

**REGD OFFICE:** 'CyberTech House' Plot No. B-63/64/65, Road # 21/34, J.B Sawant Marg, MIDC, Wagle Estate, Thane 400604

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**Date: July 28, 2023**

To <b>BSE Limited</b> Listing Department Phiroze Jeejeebhoy Towers Dalal Street, Mumbai-400 001 <b>Scrip Code: 532173</b>	To <b>National Stock Exchange of India Ltd.</b> Listing Department Plot No. C1, Exchange Plaza G Block, Bandra Kurla Complex Bandra (East), Mumbai - 400 051 <b>Symbol: CYBERTECH</b>
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**Sub: Press Release and Earning Presentation for the quarter ended June 30, 2023.**

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith the press release and earning presentation on the Un-audited Financial Results for the quarter ended June 30, 2023.

The same has been uploaded on the website of the Company at <https://cybertech.com/Investor>.

Kindly take the same on your record.

Thanking you,  
Yours faithfully,

**For CYBERTECH SYSTEMS AND SOFTWARE LIMITED**

**Sarita Leelaramani**  
**Company Secretary and Compliance Officer**  
**Membership No.: A35587**

Encl.: a/a

## **CyberTech Total Revenue for Q1FY24 was ₹ 580.7 million; up by 44% Y-o-Y basis**

**Mumbai, India – 27<sup>th</sup> July 2023:** CyberTech Systems and Software Ltd. (BSE: 532173; NSE: CYBERTECH), a CMMI Level 3 next-generation Enterprise Cloud Transformations provider, announced today its financial results for the **first quarter** ended on 30<sup>th</sup> June 2023.

*Commenting on the results, Mr. Vish Tadimety, CEO and Founder, CyberTech, stated: “I am delighted to share that our company's growth momentum remains strong as evident in the latest quarter's financial results. Our revenue for the quarter surged by an impressive 44% compared to the previous year, reaching an outstanding figure of INR 580.7 million. This remarkable expansion can be attributed to our unwavering dedication to becoming experts in cloud transformation and our proactive efforts to fortify our sales team.*

*A significant driver of our success is our fruitful partnership with SAP, which has contributed to new business from SAP S/4 & HANA cloud migrations. As more enterprises accelerate their journey to the cloud, SAP remains our primary focus.*

*We also take pride in our Managed ArcGIS Cloud Services, and we are renowned for our excellence and a dedicated focus on meeting our clients' cloud requirements. This year, we were honored to be a Bronze Sponsor at the prestigious Esri User Conference, where our theme of "Security first ArcGIS Cloud Transformation" garnered substantial interest from participants.*

*Additionally, it brings me pleasure to announce that we have been awarded Esri's Utility Network Management Specialty for our exceptional expertise and services in the utility industry.*

*At the forefront of Spatialitics, our GeoShield product continues to be a major focus area. It has successfully achieved a strong product-market fit in terms of features, and now our goal is to scale the GeoShield product business further. To achieve this, we have made a strategic decision to reinforce our sales teams.*

*As with many organizations, we faced unprecedented competition for talent and witnessed significant wage inflation over the last year, resulting in higher payroll costs. Despite these headwinds impacting on net income, we remain confident in our ability to navigate these challenges and continue delivering long-term value for our shareholders.*

*In conclusion, I am proud of our accomplishments and our positive trajectory. With a focus on innovation, client satisfaction, and operational excellence, we are poised for success. I thank all our clients, my fellow shareholders and our CyberTech colleagues for their continued support of CyberTech.”*

## Key Financial Highlights – Q1FY24

Particulars (₹ in Million)	Q1 FY24	Q1 FY23	YoY %	Q4 FY23	QoQ %
Operating Revenue	553.1	385.5	43.5%	541.1	2.2%
Total Revenue	580.7	402.9	44.1%	562.8	3.2%
EBITDA	95.0	98.0	-3.1%	98.4	-3.4%
EBITDA Margin %	16.4%	24.3%		17.5%	
PBT	73.9	78.0	-5.2%	75.4	-2.0%
PBT Margin %	12.7%	19.4%		13.4%	
PAT	53.3	55.4	-3.9%	53.6	-0.6%
PAT Margin %	9.2%	13.8%		9.5%	

## Business highlights – Q1FY24

- Total active client counts as of 30<sup>th</sup> June 2023 was 69 (LTM).
- From an Industry perspective, revenue from the Technology sector continued to witness strong momentum and contributed 69% towards our operating revenue.
- In terms of geography, our US business continued to be the major contributor with a contribution of 99% towards our operating revenue.
- As on 30<sup>th</sup> June 2023, the Company had 625 total employees.

## About CyberTech

CyberTech's expertise is Enterprise Cloud Transformation. The Company delivers Cloud based SAP digitalized solutions and Esri ArcGIS Enterprise platforms. CyberTech's Clients realize the benefits of SAP S/4HANA with digital processes that improve customer experience, gain real-time insights and increased productivity. The Company's Spatial analytics deliver digitalization benefits by integrating maps with Enterprise data. CyberTech is a trusted partner for several global enterprise Cloud transformations. The Company has strategic relationships with Cisco, Microsoft, ESRI and SAP. For more information and past results, please visit our web site <https://cybertech.com>

**Media Contact:** Saumitra Banerjee

CyberTech Systems and Software Ltd. Ph: +91 22 4283 9312. [saumitra.banerjee@cybertech.com](mailto:saumitra.banerjee@cybertech.com)

Note: Except for the historical information and discussion contained herein, statements included in this release may constitute forward looking statements. These statements involve a number of risks and uncertainties that could cause actual results to differ materially from those that be projected by these forward-looking statements. These risks and uncertainties include, but not limited to such factors as competition, growth, pricing environment, recruitment and retention, technology, wage inflation, law and regulatory policies etc. Such risks and uncertainties are detailed in the Annual Report of the company which is available on the website <https://cybertech.com>. CyberTech Systems and Software Ltd. undertakes no obligation to update forward looking statements to reflect events or circumstances after the date thereof.

