49	675.53	-	9,120.87
Total Assets					
<u>Segment Assets</u>	3,011.52	3,863.96	615.06	-	7,490.54
	2,966.61	3,373.09	661.40	-	7,001.10
Unallocable Asset					-
					-
Total Cost Incurred during the year to acquire segment assets	64.47	233.17	0.28	-	297.92
	19.54	551.85	8.19	-	579.58

2. Information about Major Customers (Both Years)

The company has only one major customer having turnover of more than 10% in the year 2024-25 and 2023-24.

3. Information about Business Segment

(Rs. In Lakh)

Business Segment							
Particulars	Wind Energy	Trading	Transportation	Renting of Immovable Properties	Petrol Pump	Others	Total Rs.
Revenue							
External Sales :							
Domestic Sales	176.24	4,645.84	2,133.50	108.79	3,168.26	599.51	10,832.13
	196.34	3,940.02	1,327.18	98.71	3,097.12	461.50	9,120.87
Export Sales	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total External Sales	176.24	4,645.84	2,133.50	108.79	3,168.26	599.51	10,832.13
	196.34	3,940.02	1,327.18	98.71	3,097.12	461.50	9,120.87
Add: Inter Segment Sales	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total Segment Sales/ Revenue	176.24	4,645.84	2,133.50	108.79	3,168.26	599.51	10,832.13
	196.34	3,940.02	1,327.18	98.71	3,097.12	461.50	9,120.87
Segment result before interest, exceptional/ extraordinary items & tax	81.88	293.15	106.68	71.72	9.62	(121.47)	441.58
	100.90	239.92	(22.64)	66.89	0.93	(207.14)	178.86
Add: Unallocated Income Net of Unallocable Exp.							-
							-
Less : Interest							83.92
							22.29
Profit Before Exceptional/ Extra Ordinary items & tax							357.66
							156.57
Prior Period Adjustment & Exceptional/Extra Ordinary Items	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Profit Before taxes	-	-	-	-	-	-	357.66
	-	-	-	-	-	-	156.57
Taxes							55.89
							-
Total Assets							
Segment Assets	235.53	2,496.79	1,401.65	1,011.67	370.53	2,368.89	7,885.06
	241.67	2,202.24	1,292.93	1,038.07	341.97	2,291.79	7,408.67
Unallocable Asset at HO							-

Frontline Corporation Limited

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							-
Total							7,885.06
							7,408.67
Total Liabilities							
<u>Segment Liabilities</u>	43.02	5,115.21	742.29	-	211.72	552.80	6,665.04
	28.17	5,019.59	871.87	-	206.16	342.51	6,468.29
Unallocable Liability at HO							-
							-
Total							6,665.04
							6,468.29
Total Cost Incurred during the year to acquire segment assets	21.10	1.40	201.96	-	22.42	51.04	297.92
	-	8.19	547.16	-	22.42	1.81	579.58
Total Cost Incurred during the year to acquire unallocable Asset							-
							-
Segment Depreciation	18.08	4.73	126.36	29.37	14.49	26.28	219.31
	15.23	4.40	67.14	29.37	14.49	30.23	160.87
Segment Depreciation (Unallocable Asset)							-
							-
Non-cash expenses other than depreciation	-	0.01	5.02	-	-	14.62	19.65
	0.01	0.15	0.03	-	-	0.70	0.89

36.6 Related Party Transactions: Give a List of related parties with relationship**(a) List of Related Parties**

Related Party	Nature of Relationship
Prima Financial Services Ltd	Associate Concern
Fairdeal supplies ltd	Associate Concern
M/s Fairdeal	Associate Concern
Scientific Weighbridge & Auto parts	Associate Concern
Shiv ShaktiSteel Pvt. Ltd	Associate Concern
Frontline Industries Ltd.	Associate Concern
Fairdeal Renewable Energy Pvt. Ltd.	Associate Concern
Falgun Export Pvt. Ltd.	Associate Concern
Centre for Advance Studies in Engineering	Associate Concern
Ramprasad Agarwal	Chairman & Non-executive Director
Pawankumar Agarwal	Managing Director
Narayanprasad Agarwal	Non-executive Director
Saurabh Jhunjhunwala	Non-executive Director
Bajinath Sons & HUF	Relative of KMP
Bhagwani Devi Agrawal	Relative of KMP
Gaurav Jhunjhunwala	Relative of KMP
Hansa Agrawal	Relative of KMP
Shraddha Jhunjhunwala	Relative of KMP
Raja Jhunjhunwala	Relative of KMP
Mukund Jhunjhunwala	Relative of KMP
Narayanprasad Agrawal & Sons H.U.F.	Relative of KMP
Ramprasad Agrawal & sons H.U.F.	Relative of KMP
Renudevi Jhunjhunwala	Relative of KMP
Rewadevi Jhunjhunwala	Relative of KMP
Shilpi Jhunjhunwala	Relative of KMP
Kritin Jhunjhunwala	Relative of KMP
Venya Jhunjhunwala	Relative of KMP
Vrinda Beriwala	Relative of KMP
Shradha Jhunjhunwala	Relative of KMP
Dipika Pradeep Soni	Independent Director
Dipen Ashit Dalal	Independent Director
Ummay Amen Mashraqi	Independent Director
Aarefa Kutub Kapasi	Independent Director (Cessation on 22-March-2025)

