



# VAIBHAV GLOBAL LIMITED

**Ref: VGL/CS/2025/112**

**Date: 30<sup>th</sup> October, 2025**

**National Stock Exchange of India Limited (NSE)**

Exchange Plaza, C-1, Block G,  
Bandra Kurla Complex,  
Bandra, Mumbai – 400 051

**Symbol: VAIBHAVGBL**

**BSE Limited**

Phiroze Jeejeebhoy Towers,  
Dalal Street,  
Mumbai – 400 001

**Scrip Code: 532156**

**Subject: Financial Results – Investor Presentation**

Dear Sir / Madam,

Pursuant to regulation 30(6) of the SEBI (LODR) Regulations, 2015 please find enclosed Financial Results Presentation of Q2 and H1 FY26.

Kindly take the same on record.

Yours Truly,

**For Vaibhav Global Limited**

**Yashasvi Pareek**

**Company Secretary & Compliance Officer**

**M. No.: A39220**

*Encl: as above*



## VAIBHAV GLOBAL LIMITED

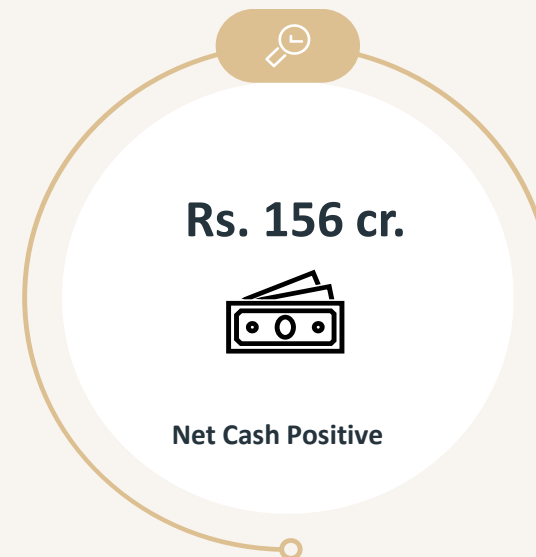
Q2 FY26 Investor Presentation



This presentation contains “forward looking statements” including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to Vaibhav Global Limited (VGL) and its group companies’ future business developments and economic performance. While these forward-looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, government and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance. Vaibhav Global Limited undertakes no obligation to periodically revise any forward-looking statements to reflect future/likely events or circumstances.

# Q2 FY26 Highlights



**Quarterly sales:**  
Rs. 877 crores  
**10.2% YoY**



**Strong Cashflows:**  
OCF: Rs. 66 crores  
FCF: Rs. 55 crores



**Highest ever unique customer base** of ~714 k,  
↑5% YoY



Declared **2<sup>nd</sup> interim dividend** of Rs. 1.50/- share  
**(53% payout)**



- **GPTW®**: Globally Certified
- **ICRA ESG 'Strong:73' Rating**
- **RJC Certified**
- Served **106+ million meals**



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# Company Overview



# About Us



## Vertically-integrated Digital Retailer of fashion jewellery & lifestyle products

- End-to-end B2C business model
- Presence through proprietary TV channels and digital platforms



## Strong Management and Governance

- Professional management team
- Experienced Independent Board



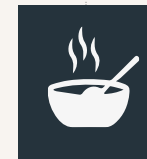
## Solid Infrastructure Backbone

- Continued investment in building digital capabilities
- Scalable model with limited capex requirement



## Strong Customer Visibility

- TV Homes accessed (FTE\*): ~ 127 mn households
- Growing digital presence



## Exceptional one for one mid-day meals program – *'your purchase feeds...'*

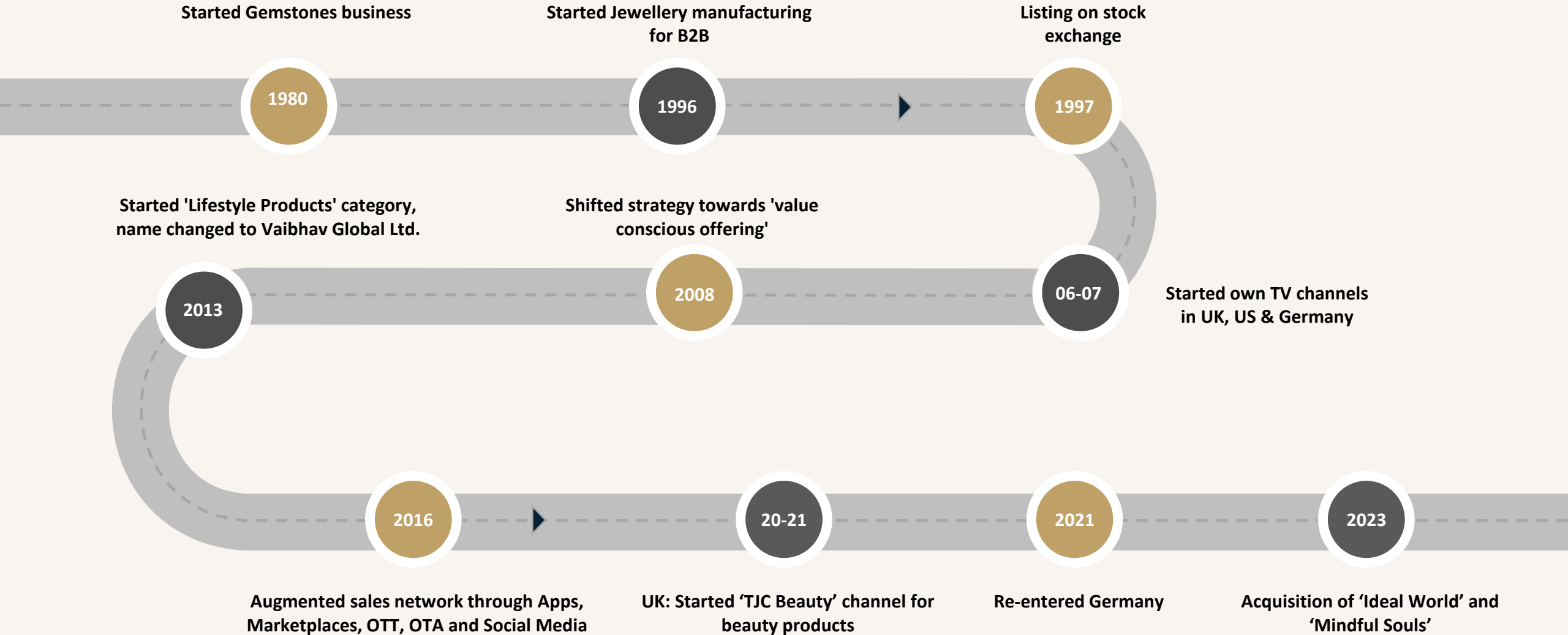
- Every piece sold results in one meal for school-going child
- Served 106+ million meals till date
- To serve 1 million meals/school day by FY40



## Robust Customer Engagement

- Omni-channel B2C retail presence
- Cross selling potential

# An Evolving Journey





# Strong & Experienced Management



**Mr. Sunil Agrawal**  
Managing Director, VGL Group



**Mr. Nitin Panwad**  
Group CFO, VGL Group



**Mr. Vineet Ganeriwala**  
President, Shop LC (US)



**Mr. Deepak Mishra**  
Managing Director,  
Shop TJC (UK)



**Mr. Raghuveer Patnala**  
Managing Director,  
Shop LC (Germany)



**Mr. Mohammed Farooq**  
Group Chief Technology Officer,  
VGL Group



**Mr. Sabaresh Kumar**  
Vice President, Human Resources,  
VGL Group



**Mr. Aswini Agarwal**  
Head of Supply Chain, Asia

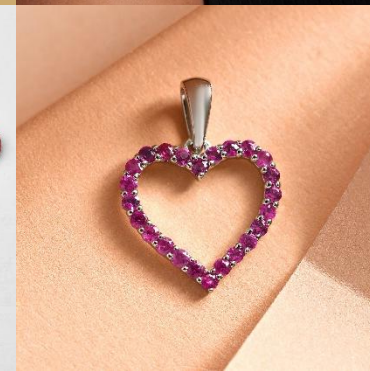


**Mr. Ankur Sogani**  
Vice President, Commercial,  
Shop LC (US)



**Mr. Ashish Dawra**  
Vice President, Global IT

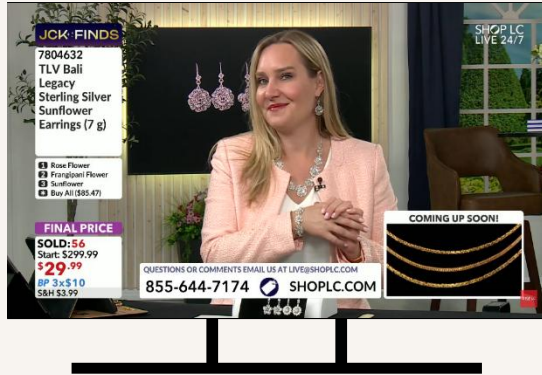
# Business Overview



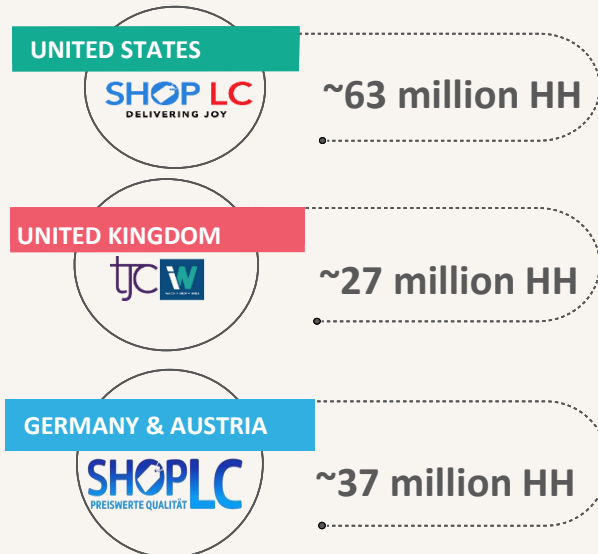
# A Global Retailer on **Proprietary TV Channels**