<https://cybertech.com>



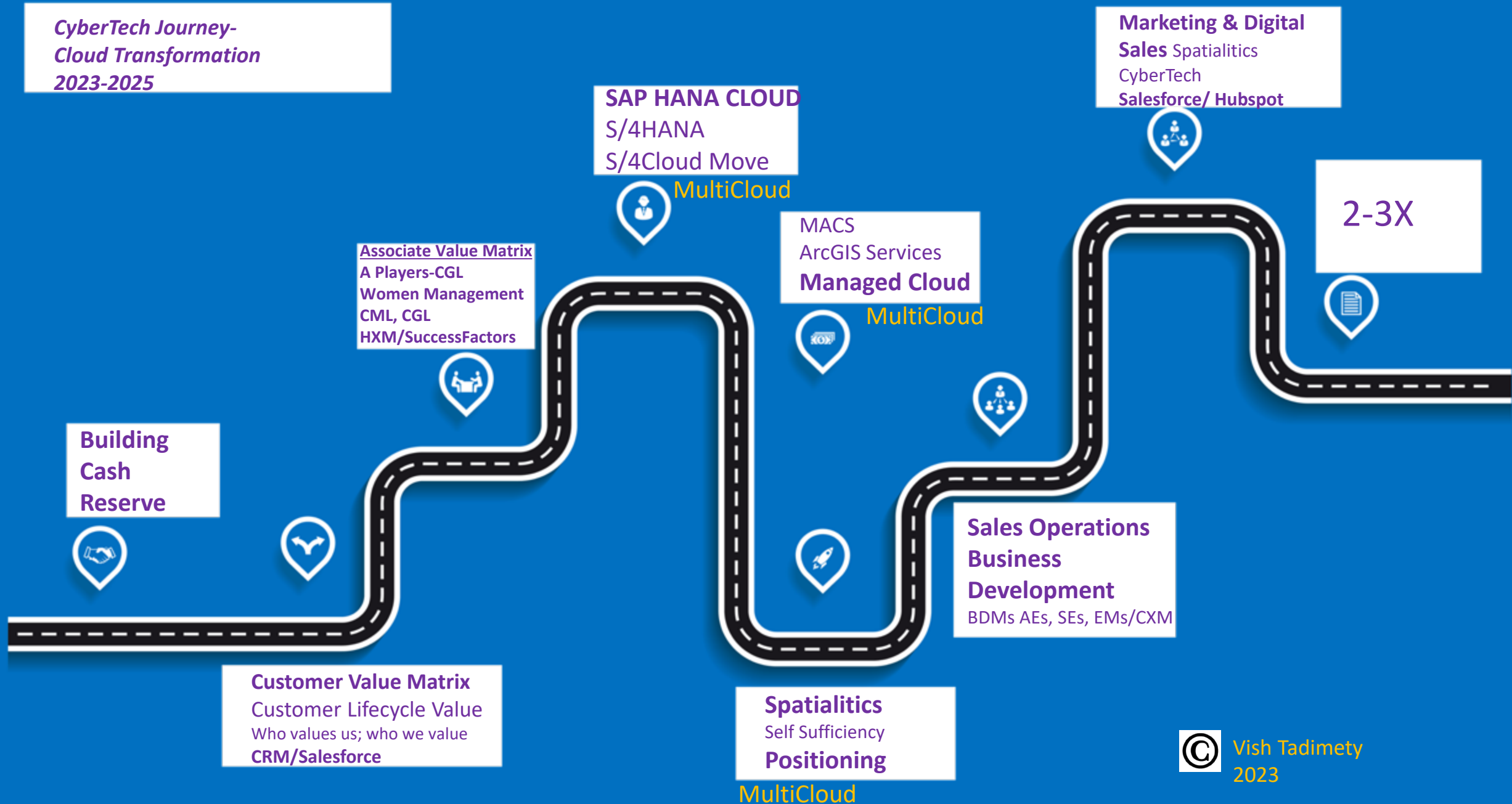
CyberTech  
Systems & Software Inc.

## Accelerating Digitalization through Enterprise Cloud Transformation



Board Update :  
Vish Tadimety

**CyberTech Journey-  
Cloud Transformation  
2023-2025**



Vish Tadimety  
2023

# “CyberTech's expertise is in Enterprise Cloud Transformation”

We deliver multi-cloud SaaS (Spatialitics, GeoShield),  
MaaS (SAP BTP) , PaaS(SAP S/4) and Managed Services  
(MACS, SAP S/4)

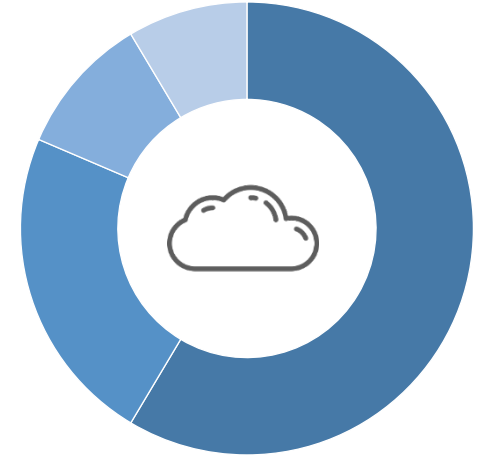


# Who we are?

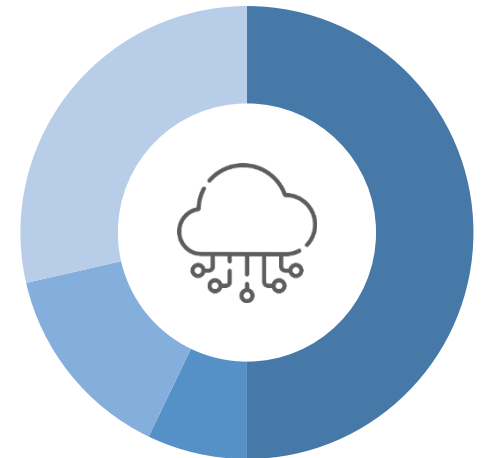
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CyberTech helps businesses accelerate digitalization through Enterprise Multi-cloud Transformation.