(b) Key Managerial Personnel Compensation:**(Rs. In Lakh)**

Sr No	Name of the KMP	Designation	Particulars	2024-25	2023-24
1	S K Verma	Company Secretary	Salary	16.51	17.42
2	Komal Shah	C.F.O.	Salary	6.26	6.06

(c) Transactions with related Parties**(Rs. In Lakh)**

Sr. No.	Particulars		
		2024-25	2023-24
1	<u>Interest on Loan</u>	7.51	7.45
	Saurabh Jhunjhunwala	6.73	6.86
	Ramprasad Agarwala	0.14	0.01
	Narayan Prasad Agarwala	0.64	0.59
2	<u>Sale of Goods</u>	754.40	514.15
	M/S Fairdeal(partnership firm)	703.65	494.83
	Scientific Weigh Bridge & Auto parts(partnership firm)	50.75	19.32
3	<u>Rent Income</u>	1.80	1.80
	Fairdeal Supplies Ltd	1.80	1.80
4	<u>Rent Expense</u>	36.37	36.16
	Fairdeal Supplies Ltd	2.40	2.40
	Ramprasad Agrawal	16.99	11.25
	Narayan Prasad Agrawal	-	11.25
	Pawankumar Agrawal	16.99	11.25

Note: Related parties and the transactions have been identified on the basis of the declaration received by the management and other records available.

(d) Outstanding balance arising from sale or purchase of goods and services**(Rs. In Lakh)**

Particulars	31-03-2025	31-03-2024
Trade Receivable		
M/s. Fairdeal	64.58	119.10
Scientific Weigh Bridge & Auto Parts	2.77	1.21

(e) Loans from related parties

(Rs. In Lakh)

Particulars	Ram Prasad Agarwal		Pawankumar Agarwal		Narayan Prasad Agarwal		Saurabh Jhunjunwal a		Mukund Jhunjunwal a	
	2024-25	2023-24	2024-25	2023-24	2024-25	2023-24	2024-25	2023-24	2024-25	2023-24
From Associates										
Beginning of the year	-	-	-	-	-	-	-	-	-	-
Loan Advancement	-	-	-	-	-	-	-	-	-	-
Repayment made	-	-	-	-	-	-	-	-	-	-
Interest Charged	-	-	-	-	-	-	-	-	-	-
From KMP										
Beginning of the year	1.51	-	-	-	7.08	6.55	78.94	79.72	-	-
Loan Advancement	-	1.50	-	-	-	-	7.00	-	-	-
Repayment made	0.01	0.00	-	-	0.06	0.06	21.60	7.64	-	-
Interest Charged	0.14	0.01	-	-	0.64	0.59	6.73	6.86	-	-

(f) Corporate Guarantee

The company has provided Corporate Guarantee to UCO Bank and J&K Bank in respect of Credit Facilities enjoyed by Fairdeal Supplies Ltd. In respect of such guarantee, company has given some of its Investment Properties as Collateral Securities.

(g) Terms and conditions

The loan availed from associated concerns @9% p.a. while loan from Key managerial Personnel availed @9% rate of interest. The terms of repayment are not finalized by the management.