## Proprietary 'TV Channels'



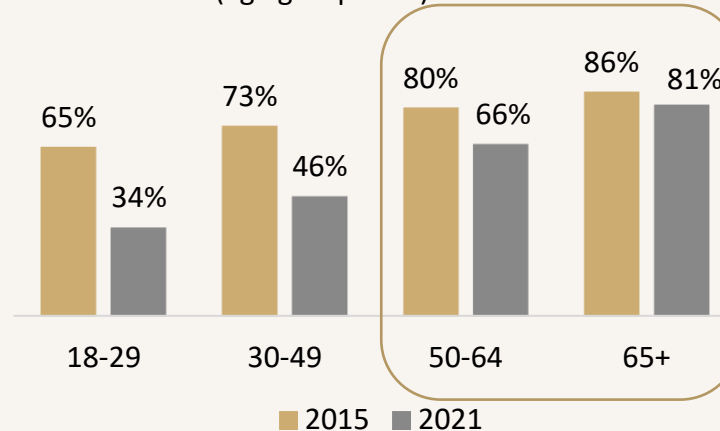
### Primary Retail Markets



## Capitalizing Cord Shifting **through** OTA

Our target demographics prefer watching traditional Pay-TV

% of population having TV  
(age group wise)



Source: PEW Research and Industry Estimates

Expanding presence through OTA

Total OTA HH in US

~**23**<sub>mn</sub> HH

Shop LC's Presence

Low Power

~**15**<sup>\*</sup><sub>mn</sub> HH

Full Power

~**12**<sup>\*</sup><sub>mn</sub> HH

Revenue Mix

~**31**%

of TV revenue

\* Total unique OTA HH's coverage ~17mn HH  
HH: Households

Reaching TV homes through Cable, Satellite and OTA broadcasts (Over The Air)

# Presence across Major Television Networks



**SHOP LC**  
DELIVERING JOY

US

  
COMCAST

dish

verizon<sup>v</sup>

 AT&T

Spectrum▶

**RNN**  
REGIONAL NEWS NETWORK

tjc

UK

**iW** Watch  
Shop  
Smile

  
Freeview

sky



 Freesat

**SHOP LC**  
PREISWERTE QUALITÄT

Germany & Austria



**SES**▲

telecolumbus

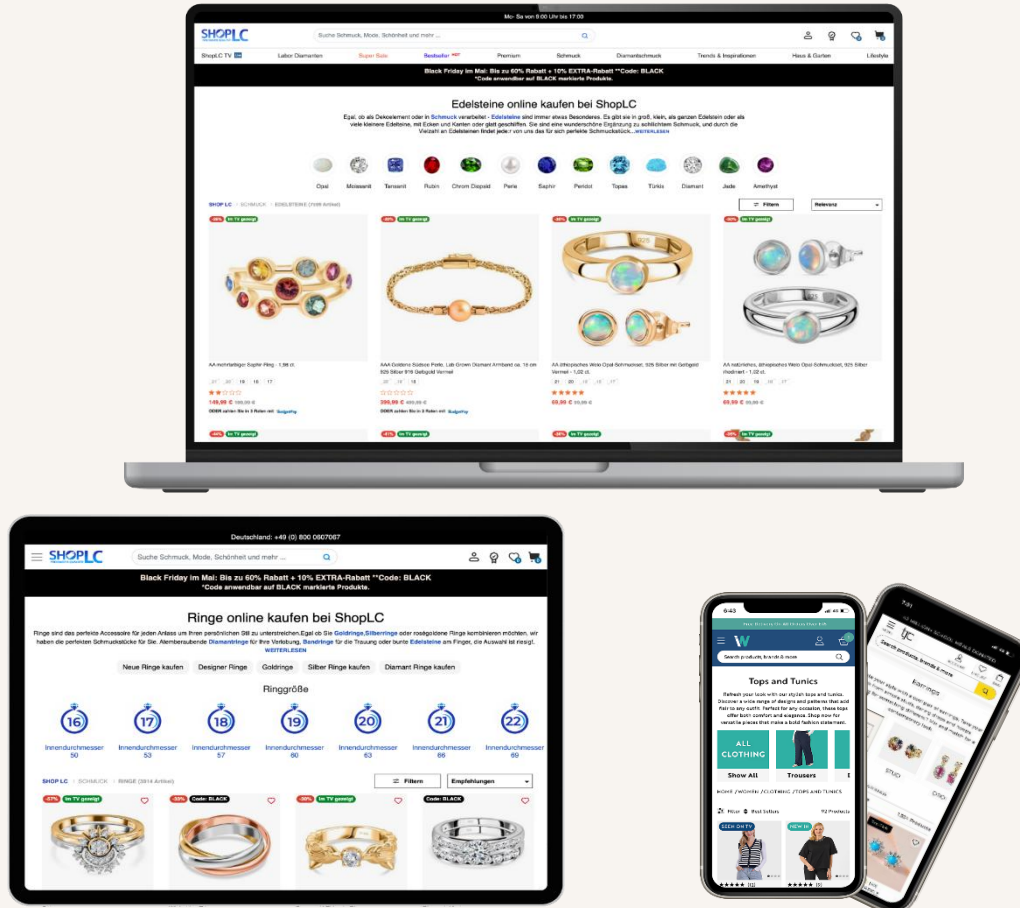
**T MAGENTA**  
TV



# Complimented by Digital Platforms



## Digital Platforms

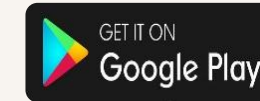


## Our Presence

### Proprietary Digital Platform

[www.shoplc.com](http://www.shoplc.com)  
[www.tjc.co.uk](http://www.tjc.co.uk)  
[www.shoplc.de](http://www.shoplc.de)  
[www.idealworld.tv](http://www.idealworld.tv)  
[www.mindfulsouls.com](http://www.mindfulsouls.com)  
[www.rachelgalley.com](http://www.rachelgalley.com)