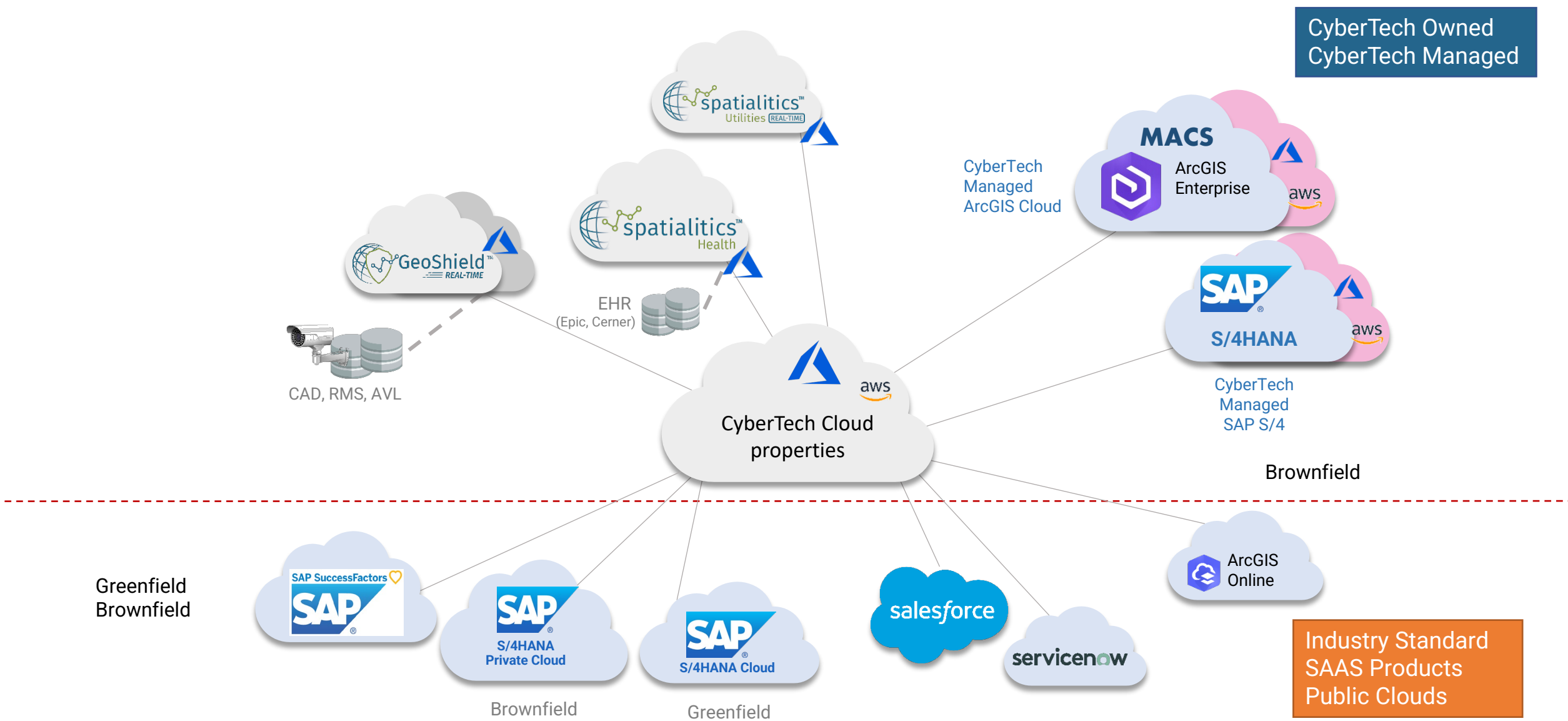
Unlike any other service provider, CyberTech assists organizations **establish a cloud platform strategy** with the right mix of public, private or hybrid cloud and delivers **end-to-end client-centric** solutions across cloud platforms



We are a **deep tech company** specialized in Cloud and Analytics. We own **large number of Cloud Assets** in North America

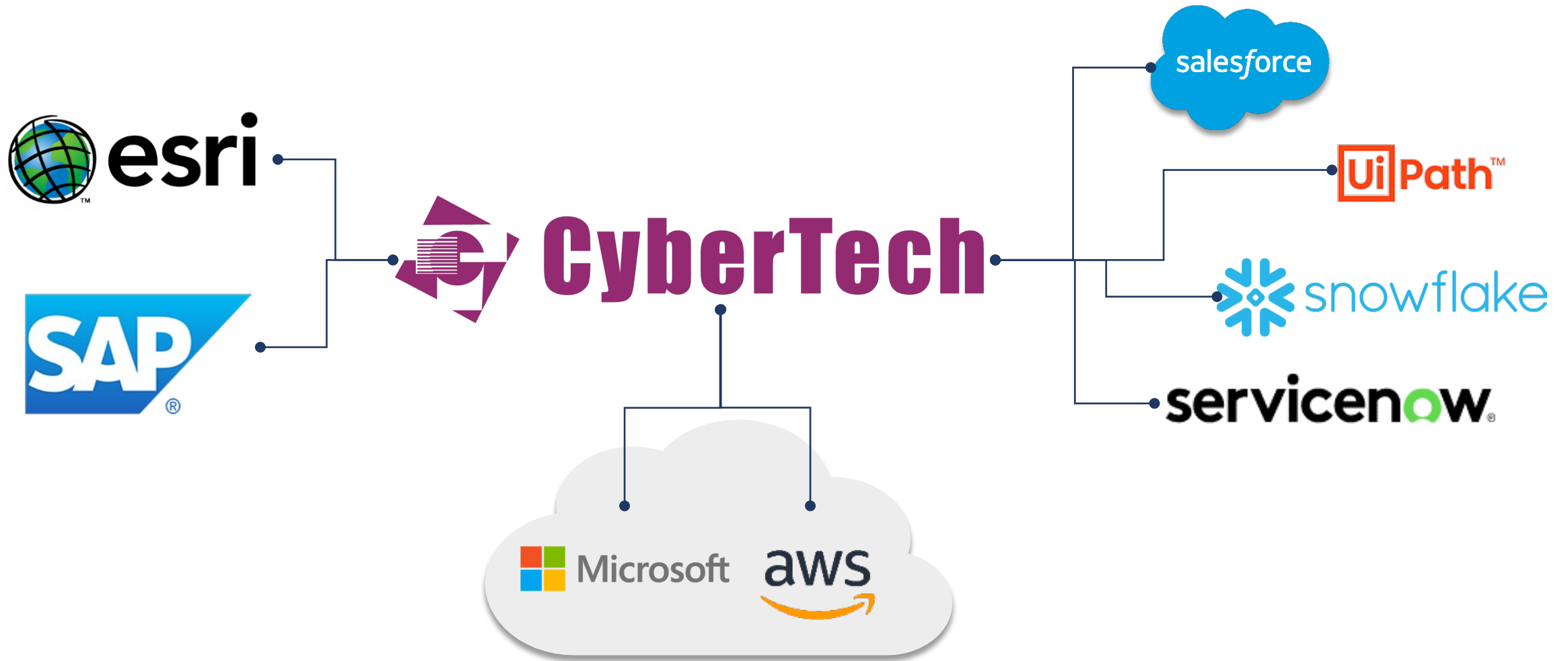


# Our Cloud strategy is built on a Multi-cloud Ecosystem





# Alliances & Partnerships – Cloud Led



# Overall Market Assessment



Current market trend has presented a unique growth opportunity



The global cloud computing market is projected to grow from **\$480.04 billion** in 2022 to **\$1,712.44 billion** by 2029