Earnings per Share

Particulars	31.03.2025	31.03.2024
Basic EPS		
From Continuing Operations attributable to equity share holders	5.80	2.44
From Discontinuing Operations	-	-
Total Basic EPS attributable to equity Shareholders	5.80	2.44
Diluted EPS		
From Continuing Operations attributable to equity share holders	5.80	2.44
From Discontinuing Operations	-	-
Total Diluted EPS attributable to equity Shareholders	5.80	2.44

Reconciliation of earnings used in calculation of EPS
(Rs. In Lakh)

Particulars	31.03.2025	31.03.2024
Basic EPS		
Profit attributable to equity shareholders used in calculation of Basic EPS	288.85	121.57
-from continuing operations	288.85	121.57
-from discontinued operations	-	-
Diluted EPS		
Profit from continuing operations attributable to equity shareholders	288.85	121.57
Used in calculation of basic EPS	288.85	121.57
Add/less	-	-
Used in calculation of diluted EPS	288.85	121.57
Profit from discontinued operation	-	-
Profit attributable to equity holders of the company used in calculating diluted EPS	288.85	121.57

Weighted Average number of shares as denominator

(Nos. In

Lakh)

Particulars	31.03.2025	31.03.2024
Weighted average number of shares used in calculation of Basic EPS	49.77	49.77
Adjustment for calculation of diluted EPS	-	-
Options	-	-
Convertible Bonds	-	-
Weighted average number of equity shares and potential equity shares used as denominator in calculation of Diluted EPS	49.77	49.77

36.7 Employee Benefits

Defined Contribution Plan	
(Rs. in Lakh)	
Particulars	31.03.2025
Company's Contribution towards	
Provident Fund	6.58
Pension Fund	15.76
ESI	1.69

Defined Benefits Plan

Gratuity: The company has defined benefit gratuity plan in India(funded). The Company's defined benefit gratuity plan is a final salary plan for employees, which requires contributions to be made to a separately administered fund. The fund is managed by a trust which is governed by the Board of Trustees.

Balance sheet disclosures

- (a) **The amounts disclosed in the balance sheet and the movements in the defined benefit obligation over the period:**
(Rs. In Lakh)

Particulars	31.03.2025	31.03.2024
Liability at the beginning of the period	83.24	68.11
Interest Costs	6.00	5.10
Current Service Costs	5.20	4.33
Transfers	-	-
Benefits paid	(3.21)	(1.37)
Actuarial (Gain)/Loss on obligations due to change in	-	-
Demography Assumptions	2.92	2.14
Financials Assumptions	(3.95)	4.93
Experience Assumptions	90.20	83.24
Liability at the end of the period		

- (b) **Movements in the fair value of plan assets** (Rs. In Lakh)

Particulars	31.03.2025	31.03.2024
Fair value of plan assets at the beginning of the period	86.88	76.29
Interest Income	6.26	5.71
Expected return on plan assets	(0.53)	(0.17)
Contributions	1.22	6.41
Transfers	-	-
Benefits paid	(3.21)	(1.37)
Fair value of plan assets at the end of the period	90.61	86.88

- (c) **Net liability disclosed above relates to** (Rs. In Lakh)

Particulars	31.03.2025	31.03.2024
Fair value of plan assets at the end of the period	90.61	86.88
Liability as at the end of the period	(90.20)	(83.24)
Net Liability/Asset	0.42	3.64
Non-Current Portion	-	-
Current Portion	0.42	3.64

(d) Balance Sheet Reconciliation (Rs. In Lakh)

Particulars	31.03.2025	31.03.2024
Opening Net liability	(3.64)	(8.18)
-Expenses recognized in the statement of P&L	4.93	3.72
-Expenses recognized in the OCI	(0.50)	7.24
-Employer's Contribution	(1.22)	(6.41)
Amount recognized in the Balance Sheet	(0.42)	(3.64)

Profit & Loss Disclosures**(a) Net interest Cost for Current period** (Rs. In Lakh)

Particulars	31.03.2025	31.03.2024
Interest Cost	6.00	5.10
Interest Income	(6.26)	(5.71)
Net interest Cost	(0.26)	(0.61)

(b) Expenses recognised in the profit & loss statement (Rs. In Lakh)

Particulars	31.03.2025	31.03.2024
Net Interest Cost	(0.26)	(0.61)
Current Service Cost	5.20	4.33
Expenses recognized in the profit & loss	4.93	3.72

(c) Expenses recognized in the Other Comprehensive Income (Rs. In Lakh)

Particulars	31.03.2024	31.03.2024
Remeasurement		
Expected return on plan assets	0.53	0.17
Actuarial (Gain) or Loss	(1.03)	7.07
Net Income / Expenses recognized in OCI	0.50	7.24