### Mobile Applications



### Third Party Marketplaces



### Social Retail



### OTT Platforms



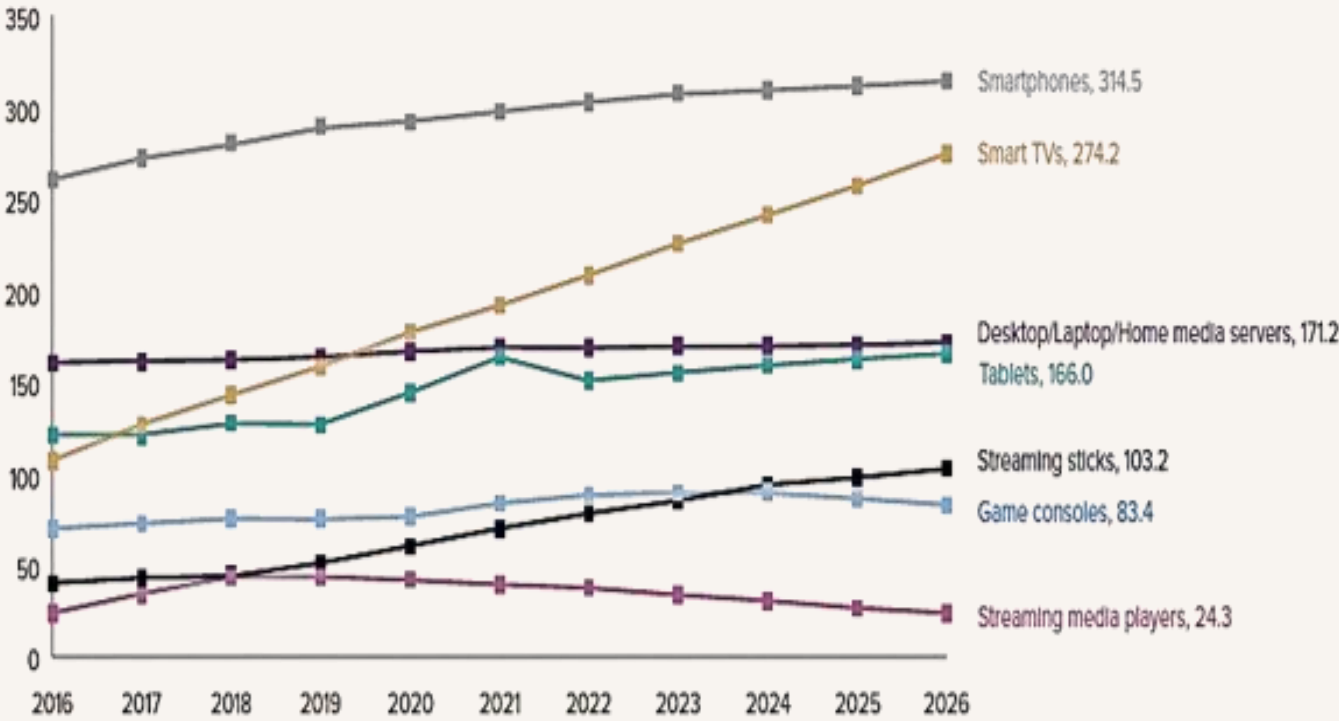


# Expanding Digital Horizons: OTT as a Scalable Opportunity



In US, OTT's are projected to be the fastest growing video distribution medium

US internet connected device installed base, 2016 to 2026

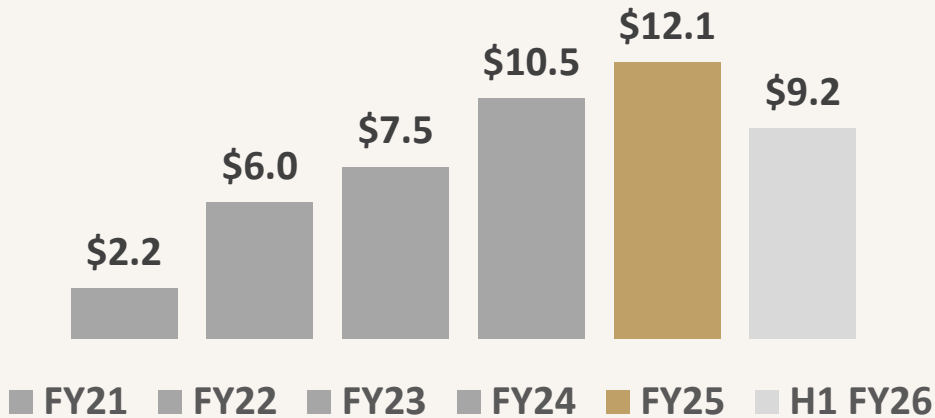


Source: Industry estimates

Live & Interactive Apps



Shop LC (US)  
OTT sales trend (USD mn)



By 2026, there would be 1.1 bn connected devices in US, implying 3 devices per person- ‘A HUGE GROWTH OPPORTUNITY’

# TAM of USD 20 bn: A Huge Growth Opportunity



**Target customers**  
Baby Boomers  
(65+ years) & Gen X (45+ years)



**Value-buying  
proposition of \$30-\$45**



**Widest product range  
comprising ~30,000 SKUs**

Opportunity size

**UNITED STATES**



**~\$14-\$15 bn**

**UNITED KINGDOM**



**~\$2-\$2.5 bn**

**GERMANY & AUSTRIA**



**~\$3 bn**

# Vertically Integrated Supply Chain

Strong Global Sourcing Base

In-House Manufacturing in Jaipur  
A Global Jewellery Hub



Sourcing Base

30+

Countries

Jaipur



Global manufacturing hub of Fashion Jewellery &  
Gemstones

Availability of skilled manpower

170,000 sq. ft.

Fully-integrated Manufacturing Set-up in Jaipur Production Capacity: ~5 million pcs p.a.

Making in India  
for 'Western Markets'

Resulting in Industry Leading Highest Gross Margins



# Constantly Reimagining Growth Through New Designs & Products



## Fashion Jewellery & Gemstones

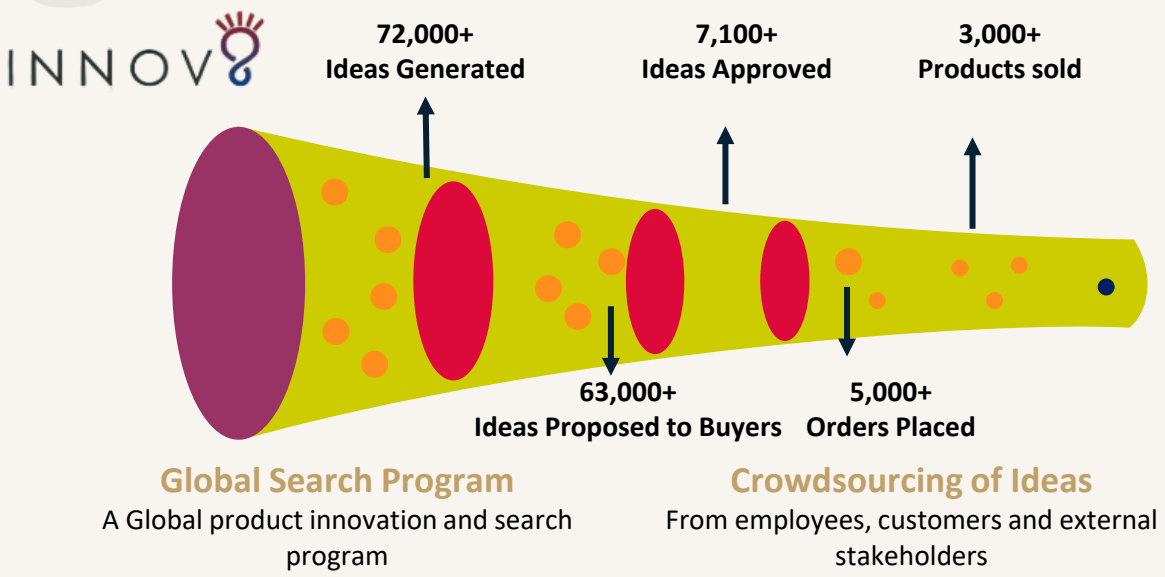


- ~14K-15K new jewellery designs launched annually
- In-house testing lab and manufacturing

## Life-Style Products



- A rich product basket of ~5000 unique SKUs
- Facilitated by innovation & global sourcing base of 30+ countries



Received 'Design Patent' for 'Hanabi Cut Ring'



Received 'Design Patent' for 'Triangular Bead Spinner'

## Other Programs






Revenue contribution of 'new items introduced' (TTM basis): ~70%



Received 'Design Patent' for 'Arthritis Ring'

# Strengthening Own **Brand Portfolio**

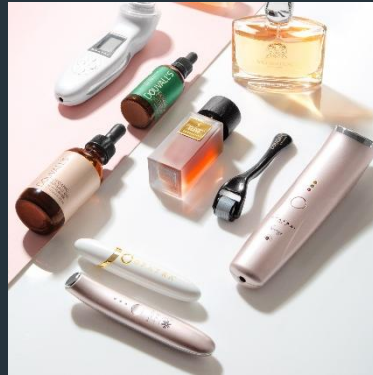


## Leveraging manufacturing & digital capabilities

- 16 brands across categories and markets
- ~41% of gross B2C sales from in-house brands
- **Target:** ~50% of gross B2C sales by FY27
- Strategic brand matrix focused on price laddering and customer offering
- Enhancing repeat purchases and retention through Brand Archetype Frameworks



Resulting In



# Top Decile Shareholders' Returns & Strong Cashflows



## Parameters (Rs. in crores)

## CAGR (28 years)

## Return (x times)

Revenue

18%

103

EBITDA

16%

71

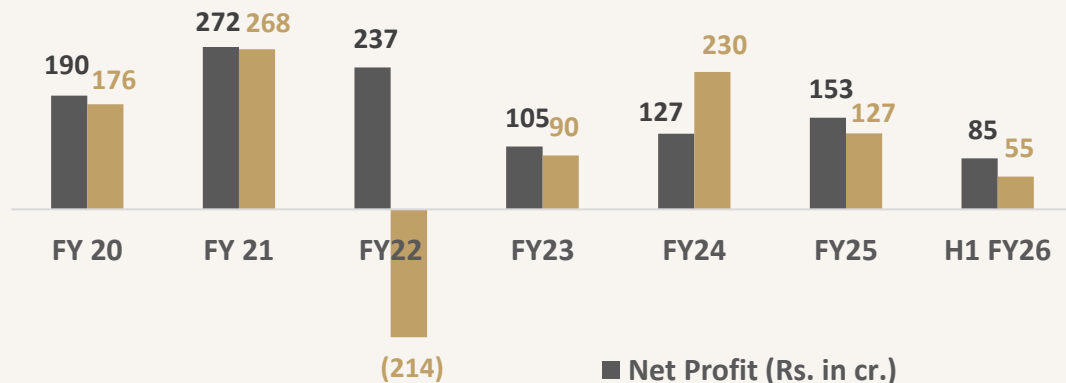
Profit After Tax

14%

42

~21% CAGR in market cap. since listing (~227 times), excluding dividends

### With Strong Cash Generation



Impact of one-time planned higher capex

■ Net Profit (Rs. in cr.)