Cloud Market Growth – **19.9% CAGR**



GIS Market Growth – **12.2% CAGR**



**SAP and Esri** are expecting huge push for moving towards cloud





# 2023 Planning Update

## Strategic Objectives 2023 - 24



Continue the 8-step journey



Grow business 50% during 2023-2024 and aim for 100% by 2025



Mostly Recurring and Strategic Revenue Focused



Enterprise Lifecycle Value of Customers

# Grow of the Business for 2X 2025



Grow Core Business 15%  
YoY in 2023-24



Commit resources to the 3  
main pillars as growth  
engines



Build 3-5 additional  
pedestals on core business

# Three main pillars of growth

## Grow

- Grow Managed ArcGIS Cloud & Managed Utility Cloud (MACS) to 50 accounts

## Nurture

- Grow GeoShield to 50 new accounts and make it viral

## Develop

- Develop SAP S/4HANA into a major business line

Inconsistent  
Success

# 3 – 5 Pedestals for growth on core business



**Spatialitics Utilities and Unity**



**SAP Business Technology Platform**



**Enterprise GIS Solutions**

Health Checks, Systems Integrations  
Utility Networks



**NextGen SaaS**

Salesforce, SuccessFactors  
Eat our own dogfood



**Cloud Infra, Amazon, Azure,  
Security**

Amazon, Azure, Security

# *“By 2026 it will be Y2K all over again in SAP World”*



**All SAP ERP Clients (ECC 6 EHP 8) have to migrate to SAP S/4HANA by 2028**

- The latest version of SAP ERP (V. 6.0) was made available in 2006.
- The most recent SAP enhancement package 8 for SAP ERP 6.0 was released in 2016
- SAP will not support SAP ECC (SAP ERP Central Component) from 2028
- All clients must move to SAP S/4HANA



**SAP proposes 3 versions**

**SAP S/4HANA Public Cloud**  
**SAP S/4HANA Private Cloud**  
**SAP S/4HANA perpetual on premise**

- **Can run on client's cloud or on premise**



**Companies that invest SAP people, process and solutions for S/4HANA will be Big Winners in 3 years**

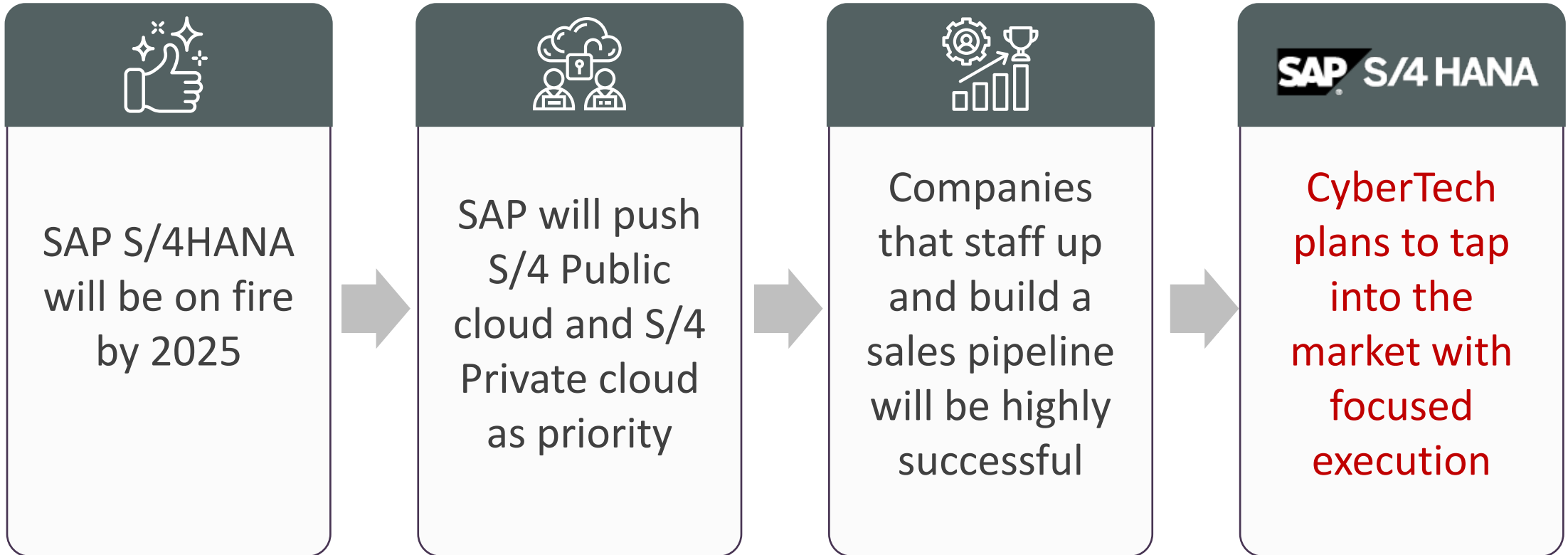
**Big 4 will be expensive**  
**Top tier Global Integrators can't serve**



**Winners must get ready**



# CyberTech SAP S/4HANA Roadmap (2025 Vision)



We will tap this market by offering  
“Zero Risk S/4 Roadmaps”

## ➤ 1QFY24 was decent

- Topline grew by around 44% Y-o-Y and 3% Q-o-Q to INR 58Cr (\$ 7.1M)
- Strong flow of deals in focus areas, backed by a robust pipeline
  - New wins in the quarter. Closed \$6M in new business
    - Border State
    - Sumitomo
    - DNV

## ➤ The Company has a cash reserve of INR 122Cr (\$ 15M)

## ➤ To continue to deliver strong business growth, the Company will continue to stay focused on

- Cloud Transformation
- Building Cash Reserve
- Talent Management

## ➤ Pristine Balance sheet

- Zero debt
- Real estate valued at INR 200Cr – 250Cr (\$ 30M - \$ 35M)