Sensitivity Analysis

(Rs. In Lakh)

Particulars	31.03.2024	31.03.2024
Projected Benefit obligation on current assumptions	90.20	83.24
Delta effect of 1% change in Rate of		
-Discounting	(7.72)	(7.24)
-Salary Increase	8.92	8.40
-Employee Turnover	(0.19)	0.09
Data effect of (-1%) change in Rate of		
-Discounting	9.02	8.46
-Salary Increase	(7.78)	(7.32)
-Employee Turnover	0.20	(0.11)

Significant Actuarial Assumptions

Particulars	31.03.2025	31.03.2024
Discount Rate	6.85%	7.21%
Rate of return on Plan Assets	6.85%	7.21%
Salary Escalation	7.00%	7.00%
Attrition Rate	1.00%	1.00%

36.8 Provisions, Contingent Liabilities and Contingent Assets**Contingent Liability not provided for**

(Rs. In Lakh)

Particulars	2024-25	2023-24
Corporate Guarantee given to Bank	31800.00	31800.00
Claims against the Company under MACT not acknowledged as debts (for which the Company holds adequate Insurance)	NIL	357.00
Disputed direct and indirect taxes which appeals are pending at different forums	121.88	138.92
Appeal filed before Gujarat High Court against order of 2 nd Additional Senior Civil Judge, Bharuch in the matter of Suit filed by The New India Insurance Co Ltd to recover amount under The Carries Act	212.88	212.88
TOTAL CONTINGENT LIABILITY	32133.99	32508.80

The company has provided Corporate Bank Guarantee to UCO Bank and J&K Bank in respect of Credit Facilities enjoyed by Fairdeal Supplies Ltd. In respect of such guarantee, company has given some of its Investment Properties as Collateral Securities. Details of such Assets have been given in Note No 6. UCO Bank has issued demand notice dated 05-08-2012 to the borrowers/guarantors/mortgagors to repay the amount mentioned in the notice being Rs 235,94,31,422.65, failing on which the bank has taken Symbolic Possession of the properties in exercise of powers conferred upon them under the SARFAESI Act, 2002.

Fairdeal Supplies Ltd. has made a One Time Settlement with UCO Bank and commenced repayment thereof, however due to impact of COVID-19 on its business, the repayment has been delayed and company requested to the bank for further extension of the repayment duration for balance settled amount. The bank considered the request of the Fairdeal Supplies Ltd and revalidated of their proposal during the year 2021-22 and the company has started making repayment as per revised terms and conditions of the bank.

The said Company has started making repayment of the OTS since then and the said Company has repaid OTS amount with interest on delayed payments.

Fairdeal Supplies Ltd has made OTS with J&K Bank for repayment of OTS amount and has paid full and final settlement amount during the previous financial year. J & K Bank have withdrawn the legal case in the matter of SA 1316/2014 in DRT consequent upon full & final settlement of credit facilities by Fairdeal Supplies Limited to J&K Bank Limited.

- 36.9 The Company has a process whereby periodically all long-term contracts (including derivative contracts) are assessed for material foreseeable losses. At the year end, the Company has reviewed and there are no long-term contracts for which there are any material foreseeable losses. The Company has ensured that adequate provision as required under any law/accounting standards for material foreseeable losses on derivative contracts has been made in the books of accounts.
- 36.10 There have been no transactions which have not been recorded in the books of accounts, which have been surrendered or disclosed as income during the financial year ended 31 March 2025 and 31 March 2024, in the tax assessments under the Income Tax Act, 1961. There have been no previously unrecorded income and related assets which were to be properly recorded in the books of account during the financial year ended 31 March 2025 and 31 March 2024.
- 36.11 The Company has borrowings from Punjab & Sind Bank on the basis of security of current assets and the quarterly returns filed by the Company with the bank has been declared NPA by bank since May 2012, hence no compliance has been done during the year.
- 36.12 The Company does not have any charges which is yet to be registered with ROC beyond the statutory period except two instances mentioned below. As regards satisfaction of some of the charges of GE Capital Transport Financial Services LTD for which our company has been repaid the whole financed amount but could not filed the satisfaction of charge due to non-receipt of NO DUE Certificate for MCA filing. GE Capital Transport Financial Services LTD has amalgamated and closed its all branch offices, meanwhile we send many reminder mails to the company for issue of No Due Certificate, but no reply has been received so far. The loan borrowed by Fairdeal Supplies Limited from UCO Bank Ltd and Jammu and Kashmir bank for which corporate guarantee has been given by our company has been fully repaid by the said company, however the satisfaction is pending for non-receipt of No due certificate from the bank.