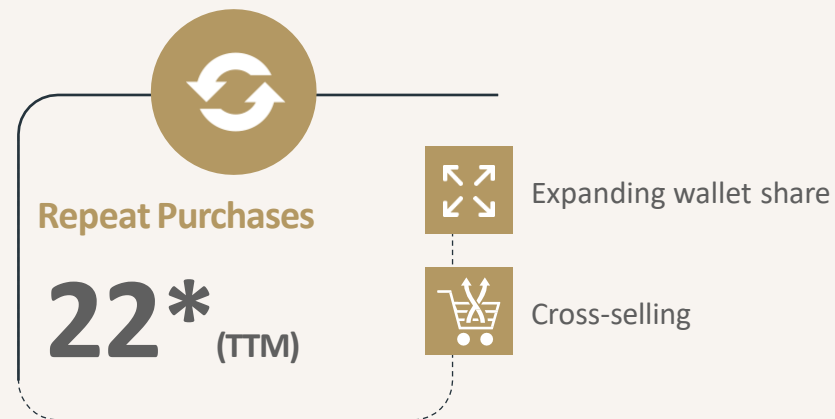
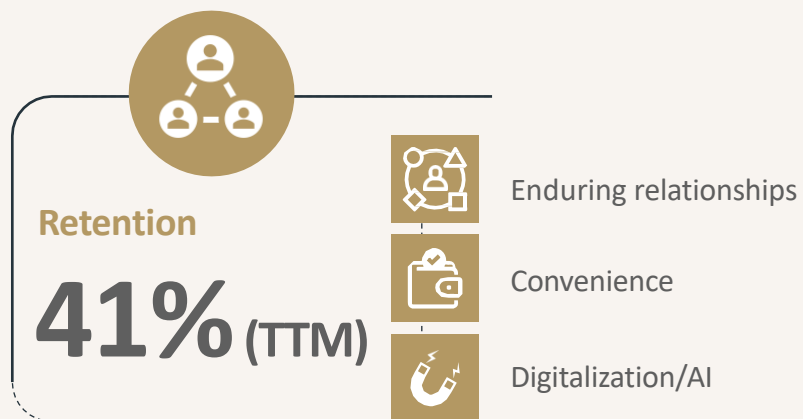
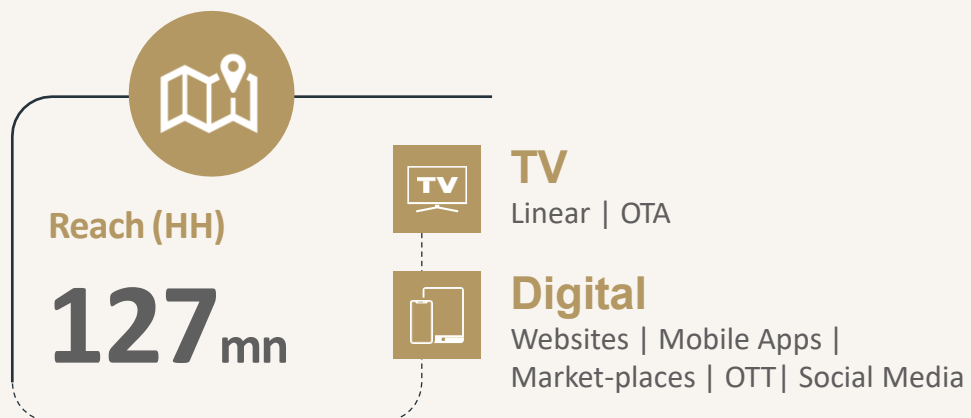
■ Free Cash Flow (Rs. in cr.)

### Robust Payouts

| Since FY20        | Rs. in crores |
|-------------------|---------------|
| Profits After Tax | 1,169         |
| Dividends Paid    | 636           |
| Payout            | 54%           |



# 4 R's of Customer Engagement



Note: TTM: Trailing Twelve Months | \*pieces per customer (SLC, TJC & Germany) | HH: Households

^ Refer to customers who have never purchased previously



# Steady Growth in Unique Customers



714K

Unique Customer Base (all-time high)



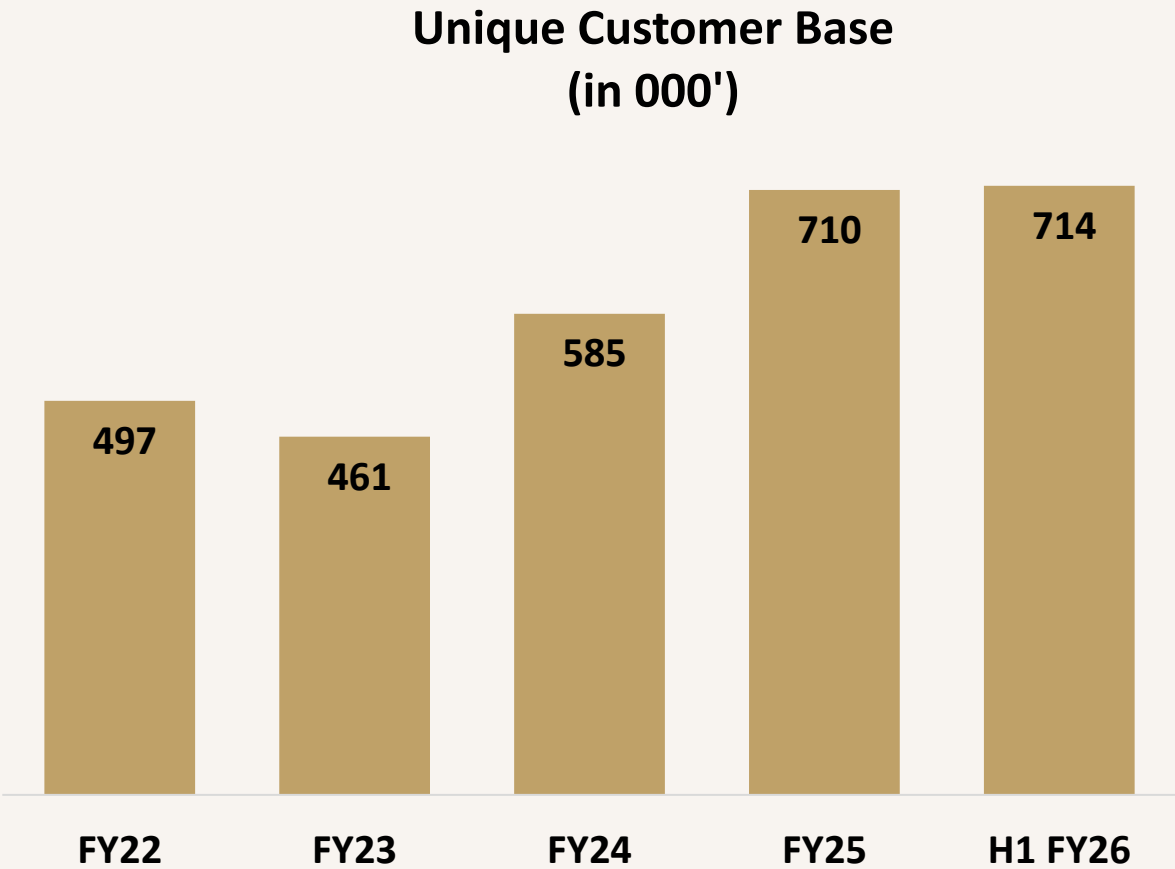
5%

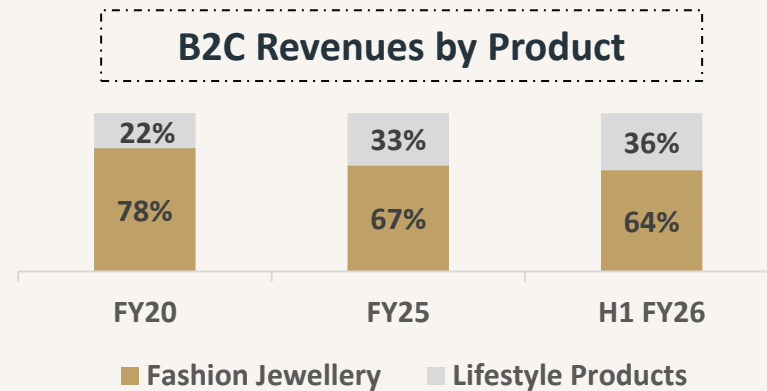
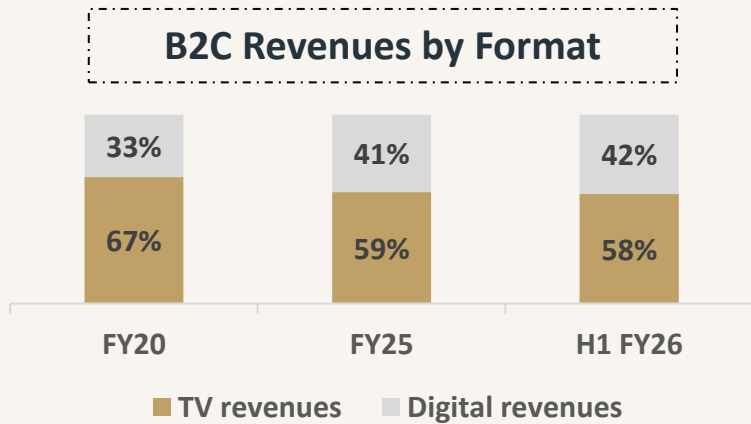
YoY growth