## ➤ Issue- growth not dropping to the bottom-line

- Mid management faltering

# Organizational Priority 2023

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- **Trying to groom 4-6 new leaders to be SVP/COO in next 12-18 months**
  - Run their own business
  - These leaders will run the company
- **Expanding bench (VT, SLJ, PMB, Raman, Ambadas, Saumitra, Sagar)**
  - Grooming Watching Listening Mentoring
- **Win Win among themselves**
  - Still dependent on top few
- **Level of ownership issue**

# Immediate and Long-Term Issues - 2023



- **Identifying talent ..productivity & loyalty**
- **Human Capital Management HXM**
  - **Metrics**
    - **Top 100 employees by compensation**
      - Role and contributions
      - Let us have honest conversations
  - **Classification of top 50% staff in 2X2 matrix (Star, Vulnerable, Outmoded and Hiring Mistake)**
    - Roles and responsibilities documented and signed off
  - **SuccessFactors roll out is most “Urgent and Important”**
- **Implement Retention**
  - **New Company policies need documentation**
    - Non-compete clause
    - Increase Notice period to 90 days
      - Increase up to 180 days for key people and leaders
- **Coming back to office**
  - A significant section of the workforce has come back to office or is ready to come back to office
  - However, there is a section of the workforce, who are still reluctant to come back to office
- **Business matters**
  - **Rate increase to support inflation**

# Journey Balanced Score Card-1- Updated June 30, 2023



Journey Segments	Journey Junction Points	How I rate us
Building Cash Reserve	<ol style="list-style-type: none"> <li>1. Build the Cash as per plan</li> <li>2. Protect the Co. and execute to Vish Plan/Interests</li> <li>3. Allocate the Capital</li> <li>4. Management Alignment</li> <li>5. Shut GeoCivic India down</li> </ol>	<p>A</p> <p>B</p> <p>B</p> <p>B</p> <p>B from C</p>
Customer Value Matrix	<ol style="list-style-type: none"> <li>1. Spatialitics</li> <li>2. CyberTech</li> <li>3. Measure the ECV</li> </ol>	<p>A, slow growth</p> <p>B, slow growth</p> <p>color by practice</p>
A Players	<ol style="list-style-type: none"> <li>1. Define A, B, C. Build Mind-maps/HCM</li> <li>2. CML/CTL/CGL</li> <li>3. Women in Management</li> <li>4. <b>Process Quality of talent/Implement HCM</b></li> <li>5. Vish Trusted backbones by Practice</li> </ol>	<p>B from C</p> <p>A/B from C</p> <p>B from C</p> <p>B</p> <p>B/C</p>
SAP Cloud Offers/Focus	<ol style="list-style-type: none"> <li>1. SAP S/4</li> <li>2. SAP Cloud Move</li> <li>3. SAP Cloud, BTP</li> <li>4. Talent, Process</li> </ol>	<p>B</p> <p>C from D</p> <p>B- Color; Sell</p> <p>B</p>

# Journey Balanced Score Card-2 Updated June 30, 2023



Journey Segments	Journey Junction Points	How I rate us
MACS Esri Alignment	<ol style="list-style-type: none"> <li>MACS Offers and Success</li> <li>Esri Growth</li> <li>Esri Coverage</li> <li>Esri Alignment</li> </ol>	<p>B</p> <p>B</p> <p>C</p> <p>C</p>
Spatialitics Self Sufficiency	<ol style="list-style-type: none"> <li>GeoShield</li> <li>Utilities</li> <li>Health</li> </ol>	<p>A, growth in Horizon</p> <p>B, no growth</p> <p>C, Color</p>
Sales Org	<ol style="list-style-type: none"> <li>Process</li> <li>SAP Sales Team</li> <li>GIS Sales Team</li> <li>SAP EM Team</li> <li>GIS EM Team</li> </ol>	<p>A</p> <p>B from C</p> <p>B</p> <p>B</p> <p>A</p>
Delivery Org	<ol style="list-style-type: none"> <li>GIS</li> <li>Spatialitics</li> <li>SAP</li> <li>Esri Tech Support</li> <li>DevSecOps</li> </ol>	<p>A</p> <p>A</p> <p>C</p> <p>B</p> <p>A, B, C</p>
Digital Sales	<ol style="list-style-type: none"> <li>CyberTech SAP</li> <li>CyberTech MACS</li> <li>Spatialitics</li> </ol>	<p>B</p> <p>B</p> <p>B</p>

# SWOT Analysis

- Great customer relations
- Depth and relevance of offerings
- Esri/Jack
- Deep GIS and engineering expertise
- Experienced executive leadership
- ~~SAP Sell approved~~
- Revenue could 10X in 10 yrs.
- Our strategy and offerings are aligned with the industry trend of moving towards cloud
- CGL, CML and CTL



- Weak engineering focus in SAP Delivery teams
- Uneven distribution of talent between BUs
- Lack of enough 'A' players
- Partner relationships not robust across partners
- Talent Loss
- Data not in our control
- Strategic, long-term SAP revenue mainly comes from few existing customers
- Most of the SAP revenue is opportunistic revenue