The details of charges which is yet to be registered with ROC are as under:

Sr. No.	Brief description of the charges or satisfaction	Amount of Charge	location of the Registrar	Period by which such charge had to be registered	Reason for delay in registration
1	Mahindra & Mahindra Financial Services Ltd, 4 th Floor, Dr. G M Bhosale Marg, Worli, Mumbai 400 018	8,00,000/-	ROC WEST BENGAL, KOLKATA	03/03/2023	Due to oversight said charge could not been created in favour of the lender however, steps are being taken for creation of charge.
2	Kotak Mahindra Prime Limited 27BKC, C 27, G Block,Bandra Kurla Complex, Bandra (East),Mumbai, Mumbai, Maharashtra, India, 400051	12,15,000/-	ROC WEST BENGAL, KOLKATA	30/11/2022	Due to oversight said charge could not been created in favour of the lender however, steps are being taken for creation of charge.

The details of non-satisfaction of charges is as under:

Sr. No.	Brief description of the charges or satisfaction	Amount of Charge	location of the Registrar	Period by which such charge had to be registered	Reason for delay in registration
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1	GE Capital Transportation Financial Services Limited, 04, Link Road, Jungpura Extn. New Delhi - 110 014	1,89,70,000/-	ROC WEST BENGAL, KOLKATA	27/04/2005	GE Capital Transport Financial Services LTD has amalgamated and closed its all branch offices.
2	GE Capital Transportation Financial Services Limited, 04, Link Road, Jungpura Extn. New Delhi - 110 014	47,00,000/-	ROC WEST BENGAL, KOLKATA	18/07/2005	GE Capital Transport Financial Services LTD has amalgamated and closed its all branch offices.
3	GE Capital Transportation Financial Services Limited, 04, Link Road, Jungpura Extn. New Delhi - 110 014	1,15,00,000/-	ROC WEST BENGAL, KOLKATA	25/09/2006	GE Capital Transport Financial Services LTD has amalgamated and closed its all branch offices.
4	GE Capital Transportation Financial Services Limited, 04, Link Road, Jungpura Extn. New Delhi - 110 014	1,15,00,000/-	ROC WEST BENGAL, KOLKATA	25/09/2006	Charge for 115.00 Lakh was already created on 25/09/2006 with ID No 10123563, however this charge (ID no 10122587) wrongly created by GECTFSL Twice.
5	The Jammu & Kashmir Bank. Kolkata Main Branch , Mukherjee Road , Kolkata	2,50,00,000/-	ROC WEST BENGAL, KOLKATA	10/02/2010	No Due Certificate has been received but charge for the same yet to be satisfied with MCA.
6	Mahindra & Mahindra Financial Services Ltd, 4 th Floor, Dr. G M Bhosale Marg, Worli, Mumbai 400 018	9,30,000/-	ROC WEST BENGAL, KOLKATA	13/01/2018	No Due Certificate has been received but charge for the same yet to be satisfied with MCA.
7	UCO Bank, Industrial Finance Branch,3, Nataji Subhas Road,Kolkata, West Bengal, India, 700001	8,00,00,000/-	ROC WEST BENGAL, KOLKATA	13/07/2006	No Due Certificate has been received but charge for the same yet to be satisfied with MCA.
8	UCO Bank, Flagship Corporate Branch,3, Nataji Subhas Road,Kolkata, West Bengal, India, 700001	285,00,00,000/-	ROC WEST BENGAL, KOLKATA	19/03/2008	No Due Certificate has been received but charge for the same yet to be satisfied with MCA.

The company created a charge of Rs 10,00,00,000/- in favour of Punjab & Sind Bank Limited against grant of various credit facilities vide charge ID 80056888 on dated 07/12/2005. However, the name of the Bank is wrongly appeared as Punjab National Bank in the index of charge downloaded from MCA portal. Steps are being taken for rectification of name of the Bank.

- 36.13 The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority. It has been informed that one of the companies and the directors (common directors of our company) in which our company has issued Corporate Guarantee against the facilities granted to the said company, has been declared wilful defaulter by UCO bank. It has been further informed that the said company made One Time Settlement with the UCO bank and has repaid around 100.00% of the One Time Settlement amount along with interest.