\$862

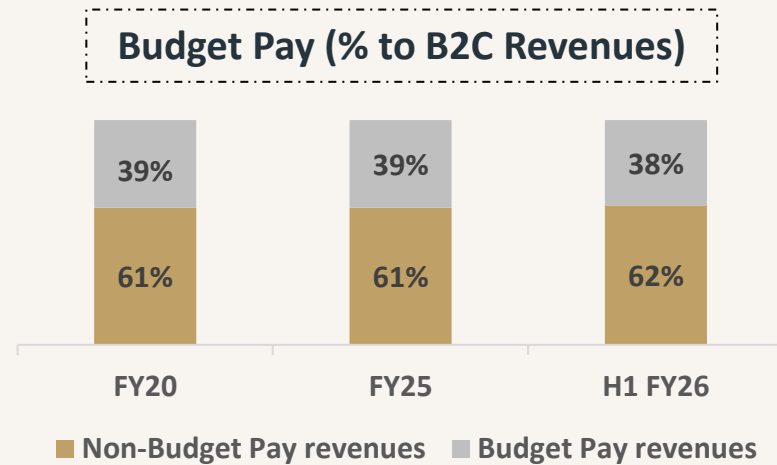
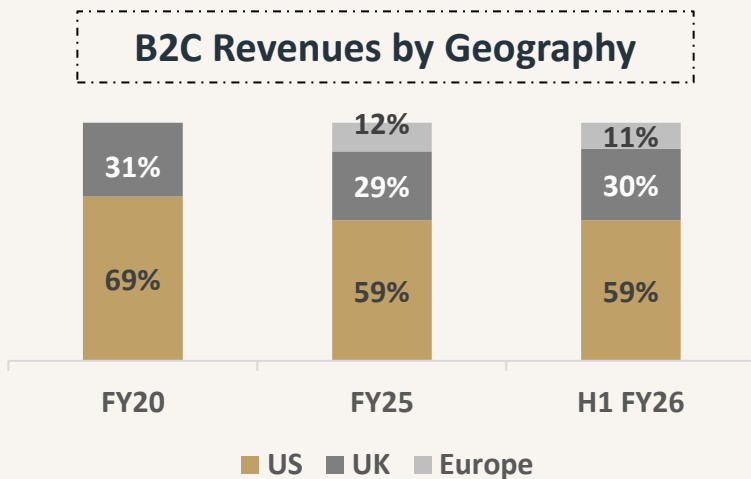
Spend per customer





Jewellery : Fashion Jewellery, Gemstones and Accessories

Lifestyle : Home Décor, Beauty & Hair Care, Apparels & Accessories



Budget Pay revenues refer to products sold on EMI basis

Revenue breakup based on figures in USD million

An update on  
**GERMANY, IDEAL WORLD  
& MINDFUL SOULS**



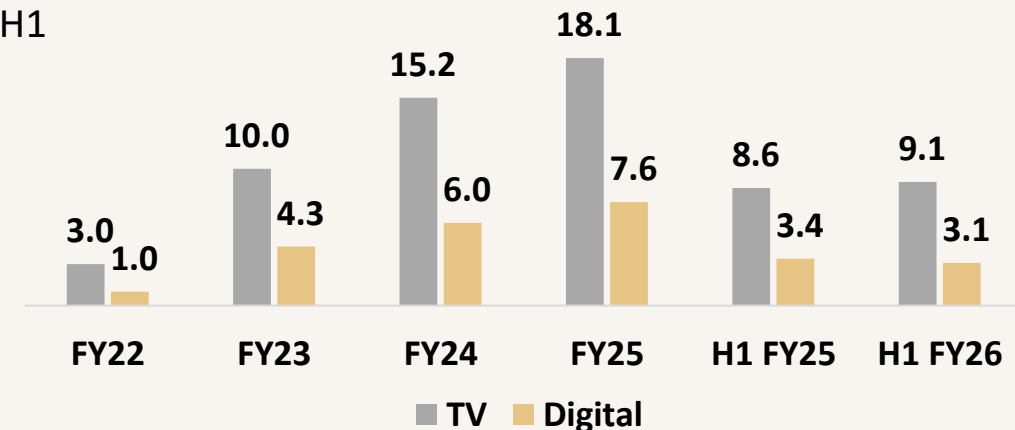
Increased TAM (immediate target addressable market) by ~20%

Presence in 37 mn HH  
(95% penetration)

|                                       |                                                       |                                              |
|---------------------------------------|-------------------------------------------------------|----------------------------------------------|
| Q2 FY26 revenue<br><b>Euro 6.4 mn</b> | Gross Margins<br><b>+410 bps YoY</b>                  | Repeat purchase<br><b>25 pieces</b>          |
| Digital sales mix<br><b>22%</b>       | Profitability<br><b>To be EBITDA positive in FY26</b> | Lifestyle Products' sales mix<br><b>~27%</b> |



Germany: Sales Trend by Source  
(Euro mn)



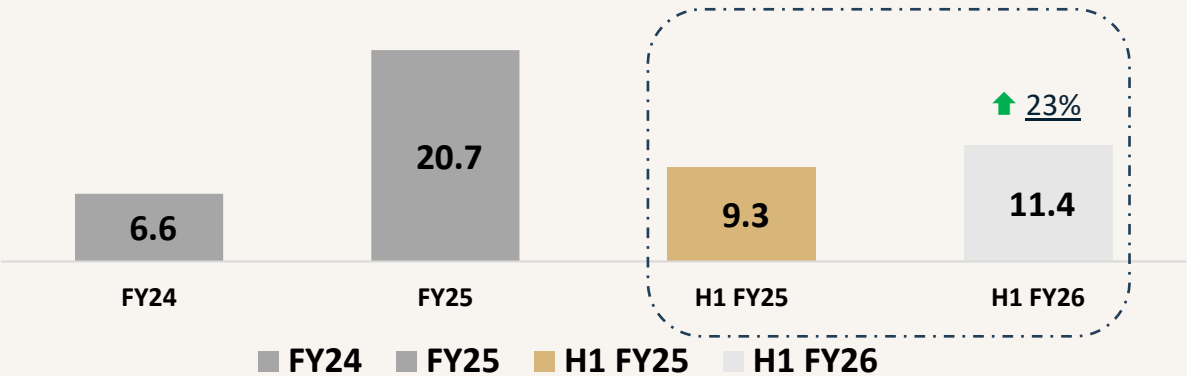
- Better product mix and pricing discipline expanded gross margins by ~410 bps in H1
- **TV:** Continued its growth momentum, up 6% in H1 FY26
- **Digital:** Revenue declined 9% owing to lower website traffic & conversion



## Ideal World

|                    |                 |                     |
|--------------------|-----------------|---------------------|
| Q2 FY26 revenue    | Gross margin    | Unique customer     |
| £ 6.1 mn           | 60%+            | 143 K*              |
| Presence in        | Transponding on | Maintained          |
| 27 mn households   | HD networks     | EBITDA              |
| (100% penetration) |                 | profitability in Q2 |

Revenue and New Customers



## Mindful Souls

### Q2 FY26 Performance

|       |                 |           |
|-------|-----------------|-----------|
| AOV   | Unique customer | Revenue   |
| \$ 44 | 104 k           | \$ 3.4 mn |

### Quarterly Updates

- Brief revenue dip driven by product mix changes and reduced marketing spend
- Improvement in gross margins (73%+) with sustained profitability
- Launched 6 new products during Q2 FY26

\* Including 16k common customers of TJC

# Q2 FY26 OPERATIONAL & FINANCIAL HIGHLIGHTS



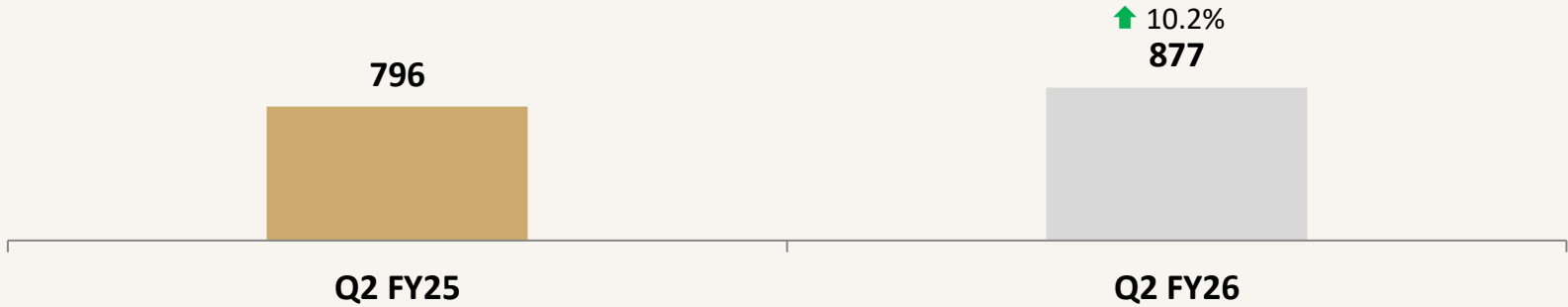


# Financial Highlights – Q2 FY26 Revenue breakup



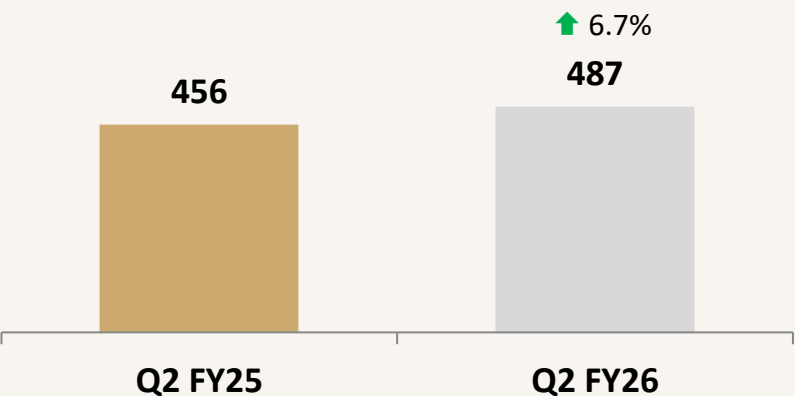
Revenue (Rs. Cr)