# Building Cash Reserve – Status



## Target and Plan



- ✓ Current Cash Balance is \$ 15M
- ✓ Added approximately \$ 3M to our cash

## Current cash reserve

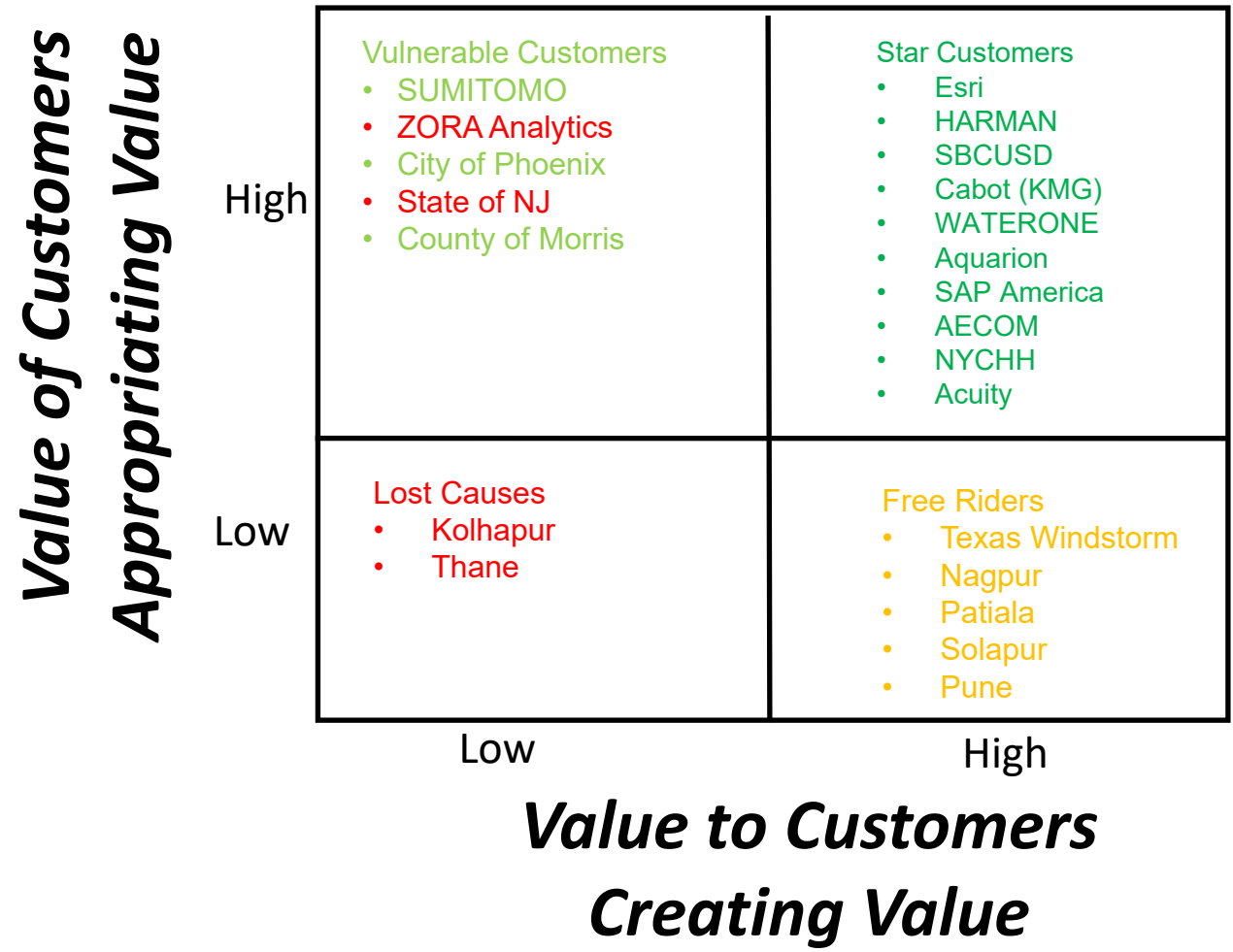
Ending Cash Balance (As on June 30, 2023):

India Mutual Fund	2.47
FDR with Bank	1.71
India Bank Balance	2.01
US Bank Balance	0.92
US Bank CDs	0.50
US Mutual Fund	1.01
Vanguard Total World Stock ETF	0.42
US Treasury Bill	7.42
Advance from Esri	(0.69)
<b>Total</b>	<b>15.76</b>
<b>Net Balance</b>	<b>15.76</b>
<b>Net Addition to Cash Reserve</b>	<b>2.62</b>

(Figures mentioned are in USD Million)