The company has also been informed that the said company and the directors in which directors are common with our company, has been declared wilful defaulter by Indian Overseas Bank. It has been further informed that the said company made One Time Settlement with the Indian

Overseas Bank and has fully repaid the principal amount of One Time Settlement amount along with interest, No due Certificate for account settled under OTS has been received by the said company and the said company has requested to the bank for removal of the name of the Director from the wilful defaulter list and the request is under process.

Fairdeal Supplies Limited a Company in which Promoter – Directors namely Mr. Ramprasad Agrawal, Mr. Narayan Prasad Agrawal, Mr. Pawankumar Agarwal and Mr. Saurabh Jhunjhunwala are also the Directors and Promoters of our Company) has been admitted to Corporate Insolvency Resolution Process (CIRP) by the Hon'ble National Company Law Tribunal, Kolkata Bench vide its judgement dated 19.03.2024 in the matter of Pegasus Asset Reconstruction Private Ltd against M/s Fairdeal Supplies Ltd., and an Interim Resolution Professional has been appointed by the Bench.

The suspended management of Fairdeal Supplies Limited filed an appeal before the Hon'ble National Company Law Appellate Tribunal, New Delhi (NCLAT), against the said Judgment and the same has been dismissed by NCLAT

Thereafter, the suspended management of the Company has filed an appeal for stay before the Hon'ble Supreme Court against National Company Law Appellate Tribunal, New Delhi and the same has also been dismissed, thereby upholding the initiation of CIRP.

As stated in the aforesaid note, the outcome may have implications on the financial position of the Company, depending on the claims admitted and recoverability. The ultimate outcome and consequential financial impact, if any, is presently not determinable.

36.14: There are no amounts due and outstanding to be credited to Investor Education & Protection Fund as at March 31, 2025.

36.15: Contribution to political parties during the year 2024-25 is Rs. NIL

36.16: Other Statutory Information

- No proceedings have been initiated or pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and rules made thereunder, as at 31 March 2025 and 31 March 2024.
- The Company did not have any material transactions with companies struck off under Section 248 of the Companies Act, 2013 or Section 560 of Companies Act, 1956 during the financial year.
- The Company has not traded or invested in Crypto currency or Virtual Currency during the year ended 31 March 2025 and 31 March 2024.
- No funds have been advanced / loaned / invested (from borrowed funds or from share premium or from any other sources / kind of funds) by the Company to any other person(s) or entity(ies), including foreign entities (Intermediaries), with the understanding (whether recorded in writing or otherwise) that the Intermediary shall (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or (ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- The Company have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

36.17: The Company has taken borrowings from banks and financial institutions and utilised them for the specific purpose for which they were taken as at the Balance sheet date.

36.18: Derivatives: There are no derivative instruments in the Company for the year ended 31 March 2025 and 31 March 2024.

36.19: Compliance with number of Layers of companies: The Company has not violated with the number of layers prescribed under clause (87) of section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017 for the financial years ended March 31, 2025 and March 31, 2024.

36.20: There were no instances of fraud reported during the year ended 31 March 2025.

36.21: Code on Social Security, 2020: The Code on Social Security, 2020 ('Code') relating to employee benefits during employment and post-employment benefits received Presidential assent in September 2020. The Code has been published in the Gazette of India. However, the date on which the Code will come into effect has not been notified. The Company will assess the impact of the Code when it comes into effect and will record any related impact after the Code becomes effective.

36.22: Proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 requires all companies which use accounting software for maintaining their books of account, to use such an accounting software which has a feature of audit trail, with effect from the financial year beginning on 1 April 2023 and accordingly, reporting under Rule 11(g) of Companies (Audit and Auditors) Rules, 2014 (as amended) is implemented for the current financial year.

36.23: Figures of previous year have been reworked/regrouped/reclassified wherever necessary.

As Per our Report of Even Date

For Paresh Thothawala & Co.
Chartered Accountants
FRN: 114777W

Paresh K Thothawala
Partner
M.No. 048435

Date: 30-05-2025
Place: Ahmedabad

S.K.Verma
Company Secretary

Komal Shah
C.F.O.

On Behalf of Board of
Frontline Corporation Ltd

Ram Prasad Agarwal
Director
(DIN NO: 00060359)

Pawankumar Agarwal
Managing Director
(DIN NO: 00060418)

Date: 30-05-2025
Place: Ahmedabad