## Total Revenue

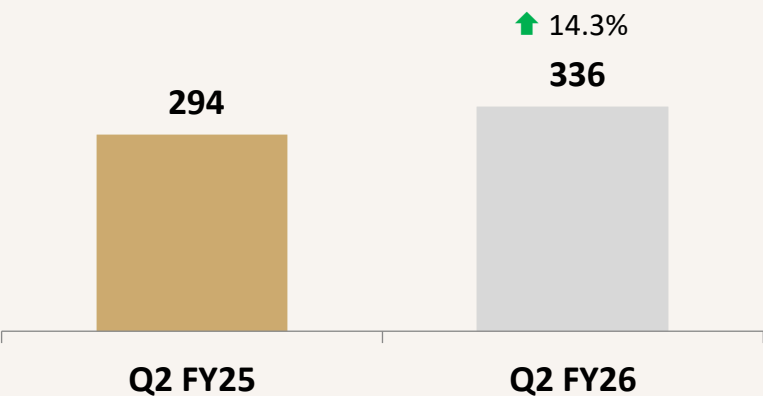


Revenue split (Rs. Cr)

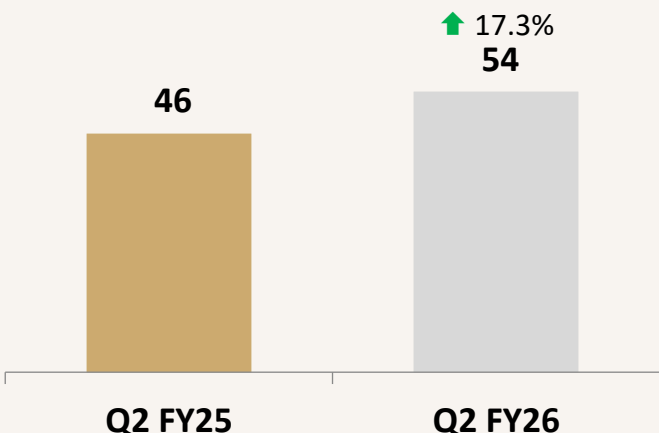
## TV Revenue



## Digital Revenue



## B2B Revenue



Note: B2B has been non-core and opportunistic business segment

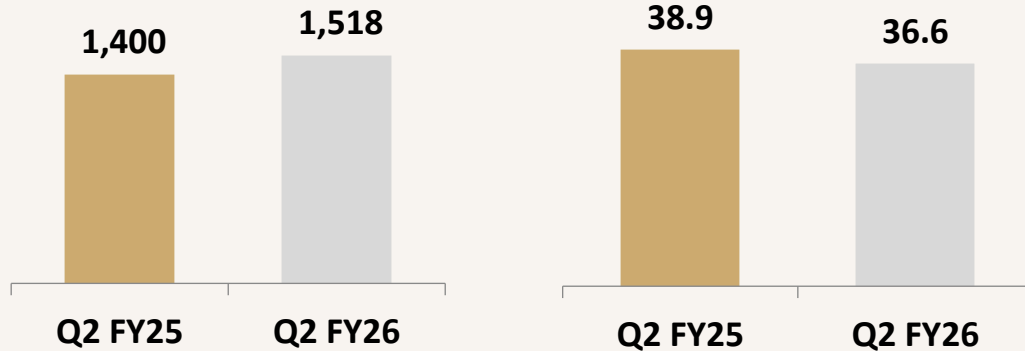
# Financials – Q2 FY26 Performance



## TV Sales

Sales Volume ('000s)

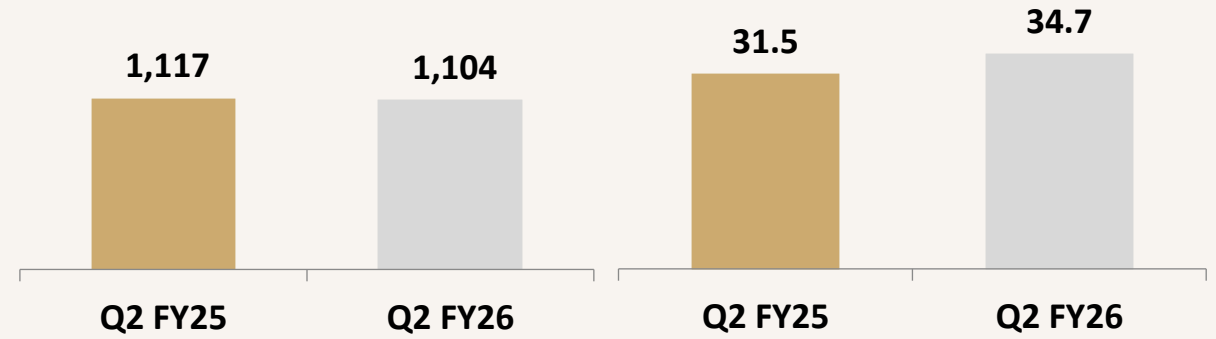
Average Selling Price US\$



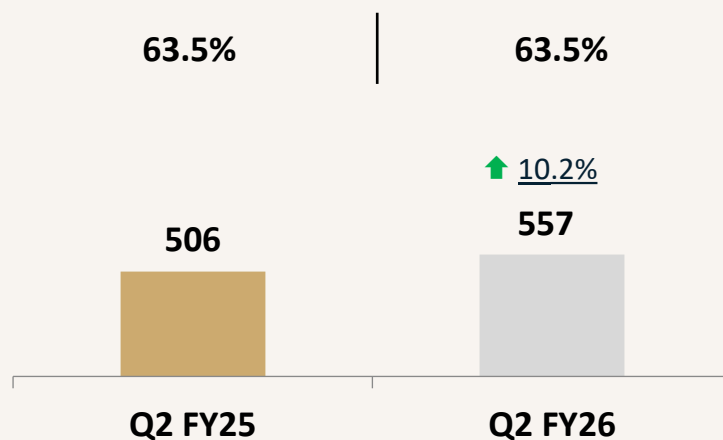
## Digital Sales

Sales Volume ('000s)

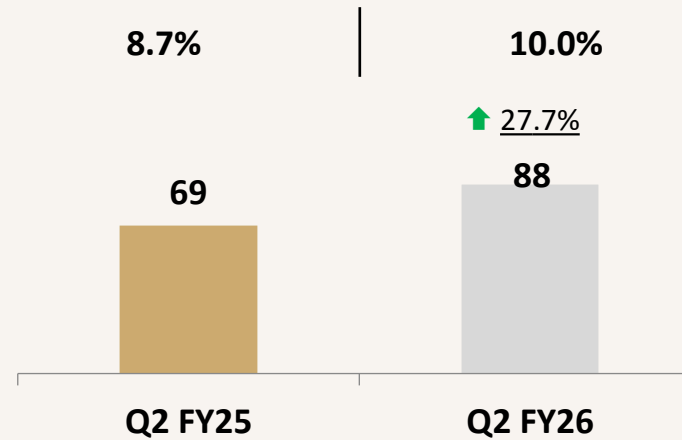
Average Selling Price US\$



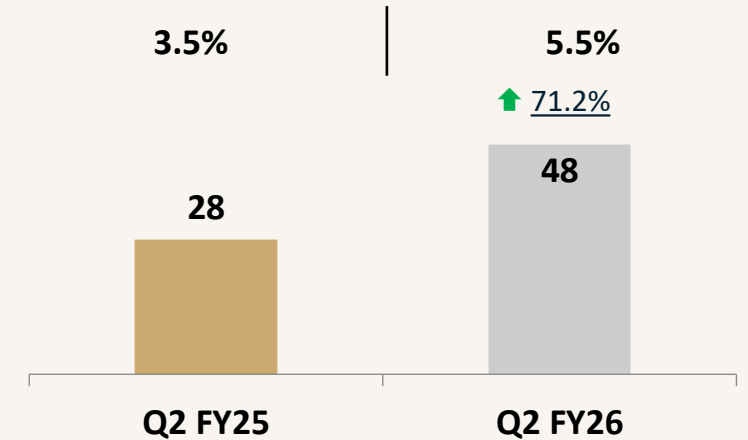
## Gross Profit (Rs. Cr) and Margin (%)