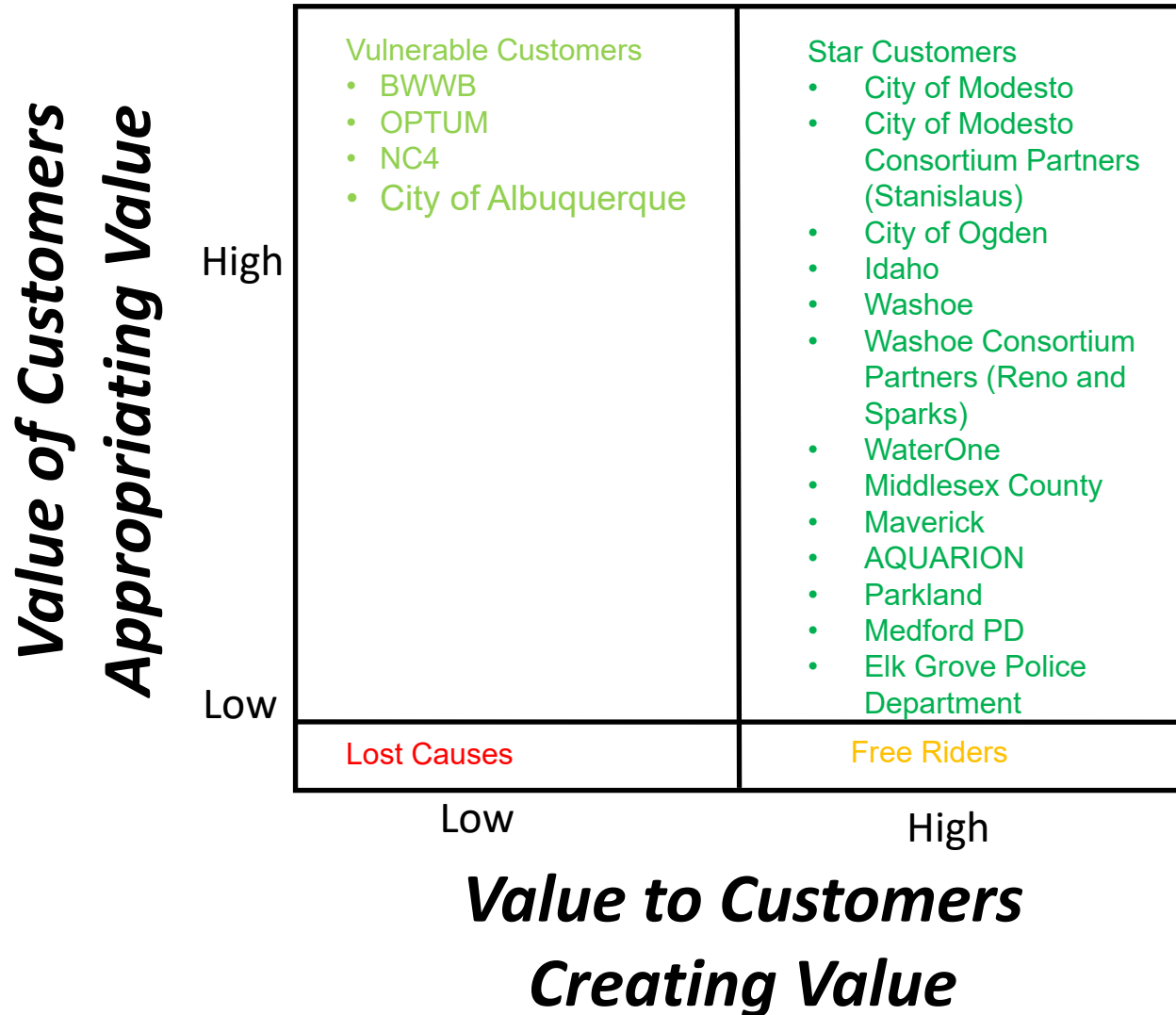
# Our Customer Value Matrix – CyberTech

## *Who we value and Who values us*



Every Customer is profiled in a 2X2 Matrix showing who we value and Who values us. A 2-Way relationship Is a Star customer. If we value a client and it is not reciprocated, we rate as Vulnerable. We also track free riders and Lost Causes

## Our Customer Value Matrix – Spatialitics



Every Customer is profiled in a 2X2 Matrix showing who we value and Who values us. A 2-Way relationship Is a **Star customer**. If we value a client and it is not reciprocated, we rate as **Vulnerable**. We also track free riders and Lost Causes

# New Wins in 3 Key Areas in 3Q



## SAP S/4HANA® Move and SAP® Cloud



TCV: \$134K

## Esri Managed Cloud Services and ArcGIS Services



## Spatialitics Products & Platforms

# Projected Wins in 3 Key Areas

## SAP S/4HANA® Move and SAP® Cloud



## Esri Managed Cloud Services and ArcGIS Services



## Spatialitics Products & Platforms



# Open Positions in 3 Key Areas (per 2023 Strategic Hiring Plan)



- ✓ Need to hire One new AE for SAP, Hired One new AE for GIS and One new AE for Spatialitics
- ✓ Solution Engineer for GIS – Closed
- ✓ Associate Product Manager for GeoShield - Closed
- ✓ Need real Leadership focus to assist Vish with hires
- ✓ India recruitment weak; Inflationary trend in job market

## SAP S/4HANA® Move and SAP® Cloud Platform

- **SAP Account Executives (1)**
- **Engagement Manager and Sr. Solution Engineer (1)**
- **SAP Alliance Manager**



## Esri Managed Cloud Services and ArcGIS Services

- **Account Executive (1)**  
**Managed Cloud and GIS Services - Completed**
- **Solution Engineer (1)**  
**Esri Managed Cloud Services - Completed**



## Spatialitics Products & Platforms

- **Account Executive or Account Manager (1) - Completed**
- **Associate Product Manager – GeoShield (1) – Completed**
- **GeoShield Product Leader (1) - Completed**