## EBITDA (Rs. Cr) and Margin (%)



## PAT (Rs. Cr) and PAT Margin (%)



# EBITDA Margin Walk



| Particulars       | % to Revenue | Remarks                                               |
|-------------------|--------------|-------------------------------------------------------|
| EBITDA Q2 FY25    | 8.7%         |                                                       |
| Shipping cost     | ↑ 0.3%       | Operational efficiencies                              |
| Employee cost     | ↑ 1.6%       | Productivity improvement and operating leverage       |
| Airtime cost      | ↑ 0.4%       | Operating leverage                                    |
| Digital Marketing | ↓ 1.1%       | Sustained investments in scaling the digital business |
| Other Income      | ↑ 0.1%       |                                                       |
| EBITDA Q2 FY26    | 10.0%        |                                                       |



# Outlook



**Mr. Sunil Agrawal,**

Managing Director,  
Vaibhav Global Limited

- Short term disruptions give way to long term growth
  - Consistent product expansion across Fashion Jewellery and Lifestyle Products
  - New Airtime agreements to boost reach
- Deepening market penetration and customer engagement
  - Digital businesses to expand reach & convenience
  - Leveraging emerging technologies, including AI, to enhance customer engagement
- Scaling Ideal World and Germany
- Well-positioned to capture emerging opportunities with agility
- Value creation for all stakeholders

# FINANCIAL PERFORMANCE Trends

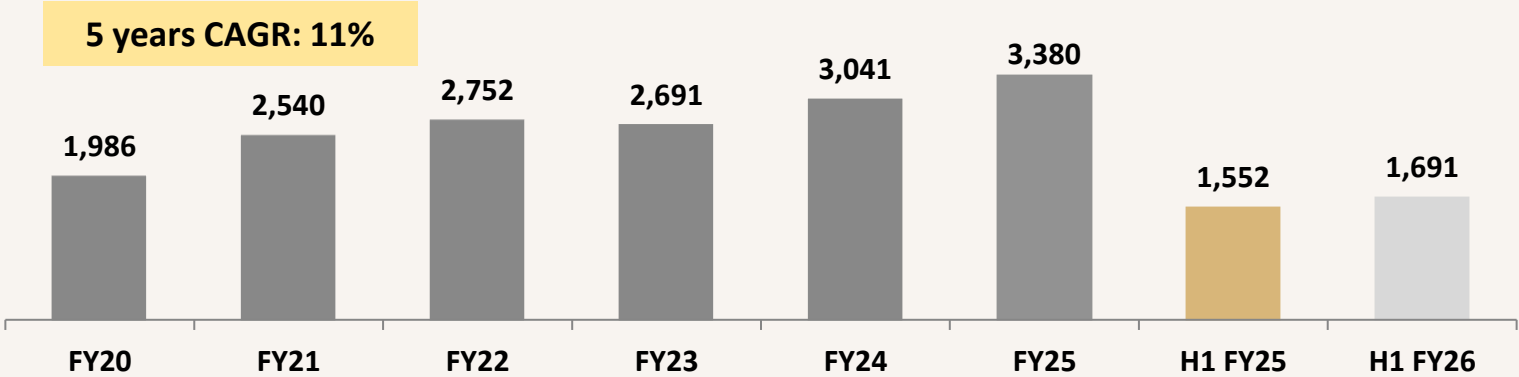




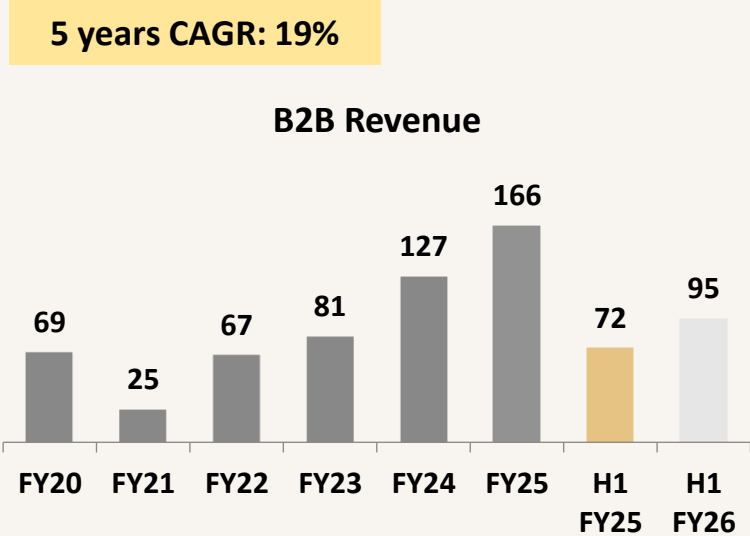
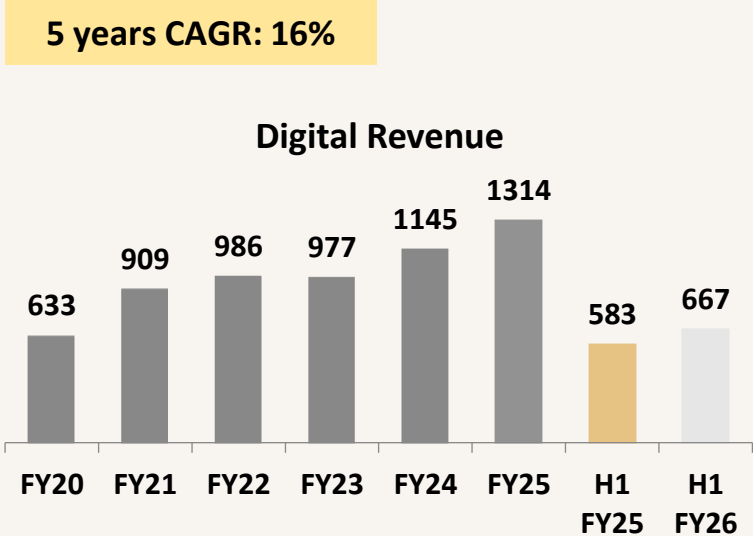
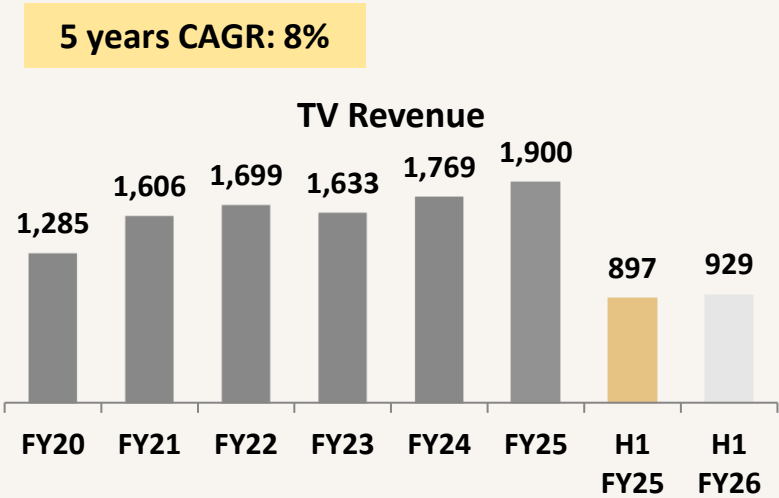
# Financial Performance Trends



## Revenue Breakdown – (Rs. crore)



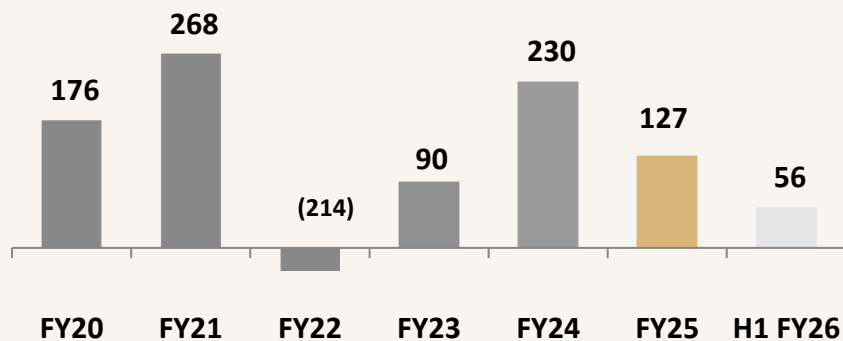
## Fashion Jewelry, Accessories & Lifestyle Products (Rs. Crore)



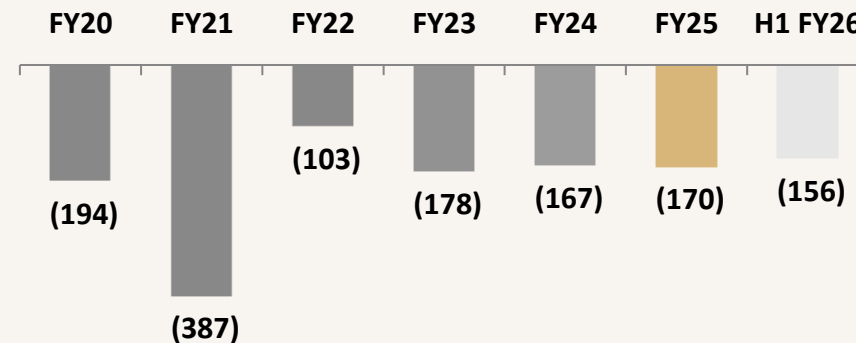
# Strong Cash Generation and Returns Profile



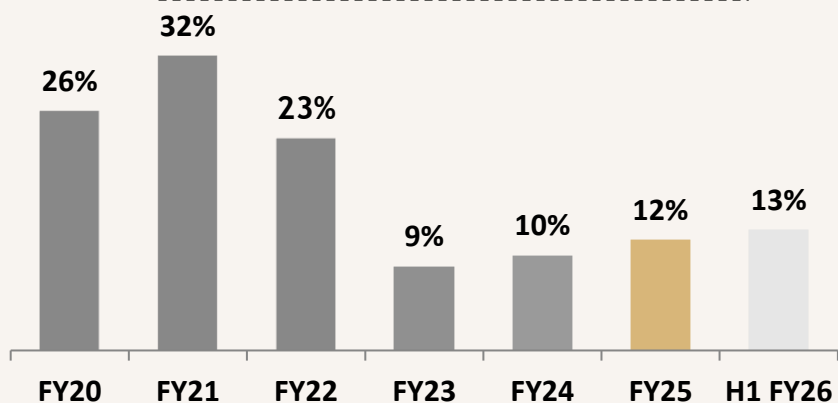
Free Cash Flow (Rs. Cr)



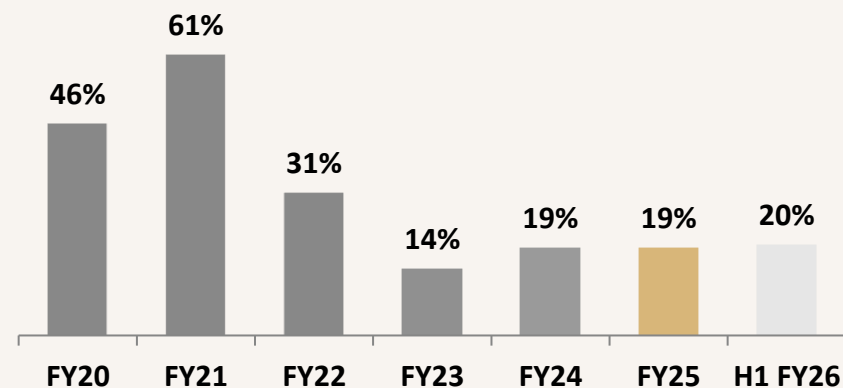
Net Debt\* (Rs. Cr)



ROE (TTM)



ROCE (TTM)



# ANNEXURES





# Sustainability Initiatives



## BIODIVERSITY

**~28,000**

Saplings planted  
for developing 2 Miyawaki Forests

**~9,000**

Additional saplings planted till date in  
office premises, RIICO Garden and  
Government Schools



## ENERGY

**Solar 3.68 mw**  
**Solar power capacity**

Generated 22.6 Mn kWh units  
since inception

## EV

**184** two-wheelers & **3** four-wheelers for  
employees' commute. Replaced 12 buses  
till date

## BMS

**Installed Building Management System** to  
enhance productivity at manufacturing  
locations

## WASTE

**100%**

Conversion of bio-degradable waste into  
manure

**3,600 Kg**

E-waste recycled till date

**1,950 Kg**

Plastic waste recycled  
till date



## WATER

**1,100 KL**

3 Rainwater Storage Tanks

**10,000 KL**

Annual Rainwater Harvesting  
Capacity

**To Become Carbon Neutral in Scope 1 and 2 GHG emissions by 2031**

# Growth With Responsibility



- Till date served **106+ million** meals to underprivileged children through flagship mid-day meals programme- ***'your purchase feeds...'***
- Local charity partners
  - ✓ Akshaya Patra in India
  - ✓ No Kid Hungry and Backpack Friends in US
  - ✓ Magic Breakfast & Felix Project in UK
- Serving ~55k meals every school day
- To serve 1 million meals per day by FY40



# Robust Corporate Governance

H1 FY26

~Rs. 50 crores

Dividend Payout: 59% (H1 FY26)

## Dividend Payout Policy

- 20-30% of consolidated free cash flows
- Balance between resource conservation and shareholder reward

Statutory  
Auditors

**B S R & Co. LLP**

Internal Auditors

**PWC**

Credit Rating  
Long-term

**ICRA A+**  
(Stable Outlook)

**CARE A+**  
(Stable)

Credit Rating  
Short-term

**ICRA A1+**

**CARE A1**

Combined ESG Rating

**73 (Strong)**

**ICRA**



ICSI NATIONAL AWARD  
for Excellence in Corporate Governance



LEED'S PLATINUM &  
GOLD CERTIFICATION



IGJA: HIGHEST EXPORTER OF  
CUT & POLISHED COLOURED  
GEMSTONES (FY24)



EXCELLENCE  
IN SUSTAINABILITY  
by Indo-American Chamber  
of Commerce (IACC)



India, US, UK, Germany & China  
'GPTW'® Certified



'NET ZERO ENERGY BUILDING' CERTIFIED



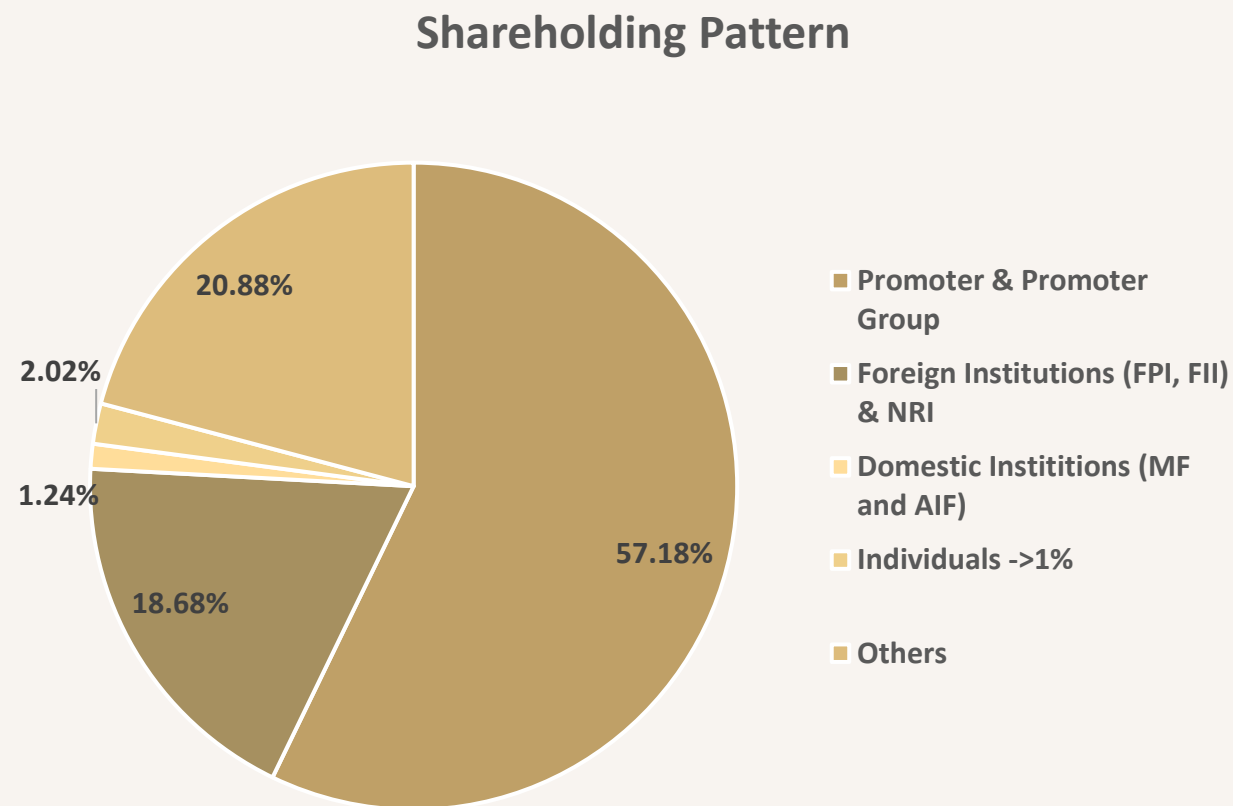




# Shareholding Pattern as on 30<sup>th</sup> September 2025



| Key Shareholders               | Holding (in %) |
|--------------------------------|----------------|
| Nalanda India Fund Limited     | 7.6%           |
| Malabar India Fund Limited     | 6.4%           |
| Vijay Kedia                    | 2.0%           |
| Vanguard                       | 1.3%           |
| Envision                       | 1.2%           |
| Government Pension Fund Global | 0.2%           |
| Tunga                          | 0.3%           |
| Ishares (Blackrock)            | 0.2%           |





VAIBHAV GLOBAL LIMITED

#### Company

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