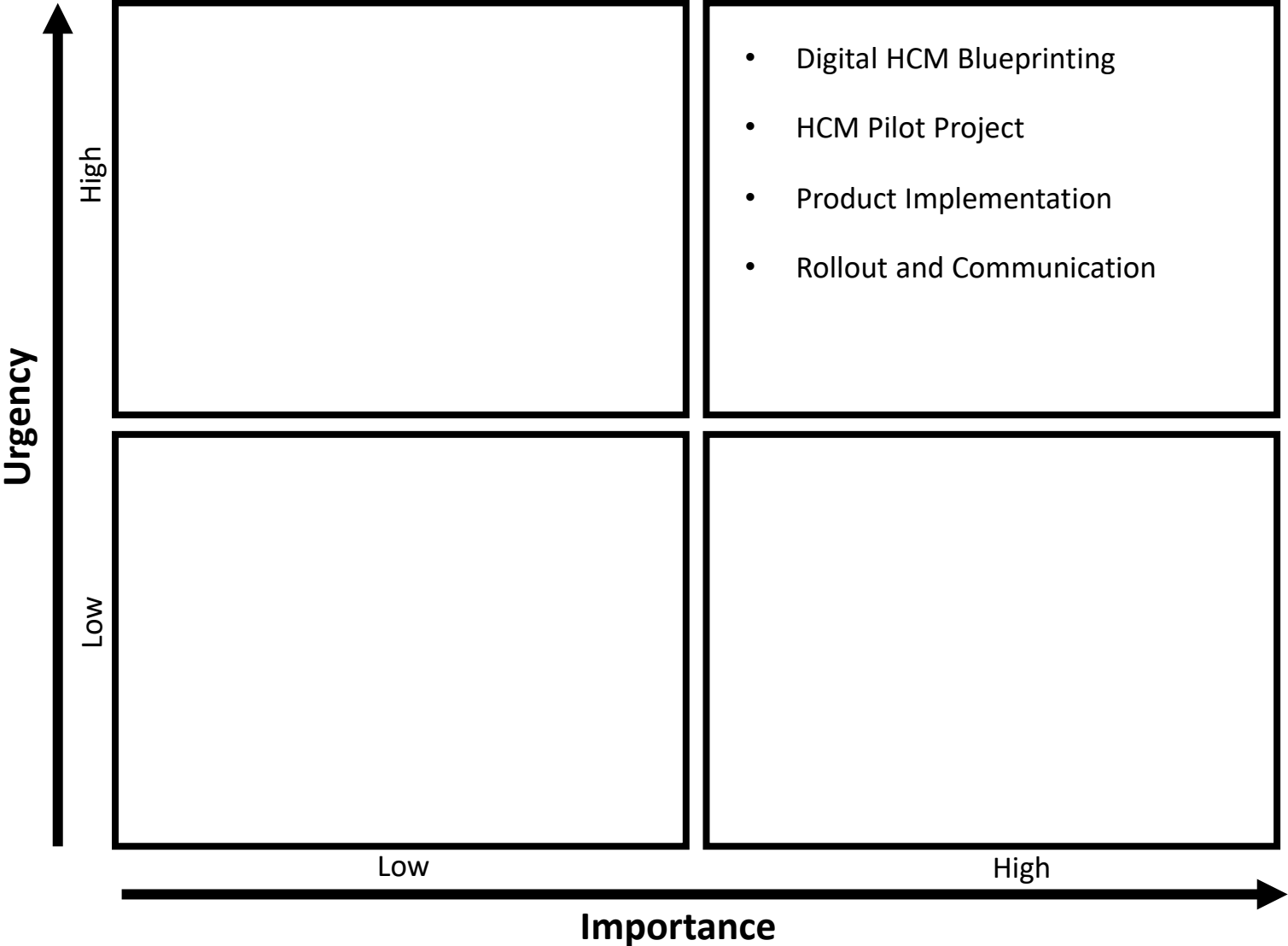


# Our Positioning / Marketing

- 9 new leads generated via digital channels:
  - San Jose Water, Millennium Geospatial
- Active Social Media participation
  - LinkedIn, Facebook, Twitter, Instagram
  - Dedicated Showcase pages
- Digital advertising (image/video) for prospective customers:
  - SAP (Accelerators), MACS
  - GeoShield, Utilities, Healthcare
- Email campaigns for target accounts
- Planned customer interviews, case-studies & quarterly whitepapers in 2022



# Digital HCM: Urgency-Importance Matrix





# Q1FY24 – Financials



(Figures mentioned are in INR Cr)

## Strong Operating Performance

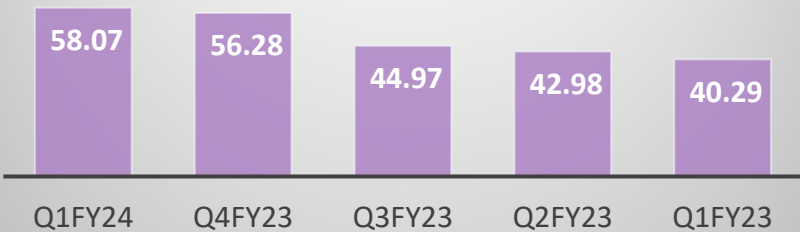
Strong Topline  
58.07  
Up by 44% Y-o-Y

Steady EBITDA  
9.50  
16% of Revenue

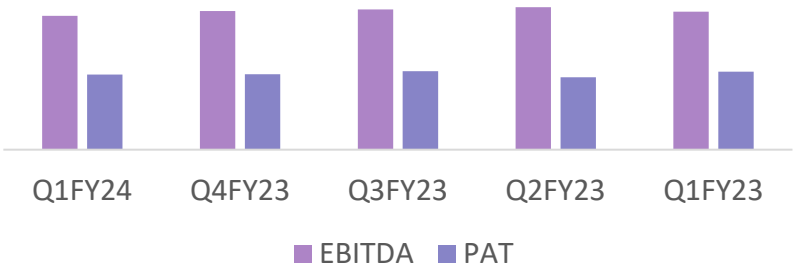
Steady PAT  
5.33  
9% of Revenue

Cash generation from Operation  
7.44

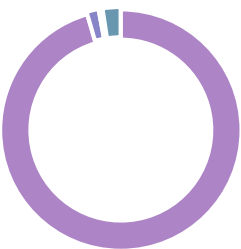
## Steady Topline



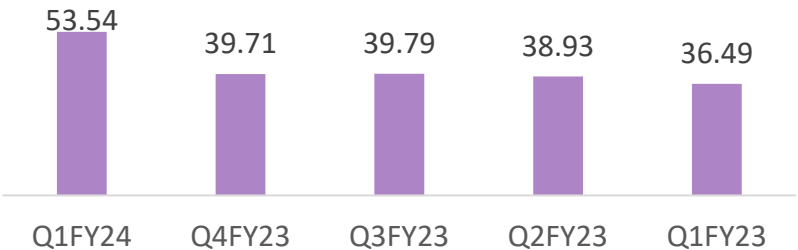
## Steady Margins over last one year



CyberTech Business is the largest revenue contributor and is supporting the growth



- CyberTech
- Spatialitics
- GeoCivic
- Rental Earnings



# Q1 Results



*(Figures mentioned are in INR Cr)*

Particulars	Q1FY24	Q4FY23	Q3FY23	Q2FY23	Q1FY23
<b>Total Revenue</b>	<b>58.07</b>	56.28	44.97	42.98	40.29
<b>EBITDA</b>	<b>9.50</b>	9.84	9.95	10.11	9.80
<b>PAT (Before one-time adjustments)</b>	<b>5.33</b>	5.36	5.57	5.14	5.54
<b>Cash Generated from Operations</b>	<b>7.44</b>	7.33	6.95	7.18	7.55

*(Figures mentioned are in USD)*

Particulars	Q1FY24	Q4FY23	Q3FY23	Q2FY23	Q1FY23
<b>Total Revenue</b>	<b>7,081,707</b>	6,863,415	5,463,492	5,371,157	5,186,663
<b>EBITDA</b>	<b>1,158,537</b>	1,200,000	1,208,845	1,263,434	1,261,586
<b>PAT (Before one-time adjustments)</b>	<b>650,000</b>	653,659	676,710	642,339	713,182
<b>Cash Generated from Operations</b>	<b>907,317</b>	893,902	844,369	897,276	971,936

All figures, stated here, are in INR lakh

BUDGET TOTALS	BUDGETED	ACTUALS	VARIANCE
Revenue	133.89	134.01	0.12
Cost of Revenue	6.00	13.02	(7.02)
Gross Margin	127.89	120.99	(6.90)
Gross Margin %	96%	90%	

CyberTech House, Thane

Tenant	Floor	Total Area (Sq Ft)	Occupancy %	Quarterly	Remarks
				Rent Received	
Thyssenkrupp	3rd	25,000	50	36.73	12500 sq available
Self Occupied	1st	25,000	100	-	Self occupied SSG
Maximus	2nd	25,000	100	67.58	Rent started from April 1,2023

ACME Plaza

Tenant	Suite	Rented Area (Sq Ft)	Occupancy %	Quarterly	Remarks
				Rent Received	
Refco Sify Securities Pvt Ltd	512	3,700	100	14.16	
Noatum Logistics	501	854	100	3.74	
Home First Finance company	4 A, B, C	2,565	100	8.36	

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# Thank You



**Regd. Office:** 'CyberTech House', Plot No. B-63/64/65, Road No. 21/34, J. B. Sawant Marg, MIDC, Wagle Estate, Thane (West), 400 604.

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